

Executive Summary

AP-05 Executive Summary - 24 CFR 91.200(c), 91.220(b)

1. Introduction

The City of Madera tailored the 2023-2024 Community Development Block Grant (CDBG) Action Plan in a way that would prove a much more direct impact to its citizens. The Action Plan aligns with the goals and objectives set by the 2020-2024 Consolidation Plan. The City strives to use the CDBG funds to increase housing, infrastructure, and to address the homeless crisis in our community.

2. Summarize the objectives and outcomes identified in the Plan

This could be a restatement of items or a table listed elsewhere in the plan or a reference to another location. It may also contain any essential items from the housing and homeless needs assessment, the housing market analysis or the strategic plan.

The 2020-2024 Consolidated Plan identifies Primary and Secondary Tier priority needs. The Primary needs are housing and homelessness, while the Secondary priority is neighborhood revitalization. The City has identified major gaps across both of the Tier priority needs identified. The 2023-2024 Action Plan was developed with the intention of addressing all three priority needs. The table below outlines the approved subrecipients of the 2023-2024 CDBG allocation.

Table 1: 2023-2024 Annual Action Plan funded activities

City of Madera Administration – CDBG Program Administration	\$176,346.00
CAPMC Administration - Fresno Madera Continuum of Care, Point-In-Time Count	\$20,000.00
Madera Coalition for Community Justice - Youth Environmental Stewardship Project	\$26,032.00
Madera Rescue Mission, Homeless Project	\$35,000.00
O.L.I.V.E Charitable Organization – The Bennet House	\$15,700.00
Project Run Madera – Project Run Madera	\$5,527.00
Community Action Partnership – Housing Stabilization Project	\$10,000.00
Madera County Association of Realtors	\$25,000.00
City of Madera Parks – Madera Seniors Nutrition & Recreation Program	\$30,000.00
City of Madera Parks – Centennial Park Pool Project	\$215,000.00
City of Madera Parks – Frank Bergon	\$148,386.00
City of Madera Engineering Department – Clinton Street Sewer and Water Improvements	\$617,500.00
Total	\$1,324,491

3. Evaluation of Past Performance

This is an evaluation of past performance that helped lead the grantee to choose its goals or projects.

The City of Madera reports on its progress towards goals set in the Consolidated Plan and Annual Action Plans in the Consolidated Annual Performance and Evaluation Report (CAPER). The City continues to make progress towards the prioritized goals set in the 2020-2024 Consolidated Plan.

Historically, the City of Madera had heavily funded Neighborhood Revitalization, Graffiti Abatement and Senior Activities with CDBG funds. The City reevaluated the community's needs and began prioritizing funds in a different direction. Public surveys and opinions were gathered when the Consolidated Plan was developed, and the City identified Primary and Secondary-Tier priorities.

The Primary-tier needs were identified as:

- Quality Housing (Rent affordability and Rental Assistance); and
- Homelessness (Supportive Services and Prevention).

The Secondary Tier was identified as:

- Neighborhood Revitalization (Infrastructure Improvements, Streets/Roads/ Lighting, and Community Centers/ Parks)

These priorities were critical when deciding which projects to fund.

4. Summary of Citizen Participation Process and Consultation process

Summary from citizen participation section of Plan.

During the process to prepare the 2023-2024 Annual Action Plan, the public was given various opportunities to participate in the selection process.

All the CDBG applicants were invited to a meeting with the Block Grant Commission (BGC). The BGC met on March 21, 2023. The public was encouraged to attend, listen to applicant presentations, and ask the applicants any questions.

The proposed funding allocations were presented during the April 5, 2023, meeting of the Madera City Council. A 30-day public hearing was opened during the Council meeting. The public was encouraged to provide comments to the Council. The 30-day public comment expired May 5, 2023. A second public hearing took place during the May 17, 2023 Council meeting. The public was provided the opportunity

to provide public input. Additionally, staff shared public comments received with Council for consideration prior to approving the final 2023/24 Annual Action Plan.

5. Summary of public comments

This could be a brief narrative summary or reference an attached document from the Citizen Participation section of the Con Plan.

There were three opportunities for public input.

1. March 21, 2023 – Block Grant Commission (BGC) Meeting
 - ☐ Public comments were received from applicant representatives including: Madera Coalition for Community Justice, Madera Rescue Mission, Madera County Association of Realtors, City Parks Department, and City Engineering Department. The BGC listened to presentations and asked the applicants questions.
2. April 5, 2023 – City of Madera, Council Meeting
 - ☐ Public comments were received from applicant representatives including: Madera Coalition for Community Justice, Madera County Association of Realtors, City Parks Department, Project Run Madera, and the OLIVE Foundation. There were two additional public comments in support of the City of Madera Parks, Senior Nutrition & Recreational Project. The Council received all public comments and asked the applicant questions.
3. May 17, 2023 – City of Madera, Council Meeting

During the 30-day public comment period, there were no public comments received.

6. Summary of comments or views not accepted and the reasons for not accepting them

The City of Madera listened to all public comments and took them into consideration during deliberations. Some applicants were questioned about minimum funding requirements to execute the program. Other applicants were asked about additional funding resources available to them to implement the program. After careful review of each application and public comments, the City agreed upon applicant allocations. The City acknowledges all applicant projects are eligible and worthy of a grant award. However, the Public Service allocation falls short of meeting the local demand. Therefore, reductions in this funding category were necessary.

7. Summary

On January 20, 2023, the City released a Request for Funding Proposal (RFP) inviting eligible and interested entities to submit applications for the CDBG 2023/24 funding cycle. Thirteen applications were received. The City determined these 12 projects closely aligned with the City's goals and objectives and provided the direct impact to community. The City of Madera strives to appropriately allocate

Community Development Block Grant funds towards projects that improve the overall quality of life for Madera residents.

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PR-05 Lead & Responsible Agencies – 91.200(b)

1. Agency/entity responsible for preparing/administering the Consolidated Plan

Describe the agency/entity responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source.

Agency Role	Name	Department/Agency
CDBG Administrator	MADERA	Grants Department

Table 2 – Responsible Agencies

Narrative (optional)

The City of Madera Grants Department is the lead agency in administering the Community Development Block Grant from the U.S. Department of Housing and Urban Development. The Grants Department is also responsible for the preparation of the Consolidated Plan, Annual Action Plans, and the Consolidated Annual Performance Report.

Consolidated Plan Public Contact Information

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AP-10 Consultation – 91.100, 91.200(b), 91.215(I)

1. Introduction

Throughout the preparation of the Annual Action Plan, the City consulted with local stakeholders to ensure local needs are met. The City also attended meetings and spoke with local housing and homeless service providers to gain additional input. The goal of the consultation process was to gather data, inform the community, and determine the priorities of the Madera residents.

Provide a concise summary of the jurisdiction's activities to enhance coordination between public and assisted housing providers and private and governmental health, mental health and service agencies (91.215(I))

The City has an active relationship with the local housing authority. Staff have a mutual understanding of the need to increase access to affordable housing as well as improve the appeal of the current public housing inventory. Both entities are focused on developing strategies that are within the capacity of each. The Assistant Public Health Director for the Madera County Public Health Department is a member of the City's BGC. This relationship enhances coordination of public outreach specific to informing the public of CDBG citizen participation outreach opportunities. The City also partners with the Madera Police Department in monitoring the Fiscal Year 2022 COPS Hiring grant award. The goal of this grant is to decrease the number of calls for service on behalf of individuals with a Serious Mental Illness (SMI) as well as divert this target population out of the legal system and into social services.

Describe coordination with the Continuum of Care and efforts to address the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans, and unaccompanied youth) and persons at risk of homelessness.

The Fresno-Madera Continuum of Care (FMCoC) provides comprehensive homeless and housing services to individuals in both the Fresno and Madera regions. FMCoC assists homeless persons make the transition from homelessness to independent or supportive permanent housing. FMCoC provides access to education, health and mental health services, employment training, and life skills development. In 2020 FMCoC is comprised of 35 members from a broad spectrum, including: service providers, government agencies, housing providers, and community coalitions.

HUD requires all Continuums of Care to produce a statistically reliable, unduplicated count of homeless persons in sheltered and unsheltered locations within their geographic region at a one-day point-in-time (PIT) count. The 2022 FMCoC PIT count identified 4,216 homeless individuals in the Fresno-Madera region, of which, 1,524 were sheltered and 2,338 were unsheltered. In the City of Madera, 73 homeless individuals were unsheltered and 150 were sheltered.

Overall, approximately 6% of the homeless population are parents and 11% of are their children. Approximately 25% of the homeless population is considered chronically homeless. A total of roughly 5% of the homeless population are veterans. There were almost no homeless children under the age of 18 living without adults.

Describe consultation with the Continuum(s) of Care that serves the jurisdiction's area in determining how to allocate ESG funds, develop performance standards for and evaluate outcomes of projects and activities assisted by ESG funds, and develop funding, policies and procedures for the operation and administration of HMIS

The City of Madera does not apply for ESG funds.

2. Describe Agencies, groups, organizations, and others who participated in the process and describe the jurisdiction's consultations with housing, social service agencies and other entities

Table 3 – Agencies, groups, organizations who participated

1	Agency/Group/Organization	Housing Authority of the City of Madera
	Agency/Group/Organization Type	PHA
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homelessness Needs - Unaccompanied youth Market Analysis Lead-based Paint Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Stakeholder interview/community survey/focus group. Increased likelihood of addressing resident needs.
2	Agency/Group/Organization	Community Action Partnership of Madera County
	Agency/Group/Organization Type	Services - Housing Services-Children Services-Elderly Persons Services-Persons with Disabilities Services-Persons with HIV/AIDS Services-Victims of Domestic Violence Services-homeless Services-Health Services-Education Services-Employment Service-Fair Housing Services - Victims Services - Broadband Internet Service Providers Services - Narrowing the Digital Divide

	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homelessness Strategy Market Analysis Anti-poverty Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	Housing needs assessment, homeless strategy
3	Agency/Group/Organization	Madera Chamber of Commerce
	Agency/Group/Organization Type	Business Leaders
	What section of the Plan was addressed by Consultation?	Market Analysis Economic Development
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	

Identify any Agency Types not consulted and provide rationale for not consulting.

Not applicable.

Other local/regional/state/federal planning efforts considered when preparing the Plan

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
Continuum of Care	Fresno Housing Authority	The Strategic Plan and Fresno/Madera Continuum of Care both address the need to provide services and housing for homeless persons.
Madera Housing Authority Agency Plan	Madera Housing Authority	The Strategic Plan and the Madera Housing Authority's Plan both address the need to provide housing for low/moderate income persons and households and persons with disabilities.

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
CAPMC Agency Plan	Community Action Partnership of Madera County	The Strategic Plan and the CAPMC Plan both address the need for services to low - and moderate income persons and households.

Table 4 – Other local / regional / federal planning efforts

Narrative (optional)

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AP-12 Participation – 91.105, 91.200(c)

1. Summary of citizen participation process/Efforts made to broaden citizen participation Summarize citizen participation process and how it impacted goal-setting

The community had several opportunities to participate and was encouraged to provide input and listen to the selection process. After applications were received, the public was invited to attend the Block Grant Commission meeting on March 21, 2023. During this meeting, applicants provided a brief presentation of their program. Following their presentations, applicants were available for questions and answers. Additionally, there were two public hearings that allowed community members to offer input. The first public hearing opened April 5, 2023. A 30-day public comment period followed. The public hearing closed on May 5, 2023. The second public hearing took place on May 17, 2023 during the City Council meeting. Both public hearings were published in the local newspaper, The Madera Tribune. Despite staff efforts encouraging the community to participate, no public comments were received.

Citizen Participation Outreach

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
1	Public Meeting (1)	<p>Minorities</p> <p>Non-English Speaking - Specify other language: Spanish</p> <p>Persons with disabilities</p> <p>Non-targeted/broad community</p> <p>Residents of Public and Assisted Housing</p>	City staff, members of the Block Grant Commission, and representatives from the 2022-2023 CDBG applicants were in attendance.	<p>There were no public comments received.</p> <p>Applicants each presented their projects to Commission members.</p> <p>Members asked clarifying questions to assist in the selection process.</p>	N/A, informational to gather priorities.	

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
2	Public Hearing	<p>Minorities</p> <p>Non-English Speaking - Specify other language: Spanish</p> <p>Persons with disabilities</p> <p>Non-targeted/broad community</p> <p>Residents of Public and Assisted Housing</p>	<p>The public hearing was held at the City of Madera, City Hall. City staff, City Council, private individuals, and applicant organizations were in attendance.</p>	<p>Representatives of projects who the BGC proposed to not fund or recommended a significant reduction to the requested award amount, spoke about the importance and impact of the project.</p>	N/A	

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
3	Public Hearing	<p>Minorities</p> <p>Non-English Speaking - Specify other language: Spanish</p> <p>Persons with disabilities</p> <p>Non-targeted/broad community</p> <p>Residents of Public and Assisted Housing</p>	<p>The public hearing was held at the City of Madera, City Hall.</p> <p>City staff, City Council, private individuals, and applicant organizations were in attendance.</p>		N/A	

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
4	Newspaper Ad	<p>Minorities</p> <p>Persons with disabilities</p> <p>Non-targeted/broad community</p> <p>Residents of Public and Assisted Housing</p>	<p>This newspaper ad increased the attendance from those who do not have the internet available.</p>	<p>There were no public comments received.</p>	N/A	

Table 5 – Citizen Participation Outreach

Expected Resources

AP-15 Expected Resources – 91.220(c)(1,2)

Introduction

Anticipated Resources

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
CDBG	public - federal	Acquisition Admin and Planning Economic Development Housing Public Improvements Public Services	981,730	\$333,458	342,761	1,324,491	862,290	<p>The City is a CDBG entitlement jurisdiction. The prior year resource is a result of the reallocation of funds from a 2020/21 funded capital/public improvement project that was unable to come to fruition.</p> <p>The program income is revenue from a revolving loan fund. The City will be redirecting this revenue during the 2023/24 program year.</p>
Other	public - federal	Housing	0	0	0	0	0	

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
Other	public - state	Housing	0	0	0	0	0	
Other	public - state	Housing Public Improvements	0	0	0	0	0	

Table 6 - Expected Resources – Priority Table

Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how matching requirements will be satisfied

The CDBG program does not have a matching requirement.

If appropriate, describe publicly owned land or property located within the jurisdiction that may be used to address the needs identified in the plan

No publicly owned land or property within the City has been identified that would be used to address identified needs. However, the City could use some CDBG funding to acquire such land over the course of the planning period. Furthermore, the City may consider the use of surplus land for the development of affordable housing units.

Discussion

The City attempts to maximize the use of all of its available funding sources by encouraging projects that access private financing (grants, loans, and donations) or other Federal or State funding resources, including tax credits. The City actively pursues available grants for housing and community development programs.

Annual Goals and Objectives

AP-20 Annual Goals and Objectives

Goals Summary Information

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
1	Prevent and Reduce Homelessness	2020	2024	Homeless	City of Madera City Limits	Homeless Needs and Services	CDBG: \$52,500	Overnight/Emergency Shelter/Transitional Housing Beds added: 35 Beds Homelessness Prevention: 2000 Persons Assisted
2	Enhance Quality of Infrastructure	2020	2024	Non-Housing Community Development	City of Madera City Limits	Public Improvements and Public Infrastructure	CDBG: \$659,307	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 6000 Persons Assisted
3	Improve Access to Services	2020	2024	Non-Homeless Special Needs Non-Housing Community Development	City of Madera City Limits	Community Services	CDBG: \$105,801.50	Public service activities other than Low/Moderate Income Housing Benefit: 1500 Persons Assisted

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
4	Administration	2020	2024	Administration	City of Madera City Limits	Housing Needs Community Services Economic Development Public Improvements and Public Infrastructure Homeless Needs and Services	CDBG: \$176,346	Other: 2000 Other

Table 7 – Goals Summary

Goal Descriptions

1	Goal Name	Access to Affordable Housing
	Goal Description	
2	Goal Name	Prevent and Reduce Homelessness
	Goal Description	
3	Goal Name	Enhance Quality of Infrastructure
	Goal Description	
4	Goal Name	Improve Access to Services
	Goal Description	

5	Goal Name	Administration
	Goal Description	

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Projects

AP-35 Projects – 91.220(d)

Introduction

The following is a list of the project funded through the 2023/24 CDBG Annual Action Plan. The projects consist of administration, public services, and capital projects. Most projects are expected to be completed by June 30, 2024.

Projects

Table 8 - Project Information

<i>Project Name</i>	Priority Need	Goal Outcome Indicator	Project Summary	Outcome Measurements
City of Madera Administration – CDBG Program Administration	N/A	N/A	City of Madera provides full oversight of the CDBG program. Administrative funding will be applied to personnel costs associated with providing such oversight. Examples of operating tasks associated with oversight include: subrecipient invoice processing, subrecipient monitoring, revising policies and procedures, and daily program management tasks.	N/A
CAPMC Administration - Fresno Madera Continuum of Care, Point-In-Time Count	Housing Needs	N/A	The project will pay for personnel costs for two CAPMC staff to attend and participate in the FMCoC meetings. The FMCoC works collaboratively to reduce homelessness in both Fresno and Madera Counties. CAPMC also uses this funding to prepare for the annual Point In Time Count (PIT).	N/A
Madera Coalition for Community Justice - Youth Environmental Stewardship Project	Community Services	Public Service Activity Other than Low/Moderate	The project seeks to develop a new generation of Madera youth who are academically high achievers, leaders and active citizens. It's a year-long program	40 individuals

		Income Housing Benefit	engaging youth in a unique experience that integrates academic study (STEM), community-service (environmental justice issues), character development, civic responsibility, and youth voice.	
Madera Rescue Mission, Homeless Project	Community Services	Public Service Activity Other than Low/Moderate Income Housing Benefit	The project provides emergency shelter to the homeless, single individuals and low-income families with children. Helping clients with the process of being homeless to obtaining permanent housing. Serving more than 4,000 meals monthly and more than 75 nightly beds. Offering 9/12 months in-patient Recovery Program.	200 individuals
O.L.I.V.E Charitable Organization – The Bennet House	Community Services	Public Service Activity Other than Low/Moderate Income Housing Benefit	The project provides a safe house for victims of human sex trafficking in the City of Madera.	15 individuals
Project Run Madera – Project Run Madera	Community Services	Public Service Activity Other than Low/Moderate Income Housing Benefit	The project provides running resources such as running shoes, shorts, shirts and sports bras to middle & high school runners; we also host community events such as our summer track clinic for grade k-12, where athletes learn and improve track skills. Purposes of project is to keep the youth off the streets, in the sport of running, and ultimately school.	300 individuals
Community Action Partnership – Housing Stabilization Project	Housing Needs	Public Service Activity Other than Low/Moderate Income Housing Benefit	The project provides emergency housing to those individuals/households that have exhausted all other means to obtain housing. This program will also assist those that are hard to place due to a variety of circumstances such as domestic violence cases.	7 individuals

Madera County Association of Realtors	Community Services	Direct Financial Assistance to Homebuyers	The project helps new or returning buyers obtain home ownership by providing them with Down Payment Assistance grants. All monies received for this project go directly to the grants.	10 households
City of Madera Parks – Madera Seniors Nutrition & Recreation Program			The project provides programs and services for the senior citizens of Madera. Seniors are defined as individuals 55 years of age and older. With the COVID-19 pandemic the congregate meal program was changed to a homebound delivered program. With restrictions lifting, PCS will reinstate the congregate meal program as well as recreation programs.	5,750 individuals
City of Madera Parks – Centennial Park Pool Project	Public Improvements and Public Infrastructure	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit	Centennial Park Pool Complex is located in the John Wells Youth Center. The pool complex is in dire need of retile and replaster of the lap and diving pools, as well as additional improvement needs such as adding shade sails for high-temperature and UV protection for all users. The pool complex does operate an aquatics seasons typically from April to August.	7,500 individuals
City of Madera Parks – Frank Bergon	Public Improvements and Public Infrastructure	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit	The project provides safety improvements to enhance the services and overall provision of a beneficial experience to seniors who participate in Aging Services programming. Improvements needed include internal and external upgrades both for safety, as well as accessibility.	4,200 individuals
City of Madera Engineering Department – Clinton Street Sewer	Public Improvements and Public Infrastructure	Public Facility or Infrastructure Activities other than	The project provides critically needed repair, rehabilitation and replacement of deteriorating sewer mains and water lines in	986 individuals

and Water Improvements		Low/Moderate Income Housing Benefit	Clinton Avenue identified from the 2021 Sewer & Water Condition Assessment as high likelihood of failure due to age and condition. This work is prerequisite to a planned paving and sidewalk project.	
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Describe the reasons for allocation priorities and any obstacles to addressing underserved needs

While there are several constraints to meeting the needs of low-income residents, the primary obstacle is that there is a lack of funding to fully address all needs. The economic challenges facing the nation have forced many nonprofits to cut services at a time when governmental entities and others are least able to provide them.

The projects that were prioritized were housing, homelessness, and infrastructure. These priorities were identified through the analysis of the Consolidated Plan.

AP-50 Geographic Distribution – 91.220(f)

Description of the geographic areas of the entitlement (including areas of low-income and minority concentration) where assistance will be directed

The City of Madera does not direct assistance geographically.

Geographic Distribution

Target Area	Percentage of Funds
City of Madera City Limits	100

Table 9 - Geographic Distribution

Rationale for the priorities for allocating investments geographically

The rationale is driven by Madera's identified priority needs. All CDBG funds are allocated either to city-wide services and programs, or within eligible census tracts.

Discussion

The City has not designated specific geographic areas within its jurisdiction to target or provide direct assistance.

Affordable Housing

AP-55 Affordable Housing – 91.220(g)

Introduction

The City understands the critical need to increase the affordable housing stock as well as assist in maintaining housing and/or prevent homelessness. The City is funding two projects that address housing needs.

One Year Goals for the Number of Households to be Supported	
Homeless	7
Non-Homeless	0
Special-Needs	0
Total	0

Table 10 - One Year Goals for Affordable Housing by Support Requirement

One Year Goals for the Number of Households Supported Through	
Rental Assistance	7
The Production of New Units	0
Rehab of Existing Units	0
Acquisition of Existing Units	0
Total	0

Table 11 - One Year Goals for Affordable Housing by Support Type

Discussion

The City approved two projects on behalf of the Community Action Partnership of Madera County (CAPMC). The first is an administration project (CAPMC, Fresno Madera Continuum of Care) and the second is CAPMC Housing Stabilization Project. The latter focusses on providing emergency housing to households that have exhausted all other means to obtain housing. Madera Coalition for Community Justice continues its work serving low income families and assisting with rental assistance. Their goal is to assist 7 low-income clients.

This is a small step that the City is taking to close the gap in housing in Madera. The City will utilize HOME funds to help with affordable housing through down payment assistance and owner-occupied rehabilitation programs. The City aims to assist two first-time homebuyer households in the purchase of a residence and two low-moderate homeowners in rehabilitating their residence.

AP-60 Public Housing – 91.220(h)

Introduction

Public housing needs are addressed through the Housing Authority of the City of Madera (HACM). The HACM is independent of the City of Madera, and the City retains no control over its funding or implementation programs.

Actions planned during the next year to address the needs to public housing:

The City remains committed in partnering with the City of Madera Housing Authority to address the Public Housing needs of the community. Staff will continue strategizing with HACM staff during the 2023 PY to discuss how to effectively address public housing needs based off of the HACM Public Housing Annual Plan and the identified needs in the community.

Actions to encourage public housing residents to become more involved in management and participate in homeownership:

HACM encourages residents to participate by holding resident meetings and question and answer workshops. HACM sends out informational flyers in both English and Spanish to inform residents of any updates and encourages feedback and comments regarding any changes.

If the PHA is designated as troubled, describe the manner in which financial assistance will be provided or other assistance:

The HACM is not designated as “troubled” and is in good standing under 24 CFR 902.

Discussion

For additional inquiries regarding the HACM's Public Housing Plan, a request can be sent to 205 North "G" Street, Madera, CA 93637.

AP-65 Homeless and Other Special Needs Activities – 91.220(i)

Introduction

The City's strategy related to the needs of the homeless, those at risk of homelessness, and other special needs populations is focused on providing funding to the Fresno/Madera Continuum of Care (FMCoC). In addition, Madera is collaborating with the Housing Authority of the City of Madera (HACM).

Although Madera is not known for being a dense urban population where homeless populations typically dwell, recent county-wide enumerations have revealed Madera's homeless/transient population as a concern from the social service standpoint, as well as public safety and quality of life concerns.

Describe the jurisdictions one-year goals and actions for reducing and ending homelessness including:

Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs

In the 2023/24 Annual Action Plan, the City will be providing funding to the FMCoC to allow the Community Action Partnership of Madera County (CAPMC) staff to continue to participate in the FMCoC efforts. This funding will support the FMCoC annual Point-in-Time (PIT) count, which assesses the needs of the homeless population. It will also support FMCoC outreach and education efforts to make sure homeless individuals and those at-risk of becoming homeless are aware of the resources available to them.

CAPMC works closely with the FMCoC to help address reaching a functional zero with homelessness. Currently, the FMCoC has a by-name registry list that includes all homeless individuals encountered that are willing to complete a Vulnerability-Index Service Prioritization Decision Tool survey. The survey prioritizes the vulnerability of the individual on the basis of chronic homelessness, medical history, mental health issues, substance use history, veteran status, and various other factors. The target is to be able to coordinate housing the most vulnerable and the most chronic homeless in housing program vacancies. The FMCoC currently operates the Multi-agency Access Program Point (MAPP), located in Fresno that is a one-stop service and referral for all homeless. The FMCoC is working to establishing a MAPP in Madera County to enhance the utilization of the coordinated entry and by-name registry list.

Addressing the emergency shelter and transitional housing needs of homeless persons

The FMCoC applies for and receives almost \$6 million annually in HUD homeless funds. Providing CDBG

Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals

and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again

Homelessness is a challenging obstacle to address. Through partnership with CAPMC, the City will collaborate efforts towards reducing the homeless population and recidivism back into a homeless state. The City is encouraged by CAPMC's program focus on transitional housing.

Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); or, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs.

The funding for the FMCoC will support efforts to bring community awareness to the homeless populations and provide outreach and education on the resources available for residents at-risk of becoming homeless. The Homeless Awareness Day Event in the City of Madera is a good example of this outreach and education.

Discussion

In addition to services for homeless persons or those at risk of homelessness, the City's special needs populations includes seniors and disabled persons. The City is funding a program targeting seniors in support of our special needs populations in PY 2023/24.

AP-75 Barriers to affordable housing – 91.220(j)

Introduction:

Market and governmental factors pose constraints to the provision of adequate and affordable housing. These factors tend to disproportionately affect lower-income households due to their limited resources for absorbing the costs. Local jurisdictions have little influence over the market factors, such as the cost of labor and construction materials, cost of land, and the availability of financing, or statewide and national policies, such as prevailing wage requirements and environmental protection. As discussed in the Market Analysis, other local factors that could impede affordable housing development include:

- Land Use Controls
- Residential Development Standards
- Off-site Improvement Requirements
- Permit and approval process

Actions it planned to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment

The City is undertaking several actions to reduce potential barriers and constraints to affordable housing, as well as promote housing for special needs populations. These actions include providing a comprehensive Zoning Ordinance Update, regulatory incentives, and density bonuses.

Discussion:

The City works very hard to attempt to overcome all barriers related to affordable housing. Correcting these issues would drastically improve the affordable housing situation within the City of Madera.

AP-85 Other Actions – 91.220(k)

Introduction:

The City of Madera uses a range of strategies to address the housing, homeless, and community development goals identified in the Consolidated Plan. This section discusses actions planned to foster and maintain affordable housing, to reduce lead-based paint hazards, to reduce the number of poverty-level families in Madera, and to coordinate activities in these areas with other entities.

Actions planned to address obstacles to meeting underserved needs:

The primary obstacle to meeting underserved needs is the limited amount of Federal, State, and local resources available to meet the many needs in the community. The City of Madera will continue to pursue State and Federal resources as available to meet underserved needs and support efforts of nonprofits serving the community.

Actions planned to foster and maintain affordable housing:

As described earlier, the City applies for HOME funds to support its affordable housing program. The City will continue to foster and maintain affordable housing through the following programs:

- The Downpayment Assistance Program for First Time Homebuyers
- Counseling for first time homebuyers
- The Owner-Occupied Residential Rehabilitation Program

Actions planned to reduce lead-based paint hazards:

Lead-based paint hazards are identified and abated prior to construction or close of escrow when the City assists a housing unit built before 1978. Also, the City will continue to provide deferred, zero-interest loans through the Owner-Occupied Residential Rehabilitation Program (OOR) to abate lead-based paint hazards.

Actions planned to reduce the number of poverty-level families:

The City's anti-poverty strategy is based on addressing and preventing homelessness and providing a range of employment opportunities and supportive services aimed at enabling those in poverty to move into the workforce. For the 2023/24 PY, three activities will be funded to address this need. These activities are:

- The Community Action Partnership of Madera County and Fresno/Madera Continuum of Care

Coordination

- The Madera Rescue Mission Homeless Services Program
- OLIVE Safe House

Actions planned to develop institutional structure:

The City's Grants Department is responsible for the management, implementation, and monitoring of the Consolidated Plan documents, including the Action Plan. The Grants Administrator oversees the entire department including a Program Manager that oversees the CDBG program. The Manager is responsible for the daily operations and administration of all subrecipients. Staff works with the individual City divisions, such as Public Works , Parks and Community Services, Engineering and Planning, and the City's CDBG Block Grant Commission to develop procedures and coordination for administering programs. Thus, the City has already developed its institutional structure to coordinate Consolidated Plan activities.

Actions planned to enhance coordination between public and private housing and social service agencies

The Grants Department has undergone an entire transition of new staff. Current staff are focused on collaborating and coordinating project implementation with local stakeholders. Staff recognize the dire need to increase affordable housing stock and improve housing conditions. Moving forward, staff is dedicated to bridging partnerships that will create a long-term impact in the community.

Discussion:

Program Specific Requirements

AP-90 Program Specific Requirements – 91.220(l)(1,2,4)

Introduction:

Community Development Block Grant Program (CDBG)

Reference 24 CFR 91.220(l)(1)

Projects planned with all CDBG funds expected to be available during the year are identified in the Projects Table. The following identifies program income that is available for use that is included in projects to be carried out.

1. The total amount of program income that will have been received before the start of the next program year and that has not yet been reprogrammed
2. The amount of proceeds from section 108 loan guarantees that will be used during the year to address the priority needs and specific objectives identified in the grantee's strategic plan
3. The amount of surplus funds from urban renewal settlements
4. The amount of any grant funds returned to the line of credit for which the planned use has not been included in a prior statement or plan.
5. The amount of income from float-funded activities

Total Program Income

Other CDBG Requirements

1. The amount of urgent need activities

