


REPORT TO CITY COUNCIL

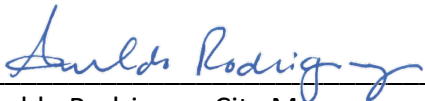
Approved by:



Roger Sanchez Ruiz, Finance Director

Council Meeting of: July 7, 2021

Agenda Number: D-2



Arnoldo Rodriguez, City Manager

SUBJECT:

Public Hearing and Consideration of a Resolution Adopting the City of Madera Budget and Capital Improvement Program for Fiscal Year 2021/22

RECOMMENDATION:

Staff recommends that the City Council (Council) conduct a public hearing and adopt the Resolution approving the budget for Fiscal Year (FY) 2021/25, including the Five-Year Capital Improvement Program (CIP).

DISCUSSION:

Attached for Council consideration is the Proposed FY 2021/22 Budget and CIP. Council may recall that as part of the City's budget process, staff conducted several workshops pertaining to the City's Budget. More specifically, Council held workshops on:

- February 17, 2021 Mid-Year Budget Review for FY 2020/21
- April 21, 2021 to discuss the financial results for FY 2019/20 and CAFR
- May 5, 2021 Retail Sales Taxes for activity ending 12/31/2020
- May 19, 2021 to discuss Revenue Projections for FY 2021/22
- May 20, 2021 to discuss proposed CIP for FY 2021/22 through FY 2025/26
- June 2, 2021 to discuss FY 2021/21 Proposed operating Expenses
- June 16, 2021 to discuss FY 2021/21 proposed M&O & Capital Requests
- June 30, 2021 to present proposed budget for FY 2021/22

The workshops were intended to provide Council and the community with a preliminary overview of the different types of funds, revenue sources, and expenditures that collectively comprise the City's Budget.

SUMMARY OF PROPOSED BUDGET:

Staff is proposing a balanced operating budget for FY 2021/22, where projected operational revenues will pay for projected operational expenses. Operational costs are the day-to-day expenses incurred as a normal cost of doing business (e.g. salaries, benefits, utilities, supplies, equipment, contractual services, and similar costs). The following is a summary of the budget.

GENERAL FUND & MEASURE K

The General Fund is comprised of various funding sources. In short, more than 90 revenue line items contribute to the General Fund. The following 10 major revenue sources account for nearly 90 percent of the General Fund:

- Sales & Use Taxes
- Property Tax
- Secured Property Tax
- Engineering Fees
- Building Permits
- Transient Occupancy Tax
- Business License Tax
- Cable Utility Franchise Tax
- Grants
- Plan Check Fees

Measure K:

Measure K is a Sales Tax adopted by the residents of Madera to support Public Safety. The revenue generated by this ½ cent sales tax is split equally between the Police and Fire Departments. Measure K revenue is used for both operations and capital improvements.

The following table identifies the proposed General Fund operating budget and Measure K.

Table 1: General Fund & Measure K for FY 2020/21		
<i>Description</i>	<i>Projected Revenues</i>	<i>Proposed Expenditures</i>
General Fund	\$37,316,681	\$38,222,681
Measure K - Police	\$2,843,648	\$2,378,616
Measure K - Fire	\$2,775,115	\$2,390,044

ENTERPRISE FUNDS

Enterprise funds are municipal services that are funded through fees charged partly or wholly to cover the costs of the services provided. Enterprise activities are roughly analogous to a private sector business; however are not run for profit. The fees collected must be used on operating and/or capital expenditures directly related to the enterprise for which they were collected, such as water, sewer, or street sweeping. Table 2 provides a summary of the funds.

Table 2: Enterprise Funds for FY 2021/22		
<i>Description</i>	<i>Projected Revenues</i>	<i>Proposed Expenditures</i>
Water Fund	\$15,545,432	\$10,797,436
Sewer Fund	\$13,868,816	\$14,534,631
Airport Fund	\$724,787	\$1,698,221
Golf Course	\$378,602	\$442,331
Dial-A-Ride	\$1,237,848	\$1,410,173
Fixed Route	\$4,037,864	\$1,478,292
Airport Develop Fund	\$593	\$-
Drainage	\$879,521	\$763,939
Solid Waste	\$7,585,504	\$6,650,378
Total General Fund	\$44,258,967	\$37,775,401

OVERALL BUDGET

Overall, the City's proposed expense budget for FY 2021/22 is roughly \$101.7M including Capital Expenditures, with projected revenues at approximately \$122.0M (excluding \$23M related to American Rescue Plan). This includes the General Fund, Measure K, Enterprise Funds, Special Revenue Funds, and Internal Service Funds.

KEY ASSUMPTIONS

While staff is proposing a balanced budget, it is imperative to highlight key assumptions and changes to methodology:

1. Revenues:

- Projected Retail Sales & Use Tax: \$10.2 million
- Measure K: \$5.6 million
- Transient Occupancy Tax (hotel tax): \$808k
- Property tax in-lieu: \$6.3 million
- Property tax: \$4.4 million
- Golf course revenue: \$72.5k
- Business license revenue: \$474k
- Cable franchise tax: \$309k
- Electric franchise tax: \$383k
- Interest earned on investments will decrease by at least 20 percent

2. Increased Expenditures:

- Unfunded Accrued Pension Liability increased by 10% or \$440k
- Property Liability Insurance increased by 26% or \$389k
- Employee Health Insurance increased by approximately \$580k
- Senate Bill 1383 is projecting increases within the solid waste fund. Potential increase is between 30% - 40%

3. Balancing the Budget:

- The proposed FY 2021/22 has a balance budget once we consider \$906k transfer from unallocated balance in the General Fund to pay the increase in health insurance premiums and one-time pay to the bargaining unit groups.
- Should the City receive less revenue than anticipated or should the COVID-19 pandemic be prolonged, the City expects to utilize reserves to offset revenue shortfalls, however such utilization of reserves will be brought to Council for consideration and approval.

4. Budgeted Positions:

- The proposed budget only includes positions based on those reasonably expected to be filled by a person. As the year progresses, staffing will be continually reviewed and analyzed, and any changes to budgeted positions will be brought to the Council for consideration.
- The proposed budget has 293 FTE in FY 2021/22 compared to 275 FTE in FY 2020/21.

5. Health Care for Vacant Positions:

Prior to the FY 2019/20, staff budgeted vacant positions at family medical coverage. For the FY 2021/22 budget, vacant positions were budgeted at the expectation of an employee plus one dependent health care coverage. After review of all full-time employees hired within the last year and their health benefit selections, the current proposed budget assumes employee only coverage for each vacant position.

6. Planned Promotions

Planned promotions have also been captured in the budget. These promotions are for class series where classification is determined by certification and/or time in the position (i.e. Police Officer I to Police Officer II). These promotions will only be effectuated upon satisfactory job performance at the current classification level.

7. Employee Compensation

The FY 2021/22 budget includes the following relative to employee compensation:

- Merit increases have been budgeted, however, actual achievement of such increase is dependent upon individual employee performance.
- Consistent with the Memorandum of Understanding (MOU) between the City and the Madera Police Officers' Association (MPOA), a two percent Cost of Living Increase (COLA) is included in the budget for MPOA members; no other COLA adjustments are included for any other employees during FY 2021/22.

8. Measure K

Measure K sales tax revenue is committed to public safety and is shared 50/50 between the Police and Fire Departments. Measure K Police and Fire funds are budgeted and accounted for separately.

This budget recognizes the following:

- New fire fighters housed at Fire Station 58 and an additional fire fighter at Station 56
- Operations and Maintenance expenses for Fire Station 58
- Police staff salaries and benefits

9. Measure K Stabilization Fund

The Council has directed that \$130,000 of Measure K revenue for both Police and Fire be committed each year for the establishment of a stabilization reserve, until the reserve reaches the equivalent of 30 percent of Measure K expenditures. Currently, both Police and Fire have a stabilization reserve fund balance of \$520,000 each.

10. Fire Engine Replacement Fund

Additionally, the Council approved a fire engine replacement reserve fund of \$200,000 in the previous year, with the intent to add \$200,000 each year. Currently, the Fire Department has a reserve fund balance of \$600,000 dedicated to fire engine replacement.

11. Debt

The City owes a total of \$63,229,644.

BUDGET SUMMARY:

Staff is pleased to present a balanced General Fund budget. More detailed information regarding the budget may be found in the proposed budget document in the City Manager's Budget Message.

FINANCIAL IMPACT:

The fiscal impact to the General Fund is highlighted in Table 1, whereas the impact to the Enterprise Funds are identified in Table 2 of this report.

CONSISTENCY WITH THE VISION MADERA 2025 PLAN:

Approval of this item is consistent with Strategy 115 of the Vision Plan – Economic Resource Provision: Ensure sufficient economic resources to provide adequate City services and prepare for future growth.

ALTERNATIVES:

Direct staff to amend the proposed budget for consideration by Council.

ATTACHMENTS:

1. Resolution approving the proposed Fiscal Year 2021/22 Operating Budget and Capital Improvement Program
2. Exhibit A – Schedule of Revenues and Expenditures
3. Proposed 2021/2022 Budget
4. Capital Improvement Program

RESOLUTION NO. 21-_____

**RESOLUTION OF THE COUNCIL OF THE CITY OF MADERA ADOPTING THE
BUDGET OF THE CITY OF MADERA FOR THE FISCAL YEAR JULY 1, 2020
THROUGH JUNE 30, 2021 IN THE AMOUNT OF \$101,732,557 AND THE
FIVE-YEAR CAPITAL IMPROVEMENT PROGRAM**

WHEREAS, City staff has prepared the proposed budget in proper form for all funds for which a budget is required; and

WHEREAS, the City Council (Council) held a special workshop on May 20, 2021 to review the draft five-year Capital Improvement Program (CIP) covering the period through Fiscal Year (FY) 2025/26; and

WHEREAS, at the special workshop on May 20, 2021, the Council reviewed and discussed projects proposed in the FY 2021/22 CIP; and

WHEREAS, the Council held a special workshop on June 30, 2021 to discuss the Key Assumptions for FY 2021/22; and

WHEREAS, the Council held multiple workshops on May 19, 2021, June 2, 2021, June 16, 2021, and June 30, 2021 to discuss the Proposed FY 2021/22 Budget; and

WHEREAS, the Proposed Budget along with all supporting schedules and data have been available for public inspection online and in the office of the Financial Services Director; and

WHEREAS, the five-year CIP covering the period through Fiscal Year 2025/26 is attached to the Proposed Budget and has been made available for public inspection online and in the office of the Financial Services Director; and

WHEREAS, on June 30, 2021 the Council held a duly noticed budget review session to receive Council and public comment and ascertain the facts regarding the proposed budget and the CIP; and

WHEREAS, on June 30 2021, the Council adopted a Continuing Resolution Continuing Expenditures and Revenues Pending Further Review and adoption of the FY 2021/2021 budget; and

WHEREAS, all statutory and legal requirements for the final adoption of said budget have been completed; and

WHEREAS, it is the intention of the Council to adopt the said budget Fiscal Year 2021/22.

NOW, THEREFORE, THE COUNCIL OF THE CITY OF MADERA hereby resolves, finds, determines and orders as follows:

1. The above recitals are true and correct.
2. The City of Madera budget in the amount of \$101,732,557 (\$21,809,895 of Capital Expenditures) as set forth in the attached Exhibit "A" including budgets for capital improvements, is hereby adopted for the Fiscal Year beginning July 1, 2021 and ending June 30, 2022.
3. Transfer of appropriated budget authority from one-line account to another within a department may be done upon approval of the City Manager.
4. Transfer of budget authority between departments of the General Fund or between funds will be done by minute order of the Council if less than \$25,000 and by resolution if greater than \$25,000. Transfer of appropriated budget authority between capital outlay accounts in one fund to capital outlay accounts in the corresponding capital outlay fund or from Special Revenue funds to capital outlay funds as presented in the CIP budget regarding project funding may be done upon approval of the City Manager.
5. Authority is given to the Financial Services Director to adjust the budget for all monies received by the City not included in this budget up to \$5,000 per incident without a budget resolution. A report will be given to the Council on a quarterly basis regarding any such activity.
6. All outstanding encumbrances as of June 30, 2021 approved by the City Manager shall be continued and re-appropriated for expenditure into the FY 2021/22.
7. The unencumbered balance for all Capital Improvement Project accounts, which are duly approved as of or before June 30, 2021 shall be continued and re-appropriated for expenditure in the FYI 2021/22.
8. Except as monetary appropriations may be affected by intra-fund transfers within the General Fund or other funds as herein above provided, no appropriations set forth in said budget shall be cancelled in whole or in part except by resolution adopted by a majority vote of all members of the City Council.
9. Expenditures made, liabilities incurred, or warrants issued in excess of budget appropriations as originally approved or as thereafter increased or decreased, shall not constitute an obligation or liability of the City of Madera. The City Manager and the City Council shall approve no claims and the Financial Services Director shall issue no warrants or checks for any expenditure in excess of existing appropriations

except upon an order of the court of competent jurisdiction, or in cases of emergency as specified and in accordance with the procedures established in the Government Code of California.

10. The CIP covering the period through FY 2025/26 is consistent with the Madera General Plan.
11. The CIP covering the period through FY 2025/26, a copy of which is on file with the Madera City Engineer, 205 W. 4th Street, Madera, is hereby adopted.
12. This resolution shall be effective immediately upon adoption.

* * *

Exhibit A

CITY OF MADERA BUDGET – FISCAL YEAR 2021/2022

CITYWIDE SUMMARY OF REVENUES, EXPENSES, AND CAPITAL EXPENDITURES

Fund	Projected Revenues	Salaries & Benefits	Materials & Services	Other Oper. Exp.	Capital Exp.	Proposed Expend.	Contribution To (Appro. of) Fund Bal.
General Fund	\$ 42,935,444	\$ 24,834,187	\$ 10,947,525	\$ 5,705,108	\$ 1,504,521	\$ 42,991,341	\$ (55,897)
Water	15,545,432	2,120,803	1,978,094	3,238,306	3,460,233	10,797,436	4,747,996
Sewer	13,868,816	2,389,762	1,888,849	4,672,914	5,583,106	14,534,631	(665,815)
Solid Waste	7,585,504	691,354	4,629,024	1,262,409	67,591	6,650,378	935,126
Drain	879,521	414,005	129,856	220,078	-	763,939	115,582
Airport	725,380	158,576	114,266	338,379	1,087,000	1,698,221	(972,841)
Transit	5,275,712	522,051	1,630,346	546,202	189,866	2,888,465	2,387,247
Golf	378,602	-	-	424,763	17,568	442,331	(63,729)
Enterprise Funds	\$ 44,258,967	\$ 6,296,551	\$ 10,370,435	\$ 10,703,051	\$ 10,405,364	\$ 37,775,401	\$ 6,483,566
Development Impact Fees	11,717,786	-	2	441,472	1,175,513	1,616,987	10,100,799
State Gas	5,037,273	-	-	2,890,722	1,196,617	4,087,339	949,934
Measure T	2,328,731	-	-	829,260	2,143,429	2,972,689	(643,958)
Business Improvement District	28,702	-	8	26,389	-	26,397	2,305
Park Development	-	-	-	-	-	-	-
Parking District	38,156	16,716	14,762	3,264	-	34,742	3,414
Fed Aid Urban Grant	1,740,378	-	160,142	-	1,127,700	1,287,842	452,536
Local Transportation	3,627,266	-	-	512,000	2,217,140	2,729,140	898,126
Landscaping Assessment	425,601	-	33,862	405,120	-	438,982	(13,381)
Supplemental LAW	309,073	78,501	66,115	-	-	144,616	164,457
Intermodal	129,959	7,901	69,087	44,219	19,511	140,718	(10,759)
Economic Development	299,507	-	3,377	-	-	3,377	296,130
Residential Rehab Housing	567,178	43,106	16,333	304,398	-	363,837	203,341
Low-Moderate Income Housing	472,588	627	228	4,868	250,000	255,723	216,865
CFD Special Revenue	440,813	-	4,930	317,926	-	322,856	117,957
Special Revenue Funds	\$ 27,163,011	\$ 146,851	\$ 368,846	\$ 5,779,638	\$ 8,129,910	\$ 14,425,245	\$ 12,737,766
Fleet	1,964,007	416,231	213,920	245,503	1,456,500	2,332,154	(368,147)
Facilities Maintenance	1,690,582	988,653	351,928	287,643	-	1,628,224	62,358
Technology	1,312,910	596,035	231,076	124,128	313,600	1,264,839	48,071
Internal Service Funds	\$ 4,967,499	\$ 2,000,919	\$ 796,924	\$ 657,274	\$ 1,770,100	\$ 5,225,217	\$ (257,718)
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Capital Funds	\$ 2,660,785	\$ -	\$ -	\$ 1,315,353	\$ -	\$ 1,315,353	\$ 1,345,432
Total Citywide	\$ 121,985,706	\$ 33,278,508	\$ 22,483,730	\$ 24,160,424	\$ 21,809,895	\$ 101,732,557	\$ 20,253,149



CITY OF MADERA
FIRE STATION 58



FISCAL YEAR 2021-2022

ADOPTED

BUDGET

OF THE CITY OF MADERA

DEPARTMENT OF FINANCE

MADERA CITY HALL • 205 W. 4TH STREET • MADERA, CA 93637 • MADERA.GOV



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FY | 2021/2022

Operating Budget & Capital Improvement Program

City Council

Santos Garcia, Mayor

Cece Gallegos, Councilmember (D1)

Jose Rodriguez, Councilmember (D2)

Steve Montes, Councilmember (D3)

Anita Evans, Councilmember (D4)

Vacant, Councilmember (D5)

Artemio Villegas, Mayor Pro Tem (D6)



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City Council Members

Santos Garcia, Mayor
Cece Gallegos, Councilmember (D1)
Jose Rodriguez, Councilmember (D2)
Steve Montes, Councilmember (D3)
Anita Evans, Councilmember (D4)
Vacant, Councilmember (D5)
Artemio Villegas, Mayor Pro Tem (D6)

Executive Management

Arnoldo Rodriguez, City Manager
Hilda Cantu Montoy, City Attorney (contracted)
Alicia Gonzales, City Clerk

Department Directors

Roger Sanchez Ruiz, Director of Financial Services
Gary Conte, Planning Manager
Dino Lawson, Police Chief
Ivette Iraheta, Grants Administrator
Dan Foss, Interim Director of Public Works
Vacant, Director of Parks & Community Services
Steve Woodworth, Chief Building Official
Keith Helmuth, City Engineer
Wendy Silva, Director of Human Resources
Mark Souders, Information Services Manager

Financial Budget Support Staff

Rosa Hernandez, Administrative Analyst
Gabriela Salazar, Administrative Analyst
Joseph Carrello, Communications Specialist



Letter from the City Manager



Executive Summary:

On behalf of City staff, it is my pleasure to present the 2021/22 Annual Operating Budget for general operations and capital improvement programs for the City of Madera. While the past year has been an unprecedented and challenging period in history for the City, the nation, and the entire world due to the impacts of the COVID-19 pandemic, it has also been a remarkable time of coming together to help those most in need and disproportionately affected by the pandemic.

Although the past year has been an unprecedented one with the onset of COVID-19, the City of Madera is pleased to share the budget revenues and expenses as proposed represent a net surplus for 2021/22 General Fund of approximately \$278k. Per Council direction, this includes a \$906k transfer from the unallocated balance in the General Fund to pay the increase in

health insurance premiums and one-time pay to the bargaining unit groups.

Note that the City's budget document is one of the single most essential expressions of a municipality's core mission, City Council policy priorities, and ultimately, the community's vision. With this in mind, the 2021/22 Annual Budget has been prepared with the goal to continue to deliver essential city services, all while maintaining fiscal accountability.

The City's financial condition has been on an upward trajectory, with sales tax and property tax revenue growth of 5.0% in FY 18/19 and 9.4% in FY 19/20. Other revenues, such as charges for services, were on a gradual growth trend as well. While the COVID-19 pandemic statewide stay-at-home order impacted sales tax revenue in fiscal year (FY) 2020/21 and will also impact FY 2021/22, the City has maintained its general

fund balance stabilization reserve consistent with the City General Fund Balance Reserve Policy. Specific assumptions and budget modifications are outlined in the Key Budget Assumptions & Changes section. As the new fiscal year progresses, staff will routinely revisit our assumptions and projections based on new information and bring that analysis to Council for direction and action.

Preparing a budget with as many unknown variables as we encountered in the past fiscal year posed significant challenges. Though we anticipate much of that uncertainty will continue in the near term, our approach to budgeting continues to focus on the continuity of service levels and the strategic expansion of services as growth and demand warrant. This requires reprioritizing and adapting as the economy reopens. As reopening occurs, the outlook for revenue looks brighter; however, expenses are also projected to increase.

Despite forecasts predicting a brighter economic outlook nationally, the City must still keep a keen eye on rising costs from unfunded mandates, deferred maintenance of facilities and amenities, and maintaining competitive employee compensation and benefits. Moreover, while the community has continued to grow, service levels have not necessarily kept pace. Positions added this year account for several years of pent-up demand to maintain service levels and address overgrowing areas of concern, such as the cleanliness of our City.

While the City's General Fund budget is balanced for FY 2021/22, it does not address all of the City's long-term liabilities, such as facility maintenance and new infrastructure. Historically, deferred maintenance of the City's parks, playgrounds, senior centers, Fire Stations, City Hall, pools, Corporation yard, and other facilities has been underfunded. While this budget does not address all deferred maintenance, it does include some funding for minor repairs. Regardless, continuing to identify opportunities to reduce costs, increase revenue, update service delivery plans, and form new partnerships remains imperative to moving forward.

These challenges and our focus on delivering the most effective services with the most significant impact are the impetus for our operating plan.

Consequently, this budget is designed to:

- Ensure continuing excellent service and safety to our community

- Maintain fiscal balance in an evolving economy
- Shape the organizational culture to ensure a high-performing workforce operating in a rewarding environment, making the City an employer of choice in the region
- Continue our commitment to keeping our neighborhoods safe
- Improve our service delivery

Budget Overview

The City of Madera cannot provide a budget overview without acknowledging the impacts COVID-19 presented to the preparation of this budget document. While traditional revenue streams slowed/decreased, such as gas, transit occupancy tax, and recreation revenue, others increased. For example, online sales increased, and as a result of State regulation modifications, the City now receives a greater percentage of online sales tax.

As we continue to move forward, the City now anticipates sales tax revenue to be \$1.2 Million greater than budgeted for FY 2020/21. The City is anticipating generating \$10.2M from Bradley-Burns uniform local sales tax and \$5.6M from Measure K. Sales tax comprises approximately 45.8% of the General Fund's operating revenues.

Property taxes and property tax in-lieu/VLF are forecast to increase slightly year over year, by approximately \$60k. Property values have increased, both in the residential and commercial arenas.

Unfortunately, while some revenues have increased, certain city expenses have as well. Property Liability Insurance is anticipated to increase by 26%, or \$389k. Unfunded Accrued Pensions Liability is expected to increase by 10.1%, or \$440k. Employee Health Insurance is projected to increase by approximately \$580k, and Senate Bill 1383 will increase solid waste costs. It is projected that fees will increase between 30%-40% over existing rates.

The Citywide budget includes many enterprise, internal service, and special revenue funds that operate with adequate revenue to sustain necessary operating and capital needs; however, some have incurred structural deficits with ongoing revenues insufficient to cover ongoing expenses. Specifically, the Sewer, Water, and Drainage funds require millions of dollars to fund complex projects over the following years,

impacting rates with increases between 5% to 30%, depending on funding sources. In these situations, staff will continue to provide recommendations to Council during the ordinary course of business to address operating deficits.

Special revenue funds are established to track and report funds assigned to specific purposes. All special revenue funds are budgeted based on projected revenues and are balanced. An example of Special revenue funds would be the Community Development Block Grant (CDBG) program. Internal service funds provide services to internal customers, including Information Services, Fleet, and Facilities. During the 2020/21 fiscal year, the Insurance Reserve Fund was reclassified to an internal service fund to reflect its role and utilization properly. Like enterprise funds, the internal service funds charge customers for services provided. Budgeted revenues are adequate to provide the City departments with essential internal services.

Presenting a Balanced Budget

I understand that a balanced budget is one of the Council's highest priorities. In my review, each department, including Finance Department staff and myself, examined projected revenues and proposed expenses. The result is a budget where projected operational revenues slightly exceed anticipated projected operational expenses.

Several items worth highlighting:

- The City is projecting General Fund revenues to recover to pre-pandemic levels, including hotel tax, building, and other fees.
- Senate Bill 1383 has state mandates which will impact the solid waste cost permanently. The City is currently preparing a rate study fee. According to multiple estimates across the state, solid waste cost is expected to increase between 30% to 40%.
- The City is projecting operating General Fund Revenue of \$37.1 million and \$5.6 million for Measure K for a total of \$42.2 million for fiscal year 2021/22. Operational costs are the day-to-day expenses incurred as a normal cost of doing business (e.g., salaries, benefits, utilities, supplies, equipment, contracted services, and similar costs).
- General fund operating costs are \$41.5 million and capital cost of \$1.8 million for a total of \$43.3 million of expenditures.

- This budget reflects the operating and capital activities of 5 General Funds, 8 Enterprise Funds, and 140 Special Revenue Funds, 4 Internal Service Funds, 4 Capital Projects Funds, 1 Debt Service Fund, 6 Fiduciary Funds, and approximately 293 full-time equivalent positions that provide the City's public safety, quality of life, infrastructure construction and maintenance, transportation and development-related services, and the internal governance services that support them.
- The largest component of the budget is the General Fund.
- Capital Improvement Projects will be placed in separate accounts, apart from the General Fund.
- Measure K is projected to generate nearly \$5.6 million for public safety.
- Sales and use taxes are projected to generate \$10.2 million, while property taxes and property taxes in lieu/VLF are anticipated to be \$10.8 million.
- This budget does not address delinquent utility bills experienced during the pandemic.
- Projected Measure R revenue is not included considering that the Guidelines are still being considered.

American Rescue Plan

The American Rescue Plan Act (ARPA) was passed by Congress and signed into law by President Joe Biden on March 11, 2021, and is expected to be a significant factor in ensuring the economic recovery continues to be successful with \$1.9 trillion in federal funding to help mitigate the impacts of the pandemic and assist individuals and communities to rebuild and get back on their feet. In this package, \$65 billion is allocated for local governments nationwide, with an estimated \$8 billion earmarked for California cities.

Notably, funds cannot be deposited into a pension fund. The Department of the Treasury recently released its guidance to further clarify the potential uses of these funds and any restrictions that may be placed on how they can be spent. The funds must be fully utilized by December 2024 and will require periodic reporting to the Department of the Treasury as to how they were spent. However, the Treasury Department is

still expected to make additional changes to its interim regulations over the next several months.

The American Rescue Plan funds will bring in an expected \$23M, of which about \$11.5M will be allocated within FY 2021/22 and the remaining amount within FY 2022/23. The City is creating a new fund to track how the revenue is spent. Staff is awaiting regulatory guidance from the U.S. Treasury to make recommendations on spending the stimulus.

Safe and Clean Initiative

As City resources, personnel, and services have been reduced to safeguard fiscal stability, maintaining our premier public spaces is a priority. In addressing this priority, staff is proposing to continue expanding the clean-up pilot program that commenced with the removal of snipe signs, abandoned telephone booths, shoes over power lines, and shopping carts. This continued with the contracting of two private companies to remove trash around the Fresno River. Staff is proposing that these efforts continue while also expanding the program by adding six part-time employees that will focus on cleaning public spaces. Through these strategic allocations, the City will continue to care for and safeguard its prized public spaces for residents and visitors alike. This will be particularly important as we welcome our community back to pre-pandemic times.

Recalibrating Our Approach

Though this budget funds the absolute musts, the City must plan on economic tightening. As we continue to work in partnership with our community to deliver desired service levels through effective business models, staff will continue to adjust its efforts as more efficient methods are identified. In partnering with our community, service organizations, Council, and staff, I am confident that we will capitalize on opportunities and mitigate challenges positioning the City to weather any anticipated challenges on the horizon.

While we look forward to returning to a more traditional social environment, we will take what we learned during the pandemic and incorporate it into our ongoing operations and culture.

Finally, I would like to thank the City Council for your leadership. Community members are confident that their City is well-run, and their well-being is our top priority. With your ongoing support, we will continue to provide excellent customer service as we strive to become the City of tomorrow.



Respectfully submitted,

A handwritten signature in blue ink that reads "Arnoldo Rodriguez".

Arnoldo Rodriguez
City Manager



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ABOUT MADERA

City Organization

Boards & Commissions

City Map

At a Glance

Early History

Residents

Home & Family Stats

Climate

Local Government

Parks

Infrastructure

Police

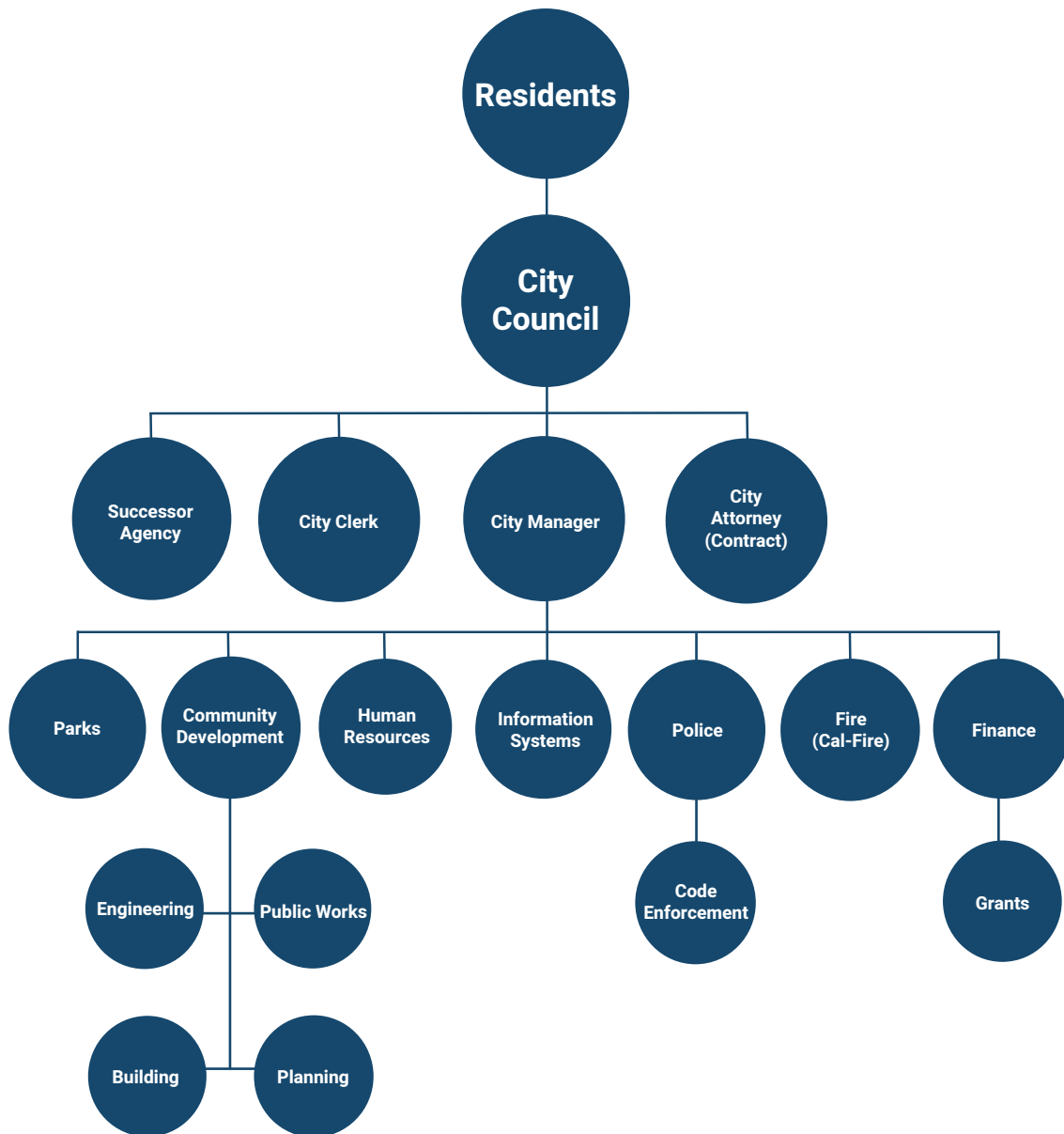
Fire

Local Economy

Major Employers

City of Madera

Organizational Chart



Boards & Commissions

Local Appointment List (Pursuant to California Government Code Section 54972)

On or before December 31 of each year, each legislative body shall prepare an appointments list of all regular and ongoing boards, commissions, and committees which are appointed by the legislative body of the local agency. This list shall be known as the Local Appointments List. The list shall contain the following information: (a) A list of all appointive terms which will expire during the next calendar year, with the name of the incumbent appointee, the date of appointment, the date the term expires, and the necessary qualifications for the position, (b) A list of all boards, commissions, and committees whose members serve at the pleasure of the legislative body, and the necessary qualifications for each position.

The City of Madera encourages residents to apply for service on City Boards, Commissions and Committees that are currently vacant or that will have vacancies. To obtain an application or request additional information, please contact the City of Madera, Office of the City Clerk at (559) 661-5405; by visiting the City Clerk Department page at www.madera.gov; or by email at agonzales@madera.gov.

	<i>District</i>	<i>Committee Member</i>	<i>Date Appointed</i>	<i>Term Expires</i>
Americans with Disabilities Act (ADA) Advisory Council	Mayor	Gabriela Gonzalez	03/17/21	12/01/24
	District 1	Tim Riche	01/16/19	12/01/22
	District 2	Cynthia Ortegon	01/16/19	12/01/24
	District 3	DJ Becker	01/16/19	12/01/22
	District 4	Muhammad Latif	06/02/21	12/01/24
	District 5	Dennis K. Smith	02/06/19	12/01/22
	District 6	Diana Robbins	01/06/21	12/01/24
Airport Advisory Commission	Mayor	Donald Horal	05/16/18	12/01/20
	District 1	Jerry Holiday	03/20/19	12/01/22
	District 2	Issa Zacharia	05/16/18	12/01/24
	District 3	Johanna Torres	05/19/21	12/01/22
	District 4	Stanley Mackey	05/19/21	12/01/24
	District 5	Felipe Grimaldo Jimenez	02/06/19	12/01/22
	District 6	Ramon Lopez-Maciel	01/06/21	12/01/24
Beautification Committee	Mayor	Miguel Gonzalez	02/03/21	12/01/24
	District 1	Karen Huerta	02/07/18	12/01/22
	District 2	Rohi Zacharia	02/15/17	12/01/24
	District 3	Debra M. Basila	03/17/21	12/01/22
	District 4	Robert Gonzalez	05/19/21	12/01/24
	District 5	Agapita Rocha	01/16/19	12/01/22
	District 6	Cynthia Moreno-Procopio	03/17/21	12/01/24
Civil Service Commission	At-Large Appointment	Shawn Griffin	02/15/17	12/01/20
		Celeste Voyles	02/15/17	12/01/20
		Eloise Rodriguez	02/15/17	12/01/20
		Vacant	-	-
		Vacant	-	-

	<i>District</i>	<i>Committee Member</i>	<i>Date Appointed</i>	<i>Term Expires</i>
CDBG Block Grant Commission	Mayor	Gabriela Gonzalez-Gutierrez	02/17/21	12/01/24
	District 1	Candace Talley	03/01/17	12/01/22
	District 2	Alyssia Arredondo	03/01/17	12/01/24
	District 3	Stephanie Nathan	03/18/20	12/01/22
	District 4	DJ Becker	01/20/21	12/01/24
	District 5	Olga P. Garcia	01/16/19	12/01/22
	District 6	Dulce Arredondo	03/03/21	12/01/24
Loan Review Committee	At-Large Appointment	Elvin Martin	3/1/06	N/A
		John Molina	3/1/06	N/A
		Muhammad Latif	2/20/19	N/A
		Matilda Villafan	2/20/19	N/A
		Vacant	---	N/A
Planning Commission	Mayor	Khubaib Seikh	01/20/21	12/01/24
	District 1	Bobby Gran Jr.	01/16/19	12/01/22
	District 2	Rohi Zacharia	01/06/21	12/01/24
	District 3	Alexander Salazar	01/16/19	12/01/22
	District 4	Balwinder Singh	06/02/21	12/01/24
	District 5	Ryan Cerioni	02/06/19	12/01/22
	District 6	Ramon Lopez-Maciel	01/06/21	12/01/24
Transit Advisory Board	Mayor	Cynthia Ortegon	05/19/21	12/01/24
	District 1	Andrew Albonico	09/02/20	12/01/22
	District 2	Muhammad Latif	11/20/19	12/01/24
	District 3	Marie Luna	02/20/19	12/01/22
	District 4	Steve Salter	03/06/19	12/01/20
	District 5	Otilia Morales	02/20/19	12/01/22
	District 6	Linda Clark	12/20/17	12/01/20
Youth Commission	Mayor	Alexia Sanchez	04/03/19	12/01/20
	District 1	Juliet Orozco	01/13/21	12/01/22
	District 2	Avery Cordero	08/23/19	12/01/20
	District 3	Vacant	---	---
	District 4	Isabella Ventura	04/03/19	12/01/20
	District 5	Xochi Pineda	08/26/20	12/01/20
	District 6	Isha Bains	04/03/19	12/01/20

General Description of Boards / Committees / Commissions

ADA ADVISORY COUNCIL: Four-year term. The ADA Council is composed of seven members. Appointees shall be residents of the City of Madera. Regular meetings are held the third Tuesday of each month at 3:30 p.m. Appointments are made by City Council Members.

Responsibilities: Serves in an advisory capacity to the City Council and staff on ADA matters including: promote pedestrian safety and access to all public streets; ensure that all public buildings and facilities, services, programs and activities are in compliance with ADA regulations; promote inclusion of the disabled community in the City's emergency and disaster preparedness plans; develop disability awareness and educational outreach programs; work with the various City of Madera departments to ensure that all public buildings and facilities, remodeled and newly constructed are in compliance with current laws guaranteeing access for all people with disabilities; promote affordable and accessible housing in the community; make recommendations regarding unmet transit needs; and ensure grievance procedures are followed and enforced as described in the ADA bylaws.

AIRPORT ADVISORY COMMISSION: Four-year term. The Commission is composed of seven members. Appointees shall be residents of Madera County, and at least four members shall reside within the City. The commission meets at least quarterly at a date and time selected by the Commission. Appointments are made by Council Members.

Responsibilities: Oversee, review, and make recommendations regarding the airport's annual budget for operational and capital improvement purposes, Airport operations and services, master planning and land use.

BEAUTIFICATION COMMITTEE: Four-year term. The Committee is composed of seven members. Appointees shall be residents of the City of Madera. Regular meetings of the Committee are held every second Thursday of the month at 5:30 p.m. Appointments are made by City Council Members.

Responsibilities: Serves in an advisory capacity to the City Council and staff on community beautification matters including: develop and formulate programs and projects to enhance the aesthetic appearance of the community; develop an ordinance which will establish landscape standards for new development projects; develop and recommend practices and policies which will enhance and upgrade existing properties; and coordinate periodic community clean up campaigns and encourage public participation therein.

CIVIL SERVICE COMMISSION: Four-year term. The Commission is composed of five members with appointments made by the Council as a whole. Appointees shall be residents of the City of Madera. Commissioners shall not be employed with the City nor shall they be under the direct supervision of any existing Council Member. Meetings, as needed, are usually held on the first Tuesday of each month at 5:00 p.m.

Responsibilities: Certification of eligibility lists for hiring employees in the classified service at regularly scheduled meetings; conducts appeal hearings regarding disciplinary action or alleged violations of Civil Service rules and at the request of the City Council or Administrator; special meetings for hearings are scheduled as needed and may require multiple evenings to complete.

CDBG BLOCK GRANT COMMISSION: This committee is composed of seven members appointed by the Council. Meets during a weekday evening as required. Serves in an advisory capacity to staff and the City Council on matters pertaining to the use of CDBG funds allocated to the City of Madera to benefit persons of low and moderate income, disabled and elderly persons, minority groups, homeless persons or persons at risk of homelessness and CDBG-funded activities in eligible Census Tracts where CDBG program activities are proposed. Accepts testimony from City

staff and applicants presenting proposals to request CDBG funds. Evaluates proposals and recommends CDBG funding allocations consistent with policies, goals and priorities established by the City's CDBG Consolidated Plan and the Vision Madera 2025 Action Plan. Receives testimony from staff and provides comments about the City's CDBG-funded programs and projects overall annual outcomes and accomplishments. Promotes public participation in the CDBG planning process and any amendments.

LOAN REVIEW COMMITTEE: This committee consists of five members appointed by the City Council comprised of at least three residents of the City of Madera. Members shall possess backgrounds in residential mortgage lending, real estate or the building trades industry. Members do not serve specific terms nor do they receive compensation/benefits. Meetings of the committee are held as needed to provide for the review of loan and grant applications for first time homebuyer down payment assistance and owner occupied rehabilitation programs funded by State, Federal and local funds awarded to the City of Madera and from the Successor Agency to the Former Redevelopment Agency. Failure by a Committee member to attend three consecutive meetings shall be deemed an automatic resignation. A significant pattern of absences shall also be considered grounds for removal from the committee. Conflict of interest provisions apply as applicable to committee appointees serving the City of Madera or the Successor Agency to the Former Redevelopment Agency.

PLANNING COMMISSION: Four-year term. The Commission is composed of seven members who are individually appointed, one appointee for the Mayor and each of the Council Members. Appointees must reside within the City limits. Meetings are held on the second Tuesday of each month beginning at 6:00 p.m.

Responsibilities: Develop, maintain and amend the General Plan and Specific Plans as deemed appropriate; discretionary approval of development proposals, including subdivisions, use permits, and variances; discuss overall planning for the City, including ordinances, special studies, zoning, subdivisions and signs, with recommendations to the City Council.

TRANSIT ADVISORY BOARD: Four-year term. The Board consists of seven members appointed from a cross section of the community (general public, children, elderly, disabled, students, social service agencies, and minority family). Seven (7) members are appointed by individual Council Members. Appointees shall be residents of the City of Madera. Meetings are held quarterly in January, April, July, and September at a time and public place set by the advisory board.

Responsibilities Include: Recommend to the City Council a five (5) year transit and equipment plan; review, modify transit system proposals.

YOUTH COMMISSION: Two-year term. The Commission consists of seven members. Each member of the City Council shall appoint one member to the Commission from their district; the Mayor shall appoint one member from the city-at-large. The Commission meets on the second Wednesday of each month at 5:00 p.m.

Responsibilities Include: Serves in an advisory capacity to the City Council about public safety, job opportunities for youth, recreation activities for youth, opportunities for effective participation by youth in governmental process, and changes in city regulations that are necessary to improve the social, economic, educational, recreational advantages, health and well-being of youth.

Madera City Map

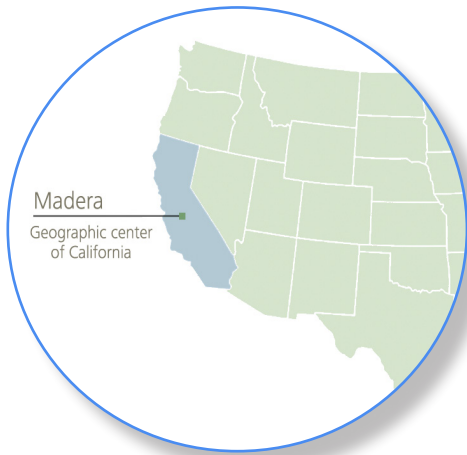
"The Heart of California"





Madera at a Glance

Source: Madera Chamber of Commerce and United States Census Bureau QuickFacts



Madera, California

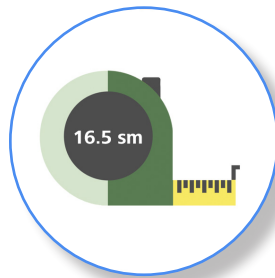
The City of Madera is located in California's stunning Central Valley. Featuring a balanced climate that serves as the perfect host to some of the nation's finest agricultural operations, Madera is also within close proximity to cherished world treasures such as Yosemite National Park, the Sierra Nevada Mountain Range, and attractions that run along the Pacific coastline. Madera is the perfect combination of the best California has to offer.

Located in Madera County

Established in 1907



Population:
~66,000



Location Size:
~16.5 sq. miles



Median Income:
\$45,163



The Early History of Madera

Source: Madera Chamber of Commerce



William H. Thurman founded the City of Madera and is thus known as the "Father of Madera." He founded the Madera Lumber and Trading Company and served as Madera County's first sheriff from 1893 until 1895.



The Madera County Courthouse began construction in 1896. It was completed in 1901. The court and county offices moved out in 1957. In 1971, it was renovated to become the Madera County Historical Society Museum.

1876

On October 11, 1876, the idea for the City of Madera was first discussed in the newspaper, the Fresno Expositor.

1877

At a public meeting on March 21, 1877, attendees decided a school building should be built. There was also a drought throughout the San Joaquin Valley during this time.

1881

A disastrous fire completely destroyed the lumberyards in Madera, almost ridding the town of the lumber industry entirely.

1893

Madera County officially became a county in the State of California on May 16, 1893.

1896

Madera began construction on a new courthouse, jail, zoo, and county park. Madera also became the county seat this year.

1898

In March, Madera's first Chamber of Commerce was formed. Forty-nine men paid \$2.50 charter membership dues.

1907

Madera is officially founded on March 27, 1907. Citizens of Madera held a centennial celebration on March 27, 2007.

1933

After 50 million board feet of timber, the lumber industry era ended in Madera. Farmwork became Madera's new main industry and revenue source.



Madera Residents

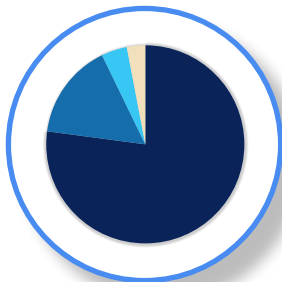
Source: Madera Chamber of Commerce and California Demographics



Average Age

28.8

is the average age of a Madera Resident, almost 10 percent lower than the average age of a United States citizen.



Diversity

77.1%

of Madera residents are Hispanic, with 15.7% of residents categorized as White, 4.2% as African American and 3% as Other respectively.



Education

58.1%

of Madera residents aged 25+ have a high school diploma or higher.



Language

62.7%

of Madera residents over the age of five, speak a language other than English.



Madera Home & Family

Sources: United States Census Bureau QuickFacts



\$224,100

is the median cost of owner-valued homes in Madera.



18,122

is the number of households in Madera, compared to 168,265 Fresno households, and 13.6 million California households.



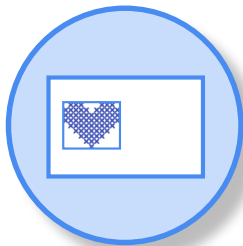
3.56

is the average number of persons who reside in each Madera home, compared to 3.08 persons in Fresno households and 2.96 persons per California households.



48.5%

of Madera residents own their homes, compared to 46.4% of Fresno residents and 54.6 of California residents.



89.4%

of Madera residents are living in the same house they were living in a year ago, compared to 82.5% of Fresno residents and 86.7% of Californians.



Madera Climate

Sources: National Weather Service and Madera Chamber of Commerce



63 / 96

Average Warmest Month:

July



36/54

Average Coolest Month:

December

Average Annual Rainfall



12.23 inches

Madera is typically **warm, dry,** with relatively **low humidity.**



Madera Transportation

Sources: Madera Chamber of Commerce and Madera.gov



Madera Metro utilizes **3 routes**, transporting Madera citizens where they need to be.

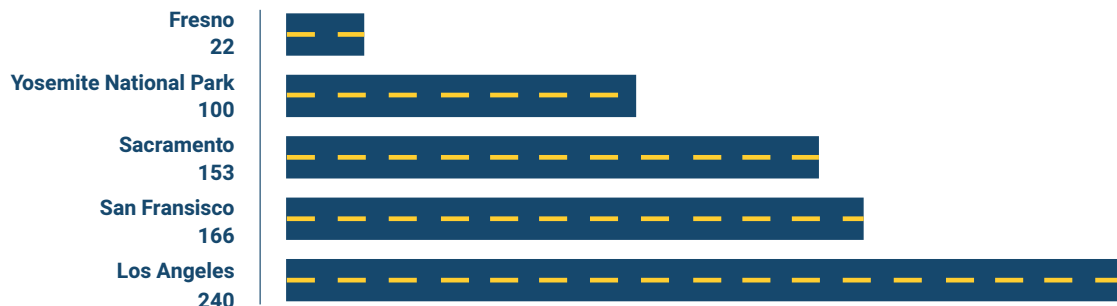


Dial-A-Ride charges **\$3 or less** for a ride within the city or county. Seniors and the disabled can ride at a discounted price.



Madera residents take over **26.6 minutes to get to work**, compared to 21.8 minutes for Fresno residents and 29.3 for all of California.

Number of Miles to Other Major California Destinations





Local Government

Council-Manager

Madera is a municipal corporation following the Council-Manager form of government. The Council, the city's legislative body, defines the policy direction of the city. The City Manager oversees the daily operations of the city.

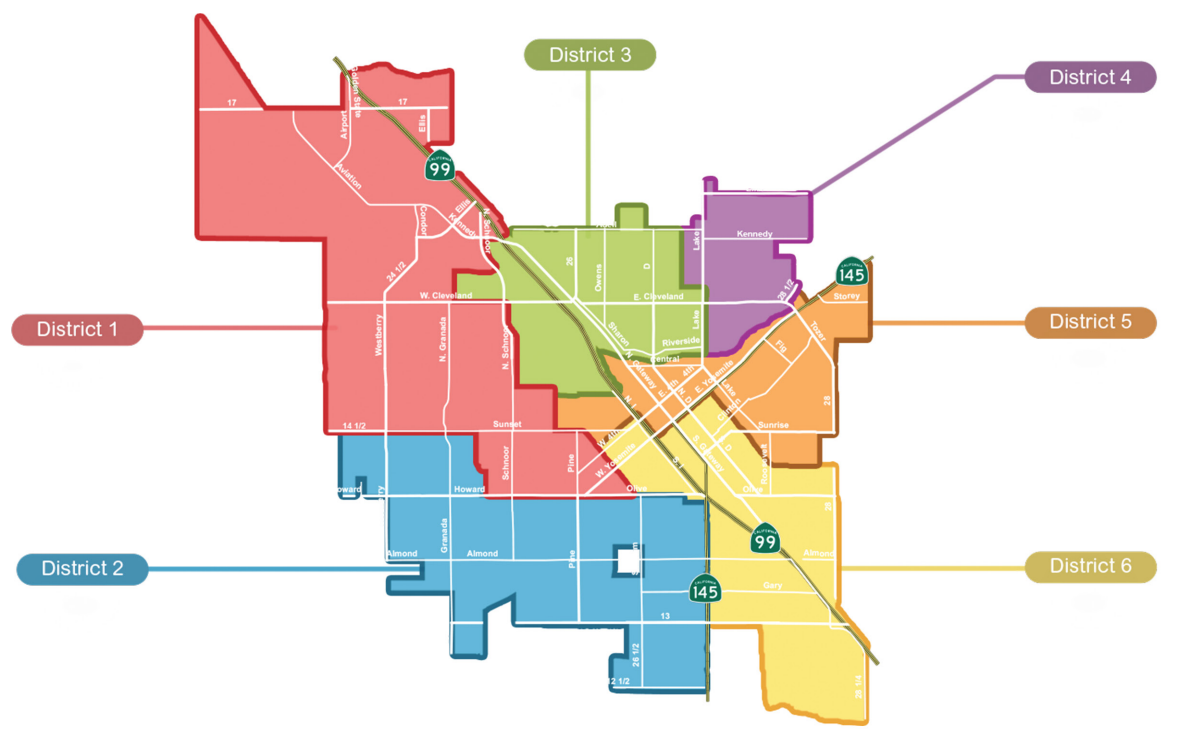
Districts

The City Council consists of an elected mayor and six elected council members. Each serves a four-year term. Council members are elected by district, whereas the Mayor is elected at large or citywide.

General Law City

There are two types of cities in California – charter and general law. Charter cities follow the laws set forth in the state's constitution along with their own adopted "charter" document. General law cities follow the laws set forth by the state legislature. Madera is a General Law city.

The Six City Council Districts of Madera



View a detailed district map at madera.gov/districts



Madera Parks



10 Parks

Madera enjoys three community centers, one skate park, one community garden, one municipal golf course, and a cross-city trail system.



21 Slides

These slides are located at various municipally operated playgrounds distributed throughout the City of Madera.



3 Pools

Located at the Centennial Pool Complex, these pools provide refuge and fun to residents wanting to escape the summer heat.



159 Acres

These acres comprise the City of Madera's municipal park resources available to residents of the community.



Madera Infrastructure



199 Miles of City Streets

This is based on reports from the Public Works department.



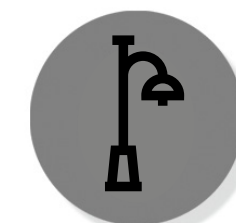
19 Water Wells

These work to provide the City of Madera's water supply.



200 Miles of Waterline

With an additional 175 miles of sewer line.



3,000 Streetlights

Keep Maderans out of the dark, while 38 traffic signals keep them safely moving.



Madera Police



39 Police Vehicles

Madera PD has 16 marked patrol vehicles, eight code enforcement vehicles, five traffic enforcement motorcycles, five unmarked detective vehicles, and five administration vehicles.



71 Sworn Officers

This includes specialized units, such as SWAT, SIU, and Community Outreach. The Police Department also has 35 civilian employees.



3 K-9 Units

The Madera PD welcomed a new K9 to their ranks this year. These dogs help human officers take a bit out of crime.

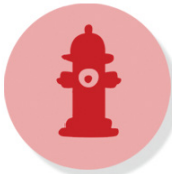


60,432 Events

Madera PD responded to 6,201 more events, compared to last fiscal year's 54,231 events.



CalFire - Madera



3 Fire Stations

Construction of Fire Station #58 was completed in FY 20/21.



5 Fire Engines

The Fire Department also has one ladder truck.



417 Fires Mitigated

during FY 20/21.



19 Fire fighters

Recruitment efforts are still in effect to add more.



3,169 Calls for Service

Calls occurred during FY 20/21.



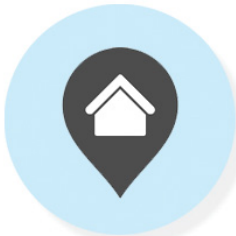
12,003 Inspections Conducted

Inspections were conducted by the Building Department.



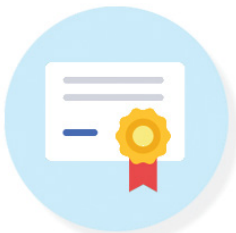
2,586 Business Licenses

Madera has this total number of business licenses, excluding rentals by the end of FY 20/21.



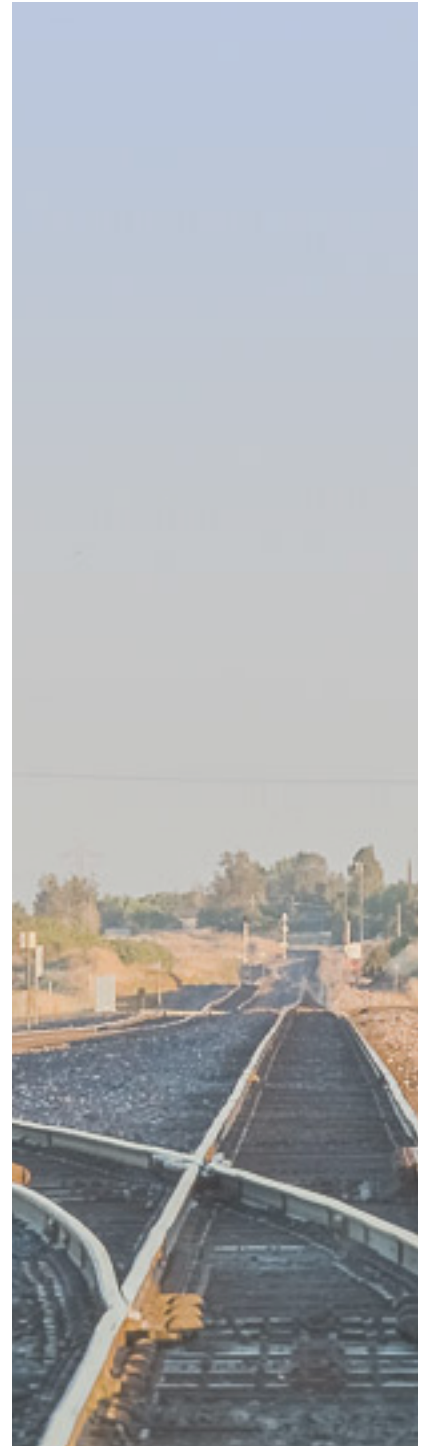
291 Single Family Residential

Permits were issued in FY 20/21.



2,236 Building Permits

Permits were issued during FY 20/21 fiscal year.



Major Employers of Madera

Top Employers in the City for 2021 by Number of Employees

EMPLOYER	# of Employees
Madera Unified School District	2,319
County of Madera	1,500
Madera Community Hospital	936
Walmart	350
Camarena Health	337
City of Madera	310
Community Action Partnership of Madera County	234
Vallarta Supermarket	200
JBT Food Tech	165
Lowe's	158
Home Depot	150
Evapco West	150
Sealed Air	110
Deerpoint Group	102

*Data may have a margin error no greater than 10 units

Source: Data provided by the Madera County Economic Development Commission



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2021/22 BUDGET OVERVIEW

Key Budget Assumptions &
Changes Assumptions

Budget Process

Basis of Accounting & Budgeting

Level of Budgetary Control

Financial Budget Policies

Employee Salary & Benefits

Employees By Department

Key Budget Assumptions & Changes

Defining the 2021/22 Starting Point

While the City anticipated a long-predicted downturn in the economic cycle, one caused by a health crisis—let alone a crisis with the swiftness and severity of the COVID-19 pandemic—was unexpected. The City took immediate action once COVID-19 began to affect the United States in an attempt to mitigate the anticipated economic impacts. Working in our favor is the fact that prior to the pandemic, the City was enjoying a prosperous budget year.

The City experienced an unexpected increase in revenues in the most recent three budgets, including the current budget. This resulted in the General Fund reserve balance above and beyond that required by the General Fund Reserve Policy. Due to these unexpected increases in revenue, the City is positioned to remain financially stable.

While the budget as proposed includes a small surplus, for all intents and purposes it should be considered a balanced budget. The unexpected additional reserve noted above allows the City a continuity of operations and services while the economy adjusts, more people are vaccinated, and health officials monitor data to determine safe approaches to daily life.

Revenue Forecast during COVID-19

With the amount of fiscal uncertainty that exists with the economic downturn, staff have updated forecasts relative to the pandemic and local economy. In response to the economic effects of the pandemic, the City significantly curtailed new hires; exceptions were made for positions that address an immediate critical need.

While there is uncertainty about how much the City's revenues will be impacted, some items are foreseeable. For example:

- The closure of retail establishments means a decline in sales tax revenues, however there may be a potential offset from increased online purchases.
- People are driving less; however, the costs of fuel increased. Thus, staff will need to closely monitor travel habits.

- A decrease in programmed sports revenue is anticipated until consumer confidence returns to pre-pandemic levels.
- The largest economic sectors affected were transportation, tourism and hospitality. Business travel may never return to pre-pandemic levels, due to the ease of virtual meetings and the quick adaptation by most businesses.
- Staff anticipates that consumer confidence and consumer shopping habits will also be altered for a significant amount of time.

Like all annual budgets, staff made assumptions to determine the budget. The following are a list of key assumptions.

Projected Revenues

In preparing the FY 2021/22 budget, staff made the following adjustments to revenues:

- Projected Retail Sales & Use Tax: \$10.2 million
- Measure K: \$5.6 million
- Transient Occupancy Tax (hotel tax): \$808k
- Property tax in-lieu (c. 2004): \$6.3 million
- Property tax: \$4.4 million
- Golf course revenue: \$72.5k
- Business license revenue: \$474k
- Cable franchise tax: \$309k
- Electric franchise tax: \$383k

It is noted that potential Measure R revenues are not included given that cannabis regulations are under consideration.

Increased Expenses

In preparing the FY 2021/22 budget, staff made the following adjustments to expenses:

- Unfunded Accrued Pensions Liability is expected to increase 10.1% or \$440k.
- Property Liability Insurance is expected to increase by over 26% or \$389k.
- Employee Health Insurance is projected to increase by approximately \$580k.
- Senate Bill 1383 will result in increased costs for solid waste. It is projected that fees will increase between 30%-40% over existing rates.

Balancing the Budget

- The proposed FY 2021/22 budget projects that revenues will exceed expenses by \$278k.
- The proposed budget does not anticipate using funds from the General Fund Reserve at this time.
- The proposed budget includes allocating \$1,500 stipends for City employees from the General Fund unallocated account and an additional \$580k to offset increased health care costs.
- Should the City receive less revenue than anticipated or should the COVID-19 pandemic be prolonged, the City expects to utilize reserves to offset revenue shortfalls, however such utilization of reserves will be brought to Council for consideration and approval.
- Prior to the COVID-19 pandemic, the City was projecting a surplus for FY 2020/21; however, final figures will not be known for several months. Once determined, staff will present its findings to Council. Current indications are that the City should not have to utilize reserves to offset the decline in revenues. While the latter portion of the year is anticipated to come in below projections, the City exceeded projections for the prior portions of the year.

Budgeted Positions

- Budgeted positions: The proposed budget only includes positions based on those reasonably expected to be filled by a person. As the year progresses, staffing will be continually reviewed and analyzed, and any changes to budgeted positions will be brought to the Council for consideration.
- The proposed budget includes several new positions that are recommended to maintain and enhance the City's service delivery:
 - Senior Engineer
 - Part Time Senior Engineer
 - Part Time Administrative Assistant
 - Director of Community Development
 - Accounting Technician II
 - Part Time Public Works Maintenance Worker II (6)
 - Neighborhood Preservation Supervisor
 - Administrative Analyst (Police Department)
 - Police Officer (3rd School Resource Officer position for Matilda Torres High School)
 - Wastewater Treatment Plant Supervisor
- Vacant positions are included in the budget for any existing or new positions the City intends to fill. The number of actual vacant positions and the positions themselves fluctuate as employees leave the organization and new employees are hired. The budget includes assumptions on hiring timelines and applicant availability. For example, the Senior Engineer is budgeted with a mid-September start date to allow for recruiting and background processes, while the Accounting Technician II is budgeted for a full year as an eligibility list has already been approved by the Civil Service Commission.
- Health Care for Vacant Positions: Prior to FY 2019/20, staff budgeted vacant positions at family medical

coverage. For the FY 2019/20 budget, vacant positions were budgeted at the expectation of an employee plus one dependent health care coverage. In the FY 2020/21 budget, after review of all full-time employees hired within the prior year and their health benefit selections, the budget was proposed with an assumption of employee only coverage for each vacant position. Staff has maintained this assumption in the current budget as it has shown to be the best fit for budget vs. actual expenditures.

Reclassifying Positions

The City may seek to reclassify positions based on an analysis of actual job duties. Additionally, pursuant to the City's Memorandums of Understanding with represented employee groups, employees may submit reclassification requests each year during certain filing windows if they believe they are working outside their job classification. These requests are evaluated by the Human Resources Department and then a recommendation is made to the City Manager on whether a position should be reclassified or whether the assigned duties fall within the existing classification. The City Manager then makes a determination to uphold or deny the recommendation. Employees may appeal to the City Manager if they disagree, however the City Manager's determination is final. The City did not receive any employee-initiated requests this year, however staff is recommending the following reclassification to support the Public Works Streets Division service delivery model:

<i>Department</i>	<i>Prior Classification</i>	<i>New Classification</i>
Public Works	Maintenance Worker III	Maintenance Technician

Planned Promotions

Planned promotions have also been captured in the budget. These promotions are for class series where classification is determined by certification and/or time in the position (i.e. Police Officer I to Police Officer II). These promotions will only be effectuated upon satisfactory job performance at the current classification level and the individual meeting the employment standards for the higher classification.

Temporary Reassignment of Staff

The FY 2020/21 budget included reassignment of staff from the Parks & Community Services Department to other functions of the City due to restrictions brought about by the COVID-19 global health pandemic. As programming has begun to resume, staff has been gradually moved back to their usual and customary roles. As of July 1, the following re-assignments will continue for a short transition period; staff are anticipated to be fully back in their original department by September:

<i>Position</i>	<i>Temporary Department</i>	<i>Fund</i>
Administrative Assistant	Finance – Utility Billing	Water/Sewer/ Solid Waste
Recreation/Community Programs Coordinator	Planning	General

Employee Compensation

The FY 2021/22 budget includes the following relative to employee compensation:

- Merit increases have been budgeted, however, actual achievement of such increase is dependent upon individual employee performance.
- Consistent with the City's labor negotiations that are in process, a 2% cost of living adjustment has been included to base wages for employee represented by the City's four bargaining units.
- Health Care for Current Employees: As Council has directed the unallocated balance in the General Fund be designated and used to pay the increase in health insurance premiums, the cost of the increase is not included in the operating budget. Instead, the Finance Department will designate and utilize funds from the unallocated General Fund balance for this purpose.
- One-time payments: Per Council direction, the Finance Department will designate and utilize funds from the unallocated General Fund balance for this purpose.

Measure K

Measure K sales tax revenue is committed to public safety and is shared 50/50 between the Police and Fire Departments. Measure K Police and Fire funds are budgeted and accounted for separately.

This budget recognizes the following:

- Operations and Maintenance expenses for Fire Station 58.
- The City issued lease revenue bonds in June 2019 for the construction of Fire Station 58 in the amount of \$4,005,000. The bonds are due in annual installments of \$230,000 to \$307,000 over 20 years. The construction on the fire station was completed in November 2020. The annual debt service is included in the budget.
- Police staff salaries and benefits
- General Fund loan payment for purchase of police building and critical radio infrastructure.

Measure K Stabilization Fund

The Council has directed that \$130,000 of Measure K revenue for both Police and Fire be committed each year for the establishment of a stabilization reserve, until the reserve reaches the equivalent of 30 percent of Measure K expenditures. Currently, both Police and Fire have a stabilization reserve fund balance of \$650,000, both consistent with the City's reserve policy.

Fire Engine Replacement Fund

Additionally, the Council approved a fire engine replacement reserve fund of \$200,000 in the previous year, with the intent to add \$200,000 each year. Currently, the Fire Department has a reserve fund balance of \$600,000 dedicated to fire engine replacement.

Debt

The City expects to pay a total of \$5,411,688 in principal and interest this year with a total outstanding debt of \$63,229,644 as of June 30, 2021.



Budget Process

The latest approved budget document is made available at madera.gov/budget

Budget Basics

The City operates on a fiscal year that begins July 1. City staff in their respective departments prepare individual budgets for their functional areas. These budgets are then combined into an overall city budget that is presented to the Council each spring for review and input.

The Council has the authority to approve the annual budget and may amend it during the year if needed. The legal level of budgetary control is at the fund level, which means spending in each different type of fund may not exceed the budgeted amount without Council approval.

Department Personnel Begins Projections

Department personnel are asked to update current year projections and proposed FY 2021/22 projected expenses and revenues. As part of this process, Salary Projection Worksheets are also prepared. These worksheets list City employees organized by department and calculates their total salary and wages for the specified fiscal year.

Mid-year Budget Review

Each department performs a mid-year budget review to determine if budgeted revenue and expenses are on target or need to be adjusted. Budget adjustments will be adopted per resolution. The Engineering Department prepares a five-year Capital Improvement Plan and presents the draft to the Council at this time.

Preliminary Enterprise Fund Review

The preliminary Enterprise fund budgets are presented to Council for review. These include budget:

- Water
- Sewer (e.g. wastewater)
- Solid Waste; and
- Storm Drainage

Public Input on Spending Priorities

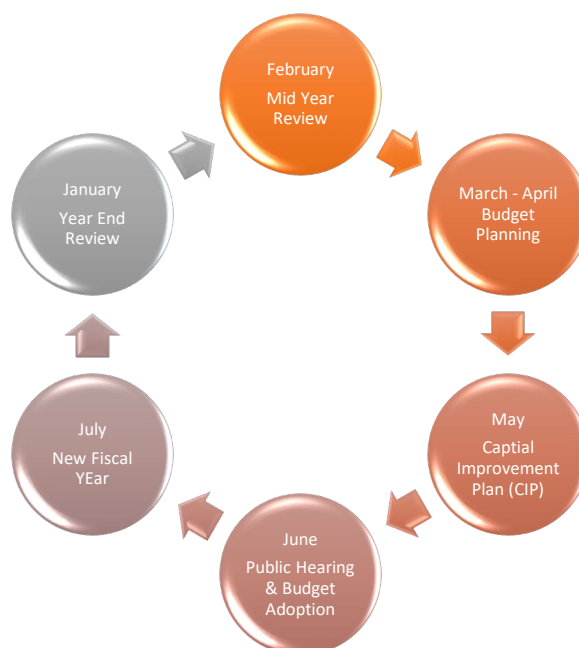
A public hearing is held at a Council meeting regarding the Community Development Block Grant (CDBG). The public is encouraged to provide input regarding how funds are to be allocated. Preliminary Internal Services (Fleet, Facilities Maintenance, and Technology) and Special Revenue Fund budgets are presented to Council for review.

Preliminary Budget to City Council

A budget workshop is held for the Council and community. Budgets for City funds are made available for review and discussion. The Financial Services Director lead the presentation and department directors are available to discuss any specific budget items within the purview.

Final Budget Approval

A budget workshop is held for the Council and community. Budgets for City funds are made available for review and discussion. The City Manager and Financial Services Director lead the presentation and department directors are available to discuss any specific budget items within the purview.



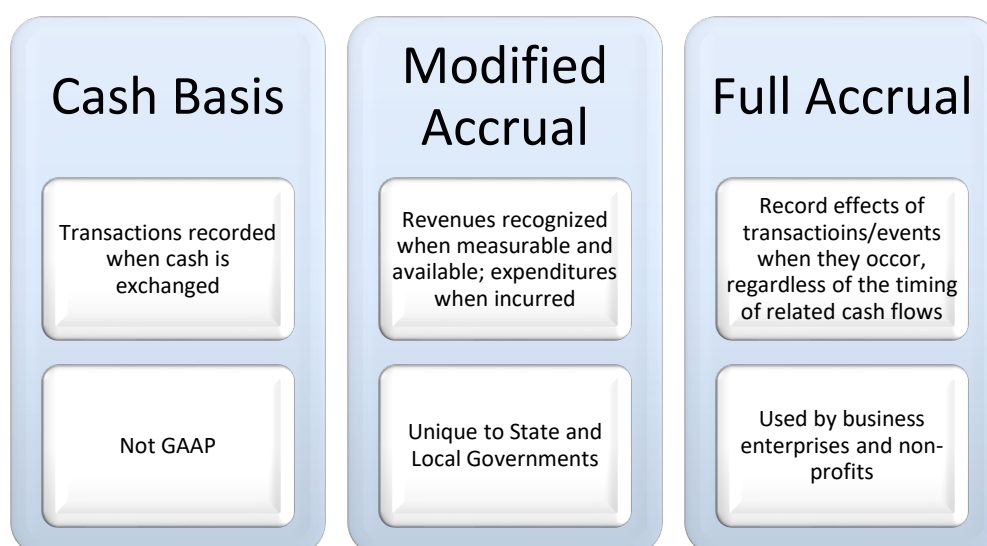
Basis of Accounting & Budgeting

The City budgets on a modified accrual basis for all funds except for its enterprise and internal service funds, which are budgeted on a full accrual basis. This is consistent with the City's basis of accounting as reported in its Comprehensive Annual Financial Report (CAFR). The City's Governmental Funds consist of:

- The General Fund
- Special revenue funds
- Debt service funds
- Capital project funds

Each fund is prepared on a modified accrual basis where revenues are recognized when they become measurable and available, and expenditures are recorded when the related liability is incurred; except that principal and interest payments on general long-term debt are recognized when due. Revenue availability criteria are defined as collectible within the current period or soon enough thereafter to be used to pay liabilities of the current period (i.e., 60 days after fiscal year-end).

Budgets for proprietary funds (Internal Service Funds and Enterprise Funds) are prepared on a full accrual basis where revenues are recognized when earned, and expenses are recognized when they are incurred.



Level of Budgetary Control

In the spring of every year, City personnel prepare a proposed budget and present it to the Council for consideration. The proposed budget, along with all the supporting schedules, are made available for public inspection in the office of the Financial Services Director. For the FY 2021/22 budget, the Council held multiple budget review sessions from May 19, 2021, to receive public comment and ascertain the facts regarding the proposed budget.

The City Council was introduced to new budgetary controls to start the FY 2020/21 budget. The following controls were presented at the June 11, 2020, Council meeting:

- Transfer of appropriated budget authority from one account to another within a department may be done upon approval of the City Manager.
- Transfer of budget authority between departments of the general fund or between funds will be done by minute order of the City Council if less than \$25,000 and by resolution if greater than \$25,000.
- Authority is given to the Financial Services Director to adjust the budget for all monies received by the City not included in the budget up to \$5,000 per incident without a budget resolution. A report will be given to the Council on a quarterly basis regarding any such activity.
- All outstanding encumbrances as of June 30 approved by the City Manager shall be continued and re-appropriated for expenditure into the following fiscal year.
- Except as monetary appropriations may be affected by intra-fund transfers within the general fund or other funds, no appropriations set forth in said budget shall be cancelled in whole or in part except by resolution adopted by a majority vote of all members of the Council.
- Expenditures made, liabilities incurred, or warrants issued in excess of budget appropriations as originally approved or as thereafter increased or

decreased, shall not constitute an obligation or liability of the City. The City Manager and the Council shall approve no claims and the Financial Services Director shall issue no warrants or checks for any expenditure in excess of existing appropriations except upon an order of the court of competent jurisdiction, or in cases of emergency as specified and in accordance with the procedures established in the Government Code of California.



Financial Budget Policies

Budgeting

An annual base budget will be developed by verifying or conservatively projecting revenues and expenditures for the current and forthcoming fiscal year.

The operating budgets shall be balanced. Ongoing costs shall not exceed current revenues plus available fund balance that exceeds reserve fund requirements.

Projected revenues will be sufficient to support projected expenditures.

The City will avoid budgetary procedures which balance the current budget at the expense of future budgets.

The Financial Services Director will prepare and submit to the City Council a mid-year budget review and analysis.

Accounting & Financial Reporting

- An independent audit will be conducted annually by a certified public accountant.
- Financial reports will be produced in accordance with Generally Accepted Accounting Principles (GAAP) as outlined by the Governmental Accounting Standards Board (GASB).
- The City will maintain a strong system of internal controls.
- The City will maintain a written investment and portfolio policy that establishes parameters for determining investment

placement and the overall management of the City's investment portfolio.

Reserves

- The City will maintain the General Fund Contingency reserves at a level of at least 30% of the general fund operating expenditures in order to protect essential service programs and funding requirements during periods of economic downturn or other unforeseen major costs not covered by the Contingency Reserve.
- The City will establish an account to accumulate funds to be used for payment of accrued employee benefits for terminated employees. The level of this reserve will be established based upon an annual projection of employee retirements.
- Self-insurance reserves will be maintained at a level which will adequately protect the City.

Capital Planning

- The City will develop and annually update a long-term Capital Improvement Plan (CIP) for the purpose of planning, scheduling, and financing capital projects as determined and approved by the City Council.
- The CIP will be a five-year plan and will include major on-going maintenance and rehabilitation costs to existing capital assets (land, land improvements, infrastructure, and equipment), as well as the costs of new facilities and improvements.

- The City will maintain its capital assets at a level adequate to protect the City's capital investment and to minimize future maintenance and orderly replacement of capital assets from current revenues where possible.
- The CIP budget will realistically assess potential future revenues and avoid commitments for projects that lack economic feasibility.
- The City will consider the issuance of long-term debt to purchase or construct capital assets that will serve as long-term community assets. Prior to entering into a long-term financing arrangement, an internal analysis will be conducted to determine the impact on current and future budgets for debt service and operations. This analysis will address the reliability of revenues to support the debt service.

Revenue

- The City will estimate its annual revenues by an objective, analytical process utilizing trend, judgmental, and statistical analysis as appropriate.
- The City will attempt to maintain a diversified and stable revenue base to minimize the effects of economic fluctuations on revenue generation.
- The user fees and charges for each Enterprise Fund will be set to fully support the total direct and indirect costs of the activity. Indirect costs include the cost of annual depreciation of capital assets and overhead charges.
- Internal Service Funds are to be funded at appropriate levels to ensure their ability to provide services adequately.
- Development Impact Fees will be established to provide for the cost of infrastructure improvements from new growth instead of being a burden to existing taxpayers.

Debt Management

- The City will not use long-term debt financing for any recurring purpose such as current operating and maintenance expenditures.

Employee Salary & Benefits

Employee Salary & Benefits Summary

The City has four recognized bargaining units that represent all full-time employees except Management. They include:

- Madera Affiliated City Employees' Association
- Mid Management Employee Group
- Madera Police Officers' Association
- Law Enforcement Mid Management Employee Group

Management and part-time employees are unrepresented.

When proposing and negotiating modifications to either salary or benefits, the City's pay philosophy is to focus on total compensation. Below represents a summary of the normal benefits offered by the City in addition to base pay. Individual bargaining units may have additional pay incentives or benefits negotiated for their members; bargaining unit agreements can be found on the City's website.

Benefit	Summary Description
Retirement	
Retirement: Defined Benefit	<p>The City participates in the California Public Employees' Retirement System, commonly known as CalPERS. The benefit received in retirement depends on the employee's age at retirement, years of service, applicable pay, and benefit factor. The City does not participate in Social Security. The benefit is funded by both Employer and Employee contributions. The City participates in the following benefit formulas, with placement in the formula defined by hire date with the City:</p> <p>Miscellaneous Employees</p> <ul style="list-style-type: none"> ▪ Classic: 2.5% @ 55, highest single year ▪ Classic Tier I: 2% @ 60, average 3-year final compensation ▪ PEPR: 2% @ 62, average 3-year final compensation <p>Sworn Employees</p> <ul style="list-style-type: none"> ▪ Classic: 3% @ 50, highest single year ▪ Classic Tier I: 3% @ 55, average 3-year final compensation ▪ PEPR: 2.7% @ 57, average 3-year final compensation

Retirement: Supplemental	The City offers a choice between two 457 Deferred Compensation plans for full-time employees. For all full-time employees except Sworn Law Enforcement and Management, the City contributes an amount equal to 4.2% of base pay into the plan. No matching contribution from employees is required. Employees may elect to contribute their own funds up to the IRS defined annual maximum on a pre-tax basis. Monies may be withdrawn while still employed through either an emergency withdrawal or as a loan that must be repaid. Emergency withdrawal provisions are governed by IRS rules. Individuals have full access to funds after separation of service from the City.
Retirement: Part Time	Part-time employees receive either the CalPERS benefits defined above or participate in a Social Security replacement plan administered by Empower Retirement depending on the number of hours worked annually. Any employee who works 1,000 or more hours in a fiscal year qualifies for CalPERS, regardless of part-time or full-time status.
Health & Welfare Benefits	
Health, Dental, & Vision Insurance	<p>Effective July 1, 2021, the City has joined the PRISM public entity risk sharing pool to participate in their health plans. This change will allow the City to offer multiple providers and multiple plans for employees to choose from when selecting benefits. Joining the pooled program will also have the long-term benefit of reducing rate volatility. The City's current benefit providers are:</p> <ul style="list-style-type: none"> ▪ Medical: Anthem and Kaiser ▪ Dental: Delta Dental ▪ Vision: Superior <p>The City's contribution towards health insurance is defined within the bargaining unit agreements for each employee group. The contribution will be equal to the cost of the Core medical plan plus dental plus vision at each enrollment level. Employees may waive coverage with proof of other coverage and receive a monthly waiver benefit of \$450. Premiums are paid by employees pre-tax under a Section 125 Cafeteria Benefits Plan.</p>
Flexible Spending Accounts	The City offers both dependent care and medical expense Flexible Spending Accounts under its Section 125 Cafeteria Benefits Plan. Employees may choose to contribute up to \$1,000 per year on a pre-tax basis for reimbursable medical expenses or up to \$5,000 per year on a pre-tax basis for reimbursable childcare expenses.
Group Life	The City provides group life insurance coverage for full-time employees and dependents. Employees may purchase additional voluntary employee, spouse, and/or dependent life through the program, as well as accidental death and dismemberment benefits.
Disability	The City provides a long-term disability policy for situations requiring the employee to be absent from work due to disability more than 90 days. The policy provides up to 60% income replacement. The City does not participate in the California State Disability program; Madera Affiliated City Employees' Association participates at their own expense.

Employee Assistance Program	The City offers an Employee Assistance Program through Halcyon Behavioral that provides free counseling services to employees and their household. The program also has free online resources to help with work-life balance and management. In addition to these services, the plan also includes wellness benefits for employees and emotional fitness coaching resources.
Supplemental Insurance	The City offers additional accident, disability, universal life and similar policies employees may choose to participate in at their own expense.
Paid Leave Benefits	
Vacation	All full-time employees accrue paid vacation based on years of service with the City. Unused vacation is fully vested to the employee and is paid out as compensation upon separation from the City. Vacation balance caps vary by bargaining unit.
Sick	All full-time employees accrue paid sick leave at the rate of 12 days per year. A percentage of sick leave is available for cash-out upon positive separation based on years of service with the City. All part-time employees accrue paid sick leave at the rate of 1 hour for every 30 hours worked.
Family Sick	Both full and part-time employees may use sick leave to care for a family member. The number of hours varies by bargaining unit.
Holidays	The City recognizes 11 full day and 2 half day paid holidays each year. Additionally, some employees are eligible for floating holiday time based on years of service with the City, depending on their bargaining unit. Because of the nature of their job, employees represented by the Madera Police Officers' Association accrue holiday leave similar to vacation.
Administrative Leave	Positions exempt from overtime under the Fair Labor Standards Act receive 40 hours per year of Administrative Leave. This leave must be used each fiscal year, or it is lost; unused hours are not carried forward.
Compensatory Time Off	Positions eligible for overtime have the option to accrue Compensatory Time Off in lieu of pay. For each hour of overtime worked, the employee may elect to accrue 1.5 hours of leave.
Supplemental Paid Sick Leave	Effective April 1, 2021 through September 30, 2021, all full-time employees received 80 hours of supplemental paid sick leave for COVID related reasons. Part time employees are eligible for a pro-rated amount of leave based on work schedule.

Additional Benefits	
Flexible Work Schedules	Depending on bargaining unit, employees may request to work alternative schedules to assist in work/life balance. This potentially includes both 9/80 and 4/10 options.
Bilingual Pay	Full-time employees may be eligible for bilingual English-Spanish incentive pay after successfully completing a skills exam. Employees represented by the Madera Police Officers' Association are also eligible for American Sign Language bilingual pay.
Education/Certificate Incentive Pay	All four of the City's recognized bargaining units provide various education and certificate incentive pays. These benefits are in addition to base pay.
Education Reimbursement	All four of the City's recognized bargaining units have provisions in their agreements for reimbursement of education expenses. Currently employees may request reimbursement of up to \$2,400 per fiscal year for pursuing a college degree.
Holiday Closure	For employees represented by the Madera Affiliated City Employees' Association and the Mid Management Employee Group, the City closes non-safety functions and services between Christmas Day and New Year's Day.

Citywide FTE Count

FTE as Full Time Equivalent based on a standard of 2080 work hours per year

Fund Group	19/20	20/21	21/22
Total General	214.01	189.99	211.78
Water	28.68	23.74	20.41
Sewer	27.83	23.30	22.37
Solid Waste	8.07	7.70	7.14
Drain	5.45	4.10	4.83
Airport	2.86	1.88	1.88
Transit	2.70	1.70	5.28
Total Enterprise	75.59	62.42	61.92
Parking District	0.00	0.48	0.48
Intermodal	0.48	0.48	0.00
Grants	4.48	4.00	1.50
Residential Rehab Housing	0.00	0.00	0.40
Supplemental LAW	0.00	0.00	1.17
Total Special Revenue Funds	4.96	4.96	3.55
Fleet	4.70	4.70	3.70
Facilities Maintenance	9.18	9.15	8.15
Technology	4.25	4.17	4.00
Total Internal Service Funds	18.13	18.02	15.85
Total Citywide	312.68	275.38	293.09

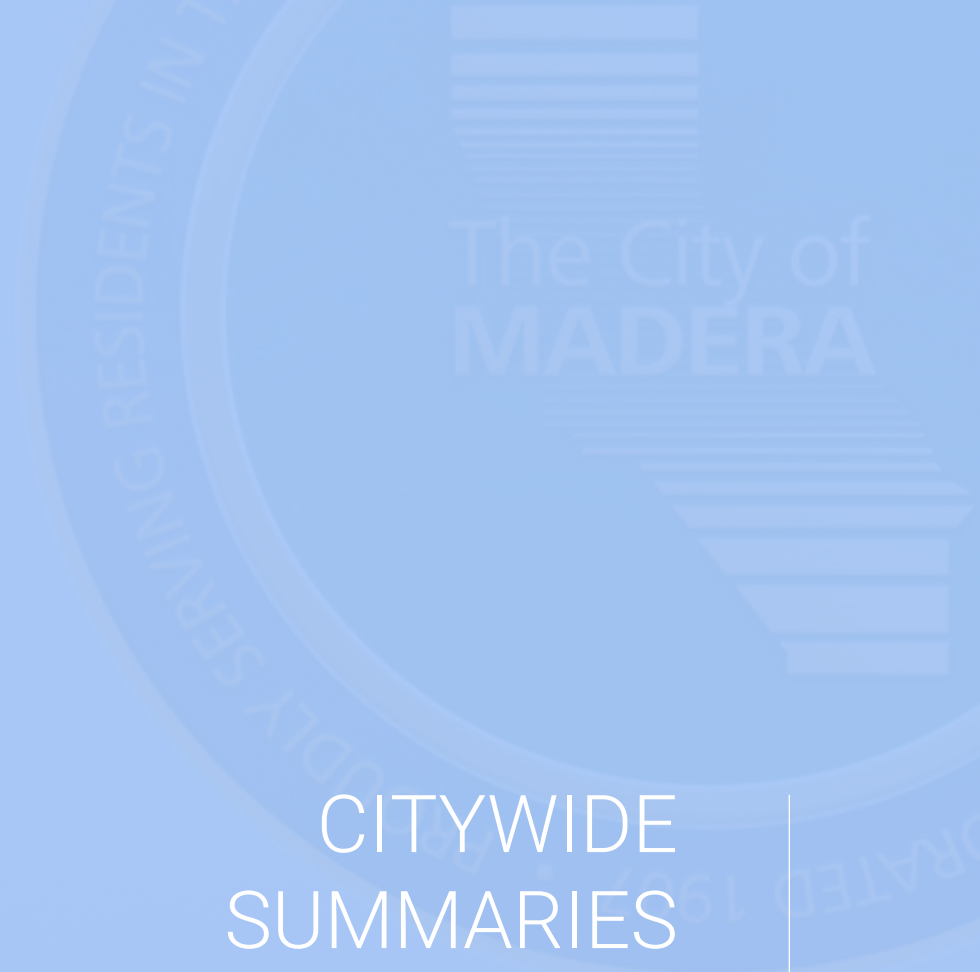
FTE by Expensing Org

Fund Group	Org	Org Desc	19/20	20/21	21/22
General	10201000	City Council	7.00	7.00	6.50
	10201010	City Clerk's Office	2.00	2.00	2.00
	10201100	City Manager	2.70	2.70	2.87
	10201200	Finance	4.00	5.00	5.91
	10201210	Purchasing	2.00	1.75	1.00
	10201400	City Attorney	2.00		
	10201500	HR/Risk Management	4.00	4.00	4.00
	10202000	PD Operations	70.29	65.25	73.42
	10202020	PD - CCP	1.00	1.00	1.00
	10202030	Schools Policing	2.00	2.00	3.00
	10202040	PD Housing Authority	1.00	1.00	1.00
	10202050	COPS Hiring Program Grant	2.51	2.51	
	10202060	Animal Control	2.00	2.00	2.00
	10203010	PW - Streets	11.22	8.60	9.06
	10203011	PW Safe & Clean Initiative			2.88
	10203020	Graffiti Abatement	2.50	0.80	0.80
	10204100	Planning	4.82	4.39	4.99
	10204200	Building	4.97	4.00	4.99
	10204300	Engineering	13.63	17.87	19.41
	10204400	Code Enforcement	7.94	6.50	5.73
	10206000	Parks Administration	3.19	3.06	3.55
	10206100	Parks	17.21	17.25	16.25
	10206110	Landscape Mntc Dist Services	3.44	4.88	4.88
	10206200	Recreation	18.98	4.68	10.76
	10206218	Sr Citizen Community Service	2.99	2.21	2.60
	10206219	Sr Citizen Therapeutic Program	0.96		
	10206220	Sports Programs	1.56	1.53	2.69
	10206230	Aquatics Programs	0.82	1.24	2.12
	10206240	Comm & Rec Centers	0.82	1.57	2.67
	10206270	Special Events	0.95	0.95	1.20
	10252000	Measure K Sales Tax - Police	14.00	13.75	14.00
	17000000	Payroll Clearing (RDA PR)	1.50	0.50	0.50
General Sum			214.01	189.99	211.78
Enterprise	20301220	Utility Billing/Water	6.35	5.30	5.29
	20303800	Water Mtnc/Operations	13.30	11.24	11.17
	20303810	Water Quality Control	6.08	5.20	2.95
	20303820	Water Conservation Program	2.96	2.00	1.00
	20401230	Utility Billing/Sewer	3.17	2.65	2.65
	20403400	Sewer Mtnc/Operations	10.56	8.15	7.72
	20403410	WWT Plant	14.10	12.50	12.00
	20503270	Airport Operations	2.86	1.88	1.88
	21285290	Transportation- Dial-A-Ride	1.35	0.85	2.64
	21295300	Transportation - Fixed Route	1.35	0.85	2.64
	45003090	Drainage Flood Control	5.45	4.10	4.83
	47601235	Utility Billing/Garbage	3.17	2.65	2.65

Fund Group	Org	Org Desc	19/20	20/21	21/22
Enterprise	47603600	Solid Waste Disposal	0.65	0.65	0.72
	47603630	Street Cleaning	3.76	4.40	3.40
	47603730	Tire Clean Up	0.50		0.38
Enterprise Sum			75.59	62.42	61.92
Special Revenue	10211300	General/Grant Oversight	4.48	4.00	0.15
	10218000	CDBG Administrative Costs			1.35
	41108060	Intermodal Building	0.48	0.48	
	41400000	Parking Dist Operations		0.48	0.48
	44004460	HOME Program Income			0.25
	44004630	CalHome Program Income			0.15
	47810210	#N/A			0.17
Special Revenue Sum			4.96	4.96	3.55
Internal Service	30701240	Fleet Maintenance	4.70	4.70	3.70
	30710000	Facilities Maintenance	9.18	9.15	8.15
	30720000	Computer Acquisition/Maint.	4.25	4.17	4.00
Internal Service Sum			18.13	18.02	15.85
			312.68	275.38	293.09



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CITYWIDE SUMMARIES

Revenues

Charts

Expenditures

Fund Balance
Projections

Transfers

Revenues

Budget Revenues by Category	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		
					Dollar Change	Pct Chg	% of Total
30-Taxes	28,177,752	28,822,418	27,745,313	30,315,752	2,570,439	9.3%	25%
31-Licenses & Permits	2,707,447	2,207,387	1,937,218	2,133,323	196,105	10.1%	2%
32-Fines & Forfeiture	1,168,517	953,885	1,095,439	958,653	(136,786)	-12.5%	1%
33-Charges for Services	30,203,988	33,237,181	36,271,246	48,966,450	12,695,204	35.0%	40%
34-Interest	1,502,476	1,437,526	777,498	629,920	(147,578)	-19.0%	1%
35-Franchise Fees	649,666	688,563	666,238	692,006	25,768	3.9%	1%
36-Federal Grants	4,194,740	5,095,227	8,691,667	8,166,219	(525,448)	-6.0%	7%
37-State Grants	6,012,209	4,320,745	4,711,468	6,273,700	1,562,232	33.2%	5%
38-Local Grnt & Donation	1,661,221	1,954,592	2,033,328	4,405,719	2,372,391	116.7%	4%
40-Interfund Charges	7,930,284	8,037,047	7,916,708	8,176,631	259,923	3.3%	7%
41-Rental Income	744,807	774,032	680,498	766,193	85,695	12.6%	1%
42-System Development	401,983	423,484	364,639	425,601	60,962	16.7%	0%
46-Non-Cash Capital Con	1,337,995	508,716	-	114,449	114,449	#.0%	0%
47-Gains & Proceeds	5,589,350	20,633,408	-	472,643	472,643	#.0%	0%
48-Refunds	897,752	1,148,522	642,890	1,019,175	376,285	58.5%	1%
49-Transfers In	4,832,381	6,717,568	10,757,829	8,583,721	(2,174,108)	-20.2%	7%
Total	\$98,012,568	\$116,960,301	\$104,291,979	\$122,100,155	\$17,808,176	17.1%	100%

Budget Revenues by Function	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		
					Dollar Change	Pct Chg	% of Total
General Government	24,188,296	25,185,258	24,774,742	25,678,495	903,753	3.6%	21%
Public Safety	11,925,192	8,097,832	7,156,127	7,938,663	782,536	10.9%	7%
Culture & Recreation	1,439,956	1,155,355	910,346	1,119,916	209,570	23.0%	1%
	-	8,653	100,599	-	(100,599)	-100.0%	0%
ISF	5,618,705	5,352,230	5,509,114	5,720,826	211,712	3.8%	5%
Water	12,579,069	12,822,671	15,018,381	15,573,704	555,323	3.7%	13%
Sewer	10,797,817	11,278,945	13,258,322	13,870,264	611,942	4.6%	11%
Solid Waste	6,172,694	6,089,177	6,695,387	7,585,504	890,117	13.3%	6%
Drain	949,055	904,789	853,731	884,946	31,215	3.7%	1%
Airport	712,440	742,522	1,207,761	725,380	(482,381)	-39.9%	1%
Transit	4,359,731	5,873,373	4,575,440	5,347,297	771,857	16.9%	4%
Golf	394,693	399,885	360,054	378,602	18,548	5.2%	0%
Community Development	18,874,920	39,007,667	21,127,322	37,234,614	16,107,292	76.2%	30%
Capital Assets	-	41,944	2,744,653	41,944	(2,702,709)	-98.5%	0%
Total	\$98,012,568	\$116,960,301	\$104,291,979	\$122,100,155	\$17,808,176	17.1%	100%

Budget Revenues by Department	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		
					Dollar Change	Pct Chg	% of Total
Unassigned	-	-	811,200	452,000	(359,200)	-44.3%	0%
Unassigned Revenues	27,642,636	23,837,438	22,994,146	23,661,239	667,093	2.9%	19%
City Clerk's Office	83,115	82,596	82,434	82,739	305	.4%	0%
City Manager	546,535	542,385	518,366	542,385	24,019	4.6%	0%
Finance Department	3,465,807	2,949,029	3,266,458	3,367,036	100,578	3.1%	3%
Grants	6,120,867	7,533,722	7,465,961	8,040,887	574,926	7.7%	7%
City Attorney's Office	33,616	31,584	-	34,684	34,684	#.0%	0%
Human Resource Department	1,130,423	854,107	1,006,670	1,149,400	142,730	14.2%	1%
Police Services Department	2,101,612	4,879,986	4,748,092	5,063,699	315,607	6.6%	4%
Fire Department	4,554,895	2,852,066	2,585,770	2,874,964	289,194	11.2%	2%
Public Works	36,589,878	38,544,449	45,611,769	45,630,314	18,545	.0%	37%
Planning Department	2,430,425	3,976,260	2,531,852	12,221,103	9,689,251	382.7%	10%
Building Inspection Dept	1,370,883	1,546,719	1,517,200	1,597,130	79,930	5.3%	1%
Engineering Department	8,276,564	26,038,352	8,222,903	14,145,546	5,922,643	72.0%	12%
Information Services	1,294,129	1,312,910	1,294,129	1,312,910	18,781	1.5%	1%
Parks Department	2,371,183	1,978,698	1,635,029	1,924,119	289,090	17.7%	2%
Total	\$98,012,568	\$116,960,301	\$104,291,979	\$122,100,155	\$17,808,176	17.1%	100%

Budget Revenues by Fund Group	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		
					Dollar Change	Pct Chg	% of Total
General	44,196,709	41,917,627	41,024,663	42,935,444	1,910,781	4.7%	35%
Total General Funds	44,196,709	41,917,627	41,024,663	42,935,444	1,910,781	4.7%	35%

Budget Revenues by Fund Group	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		
					Dollar Change	Pct Chg	% of Total
Water	12,579,069	12,822,671	15,018,381	15,573,704	555,323	3.7%	13%
Sewer	10,797,817	11,278,945	13,258,322	13,870,264	611,942	4.6%	11%
Solid Waste	6,172,694	6,089,177	6,695,387	7,585,504	890,117	13.3%	6%
Drain	949,055	904,789	853,731	884,946	31,215	3.7%	1%
Airport	712,440	742,522	1,207,761	725,380	(482,381)	-39.9%	1%
Transit	4,359,731	5,873,373	4,575,440	5,347,297	771,857	16.9%	4%
Golf	394,693	399,885	360,054	378,602	18,548	5.2%	0%
Total Enterprise Funds	35,965,499	38,111,362	41,969,076	44,365,697	2,396,621	5.7%	36%

Budget Revenues by Fund Group	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		
					Dollar Change	Pct Chg	% of Total
Development Impact Fees	2,194,906	2,800,703	2,040,710	11,717,786	9,677,076	474.2%	10%
State Gas	4,541,248	2,578,122	2,970,571	5,037,273	2,066,702	69.6%	4%
Measure T	3,309,954	1,587,081	1,994,730	2,328,731	334,001	16.7%	2%
Business Improvement District	23,320	28,524	22,832	28,702	5,870	25.7%	0%
Park Development	134,571	-	-	-	-	#.0%	0%
Parking District	29,978	37,966	42,000	38,156	(3,844)	-9.2%	0%
Fed Aid Urban Grant	245,761	663,492	1,040,397	1,740,378	699,981	67.3%	1%
Local Transportation	853,521	1,277,961	788,396	3,627,266	2,838,870	360.1%	3%
Landscaping Assessment	401,983	423,484	364,639	425,601	60,962	16.7%	0%
Supplemental LAW	152,793	213,868	338,065	309,073	(28,992)	-8.6%	0%
Intermodal	82,558	128,970	195,997	129,959	(66,038)	-33.7%	0%
Economic Development	4,989	968,496	287,494	299,507	12,013	4.2%	0%
Residential Rehab Housing	293,987	98,125	601,845	567,178	(34,667)	-5.8%	0%
Low-Moderate Income Housing	86,347	2,003	864,367	472,588	(391,779)	-45.3%	0%
CFD Special Revenue	407,827	443,170	367,838	440,813	72,975	19.8%	0%
Total Special Revenue Funds	12,763,743	11,251,965	11,919,881	27,163,011	15,243,130	127.9%	22%

Budget Revenues by Fund Group	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		
					Dollar Change	Pct Chg	% of Total
Fleet	2,082,321	1,852,616	1,926,676	1,971,726	45,050	2.3%	2%
Facilities Maintenance	1,515,910	1,736,389	1,685,431	1,690,582	5,151	.3%	1%
Technology	1,294,129	1,312,910	1,294,129	1,312,910	18,781	1.5%	1%
Total Internal Service Funds	4,892,360	4,901,915	4,906,236	4,975,218	68,982	1.4%	4%

Budget Revenues by Fund Group	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		
					Dollar Change	Pct Chg	% of Total
Park Facilities Debt	194,257	-	194,257	-	(194,257)	-100.0%	0%
Total Debt Funds	194,257	-	194,257	-	(194,257)	-100.0%	0%

Budget Revenues by Fund Group	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		
					Dollar Change	Pct Chg	% of Total
Street Road CAP	-	20,735,488	1,533,213	2,618,841	1,085,628	70.8%	2%
Capital Assets	-	41,944	2,744,653	41,944	(2,702,709)	-98.5%	0%
Total CAP Funds	-	20,777,432	4,277,866	2,660,785	(1,617,081)	-37.8%	2%
Total	\$98,012,568	\$116,960,301	\$104,291,979	\$122,100,155	\$17,808,176	17.1%	100%

Budget Expenses by Category	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		
					Dollar Change	Pct Chg	% of Total
50-Salaries & Benefits	30,330,504	29,503,660	30,989,516	33,278,508	2,288,992	7.4%	33%
53-Materials & Services	17,894,330	20,246,079	22,468,883	22,483,730	14,847	.1%	22%
54-Interfund Charges	7,223,974	7,383,190	7,204,716	7,497,982	293,266	4.1%	7%
55-Functional Expenses	552,418	816,865	1,923,616	923,623	(999,993)	-52.0%	1%
58-Special Payments	4,989,708	4,051,875	6,748,501	7,155,096	406,595	6.0%	7%
60-Capital Outlay	10,950,915	18,178,417	100,651,882	21,809,895	(78,841,987)	-78.3%	21%
61-Depreciation	4,400,893	4,736,913	4,400,633	-	(4,400,633)	-100.0%	0%
62-Other Nonoperating E	-	223,991	-	-	-	#.0%	0%
63-Transfer Out	4,832,382	6,717,569	9,630,117	8,583,723	(1,046,394)	-10.9%	8%
Total	\$81,175,124	\$91,858,559	\$184,017,864	\$101,732,557	(\$82,285,307)	-44.7%	100%

Budget Expenses by Function	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		
					Dollar Change	Pct Chg	% of Total
General Government	4,327,365	4,332,664	5,086,073	6,384,953	1,298,880	25.5%	6%
Public Safety	21,428,790	26,326,734	28,092,033	23,466,847	(4,625,186)	-16.5%	23%
Community Development	16,793,235	23,361,659	76,547,804	23,617,388	(52,930,416)	-69.1%	23%
Culture & Recreation	4,046,154	3,954,330	3,909,003	4,750,571	841,568	21.5%	5%
ISF	5,261,562	4,508,129	5,861,015	5,685,513	(175,502)	-3.0%	6%
Water	7,746,689	8,454,338	28,724,989	10,797,436	(17,927,553)	-62.4%	11%
Sewer	9,969,636	10,086,362	15,139,194	14,534,631	(604,563)	-4.0%	14%
Solid Waste	6,841,884	6,470,295	6,434,342	6,650,378	216,036	3.4%	7%
Drain	1,202,919	1,160,773	1,153,829	763,939	(389,890)	-33.8%	1%
Airport	846,060	807,219	4,332,812	1,698,221	(2,634,591)	-60.8%	2%
Transit	2,585,063	2,255,253	4,319,017	2,888,465	(1,430,552)	-33.1%	3%
Golf	122,763	101,861	402,859	442,331	39,472	9.8%	0%
	-	-	100,599	51,884	(48,715)	-48.4%	0%
Capital Assets	3,004	38,942	3,914,295	-	(3,914,295)	-100.0%	0%
Total	\$81,175,124	\$91,858,559	\$184,017,864	\$101,732,557	(\$82,285,307)	-44.7%	100%

Budget Expenses by Department	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		
					Dollar Change	Pct Chg	% of Total
Unassigned	-	-	629,000	250,000	(379,000)	-60.3%	0%
Unassigned Revenues	-	297,410	285,000	297,410	12,410	4.4%	0%
City Clerk's Office	486,003	434,501	545,267	448,225	(97,042)	-17.8%	0%
City Manager	1,821,468	1,468,277	2,062,159	3,268,890	1,206,731	58.5%	3%
Finance Department	4,739,051	4,563,058	5,781,417	5,282,928	(498,489)	-8.6%	5%
Grants	4,274,968	3,864,656	7,812,320	4,308,384	(3,503,936)	-44.9%	4%
City Attorney's Office	377,574	355,493	378,642	411,033	32,391	8.6%	0%
Human Resource Department	1,172,011	610,515	841,241	1,280,545	439,304	52.2%	1%
Police Services Department	16,156,588	16,081,054	16,220,719	16,907,080	686,361	4.2%	17%
Fire Department	5,306,597	10,257,226	11,995,562	6,588,369	(5,407,193)	-45.1%	6%
Public Works	29,692,427	31,905,336	65,243,004	41,387,289	(23,855,715)	-36.6%	41%
Planning Department	3,620,141	1,227,911	9,625,508	2,486,356	(7,139,152)	-74.2%	2%
Building Inspection Dept	878,101	855,866	873,910	989,253	115,343	13.2%	1%
Engineering Department	6,495,249	14,135,530	55,415,883	10,930,072	(44,485,811)	-80.3%	11%
Information Services	1,430,495	1,317,009	1,459,521	1,264,839	(194,682)	-13.3%	1%
Parks Department	4,724,451	4,484,717	4,848,711	5,631,884	783,173	16.2%	6%
Total	\$81,175,124	\$91,858,559	\$184,017,864	\$101,732,557	(\$82,285,307)	-44.7%	100%

Budget Expenses by Fund Group	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		
					Dollar Change	Pct Chg	% of Total
General	37,559,408	41,011,146	46,447,137	42,991,341	(3,455,796)	-7.4%	42%
Total General Funds	37,559,408	41,011,146	46,447,137	42,991,341	(3,455,796)	-7.4%	42%

Budget Expenses by Fund Group	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		
					Dollar Change	Pct Chg	% of Total
Solid Waste	6,841,884	6,470,295	6,434,342	6,650,378	216,036	3.4%	7%
Water	7,746,689	8,454,338	28,724,989	10,797,436	(17,927,553)	-62.4%	11%
Sewer	9,969,636	10,086,362	15,139,194	14,534,631	(604,563)	-4.0%	14%
Airport	846,060	807,219	4,332,812	1,698,221	(2,634,591)	-60.8%	2%
Transit	2,585,063	2,255,253	4,319,017	2,888,465	(1,430,552)	-33.1%	3%
Drain	1,202,919	1,160,773	1,153,829	763,939	(389,890)	-33.8%	1%
Golf	122,763	101,861	402,859	442,331	39,472	9.8%	0%
Total Enterprise Funds	29,315,014	29,336,101	60,507,042	37,775,401	(22,731,641)	-37.6%	37%

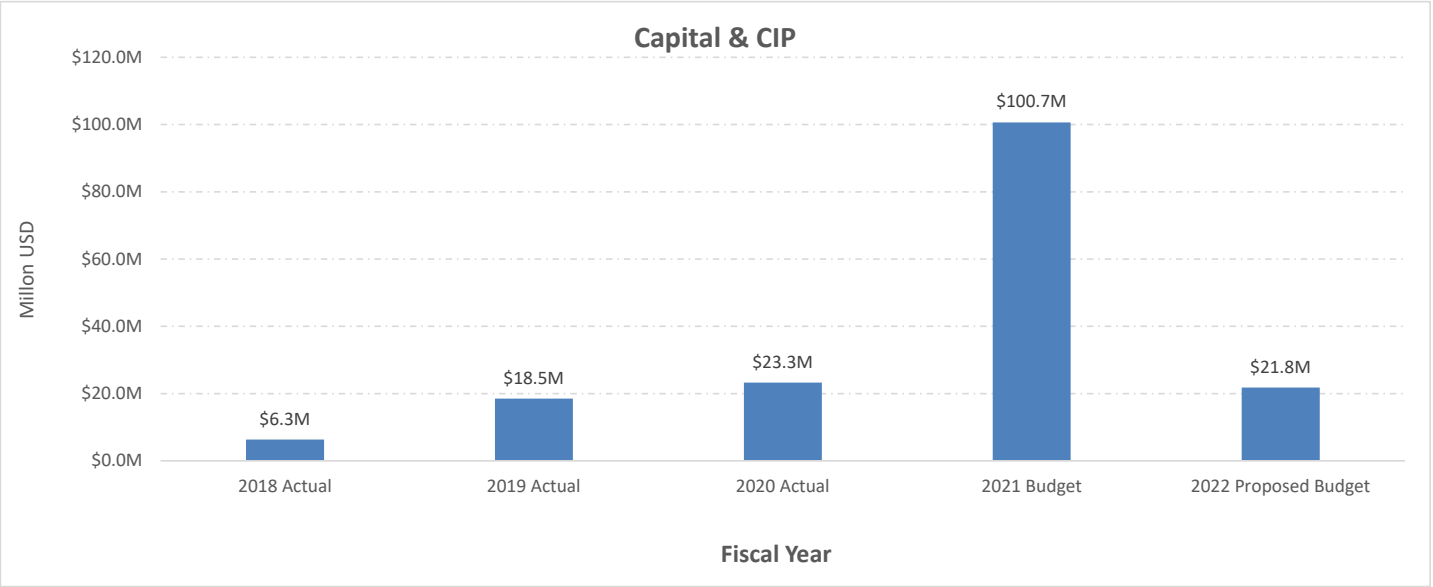
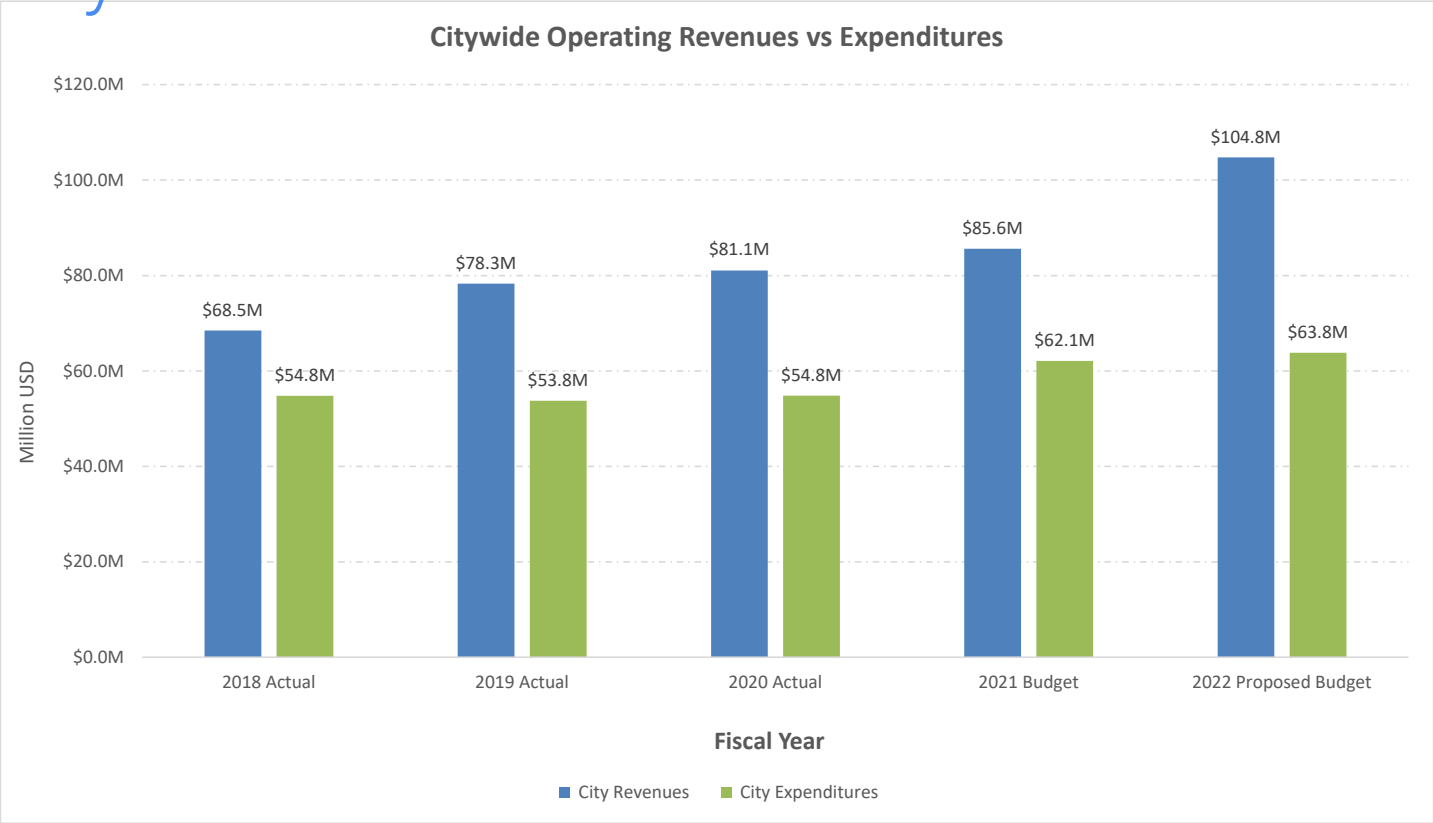
Budget Expenses by Fund Group	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		
					Dollar Change	Pct Chg	% of Total
Landscaping Assessment	391,981	428,526	327,332	438,982	111,650	34.1%	0%
Supplemental LAW	272,543	89,321	511,877	144,616	(367,261)	-71.7%	0%
CFD Special Revenue	315,136	322,783	317,168	322,856	5,688	1.8%	0%
Low-Moderate Income Housing	111,902	637	876,165	255,723	(620,442)	-70.8%	0%
Development Impact Fees	2,269,513	761,170	8,172,003	1,616,987	(6,555,016)	-80.2%	2%
Park Development	163,553	-	209,517	-	(209,517)	-100.0%	0%
Intermodal	82,603	129,005	108,768	140,718	31,950	29.4%	0%
State Gas	2,677,092	3,322,351	7,847,924	4,087,339	(3,760,585)	-47.9%	4%
Parking District	29,337	18,727	46,055	34,742	(11,313)	-24.6%	0%
Measure T	1,287,824	2,101,814	10,408,079	2,972,689	(7,435,390)	-71.4%	3%
Business Improvement District	22,547	20,086	22,547	26,397	3,850	17.1%	0%
Fed Aid Urban Grant	318,414	1,836,202	3,092,335	1,287,842	(1,804,493)	-58.4%	1%
Local Transportation	858,108	1,284,016	5,017,281	2,729,140	(2,288,141)	-45.6%	3%
Economic Development	16,312	5,329	455,684	3,377	(452,307)	-99.3%	0%
Residential Rehab Housing	55,741	82,832	484,611	363,837	(120,774)	-24.9%	0%
Total Special Revenue Funds	8,872,606	10,402,799	37,897,346	14,425,245	(23,472,101)	-61.9%	14%

Budget Expenses by Fund Group	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		
					Dollar Change	Pct Chg	% of Total
Fleet	1,482,251	1,367,422	2,323,482	2,332,154	8,672	.4%	2%
Facilities Maintenance	1,697,256	1,751,333	1,856,072	1,628,224	(227,848)	-12.3%	2%
Technology	1,430,495	1,317,009	1,459,521	1,264,839	(194,682)	-13.3%	1%
Total Internal Service Funds	4,610,002	4,435,764	5,639,075	5,225,217	(413,858)	-7.3%	5%

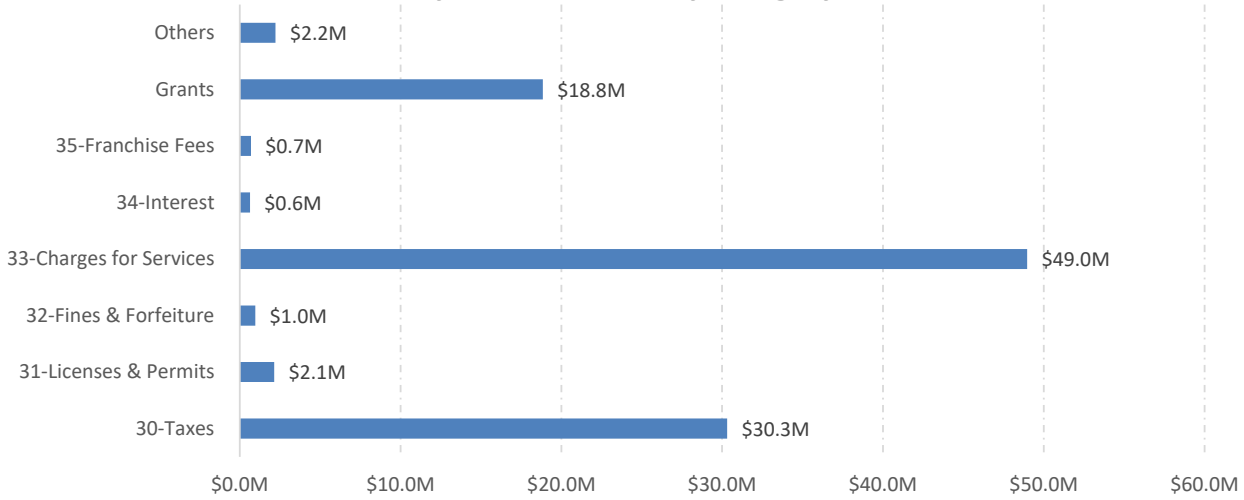
Budget Expenses by Fund Group	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		
					Dollar Change	Pct Chg	% of Total
Park Facilities Debt	194,257	-	196,200	-	(196,200)	-100.0%	0%
Total Debt Funds	194,257	-	196,200	-	(196,200)	-100.0%	0%

Budget Expenses by Fund Group	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		
					Dollar Change	Pct Chg	% of Total
Street Road CAP	620,833	6,633,807	29,416,769	1,315,353	(28,101,416)	-95.5%	1%
Capital Assets	3,004	38,942	3,914,295	-	(3,914,295)	-100.0%	0%
Total CAP Funds	623,837	6,672,749	33,331,064	1,315,353	(32,015,711)	-96.1%	1%
Total	\$81,175,124	\$91,858,559	\$184,017,864	\$101,732,557	(\$82,285,307)	-44.7%	100%

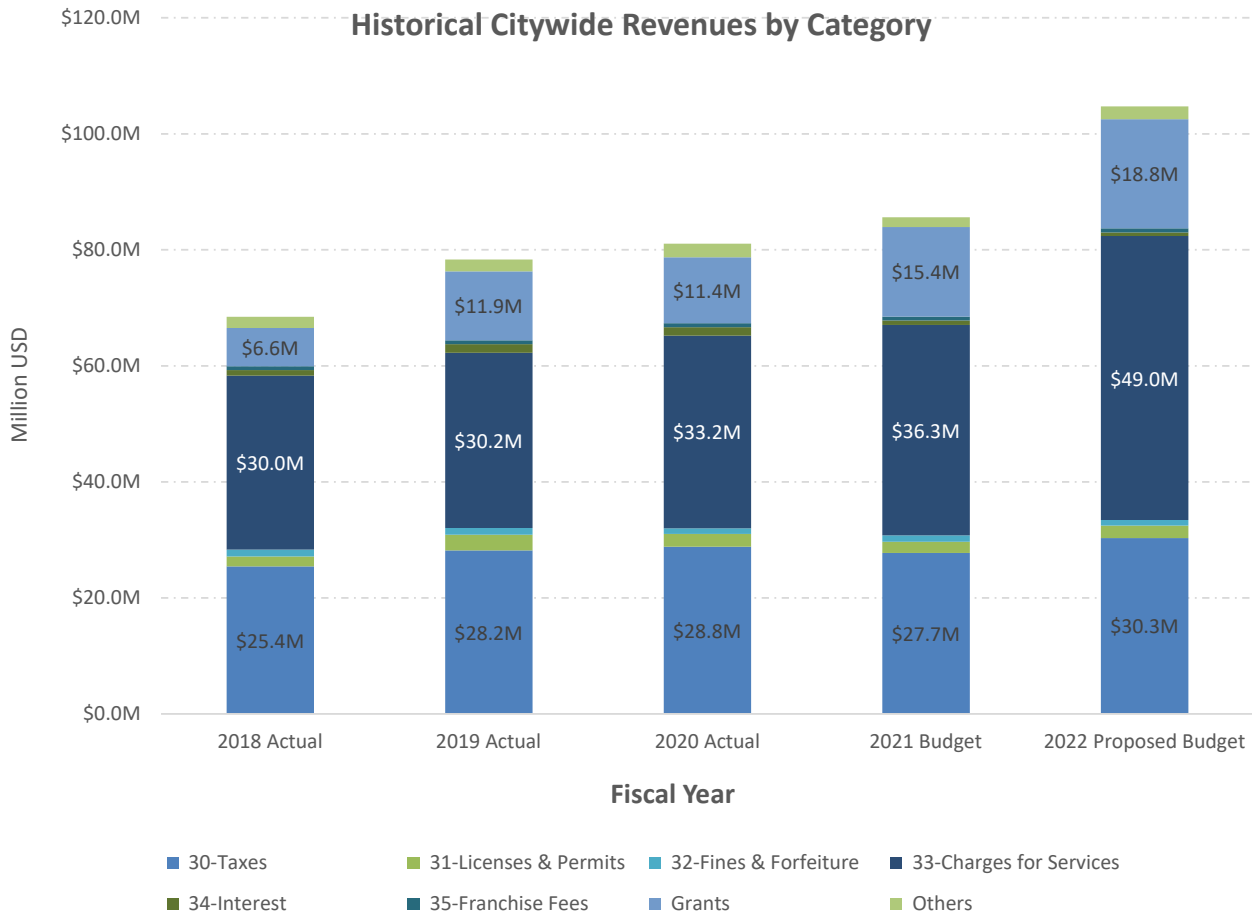
Citywide Charts



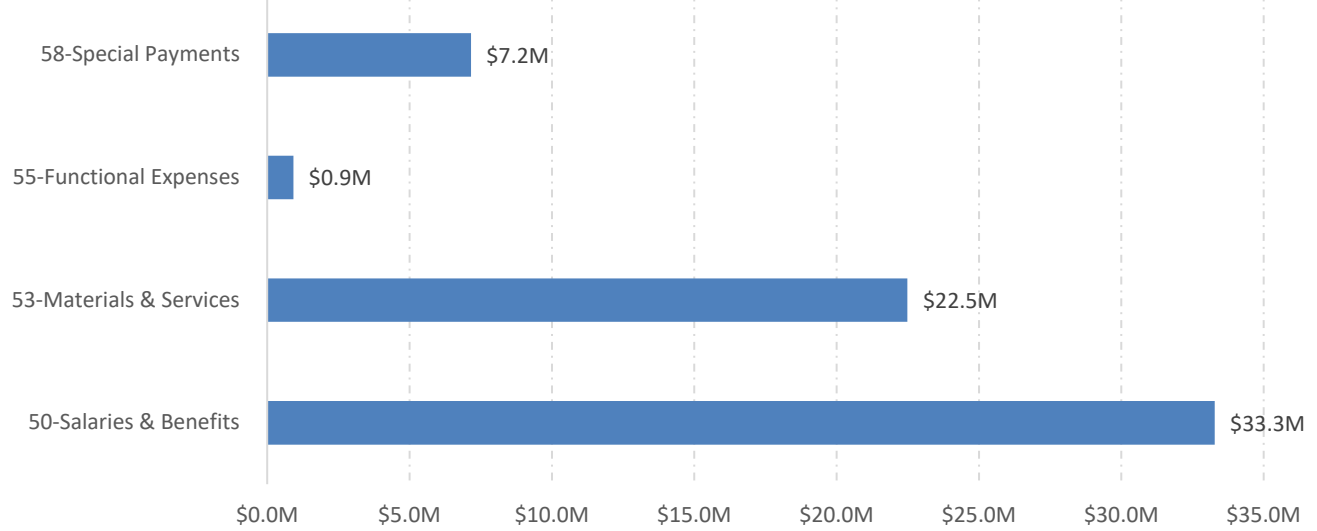
21/22 Proposed Budget Citywide Revenues by Category



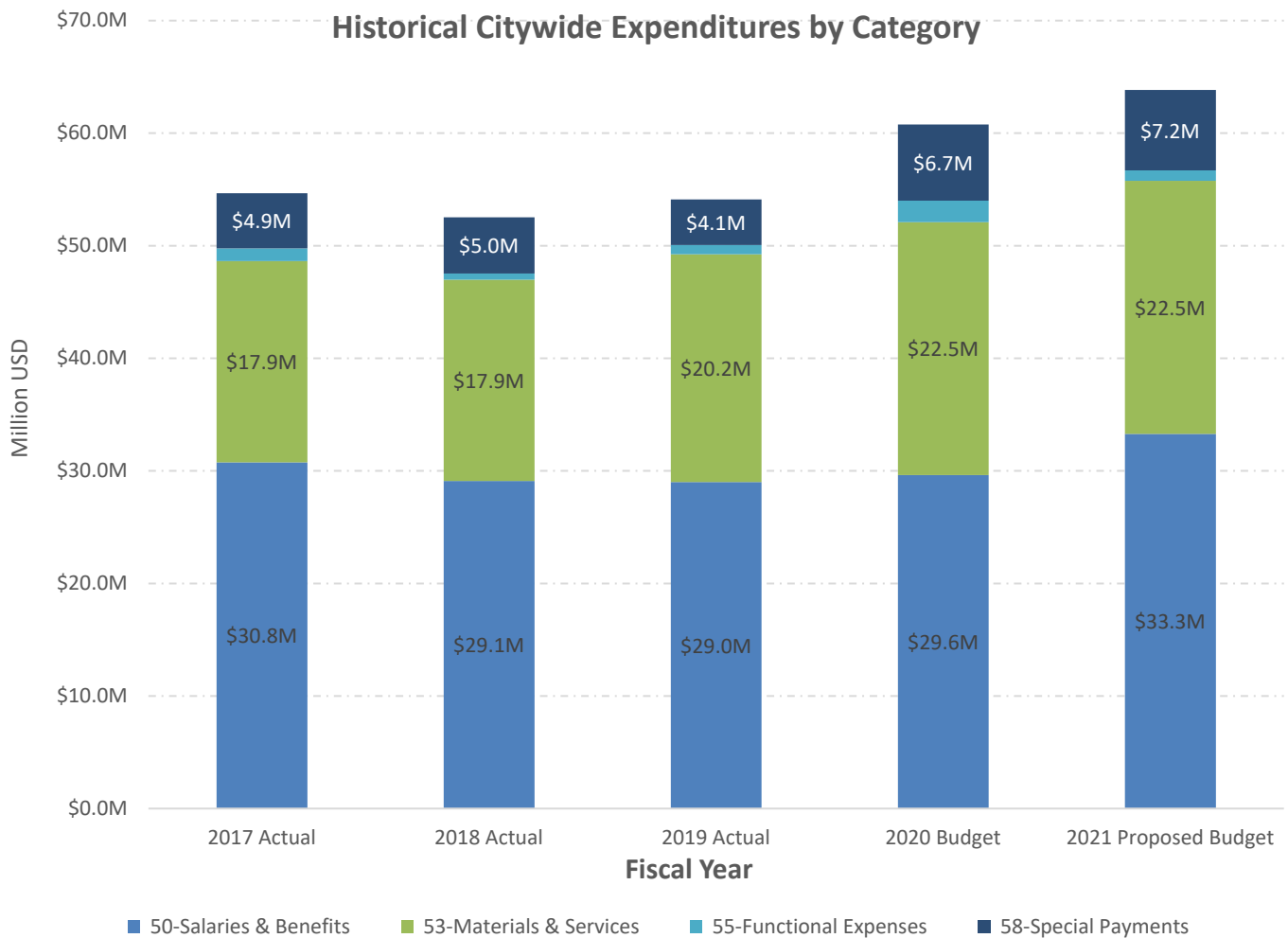
Historical Citywide Revenues by Category



21/22 Proposed Budget Citywide Expenditures by Category (Excluding cap outlay)



Historical Citywide Expenditures by Category



Expenditures

Budget Expenses by Fund Group	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		
					Dollar Change	Pct Chg	% of Total
General Fund-1020	31,595,990	30,606,483	33,393,974	36,867,337	3,473,363	10.4%	36.2%
General Fund - Grants-1021	1,387,775	1,358,116	2,584,157	848,502	(1,735,655)	-67.2%	.8%
Measure K Sales Tax - Police-1025	3,889,688	2,807,777	7,108,173	2,378,616	(4,729,557)	-66.5%	2.3%
Measure K Sales Tax - Fire-1026	-	6,154,859	3,076,258	2,390,044	(686,214)	-22.3%	2.3%
General Fund - LEA Tire Grant-1081	34,395	11,546	23,649	11,718	(11,931)	-50.5%	.0%
General Fund - Ins Reserve-1090	651,560	72,365	221,940	460,296	238,356	107.4%	.5%
Payroll Clearing Fund-1700	-	-	38,986	34,828	(4,158)	-10.7%	.0%
Total General Funds	37,559,408	41,011,146	46,447,137	42,991,341	(3,455,796)	-7.4%	42%

Budget Expenses by Fund Group	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		
					Dollar Change	Pct Chg	% of Total
Water Fund-2030	7,746,689	8,454,338	28,724,989	10,797,436	(17,927,553)	-62.4%	10.6%
Sewer Fund-2040	9,969,636	10,086,362	15,139,194	14,534,631	(604,563)	-4.0%	14.3%
Solid Waste Disposal-4760	6,841,884	6,470,295	6,434,342	6,650,378	216,036	3.4%	6.5%
Drainage Sys.Operation-4500	1,202,919	1,160,773	1,153,829	763,939	(389,890)	-33.8%	.8%
Airport Oper Fund-2050	846,060	807,219	4,332,812	1,698,221	(2,634,591)	-60.8%	1.7%
Dial-A-Ride-2128	1,141,013	901,552	1,264,822	1,410,173	145,351	11.5%	1.4%
Fixed Route-2129	1,444,050	1,353,701	3,054,195	1,478,292	(1,575,903)	-51.6%	1.5%
Golf Course Oper Fund-2060	122,763	101,861	402,859	442,331	39,472	9.8%	.4%
Total Enterprise Funds	29,315,014	29,336,101	60,507,042	37,775,401	(22,731,641)	-37.6%	37%

Budget Expenses by Fund Group	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		
					Dollar Change	Pct Chg	% of Total
Water Dev Impact Fee-4080	-	-	31,000	-	(31,000)	-100.0%	#.0%
Water Pipe Impact Fee-4081	12,692	-	340,117	107,500	(232,617)	-68.4%	.1%
Water Well Impact Fee-4082	-	-	-	50,000	50,000	#.0%	.0%
Waste Water Dev Impact Fee-4083	250,000	250,000	250,000	250,000	.0%	.0%	.2%
Westberry/Ellis Swr Impact Fee-4084	69	-	595	-	(595)	-100.0%	#.0%
Rd 28 Sewer Intersec Impact Fe-4085	100	4,000	863	4,000	3,137	363.5%	.0%
Development Impact Fee - Fire-4086	1,219,481	-	-	133,195	133,195	#.0%	.1%
Development Impact Fee - Polic-4087	125,089	125,020	125,617	125,020	(597)	-.5%	.1%
Development Impact Fee - Parks-4088	215,380	37	1,850,975	65,000	(1,785,975)	-96.5%	.1%
Dev Impact Fee - Public Works-4089	147	-	5,470	-	(5,470)	-100.0%	#.0%
General Government Impact Fee-4092	392	-	3,462	-	(3,462)	-100.0%	#.0%
Transportation Impact Fee-4093	675	-	1,095,965	-	(1,095,965)	-100.0%	#.0%
Admin Svc impact Fee-4094	15,630	15,000	20,567	15,000	(5,567)	-27.1%	.0%
Median Island Impact Fee-4095	-	-	200,000	20,833	(179,167)	-89.6%	.0%
Arterial/Collector Street Impa-4096	118	55,623	1,520,749	26,619	(1,494,130)	-98.2%	.0%
Traffic Signal Impact Fee-4097	407,301	6,800	1,332,877	-	(1,332,877)	-100.0%	#.0%
Traffic Special Impact Fees-4098	85	-	748	-	(748)	-100.0%	#.0%
Sewer-New Reqt's Existing Area-4099	18,277	205,060	429,189	-	(429,189)	-100.0%	#.0%
Sewer-N.W.Quadrant Fees-4100	33	-	288	-	(288)	-100.0%	#.0%
Sewer-N.E.Quadrant Fees-4101	-	-	131,000	-	(131,000)	-100.0%	#.0%
Sewer-S.W.Quadrant Fees-4102	179	-	1,580	532,380	530,800	33594.9%	.5%
Sewer-S.E.Quadrant Fees-4103	85	-	199,242	287,438	88,196	44.3%	.3%
Drainage Dev. Imp Fee-ESA-4104	274	99,630	22,418	2	(22,416)	-100.0%	.0%
Storm Drain-N.W.Quadrant-4105	73	-	140,646	-	(140,646)	-100.0%	#.0%
Storm Drain-N.E. Quadrant-4106	-	-	180,138	-	(180,138)	-100.0%	#.0%
Storm Drain-S.W.Quadrant-4107	-	-	140,000	-	(140,000)	-100.0%	#.0%
Storm Drain-S.E.Quadrant-4108	3,433	-	148,497	-	(148,497)	-100.0%	#.0%
State Gasoline Tax-4130	1,193,983	3,074,611	3,633,795	4,072,339	438,544	12.1%	4.0%
RSTP - Federal Exchange-4131	1,483,109	247,740	2,860,129	15,000	(2,845,129)	-99.5%	.0%
Measure A-4150	-	-	1,354,000	-	(1,354,000)	-100.0%	#.0%
Measure T - RTP - Rehab/Recons-4151	854,073	744,785	7,939,940	1,873,422	(6,066,518)	-76.4%	1.8%
Measure T- LTP Street Maint.-4152	253,407	770,140	941,432	632,372	(309,060)	-32.8%	.6%
Measure T -LTP Suppl Sts.Maint-4153	170,563	290,495	442,559	290,495	(152,064)	-34.4%	.3%
Measure T -LTP ADA Compliance-4154	5,385	19,824	238,524	20,000	(218,524)	-91.6%	.0%
Measure T -Transit Enhancement-4155	-	106,848	196,148	-	(196,148)	-100.0%	#.0%
Measure T -Transit Enh/ADA/Sr.-4156	-	-	26,003	-	(26,003)	-100.0%	#.0%
Measure T-Enviro Enhn/Bike/Pe-4157	4,396	169,050	562,145	156,400	(405,745)	-72.2%	.2%
Measure T -LTP- Flexible-4158	-	672	61,328	-	(61,328)	-100.0%	#.0%
Madera Downtown B.I.D. Fund-4160	22,547	20,086	22,547	26,397	3,850	17.1%	.0%
Park Development Fund-4109	163,553	-	209,517	-	(209,517)	-100.0%	#.0%
Parking District Operations-4140	29,337	18,727	46,055	34,742	(11,313)	-24.6%	.0%
Federal Aid-Urban Grant Fund-4170	318,414	1,836,202	3,092,335	1,287,842	(1,804,493)	-58.4%	1.3%
Local Transportation Fund-4200	858,108	1,284,016	5,017,281	2,729,140	(2,288,141)	-45.6%	2.7%
Zone 1 Activities-4501	5,116	5,780	5,116	6,079	963	18.8%	.0%
Zone 2 Activities-4502	27,837	31,170	27,837	31,633	3,796	13.6%	.0%

Budget Expenses by Fund Group	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		
					Dollar Change	Pct Chg	% of Total
Zone 3 Activities-4503	9,983	8,070	9,983	8,388	(1,595)	-16.0%	.0%
Zone 4 Activities-4504	13,895	16,930	13,895	17,498	3,603	25.9%	.0%
Zone 5 Activities-4505	2,164	-	-	-	-	#.0%	#.0%
Zone 6A Activities-4506	12,224	19,952	12,224	20,346	8,122	66.4%	.0%
Zone 6B Activities-4507	8,060	8,304	8,060	8,604	544	6.7%	.0%
Zone 7 Activities-4508	4,395	3,462	-	3,813	3,813	#.0%	.0%
Zone 8 Activities-4509	4,106	5,540	4,106	5,615	1,509	36.8%	.0%
Zone 9 Activities-4510	2,507	2,231	2,507	2,325	(182)	-7.3%	.0%
Zone 10A Activities-4511	381	312	-	421	421	#.0%	.0%
Zone 10B Activities-4512	661	871	661	880	219	33.1%	.0%
Zone 10C Activities-4513	945	1,223	-	1,240	1,240	#.0%	.0%
Zone 10D Activities-4514	628	592	628	603	(25)	-4.0%	.0%
Zone 10E Activities-4515	677	656	677	671	(6)	-9%	.0%
Zone 10F Activities-4516	851	1,104	851	1,120	269	31.6%	.0%
Zone 10G Activities-4517	1,280	1,329	-	1,352	1,352	#.0%	.0%
Zone 10H Activities-4518	1,607	1,545	-	1,579	1,579	#.0%	.0%
Zone 10I Activities-4519	2,714	657	2,714	671	(2,043)	-75.3%	.0%
Zone 12 Activities-4520	19,938	25,929	19,938	26,422	6,484	32.5%	.0%
Zone 13 Activities-4521	5,018	7,188	5,018	7,055	2,037	40.6%	.0%
Zone 14 Activities-4522	2,669	2,879	2,669	3,004	335	12.6%	.0%
Zone 15 Activities-4523	1,056	3,540	-	3,553	3,553	#.0%	.0%
Zone 15B Activities-4524	543	301	543	308	(235)	-43.3%	.0%
Zone 15C Activities-4525	935	647	-	649	649	#.0%	.0%
Zone 16 Activities-4526	3,123	5,203	3,123	5,210	2,087	66.8%	.0%
Zone 17A Activities-4527	7,317	5,869	7,317	5,971	(1,346)	-18.4%	.0%
Zone 17B Activities-4528	1,641	2,628	1,641	2,636	995	60.6%	.0%
Zone 17C Activities-4529	2,855	2,974	2,855	3,030	175	6.1%	.0%
Zone 17D Activities-4530	3,233	1,763	3,233	1,788	(1,445)	-44.7%	.0%
Zone 18 Activities-4531	2,484	4,057	2,484	4,372	1,888	76.0%	.0%
Zone 20A Activities-4532	849	1,451	849	1,457	608	71.6%	.0%
Zone 20B Activities-4533	1,330	155	1,330	139	(1,191)	-89.5%	.0%
Zone 20C Activities-4534	1,556	1,062	-	1,065	1,065	#.0%	.0%
Zone 21A Activities-4535	4,337	15	4,337	206	(4,131)	-95.3%	.0%
Zone 21B Activities-4536	3,079	2,882	3,079	2,947	(132)	-4.3%	.0%
Zone 21C Activities-4537	6,637	4,806	-	5,140	5,140	#.0%	.0%
Zone 21D Activities-4538	3,233	3,058	-	3,217	3,217	#.0%	.0%
Zone 23 Activities-4539	1,699	312	-	320	320	#.0%	.0%
Zone 24 Activities-4540	8,500	11,754	8,500	11,853	3,353	39.4%	.0%
Zone 25C Activities-4541	1,929	1,688	1,929	1,776	(153)	-7.9%	.0%
Zone 25D Activities-4542	1,601	2,146	1,601	2,223	622	38.9%	.0%
Zone 26 Activities-4543	1,501	1,487	-	1,448	1,448	#.0%	.0%
Zone 26B Activities-4544	2,216	1,810	2,216	1,850	(366)	-16.5%	.0%
Zone 26C Activities-4545	1,000	971	1,000	991	(9)	-9%	.0%
Zone 26D Activities-4546	989	708	-	748	748	#.0%	.0%
Zone 27 Activities-4547	1,433	1,454	1,433	1,479	46	3.2%	.0%
Zone 27B Activities-4548	2,823	1,841	2,823	1,885	(938)	-33.2%	.0%
Zone 28 Activities-4549	3,392	5,136	3,392	5,241	1,849	54.5%	.0%
Zone 28B Activities-4550	1,419	1,234	1,419	1,274	(145)	-10.2%	.0%
Zone 29 Activities-4551	5,415	5,462	5,415	5,485	70	1.3%	.0%
Zone 29B Activities-4552	3,107	1,540	3,107	1,609	(1,498)	-48.2%	.0%
Zone 29C Activities-4553	1,279	1,790	1,279	1,751	472	36.9%	.0%
Zone 29D Activities-4554	2,841	2,394	2,841	2,450	(391)	-13.8%	.0%
Zone 29E Activities-4555	1,367	1,883	1,367	1,916	549	40.2%	.0%
Zone 30 Activities-4556	3,912	3,772	-	3,748	3,748	#.0%	.0%
Zone 31A Activities-4557	14,026	13,548	14,026	13,783	(243)	-1.7%	.0%
Zone 31B Activities-4558	19,254	24,748	-	24,918	24,918	#.0%	.0%
Zone 32A Activities-4559	4,200	4,632	4,200	4,746	546	13.0%	.0%
Zone 32B Activities-4560	3,634	3,787	3,634	3,861	227	6.2%	.0%
Zone 33 Activities-4561	5,191	4,955	5,191	5,075	(116)	-2.2%	.0%
Zone 34 Activities-4562	6,064	15,694	6,064	15,703	9,639	159.0%	.0%
Zone 34B Activities-4563	3,027	343	-	388	388	#.0%	.0%
Zone 34C Activities-4564	2,500	63	-	295	295	#.0%	.0%
Zone 35 Activities-4565	2,463	2,449	2,463	2,509	46	1.9%	.0%
Zone 36A Activities-4566	5,934	6,614	5,934	6,785	851	14.3%	.0%
Zone 36B Activities-4567	876	1,101	-	1,153	1,153	#.0%	.0%
Zone 36C Activities-4568	2,251	4,448	2,251	4,475	2,224	98.8%	.0%
Zone 37 Activities-4569	2,698	2,430	2,698	2,490	(208)	-7.7%	.0%
Zone 39 Activities-4570	2,653	4,191	2,653	4,352	1,699	64.0%	.0%
Zone 40 Activities-4571	3,510	3,246	3,510	3,361	(149)	-4.2%	.0%
Zone 41 Activities-4572	10,905	2,655	10,905	2,719	(8,186)	-75.1%	.0%
Zone 43A Activities-4573	39,782	40,536	39,782	42,759	2,977	7.5%	.0%
Zone 43B Activities-4574	1,896	-	1,896	-	(1,896)	-100.0%	#.0%
Zone 43C Activities-4575	15,341	19,896	15,341	19,927	4,586	29.9%	.0%

Budget Expenses by Fund Group	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		
					Dollar Change	Pct Chg	% of Total
Zone 43D Activities-4576	5,467	7,423	5,467	7,853	2,386	43.6%	.0%
Zone 43E Activities-4577	1,009	18	1,009	194	(815)	-80.8%	.0%
Zone 44 Activities-4578	3,767	3,016	-	3,027	3,027	#.0%	.0%
Zone 45A Activities-4579	6,597	6,825	6,597	6,912	315	4.8%	.0%
Zone 46 Activities-4580	7,374	9,090	7,374	9,285	1,911	25.9%	.0%
Zone 50 Activities-4581	2,935	3,321	-	3,503	3,503	#.0%	.0%
Zone 51 Activities-4582	340	9,980	340	9,855	9,515	2798.5%	.0%
Supplemental Law Enforcement-4770	235,657	64,423	239,370	65,390	(173,980)	-72.7%	.1%
Local Law Enforce. Block Grant-4780	34,854	8,713	62,368	-	(62,368)	-100.0%	#.0%
PD Grants-4781	-	-	100,599	16,884	(83,715)	-83.2%	.0%
DUI Enforcement& Awareness-4790	-	-	85,000	-	(85,000)	-100.0%	#.0%
Tobacco Law Enforcement Grant-4791	2,032	-	24,540	60,639	36,099	147.1%	.1%
OTS-STEP DUI Grant-4793	-	16,185	-	1,703	1,703	#.0%	.0%
Madera Transit Center-4110	82,603	129,005	108,768	140,718	31,950	29.4%	.1%
Economic Development Fund-4250	16,312	5,329	455,684	3,377	(452,307)	-99.3%	.0%
NSP3 Program-4360	2	-	2	31,151	31,149	1557450.0%	.0%
Home - Project Grants-4380	-	3,991	427,845	4,051	(423,794)	-99.1%	.0%
Housing Program-4400	55,739	78,841	56,764	328,635	271,871	478.9%	.3%
Housing Fund-4020	111,902	637	247,165	5,723	(241,442)	-97.7%	.0%
Affordable Housing-4021	-	-	629,000	250,000	(379,000)	-60.3%	.2%
CFD 2005-1 City-Wide Services-4800	306,856	305,183	306,921	305,256	(1,665)	-.5%	.3%
CFD 2012-1 Public Service-4803	-	9,750	-	9,750	9,750	#.0%	.0%
CFD 2013-1 Madera Family Apts-4804	8,280	7,850	10,247	7,850	(2,397)	-23.4%	.0%
Total Special Revenue Funds	8,872,606	10,402,799	37,897,346	14,425,245	(23,472,101)	-61.9%	14%

Budget Expenses by Fund Group	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		
					Dollar Change	Pct Chg	% of Total
Equipment Maint-3070	1,482,251	1,367,422	2,323,482	2,332,154	8,672	.4%	2.3%
Facilities Maint-3071	1,697,256	1,751,333	1,856,072	1,628,224	(227,848)	-12.3%	1.6%
Computer Acq & Maint-3072	1,430,495	1,317,009	1,459,521	1,264,839	(194,682)	-13.3%	1.2%
Total Internal Service Funds	4,610,002	4,435,764	5,639,075	5,225,217	(413,858)	-7.3%	5%

Budget Expenses by Fund Group	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		
					Dollar Change	Pct Chg	% of Total
Park Facilities Debt Services-8020	194,257	-	196,200	-	(196,200)	-100.0%	#.0%
Total Debt Funds	194,257	-	196,200	-	(196,200)	-100.0%	0%

Budget Expenses by Fund Group	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		
					Dollar Change	Pct Chg	% of Total
Roads/Streets Capital Project-7000	620,833	1,119,222	1,614,073	-	(1,614,073)	-100.0%	#.0%
General Capital Projects-7010	-	5,514,585	27,802,696	1,315,353	(26,487,343)	-95.3%	1.3%
Water Capital Project-7050	2,046	6,829	2,579,826	-	(2,579,826)	-100.0%	#.0%
Sewer Capital Projects-7100	958	32,113	1,334,469	-	(1,334,469)	-100.0%	#.0%
Total CAP Funds	623,837	6,672,749	33,331,064	1,315,353	(32,015,711)	-96.1%	1%
Total	\$81,175,124	\$91,858,559	\$184,017,864	\$101,732,557	(\$82,285,307)	-44.7%	100%

Projected Fund Balance

Fund Balance Estimate by Fund Group

2020-2021 Budget							
Fund Name	Fund No	Jul. 01 2019 Actual Bal.	FY 19/20 Est. Change	Jul. 01 2020 Est. Bal.	Revenues	Expenses	Est. End. Bal.
General Funds							
General Fund	1020	3,293,257	1,886,826	5,180,083	31,630,413	31,183,214	5,627,282
Measure K Sales Tax - Police	1025	752,635	(742,785)	9,850	2,257,500	2,479,199	(211,849)
Measure K Sales Tax - Fire	1026	7,250,876	(5,517,538)	1,733,338	2,257,500	2,482,243	1,508,595
Code Enforcement	1080	-	-	-	-	-	-
General Fund - LEA Tire Grant	1081	-	16,773	16,773	77,136	19,149	74,760
Payroll Clearing Fund	1700	(205)	(102,514)	(102,719)	-	38,986	(141,705)
Total General Funds		11,296,563	(4,459,238)	6,837,325	36,222,549	36,202,791	6,857,083
Enterprise Funds							
Water Fund	2030	12,297,707	(13,404,782)	(1,107,075)	13,118,381	11,906,652	104,654
Water Rate Stabl Fund	2031	-	-	-	-	-	-
Sewer Fund	2040	3,364,577	(5,448,185)	(2,083,608)	9,258,322	11,472,028	(4,297,314)
Sewer Rate Stabl Fund	2041	-	-	-	-	-	-
Sewer-College Area Fees	4111	-	-	-	-	-	-
Solid Waste Disposal	4760	1,273,169	(1,066,442)	206,727	6,195,387	6,382,287	19,827
Drainage Sys.Operation	4500	92,254	(264,187)	(171,933)	853,731	1,094,319	(412,521)
Airport Oper Fund	2050	1,209,956	(2,320,902)	(1,110,946)	1,138,032	1,806,061	(1,778,975)
Airport Develop Fund	2150	3,323	1,020	4,343	729	-	5,072
REDIP Debt Fund	2750	-	-	-	-	-	-
Dial-A-Ride	2128	(72,667)	(22,542)	(95,209)	1,310,960	1,222,994	(7,243)
Fixed Route	2129	(284,502)	(2,016,862)	(2,301,364)	3,264,480	2,396,149	(1,433,033)
Golf Course Oper Fund	2060	(544,248)	453	(543,795)	360,054	402,859	(586,600)
Total Enterprise Funds		17,339,569	(24,542,429)	(7,202,860)	35,500,076	36,683,349	(8,386,133)
Special Revenue							
Water Dev Impact Fee	4080	32,069	(30,752)	1,317	177	-	1,494
Water Pipe Impact Fee	4081	184,877	(30,038)	154,839	62,407	231,190	(13,944)
Water Well Impact Fee	4082	(461,483)	116,845	(344,638)	100,160	-	(244,478)
Waste Water Dev Impact Fee	4083	295,489	208,990	504,479	295,480	250,000	549,959
Westberry/Ellis Swr Impact Fee	4084	158,218	12,981	171,199	8,593	69	179,723
Rd 28 Sewer Intersec Impact Fe	4085	16,890	131	17,021	94	100	17,015
Development Impact Fee - Fire	4086	16,823	72,203	89,026	55,556	-	144,582
Development Impact Fee - Polic	4087	47,188	(11,843)	35,345	90,326	125,089	582
Development Impact Fee - Parks	4088	1,769,865	(658,953)	1,110,912	409,560	894,445	626,027
Dev Impact Fee - Public Works	4089	451,345	82,723	534,068	72,285	147	606,206
Development Impact Fee - Stree	4090	-	-	-	-	-	-
Pre-AB 1600 Funding	4091	1,819	14	1,833	10	-	1,843
General Government Impact Fee	4092	903,470	50,280	953,750	43,306	392	996,664
Transportation Impact Fee	4093	3,401,904	(767,919)	2,633,985	193,725	675	2,827,035
Admin Svc impact Fee	4094	10,048	6,318	16,366	16,143	15,630	16,879
Median Island Impact Fee	4095	(92,314)	(122,704)	(215,018)	67,969	-	(147,049)
Arterial/Collector Street Impa	4096	1,911,686	(1,229,944)	681,742	246,991	118	928,615
Traffic Signal Impact Fee	4097	307,887	(1,257,329)	(949,442)	43,992	143	(905,593)
Traffic Special Impact Fees	4098	178,826	1,383	180,209	2,000	85	182,124
Sewer-New Reqt's Existing Area	4099	181,875	(602,870)	(420,995)	20,334	-	(400,661)
Sewer-N.W.Quadrant Fees	4100	73,999	6,837	80,836	3,747	33	84,550
Sewer-N.E.Quadrant Fees	4101	146,297	(117,921)	28,376	5,380	-	33,756
Sewer-S.W.Quadrant Fees	4102	381,046	2,948	383,994	8,370	179	392,185
Sewer-S.E.Quadrant Fees	4103	179,374	4,408	183,782	1,197	198,575	(13,596)
Drainage Dev.Imp Fee-ESA	4104	1,042,054	195,326	1,237,380	193,869	274	1,430,975
Storm Drain-N.W. Quadrant	4105	557,660	(67,105)	490,555	38,477	73	528,959
Storm Drain-N.E. Quadrant	4106	273,114	(92,489)	180,625	46,708	-	227,333

Fund Name	Fund No	Jul. 01 2019 Actual Bal.	FY 19/20 Est. Change	Jul. 01 2020 Est. Bal.	Revenues	Expenses	Est. End. Bal.
Storm Drain-S.W.Quadrant	4107	2,780	(139,653)	(136,873)	9,683	-	(127,190)
Storm Drain-S.E.Quadrant	4108	339,204	(138,966)	200,238	4,171	6,633	197,776
Sub-Total Special Rev - Development Impact		12,312,010	(4,507,099)	7,804,911	2,040,710	1,723,850	8,121,771
State Gasoline Tax	4130	1,141,152	605,154	1,746,306	2,179,359	3,013,537	912,128
RSTP - Federal Exchange	4131	463,074	1,480,624	1,943,698	791,212	171,013	2,563,897
Measure A	4150	1,237,176	(1,233,727)	3,449	-	-	3,449
Measure T - RTP - Rehab/Recor	4151	7,364,392	(4,972,994)	2,391,398	1,003,317	903,840	2,490,875
Measure T- LTP Street Maint.	4152	1,289,044	(67,478)	1,221,566	492,593	691,374	1,022,785
Measure T -LTP Suppl Sts.Maint	4153	526,303	193,599	719,902	327,485	347,559	699,828
Measure T -LTP ADA Complianc	4154	105,055	(88,259)	16,796	19,555	40,000	(3,649)
Measure T -Transit Enhancemen	4155	350,372	(190,022)	160,350	65,947	-	226,297
Measure T -Transit Enh/ADA/Sr.	4156	71,895	(14,730)	57,165	7,058	-	64,223
Measure T-Enviro Enhan/Bike/P	4157	354,106	(408,912)	(54,806)	77,216	15,000	7,410
Measure T -LTP- Flexible	4158	63,305	(60,921)	2,384	754	-	3,138
Measure T-Tier 1-Regional Stre	4159	67,501	1,151	68,652	805	-	69,457
Sub-Total Special Rev - State Gas		13,033,374	(4,756,515)	8,276,859	4,965,301	5,182,323	8,059,837
Zone 1 Activities	4501	1,573	1,143	2,716	5,586	5,116	3,186
Zone 2 Activities	4502	31,424	3,542	34,966	31,669	27,837	38,798
Zone 3 Activities	4503	4,726	(2,132)	2,594	7,683	9,983	294
Zone 4 Activities	4504	13,862	3,426	17,288	17,235	13,895	20,628
Zone 5 Activities	4505	(4,151)	(2,164)	(6,315)	-	-	(6,315)
Zone 6A Activities	4506	20,723	569	21,292	17,442	12,224	26,510
Zone 6B Activities	4507	1,362	1,152	2,514	8,092	8,060	2,546
Zone 7 Activities	4508	(2,746)	(332)	(3,078)	3,711	-	633
Zone 8 Activities	4509	1,243	418	1,661	4,686	4,106	2,241
Zone 9 Activities	4510	(50)	(147)	(197)	2,273	2,507	(431)
Zone 10A Activities	4511	(1,560)	100	(1,460)	359	-	(1,101)
Zone 10B Activities	4512	1,412	244	1,656	903	661	1,898
Zone 10C Activities	4513	925	300	1,225	1,234	-	2,459
Zone 10D Activities	4514	(96)	(9)	(105)	579	628	(154)
Zone 10E Activities	4515	38	61	99	715	677	137
Zone 10F Activities	4516	3,746	936	4,682	2,151	851	5,982
Zone 10G Activities	4517	(1,262)	78	(1,184)	1,196	-	12
Zone 10H Activities	4518	(1,835)	(14)	(1,849)	1,365	-	(484)
Zone 10I Activities	4519	58	(1,826)	(1,768)	886	2,714	(3,596)
Zone 12 Activities	4520	14,188	6,879	21,067	26,057	19,938	27,186
Zone 13 Activities	4521	2,326	642	2,968	5,736	5,018	3,686
Zone 14 Activities	4522	1,155	531	1,686	3,132	2,669	2,149
Zone 15 Activities	4523	2,159	2,696	4,855	1,020	-	5,875
Zone 15B Activities	4524	(550)	(227)	(777)	280	543	(1,040)
Zone 15C Activities	4525	(34)	(286)	(320)	580	-	260
Zone 16 Activities	4526	1,529	1,247	2,776	4,360	3,123	4,013
Zone 17A Activities	4527	2,372	(1,242)	1,130	5,900	7,317	(287)
Zone 17B Activities	4528	7,040	1,129	8,169	2,700	1,641	9,228
Zone 17C Activities	4529	2,598	271	2,869	3,039	2,855	3,053
Zone 17D Activities	4530	(518)	(1,450)	(1,968)	1,734	3,233	(3,467)
Zone 18 Activities	4531	4,083	2,571	6,654	4,134	2,484	8,304
Zone 20A Activities	4532	1,716	595	2,311	1,295	849	2,757
Zone 20B Activities	4533	(3,289)	(1,310)	(4,599)	-	1,330	(5,929)
Zone 20C Activities	4534	(259)	(187)	(446)	1,210	-	764
Zone 21A Activities	4535	(25,965)	(4,310)	(30,275)	-	4,337	(34,612)
Zone 21B Activities	4536	2,242	(11)	2,231	2,852	3,079	2,004
Zone 21C Activities	4537	39,520	3,616	43,136	-	-	43,136
Zone 21D Activities	4538	44,282	9,451	53,733	12,085	-	65,818
Zone 23 Activities	4539	(1,711)	(1,331)	(3,042)	338	-	(2,704)
Zone 24 Activities	4540	18,198	3,702	21,900	11,920	8,500	25,320
Zone 25C Activities	4541	(1,426)	(108)	(1,534)	1,530	1,929	(1,933)

Fund Name	Fund No	Jul. 01 2019	FY 19/20 Est.	Jul. 01 2020	Revenues	Expenses	Est. End. Bal.
		Actual Bal.	Change	Est. Bal.			
Zone 25D Activities	4542	4,374	954	5,328	3,089	1,601	6,816
Zone 26 Activities	4543	(569)	(170)	(739)	1,491	-	752
Zone 26B Activities	4544	(1,796)	(466)	(2,262)	1,615	2,216	(2,863)
Zone 26C Activities	4545	24	15	39	905	1,000	(56)
Zone 26D Activities	4546	(1,205)	(250)	(1,455)	648	-	(807)
Zone 27 Activities	4547	1,319	127	1,446	1,393	1,433	1,406
Zone 27B Activities	4548	(240)	(1,590)	(1,830)	1,446	2,823	(3,207)
Zone 28 Activities	4549	2,010	1,885	3,895	-	3,392	503
Zone 28B Activities	4550	2,138	(118)	2,020	1,160	1,419	1,761
Zone 29 Activities	4551	5,545	206	5,751	5,296	5,415	5,632
Zone 29B Activities	4552	773	(1,480)	(707)	1,316	3,107	(2,498)
Zone 29C Activities	4553	2,042	350	2,392	1,221	1,279	2,334
Zone 29DActivities	4554	2,789	(262)	2,527	2,239	2,841	1,925
Zone 29E Activities	4555	3,492	715	4,207	1,528	1,367	4,368
Zone 30 Activities	4556	(2,717)	(329)	(3,046)	1,397	-	(1,649)
Zone 31A Activities	4557	(13,614)	(1,741)	(15,355)	11,761	14,026	(17,620)
Zone 31B Activities	4558	48,218	9,391	57,609	31,188	-	88,797
Zone 32A Activities	4559	3,006	572	3,578	4,248	4,200	3,626
Zone 32B Activities	4560	5,013	234	5,247	3,602	3,634	5,215
Zone 33 Activities	4561	3,341	(7)	3,334	4,844	5,191	2,987
Zone 34 Activities	4562	(6,296)	(5,752)	(12,048)	39	6,064	(18,073)
Zone 34B Activities	4563	41,351	5,668	47,019	9,068	-	56,087
Zone 34C Activities	4564	15,183	5,829	21,012	9,068	-	30,080
Zone 35 Activities	4565	1,182	(51)	1,131	-	2,463	(1,332)
Zone 36A Activities	4566	17,942	901	18,843	5,489	5,934	18,398
Zone 36B Activities	4567	(1,782)	470	(1,312)	1,032	-	(280)
Zone 36C Activities	4568	(5,725)	2,234	(3,491)	735	2,251	(5,007)
Zone 37 Activities	4569	1,252	(204)	1,048	1,440	2,698	(210)
Zone 39 Activities	4570	2,460	1,905	4,365	1,670	2,653	3,382
Zone 40 Activities	4571	3,061	(12)	3,049	2,649	3,510	2,188
Zone 41 Activities	4572	(4,270)	(10,761)	(15,031)	-	10,905	(25,936)
Zone 43A Activities	4573	4,953	(4,358)	595	128	39,782	(39,059)
Zone 43B Activities	4574	41,607	(1,896)	39,711	-	1,896	37,815
Zone 43C Activities	4575	37,026	7,846	44,872	24,460	15,341	53,991
Zone 43D Activities	4576	8,549	2,425	10,974	7,609	5,467	13,116
Zone 43E Activities	4577	9,301	(949)	8,352	-	1,009	7,343
Zone 44 Activities	4578	(1,435)	(667)	(2,102)	2,175	-	73
Zone 45A Activities	4579	8,171	707	8,878	6,906	6,597	9,187
Zone 46 Activities	4580	5,984	2,228	8,212	6,637	7,374	7,475
Zone 50 Activities	4581	(2,635)	455	(2,180)	1,030	-	(1,150)
Zone 51 Activities	4582	5,533	9,767	15,300	6,450	340	21,410
Zone 52 Activities	4583	(1,192)	-	(1,192)	-	-	(1,192)
Sub-Total Special Rev - Land Assessment		423,211	52,034	475,245	364,639	327,332	512,552
Madera Downtown B.I.D. Fund	4160	1,861	(1,035)	826	22,832	22,547	1,111
Park Development Fund	4109	74,300	(209,517)	(135,217)	-	-	(135,217)
Parking District Operations	4140	96,794	(210)	96,584	42,000	46,055	92,529
Federal Aid-Urban Grant Fund	4170	216,264	(3,966,577)	(3,750,313)	1,040,397	288,682	(2,998,598)
Local Transportation Fund	4200	175,020	(4,343,774)	(4,168,754)	788,396	886,169	(4,266,527)
Supplemental Law Enforcement	4770	(32,771)	(32,180)	(64,951)	100,412	239,370	(203,909)
Local Law Enforce. Block Grant	4780	4,047	(36,625)	(32,578)	-	34,854	(67,432)
JAG Grant 2019	4781	-	-	-	-	-	-
DUI Enforcement& Awareness	4790	25,878	(25,000)	878	-	-	878
Tobacco Law Enforcement Grant	4791	-	1,991	1,991	-	-	1,991
OTS-ABC Shoulder Tap Grant	4792	-	-	-	-	-	-
OTS-STEP DUI Grant	4793	-	(15,656)	(15,656)	-	-	(15,656)
Intermodal Building Operations	4110	(6,099)	8,430	2,331	195,997	108,768	89,560
Economic Development Fund	4250	448,865	366,950	815,815	2,494	16,312	801,997
NSP3 Program	4360	2,443	-	2,443	-	2	2,441
Home Construction Loan Re-use	4376	-	-	-	-	-	-

Fund Name	Fund No	Jul. 01 2019 Actual Bal.	FY 19/20 Est. Change	Jul. 01 2020 Est. Bal.	Revenues	Expenses	Est. End. Bal.
Home - Project Grants	4380	8,047,719	18,318	8,066,037	572,500	427,500	8,211,037
Home - Grant - D.A.P.	4390	10,868	-	10,868	-	-	10,868
Housing Program	4400	328,332	148,725	477,057	29,345	55,739	450,663
Residence Rehab Prog Income	4490	210,432	980	211,412	-	-	211,412
Housing Fund	4020	1,758,494	(144,635)	1,613,859	53,167	26,515	1,640,511
Affordable Housing	4021	-	-	-	811,200	629,000	182,200
CFD 2005-1 City-Wide Services	4800	175,698	116,397	292,095	358,131	306,921	343,305
CFD 2008-1 Madera Town Centre	4802	(19,739)	-	(19,739)	-	-	(19,739)
CFD 2012-1 Public Service	4803	30,437	9,933	40,370	130	-	40,500
CFD 2013-1 Madera Family Apts	4804	1,286	734	2,020	9,577	10,247	1,350
Sr Citizen/Trans/Day Care	4910	-	-	-	-	-	-
Senior Citizen Nutrition Prog	4960	-	-	-	-	-	-
General Fund - Grants	1021	(341,909)	(1,174,043)	(1,515,952)	1,438,342	1,124,809	(1,202,419)
Sub-Total Other Special Revenue Funds		11,208,221	(9,276,794)	1,931,427	5,464,920	4,223,490	3,172,857
Total Special Revenue Funds		36,976,816	(18,488,374)	18,488,442	12,835,570	11,456,995	19,867,017
Internal Service Funds							
Equipment Maint	3070	2,847,678	(485,481)	2,362,197	1,926,676	2,168,862	2,120,011
Facilities Maint	3071	(1,083,898)	(52,386)	(1,136,284)	1,685,431	1,815,631	(1,266,484)
Computer Acq & Maint	3072	(424,306)	(145,068)	(569,374)	1,294,129	1,450,448	(725,693)
General Fund - Ins Reserve	1090	2,627,964	847,364	3,475,328	602,878	221,940	3,856,266
Total Internal Service Funds		3,967,438	164,429	4,131,867	5,509,114	5,656,881	3,984,100
Park Facilities Debt Services	8020	0	194,257	194,257	194,257	196,200	192,314
Roads/Streets Capital Project	7000	45,535	(1,145,541)	(1,100,006)	1,533,213	1,533,213	(1,100,006)
General Capital Projects	7010	-	(18,848,862)	(18,848,862)	-	538,266	(19,387,128)
Total Debt & Capital Assets		45,535	(19,800,146)	(19,754,611)	1,727,470	2,267,679	(20,294,820)
TOTAL CITYWIDE		\$ 69,625,922	\$ (67,125,758)	\$ 2,500,164	\$ 91,794,779	\$ 92,267,695	\$ 2,027,248

Transfers

All Funds 2021/22 Schedule of Interfund Transfers In

TRANSFER TO			TRANSFER FROM		AMOUNT
<u>General</u>					
1020 General Fund	10200000	4355 General Fund	10252000	8200 Measure K Sales Tax - PD	112,000
	10200000	4355 General Fund	48000000	8200 CFD 2005-1, City-Wide Services	300,000
	10200000	4355 General Fund	48030000	8200 CFD 2012-1, Public Service	9,750
	10200000	4355 General Fund	48040000	8200 CFD 2013-1, Madera Family Apt	7,850
	10200000	4355 General Fund	41303310	8200 Gas Tax - Street Maintenance	119,100
	10202000	4355 PD Operations	40870000	8200 Development Impact Fee - PD	125,020
	10202000	4355 PD Operations	47603600	8200 Solid Waste Disposal	20,954
	10203010	4355 PW - Streets	41303310	8200 Gas Tax - Street Maintenance	692,322
	10203010	4355 PW - Streets	41303310	8200 Gas Tax Loan Repayment	74,682
	10203010	4355 PW - Streets	41520000	8200 Measure T	536,421
	10203010	4355 PW - Streets	41530000	8200 Measure T Supplemental	361,053
	10203010	4355 PW - Streets	47603600	8200 Solid Waste Disposal	390,000
	10203020	4355 Graffiti Abatement	41303310	8200 Gas Tax - Street Maintenance	40,000
	10203020	4355 Graffiti Abatement	47603600	8200 Solid Waste Disposal	44,000
	10204300	4355 Engineering	40940000	8200 Administrative Services	15,000
	10204300	4355 Engineering	41303310	8200 Gas Tax - Street Maintenance	43,000
	10204300	4355 Engineering	42005330	8200 Local Transportation - Streets	512,000
	10204300	4355 Engineering	45003080	8200 Drainage Operations	45,000
	10204400	4355 Code Enforcement	47603600	8200 Solid Waste Disposal	18,903
	10206100	4355 Parks	20303800	8200 Water Operations	60,000
	10206100	4355 Parks	47603600	8200 Solid Waste Disposal	120,000
	10206120	4355 Median Landscaping	41303310	8200 Gas Tax - Street Maintenance	119,100
	10206218	4355 Sr Citizen Community Service	10218010	8200 CDBG Public Services	39,238
					Total General 3,805,393
<u>Insurance/Risk Management</u>					
1090 General - Ins Reserve	10901510	4355 Insurance/Risk Management	10201110	8220 Central Admin	396,288
	10901510	4355 Insurance/Risk Management	20301220	8220 Utility Billing/Water	9,577
	10901510	4355 Insurance/Risk Management	20303800	8220 Water Operations	20,482
	10901510	4355 Insurance/Risk Management	20303810	8220 Water Quality Control	8,660
	10901510	4355 Insurance/Risk Management	20303820	8220 Water Conservation Program	3,749
	10901510	4355 Insurance/Risk Management	20401230	8220 Utility Billing/Sewer	4,789
	10901510	4355 Insurance/Risk Management	20403400	8220 Sewer Operations	14,281
	10901510	4355 Insurance/Risk Management	20403410	8220 WWT Plant	26,795
	10901510	4355 Insurance/Risk Management	20503270	8220 Airport Operations	3,475
	10901510	4355 Insurance/Risk Management	21285290	8220 Transportation - Dial-A-Ride	2,306
	10901510	4355 Insurance/Risk Management	21295300	8220 Transportation - Fixed Route	2,306
	10901510	4355 Insurance/Risk Management	30701240	8220 Fleet Maintenance	7,878
	10901510	4355 Insurance/Risk Management	30710000	8220 Facilities Maintenance	15,553
	10901510	4355 Insurance/Risk Management	30720000	8220 Computer Acquisition/Maint	10,097
	10901510	4355 Insurance/Risk Management	41108060	8220 Intermodal Building	249
	10901510	4355 Insurance/Risk Management	41400000	8220 Parking Dist Operations	311
	10901510	4355 Insurance/Risk Management	45003090	8220 Drainage Flood Control	8,408
	10901510	4355 Insurance/Risk Management	47601235	8220 Utility Billing/ Garbage	4,789
	10901510	4355 Insurance/Risk Management	47603600	8220 Solid Waste Disposal	4,460
	10901510	4355 Insurance/Risk Management	47603630	8220 Street Cleaning	5,186
	10901510	4355 Insurance/Risk Management	47603730	8220 Tire Clean Up	1,161
					Total Insurance/Risk Management 550,800
<u>Sewer</u>					
2040 Sewer	20400000	4355 Sewer Fund	40850000	8200 Road 28 Sewer Int DIF	4,000
	20403430	4355 WWTP Bond Admin	40830000	8200 Waste Water Development Impact Fee	250,000
					Total Sewer 254,000
<u>Golf</u>					
2060 Golf Course Operations	20606290	4355 Golf Operations	10201110	8200 Central Admin	298,151
					Total Golf 298,151
<u>Fleet</u>					
3070 Equipment Maintenance	30701240	4355 Fleet Maintenance	21285290	8200 Transportation - Dial-A-Ride	28,500
	30701240	4355 Fleet Maintenance	21295300	8200 Transportation - Fixed Route	28,500
					Total Fleet 57,000
<u>Facilities Maintenance</u>					
3071 Facilities Maintenance	30710000	4355 Facilities Maintenance	41303310	8200 Gas Tax - Street Maintenance	660,182
					Total Facilities Maintenance 660,182
<u>Economic Development</u>					
4250 Economic Develop Fund	42500000	4355 Economic Develop Fund	10200000	8200 General Fund	297,410
					Total Economic Development 297,410
<u>CFD Collection</u>					

TRANSFER TO			TRANSFER FROM		AMOUNT
4850 CFD Debt-2006/2018 Bonds	48500000	4355 CFD Debt Fund - 2006 Bonds	48010000	8210 CFD 2006-1, KB Home	164,725
				<i>Total CFD Collection</i>	164,725
<u>Successor Agency Admin</u>					
5750 Successor Agency Admin	57500000	4355 Successor Agency Admin	40300000	8200 Non Housing Tax Increment	250,000
				<i>Total Successor Agency Admin</i>	250,000
<u>General Capital Projects</u>					
7010 General Capital Projects	70104300	4355 General Capital Projects	10201110	8210 Central Admin	8,257
	70104300	4355 General Capital Projects	10202000	8210 PD Operations	7,278
	70104300	4355 General Capital Projects	10202500	8210 Fire	2,935
	70104300	4355 General Capital Projects	10204300	8210 Engineering	738
	70104300	4355 General Capital Projects	10206100	8210 Parks	4,953
	70104300	4355 General Capital Projects	10206200	8210 Recreation	2,891
	70104300	4355 General Capital Projects	10206218	8210 Sr Citizen Community Service	85
	70104300	4355 General Capital Projects	10206230	8210 Aquatics Programs	1,594
	70104300	4355 General Capital Projects	10206240	8210 Comm & Rec Centers	9,593
	70104300	4355 General Capital Projects	10252000	8210 Measure K Sales Tax - PD	251
	70104300	4355 General Capital Projects	20303800	8210 Water Operations	88,153
	70104300	4355 General Capital Projects	20403400	8210 Sewer Operations	1,877
	70104300	4355 General Capital Projects	20403410	8210 WWT Plant	46,055
	70104300	4355 General Capital Projects	20503270	8210 Airport Operations	6,313
	70104300	4355 General Capital Projects	30710000	8210 Facilities Maintenance	35,323
	70104300	4355 General Capital Projects	41108060	8210 Intermodal Building	2,087
	70104300	4355 General Capital Projects	41400000	8210 Parking District Operations	592
	70104300	4355 General Capital Projects	45003090	8210 Drainage Flood Control	4,909
	70104300	4355 General Capital Projects	45020000	8210 Zone 2 Activities	67
	70104300	4355 General Capital Projects	45030000	8210 Zone 3 Activities	53
	70104300	4355 General Capital Projects	45040000	8210 Zone 4 Activities	14
	70104300	4355 General Capital Projects	45060000	8210 Zone 6A Activities	79
	70104300	4355 General Capital Projects	45090000	8210 Zone 8 Activities	81
	70104300	4355 General Capital Projects	45210000	8210 Zone 13 Activities	133
	70104300	4355 General Capital Projects	45260000	8210 Zone 16 Activities	28
	70104300	4355 General Capital Projects	45330000	8210 Zone 20B Activities	13
	70104300	4355 General Capital Projects	45400000	8210 Zone 24 Activities	49
	70104300	4355 General Capital Projects	45430000	8210 Zone 26 Activities	12
	70104300	4355 General Capital Projects	45480000	8210 Zone 27B Activities	13
	70104300	4355 General Capital Projects	45530000	8210 Zone 29C Activities	13
	70104300	4355 General Capital Projects	45570000	8210 Zone 31A Activities	59
	70104300	4355 General Capital Projects	45580000	8210 Zone 31B Activities	38
	70104300	4355 General Capital Projects	45630000	8210 Zone 34B Activities	25
	70104300	4355 General Capital Projects	47603600	8210 Solid Waste Disposal	1,212
				<i>Total General Capital Projects</i>	225,773
<u>Successor Agency Debt Service</u>					
8040 Debt Service Fund - SA	80400000	4355 Debt Service Fund/ SA	40300000	8200 Non Housing Tax Increment	2,540,658
				<i>Total Successor Agency Debt Service</i>	2,540,658
TOTAL TRANSFERS IN					\$ 9,104,092

All Funds
2021/22 Schedule of Interfund Transfers Out

TRANSFER FROM		TRANSFER TO	AMOUNT
<u>General</u>			
1020 General Fund	10200000 General Fund	42500000 Economic Develop Fund	297,410
	10201110 Central Admin	20606290 Golf Operations	298,151
	10201110 Central Admin	70104300 General Capital Projects	8,257
	10201110 Central Admin	10901510 Insurance/Risk Management	396,288
	10202000 PD Operations	70104300 General Capital Projects	7,278
	10202500 Fire	70104300 General Capital Projects	2,935
	10204300 Engineering	70104300 General Capital Projects	738
	10206100 Parks	70104300 General Capital Projects	4,953
	10206200 Recreation	70104300 General Capital Projects	2,891
	10206218 Sr Citizen Community Service	70104300 General Capital Projects	85
	10206230 Aquatics Programs	70104300 General Capital Projects	1,594
	10206240 Comm & Rec Centers	70104300 General Capital Projects	9,593
1021 General - Grant Oversight	10218010 CDBG Public Services	10206218 Sr Citizen Community Service	39,238
1025 Measure K Sales Tax	10252000 Measure K Sales Tax - PD	10200000 General Fund	112,000
	10252000 Measure K Sales Tax - PD	70104300 General Capital Projects	251
		<i>Total General</i>	1,181,662
<u>Water</u>			
2030 Water Fund	20301220 Utility Billing/Water	10901510 Insurance/Risk Management	9,577
	20303800 Water Operations	10206100 Parks	60,000
	20303800 Water Operations	70104300 General Capital Projects	88,153
	20303800 Water Operations	10901510 Insurance/Risk Management	20,482
	20303810 Water Quality Control	10901510 Insurance/Risk Management	8,660
	20303820 Water Conservation Program	10901510 Insurance/Risk Management	3,749
		<i>Total Water</i>	190,621
<u>Sewer</u>			
2040 Sewer Fund	20401230 Utility Billing/Sewer	10901510 Insurance/Risk Management	4,789
	20403400 Sewer Operations	70104300 General Capital Projects	1,877
	20403400 Sewer Operations	10901510 Insurance/Risk Management	14,281
	20403410 WWT Plant	70104300 General Capital Projects	46,055
	20403410 WWT Plant	10901510 Insurance/Risk Management	26,795
4760 Solid Waste Disposal	47601235 Utility Billing/ Garbage	10901510 Insurance/Risk Management	4,789
	47603600 Solid Waste Disposal	10202000 PD Operations	20,954
	47603600 Solid Waste Disposal	10203010 PW - Streets	390,000
	47603600 Solid Waste Disposal	10203020 Graffiti Abatement	44,000
	47603600 Solid Waste Disposal	10204400 Code Enforcement	18,903
	47603600 Solid Waste Disposal	10206100 Parks	120,000
	47603600 Solid Waste Disposal	70104300 General Capital Projects	1,212
	47603600 Solid Waste Disposal	10901510 Insurance/Risk Management	4,460
	47603630 Street Cleaning	10901510 Insurance/Risk Management	5,186
	47603730 Tire Clean Up	10901510 Insurance/Risk Management	1,161
		<i>Total Sewer</i>	704,462
<u>Airport</u>			
2050 Airport Operations	20503270 Airport Operations	70104300 General Capital Projects	6,313
	20503270 Airport Operations	10901510 Insurance/Risk Management	3,475
		<i>Total Airport</i>	9,788
<u>Transit</u>			
2128 Dial-A-Ride	21285290 Transportation - Dial-A-Ride	30701240 Fleet Maintenance	28,500
	21285290 Transportation - Dial-A-Ride	10901510 Insurance/Risk Management	2,306
2129 Fixed Route	21295300 Transportation - Fixed Route	30701240 Fleet Maintenance	28,500
	21295300 Transportation - Fixed Route	10901510 Insurance/Risk Management	2,306
		<i>Total Transit</i>	61,612
<u>Fleet</u>			
3070 Equipment Maintenance	30701240 Fleet Maintenance	10901510 Insurance/Risk Management	7,878
		<i>Total Fleet</i>	7,878
<u>Facilities Maintenance</u>			
3071 Facilities Maintenance	30710000 Facilities Maintenance	70104300 General Capital Projects	35,323
	30710000 Facilities Maintenance	10901510 Insurance/Risk Management	15,553
		<i>Total Facilities Maintenance</i>	50,876
<u>Technology</u>			
3072 Computer Acq & Maint	30720000 Computer Acquisition/Maint	10901510 Insurance/Risk Management	10,097
		<i>Total Technology</i>	10,097
<u>Redevelopment Property Tax Trust</u>			
4030 Redevelopment Prop Tax Trust	40300000 Non Housing Tax Increment	57500000 Successor Agency Admin	250,000

<u>TRANSFER FROM</u>		<u>TRANSFER TO</u>	<u>AMOUNT</u>
	40300000 Non Housing Tax Increment	80400000 Debt Service Fund/ SA	2,540,658
		<i>Total Redevelopment Property Tax Trust</i>	2,790,658
<u>Development Impact Fees</u>			
4083 Dev Impact Fee - Waste Water	40830000 Waste Water Development Impact Fee	20403430 WWTP Bond Admin	250,000
4085 Dev Impact Fee - Rd 28 Sewer	40850000 Road 28 Sewer Int DIF	20400000 Sewer Fund	4,000
4087 Dev Impact Fee - Police	40870000 Development Impact Fee - PD	10202000 PD Operations	125,020
4094 Dev Impact Fee - Admin	40940000 Administrative Services	10204300 Engineering	15,000
		<i>Total Development Impact Fees</i>	394,020
<u>Intermodal</u>			
4110 Madera Transit Center	41108060 Intermodal Building	70104300 General Capital Projects	2,087
	41108060 Intermodal Building	10901510 Insurance/Risk Management	249
		<i>Total Intermodal</i>	2,336
<u>State Gas</u>			
4130 State Gasoline Tax	41303310 Gas Tax - Street Maintenance	10200000 General Fund	119,100
	41303310 Gas Tax - Street Maintenance	10203010 PW - Streets	692,322
	41303310 Gas Tax Loan Repayment	10203010 PW - Streets	74,682
	41303310 Gas Tax - Street Maintenance	10203020 Graffiti Abatement	40,000
	41303310 Gas Tax - Street Maintenance	10204300 Engineering	43,000
	41303310 Gas Tax - Street Maintenance	10206120 Median Landscaping	119,100
	41303310 Gas Tax - Street Maintenance	30710000 Facilities Maintenance	660,182
4152 Measure T- LTP Street Maint	41520000 Measure T - Streets	10203010 PW - Streets	536,421
4153 Measure T -LTP Suppl Maint	41530000 Measure T - Supplemental	10203010 PW - Streets	361,053
		<i>Total State Gas</i>	2,645,860
<u>Parking District</u>			
4140 Parking District Operations	41400000 Parking District Operations	70104300 General Capital Projects	592
	41400000 Parking Dist Operations	10901510 Insurance/Risk Management	311
		<i>Total Parking District</i>	903
<u>Local Transportation</u>			
4200 Local Transportation	42005330 Local Transportation - Streets	10204300 Engineering	512,000
		<i>Total Local Transportation</i>	512,000
<u>Drainage</u>			
4500 Drainage System Ops	45003080 Drainage Operations	10204300 Engineering	45,000
	45003090 Drainage Flood Control	70104300 General Capital Projects	4,909
	45003090 Drainage Flood Control	10901510 Insurance/Risk Management	8,408
		<i>Total Drainage</i>	58,317
<u>Zone Activities</u>			
4502 Zone 2 Activities	45020000 Zone 2 Activities	70104300 General Capital Projects	67
4503 Zone 3 Activities	45030000 Zone 3 Activities	70104300 General Capital Projects	53
4504 Zone 4 Activities	45040000 Zone 4 Activities	70104300 General Capital Projects	14
4506 Zone 6A Activities	45060000 Zone 6A Activities	70104300 General Capital Projects	79
4509 Zone 8 Activities	45090000 Zone 8 Activities	70104300 General Capital Projects	81
4521 Zone 13 Activities	45210000 Zone 13 Activities	70104300 General Capital Projects	133
4526 Zone 16 Activities	45260000 Zone 16 Activities	70104300 General Capital Projects	28
4533 Zone 20B Activities	45330000 Zone 20B Activities	70104300 General Capital Projects	13
4540 Zone 24 Activities	45400000 Zone 24 Activities	70104300 General Capital Projects	49
4543 Zone 26 Activities	45430000 Zone 26 Activities	70104300 General Capital Projects	12
4548 Zone 27B Activities	45480000 Zone 27B Activities	70104300 General Capital Projects	13
4553 Zone 29C Activities	45530000 Zone 29C Activities	70104300 General Capital Projects	13
4557 Zone 31A Activities	45570000 Zone 31A Activities	70104300 General Capital Projects	59
4558 Zone 31B Activities	45580000 Zone 31B Activities	70104300 General Capital Projects	38
4563 Zone 34B Activities	45630000 Zone 34B Activities	70104300 General Capital Projects	25
		<i>Total Zone Activities</i>	677
<u>CFD Special Revenue</u>			
4800 CFD 2005-1 City-Wide	48000000 CFD 2005-1, City-Wide Services	10200000 General Fund	300,000
4803 CFD 2012-1, Public Service	48030000 CFD 2012-1, Public Service	10200000 General Fund	9,750
4804 CFD 2013-1 Madera Family	48040000 CFD 2013-1, Madera Family Apt	10200000 General Fund	7,850
		<i>Total CFD Special Revenue</i>	317,600
<u>CFD Collection</u>			
4801 CFD 2006-1 KB Home	48010000 CFD 2006-1, KB Home	48500000 CFD Debt Fund - 2006 Bonds	164,725
		<i>Total CFD Collection</i>	164,725
<u>TOTAL TRANSFERS OUT</u>			<u>\$ 9,104,092</u>



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GENERAL FUND SUMMARIES

Employee Count by Department

Major Revenue Sources

General Fund Charts

Revenues & Expenditures Summary

Charts by Category

Expenditures by Organizational Unit

Five-Year Projections



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General Fund Employee Count

Org Desc	Job Class Desc	19/20	20/21	21/22
City Council	CITY COUNCIL	7.00	7.00	6.50
City Council Sum		7.00	7.00	6.50
City Clerk's Office	CITY CLERK	1.00	1.00	1.00
	DEPUTY CITY CLERK	1.00	1.00	1.00
City Clerk's Office Sum		2.00	2.00	2.00
City Manager	ADMIN ANALYST	1.00		
	ADMIN ANALYST I		1.00	1.00
	CITY MANAGER	0.70	0.70	0.70
	COMMUNICATIONS SPECIALIST	1.00	1.00	1.00
	PT ADMIN ANALYST I			0.17
City Manager Sum		2.70	2.70	2.87
Finance	ACCOUNTANT II	1.60	1.60	1.30
	ACCOUNTING TECHNICIAN III		1.00	1.00
	ADMIN ANALYST I			0.70
	DIRECTOR OF FINANCIAL SERVICES	0.70	0.70	0.70
	FINANCIAL SERVICES MANAGER	0.70	0.70	0.70
	PAYROLL SPECIALIST	1.00	1.00	1.00
	PT FINANCIAL SERVICES MANAGER			0.51
Finance Sum		4.00	5.00	5.91
Purchasing	PROCUREMENT SERVICES MANAGER	1.00	0.75	1.00
	PURCHASING ASSISTANT	1.00	1.00	
Purchasing Sum		2.00	1.75	1.00
City Attorney	CITY ATTORNEY	1.00		
	LEGAL ASSISTANT	1.00		
City Attorney Sum		2.00		
HR/Risk Management	ADMIN ANALYST	1.00		
	ADMIN ANALYST I		1.00	1.00
	DIRECTOR OF HUMAN RESOURCES	1.00	1.00	1.00
	HUMAN RESOURCES TECHNICIAN II	2.00	2.00	2.00
HR/Risk Management Sum		4.00	4.00	4.00
PD Operations	ADMIN ANALYST I			0.83
	CRIME ANALYSIS TECHNICIAN	1.00	1.00	1.00
	EXECUTIVE SECRETARY	0.75		
	NEIGHBORHOOD OUTREACH ASSIST			1.00
	POLICE CHIEF	1.00	1.00	1.00
	POLICE COMMANDER	1.00	1.00	1.00
	POLICE CORPORAL	4.00	4.00	4.00
	POLICE LIEUTENANT	2.00	2.00	2.00
	POLICE OFFICE SUPERVISOR	1.00	1.00	1.00
	POLICE OFFICER I	7.00	1.24	4.64
	POLICE OFFICER II	30.49	32.49	35.45
	POLICE OFFICER TRAINEE	1.00	0.46	
	POLICE SERGEANT	6.00	6.00	6.00
	PROPERTY & EVIDENCE OFFICER	2.00	2.00	2.00
	PT PUBLIC SAFETY DISPATCHER	0.05	0.20	0.25
	PUBLIC SAFETY DISPATCHER	10.00	10.00	10.00
	RECORDS CLERK	3.00	2.75	3.00
	RESERVE OFFICER		0.11	0.25

Org Desc	Job Class Desc	19/20	20/21	21/22
PD Operations Sum		70.29	65.25	73.42
PD - CCP	POLICE SERGEANT	1.00	1.00	1.00
PD - CCP Sum		1.00	1.00	1.00
Schools Policing	POLICE OFFICER II	2.00	2.00	3.00
Schools Policing Sum		2.00	2.00	3.00
PD Housing Authority	POLICE OFFICER II	1.00	1.00	1.00
PD Housing Authority Sum		1.00	1.00	1.00
COPS Hiring Program Grant	POLICE OFFICER I	1.00		
	POLICE OFFICER II	1.51	2.51	
COPS Hiring Program Grant Sum		2.51	2.51	
Animal Control	ANIMAL CONTROL OFFICER	2.00	2.00	2.00
Animal Control Sum		2.00	2.00	2.00
PW - Streets	ADMIN ANALYST	0.15		
	ADMIN ANALYST I		0.10	0.10
	ADMINISTRATIVE ASSISTANT	0.20	0.20	0.20
	MAINTENANCE TECHNICIAN	0.70	0.40	0.70
	OFFICE ASSISTANT II	0.10	0.10	
	PT ADMINISTRATIVE ASSISTANT	0.10		
	PUBLIC WORKS OPS DIRECTOR	0.08	0.10	0.10
	PURCHASING ASSISTANT			0.10
	PW MAINTENANCE LEAD WORKER	0.10	0.10	0.10
	PW MAINTENANCE WORKER II	5.90	3.70	3.86
	PW MAINTENANCE WORKER IV	2.25	2.25	2.25
	STREETS/STORM DRAINAGE OPS MGR	0.65	0.65	0.65
	STREETS/STORM DRAINAGE SUP	1.00	1.00	1.00
PW - Streets Sum		11.22	8.60	9.06
PW Safe & Clean Initiative	PT PW MAINTENANCE WORKER I			2.88
PW Safe & Clean Initiative Sum				2.88
Graffiti Abatement	PW MAINTENANCE LEAD WORKER	0.80	0.80	0.80
	PW MAINTENANCE WORKER II	1.70		
Graffiti Abatement Sum		2.50	0.80	0.80
Planning	ADMINISTRATIVE ASSISTANT	1.00	1.00	1.00
	ASSISTANT PLANNER	2.00		1.00
	ASSOCIATE PLANNER		1.00	1.75
	DIRECTOR OF COMMUNITY DVLPMT	0.07		0.07
	PLANNING MANAGER	0.75	1.00	1.00
	REC/COM PROGRAMS COORDINATR		0.50	0.17
	SENIOR PLANNER	1.00	0.89	
Planning Sum		4.82	4.39	4.99
Building	ADMINISTRATIVE ASSISTANT		1.00	1.00
	BUILDING PERMIT TECHNICIAN	1.00		
	CHIEF BUILDING OFFICIAL	1.00	1.00	1.00
	COMBINATION BUILDING INSPECTOR	1.90	1.00	1.92
	DIRECTOR OF COMMUNITY DVLPMT	0.07		0.07
	PLANS EXAMINER	1.00	1.00	1.00
Building Sum		4.97	4.00	4.99
Engineering	ADMIN ANALYST	1.00		
	ADMIN ANALYST I		1.00	1.00

Org Desc	Job Class Desc	19/20	20/21	21/22
Engineering	ADMINISTRATIVE ASSISTANT	1.00	1.00	1.00
	ASSISTANT ENGINEER	2.00	3.00	3.00
	ASSOCIATE CIVIL ENGINEER		1.00	
	CITY ENGINEER	1.00	1.00	1.00
	CONSTRUCTION INSPECTOR I	1.00	1.00	1.00
	CONSTRUCTION INSPECTOR II	1.00	2.00	2.00
	DEPUTY CITY ENGINEER	1.00	2.00	2.00
	DIRECTOR OF COMMUNITY DVLPMT	0.07		0.07
	ENGINEERING PROJECT MANAGER	1.00	1.00	1.00
	ENGINEERING TECHNICIAN III	1.00	1.00	1.00
	INTERN	0.48	0.96	0.48
	PROJECT DVLPMNT COOR LICENSED	1.66	1.47	0.48
	PROJECT DVLPMNT COOR UNLCNSD	0.48	0.74	0.73
	PT ADMINISTRATIVE ASSISTANT			0.48
	PT ENGINEERING PROJECT MANAGER	0.46	0.46	0.48
	SPECIAL TRANSP PROJECTS LICENS	0.48	0.24	0.48
	SENIOR CIVIL ENGINEER			3.21
Engineering Sum		13.63	17.87	19.41
Code Enforcement	ADMINISTRATIVE ASSISTANT	0.50	0.50	0.50
	CODE ENFORCEMENT CONSULTANT	0.48	1.00	0.48
	NEIGHBORHOOD OUTREACH ASSIST	1.00	1.00	
	NEIGHBORHOOD OUTREACH COORDINATOR	0.48		
	NEIGHBORHOOD PRES SPECIALIST 1	2.00	2.00	3.00
	NEIGHBORHOOD PRES SPECIALIST 2	2.00	2.00	1.00
	NEIGHBORHOOD PRESERVATION SUP	1.00		0.75
	PT OFFICE ASSISTANT I	0.48		
Code Enforcement Sum		7.94	6.50	5.73
Parks Administration	ADMIN ANALYST	1.00		
	ADMIN ANALYST II		1.00	1.00
	ADMINISTRATIVE ASSISTANT	1.00	0.50	0.83
	DIRECTOR OF PARKS AND COM SVCS	1.00	1.00	1.00
	PARKS SPECIAL PROJECTS MANAGER	0.19		
	PROGRAM LEADER I			0.72
	PROGRAM LEADER II		0.20	
	PT OFFICE ASSISTANT I		0.36	
Parks Administration Sum		3.19	3.06	3.55
Parks	PARK AIDE	7.21	6.25	6.25
	PARKS SUPERVISOR	1.00	1.00	1.00
	PARKS WORKER I	4.00	4.00	4.00
	PARKS WORKER II	2.00	2.00	2.00
	PARKS WORKER III	3.00	3.00	3.00
	REC/COM PROGRAMS COORDINATR		1.00	
Parks Sum		17.21	17.25	16.25
Landscape Mntc Dist Services	PARK AIDE	1.44	2.88	2.88
	PARKS LEAD WORKER	1.00	1.00	1.00
	PARKS WORKER III	1.00	1.00	1.00
Landscape Mntc Dist Services Sum		3.44	4.88	4.88
Recreation	FACILITY AID	2.68		

Org Desc	Job Class Desc	19/20	20/21	21/22
Recreation	PROGRAM LEADER I	10.72	2.34	6.61
	PROGRAM LEADER II	1.42	0.62	1.54
	PT OFFICE ASSISTANT I	0.75		
	REC/COM PROGRAMS COORDINATR	1.65	1.23	1.61
	REC/COM PROGRAMS MANAGER	0.75		
	REC/COM PROGRAMS SUPERVISOR	1.00	0.50	1.00
Recreation Sum		18.98	4.68	10.76
Sr Citizen Community Service	PROGRAM LEADER I		0.24	0.37
	PROGRAM LEADER II	1.99	0.97	1.23
	REC/COM PROGRAMS COORDINATR	1.00	1.00	1.00
Sr Citizen Community Service Sum		2.99	2.21	2.60
Sr Citizen Therapeutic Program	PROGRAM LEADER I	0.96		
Sr Citizen Therapeutic Program Sum		0.96		
Sports Programs	ADULT BASKETBALL REF		0.12	0.22
	PROGRAM LEADER I		0.85	1.54
	PROGRAM LEADER II		0.25	0.43
	REC/COM PROGRAMS COORDINATR	0.35	0.18	0.35
	SOCCER OFFICIAL		0.09	0.08
	SPORTS OFFICIAL-1 OFFICIAL	1.21	0.01	0.02
	YOUTH BASKETBALL REF		0.03	0.05
Sports Programs Sum		1.56	1.53	2.69
Aquatics Programs	FACILITY AID CRT POOL OPERATOR		0.25	0.26
	HEAD LIFEGUARD		0.04	0.18
	LIFEGUARD	0.37	0.57	0.96
	POOL MANAGER		0.05	0.10
	PROGRAM LEADER I		0.11	0.21
	REC/COM PROGRAMS COORDINATR	0.45	0.23	0.41
Aquatics Programs Sum		0.82	1.24	2.12
Comm & Rec Centers	FACILITY AID		1.27	2.07
	POOL MANAGER	0.22		
	REC/COM PROGRAMS COORDINATR	0.60	0.30	0.60
Comm & Rec Centers Sum		0.82	1.57	2.67
Special Events	FACILITY AID		0.38	0.34
	REC/COM PROGRAMS COORDINATR	0.95	0.58	0.87
Special Events Sum		0.95	0.95	1.20
	POLICE LIEUTENANT	1.00	0.75	1.00
	POLICE OFFICER I	1.00		
	POLICE OFFICER II	7.00	8.00	8.00
	POLICE SERGEANT	2.00	2.00	2.00
	PUBLIC SAFETY DISPATCHER	1.00	1.00	1.00
	RECORDS CLERK	1.00	1.00	1.00
Measure K Sales Tax - Police Sum		14.00	13.75	14.00
Payroll Clearing (RDA PR)	ADMINISTRATIVE ASSISTANT	0.50	0.50	0.50
	REDEVELOPMENT MANAGER	1.00		
Payroll Clearing (RDA PR) Sum		1.50	0.50	0.50
		214.01	189.99	211.78

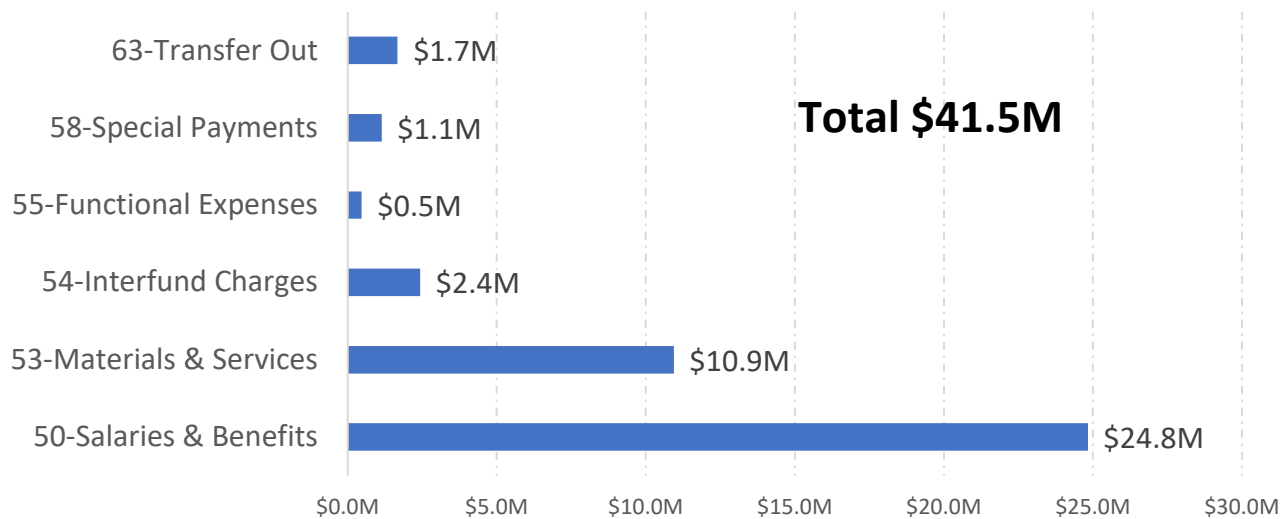
General Fund Operating Budget

The FY 2021/22 General Fund Projected Operating Revenues total \$42.6M, while the proposed operating expenditures are \$41.5M.

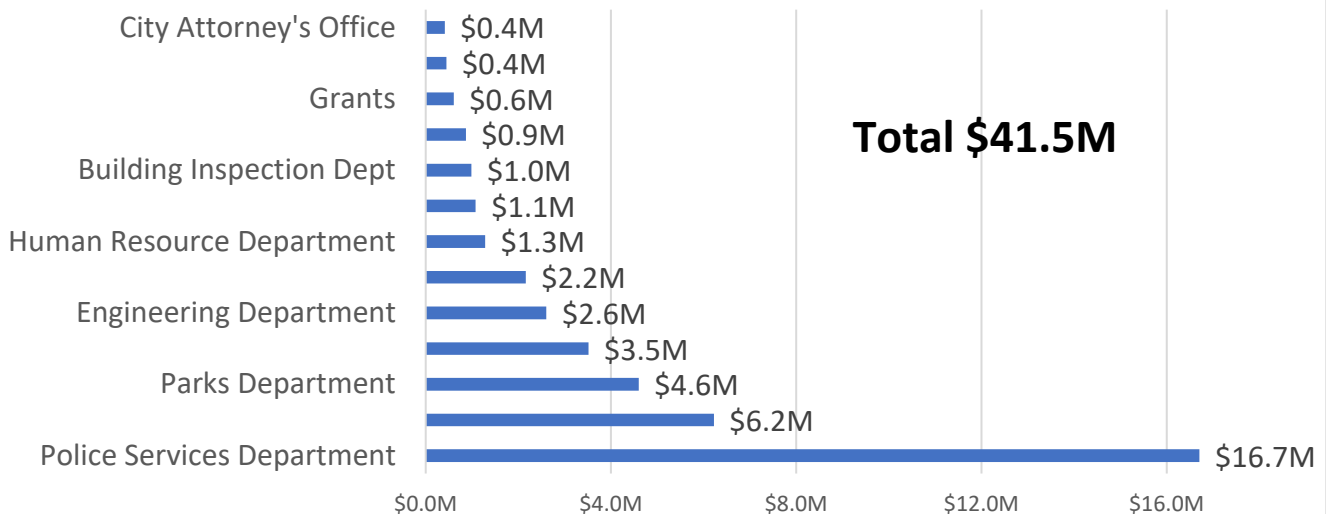
The FY 2021/22 Measure K Fund is balanced with

proposed operating revenues of \$5.6M and proposed operating expenditures of \$4.8M. Fire Station 58 became operational in November 2020, and the bond proceeds were spent along with the fund balance accumulated in previous years.

FY 21/22 General Fund Operating Expenses by Category



FY 21/22 General Fund Operating Expenses by Department



Major Revenue Sources

Revenues provide a representative picture of the local economy. These revenues are of particular interest as they fund essential city services, such as Police, Fire, Parks, some professional staff, etc. The following is a synopsis of revenue sources.

Sales & Use Tax

Sales tax is one of the City's most significant sources of revenue for the General Fund. Sales Tax revenues generally move in step with economic conditions and have improved markedly over the past years. A small portion of the sales tax collected is shared with Madera County as part of a tax sharing agreement. The sales tax rate in Madera County is 8.25%. The City receives 1.5% of the Sales Tax collected. Included in the 1.5% is the .5% Measure K sales tax approved by the residents of the City. This .5% sales tax is used for public safety enhancements and is recorded in a separate fund within the General Fund.

Property Tax In-Lieu of Vehicle License Fees (VLF)

This revenue source reflects the "VLF Swap" made in 2005, under which the State significantly reduced VLF payments (and ultimately eliminated them) but backfilled ("swapped") them in an equal amount for an increased share of property roll taxes. As such, this is another form of property tax where the "base" is determined on the amount "swapped" in 2005 plus growth in assessed valuation like the City's "regular" property taxes.

Current Secured Property Tax

The City's property tax revenues are based on assessed property values. Proposition 13, adopted in 1978, limits the annual increase in assessed values for property. Under this proposition, assessed values (and the related property tax) can grow by no more than two percent per year. In addition, the value upon which the tax is based is only increased to the total market value upon the sale of a property. Thus, property taxes tend to grow slowly unless there is a significant amount of housing activity.

Property Tax collections are much less predictable than Property Tax In-Lieu of VLF, as the second installments vary considerably from the first installment.

Engineering Fees, Projects, and Transfers In

Interfund Charges/Project Management makes up approximately half of the Engineering Division's revenue budget. In addition, the Engineering Department charges other departments for personnel costs related to the management of specific capital projects.

Interfund Charges (Administration and Overhead)

Certain administration and overhead costs can be allocated to departments that are served by such administrative departments as the City Clerk, City Council, City Attorney, City Manager, Human Resources, and Finance Departments. The City recaptures these costs from non-General Fund departments in amounts that are based on various factors such as number of employees, number of agenda items, budget amounts, and square footage. The City employs formulas provided by Cost Tree, an independent company, to determine universally accepted methods. Charges are recorded by way of monthly recurring journal entries.

Police Fees, Grants, and Contracts

The Police Department within fund 1020 charges various fees and penalties per the Master Fee and Master Penalty Schedule, utilizes various grants to purchase equipment and supplement staff time and has agreements with outside entities to provide police services (such as the Madera Unified School District) and receives payment for these services.

Development-related revenues

Development-related revenues are derived from fees for planning, engineering, and building permits and fees paid by

developers to cover the cost of reviewing and monitoring development activities, such as plan checks and inspections. These revenues are difficult to predict, as many planning and engineering activities occur months or years before any actual development.

Transient Occupancy Tax

The City collects Transient Occupancy Tax (TOT) from all hotels, motels, and inns within the City limits. The City imposes a Transient Occupancy Tax of 9% on room rates for stays of 30 days or less. The tax was last raised in 1986, from 7% to 9%.

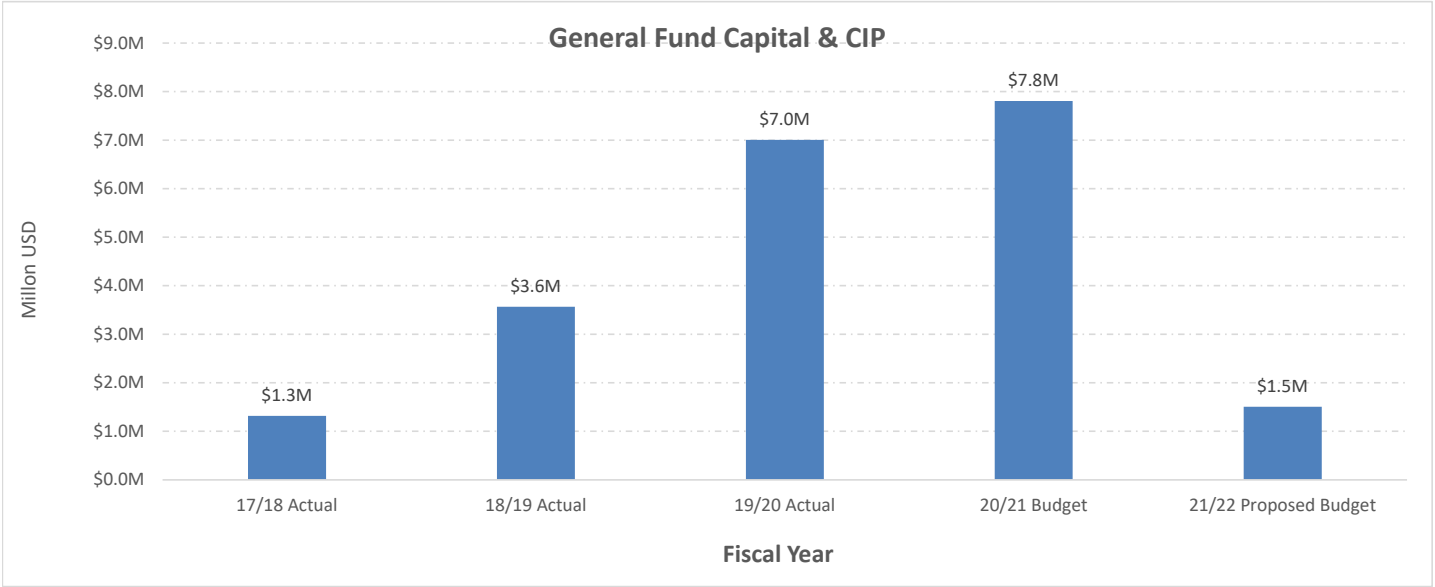
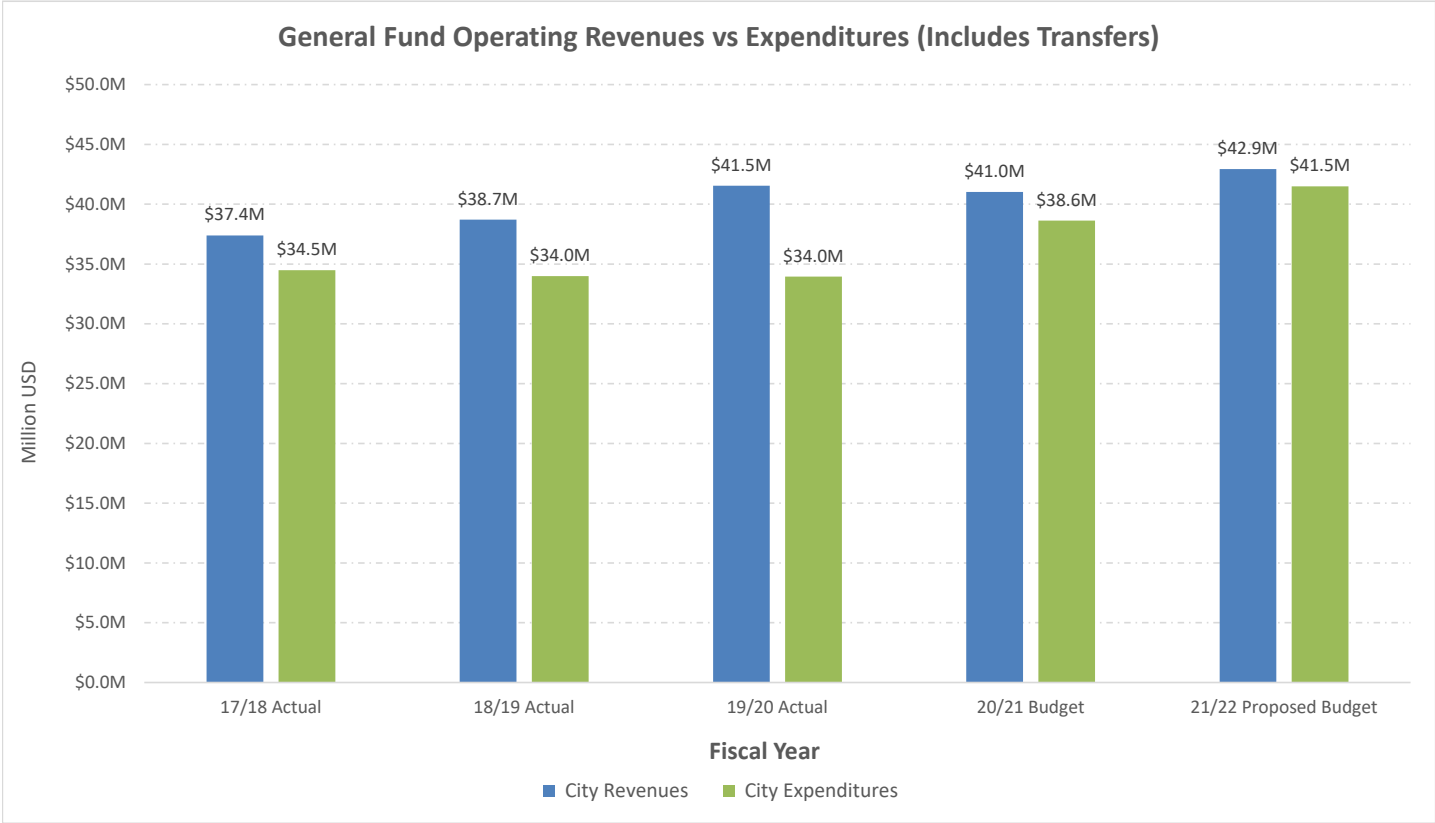
Business License Tax

A Business License Tax is a tax imposed on businesses for the privilege of conducting business in the City. The bulk of this tax is collected and recorded in July when business licenses are renewed.

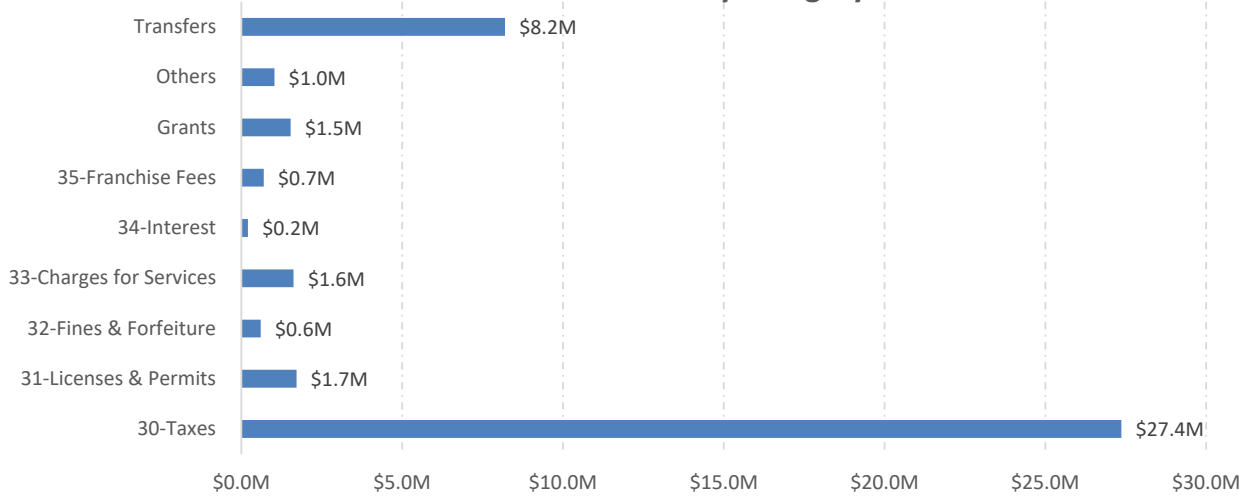
Franchise Tax

Franchise Fees are funds paid to the City from utility companies for the use of public streets or right-of-way, such as cable and electric services.

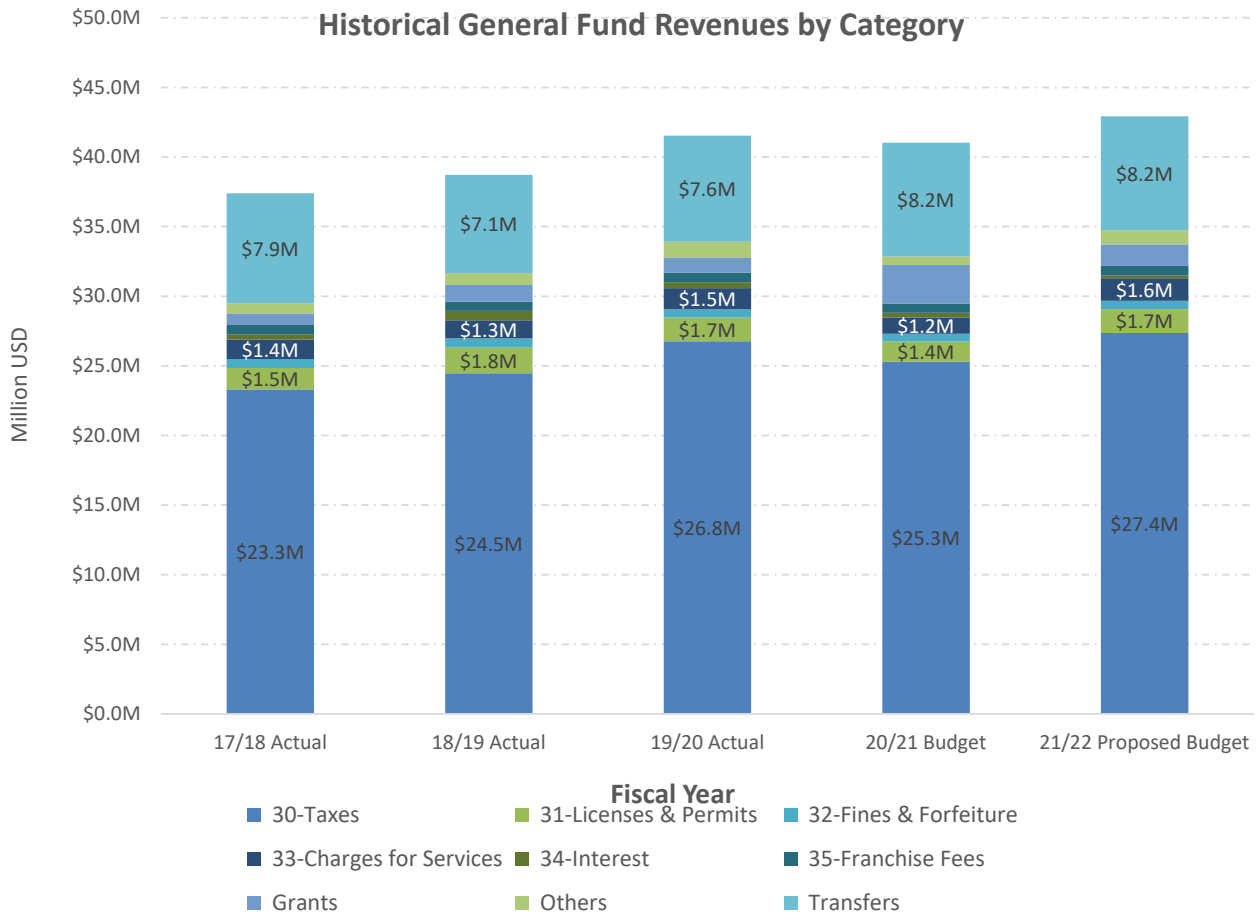
Charts



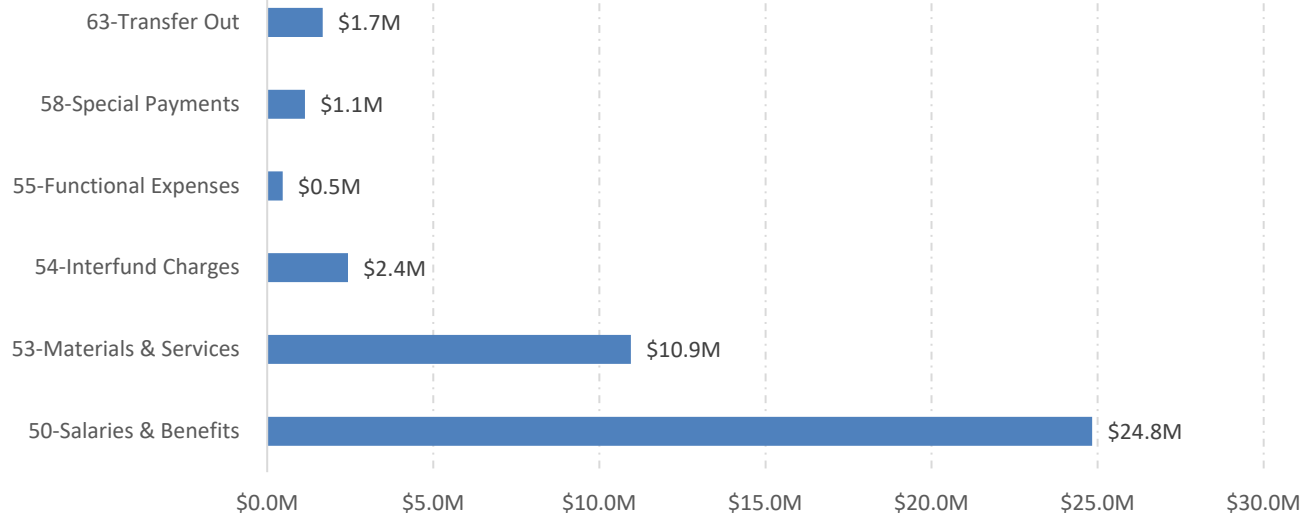
21/22 Proposed Budget General Fund Revenues by Category



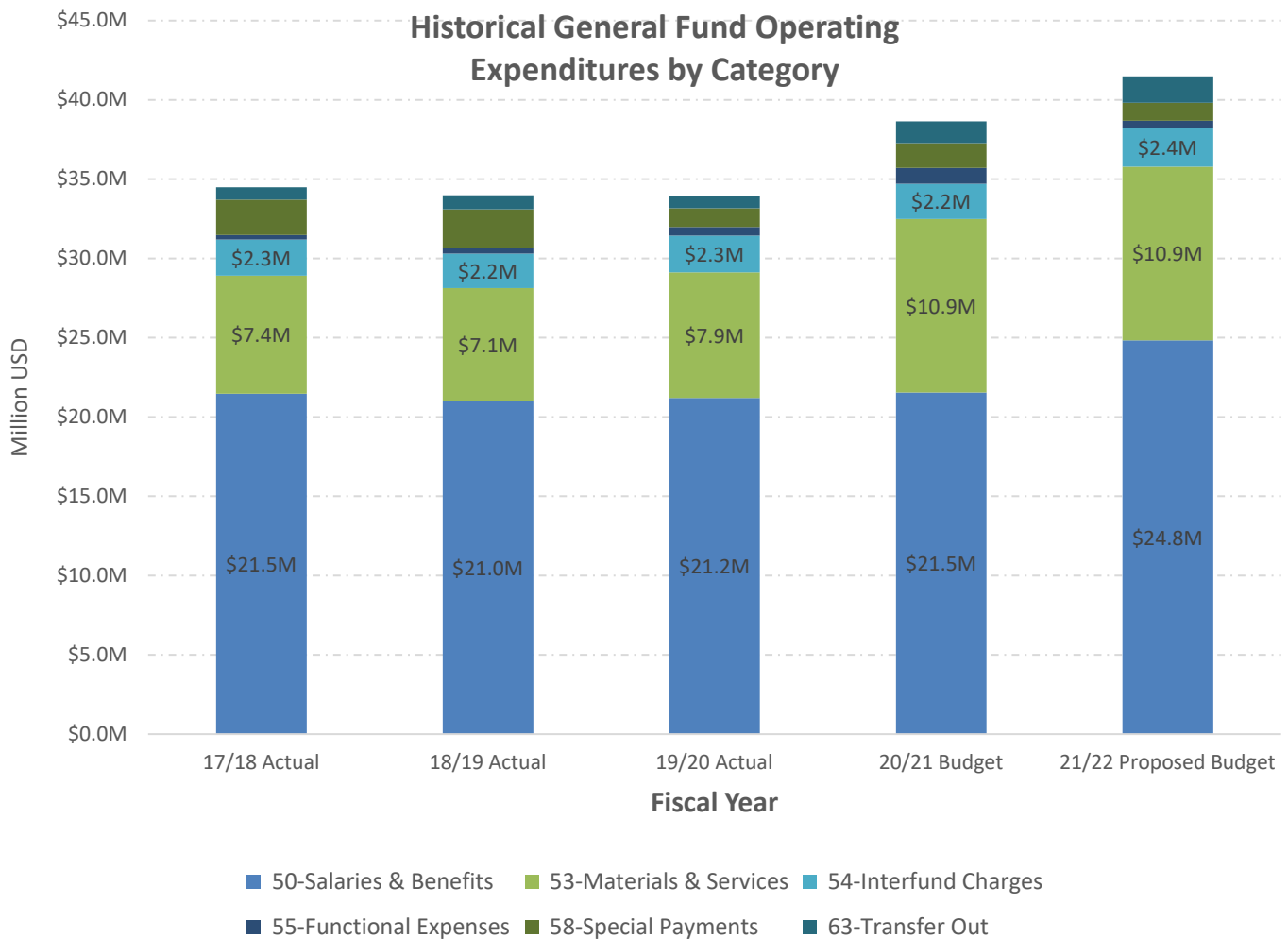
Historical General Fund Revenues by Category



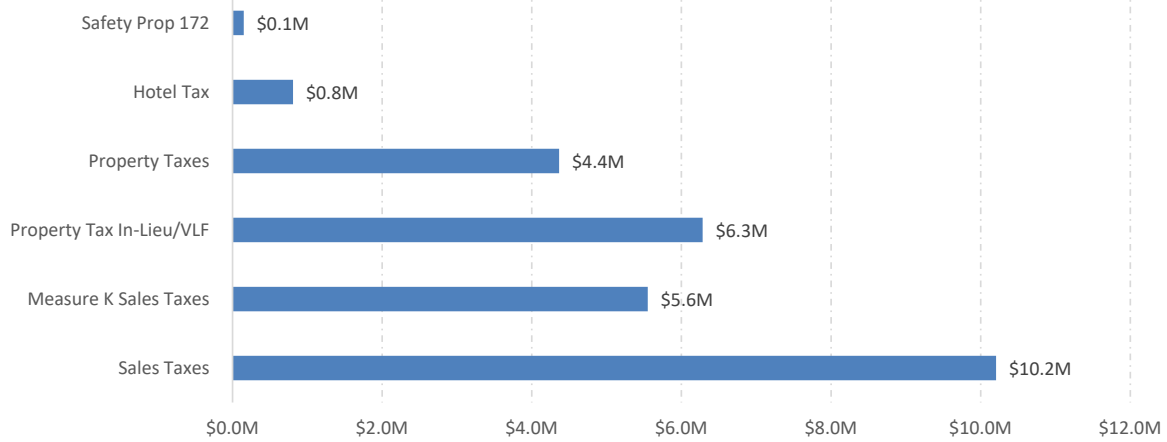
21/22 Proposed Budget General Fund Operating Expenditures by Category



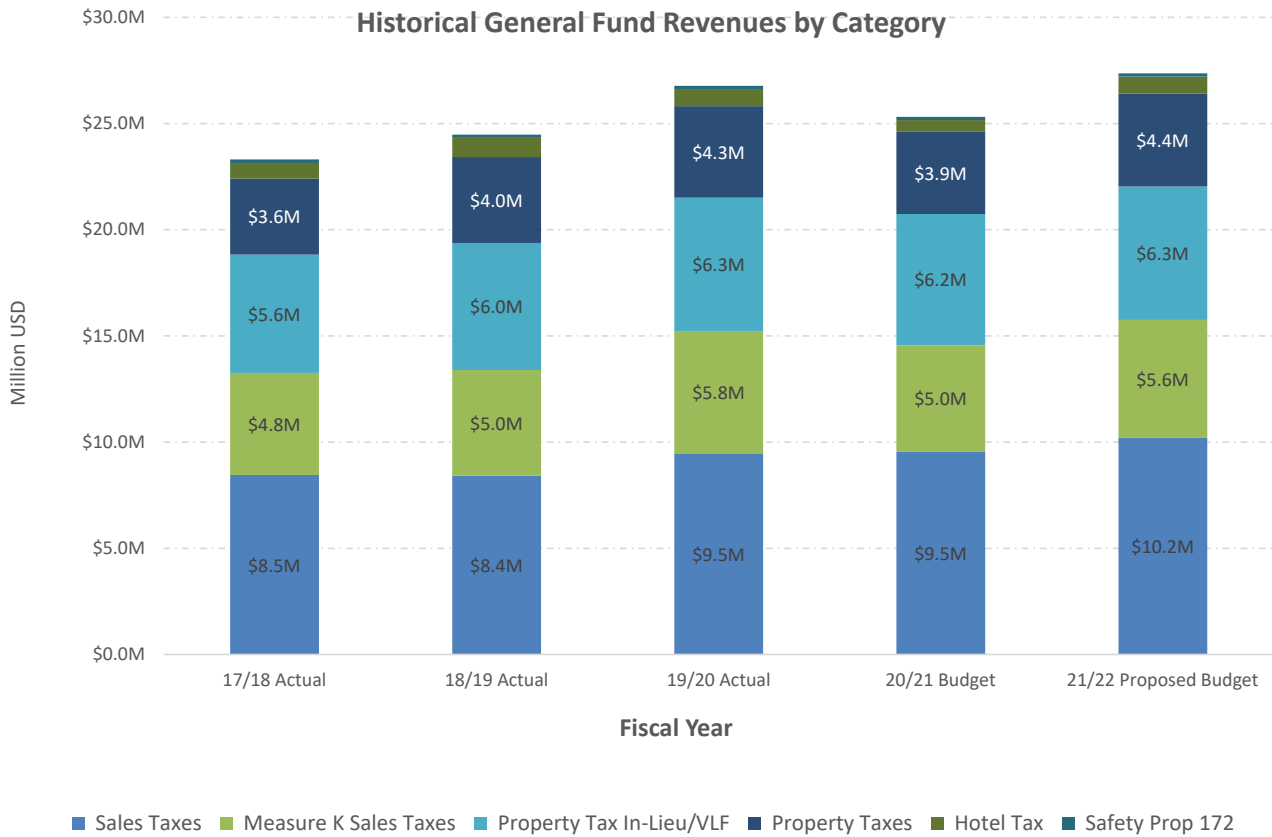
Historical General Fund Operating Expenditures by Category



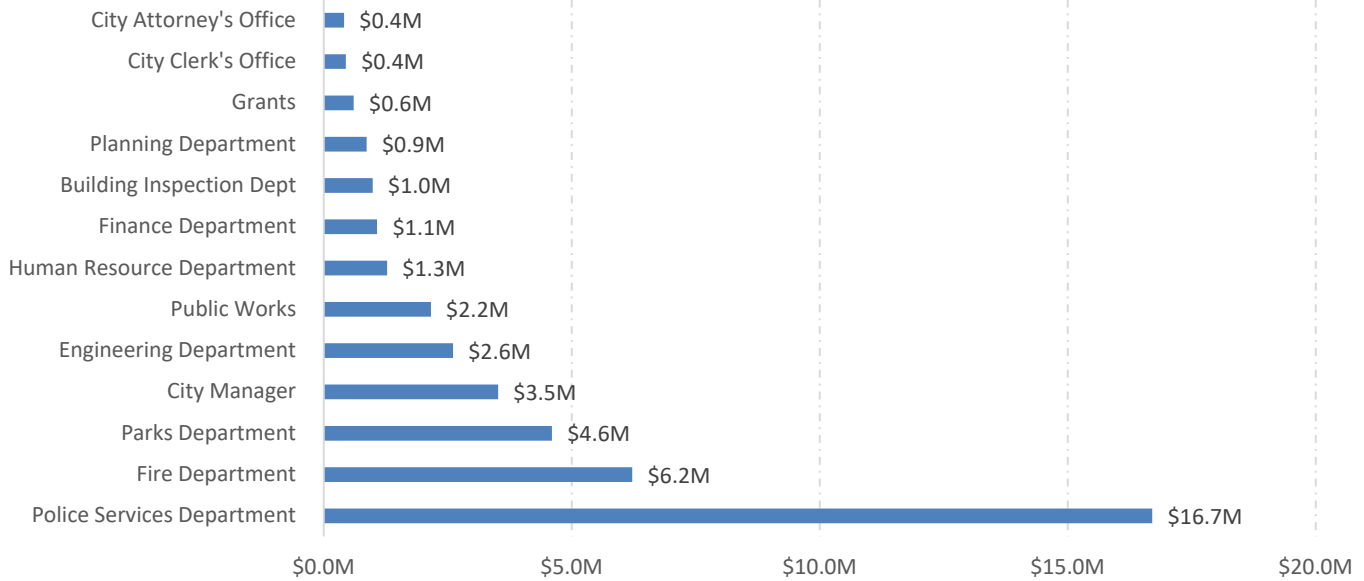
21/22 Proposed Budget General Fund Revenues by Category



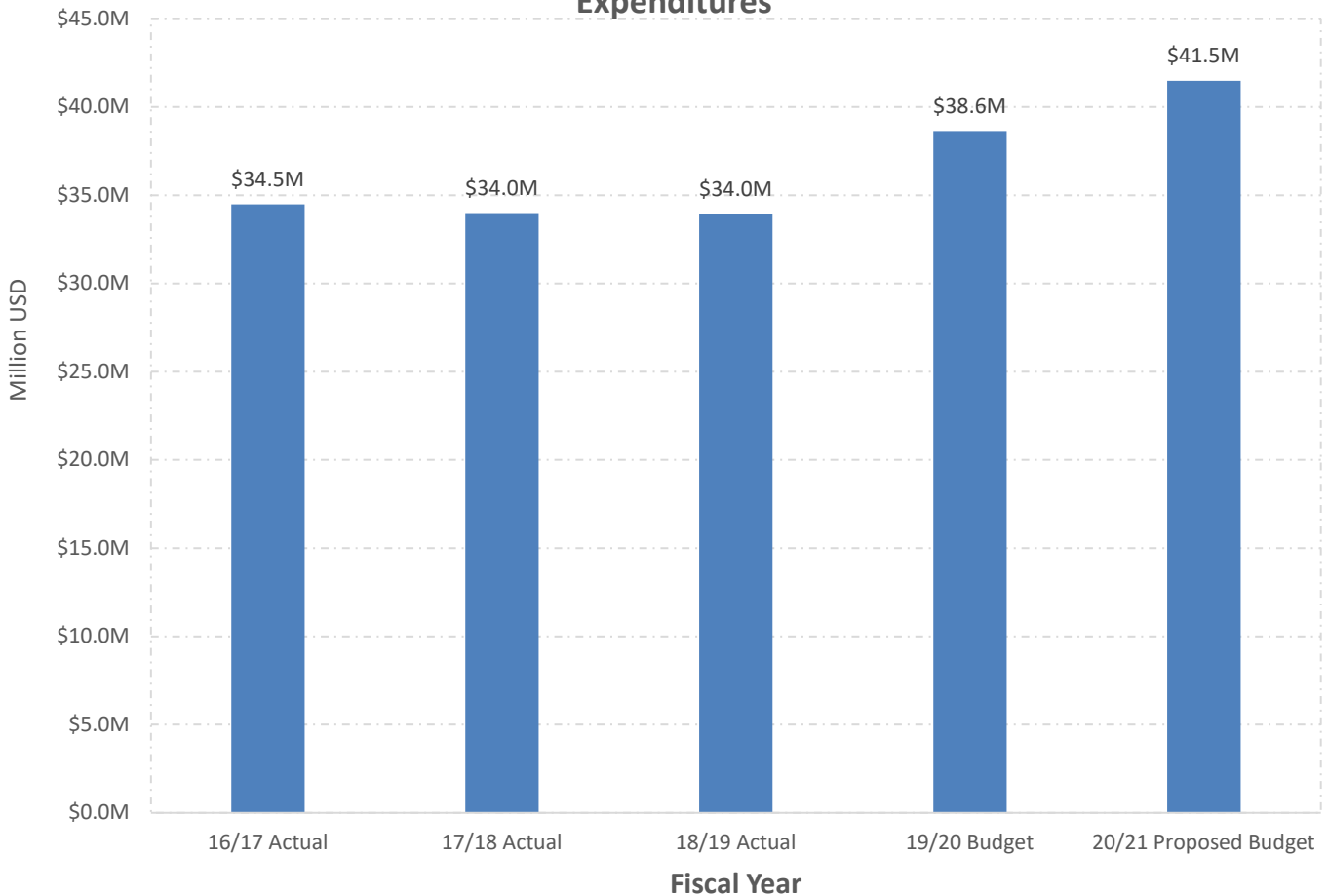
Historical General Fund Revenues by Category



21/22 Proposed Budget General Fund Operating Expenditures by Department



Historical General Fund Operating Expenditures



Revenues & Expenditures Summaries

General Fund (1020)

Revenues	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
30-Taxes						
4000-Current Secured Property Tax	3,741,359	4,049,971	3,622,921	3,541,135	3,622,921	4,070,221
4001-Current Supplemental Apport	163,172	115,833	97,562	47,416	97,562	116,412
4002-Current Unsecured Property Tax	(24,681)	(37,402)	5,979	(75,334)	(75,363)	-
4003-Homeowner's Property Tax Relie	45,591	44,703	45,092	22,193	45,092	44,927
4004-Homeowner's PTR Suppl	-	121	-	195	195	121
4005-Prior Year Property Tax	1,000	1,891	-	(7)	(7)	1,900
4007-Secured Supplemental/Prior	29	(149)	-	-	-	(149)
4074-Documentary Stamp Tax	114,079	131,469	101,597	123,421	101,597	132,126
4075-Public Safety Tax/Prop 172	151,155	148,566	151,190	131,038	151,190	149,309
4077-Sales and Use Taxes	8,421,830	9,470,519	9,545,033	8,518,806	9,545,033	10,206,285
4078-Transient Occupancy Tax	903,124	804,286	550,000	605,808	850,000	808,308
4084-Property Tax In-Lieu/VLF	5,950,434	6,230,977	6,143,727	6,494,212	6,143,727	6,230,977
4439-Motor Vehicle In-Lieu Tax	31,788	52,567	34,785	47,978	47,978	52,830
Total 30-Taxes	\$19,498,880	\$21,013,352	\$20,297,886	\$19,456,861	\$20,529,925	\$21,813,267
31-Licenses & Permits						
4070-License Tax Revenue	500,511	605,050	306,353	315,815	338,165	473,701
4100-Permit Fees	(1,631)	6,447	44,500	54,247	47,240	5,755
4101-Animal License Revenue	6,472	5,452	12,000	8,973	12,000	5,479
4104-Permits/Fire	123,177	164,067	136,000	163,758	139,981	160,518
4105-Permits/Building	1,134,010	850,644	875,000	1,216,600	939,710	1,000,000
4106-Permits/Electrical	28,036	23,912	24,000	40,743	36,000	24,032
4108-Permits/Mechanical	12,904	20,118	18,000	11,074	10,000	20,219
4109-Permits/Plumbing	17,037	16,209	17,000	16,352	17,000	16,290
4119-SMIP/City Share	(36)	(54)	100	121	150	(54)
4120-SB1473/City Share	(17)	(31)	100	(2)	100	(31)
4121-SB1186/City Share/Bldg	13,741	3,134	1,000	5,322	7,000	3,150
4205-State SB1186 Fees/Bus Lic	833	190	134	322	318	191
4264-Marijuana Cultivation Permit	-	149	-	-	-	150
4600-Assessments	1,152	1,642	1,500	1,536	1,536	1,650
Total 31-Licenses & Permits	\$1,836,189	\$1,696,929	\$1,435,687	\$1,834,861	\$1,549,200	\$1,711,050
32-Fines & Forfeiture						
4208-Late Payment/Other Penalty	13,147	36,645	34,073	28,061	27,073	36,827
4235-Citation Sign Off/Veh Release	23,078	14,923	19,000	202	19,000	14,997
4550-Revenue/ Court Fines / Forfeit	375,904	344,255	265,000	282,823	265,000	345,976
4551-Fines/Penalties for Violation	153,877	50,585	101,095	40,214	101,095	50,837
4552-Parking Ticket Penalties	52,428	86,982	80,000	31,771	80,000	87,417
4554-Vehicle Abatement Fee	40,057	62,016	52,000	70,821	52,000	62,326
4684-Cost Recovery for Weed Abateme	2,487	1,053	10,000	953	10,000	1,058
Total 32-Fines & Forfeiture	\$660,978	\$596,459	\$561,168	\$454,845	\$554,168	\$599,438
33-Charges for Services						
4076-Registration Fee	10,360	1,335	5,000	3,030	5,000	2,700
4103-Revenue/Energy Regulation Fees	2,825	19,575	18,000	28,925	23,000	20,000
4185-Program Fees Revenue	16,823	8,773	-	-	-	5,000
4186-Leisure/Enrichment Fees	2,345	4,909	-	-	-	3,000
4199-Madera District Fair Revenue	-	17,439	-	-	-	17,000
4200-Adult Sport Fees	20,481	15,852	-	(630)	-	22,000
4202-Application Fee	24,220	21,605	31,025	16,084	31,025	21,000
4203-Background Check/Report Fee	2,362	1,985	2,500	1,407	2,500	1,806
4207-PD Cost Recov Fees	15,407	16,949	12,000	14,931	12,000	15,000
4211-False Alarm Response Fees	10,300	9,625	12,000	5,800	12,000	9,000
4212-Fire Special Svs Fee	2,688	22,843	20,000	11,088	20,000	24,926
4216-Inspection/Plan Check Fees	184,993	188,844	75,000	207,106	75,000	170,000
4217-County Jail Booking Fees	2,551	1,803	3,000	391	3,000	1,500
4219-MUSD Police Contract Charges	281,271	293,495	301,477	187,767	301,477	423,000
4222-Overtime Fees	16,127	89,898	85,000	66,870	65,000	65,000
4225-Revenue/Plan Archival Fees	2,226	19,784	19,000	21,633	20,000	18,000
4226-Plan Check Fees	52,771	308,313	290,000	356,940	350,000	280,000
4228-Graffiti Ordinance	-	-	226	-	226	119

General Fund (1020)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
Revenues						
33-Charges for Services						
4231-Sale of Maps and Publications	-	-	100	-	100	50
4238-Public Swim	10,257	5,451	-	-	-	4,000
4247-Weed Abatement Fee	3,346	450	450	-	450	1,600
4248-Revenue/Youth Sports	50,277	23,285	-	1,240	2,500	45,000
4249-Zoning/Land Use/Annex Fees	226,972	207,051	200,000	199,613	200,000	200,000
4258-Concession	15,570	9,256	-	-	-	7,500
4259-Lessons	14,085	3,254	-	-	5,000	13,000
4260-Pool Rentals	11,022	1,440	-	-	-	7,500
4261-Programs Fees	135	-	-	-	-	-
4263-Alarm Permit Fees	28,131	33,300	28,000	20,375	28,000	25,000
4556-Multi-Family Inspection Fees	14,492	1,742	2,000	1,373	2,000	8,996
4561-Rental Inspection Fee	6,174	14,610	8,000	2,612	8,000	10,000
4649-Admin Fees	15,728	7,267	-	(345)	-	11,000
4658-Revenue/Towing Fees	55,697	59,326	55,000	64,250	55,000	55,000
4683-Program Revenue	202,988	101,008	-	40,000	40,000	130,000
Total 33-Charges for Services	\$1,302,624	\$1,510,467	\$1,167,778	\$1,250,460	\$1,261,278	\$1,617,697
34-Interest						
4162-Interest Income	650,504	301,633	325,252	202,950	325,252	190,120
Total 34-Interest	\$650,504	\$301,633	\$325,252	\$202,950	\$325,252	\$190,120
35-Franchise Fees						
4071-Cable Utility Franchise Tax	298,504	307,047	298,015	229,914	298,015	308,582
4072-Electric Utility Franchise Tax	351,162	381,516	368,223	411,339	368,223	383,424
Total 35-Franchise Fees	\$649,666	\$688,563	\$666,238	\$641,253	\$666,238	\$692,006
36-Federal Grants						
4434-Grants	62,129	12,000	896,688	12,432,620	899,856	8,024
4460-F.M.A.A.A. Grant - Transportat	12,645	16,872	-	-	-	-
4463-F.M.A.A.A. Site Management	31,669	25,677	-	-	-	-
Total 36-Federal Grants	\$106,443	\$54,549	\$896,688	\$12,432,620	\$899,856	\$8,024
37-State Grants						
4437-Mandated Cost Recovery	60,235	45,162	41,834	129	41,834	45,297
4440-P.O.S.T. Reimbursement	-	-	2,000	-	2,000	-
4456-COPS Hiring Program Grant	219,750	124,250	125,000	31,000	125,000	124,623
4491-Proposition 1B-Cal OES	-	-	150,000	150,000	-	-
Total 37-State Grants	\$279,985	\$169,412	\$318,834	\$181,129	\$168,834	\$169,920
38-Local Grnt & Donation						
4301-Donations	14,475	13,880	3,800	3,710	6,710	4,752
4303-Donations/C-1	1,378	1,631	-	-	-	-
4304-Donations/C-2	1,164	425	-	-	-	-
4314-Donations/Transportation	4,351	185	-	-	-	-
4315-Fundraising	6,312	8,053	-	100	-	5,000
4555-LEA Tire Grant	436	-	-	-	-	-
Total 38-Local Grnt & Donation	\$28,116	\$24,174	\$3,800	\$3,810	\$6,710	\$9,752
40-Interfund Charges						
4343-Interfund Chg Legal/ICR	3,837	4,235	-	3,646	3,039	4,235
4344-Interfund Chg ProgMgt/ICR	893,698	827,315	894,913	-	893,413	825,000
4345-Interfund Chg RteRo/ICR	108,150	108,150	108,150	108,150	108,150	108,150
4346-Interfund Chg Cost Distributio	333,011	327,820	397,094	327,820	397,094	327,820
4347-Interfund Chg LAZone/ICR	342,240	392,156	361,481	333,645	361,481	388,795
4348-Interfund Chg AdminOH/ICR	1,612,104	1,608,242	1,492,503	1,492,503	1,492,503	1,608,242
4353-Interfund Chg Software	6,780	12,490	6,780	5,317	6,780	12,490
Total 40-Interfund Charges	\$3,299,820	\$3,280,408	\$3,260,921	\$2,271,081	\$3,262,460	\$3,274,732
41-Rental Income						
4154-Mex-Am Center Rents	1,760	1,440	-	-	-	700
4155-Pan Am Center Rents	4,604	440	-	(240)	(240)	3,200
4167-Rents and Leases Income	35,505	31,405	32,200	16,724	27,200	29,719
4168-Rents/ Pan Am Center	20,749	8,820	-	(7,205)	(6,470)	9,500
4171-Rents and Leases/Athletic Fiel	10,473	20,244	-	2,803	-	9,000

General Fund (1020)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
Revenues						
41-Rental Income						
4172-Field Utility Revenue	14,482	15,392	6,500	-	6,832	7,000
4173-Rents and Leases/Lions Pavil	7,597	3,558	-	(345)	(345)	5,000
4174-Rents and Leases/Rotary Pavil	6,911	1,838	-	(115)	(115)	5,000
4175-Rents and Leases/Millview Pavi	3,250	1,070	-	(115)	(115)	2,000
4181-Youth Program Leases	1,035	775	-	-	-	-
4183-Rents/Youth Hut	3,260	1,375	-	-	-	1,500
4190-Rental Income	-	-	62,346	19,805	62,346	-
Total 41-Rental Income	\$109,626	\$86,357	\$101,046	\$31,312	\$89,093	\$72,619
47-Gains & Proceeds						
4671-Sale of Real and Personal Prop	16,518	22,923	-	1,475	1,475	-
4742-Unrealized Gain/Loss on Invest	839,739	342,283	-	-	-	-
4751-Realized Gain/Loss Sale of Inv	(31,500)	15,110	-	-	-	-
Total 47-Gains & Proceeds	\$824,757	\$380,316	\$0	\$1,475	\$1,475	\$0
48-Refunds						
4502-County Reimbursement/ADC	845	-	-	-	-	423
4650-Deposits Short/Over	(1,653)	(172)	-	(116)	(93)	(82)
4657-Miscellaneous Revenue	165,721	141,499	65,801	56,906	72,749	54,649
4659-Refunds and Reimbursements	248,748	264,968	248,187	367,836	432,984	540,922
4661-Refunds and Reimb/Housing Auth	98,932	132,433	128,675	135,578	128,675	95,000
4682-Collection Recovery	6,730	3,758	14,273	118	14,273	7,136
Total 48-Refunds	\$519,323	\$542,486	\$456,936	\$560,322	\$648,588	\$698,048
49-Transfers In						
4092-Transfer-In from CFD 2013-1	8,280	-	310,247	258,539	310,247	-
4355-Transfer-In	2,725,007	3,805,393	3,552,488	2,743,405	3,552,488	3,805,393
Total 49-Transfers In	\$2,733,287	\$3,805,393	\$3,862,735	\$3,001,944	\$3,862,735	\$3,805,393
Total General Fund Revenues	\$32,500,198	\$34,150,498	\$33,354,969	\$42,324,923	\$33,825,812	\$34,662,066

General Fund - Grants (1021)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
Revenues						
33-Charges for Services						
4683-Program Revenue	-	8,653	-	43,875	-	-
Total 33-Charges for Services	\$0	\$8,653	\$0	\$43,875	\$0	\$0
36-Federal Grants						
4454-Carryover Entitlement	377,668	368,377	133	430	430	-
4455-Current Year Entitlement	388,271	447,098	1,467,717	519,782	1,467,717	1,342,383
Total 36-Federal Grants	\$765,939	\$815,475	\$1,467,850	\$520,212	\$1,468,147	\$1,342,383
40-Interfund Charges						
4334-Interfund Chg CDBG/ICR	126,818	95,581	202,000	132,613	202,000	150,000
4336-Interfund Chg DAR/ICR	144,378	185,187	140,000	144,378	140,000	185,187
4337-Interfund Chg MAX/ICR	144,378	185,187	140,000	144,378	140,000	185,187
4338-Interfund Chg CalHome/ICR	39,214	31,596	-	39,214	32,678	25,000
4339-Interfund Chg Home/ICR	16,510	38,339	14,621	16,510	14,621	20,000
Total 40-Interfund Charges	\$471,298	\$535,890	\$496,621	\$477,093	\$529,299	\$565,374
48-Refunds						
4657-Miscellaneous Revenue	-	-	2,500	-	2,500	1,250
4659-Refunds and Reimbursements	-	4,743	-	-	-	-
Total 48-Refunds	\$0	\$4,743	\$2,500	\$0	\$2,500	\$1,250
49-Transfers In						
4355-Transfer-In	7,709	-	7,709	6,424	7,709	-
Total 49-Transfers In	\$7,709	\$0	\$7,709	\$6,424	\$7,709	\$0
Total General Fund - Grants Revenues	\$1,244,946	\$1,364,761	\$1,974,680	\$1,047,604	\$2,007,655	\$1,909,007

Measure K Sales Tax - Police (1025)

Revenues	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
30-Taxes						
4085-Measure K Revenue	4,977,366	3,061,536	2,507,500	2,189,152	2,507,500	2,775,115
Total 30-Taxes	\$4,977,366	\$3,061,536	\$2,507,500	\$2,189,152	\$2,507,500	\$2,775,115
34-Interest						
4162-Interest Income	-	8,518	-	-	-	-
Total 34-Interest	\$0	\$8,518	\$0	\$0	\$0	\$0
41-Rental Income						
4167-Rents and Leases Income	-	68,192	-	47,195	47,195	68,533
4190-Rental Income	59,846	-	-	100	100	-
Total 41-Rental Income	\$59,846	\$68,192	\$0	\$47,295	\$47,295	\$68,533
47-Gains & Proceeds						
4753-Proceeds from Sale of Bonds	4,653,613	-	-	-	-	-
Total 47-Gains & Proceeds	\$4,653,613	\$0	\$0	\$0	\$0	\$0
48-Refunds						
4659-Refunds and Reimbursements	-	49,654	-	56,255	44,826	-
Total 48-Refunds	\$0	\$49,654	\$0	\$56,255	\$44,826	\$0
Total Measure K Sales Tax - Police Revenues	\$9,690,825	\$3,187,900	\$2,507,500	\$2,292,702	\$2,599,621	\$2,843,648

Measure K Sales Tax - Fire (1026)

Revenues	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
30-Taxes						
4085-Measure K Revenue	-	2,695,756	2,507,500	2,189,152	2,507,500	2,775,115
Total 30-Taxes	\$0	\$2,695,756	\$2,507,500	\$2,189,152	\$2,507,500	\$2,775,115
34-Interest						
4162-Interest Income	-	68,397	-	-	-	-
Total 34-Interest	\$0	\$68,397	\$0	\$0	\$0	\$0
Total Measure K Sales Tax - Fire Revenues	\$0	\$2,764,153	\$2,507,500	\$2,189,152	\$2,507,500	\$2,775,115

General Fund - LEA Tire Grant (1081)

Revenues	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
38-Local Grnt & Donation						
4559-Tire Amnesty Grant	34,395	-	77,136	-	-	-
Total 38-Local Grnt & Donation	\$34,395	\$0	\$77,136	\$0	\$0	\$0
Total General Fund - LEA Tire Grant Revenues	\$34,395	\$0	\$77,136	\$0	\$0	\$0

General Fund - Ins Reserve (1090)

Revenues	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
34-Interest						
4162-Interest Income	25,753	40,159	12,877	-	12,877	9,808
Total 34-Interest	\$25,753	\$40,159	\$12,877	\$0	\$12,877	\$9,808
48-Refunds						
4657-Miscellaneous Revenue	-	1,078	-	26,400	26,400	10,000
4659-Refunds and Reimbursements	-	20,000	-	-	-	-
4675-Retrospective Adjust Refund	160,591	389,078	50,000	66,836	66,836	175,000
Total 48-Refunds	\$160,591	\$410,156	\$50,000	\$93,236	\$93,236	\$185,000

General Fund - Ins Reserve (1090)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
Revenues						
49-Transfers In						
4355-Transfer-In	540,001	-	540,001	450,002	540,001	550,800
Total 49-Transfers In	\$540,001	\$0	\$540,001	\$450,002	\$540,001	\$550,800
Total General Fund - Ins Reserve Revenues	\$726,345	\$450,315	\$602,878	\$543,238	\$646,114	\$745,608

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
Unassigned Revenues Expenses						
63-Transfer Out	-	297,410	285,000	-	-	297,410
Total Unassigned Revenues (1)	\$0	\$297,410	\$285,000	\$0	\$0	\$297,410

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
City Clerk's Office Expenses						
50-Salaries & Benefits	378,452	367,536	345,433	327,290	345,433	342,660
53-Materials & Services	47,604	28,480	38,075	15,616	40,221	67,847
54-Interfund Charges	28,038	27,824	28,528	28,191	28,528	27,542
58-Special Payments	31,909	10,661	133,231	134,488	133,908	10,176
63-Transfer Out	-	-	-	22,231	-	-
Total City Clerk's Office (100)	\$486,003	\$434,501	\$545,267	\$527,816	\$548,090	\$448,225

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
City Manager Expenses						
50-Salaries & Benefits	344,812	288,082	359,662	377,302	372,155	1,307,476
53-Materials & Services	215,488	245,501	304,385	222,770	329,012	287,269
54-Interfund Charges	21,042	20,854	20,943	21,013	21,013	22,778
55-Functional Expenses	226,439	228,010	269,920	274,809	280,000	273,750
58-Special Payments	324,203	379,422	404,927	476,646	422,407	473,342
60-Capital Outlay	2,162	-	15,000	-	-	50,000
63-Transfer Out	687,322	306,408	687,322	598,361	687,322	854,275
Total City Manager (110)	\$1,821,468	\$1,468,277	\$2,062,159	\$1,970,901	\$2,111,909	\$3,268,890

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
Finance Department Expenses						
50-Salaries & Benefits	689,501	572,676	738,904	745,608	792,806	835,765
53-Materials & Services	135,863	289,145	250,073	172,402	264,776	159,698
54-Interfund Charges	79,005	81,715	79,005	79,729	79,821	80,508
58-Special Payments	184,776	184,776	94,671	98,979	98,979	2,239
60-Capital Outlay	32,724	60,279	33,051	25,663	33,051	60,936
62-Other Nonoperating E	-	50,242	-	-	-	-
63-Transfer Out	-	-	-	47,188	-	-
Total Finance Department (120)	\$1,121,869	\$1,238,833	\$1,195,704	\$1,169,569	\$1,269,433	\$1,139,146

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
Grants Expenses						
50-Salaries & Benefits	459,322	433,688	468,938	477,437	471,697	233,985
53-Materials & Services	20,861	58,617	26,087	15,879	26,540	61,029
54-Interfund Charges	158,942	130,503	208,942	164,609	208,946	128,782
55-Functional Expenses	97,278	270,481	677,015	340,703	599,704	140,289
60-Capital Outlay	563,918	421,995	912,923	297,432	570,085	241,585
63-Transfer Out	87,454	42,832	290,252	104,960	290,252	42,832
Total Grants (130)	\$1,387,775	\$1,358,116	\$2,584,157	\$1,401,020	\$2,167,224	\$848,502

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
City Attorney's Office Expenses						
50-Salaries & Benefits	271,487	-	-	-	-	-
53-Materials & Services	87,630	336,960	378,642	285,597	381,255	392,500
54-Interfund Charges	18,457	18,533	-	-	-	18,533
Total City Attorney's Office (140)	\$377,574	\$355,493	\$378,642	\$285,597	\$381,255	\$411,033

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
Human Resource Department Expenses						
50-Salaries & Benefits	469,490	483,512	492,311	478,074	468,514	522,878
53-Materials & Services	93,102	90,435	280,110	230,077	287,799	652,120
54-Interfund Charges	28,820	29,068	28,820	28,750	28,820	30,547
58-Special Payments	580,599	7,500	40,000	13,040	40,000	75,000
63-Transfer Out	-	-	-	34,036	-	-
Total Human Resource Department (150)	\$1,172,011	\$610,515	\$841,241	\$783,977	\$825,133	\$1,280,545

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
Police Services Department Expenses						
50-Salaries & Benefits	12,342,138	13,041,767	12,990,596	12,838,951	13,150,841	14,200,022
53-Materials & Services	1,006,269	1,083,305	1,067,431	734,226	1,047,343	1,052,591
54-Interfund Charges	790,128	937,747	790,128	925,699	790,128	1,016,467
55-Functional Expenses	19,715	21,925	25,000	24,470	25,000	25,000
58-Special Payments	174,229	187,338	297,379	195,409	303,029	233,040
60-Capital Outlay	1,439,566	600,122	426,308	28,031	300,000	60,000
63-Transfer Out	112,000	119,529	112,000	964,122	112,000	175,344
Total Police Services Department (200)	\$15,884,045	\$15,991,733	\$15,708,842	\$15,710,908	\$15,728,341	\$16,762,464

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
Fire Department Expenses						
53-Materials & Services	3,525,683	3,889,986	6,030,888	3,085,135	4,142,577	5,798,833
54-Interfund Charges	75,951	80,012	82,618	84,048	84,048	79,547
58-Special Payments	321,094	390,963	571,541	402,990	574,070	333,857
60-Capital Outlay	1,383,869	5,893,330	5,310,515	1,084,065	1,433,771	367,000
63-Transfer Out	-	2,935	-	-	-	9,132
Total Fire Department (250)	\$5,306,597	\$10,257,226	\$11,995,562	\$4,656,238	\$6,234,466	\$6,588,369

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
Public Works Expenses						
50-Salaries & Benefits	954,774	869,215	802,719	741,993	825,162	1,008,644
53-Materials & Services	654,755	653,460	617,512	374,636	619,699	629,512
54-Interfund Charges	315,422	330,448	315,422	309,476	315,422	341,174
55-Functional Expenses	12,967	16,744	18,000	6,042	18,000	20,000
58-Special Payments	4,671	5,565	6,199	6,483	6,483	8,816
60-Capital Outlay	92,330	3,940	1,007,945	361,152	473,744	575,000
63-Transfer Out	-	-	-	50,040	-	151,755
Total Public Works (300)	\$2,034,919	\$1,879,372	\$2,767,797	\$1,849,822	\$2,258,510	\$2,734,901

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
Planning Department Expenses						
50-Salaries & Benefits	469,173	390,396	479,214	474,385	557,117	525,658
53-Materials & Services	21,048	26,722	475,857	171,946	399,859	296,296
54-Interfund Charges	42,750	44,285	42,750	42,902	42,902	44,038
58-Special Payments	801,345	-	-	-	-	-
60-Capital Outlay	-	9	-	-	-	-
63-Transfer Out	-	-	-	31,570	-	-
Total Planning Department (410)	\$1,334,316	\$461,412	\$997,821	\$720,803	\$999,878	\$865,992

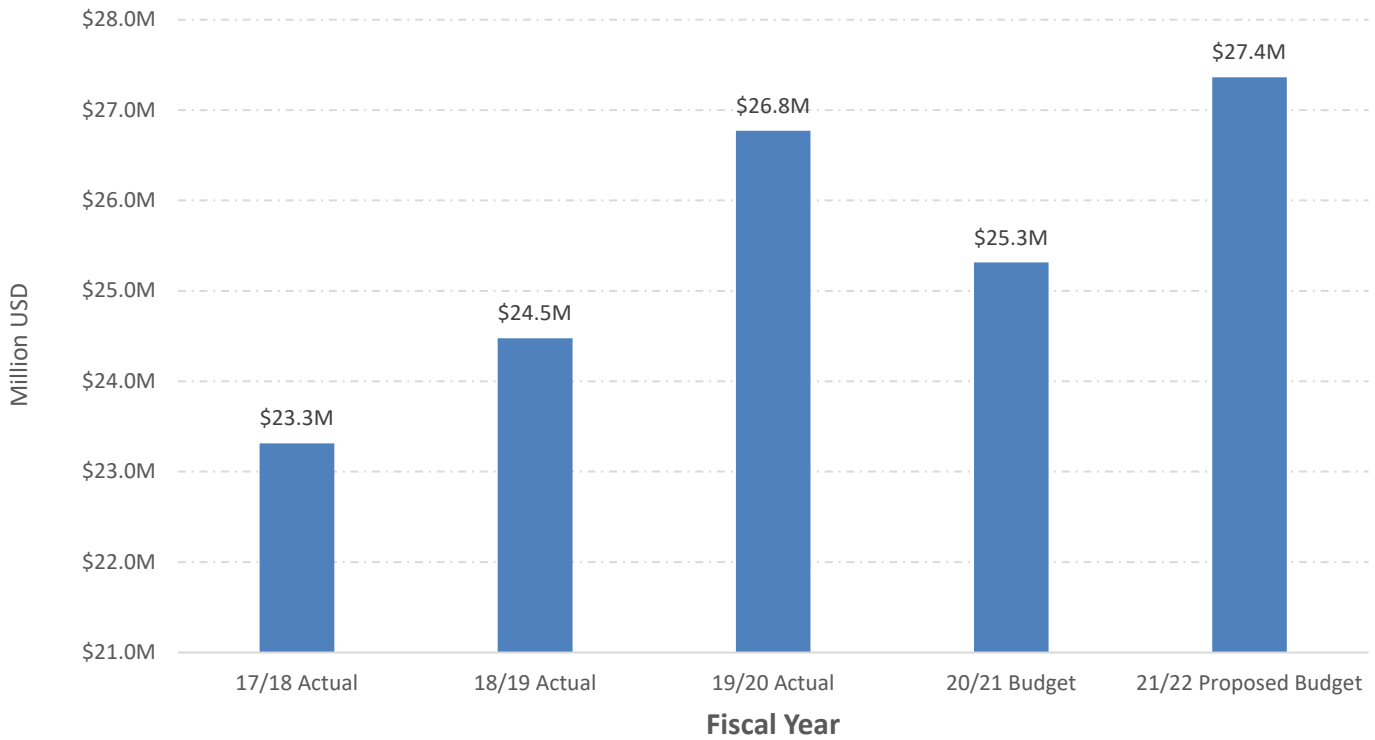
	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
Building Inspection Dept Expenses						
50-Salaries & Benefits	555,175	477,040	503,024	486,866	503,024	587,465
53-Materials & Services	251,040	305,776	299,000	295,281	312,605	340,525
54-Interfund Charges	59,713	60,267	59,713	59,684	59,713	61,263
58-Special Payments	12,173	12,783	12,173	6,690	7,600	-
63-Transfer Out	-	-	-	32,962	-	-
Total Building Inspection Dept (420)	\$878,101	\$855,866	\$873,910	\$881,483	\$882,942	\$989,253

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
Engineering Department Expenses						
50-Salaries & Benefits	1,441,052	1,644,639	2,022,313	1,710,665	2,027,406	2,270,999
53-Materials & Services	144,556	79,331	156,751	121,627	179,973	205,850
54-Interfund Charges	122,968	123,354	122,968	123,566	123,354	128,453
63-Transfer Out	-	738	-	116,558	-	738
Total Engineering Department (430)	\$1,708,576	\$1,848,062	\$2,302,032	\$2,072,416	\$2,330,733	\$2,606,040

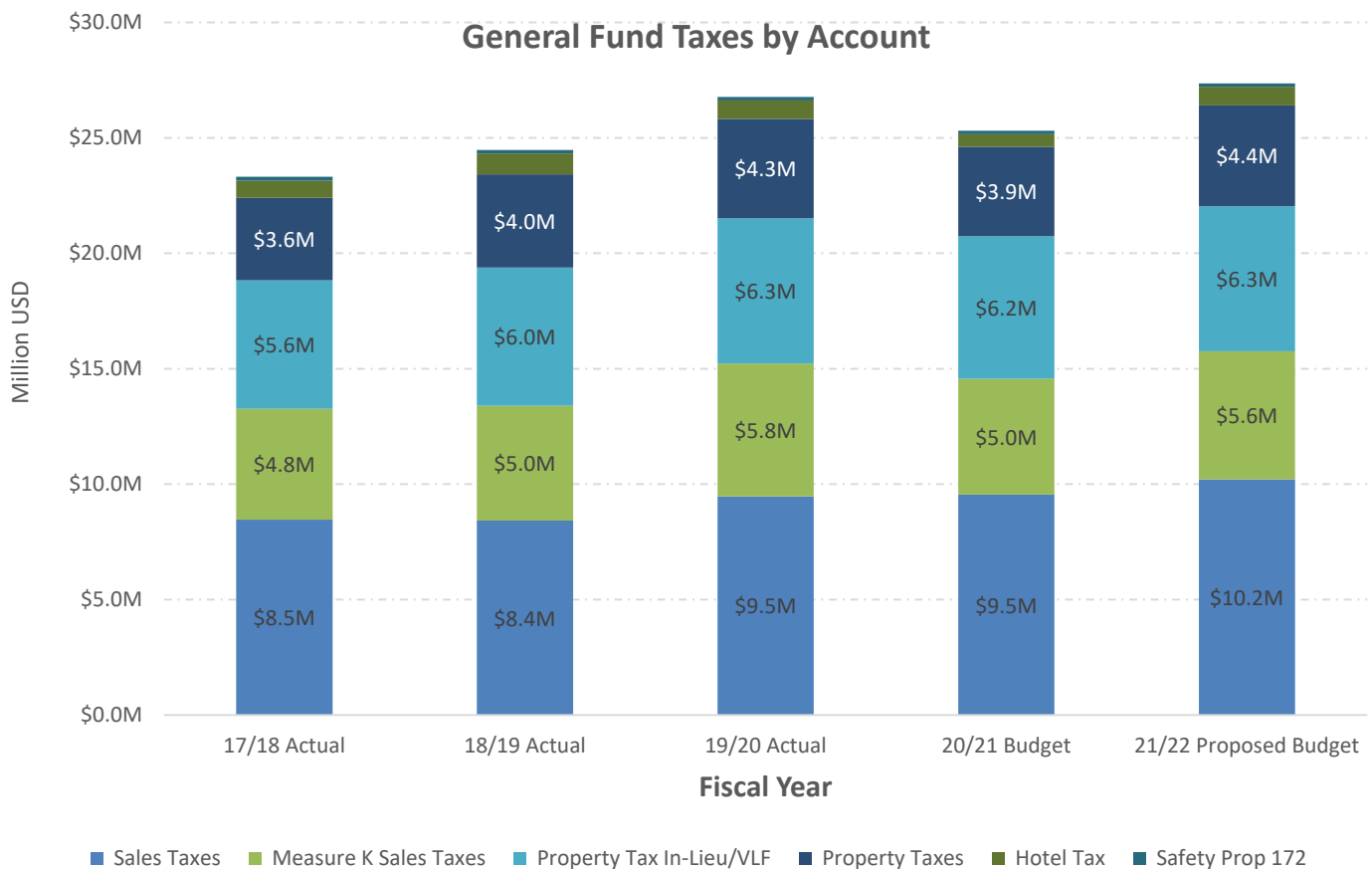
	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
Parks Department Expenses						
50-Salaries & Benefits	2,640,956	2,630,908	2,342,040	1,910,095	2,407,105	2,998,635
53-Materials & Services	909,568	833,548	1,020,327	656,321	951,994	1,003,455
54-Interfund Charges	434,220	437,830	436,992	426,373	434,742	449,998
55-Functional Expenses	7,245	7,825	7,700	795	-	7,500
58-Special Payments	778	927	1,033	1,080	1,080	1,469
60-Capital Outlay	53,387	24,176	100,911	-	101,538	150,000
63-Transfer Out	-	19,116	-	129,171	-	139,514
Total Parks Department (600)	\$4,046,154	\$3,954,330	\$3,909,003	\$3,123,835	\$3,896,459	\$4,750,571

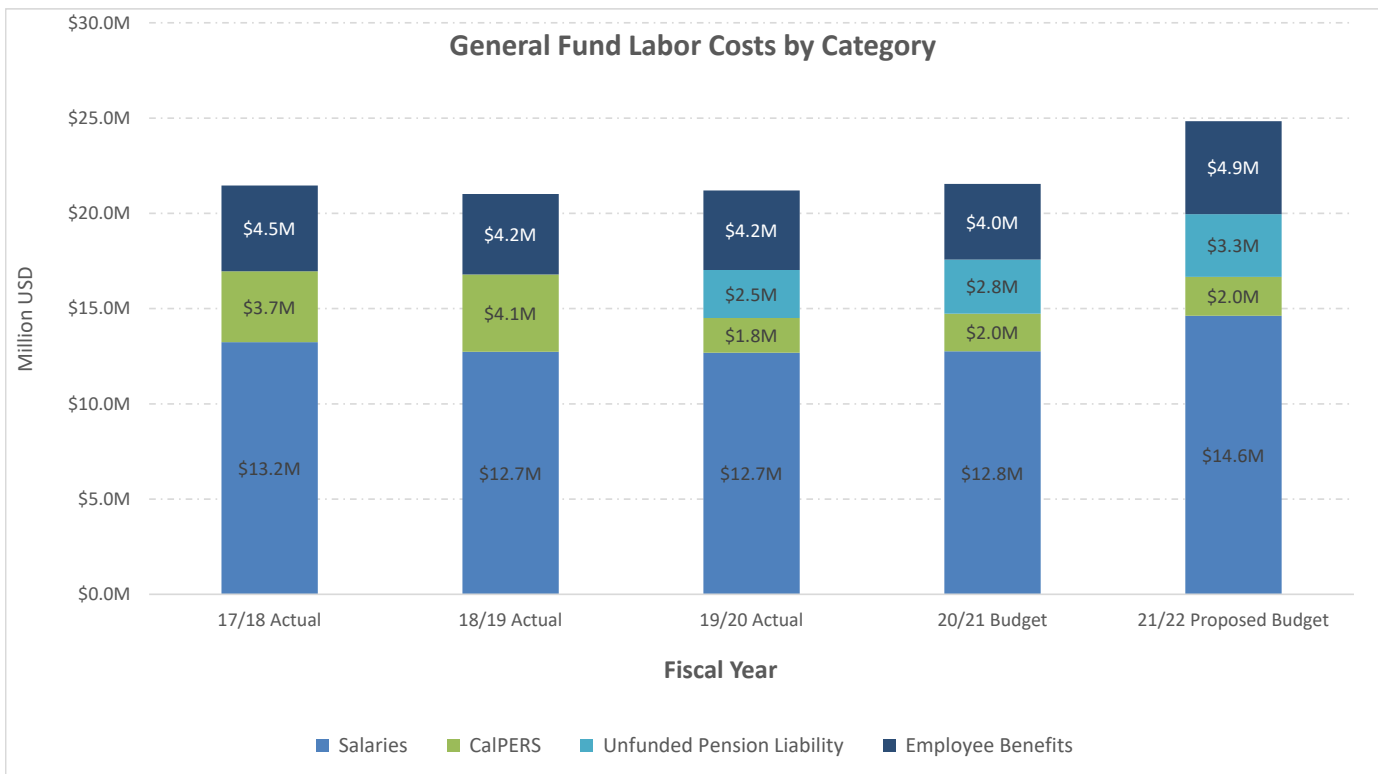
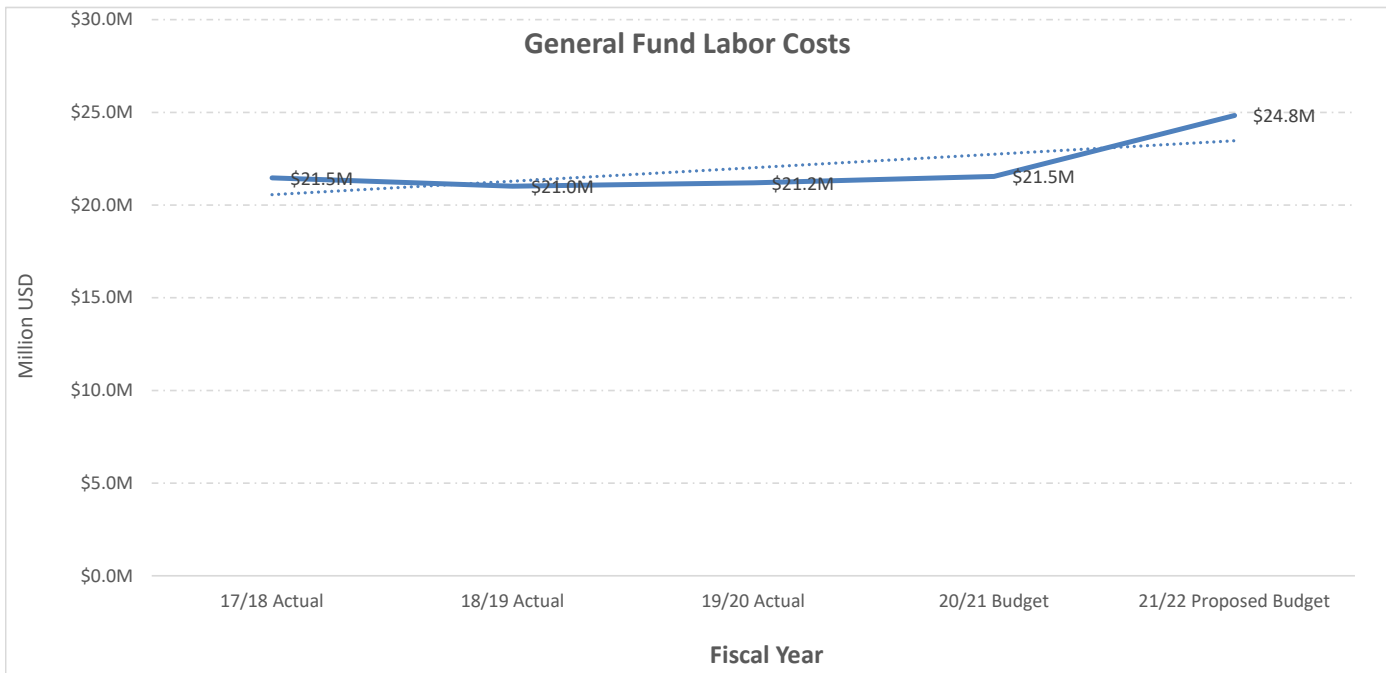
Total General Fund - Grants Expenses	\$37,559,408	\$41,011,146	\$46,447,137	\$35,154,385	\$39,634,373	\$42,991,341
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General Fund Taxes

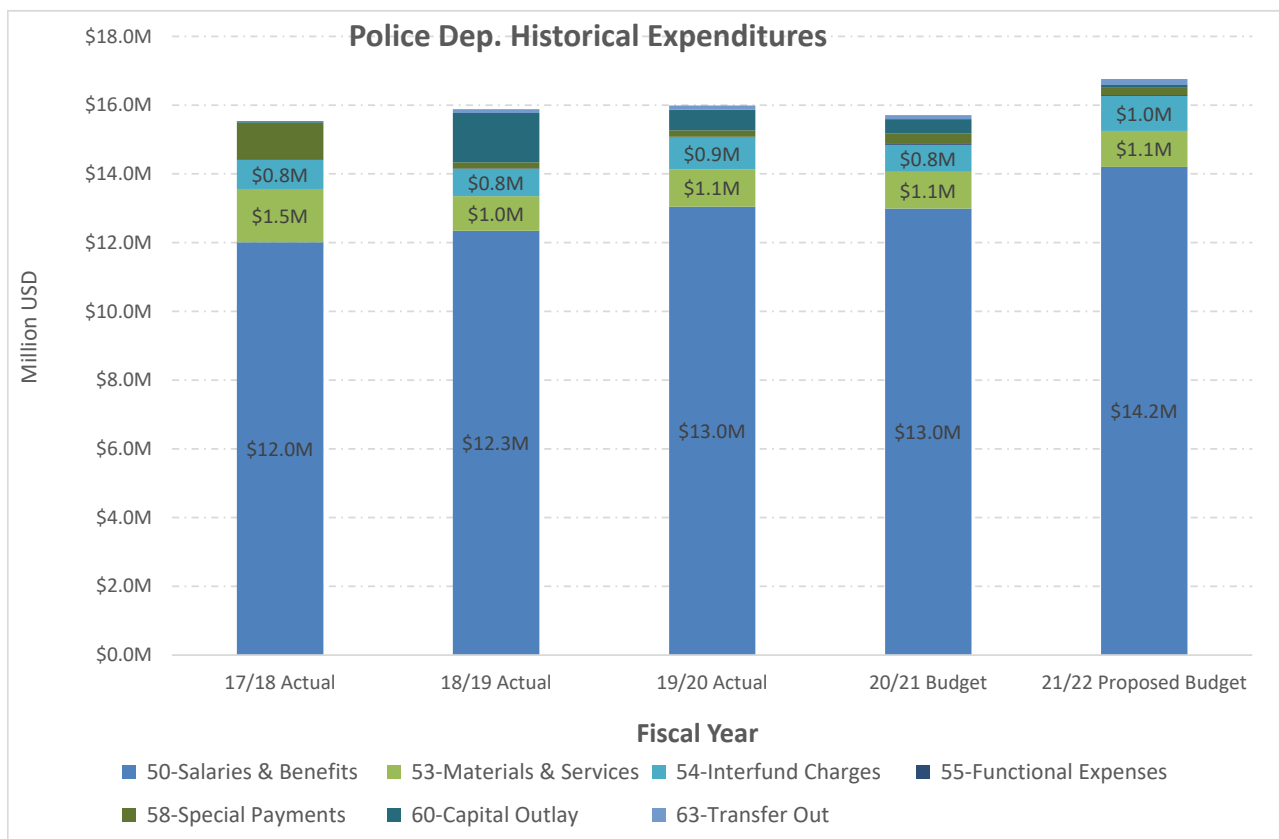
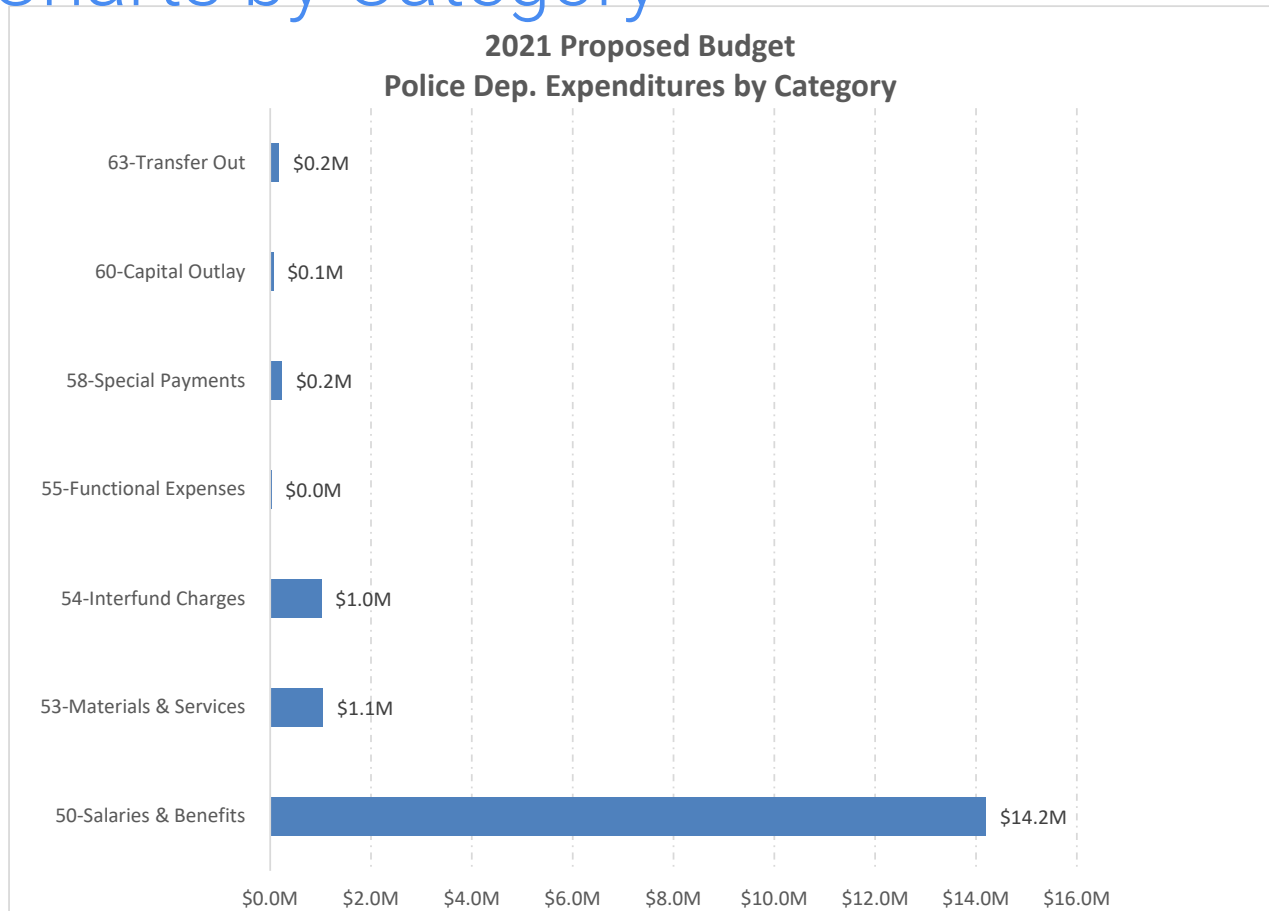


General Fund Taxes by Account

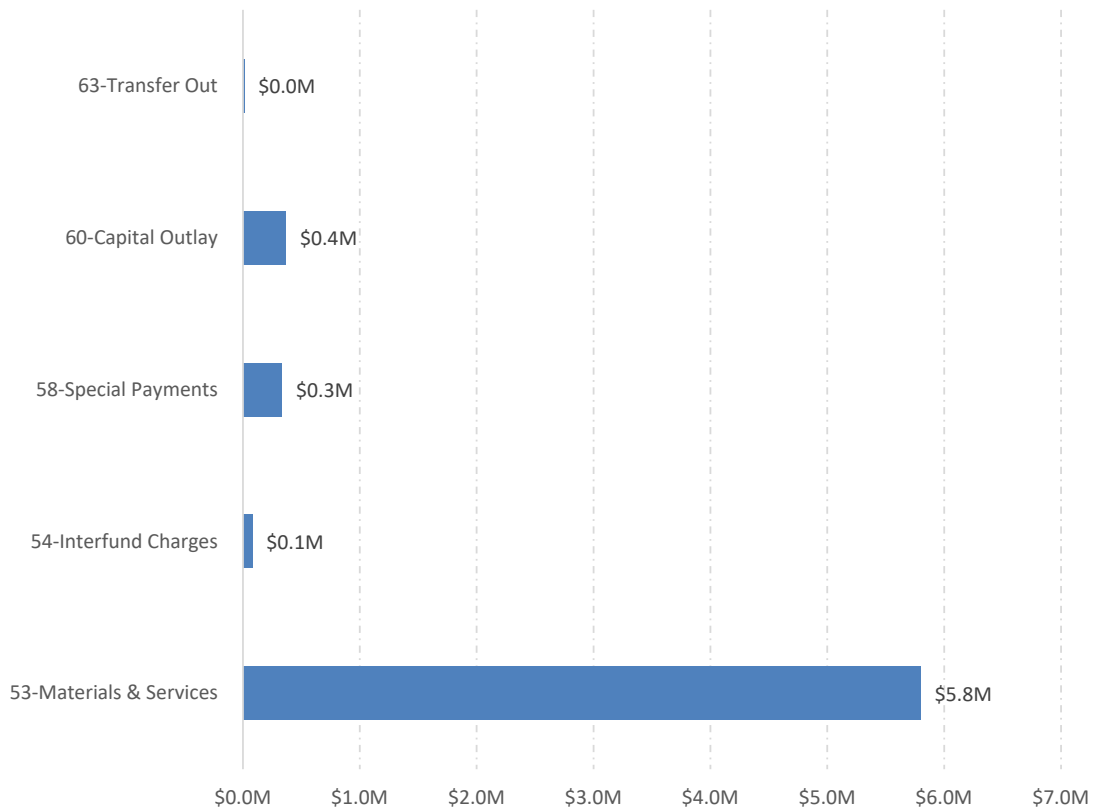




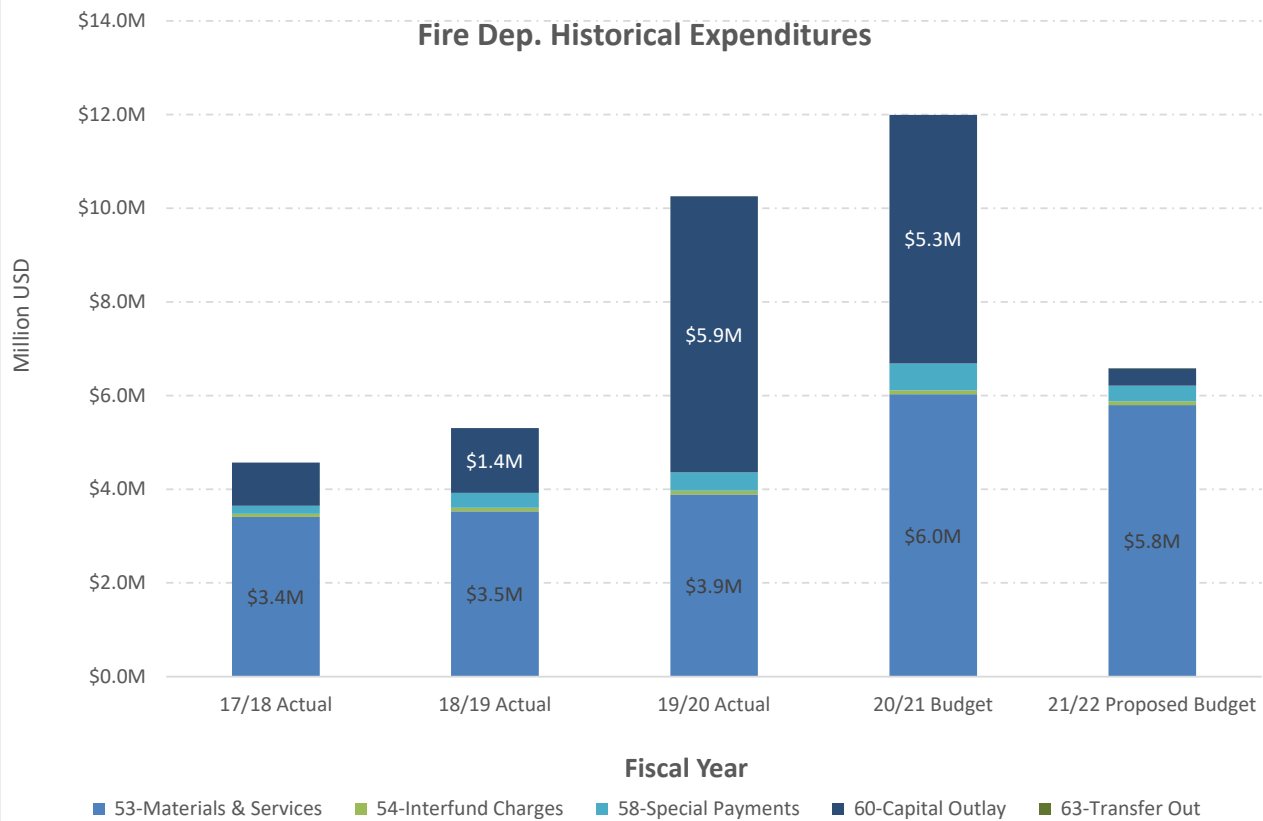
Charts by Category



2021 Proposed Budget Fire Dep. Expenditures by Category



Fire Dep. Historical Expenditures



Expenditures by Organizational Unit

General Org List	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		
					Dollar Change	Pct Chg	% of Total
1020000-General Fund	-	297,410	285,000	297,410	12,410	4.4%	.7%
10201000-City Council	155,477	145,038	142,699	131,239	(11,460)	-8.0%	.3%
10201010-City Clerk's Office	330,526	289,463	402,568	316,986	(85,582)	-21.3%	.7%
10201100-City Manager	384,313	325,260	410,009	465,793	55,784	13.6%	1.1%
10201110-Central Admin	1,200,955	903,004	1,359,830	2,486,947	1,127,117	82.9%	5.8%
10201120-Community Promo	236,200	240,013	292,320	316,150	23,830	8.2%	.7%
10201200-Finance	924,638	1,087,808	1,056,214	959,337	(96,877)	-9.2%	2.2%
10201210-Purchasing	197,231	151,025	100,504	144,981	44,477	44.3%	.3%
10201400-City Attorney	377,574	355,493	378,642	411,033	32,391	8.6%	1.0%
10201500-HR/Risk Management	520,451	538,150	619,301	820,249	200,948	32.4%	1.9%
10202000-PD Operations	11,409,954	11,125,446	11,122,427	12,214,843	1,092,416	9.8%	28.4%
10202010-PD - AB109	-	-	-	2,266	2,266	#.0%	#.0%
10202020-PD - CCP	214,492	251,557	198,632	211,476	12,844	6.5%	.5%
10202030-Schools Policing	268,302	323,030	353,167	463,228	110,061	31.2%	1.1%
10202040-PD Housing Authority	112,056	170,045	158,008	166,093	8,085	5.1%	.4%
10202050-COPS Hiring Program Grant	388,955	292,915	266,445	296,456	30,011	11.3%	.7%
10202060-Animal Control	268,513	254,598	287,401	307,443	20,042	7.0%	.7%
10202500-Fire	3,761,601	4,102,367	4,399,315	4,198,325	(200,990)	-4.6%	9.8%
10203010-PW - Streets	1,819,313	1,755,261	2,643,024	2,508,546	(134,478)	-5.1%	5.8%
10203011-PW Safe & Clean Initiative	-	-	-	101,913	101,913	#.0%	#.0%
10203020-Graffiti Abatement	215,606	124,111	124,773	124,442	(331)	-.3%	.3%
10204100-Planning	1,334,316	461,412	997,821	865,992	(131,829)	-13.2%	2.0%
10204200-Building	878,101	855,866	873,910	989,253	115,343	13.2%	2.3%
10204300-Engineering	1,708,576	1,848,062	2,302,032	2,606,040	304,008	13.2%	6.1%
10204400-Code Enforcement	842,686	754,819	710,929	710,325	(604)	-.1%	1.7%
10206000-Parks Administration	483,059	425,717	417,367	472,424	55,057	13.2%	1.1%
10206100-Parks	1,550,078	1,594,165	1,946,927	1,921,100	(25,827)	-1.3%	4.5%
10206110-Landscape Mntc Dist Services	252,847	298,151	282,793	305,150	22,357	7.9%	.7%
10206120-Median Landscaping	104,535	91,104	134,580	134,580		.0%	.3%
10206200-Recreation	617,127	499,732	278,950	619,264	340,314	122.0%	1.4%
10206218-Sr Citizen Community Service	195,021	197,567	178,738	195,907	17,169	9.6%	.5%
10206219-Sr Citizen Therapeutic Program	-	879	-	1,759	1,759	#.0%	#.0%
10206220-Sports Programs	98,493	87,948	64,054	145,611	81,557	127.3%	.3%
10206230-Aquatics Programs	125,328	125,436	95,158	165,972	70,814	74.4%	.4%
10206240-Comm & Rec Centers	533,641	544,487	466,192	676,337	210,145	45.1%	1.6%
10206270-Special Events	86,025	89,144	44,244	112,467	68,223	154.2%	.3%
10211300-General/Grant Oversight	507,064	473,384	507,101	147,405	(359,696)	-70.9%	.3%
10218000-CDBG Administrative Costs	159,011	149,917	223,816	276,391	52,575	23.5%	.6%
10218010-CDBG Public Services	157,782	141,745	737,519	179,527	(557,992)	-75.7%	.4%
10218020-CDBG Public Improvements	563,918	593,070	1,115,721	245,179	(870,542)	-78.0%	.6%
10252000-Measure K Sales Tax - Police	2,344,692	2,807,777	2,588,184	2,378,616	(209,568)	-8.1%	5.5%
10252500-Measure K Sales Tax - Fire	1,544,996	-	4,519,989	-	(4,519,989)	-100.0%	.0%
10262500-Measure K Sales Tax - Fire	-	6,154,859	3,076,258	2,390,044	(686,214)	-22.3%	5.6%
10814460-Tire Amnesty Grant	34,395	11,546	23,649	11,718	(11,931)	-50.5%	.0%
10901510-Insurance/Risk Management	651,560	72,365	221,940	460,296	238,356	107.4%	1.1%
17000000-Payroll Clearing (RDA PR)	-	-	38,986	34,828	(4,158)	-10.7%	.1%
Total General	37,559,408	41,011,146	46,447,137	42,991,341	(3,455,796)	-7.4%	100%
Total	\$37,559,408	\$41,011,146	\$46,447,137	\$42,991,341	(\$3,455,796)	-7.4%	100%

10200000-General Fund Category Expenditures	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		
					Dollar Change	Pct Chg	% of Total
63-Transfer Out	-	297,410	285,000	297,410	12,410	4.4%	100.0%
Total 10200000-General Fund-10200000	-	297,410	285,000	297,410	12,410	4.4%	100%

10201000-City Council Category Expenditures	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
50-Salaries & Benefits	114,756	119,522	112,255	94,692	(17,563)	-15.6%	72.2%
53-Materials & Services	29,807	15,049	19,340	26,232	6,892	35.6%	20.0%
54-Interfund Charges	10,914	10,467	11,104	10,315	(789)	-7.1%	7.9%
63-Transfer Out	-	-	-	-	-	#.0%	#.0%
Total 10201000-City Council-10201000	155,477	145,038	142,699	131,239	(11,460)	-8.0%	100%

10201010-City Clerk's Office Category Expenditures	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
50-Salaries & Benefits	263,696	248,014	233,178	247,968	14,790	6.3%	78.2%
53-Materials & Services	17,797	13,431	18,735	41,615	22,880	122.1%	13.1%
54-Interfund Charges	17,124	17,357	17,424	17,227	(197)	-1.1%	5.4%
58-Special Payments	31,909	10,661	133,231	10,176	(123,055)	-92.4%	3.2%
63-Transfer Out	-	-	-	-	-	#.0%	#.0%
Total 10201010-City Clerk's Office-10201010	330,526	289,463	402,568	316,986	(85,582)	-21.3%	100%

10201100-City Manager Category Expenditures	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
50-Salaries & Benefits	344,812	288,082	359,662	401,476	41,814	11.6%	86.2%
53-Materials & Services	12,036	11,964	10,135	34,150	24,015	237.0%	7.3%
54-Interfund Charges	20,784	20,693	20,693	22,617	1,924	9.3%	4.9%
58-Special Payments	4,519	4,521	4,519	7,550	3,031	67.1%	1.6%
60-Capital Outlay	2,162	-	15,000	-	(15,000)	-100.0%	.0%
63-Transfer Out	-	-	-	-	-	#.0%	#.0%
Total 10201100-City Manager-10201100	384,313	325,260	410,009	465,793	55,784	13.6%	100%

10201110-Central Admin Category Expenditures	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
50-Salaries & Benefits	-	-	-	906,000	906,000	#.0%	#.0%
53-Materials & Services	193,691	221,534	271,850	210,719	(61,131)	-22.5%	8.5%
54-Interfund Charges	258	161	250	161	(89)	-35.6%	.0%
58-Special Payments	319,684	374,901	400,408	465,792	65,384	16.3%	18.7%
60-Capital Outlay	-	-	-	50,000	50,000	#.0%	#.0%
63-Transfer Out	687,322	306,408	687,322	854,275	166,953	24.3%	34.4%
Total 10201110-Central Admin-10201110	1,200,955	903,004	1,359,830	2,486,947	1,127,117	82.9%	100%

10201120-Community Promo Category Expenditures	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
53-Materials & Services	9,761	12,003	22,400	42,400	20,000	89.3%	13.4%
55-Functional Expenses	226,439	228,010	269,920	273,750	3,830	1.4%	86.6%
Total 10201120-Community Promo-10201120	236,200	240,013	292,320	316,150	23,830	8.2%	100%

10201200-Finance Category Expenditures	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
50-Salaries & Benefits	524,719	466,035	684,541	699,802	15,261	2.2%	72.9%
53-Materials & Services	131,036	274,442	192,568	144,006	(48,562)	-25.2%	15.0%
54-Interfund Charges	51,383	52,034	51,383	52,354	971	1.9%	5.5%
58-Special Payments	184,776	184,776	94,671	2,239	(92,432)	-97.6%	.2%
60-Capital Outlay	32,724	60,279	33,051	60,936	27,885	84.4%	6.4%
62-Other Nonoperating E	-	50,242	-	-	-	#.0%	#.0%
63-Transfer Out	-	-	-	-	-	#.0%	#.0%
Total 10201200-Finance-10201200	924,638	1,087,808	1,056,214	959,337	(96,877)	-9.2%	100%

10201210-Purchasing Category Expenditures	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
50-Salaries & Benefits	164,782	106,641	15,377	101,135	85,758	557.7%	69.8%
53-Materials & Services	4,827	14,703	57,505	15,692	(41,813)	-72.7%	10.8%
54-Interfund Charges	27,622	29,681	27,622	28,154	532	1.9%	19.4%
63-Transfer Out	-	-	-	-	-	#.0%	#.0%
Total 10201210-Purchasing-10201210	197,231	151,025	100,504	144,981	44,477	44.3%	100%

10201400-City Attorney Category Expenditures	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
50-Salaries & Benefits	271,487	-	-	-	-	#.0%	#.0%
53-Materials & Services	87,630	336,960	378,642	392,500	13,858	3.7%	95.5%
54-Interfund Charges	18,457	18,533	-	18,533	18,533	#.0%	#.0%
Total 10201400-City Attorney-10201400	377,574	355,493	378,642	411,033	32,391	8.6%	100%

10201500-HR/Risk Management Category Expenditures	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
50-Salaries & Benefits	445,055	482,254	492,311	521,582	29,271	5.9%	63.6%
53-Materials & Services	46,576	26,828	98,170	268,120	169,950	173.1%	32.7%
54-Interfund Charges	28,820	29,068	28,820	30,547	1,727	6.0%	3.7%
63-Transfer Out	-	-	-	-	-	#.0%	#.0%
Total 10201500-HR/Risk Management-10201500	520,451	538,150	619,301	820,249	200,948	32.4%	100%

10202000-PD Operations Category Expenditures	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
50-Salaries & Benefits	8,824,780	9,458,127	9,566,348	10,373,570	807,222	8.4%	84.9%
53-Materials & Services	601,460	705,838	635,237	649,703	14,466	2.3%	5.3%
54-Interfund Charges	598,463	744,940	598,463	810,437	211,974	35.4%	6.6%
55-Functional Expenses	19,715	21,925	25,000	25,000	-	.0%	.2%
58-Special Payments	174,229	187,338	297,379	233,040	(64,339)	-21.6%	1.9%
60-Capital Outlay	1,191,307	-	-	60,000	60,000	#.0%	#.0%
63-Transfer Out	-	7,278	-	63,093	63,093	#.0%	#.0%
Total 10202000-PD Operations-10202000	11,409,954	11,125,446	11,122,427	12,214,843	1,092,416	9.8%	100%

10202010-PD - AB109 Category Expenditures	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
50-Salaries & Benefits	-	-	-	2,266	2,266	#.0%	#.0%
Total 10202010-PD - AB109-10202010	-	-	-	2,266	2,266	#.0%	100%

10202020-PD - CCP Category Expenditures	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
50-Salaries & Benefits	214,492	251,557	198,632	211,476	12,844	6.5%	100.0%
63-Transfer Out	-	-	-	-	-	#.0%	#.0%
Total 10202020-PD - CCP-10202020	214,492	251,557	198,632	211,476	12,844	6.5%	100%

10202030-Schools Policing Category Expenditures	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
50-Salaries & Benefits	268,302	323,030	353,167	463,228	110,061	31.2%	100.0%
63-Transfer Out	-	-	-	-	-	#.0%	#.0%
Total 10202030-Schools Policing-10202030	268,302	323,030	353,167	463,228	110,061	31.2%	100%

10202040-PD Housing Authority Category Expenditures	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
50-Salaries & Benefits	112,056	170,045	158,008	166,093	8,085	5.1%	100.0%
63-Transfer Out	-	-	-	-	-	#.0%	#.0%
Total 10202040-PD Housing Authority-10202040	112,056	170,045	158,008	166,093	8,085	5.1%	100%

10202050-COPS Hiring Program Grant Category Expenditures	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
50-Salaries & Benefits	388,955	292,915	266,445	296,456	30,011	11.3%	100.0%
63-Transfer Out	-	-	-	-	-	#.0%	#.0%
Total 10202050-COPS Hiring Program Grant-10202050	388,955	292,915	266,445	296,456	30,011	11.3%	100%

10202060-Animal Control Category Expenditures	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
50-Salaries & Benefits	105,658	89,981	122,067	132,960	10,893	8.9%	43.2%
53-Materials & Services	152,466	154,586	154,945	164,200	9,255	6.0%	53.4%
54-Interfund Charges	10,389	10,031	10,389	10,283	(106)	-1.0%	3.3%
63-Transfer Out	-	-	-	-	-	#.0%	#.0%
Total 10202060-Animal Control-10202060	268,513	254,598	287,401	307,443	20,042	7.0%	100%

10202500-Fire Category Expenditures	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
53-Materials & Services	3,518,169	3,848,811	4,220,523	4,087,056	(133,467)	-3.2%	97.3%
54-Interfund Charges	75,951	80,012	75,951	71,280	(4,671)	-6.2%	1.7%
58-Special Payments	167,481	170,609	102,841	30,857	(71,984)	-70.0%	.7%
63-Transfer Out	-	2,935	-	9,132	9,132	#.0%	#.0%
Total 10202500-Fire-10202500	3,761,601	4,102,367	4,399,315	4,198,325	(200,990)	-4.6%	100%

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
10203010-PW - Streets Category Expenditures					Dollar Change	Pct Chg	
50-Salaries & Benefits	796,491	769,953	738,692	818,110	79,418	10.8%	32.6%
53-Materials & Services	643,778	641,785	603,112	610,512	7,400	1.2%	24.3%
54-Interfund Charges	269,076	317,274	269,076	324,353	55,277	20.5%	12.9%
55-Functional Expenses	12,967	16,744	18,000	20,000	2,000	11.1%	.8%
58-Special Payments	4,671	5,565	6,199	8,816	2,617	42.2%	.4%
60-Capital Outlay	92,330	3,940	1,007,945	575,000	(432,945)	-43.0%	22.9%
63-Transfer Out	-	-	-	151,755	151,755	#.0%	#.0%
Total 10203010-PW - Streets-10203010	1,819,313	1,755,261	2,643,024	2,508,546	(134,478)	-5.1%	100%

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
10203011-PW Safe & Clean Initiative Category Expenditures					Dollar Change	Pct Chg	
50-Salaries & Benefits	-	-	-	101,913	101,913	#.0%	#.0%
Total 10203011-PW Safe & Clean Initiative- 10203011	-	-	-	101,913	101,913	#.0%	100%

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
10203020-Graffiti Abatement Category Expenditures					Dollar Change	Pct Chg	
50-Salaries & Benefits	158,283	99,262	64,027	88,621	24,594	38.4%	71.2%
53-Materials & Services	10,977	11,675	14,400	19,000	4,600	31.9%	15.3%
54-Interfund Charges	46,346	13,174	46,346	16,821	(29,525)	-63.7%	13.5%
63-Transfer Out	-	-	-	-	-	#.0%	#.0%
Total 10203020-Graffiti Abatement-10203020	215,606	124,111	124,773	124,442	(331)	-3%	100%

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
10204100-Planning Category Expenditures					Dollar Change	Pct Chg	
50-Salaries & Benefits	469,173	390,396	479,214	525,658	46,444	9.7%	60.7%
53-Materials & Services	21,048	26,722	475,857	296,296	(179,561)	-37.7%	34.2%
54-Interfund Charges	42,750	44,285	42,750	44,038	1,288	3.0%	5.1%
58-Special Payments	801,345	-	-	-	-	#.0%	#.0%
60-Capital Outlay	-	9	-	-	-	#.0%	#.0%
63-Transfer Out	-	-	-	-	-	#.0%	#.0%
Total 10204100-Planning-10204100	1,334,316	461,412	997,821	865,992	(131,829)	-13.2%	100%

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
10204200-Building Category Expenditures					Dollar Change	Pct Chg	
50-Salaries & Benefits	555,175	477,040	503,024	587,465	84,441	16.8%	59.4%
53-Materials & Services	251,040	305,776	299,000	340,525	41,525	13.9%	34.4%
54-Interfund Charges	59,713	60,267	59,713	61,263	1,550	2.6%	6.2%
58-Special Payments	12,173	12,783	12,173	-	(12,173)	-100.0%	.0%
63-Transfer Out	-	-	-	-	-	#.0%	#.0%
Total 10204200-Building-10204200	878,101	855,866	873,910	989,253	115,343	13.2%	100%

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
10204300-Engineering Category Expenditures					Dollar Change	Pct Chg	
50-Salaries & Benefits	1,441,052	1,644,639	2,022,313	2,270,999	248,686	12.3%	87.1%
53-Materials & Services	144,556	79,331	156,751	205,850	49,099	31.3%	7.9%
54-Interfund Charges	122,968	123,354	122,968	128,453	5,485	4.5%	4.9%
63-Transfer Out	-	738	-	738	738	#.0%	#.0%
Total 10204300-Engineering-10204300	1,708,576	1,848,062	2,302,032	2,606,040	304,008	13.2%	100%

10204400-Code Enforcement Category Expenditures	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
50-Salaries & Benefits	687,196	612,793	545,880	552,437	6,557	1.2%	77.8%
53-Materials & Services	58,016	44,430	67,575	59,342	(8,233)	-12.2%	8.4%
54-Interfund Charges	97,474	97,596	97,474	98,546	1,072	1.1%	13.9%
63-Transfer Out	-	-	-	-	-	#.0%	#.0%
Total 10204400-Code Enforcement-10204400	842,686	754,819	710,929	710,325	(604)	-1%	100%

10206000-Parks Administration Category Expenditures	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
50-Salaries & Benefits	420,333	362,222	326,858	403,501	76,643	23.4%	85.4%
53-Materials & Services	14,117	14,172	41,900	19,600	(22,300)	-53.2%	4.1%
54-Interfund Charges	48,609	49,323	48,609	49,323	714	1.5%	10.4%
63-Transfer Out	-	-	-	-	-	#.0%	#.0%
Total 10206000-Parks Administration-10206000	483,059	425,717	417,367	472,424	55,057	13.2%	100%

10206100-Parks Category Expenditures	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
50-Salaries & Benefits	959,171	1,028,543	1,239,540	1,101,982	(137,558)	-11.1%	57.4%
53-Materials & Services	383,336	334,474	405,312	441,084	35,772	8.8%	23.0%
54-Interfund Charges	191,161	193,267	193,058	214,112	21,054	10.9%	11.1%
55-Functional Expenses	7,245	7,825	7,700	7,500	(200)	-2.6%	.4%
58-Special Payments	778	927	1,033	1,469	436	42.2%	.1%
60-Capital Outlay	8,387	24,176	100,284	150,000	49,716	49.6%	7.8%
63-Transfer Out	-	4,953	-	4,953	4,953	#.0%	#.0%
Total 10206100-Parks-10206100	1,550,078	1,594,165	1,946,927	1,921,100	(25,827)	-1.3%	100%

10206110-Landscape Mntc Dist Services Category Expenditures	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
50-Salaries & Benefits	231,241	277,801	260,751	280,168	19,417	7.4%	91.8%
53-Materials & Services	3,064	2,637	3,500	6,000	2,500	71.4%	2.0%
54-Interfund Charges	18,542	17,713	18,542	18,982	440	2.4%	6.2%
63-Transfer Out	-	-	-	-	-	#.0%	#.0%
Total 10206110-Landscape Mntc Dist Services-10206110	252,847	298,151	282,793	305,150	22,357	7.9%	100%

10206120-Median Landscaping Category Expenditures	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
53-Materials & Services	104,535	91,104	134,580	134,580	-	.0%	100.0%
Total 10206120-Median Landscaping-10206120	104,535	91,104	134,580	134,580	-	.0%	100%

10206200-Recreation Category Expenditures	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
50-Salaries & Benefits	545,690	433,999	177,669	542,816	365,147	205.5%	87.7%
53-Materials & Services	59,711	52,712	89,035	73,373	(15,662)	-17.6%	11.8%
54-Interfund Charges	11,726	10,130	12,246	184	(12,062)	-98.5%	.0%
63-Transfer Out	-	2,891	-	2,891	2,891	#.0%	#.0%
Total 10206200-Recreation-10206200	617,127	499,732	278,950	619,264	340,314	122.0%	100%

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
10206218-Sr Citizen Community Service Category Expenditures							
50-Salaries & Benefits	163,902	165,332	146,436	174,320	27,884	19.0%	89.0%
53-Materials & Services	28,731	32,150	29,800	14,992	(14,808)	-49.7%	7.7%
54-Interfund Charges	2,388	-	2,502	-	(2,502)	-100.0%	.0%
63-Transfer Out	-	85	-	6,595	6,595	#.0%	#.0%
Total 10206218-Sr Citizen Community Service-10206218	195,021	197,567	178,738	195,907	17,169	9.6%	100%

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
10206219-Sr Citizen Therapeutic Program Category Expenditures							
50-Salaries & Benefits	-	879	-	1,051	1,051	#.0%	#.0%
53-Materials & Services	-	-	-	708	708	#.0%	#.0%
Total 10206219-Sr Citizen Therapeutic Program-10206219	-	879	-	1,759	1,759	#.0%	100%

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
10206220-Sports Programs Category Expenditures							
50-Salaries & Benefits	81,045	77,640	50,254	129,311	79,057	157.3%	88.8%
53-Materials & Services	17,448	10,308	13,800	16,300	2,500	18.1%	11.2%
63-Transfer Out	-	-	-	-	-	#.0%	#.0%
Total 10206220-Sports Programs-10206220	98,493	87,948	64,054	145,611	81,557	127.3%	100%

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
10206230-Aquatics Programs Category Expenditures							
50-Salaries & Benefits	73,327	84,773	44,294	112,364	68,070	153.7%	67.7%
53-Materials & Services	47,157	34,880	46,250	46,405	155	.3%	28.0%
54-Interfund Charges	4,844	4,189	4,614	4,189	(425)	-9.2%	2.5%
63-Transfer Out	-	1,594	-	3,014	3,014	#.0%	#.0%
Total 10206230-Aquatics Programs- 10206230	125,328	125,436	95,158	165,972	70,814	74.4%	100%

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
10206240-Comm & Rec Centers Category Expenditures							
50-Salaries & Benefits	87,001	118,074	56,994	147,155	90,161	158.2%	21.8%
53-Materials & Services	244,690	253,612	251,150	243,913	(7,237)	-2.9%	36.1%
54-Interfund Charges	156,950	163,208	157,421	163,208	5,787	3.7%	24.1%
60-Capital Outlay	45,000	-	627	-	(627)	-100.0%	.0%
63-Transfer Out	-	9,593	-	122,061	122,061	#.0%	#.0%
Total 10206240-Comm & Rec Centers- 10206240	533,641	544,487	466,192	676,337	210,145	45.1%	100%

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
10206270-Special Events Category Expenditures							
50-Salaries & Benefits	79,246	81,645	39,244	105,967	66,723	170.0%	94.2%
53-Materials & Services	6,779	7,499	5,000	6,500	1,500	30.0%	5.8%
63-Transfer Out	-	-	-	-	-	#.0%	#.0%
Total 10206270-Special Events-10206270	86,025	89,144	44,244	112,467	68,223	154.2%	100%

10211300-General/Grant Oversight Category Expenditures	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
50-Salaries & Benefits	459,322	433,688	468,938	107,675	(361,263)	-77.0%	73.0%
53-Materials & Services	15,666	4,774	6,087	6,529	442	7.3%	4.4%
54-Interfund Charges	32,076	34,922	32,076	33,201	1,125	3.5%	22.5%
63-Transfer Out	-	-	-	-	-	#.0%	#.0%
Total 10211300-General/Grant Oversight- 10211300	507,064	473,384	507,101	147,405	(359,696)	-70.9%	100%

10218000-CDBG Administrative Costs Category Expenditures	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
50-Salaries & Benefits	-	-	-	126,310	126,310	#.0%	#.0%
53-Materials & Services	5,195	53,843	20,000	54,500	34,500	172.5%	19.7%
54-Interfund Charges	126,866	95,581	176,866	95,581	(81,285)	-46.0%	34.6%
55-Functional Expenses	26,950	493	26,950	-	(26,950)	-100.0%	.0%
Total 10218000-CDBG Administrative Costs- 10218000	159,011	149,917	223,816	276,391	52,575	23.5%	100%

10218010-CDBG Public Services Category Expenditures	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
55-Functional Expenses	70,328	102,507	650,065	140,289	(509,776)	-78.4%	78.1%
63-Transfer Out	87,454	39,238	87,454	39,238	(48,216)	-55.1%	21.9%
Total 10218010-CDBG Public Services- 10218010	157,782	141,745	737,519	179,527	(557,992)	-75.7%	100%

10218020-CDBG Public Improvements Category Expenditures	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
55-Functional Expenses	-	167,481	-	-	-	#.0%	#.0%
60-Capital Outlay	563,918	421,995	912,923	241,585	(671,338)	-73.5%	98.5%
63-Transfer Out	-	3,594	202,798	3,594	(199,204)	-98.2%	1.5%
Total 10218020-CDBG Public Improvements-10218020	563,918	593,070	1,115,721	245,179	(870,542)	-78.0%	100%

10252000-Measure K Sales Tax - Police Category Expenditures	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
50-Salaries & Benefits	1,729,697	1,843,319	1,780,049	2,001,536	221,487	12.4%	84.1%
53-Materials & Services	170,934	166,905	186,025	167,628	(18,397)	-9.9%	7.0%
54-Interfund Charges	83,802	85,180	83,802	97,201	13,399	16.0%	4.1%
60-Capital Outlay	248,259	600,122	426,308	-	(426,308)	-100.0%	.0%
63-Transfer Out	112,000	112,251	112,000	112,251	251	.2%	4.7%
Total 10252000-Measure K Sales Tax - Police-10252000	2,344,692	2,807,777	2,588,184	2,378,616	(209,568)	-8.1%	100%

10252500-Measure K Sales Tax - Fire Category Expenditures	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
53-Materials & Services	7,514	-	-	-	-	#.0%	#Error
58-Special Payments	153,613	-	-	-	-	#.0%	#Error
60-Capital Outlay	1,383,869	-	4,519,989	-	(4,519,989)	-100.0%	#Error
Total 10252500-Measure K Sales Tax - Fire- 10252500	1,544,996	-	4,519,989	-	(4,519,989)	-100.0%	#Error

10262500-Measure K Sales Tax - Fire Category Expenditures	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
53-Materials & Services	-	41,175	1,810,365	1,711,777	(98,588)	-5.4%	71.6%
54-Interfund Charges	-	-	6,667	8,267	1,600	24.0%	.3%
58-Special Payments	-	220,354	468,700	303,000	(165,700)	-35.4%	12.7%
60-Capital Outlay	-	5,893,330	790,526	367,000	(423,526)	-53.6%	15.4%
Total 10262500-Measure K Sales Tax - Fire- 10262500	-	6,154,859	3,076,258	2,390,044	(686,214)	-22.3%	100%

10814460-Tire Amnesty Grant Category Expenditures	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
50-Salaries & Benefits	11,002	-	-	-		#.0%	#.0%
53-Materials & Services	23,393	11,546	23,649	11,718	(11,931)	-50.5%	100.0%
Total 10814460-Tire Amnesty Grant- 10814460	34,395	11,546	23,649	11,718	(11,931)	-50.5%	100%

10901510-Insurance/Risk Management Category Expenditures	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
50-Salaries & Benefits	24,435	1,258	-	1,296	1,296	#.0%	#.0%
53-Materials & Services	46,526	63,607	181,940	384,000	202,060	111.1%	83.4%
58-Special Payments	580,599	7,500	40,000	75,000	35,000	87.5%	16.3%
Total 10901510-Insurance/Risk Management-10901510	651,560	72,365	221,940	460,296	238,356	107.4%	100%

17000000-Payroll Clearing (RDA PR) Category Expenditures	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
50-Salaries & Benefits	-	-	38,986	34,828	(4,158)	-10.7%	100.0%
53-Materials & Services	-	-	-	-		#.0%	#.0%
Total 17000000-Payroll Clearing (RDA PR)- 17000000	-	-	38,986	34,828	(4,158)	-10.7%	100%

Five-Year Projections

	ACTUAL				PROJECTIONS					
	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26
Revenues										
Beginning Fund Balance	3,552,674	2,307,871	2,307,871	6,823,864	7,423,194	9,375,523	9,375,523	9,319,626	9,319,514	9,263,505
30-Taxes	18,739,219	23,312,624	24,476,246	26,770,644	25,544,925	27,363,497	27,418,224	27,473,060	27,528,007	27,583,063
31-Licenses & Permits	1,205,702	1,531,963	1,836,189	1,696,929	1,549,200	1,711,050	1,714,472	1,717,901	1,721,337	1,724,780
32-Fines & Forfeiture	800,300	652,810	660,978	596,459	554,168	599,438	600,637	601,838	603,042	604,248
33-Charges for Services	1,334,658	1,381,669	1,302,624	1,519,120	1,261,278	1,617,697	1,620,932	1,624,174	1,627,423	1,630,677
34-Interest	234,851	399,857	676,257	418,707	338,129	199,928	200,328	200,729	201,130	201,532
35-Franchise Fees	649,415	666,238	649,666	688,563	666,238	692,006	693,390	694,777	696,166	697,559
36-Federal Grants	1,083,400	541,429	872,382	870,024	2,368,003	1,350,407	1,353,108	1,355,814	1,358,526	1,361,243
37-State Grants	144,660	167,593	279,985	169,412	168,834	169,920	170,260	170,600	170,942	171,283
38-Local Grnt & Donation	59,498	109,203	62,511	24,174	6,710	9,752	9,772	9,791	9,811	9,830
40-Interfund Charges	3,656,248	3,787,328	3,771,118	3,816,298	3,791,759	3,840,106	3,847,786	3,855,482	3,863,193	3,870,919
41-Rental Income	113,599	103,232	169,472	154,549	136,388	141,152	141,434	141,717	142,001	142,285
47-Gains & Proceeds	37,028	39,491	4,670,131	22,923	1,475	-	-	-	-	-
48-Refunds	537,478	607,685	679,914	1,007,039	789,150	884,298	886,067	887,839	889,614	891,394
49-Transfers In	4,100,776	4,130,716	3,280,997	3,805,393	4,410,445	4,356,193	4,364,905	4,373,635	4,382,382	4,391,147
Total Revenues	32,696,832	37,431,838	43,388,470	41,560,234	41,586,702	42,935,444	43,021,315	43,107,358	43,193,572	43,279,959
Expenditures by Category										
50-Salaries & Benefits	20,451,592	21,463,443	21,016,332	21,199,459	21,921,260	24,834,187	24,883,855	24,933,623	24,983,490	25,033,457
53-Materials & Services	6,436,409	7,449,521	7,113,467	7,921,266	8,983,653	10,947,525	10,969,420	10,991,359	11,013,342	11,035,368
54-Interfund Charges	1,878,754	2,281,138	2,175,456	2,322,440	2,217,437	2,429,630	2,434,489	2,439,358	2,444,237	2,449,125
55-Functional Expenses	400,745	289,445	363,644	544,985	922,704	466,539	467,472	468,407	469,344	470,283
58-Special Payments	931,620	2,231,645	2,435,777	1,179,935	1,587,556	1,137,939	1,140,215	1,142,495	1,144,780	1,147,070
60-Capital Outlay	366,064	1,319,084	3,567,956	7,003,851	2,912,189	1,504,521	1,507,530	1,510,545	1,513,566	1,516,593
63-Transfer Out	804,874	772,244	886,776	788,968	1,089,574	1,671,000	1,674,342	1,677,691	1,681,046	1,684,408
Total Expenditures	31,270,058	35,806,520	37,559,408	40,960,904	39,634,373	42,991,341	43,077,324	43,163,478	43,249,805	43,336,305
Net Resources/(Expenditures)	1,426,774	1,625,318	5,829,062	599,330	1,952,329	(55,897)	(56,009)	(56,121)	(56,233)	(56,346)
Ending Fund Balance	4,979,448	3,933,189	8,136,933	7,423,194	9,375,523	9,319,626	9,319,514	9,263,505	9,263,281	9,207,160

	ACTUAL				PROJECTIONS					
	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26
Expenditures by Department										
City Clerk's Office	509,138	464,957	486,003	434,501	548,090	448,225	449,121	450,020	450,920	451,822
City Manager	1,907,526	1,950,287	1,821,468	1,765,687	2,111,909	3,566,300	3,573,433	3,580,579	3,587,741	3,594,916
Finance Department	1,377,144	1,252,114	1,121,869	1,188,591	1,269,433	1,139,146	1,141,424	1,143,707	1,145,995	1,148,287
Grants	704,284	866,242	1,387,775	1,358,116	2,167,224	848,502	850,199	851,899	853,603	855,310
City Attorney's Office	441,400	419,854	377,574	355,493	381,255	411,033	411,855	412,679	413,504	414,331
Human Resource Departmr	598,635	1,081,438	1,172,011	610,515	825,133	1,280,545	1,283,106	1,285,672	1,288,244	1,290,820
Police Services Departme	13,096,888	15,534,013	15,884,045	15,991,733	15,728,341	16,762,464	16,795,989	16,829,581	16,863,240	16,896,967
Fire Department	3,301,248	4,569,578	5,306,597	10,257,226	6,234,466	6,588,369	6,601,546	6,614,749	6,627,978	6,641,234
Public Works	2,082,786	2,207,232	2,034,919	1,879,372	2,258,510	2,734,901	2,740,371	2,745,852	2,751,343	2,756,846
Planning Department	469,924	545,555	1,334,316	461,412	999,878	865,992	867,724	869,459	871,198	872,941
Building Inspection Dept	816,306	882,273	878,101	855,866	882,942	989,253	991,232	993,214	995,200	997,191
Engineering Department	1,486,249	1,618,940	1,708,576	1,848,062	2,330,733	2,606,040	2,611,252	2,616,475	2,621,708	2,626,951
Parks Department	4,478,530	4,414,037	4,046,154	3,954,330	3,896,459	4,750,571	4,760,072	4,769,592	4,779,131	4,788,690
Total Expenditures	31,270,058	35,806,520	37,559,408	40,960,904	39,634,373	42,991,341	43,077,324	43,163,478	43,249,805	43,336,305



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City Council



Santos Garcia
Mayor



Cece Gallegos
Councilmember District 1



Jose Rodriguez
Councilmember District 2



Steve Montes
Councilmember District 3



Anita Evans
Councilmember District 4



Artemio Villegas
Councilmember District 6

Department Summary

The City Council (Council) consists of seven members and is the governing body elected directly by the residents of Madera. The Mayor is elected at large and there are six Council Districts.

As the legislative branch of our local government, the Council makes final decisions on all major City matters and sets citywide priorities and policies. The Council in turn directs the City Manager to implement these priorities and policies.

The Council adopts ordinances and resolutions necessary for efficient governmental operations, approves the budget, and acts as a board of appeals. It also appoints members of the City's advisory boards, commissions, and committees.

***District 5 vacant during preparation of this budget document.**

The Council is responsible for the scope, direction, and financing of City services; establishing policy based on information provided by staff, advisory boards and commissions, and the public; and implementing policy through staff under the Council-Manager form of government. The terms of the Mayor and Council members are four years, and the General Municipal Election is held in even-numbered years on the first Tuesday after the first Monday in November.

Responsibility

The mission of the Council is to adopt legislation and provide direction to the administration of the City and to promote the best interests of the community locally and with other governmental agencies.

The Council is elected by the public to serve as the governing body and policy makers of the City.

The City Clerk oversees the Council budget as it relates to expenses associated with the conduct of Council meetings, and other miscellaneous expenses for participation in various community events and functions, and travel and training for professional development as elected officials.

In addition to Council meetings, Council members hold special local and regional committee assignments, meet frequently with residents and business owners, as well as City staff to discuss issues and projects, and regularly attend a variety of community events.

The City Council hires the City Manager, City Clerk and City Attorney, and appoints members of the City's advisory boards, commissions, and committees.

The City Manager oversees the hiring and management of the rest of the staff. It is the Council's responsibility to enact policy and the City Manager's job to implement the Council's policies and approaches, many of which are expressed in the annual budget.

Objectives

While the objectives of the Council are many, the following reflect some key items:

- Provide legislative policy directives for City programs and services
- Represent the interests of Madera residents at all levels of governments
- Approve programs for the City's physical, cultural, and socio-economic development
- Encourage cooperation among community leaders, civic organizations, and residents
- Work to maintain high-quality City programs and services
- Actively participate in State and Federal legislative processes
- Work closely with other local governments and the League of California Cities to focus on issues that press local governments

- Continue to concentrate on communication and cooperative efforts with City residents

Department Fund Summary

The Council is fully funded by the General Fund and does not anticipate generating any revenue in FY 2021/22.

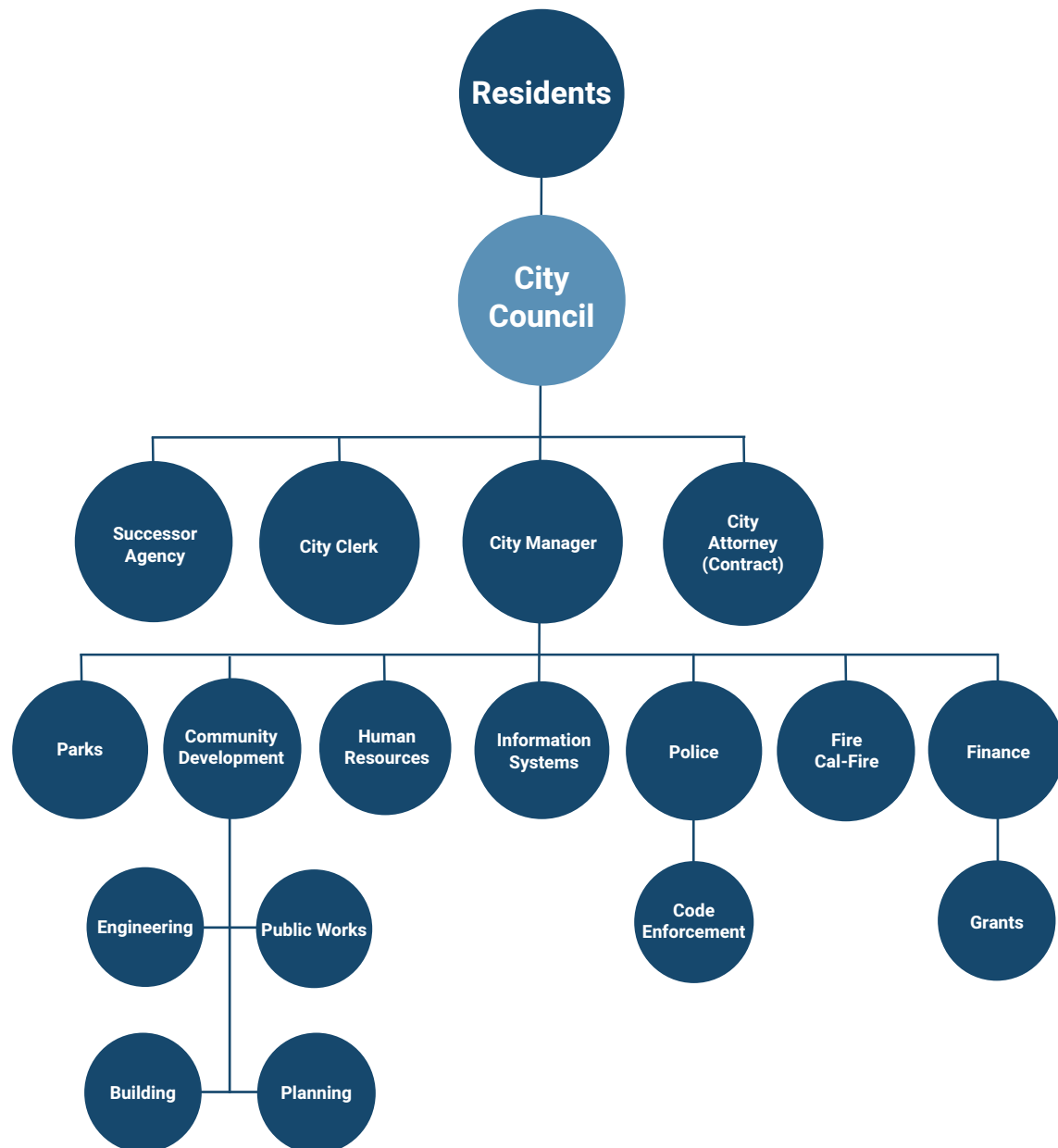
The proposed budget includes the following expenses:

- \$15,000 for the New Mayor's and Council Members' Academy and the Mayor's and Council Members' Executive Forum. Should Councilmembers elect not to attend, said funds will be reallocated to the General Fund.
- \$800 per Council member, for a total of \$5,600 for expenses related to travel, meetings, etc.

Department Staffing & Structure

The Council is elected by district sans the Mayor which is elected at large.

City Council Organizational Chart



(10201000)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
40-Interfund Charges						
4348-Interfund Chg AdminOH/ICR	27,592	27,592	27,592	27,592	27,592	27,592
Total 40-Interfund Charges	\$27,592	\$27,592	\$27,592	\$27,592	\$27,592	\$27,592
Total Revenues	\$27,592	\$27,592	\$27,592	\$27,592	\$27,592	\$27,592
50-Salaries & Benefits						
5005-Salaries / Part-time	-	7	42,000	38,250	42,000	39,000
5303-Life Insurance Premiums	372	396	397	297	397	232
5304-Workers Compensation Insurance	4,247	4,123	3,997	3,914	3,997	3,510
5305-Medicare Tax- Employer's Share	-	-	890	752	890	629
5307-Deferred Comp/Part-Time	1,618	1,576	1,575	1,435	1,575	1,463
5309-Unemployment Insurance	1,424	1,414	1,410	1,059	1,410	1,075
5310-Section 125 Benefit Allow.	63,062	69,152	61,986	61,647	61,986	48,783
Total 50-Salaries & Benefits	\$114,756	\$119,522	\$112,255	\$107,354	\$112,255	\$94,692
53-Materials & Services						
6402-Telephone & Fax Charges	3,653	4,104	3,660	5,102	4,798	-
6416-Office Supplies/Expendable	15,318	4,210	2,530	180	2,530	1,130
6418-Postage / Other Mailing Charge	5	2	50	-	50	2
6419-Food	-	2,139	2,000	424	2,000	3,500
6518-Other Supplies	2,186	560	1,000	438	1,000	1,000
6530-Conference/Training/Ed	250	-	5,600	1,008	6,608	5,600
6534-LCC Conference	-	3,696	4,500	-	4,500	15,000
Total 53-Materials & Services	\$29,807	\$15,049	\$19,340	\$7,152	\$21,486	\$26,232
54-Interfund Charges						
6900-Interfund Chg Facility Maint.	10,504	10,315	10,504	10,504	10,504	10,315
6902-Interfund Chg Central Supply	410	152	600	433	600	-
Total 54-Interfund Charges	\$10,914	\$10,467	\$11,104	\$10,937	\$11,104	\$10,315
63-Transfer Out						
8200-Transfer Out	-	-	-	7,360	-	-
Total 63-Transfer Out	\$0	\$0	\$0	\$7,360	\$0	\$0
Total Expenses	\$155,477	\$145,038	\$142,699	\$132,803	\$144,845	\$131,239
Total 10201000-City Council Net Surplus/	(\$127,885)	(\$117,446)	(\$115,107)	(\$105,211)	(\$117,253)	(\$103,647)

City Clerk



Department Summary

The City Clerk's Office serves as a vital link between the city government and those it serves, providing access to public records, publishing Council agendas, preparing minutes, and serving as the City's election official.

The purpose of the City Clerk's Office is to provide prompt, high-quality public service by connecting the public with the legislative process; ensure the City's legislative processes are open and transparent, including friendly customer service; facilitate the preservation of Madera's legislative history, including approved action minutes; coordination of public records requests, claims against the City, applications for boards and commissions and update and maintain city ordinances and the municipal code; provide access to legislative meeting information and coordinate Statements of

Economic Interest as well as campaign and other financial disclosure related filings.

The statutes of the State of California prescribe the essential functions and duties of the City Clerk, and the Government Code provides specific responsibilities and procedures to follow. The City Clerk's office is a service department with the municipal government upon which the Council, all city departments, and the public rely for information regarding the operations and legislative history of the City.

Responsibility

The City Clerk's Office provides a wide range of public services, including:

- Archiving all official city records; preserving a complete and accurate record of Council meetings
- Processing of public records requests
- Supporting the Council, city staff, and the public by providing copies of agendas and associated reports
- Coordinating Council meetings, agenda items, packets, and minutes for regular and special meetings
- Posting and publishing legal notices, scheduling public hearings
- Transcribing meeting minutes
- Recording of ordinances and resolutions
- Engaging in boards and commissions, elections, and records management recruitments
- Providing information pertaining to the Brown Act, the Political Reform Act, and the Public Records Act

As the custodian of records, the City Clerk's office is responsible for the management of the City's official records, including:

- Agendas
- Meeting minutes
- Resolutions
- Ordinances
- Agreements

The City Clerk also serves as the filing officer for the Fair Political Practices Commission for Statement of Economic Interest filings (Form 700) and serves as a liaison between the community and City Council regarding the City's business and community events.

The City Clerk is also responsible for maintaining the City's Municipal Code to date and the Boards and Commissions Appointive List.

Key Accomplishments

Overview of accomplishments:

- Prepared and published 23 Council agenda packets
- Prepared and published 12 Special City Council agenda packets
- Supported over 100 hours of City Council meetings
- Implemented new "virtual" City Council meetings in response to COVID-19 stay-at-home restrictions and encouraged public participation in City Council meetings.
- Continue to offer online public records request services through our website to increase citizen access to records and streamline compliance and department workflow. Coordinated over 200 responses to Public Records Act Requests
- Adhered to statutory requirements related to open meeting law and agenda preparation
- Coordinated FPPC filings for 87200 filers and designated positions

Goals & Performance Measures

- Records management - develop a schedule for filing backlog
- Develop citywide records retention schedule
- Be committed to maintaining a system of transparency, public engagement, and collaboration, thus ensuring the public's trust. Transparency in government promotes accountability and provides information for citizens about what their local government is doing. Local government should be easily accessible and contain the information that is the most desired and valuable to the community.

- Stay informed on changes to state laws that have the potential to affect operations
- Ensure Council and City Clerk website pages are current
- Track public record requests and respond in accordance with the Public Records Act
- Acknowledge and/or respond to requests within two business days
- Maintain 100 percent filled status of the City Boards and Commissions. Our goal is to fill all future vacancies within 60 days of when an unscheduled vacancy occurs.

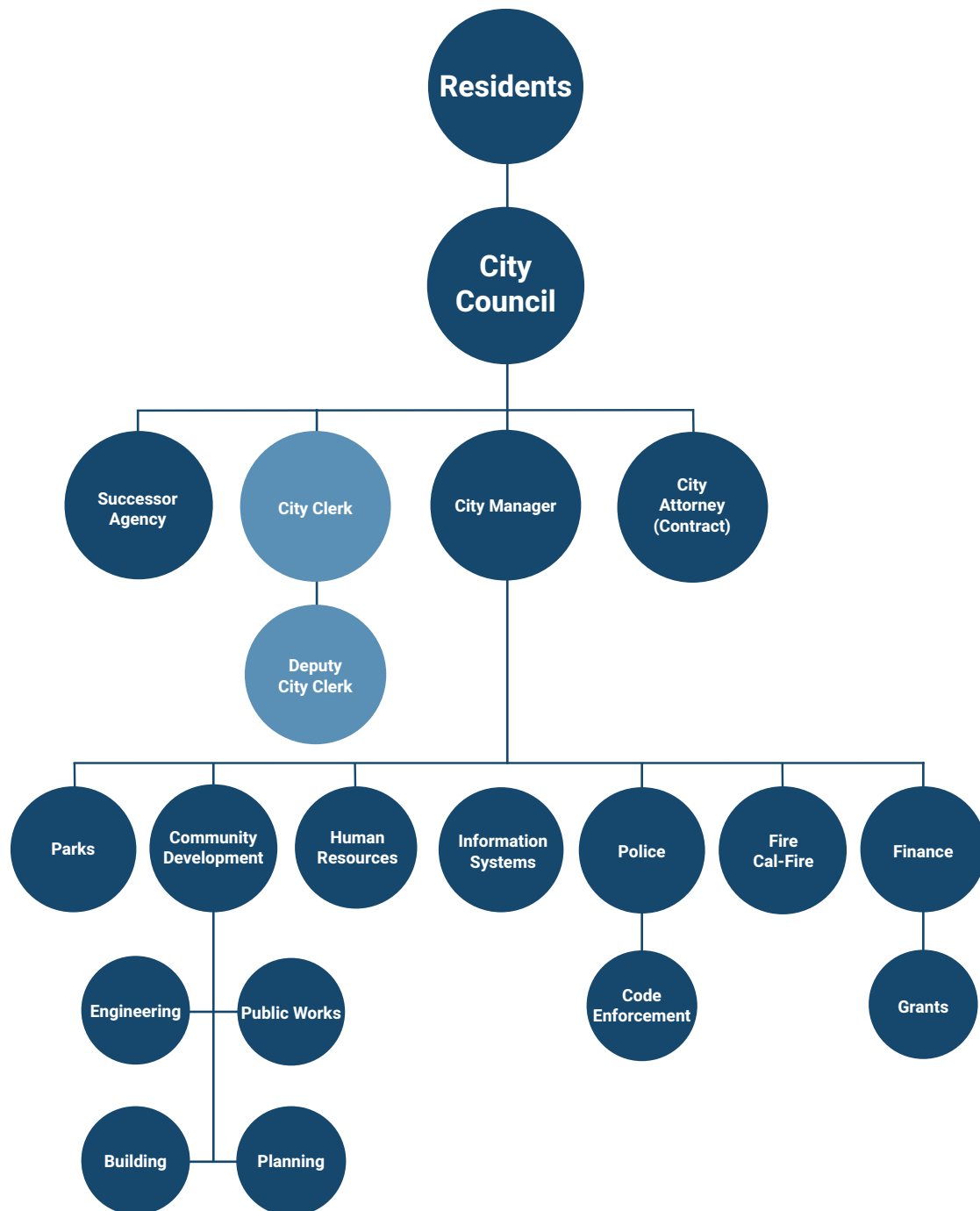
Department Fund Summary

The City Clerk department budget provides for two full-time personnel to carry out the department's primary functions. The department is fully funded by the General Fund and does not anticipate generating any revenue in FY 2021/22.

Department Staffing & Structure

The City Clerk reports directly to the Council and is supported by the Deputy City Clerk. The City Clerk's Office has two full-time employees, and no changes are proposed from FY 2021/22.

City Clerk Organizational Chart



	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
40-Interfund Charges						
4348-Interfund Chg AdminOH/ICR	54,842	54,842	54,842	54,842	54,842	54,842
Total 40-Interfund Charges	\$54,842	\$54,842	\$54,842	\$54,842	\$54,842	\$54,842
48-Refunds						
4659-Refunds and Reimbursements	681	162	-	105	100	305
Total 48-Refunds	\$681	\$162	\$0	\$105	\$100	\$305
Total Revenues	\$55,523	\$55,004	\$54,842	\$54,947	\$54,942	\$55,147
50-Salaries & Benefits						
5000-Salaries / Full-Time	156,491	141,061	126,191	124,108	126,191	131,094
5100-Salaries / Overtime	1,400	2,518	4,000	108	4,000	4,000
5105-Salaries - Leave Payout	12,614	-	-	-	-	6,756
5200-Salaries - Auto & Expense Allo	4,250	-	-	-	-	-
5300-Public Employees Retirement Sy	-	101	15,710	15,401	15,710	15,757
5302-Long Term Disability Insurance	493	475	433	424	433	433
5303-Life Insurance Premiums	185	266	195	192	195	189
5304-Workers Compensation Insurance	18,119	14,094	12,381	12,707	12,381	12,158
5305-Medicare Tax- Employer's Share	-	11	1,900	1,818	1,900	1,977
5306-Unfunded Accrued Liability	-	27,465	32,646	26,339	32,646	35,897
5308-Deferred Compensation/Full-tim	-	-	2,202	2,168	2,202	2,257
5309-Unemployment Insurance	-	-	420	350	420	350
5310-Section 125 Benefit Allow.	22,846	36,733	37,100	36,321	37,100	37,100
Total 50-Salaries & Benefits	\$263,696	\$248,014	\$233,178	\$219,936	\$233,178	\$247,968
53-Materials & Services						
6402-Telephone & Fax Charges	1,340	2,144	1,335	1,353	1,335	1,335
6411-Advertising/Bids and Notices	5,834	5,567	5,500	2,600	5,500	-
6414-Professional Dues	509	35	600	70	600	600
6416-Office Supplies/Expendable	2,471	3,021	3,000	1,183	3,000	1,500
6418-Postage / Other Mailing Charge	694	104	300	262	300	180
6440-Contracted Services	6,767	1,208	3,000	2,181	3,000	33,000
6530-Conference/Training/Ed	182	1,352	5,000	815	5,000	5,000
Total 53-Materials & Services	\$17,797	\$13,431	\$18,735	\$8,464	\$18,735	\$41,615
54-Interfund Charges						
6900-Interfund Chg Facility Maint.	4,245	4,168	4,245	4,245	4,245	4,168
6902-Interfund Chg Central Supply	-	130	300	130	300	-
6918-Interfund Chg Comp Maint	10,022	10,202	10,022	10,022	10,022	10,202
6920-Interfund Chg Computer Replace	2,857	2,857	2,857	2,857	2,857	2,857
Total 54-Interfund Charges	\$17,124	\$17,357	\$17,424	\$17,254	\$17,424	\$17,227
58-Special Payments						
6562-Retiree Insurance Premiums	5,461	10,561	5,461	6,718	6,138	10,176
6563-Public Employee Bonding Premiu	100	100	100	100	100	-
6704-Intergov'l Charges	26,348	-	127,670	127,670	127,670	-
Total 58-Special Payments	\$31,909	\$10,661	\$133,231	\$134,488	\$133,908	\$10,176
63-Transfer Out						
8200-Transfer Out	-	-	-	14,871	-	-
Total 63-Transfer Out	\$0	\$0	\$0	\$14,871	\$0	\$0
Total Expenses	\$330,526	\$289,463	\$402,568	\$395,013	\$403,245	\$316,986
Total 10201010-City Clerk's Office Net	(\$275,003)	(\$234,459)	(\$347,726)	(\$340,066)	(\$348,303)	(\$261,839)



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City Manager



Department Summary

The City Manager's Office is dedicated to continuous improvement that fosters the well-being of a high performing organization that delivers impactful results to further the public good. The City operates under a Council-Manager form of government. The elected seven-member City Council appoints the City Manager to provide executive leadership and oversee the day-to-day business of the city government.

The mission of the City Manager is to provide leadership and direction in the implementation of Council policy objectives

and administration of city services and programs, ensuring accountability, community responsiveness, and customer service excellence. The City Manager's Office provides leadership and professional management to the City government organization and works with the Council to develop and implement its policies to maintain and enhance Madera's quality of life. The City Manager's Office adheres to guiding values that emphasize community, stewardship, and public service.

Responsibility

Provides the organizational support and leadership necessary to:

- Implement City Council programs and policies to meet current and future needs
- Ensure city operations demonstrate transparency and fiduciary responsibility to the public
- Build a strong service culture
- Maintain a healthy relationship with employees
- Provide ongoing, informative communications to City Council and City employees regarding key objectives, challenges, and accomplishments
- Provide clear and concise information to the community
- Provide the community with live and recorded access to various public meetings, community forums, local events, public service announcements, social media, etc.
- Foster a positive relationship with a variety of media outlets by releasing notable updates and information promptly and accurately through press releases and media advisories

Key Accomplishments

- Amid the global pandemic of COVID-19, continued to provide essential services to residents such as emergency response, transportation, water and sewer, maintenance of local streets and public facilities, as well as the overall upkeep of City infrastructure
- Distributed personal protective equipment to local partner agencies and local businesses through direct donations and distribution events
- Partnered with the Madera County Census Campaign to bring awareness, education, and reminders to the community for the completion of the 2020 Census Campaign

- Virtually broke ground for the Downtown Veterans and Family Housing Project for the construction of a 48-unit community that will provide affordable housing options for veterans, seniors and families.
- Awarded \$1M in Infill Infrastructure Grant Program funding from the Department of Housing and Community Development to underground overhead utilities of the Downtown Veterans and Family Housing Project
- Grand opening of the state-of-the-art Fire Station 58, the first fire station built since 1978
- Completion and grand opening of the 3,200 square - foot Transit Center, adding capacity and resources to provide expanded transportation services to residents
- Transitioned essential leadership and staff positions to ensure the execution of key City Council priorities
- Successfully partnered with the Downtown Business Association to continue implementation of the Crow Abatement Program for the second year in a row
- Managed the City's state and federal legislative program to advance City Council and city department goals
- Responded thoroughly to findings and recommendations from the Madera County Grand Jury reports pertaining to "Unveiling Truths of Local Law Enforcement" and the "Madera Municipal Airport Closure of Runway 8-26"
- Upkept an urgency ordinance protecting tenants against no-fault evictions for residential real property
- Prepared a cannabis sales tax ballot measure known as Measure R. Measure R was successfully approved by voters with a voter approval of 67.16%
- Held a blood drive at City Hall in response to Central California Blood Center's plea for assistance with low blood donation supplies
- Originated Council meeting informative recap communication to employees, geared towards maintaining employees informed of items brought before Council and actions taken

- Negotiated sixth amendment to the Madera Municipal Golf Course Operation and Management Lease Agreement with SGM Inc. dba Sierra Golf Management, Inc.
- Strived to support employees working remotely by providing enhanced technology resources as part of that effort

Played an instrumental role in:

- Securing \$150K for the Community Power Resiliency Allocation to Cities Program to support with additional preparedness measures in response to power outage events
- Collaborating with the Madera Unified School District, the City of Chowchilla, and Madera County to provide a response to the High-Speed Rail Authority
- Grand opening of Fire Station 58
- Recalibrated efforts to ensure internal and external communication with Council, employees, and public was consistent, professional, and effective
- Launching an electronic version of the City's monthly utility bill newsletter "MaderaProud #Moments" with renewed focus on original content that highlights city operations, community, and civic pride
- Providing a worthwhile educational experience to one intern for the Spring 2021 semester through the Maddy Institute Internship Program
- Through a partnership with ENGIE, Inc, recruiting for 10 paid virtual internships available to City of Madera residents between the ages of 14-20 to focus on recycling and waste, and identifying ways that cities, schools, and neighboring communities can increase efficiencies
- Directing Clean and Safe Initiatives citywide such as:
 - Removal of snipe signs
 - Removal of shoes over powerlines
 - Removal of abandoned pay phones

- Clean-up of shopping carts
- River bottom clean up, through contracted efforts with two private companies
- Purchase of sweeper for use at City Parks, parking lots, trails, etc.
- Maintenance of identified city owned land

In response to COVID-19:

- Donated over 15K masks to local partner agencies, from a donation from the Sister City Program of Taipei, Taiwan
- Distributed personal protective equipment for employees of local businesses as part of a partnership with CalOES. Distributed totals included:
 - 256,000 masks
 - 1,300 gallons of hand sanitizer
 - 28,000 face shields
- Upheld a Resolution proclaiming a Local Emergency, at an earlier timeframe than other jurisdictions
- Upheld an Urgency Ordinance prohibiting residential and commercial tenant evictions related to the novel coronavirus pandemic
- Supported H.R. 6467, aimed at the need to have direct aid from the federal government to local governments with population of less than 500K
- Strived to provide regular communication to City Council and staff, as information and guidance was released by local and state officials
- Proactively and effectively led the City's response to the COVID-19 pandemic by modifying work assignments, access to public facilities, work schedules, etc.
- Promoted the Temporary COVID-19 Special Sick & Vacation Leave Policies, which include three special emergency leave provisions to assist employees in navigating COVID-19's effects on their personal life

- Ensured compliance with the Families First Coronavirus Response Act
- Adopted the COVID-19 Vaccine Incentive Pay Policy to support a healthy and safe workplace by encouraging vaccination against COVID-19, with those employees participating being eligible to receive a one-time payment of \$200
- Developed safe return-to-work plans for employees and facility reopening plans in line with State and local COVID-19 protocols.

Goals & Performance Measures

- Continue to meet the City's mission statement to deliver quality public services with integrity, courage, compassion, and competence to the diverse community
- Continue to support the City Council, the priority setting process, and regular, special, and committee meetings
- Grow the community engagement and transparency efforts to foster authentic civic engagement with residents, organizations, and businesses
- Continue to provide leadership and professional management to the city government organization
- Provide timely, accurate, and results-oriented financial and operational reports
- Lead the City's management team to ensure the provision of high-quality, cost-effective, and customer-focused services
- Advance Council priority projects while promoting the high-performance organization initiatives
- Assist in the negotiations with employee associations and labor unions to maintain positive management-labor relations
- Shape the organizational culture to ensure a high performing workforce operating in a rewarding environment, making the City an employer of choice in the region

- Research and implement best practices related to government services and innovation
- Continue to support the Council and departments with Federal and State legislative priorities and goals

Department Fund Summary

The City Manager is responsible for three distinct budgets. They include:

- City Manager's Office
- Central Administration
- Community Promotion

The following is a summary of each:

City Manager's Office

The City Manager's Office budget provides for three full-time personnel to carry out the primary functions of the department. These include the City Manager, an Administrative Analyst, and the Communications Specialist.

Central Administration

The Central Administration budget is used to track services provided internally to the organization.

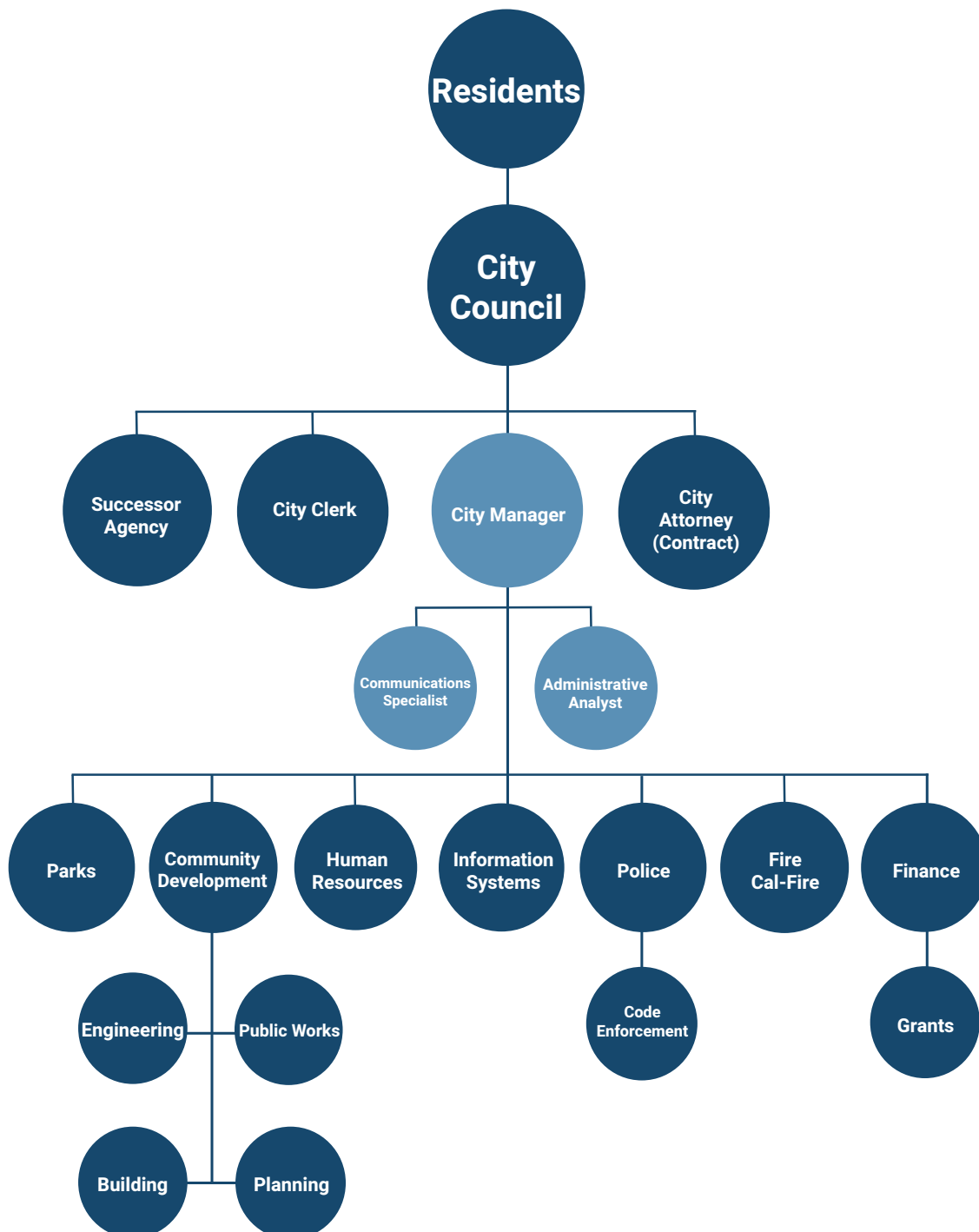
Community Promotion

The Community Promotion budget includes payments to organizations outside of the city. For example, the City contributes towards the Local Agency Formation Commission, the Economic Development Commission, League of California Cities, crowd abatement for downtown, recognition of community events/people, etc.

Department Staffing & Structure

The City Manager is one of three appointed positions. The City Manager reports directly to the City Council.

City Manager's Office Organizational Chart



	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
40-Interfund Charges						
4348-Interfund Chg AdminOH/ICR	129,268	129,268	129,268	129,268	129,268	129,268
Total 40-Interfund Charges	\$129,268	\$129,268	\$129,268	\$129,268	\$129,268	\$129,268
Total Revenues	\$129,268	\$129,268	\$129,268	\$129,268	\$129,268	\$129,268
50-Salaries & Benefits						
5000-Salaries / Full-Time	168,117	195,377	257,939	254,979	257,939	278,621
5105-Salaries - Leave Payout	69,104	1,080	-	-	-	-
5200-Salaries - Auto & Expense Allo	1,461	-	-	-	-	-
5300-Public Employees Retirement Sy	-	488	26,986	26,640	26,986	27,073
5302-Long Term Disability Insurance	-	13	671	663	671	671
5303-Life Insurance Premiums	-	4	185	183	185	179
5304-Workers Compensation Insurance	-	517	24,530	26,084	24,530	24,219
5305-Medicare Tax- Employer's Share	3,867	2,884	3,814	3,767	3,814	4,081
5306-Unfunded Accrued Liability	-	24,140	25,820	37,680	33,179	31,551
5308-Deferred Compensation/Full-tim	-	102	5,107	4,870	5,107	5,458
5309-Unemployment Insurance	357	516	568	473	568	474
5310-Section 125 Benefit Allow.	28,996	16,177	14,042	21,963	19,176	29,149
Total 50-Salaries & Benefits	\$344,812	\$288,082	\$359,662	\$377,302	\$372,155	\$401,476
53-Materials & Services						
6402-Telephone & Fax Charges	1,305	2,059	2,100	1,879	2,100	2,100
6411-Advertising/Bids and Notices	2,758	698	1,500	-	1,500	1,500
6414-Professional Dues	1,270	1,199	1,500	411	1,500	1,500
6416-Office Supplies/Expendable	1,884	755	1,500	27	30	1,500
6418-Postage / Other Mailing Charge	-	-	-	-	-	50
6440-Contracted Services	2,035	4,969	2,035	57,087	57,087	25,000
6530-Conference/Training/Ed	2,784	2,284	1,500	99	100	2,500
Total 53-Materials & Services	\$12,036	\$11,964	\$10,135	\$59,503	\$62,317	\$34,150
54-Interfund Charges						
6900-Interfund Chg Facility Maint.	9,365	9,197	9,197	9,197	9,197	9,197
6902-Interfund Chg Central Supply	76	-	-	-	-	-
6918-Interfund Chg Comp Maint	8,533	8,686	8,686	8,686	8,686	8,686
6920-Interfund Chg Computer Replace	2,810	2,810	2,810	2,810	2,810	2,810
6924-Interfund Chg Motor Rental	-	-	-	-	-	1,924
Total 54-Interfund Charges	\$20,784	\$20,693	\$20,693	\$20,693	\$20,693	\$22,617
58-Special Payments						
6562-Retiree Insurance Premiums	1,019	3,208	1,019	3,560	3,500	4,050
6563-Public Employee Bonding Premiu	3,500	-	3,500	3,500	3,500	3,500
6564-Fidelity Bond Premium	-	1,313	-	-	-	-
Total 58-Special Payments	\$4,519	\$4,521	\$4,519	\$7,060	\$7,000	\$7,550
60-Capital Outlay						
7000-Vehicles and Equipment	2,162	-	15,000	-	-	-
Total 60-Capital Outlay	\$2,162	\$0	\$15,000	\$0	\$0	\$0
63-Transfer Out						
8200-Transfer Out	-	-	-	25,593	-	-
Total 63-Transfer Out	\$0	\$0	\$0	\$25,593	\$0	\$0
Total Expenses	\$384,313	\$325,260	\$410,009	\$490,151	\$462,165	\$465,793
Total 10201100-City Manager Net Surplus/	(\$255,045)	(\$195,992)	(\$280,741)	(\$360,883)	(\$332,897)	(\$336,525)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
40-Interfund Charges						
4346-Interfund Chg Cost Distributio	-	-	64,083	-	64,083	-
4348-Interfund Chg AdminOH/ICR	417,267	413,117	325,015	325,015	325,015	413,117
Total 40-Interfund Charges	\$417,267	\$413,117	\$389,098	\$325,015	\$389,098	\$413,117
Total Revenues	\$417,267	\$413,117	\$389,098	\$325,015	\$389,098	\$413,117
50-Salaries & Benefits						
5000-Salaries / Full-Time	-	-	-	-	-	321,000
5310-Section 125 Benefit Allow.	-	-	-	-	-	585,000
Total 50-Salaries & Benefits	\$0	\$0	\$0	\$0	\$0	\$906,000
53-Materials & Services						
6401-Gas and Electric Utilities	65,840	86,341	85,000	43,010	55,000	61,467
6402-Telephone & Fax Charges	229	236	250	235	250	250
6414-Professional Dues	20,032	20,567	20,000	10,126	20,000	20,876
6416-Office Supplies/Expendable	1,064	1,400	1,500	315	1,500	1,500
6425-Vehicle Fuel, Supplies & Maint	72	-	100	-	100	100
6440-Contracted Services	36,362	42,934	40,000	54,001	50,000	38,500
6442-Audit Fees	67,150	53,300	122,000	83,710	122,000	84,000
6532-Maintenance/Other Supplies	2,942	15,024	3,000	3,678	4,086	4,026
Total 53-Materials & Services	\$193,691	\$221,534	\$271,850	\$193,075	\$252,936	\$210,719
54-Interfund Charges						
6902-Interfund Chg Central Supply	258	161	250	320	320	161
6903-Interfund Chg Cost Distrib	-	-	-	-	-	-
Total 54-Interfund Charges	\$258	\$161	\$250	\$320	\$320	\$161
58-Special Payments						
6560-Liability / Property Insurance	246,771	294,005	327,495	342,494	342,494	465,792
6704-Intergov'l Charges	72,913	80,896	72,913	127,092	72,913	-
Total 58-Special Payments	\$319,684	\$374,901	\$400,408	\$469,586	\$415,407	\$465,792
60-Capital Outlay						
6610-Contingency	-	-	-	-	-	50,000
Total 60-Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$50,000
63-Transfer Out						
8200-Transfer Out	298,804	298,151	298,804	249,003	298,804	298,151
8210-Transfers Out/Debt Service	-	8,257	-	-	-	8,257
8220-Transfers Out - Insurance Rese	388,518	-	388,518	323,765	388,518	396,288
8260-Transfer-Out CIP	-	-	-	-	-	151,579
Total 63-Transfer Out	\$687,322	\$306,408	\$687,322	\$572,768	\$687,322	\$854,275
Total Expenses	\$1,200,955	\$903,004	\$1,359,830	\$1,235,749	\$1,355,985	\$2,486,947
Total 10201110-Central Admin Net Surplus/	(\$783,688)	(\$489,887)	(\$970,732)	(\$910,734)	(\$966,887)	(\$2,073,830)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
53-Materials & Services						
6411-Advertising/Bids and Notices	-	-	2,400	2,242	1,761	2,400
6413-Promotional Items	-	-	-	-	-	20,000
6518-Other Supplies	9,761	7,727	10,000	7,821	8,000	15,000
6561-Miscellaneous Expenses	-	3,076	10,000	3,998	3,998	5,000
Total 53-Materials & Services	\$9,761	\$12,003	\$22,400	\$14,061	\$13,759	\$42,400
55-Functional Expenses						
6470-Funding to Outside Agencies	226,439	228,010	269,920	274,809	280,000	273,750
Total 55-Functional Expenses	\$226,439	\$228,010	\$269,920	\$274,809	\$280,000	\$273,750
Total Expenses	\$236,200	\$240,013	\$292,320	\$288,870	\$293,759	\$316,150
Total 10201120-Community Promo Net	(\$236,200)	(\$240,013)	(\$292,320)	(\$288,870)	(\$293,759)	(\$316,150)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
40-Interfund Charges						
4343-Interfund Chg Legal/ICR	3,837	4,235	-	3,646	3,039	4,235
4348-Interfund Chg AdminOH/ICR	27,349	27,349	-	-	-	27,349
Total 40-Interfund Charges	\$31,186	\$31,584	\$0	\$3,646	\$3,039	\$31,584
48-Refunds						
4659-Refunds and Reimbursements	2,430	-	-	-	-	3,100
Total 48-Refunds	\$2,430	\$0	\$0	\$0	\$0	\$3,100
Total Revenues	\$33,616	\$31,584	\$0	\$3,646	\$3,039	\$34,684
50-Salaries & Benefits						
5000-Salaries / Full-Time	171,575	-	-	-	-	-
5105-Salaries - Leave Payout	15,571	-	-	-	-	-
5300-Public Employees Retirement Sy	40,153	-	-	-	-	-
5302-Long Term Disability Insurance	357	-	-	-	-	-
5303-Life Insurance Premiums	112	-	-	-	-	-
5304-Workers Compensation Insurance	19,000	-	-	-	-	-
5305-Medicare Tax- Employer's Share	2,817	-	-	-	-	-
5308-Deferred Compensation/Full-tim	1,288	-	-	-	-	-
5309-Unemployment Insurance	630	-	-	-	-	-
5310-Section 125 Benefit Allow.	19,984	-	-	-	-	-
Total 50-Salaries & Benefits	\$271,487	\$0	\$0	\$0	\$0	\$0
53-Materials & Services						
6402-Telephone & Fax Charges	1,831	1,557	-	1,481	1,289	-
6414-Professional Dues	393	-	-	-	-	-
6415-Publications/Subscriptions	2,633	-	-	-	-	-
6416-Office Supplies/Expendable	1,312	-	-	-	-	-
6440-Contracted Services	3,138	71	-	7	6	-
6444-Contracted Services/ Legal	-	8,836	378,642	383,039	379,960	392,500
6530-Conference/Training/Ed	60	-	-	-	-	-
Total 53-Materials & Services	\$87,630	\$336,960	\$378,642	\$379,177	\$381,255	\$392,500
54-Interfund Charges						
6900-Interfund Chg Facility Maint.	5,778	5,674	-	-	-	5,674
6918-Interfund Chg Comp Maint	10,022	10,202	-	-	-	10,202
6920-Interfund Chg Computer Replace	2,657	2,657	-	-	-	2,657
Total 54-Interfund Charges	\$18,457	\$18,533	\$0	\$0	\$0	\$18,533
Total Expenses	\$377,574	\$355,493	\$378,642	\$379,177	\$381,255	\$411,033
Total 10201400-City Attorney Net Surplus/	(\$343,958)	(\$323,909)	(\$378,642)	(\$375,531)	(\$378,216)	(\$376,349)



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Finance Department



Department Summary

As a steward of the City's assets and liabilities, the Finance Department sets and implements a strategic financial management plan and provides information effectively and timely, ensuring the City makes sound financial decisions.

Finance takes pride in accomplishing this mission by maintaining individual and departmental credibility, working together as a team, and consistently striving to go above and beyond expectations.

As a full-service finance operation, the department is responsible for accounting procedures and policies, accounts payable and receivable, budget preparation and administration, annual independent audit preparation and financial statement review, debt issuance, and administration,

revenue collection, including water, wastewater, solid waste, drainage, and street sweeping bills, payroll, business license taxes, parking citations, purchasing, and fleet management.

Responsibility

The Finance Department provides the organizational support and leadership necessary to:

- Deliver superior service to internal and external customers in a fiscally responsible manner
- Maximize the effective and efficient use of public funds
- Ensure the financial integrity of the City by strictly complying with City policies and continuously improving the City's financial accounting processes
- Monitor the financial activities of City departments to ensure strict compliance with the City's Purchasing Policy
- Prepare and maintain balanced annual operating and CIP budgets that meet the Government Finance Officers of America (GFOA) program guidelines
- Anticipate potential budget impacts from changing economic conditions, state budget impacts to Madera, impacts from state and federal legislation to the City, and recommend and implement measures to mitigate those impacts
- Administer quarterly budget monitoring meetings with City departments
- Maintain a balanced operating budget for all governmental funds
- Monitor all proprietary funds to ensure they remain self-supporting, maintaining appropriate reserves, and complying with all bond covenants
- Provide reliable, cost-effective fleet management
- Maintain critical records related to fleet asset inventory and work order history through management of the fleet maintenance database

Key Accomplishments

Overview of accomplishments in FY 2020/21:

Finance:

- Completed a clean 2019/20 Annual Financial Audit
- Completed the 2019/20 Comprehensive Annual Financial Report (CAFR)
- Provided various financial reports to the Council as well as to City departments
- Refinanced the CIEDB bond and achieved an annual savings of \$25K
- Provided staff training of the Munis system
- Recalibrated the Department's service delivery model in response to the pandemic. This included telework and modified work assignments

Fleet:

- Purchased new 20,000lb lift for servicing heavier vehicles
- Designed and implemented electronic work orders system to better track internal costs
- Purchased five new electric carts through a grant from the San Joaquin Valley Air District for use by City departments
- Installed protective barriers and hand sanitizer stations on all Transit buses to protect passengers/employees from COVID-19 exposure
- Purchased new compact sweeper for use at the Airport and City parking lots

Utility Billing:

- Completed a successful conversion and implementation of ERP systems from MAIS to Tyler MUNIS
- Updated municipal codes to comply with State Law and effectively implementing procedures to provide essential services to the public during the COVID-19 pandemic

- Waived late utility service penalties and discontinued issuance of water shut-offs in order to comply with COVID-19 regulations
- Issued automatic extensions of Business Licenses during the pandemic

Goals & Performance Measures

Finance:

- Provide timely, accurate, and result-oriented financial and operational reports
- Monitor City's general fund budget every 90 days to evaluate changes in revenue levels compared to expenditure commitments
- Provide financial update reports to City Council, City staff, and the public in a timely manner
- Reassess the City's general fund reserve
- Continue a business license compliance audit and discovery effort to ensure a level playing field
- Review opportunities for refunding City debt to maximize debt service savings
- Identify ways to streamline purchasing/contracting by creating template agreements for citywide use, providing training, and reviewing the City's purchasing policies to ensure that the City's purchasing policies reflect contemporary practices
- Maintain and repair the City's general vehicle fleet and related equipment and administer the vehicle replacement account
- Review underutilized vehicles annually and remove vehicles from the fleet that do not meet the minimum usage requirements
- Complete 2020/21 Annual Financial Audit timely
- Complete the 2020/21 Comprehensive Annual Financial Report (CAFR) timely and submit it to the GFOA for recognition

Fleet:

- Implement Work Order system
- Hire and train new mechanic
- Continue to upgrade the off-road equipment and be in compliance with California Air Resource Board (CARB)
- Continuous improvements at the shop, including cost reduction
- Dispose of old paint booth

Department Fund Summary

The Finance Department is responsible for the following areas:

- Budget
- Accounting
- Utility Billing
- Purchasing
- Fleet
- Grants

The following is a summary of each:

Budget

The budget includes the preparation, development, and publication of the Annual Adopted Budget and Quarterly Financial Reports. This may also include budget amendments, including the carry-forward of approved budgets for unspent encumbrances and capital improvement projects (CIPs), throughout the year. In addition, the finance team works with all City departments to ensure that actual spending does not exceed City Council-approved budget appropriations.

Accounting

The Finance Department is also responsible for developing, implementing, and maintaining effective financial accounting

systems and internal controls. The department provides management control over the City's financial activity by ensuring the ability to present a fairly stated financial position of the City on a timely basis. The accounting staff is responsible for managing the revenue operations of the City and monitoring the City's debt and investment portfolio. It is also responsible for the City's billed receivables, including the collection of citywide delinquent accounts.

The department is responsible for the timely calculation and payment of payroll, payments to vendors, PERS administration and reporting, and retiree health administration and payment.

Utility Billing

The Utility Billing division is responsible for the billing and collection of utility services to city residents for water, wastewater, drainage, street sweeping, and refuse service. Services include the processing of new service, transfers, payments, delinquency cutoffs, and meter reading. The City utilizes Mid-Valley Disposal (MVD) for refuse collection, collects payments, and distributes funds to the private hauler.

Utility Billing salaries and benefits are paid by the water, wastewater, and refuse service enterprise funds per the following:

- Water Fund: 50 percent
- Wastewater Fund: 25 percent
- Refuse Collection Fund: 25 percent

Purchasing

The Purchasing Division is responsible for acquiring needed goods and services as efficiently and as inexpensively as possible while assuring fair and equal opportunity to all qualified vendors. Purchasing's primary function is to assist other City departments in their procurement efforts by securing materials and services which meet the necessary standards. Concurrently, Purchasing monitors the procurement process to ensure compliance with applicable laws and Council policies. The Purchasing Division manages vendor relations, prepares Requests for Proposals, and manages the City's Central Supply Warehouse.

Fleet

The Fleet Division manages the purchasing and maintenance of the City's vehicles, including police cars, construction equipment, and other Public Works vehicles. Maintaining these assets in a safe and optimal condition helps ensure public and worker safety and reduces overall repair expenses and long-term replacement costs.

The Fleet Maintenance program funds labor, parts, services, and lubricants necessary to maintain the City's fleet of vehicles. This program funds asset replacement and vehicle outfitting. Cost-effective vehicle procurement is achieved through cooperative purchasing agreements and bidding processes. Fleet assets enable client departments to achieve their operational mission in a safe, efficient manner. The Fleet Vehicle Replacement program is funded through a replacement charge for each vehicle or piece of equipment in service, based on the actual costs of vehicle procurement divided by the expected life of the vehicle. Additional revenue is collected from the sale of retired City fleet assets at auction.

The Motor Pool is a relatively new program within the Fleet division that serves to utilize vehicles more effectively and reduces the need to keep more vehicles on hand than necessary. Employees that only drive City vehicles occasionally can reserve motor pool vehicles prior to the need or can check out a car on a walk-up basis. This program allows multiple departments to share the cost of a few vehicles, rather than having individual departments paying for a vehicle that may be underutilized.

Grants

The Grants Department manages a portfolio of grants and pursues ongoing additional grant resources from federal, state, and local government agencies for various City Departments, oversees the City's Transit Division, manages the Community Development Block Grant Program (CDBG), and oversees the Owner-Occupied Rehabilitation (OOR) Program and the Down-Payment Assistance Program (DAP).

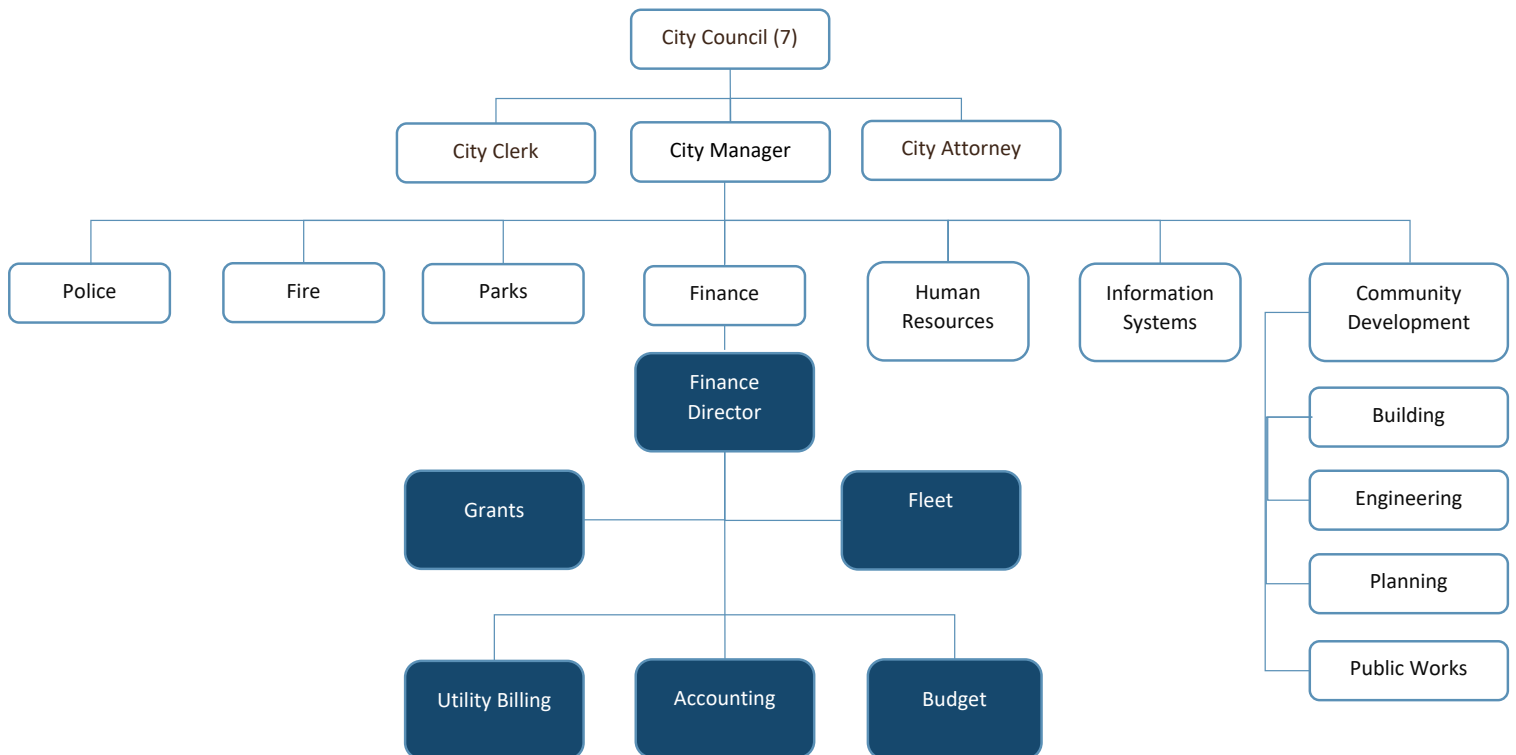
Budget Summary

- The Fleet Division detail pages can be found in the Internal Service Fund section.
- The Utility Billing Division detail pages can be found in the corresponding Enterprise Fund section.
- The Grants Department detail pages can be found as the last section of the Special Revenue Funds Group.

Department Staffing & Structure

Please refer to the organization chart.

Finance Department Organizational Chart



	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
31-Licenses & Permits						
4205-State SB1186 Fees/Bus Lic	833	190	134	322	318	191
Total 31-Licenses & Permits	\$833	\$190	\$134	\$322	\$318	\$191
32-Fines & Forfeiture						
4208-Late Payment/Other Penalty	8,671	7,539	9,073	2,792	9,073	7,576
4551-Fines/Penalties for Violation	8	-	-	-	-	-
Total 32-Fines & Forfeiture	\$8,679	\$7,539	\$9,073	\$2,792	\$9,073	\$7,576
33-Charges for Services						
4202-Application Fee	-	(90)	28,025	15,134	28,025	20,000
Total 33-Charges for Services	\$20,895	\$19,780	\$28,025	\$15,134	\$28,025	\$20,000
37-State Grants						
4437-Mandated Cost Recovery	60,235	45,162	41,834	129	41,834	45,297
Total 37-State Grants	\$60,235	\$45,162	\$41,834	\$129	\$41,834	\$45,297
40-Interfund Charges						
4348-Interfund Chg AdminOH/ICR	459,520	459,808	459,520	459,520	459,520	459,808
4353-Interfund Chg Software	6,780	12,490	6,780	5,317	6,780	12,490
Total 40-Interfund Charges	\$466,300	\$472,298	\$466,300	\$464,837	\$466,300	\$472,298
48-Refunds						
4650-Deposits Short/Over	(1,653)	(172)	-	(116)	(93)	(82)
4657-Miscellaneous Revenue	14,903	12,214	6,891	2,900	6,891	3,445
4659-Refunds and Reimbursements	-	-	5,000	-	5,000	2,500
4682-Collection Recovery	6,730	3,758	14,273	118	14,273	7,136
Total 48-Refunds	\$19,980	\$15,800	\$26,164	\$2,902	\$26,071	\$12,999
49-Transfers In						
4355-Transfer-In	112,000	-	112,000	93,333	112,000	-
Total 49-Transfers In	\$112,000	\$0	\$112,000	\$93,333	\$112,000	\$0
Total Revenues	\$688,922	\$560,769	\$683,530	\$579,449	\$683,621	\$558,361
50-Salaries & Benefits						
5000-Salaries / Full-Time	-	5,257	428,516	377,405	428,516	400,025
5005-Salaries / Part-time	-	-	3,474	54,481	47,699	52,540
5100-Salaries / Overtime	-	651	218	102	218	-
5105-Salaries - Leave Payout	-	1,034	194	7,584	7,584	3,481
5110-Salaries/Uniform Pay	-	-	38	-	-	-
5200-Salaries - Auto & Expense Allo	901	284	654	609	654	630
5300-Public Employees Retirement Sy	-	506	51,678	49,638	51,678	49,690
5302-Long Term Disability Insurance	999	886	1,373	1,178	1,373	1,210
5303-Life Insurance Premiums	303	287	440	375	440	376
5304-Workers Compensation Insurance	-	644	41,558	44,968	41,558	40,730
5305-Medicare Tax- Employer's Share	-	81	6,526	6,569	6,526	6,774
5306-Unfunded Accrued Liability	-	50,929	69,606	66,652	69,606	66,565
5307-Deferred Comp/Part-Time	-	-	56	-	56	-
5308-Deferred Compensation/Full-tim	-	27	11,822	11,177	11,822	12,077
5309-Unemployment Insurance	862	1,050	1,338	1,313	1,338	1,060
5310-Section 125 Benefit Allow.	52,579	36,624	67,050	60,675	67,050	64,644
Total 50-Salaries & Benefits	\$524,719	\$466,035	\$684,541	\$682,726	\$736,118	\$699,802
53-Materials & Services						
6402-Telephone & Fax Charges	4,270	4,769	4,312	5,510	4,863	4,841
6410-Advertising/Job Announcements	450	4,422	455	1,514	1,514	-
6414-Professional Dues	110	-	1,500	845	1,500	2,000
6415-Publications/Subscriptions	-	-	-	645	645	500
6416-Office Supplies/Expendable	-	253	3,347	3,789	3,347	2,989
6418-Postage / Other Mailing Charge	13,645	6,201	13,781	10,783	13,781	6,294
6440-Contracted Services	97,757	250,380	158,567	106,081	158,567	116,200
6441-Contracted Services/ Citations	6,721	4,772	5,789	1,718	5,789	4,844
6530-Conference/Training/Ed	4,108	367	4,149	2,014	4,149	6,000

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	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
6532-Maintenance/Other Supplies	-	133	-	-	-	135
6561-Miscellaneous Expenses	661	200	668	112	668	203
Total 53-Materials & Services	\$131,036	\$274,442	\$192,568	\$125,193	\$194,823	\$144,006
54-Interfund Charges						
6900-Interfund Chg Facility Maint.	21,455	21,069	21,455	21,455	21,455	21,069
6902-Interfund Chg Central Supply	97	120	97	-	97	120
6918-Interfund Chg Comp Maint	24,054	24,487	24,054	24,054	24,054	24,487
6920-Interfund Chg Computer Replace	5,777	5,777	5,777	5,777	5,777	5,777
6924-Interfund Chg Motor Rental	-	581	-	-	-	901
Total 54-Interfund Charges	\$51,383	\$52,034	\$51,383	\$51,286	\$51,383	\$52,354
58-Special Payments						
6563-Public Employee Bonding Premiu	4,477	4,477	4,522	8,830	8,830	2,239
8000-Interest Expense	10,592	5,962	1,205	1,205	1,205	-
8002-Lease Payment	169,707	174,337	88,944	88,944	88,944	-
Total 58-Special Payments	\$184,776	\$184,776	\$94,671	\$98,979	\$98,979	\$2,239
60-Capital Outlay						
7000-Vehicles and Equipment	32,724	60,279	33,051	25,663	33,051	60,936
Total 60-Capital Outlay	\$32,724	\$60,279	\$33,051	\$25,663	\$33,051	\$60,936
62-Other Nonoperating E						
6450-Bad Debt Expense	-	50,242	-	-	-	-
Total 62-Other Nonoperating E	\$0	\$50,242	\$0	\$0	\$0	\$0
63-Transfer Out						
8200-Transfer Out	-	-	-	46,493	-	-
Total 63-Transfer Out	\$0	\$0	\$0	\$46,493	\$0	\$0
Total Expenses	\$924,638	\$1,087,808	\$1,056,214	\$1,030,340	\$1,114,354	\$959,337
Total 10201200-Finance Net Surplus/(Deficit)	(\$235,716)	(\$527,039)	(\$372,684)	(\$450,891)	(\$430,733)	(\$400,976)

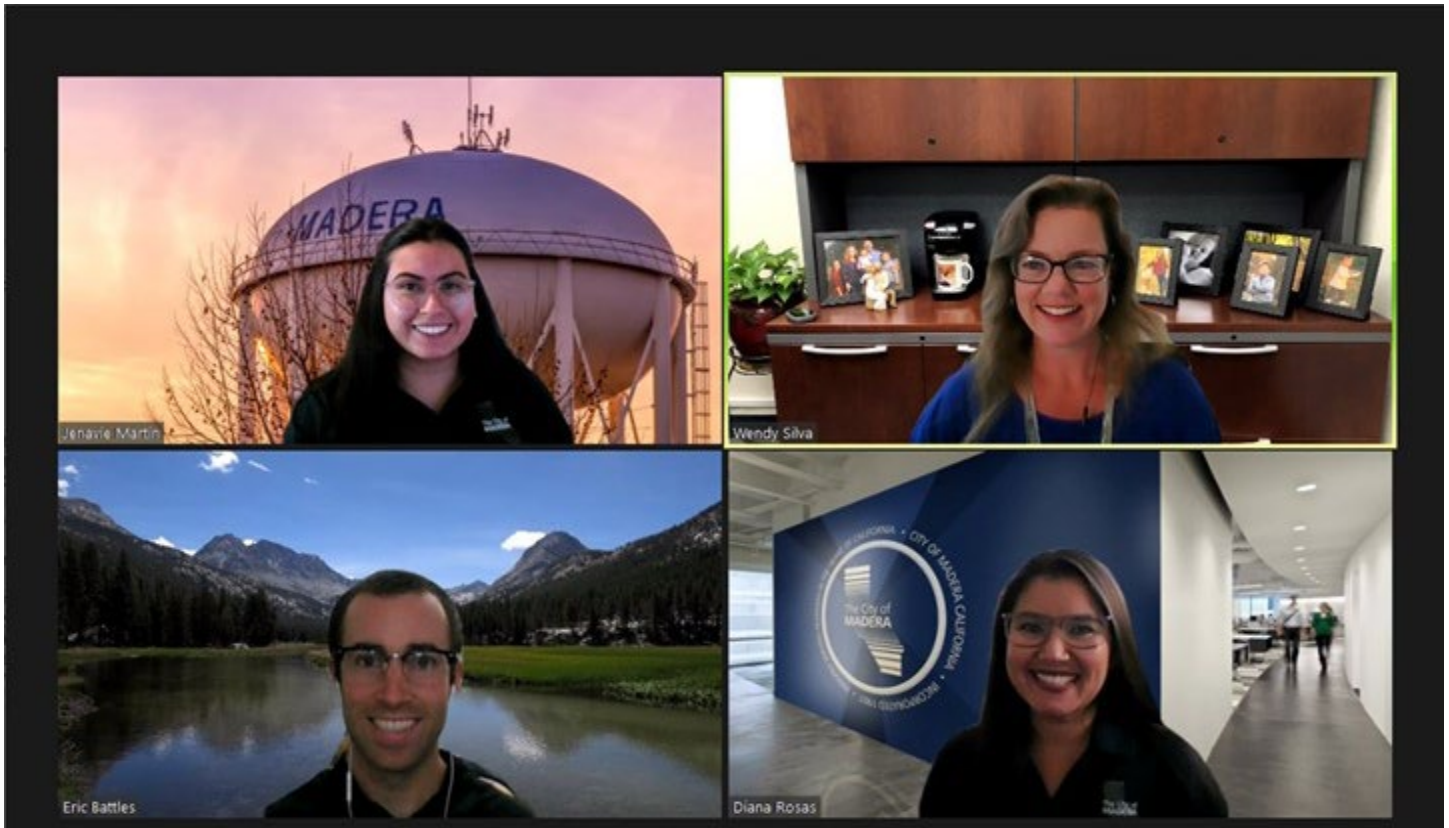
	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
40-Interfund Charges						
4348-Interfund Chg AdminOH/ICR	92,474	92,474	92,474	92,474	92,474	92,474
Total 40-Interfund Charges	\$92,474	\$92,474	\$92,474	\$92,474	\$92,474	\$92,474
48-Refunds						
4659-Refunds and Reimbursements	-	-	-	-	-	302,821
Total 48-Refunds	\$0	\$0	\$0	\$0	\$0	\$302,821
Total Revenues	\$92,474	\$92,474	\$92,474	\$92,474	\$92,474	\$395,295
50-Salaries & Benefits						
5000-Salaries / Full-Time	97,674	57,855	9,280	10,875	9,280	53,525
5100-Salaries / Overtime	9	-	-	-	-	-
5300-Public Employees Retirement Sy	26,518	7,770	1,169	1,641	1,169	7,860
5302-Long Term Disability Insurance	344	206	32	32	32	174
5303-Life Insurance Premiums	119	88	14	15	14	72
5304-Workers Compensation Insurance	9,618	5,622	882	1,113	882	4,817
5305-Medicare Tax- Employer's Share	1,454	842	135	164	135	809
5306-Unfunded Accrued Liability	-	12,508	1,396	3,498	1,678	16,348
5308-Deferred Compensation/Full-tim	4,010	2,385	389	457	389	2,248
5309-Unemployment Insurance	420	210	40	-	40	175
5310-Section 125 Benefit Allow.	24,616	19,155	2,040	2,841	2,040	15,107
Total 50-Salaries & Benefits	\$164,782	\$106,641	\$15,377	\$20,636	\$15,659	\$101,135
53-Materials & Services						
6402-Telephone & Fax Charges	707	1,229	714	818	720	1,000
6411-Advertising/Bids and Notices	220	748	222	1,261	815	759
6416-Office Supplies/Expendable	333	1,193	336	-	336	800
6417-Software Costs	745	-	752	-	752	600
6418-Postage / Other Mailing Charge	22	11	22	-	22	11
6440-Contracted Services	2,346	11,352	55,000	43,480	55,000	11,522
6530-Conference/Training/Ed	454	170	459	764	764	1,000
Total 53-Materials & Services	\$4,827	\$14,703	\$57,505	\$46,323	\$58,409	\$15,692
54-Interfund Charges						
6900-Interfund Chg Facility Maint.	13,926	13,675	13,926	13,926	13,926	13,675
6902-Interfund Chg Central Supply	205	1,503	205	1,026	1,021	800
6918-Interfund Chg Comp Maint	10,022	10,202	10,022	10,022	10,022	10,202
6920-Interfund Chg Computer Replace	2,657	2,657	2,657	2,657	2,657	2,657
6924-Interfund Chg Motor Rental	812	1,644	812	812	812	820
Total 54-Interfund Charges	\$27,622	\$29,681	\$27,622	\$28,443	\$28,438	\$28,154
63-Transfer Out						
8200-Transfer Out	-	-	-	695	-	-
Total 63-Transfer Out	\$0	\$0	\$0	\$695	\$0	\$0
Total Expenses	\$197,231	\$151,025	\$100,504	\$96,097	\$102,506	\$144,981
Total 10201210-Purchasing Net Surplus/	(\$104,757)	(\$58,551)	(\$8,030)	(\$3,623)	(\$10,032)	\$250,314

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Payroll Clearing (RDA PR)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
50-Salaries & Benefits						
5000-Salaries / Full-Time	-	-	24,698	24,799	24,698	25,316
5100-Salaries / Overtime	-	-	-	431	407	-
5300-Public Employees Retirement Sy	-	-	3,726	3,726	3,726	3,718
5302-Long Term Disability Insurance	-	-	79	79	79	79
5303-Life Insurance Premiums	-	-	87	87	87	86
5304-Workers Compensation Insurance	-	-	2,349	2,581	2,349	2,278
5305-Medicare Tax- Employer's Share	-	-	392	399	392	401
5306-Unfunded Accrued Liability	-	-	4,713	7,214	6,349	-
5308-Deferred Compensation/Full-tim	-	-	1,037	1,042	1,037	1,063
5309-Unemployment Insurance	-	-	105	88	105	87
5310-Section 125 Benefit Allow.	-	-	1,800	1,800	1,800	1,800
Total 50-Salaries & Benefits	\$0	\$0	\$38,986	\$42,246	\$41,029	\$34,828
53-Materials & Services						
6402-Telephone & Fax Charges	-	-	-	229	206	-
6440-Contracted Services	-	-	-	13,674	11,338	-
Total 53-Materials & Services	\$0	\$0	\$0	\$13,903	\$11,544	\$0
Total Expenses	\$0	\$0	\$38,986	\$56,149	\$52,573	\$34,828
Total 17000000-Payroll Clearing (RDA PR) Net	\$0	\$0	(\$38,986)	(\$56,149)	(\$52,573)	(\$34,828)

Human Resources



Department Summary

The Human Resources Department provides services to both internal and external customers of the City. Acting as the City's first point of contact for many community members, the department strives to put customers in contact with the appropriate person or service the first time. The department's responsibilities serve to support the creation of a high-performance work culture that can carry out the vision for the organization as defined by the City Council and the City Manager.

The Human Resources Department manages personnel, employee relations, and risk management programs. These activities include recruitment, employee benefits, personnel records, labor contract negotiations, classification and compensation, training, insurance/self-insurance, and safety/loss control.

The Human Resources Department administers two separate budgets:

- Human Resources (General Fund 1020)
- Risk Management (Insurance Reserve Fund 1090)

Responsibility

The Human Resources Department focuses on:

- Attracting, recruiting, retaining, and developing qualified individuals committed to serving the City of Madera
- Onboarding new employees to ensure a complete understanding of all City services and their contribution to our community
- Administering employee benefits
- Workforce planning
- Providing comprehensive risk management programs to ensure a safe workplace
- Ensuring well-rounded employee benefit offerings to aid in employee satisfaction and retention
- Ensuring all City departments and individual employees are supported relatively with the utmost confidentiality
- Providing training opportunities to improve supervisory skills, employee interactions, and workplace safety
- Maintaining open lines of communication throughout all levels of the organization
- Offering support and assistance in administering benefit programs to help employees navigate work and life changes
- Managing risk exposure to the City through the participation in self-insurance programs and the purchase of fully insured products as appropriate, as well as facilitating appropriate risk transfer activities

- Maintaining positive working relationships with representatives of the City's recognized bargaining units
- Ensuring policies and workplace standards are applied fairly and consistently across all City departments
- Supporting our workforce as we navigate the COVID global pandemic and its effect on where and how we work, as well as work/life balance

Key Accomplishments

Overview of accomplishments in FY 2020/21:

- Promulgated 31 Civil Service employment lists.
- Onboarded 28 new hires and facilitated 22 existing employee transfers and promotions.
- Processed and provided ongoing administrative management for 23 tort claims.
- Processed and provided ongoing case management for 44 reports of employee on-the-job injuries.
- In compliance with new state mandates, reported and investigated 38 actual and potential COVID-19 workplace exposures.
- Processed and sought recovery for over 30 property damage/loss events by filing either insurance claims or direct billing to the at-fault party, collecting \$27,374.42 in recovered funds.
- Identified and filed a property insurance claim for approximately \$1.5 million in COVID-19 related losses and costs under the City's property insurance coverage.
- In light of COVID-19, developed a virtual New Employee Onboarding Presentation to ensure all City employees understand the City's services and how their position fits into the big picture of citywide service delivery. Through ZOOM, new employees heard about each City department from each Department Head and the City Manager.

- Through combined efforts of the City's primary insurance provider and the Employee Assistance Program, started Wellness Challenges to encourage employees to focus on initiatives such as Unplug to Recharge (putting down that device) and Walk this Way (step challenge). All employees who completed the challenges were eligible for prize drawings. Prizes included a family pack of bikes, air fryer, Vitamix blender, travel gift certificate, FitBit Versa, and various gift cards.
- Successfully published a Request for Proposals and awarded a new agreement for Broker of Records services related to employee health and welfare benefits in collaboration with the City's bargaining unit representatives.
- Due to a high renewal from the City's current health insurance provider, sought alternatives and identified the PRISMHealth pool as a viable option to increase the City's health plan offerings while reducing rate volatility.
- Negotiated a 2-year rate pass from our vision insurance provider.
- Negotiated reduced life rates for both the City and employee-purchased additional life Insurance, as well as long-term disability.
- Provided a virtual Employee Health & Benefits Fair, providing employees information on their comprehensive benefits package.
- Facilitated quarterly on-site and virtual visits from retirement service providers to assist employees with planning for their future.
- Implemented a consolidated claims management software program to replace three different tracking platforms for general liability claims, property damage recovery, and workers' compensation claims.
- Drafted and implemented policies and benefits to assist employees in light of the COVID-19 pandemic and its economic effects on individuals and households.
- Implemented loan programs from the City's 457 Deferred Compensation Plans, including additional loan provisions authorized by the CARES Act.
- Implemented a sick-leave borrow program for those affected by COVID-19.
- A one-time vacation cash-out of up to 40 hours was made available to employees.
- Implemented Emergency Family Medical Leave Act and Emergency Paid Sick Leave Policies in compliance with the CARES Act.
- Implemented a COVID Prevention Plan to ensure the safety of our employees.
- Implemented a COVID Vaccine Incentive Pay policy to encourage vaccination.
- Published and awarded an agreement to update the City's ADA Self Evaluation and Transition Plan in collaboration with the City's ADA Advisory Council.
- The Human Resources Department budget also included funds for use by the ADA Advisory Council to support and further ADA access and education. In the current year, these funds were used to:
 - Purchase and distribute 6-foot-tall orange safety flags for use by citizens who traverse our City with the aid of mobility devices such as motorized scooters.
 - Partner with the Madera Police Department on an educational campaign to promote "Save the Space," a Department of Motor Vehicles campaign to raise awareness about the appropriate use of accessible parking spaces and placards.
- The ADA Advisory Council also worked diligently with the City's Engineering Department to bring to light and mitigate pedestrian access concerns at the Caitlen Drive traffic circle.

Goals & Performance Measures

- Continue to support our internal and external customers with positive interactions, providing the correct information and resources at the first interaction.

- Implement online employment applications through a self-service portal, making our application process paperless. Staff has made progress on this goal during the 2020/21 fiscal year and looks forward to bringing it to fruition in the coming months after some final system and workflow polishing.
- Continue working with a software developer on refining the new consolidated claims management software to enhance user experience and develop meaningful reporting for Safety Committee and other internal uses.
- Facilitate opportunities to educate employees on their available benefits and choices. With COVID-19, staff and service providers have found it necessary to get creative to provide quality customer service. HR staff is committing to continue to ensure that our employees receive the best service from benefit providers that we can facilitate.
- Identify additional ways to communicate with our employees in virtual environments, including implementing an employee intranet site in coordination with Communications staff.
- Create a consolidated Employee Policy Manual to aid employees in finding and being educated on personnel policies applicable to their employment.

Department Fund Summary

Human Resources

The Human Resources Department budget captures the operating expenses for the personnel and risk management functions. This includes salaries and benefits for the four departmental staff, as well as operational expenses such as office supplies.

Two department members are relatively new on staff and are eligible to be considered for merit increases during the year. These are included in the proposed budget with a slight increase in budgeted full-time salaries over last year.

An American's with Disabilities Act (ADA) Self-Evaluation and Transition Plan (SETP) began in late FY 2020/21 and will continue through FY 2021/22. The project will identify areas within the City that need to be modified to allow for better access to disabled individuals, among other deliverables. The SETP is being completed with the assistance of a qualified

architectural firm with an approximate cost of \$184,000 for FY 2021/22. The project also includes GIS mapping of all City sidewalks and streetlights.

In preparation of the budget, staff reviewed the operational expenses for the department, analyzing a three-year historical trend comparison. In addition, staff took into consideration changes to operating expenses in light of COVID-19. For example, with more staff telecommuting, copy/paper charges have temporarily decreased. After considering all factors, the proposed budget shows an increase over the prior year primarily due to the increase of contracted services as noted above.

Risk Management

The risk management budget in the Insurance Reserve Fund captures retrospective adjustments from the City's pooled insurance program, the Central San Joaquin Valley Risk Management Authority (CSJVRMA). Every year is different; some years we owe, and some years we receive refunds, depending on our claims experience for the program year being adjusted. The City previously experienced several years of high retrospective adjustments in the workers' compensation program. These have now tapered off as the CSJVRMA Board acted to project claims at a higher confidence level in an effort to prevent large retrospective amounts due.

There is an operating budget within the fund used to pay for contracted legal services not provided by the City Attorney, primarily related to employment law items. A separate firm typically handles these items because the City Attorney represents the City Council, the appeal body for employment matters. Utilizing the same attorney to advise staff on employment matters which will advise the Council on appeal matters, can give the appearance of a biased system. There is also a budget line item for citywide harassment and/or safety training. While the City was previously required to train supervisors every other year, as of 2020, all employees must receive training every other year. Additionally, claims tracking software was previously budgeted in both the Human Resources and Information Services budgets. Upon approval of moving to RiskEnvision Lite for this purpose, the cost of the software was moved into the Risk Management budget contracted services.

A noticeable increase is seen in the Contracted Services line item. This is due to the approximately \$300,000 cost of the ASi Medical Expense Reimbursement Plan (MERP) run-out. The City is excited to offer new health options to employees and is transitioning out of a high deductible health insurance plan with a self-funded MERP starting July 1, 2021. The City has

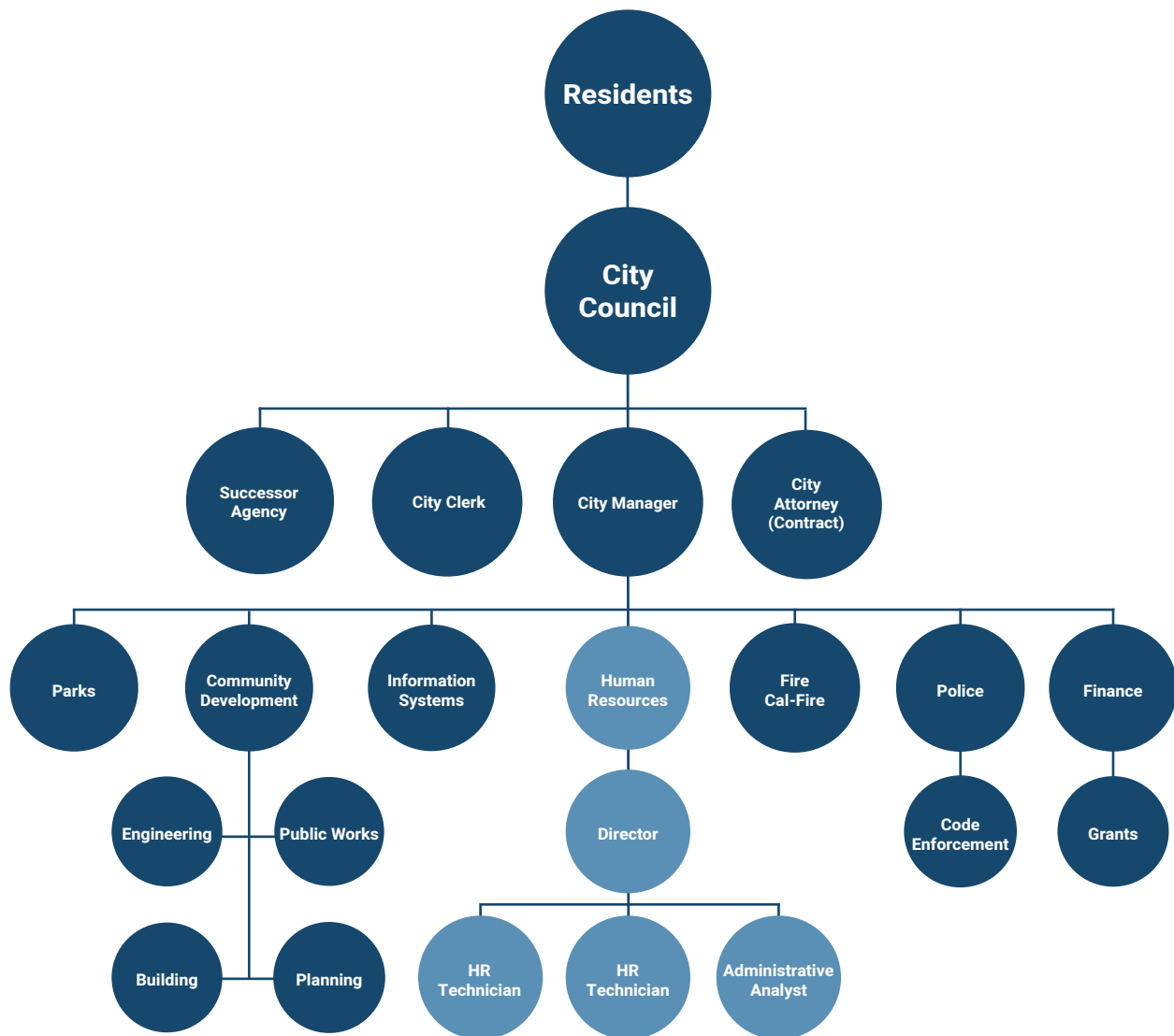
budgeted \$300,000 for FY 2021-2022 as the claims from FY 2020/21 are paid out over the next several months. The dollar value of \$300,000 was recommended by the City's broker of record and represents the greatest estimated exposure as this self-funded layer is closed out. Going forward, the new health plan offerings will be fully insured, eliminating the financial obligation and risk of the self-funded layer.

The fund itself maintains a balance designated for claims payment should we have any claims or lawsuits not covered by our insurance. The fund balance is separate from the operating budget.

Department Staffing & Structure

The Human Resources Department is staffed with four positions. The Director of Human Resources reports to the City Manager and has overall responsibility for the department. The department is also staffed with one Administrative Analyst and two Human Resources Technicians.

Human Resources Organizational Chart



	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
40-Interfund Charges						
4348-Interfund Chg AdminOH/ICR	403,792	403,792	403,792	403,792	403,792	403,792
Total 40-Interfund Charges	\$403,792	\$403,792	\$403,792	\$403,792	\$403,792	\$403,792
48-Refunds						
4659-Refunds and Reimbursements	286	-	-	15	15	-
Total 48-Refunds	\$286	\$0	\$0	\$15	\$15	\$0
Total Revenues	\$404,078	\$403,792	\$403,792	\$403,807	\$403,807	\$403,792
50-Salaries & Benefits						
5000-Salaries / Full-Time	281,079	306,570	312,952	312,105	312,952	326,813
5105-Salaries - Leave Payout	-	502	-	-	-	1,413
5200-Salaries - Auto & Expense Allo	904	893	900	865	900	900
5300-Public Employees Retirement Sy	74,581	29,602	32,741	32,590	32,741	32,877
5302-Long Term Disability Insurance	-	8	884	866	884	884
5303-Life Insurance Premiums	239	298	301	294	301	295
5304-Workers Compensation Insurance	-	364	29,762	31,929	29,762	29,414
5305-Medicare Tax- Employer's Share	4,230	4,621	4,511	4,587	4,511	4,807
5306-Unfunded Accrued Liability	-	37,512	42,261	46,341	42,261	49,029
5308-Deferred Compensation/Full-tim	-	36	6,653	6,582	6,653	7,097
5309-Unemployment Insurance	-	-	840	700	840	700
5310-Section 125 Benefit Allow.	48,943	53,976	60,506	65,919	60,506	67,353
Total 50-Salaries & Benefits	\$445,055	\$482,254	\$492,311	\$502,778	\$492,311	\$521,582
53-Materials & Services						
6402-Telephone & Fax Charges	2,533	2,731	2,700	2,973	2,900	3,100
6405-Copier Lease/Paper Charges	-	-	-	-	-	1,600
6410-Advertising/Job Announcements	2,013	1,518	2,000	1,087	1,200	2,000
6413-Promotional Items	-	3,916	6,000	2,253	6,000	7,000
6414-Professional Dues	178	520	520	520	520	520
6416-Office Supplies/Expendable	5,228	3,300	5,000	2,604	3,000	2,400
6417-Software Costs	250	80	-	-	-	-
6418-Postage / Other Mailing Charge	-	-	-	-	-	1,000
6440-Contracted Services	25,766	4,190	70,000	70,349	70,000	238,550
6460-Pre-Employment Costs	5,581	5,501	5,500	3,433	2,500	5,500
6462-Employment Recruitment Costs	428	364	450	-	-	450
6530-Conference/Training/Ed	4,599	4,556	6,000	872	1,500	6,000
Total 53-Materials & Services	\$46,576	\$26,828	\$98,170	\$84,091	\$87,620	\$268,120
54-Interfund Charges						
6900-Interfund Chg Facility Maint.	3,890	3,820	3,890	3,890	3,890	3,820
6902-Interfund Chg Central Supply	70	27	70	-	70	27
6918-Interfund Chg Comp Maint	20,045	20,406	20,045	20,045	20,045	20,406
6920-Interfund Chg Computer Replace	4,815	4,815	4,815	4,815	4,815	4,815
6924-Interfund Chg Motor Rental	-	-	-	-	-	1,479
Total 54-Interfund Charges	\$28,820	\$29,068	\$28,820	\$28,750	\$28,820	\$30,547
63-Transfer Out						
8200-Transfer Out	-	-	-	34,036	-	-
Total 63-Transfer Out	\$0	\$0	\$0	\$34,036	\$0	\$0
Total Expenses	\$520,451	\$538,150	\$619,301	\$649,655	\$608,751	\$820,249
Total 10201500-HR/Risk Management Net	(\$116,373)	(\$134,358)	(\$215,509)	(\$245,848)	(\$204,944)	(\$416,457)

(10901510)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
34-Interest						
4162-Interest Income	25,753	40,159	12,877	-	12,877	9,808
Total 34-Interest	\$25,753	\$40,159	\$12,877	\$0	\$12,877	\$9,808
48-Refunds						
4657-Miscellaneous Revenue	-	1,078	-	26,400	26,400	10,000
4659-Refunds and Reimbursements	-	20,000	-	-	-	-
4675-Retrospective Adjust Refund	160,591	389,078	50,000	66,836	66,836	175,000
Total 48-Refunds	\$160,591	\$410,156	\$50,000	\$93,236	\$93,236	\$185,000
49-Transfers In						
4355-Transfer-In	540,001	-	540,001	450,002	540,001	550,800
Total 49-Transfers In	\$540,001	\$0	\$540,001	\$450,002	\$540,001	\$550,800
Total Revenues	\$726,345	\$450,315	\$602,878	\$543,238	\$646,114	\$745,608
50-Salaries & Benefits						
5301-Health Insurance Benefits	24,435	1,258	-	(24,704)	(23,797)	1,296
Total 50-Salaries & Benefits	\$24,435	\$1,258	\$0	(\$24,704)	(\$23,797)	\$1,296
53-Materials & Services						
6413-Promotional Items	-	-	13,100	2,644	13,100	10,000
6440-Contracted Services	1,075	10,404	113,840	165,076	87,079	309,000
6444-Contracted Services/ Legal	45,451	50,322	50,000	20,914	100,000	60,000
6530-Conference/Training/Ed	-	2,881	5,000	-	-	5,000
Total 53-Materials & Services	\$46,526	\$63,607	\$181,940	\$188,634	\$200,179	\$384,000
58-Special Payments						
6567-Retrospective Adjust. Cost	580,599	-	40,000	13,040	40,000	75,000
6570-Settlements	-	7,500	-	-	-	-
Total 58-Special Payments	\$580,599	\$7,500	\$40,000	\$13,040	\$40,000	\$75,000
Total Expenses	\$651,560	\$72,365	\$221,940	\$176,970	\$216,382	\$460,296
Total 10901510-Insurance/Risk Management	\$74,785	\$377,950	\$380,938	\$366,268	\$429,732	\$285,312

Police Department



Department Summary

The mission of the Police Department is to reduce crime, fear, and disorder by creating a foundation of superior service delivery, citizen/police partnerships and proactive problem-solving strategies through organizational planning and visionary processes.

At the Madera Police Department, Police Chief Dino Lawson leads and directs a dedicated, diverse workforce of 70 sworn peace officers and 33 non-sworn employees who are ready to provide superior service delivery through the three main divisions and functions of the organization.

The Department consists of the following divisions:

- **Administration Division:** Community Outreach, including 97 Neighborhood Watch Programs, Dispatch, Records Property and Evidence
- **Operations Division:** The largest division of the department, comprised of patrol personnel and traffic enforcement officers.
- **Investigations Division:** Detective Unit, Special Investigations Unit and Code Enforcement.

Responsibility

The Police Department is tasked with:

- Safeguarding lives and property.
- Protecting the innocent against deception, the weak against oppression or intimidation and the peaceful against violence or disorder.
- Identifying and apprehending criminal offenders.
- Reducing the opportunities for the commission of crimes through preventive patrol and deterrence measures.
- Improving the safety of the motoring public through the enforcement of traffic laws.
- Forming partnerships with community members and stakeholders to address matters of public safety and concern.
- This year, MPD had the unique challenge of partnering with the Public Health Department to manage the local COVID-19 response. Initially this took the form of working out of the Emergency Operations Center and working with businesses to seek compliance with new restrictions. Some new efforts that are ongoing involve assisting public health with vaccinating our homeless community.
- Ensuring that the City is safe and attractive via the efforts of Code Enforcement.
- Maintaining public safety and the wellbeing of animals through the education and enforcement of city, state and federal animal laws.

Key Accomplishments

- Measure K has allowed MPD to expand technology infrastructure, in order to be more efficient and better serve our community. This includes an ever-expanding citywide camera system, an upgraded radio system, a soon to be implemented text to 911 system and new electronic ticket writers for our traffic units.
- Every police officer and code enforcement officer are now equipped with a body-worn camera which allows for

increased public trust, the ability to quickly resolve citizen complaints, and to protect the City against frivolous complaints.

- The MPD social media following has grown to over 50,000 followers allowing for the quick dissemination of information and the ability to work collaboratively with the public to solve crimes that may have gone unsolved in the past. For example, the MPD initiated a weekly feature titled, "#WhoisThisWednesday" where a surveillance video of crimes is posted that allows the public to help identify the suspects. This program has a success rate of over 60 percent.
- The communications center received and processed 117,455 emergency and non-emergency calls for service.
- Department personnel handled 52,966 events in calendar year 2020. An event includes service calls and officer-initiated activities. In 2020, responded to 1,794 welfare checks, 1,084 burglar alarms, and 2,659 requests for assistance. Responded to 1,141 stray animal calls and investigated 55 dog bites.
- Code Enforcement responded to 3,318 calls for service. These calls resulted in the generation of 1,893 reports, resulting in 916 notices of violation and 213 citations for non-compliance. Staff also towed 253 vehicles from the streets of the City that were abandoned or had registrations that were significantly expired (there were exceptions made per Governor Newsom's orders at the onset of the COVID-19 Pandemic).
- The Investigations Unit handled 1,101 cases in 2020 and closed 97.46 percent of the cases in the calendar year.
- Officers arrested 291 persons for driving under the influence in calendar year 2020.
- The department has delivered, once again, on the promise of achieving faster response times with the passage of Measure K. For the last three years, officers have lowered their response time by 38 seconds.
- The department expanded its specialty units to include a Crisis Intervention Team. Two officers promote community wellness by embracing and applying Community Policing philosophies and strategies. The team collaborates with Madera Behavioral Health to support beneficial outcomes for persons with mental health illness. Measure K allowed MPD to purchase an off-

road vehicle so the team could reach persons in the Fresno River.

- MPD acquired two electric golf cart style vehicles through the San Joaquin Valley Air Pollution Control District Public Benefit Grant Program. Parking enforcement utilizes one of the vehicles to patrol the downtown business district. The vehicles are also used for special events such as the Fair and parades.

Goals & Performance Measures

- Pursue technology that allows us to be more efficient and effective at deterring and solving crime.
- Continued growth of our social media presence which allows the public to take an active role in crime fighting and gives them a voice in how they want Madera to be policed.
- Implement the Crisis Intervention Team to better utilize non-enforcement solutions to problems within our community.
- Launch our Principled Policing program, educating our employees about implicit bias and procedural justice, in order to better serve our community.
- A number of our community outreach programs were placed on hold during the past year in response to the COVID-19 pandemic. These include Citizens' Academy, Parent Project, Coffee-with-a-Cop, Mad-Kids Camp, MPAKT, Neighborhood and Business Watch meetings, and the annual Connect Event. It is expected that these programs will resume and grow in the upcoming year to foster trust and mutual respect.

Department Fund Summary

The Police Department operates under the following budgets and funding sources:

- PD Operations
- Measure K- Police
- Community Corrections Partnership
- School Policing

- PD Housing Authority
- Supplemental Law Enforcement Services Funds (SLESF)
- Justice Assistance Grant (JAG)
- Tobacco Law Enforcement Grant
- Cares
- Animal Control
- Code Enforcement
- Selective Traffic Enforcement Program (STEP)

The following is a summary of each:

PD Operations

The PD Operations budget provides for 52.5 full-time sworn police officers and 23 non-sworn personnel to carry out the primary functions of the department. This budget also makes up the bulk of the PD's maintenance and operations costs.

Measure K- Police

The Measure K Police budget provides for 11 full-time sworn police officers and three non-sworn personnel. This budget also has funding to improve police technology and equipment and plan for the growth of the police department.

Community Corrections Partnership

The Community Corrections Partnership budget funds the cost of our Special Investigations Police Sergeant. The funding source comes from the passage of AB109 in 2011 that effectively shifted the responsibility for the supervision of specified offenders from the state to the counties.

School Policing

The School Policing budget provides for three (up from two in previous years) full-time sworn police officers whose sole focus is the policing of MUSD campuses.

PD Housing Authority

The PD Housing Authority budget provides for one full-time sworn police officer whose sole focus is issues arising from properties under the jurisdiction of the Housing Authority.

Supplemental Law Enforcement Services Funds (SLESF)

These funds are a grant from the State of California to be spent on “front line law enforcement services.” SLESF can be used for salaries, services, supplies, equipment, and administrative overhead. We receive \$100,000 annually.

Justice Assistance Grant (JAG)

JAG is federal criminal justice funding to state and local jurisdictions that can be used to support a broad range of state and local government projects, including those designed to prevent and control crime. This year the police department will have \$27,514 of these funds available.

Tobacco Law Enforcement Grant

The California Healthcare, Research and Prevention Tax Act of 2016 (Proposition 56) increased taxes on cigarettes and other tobacco products by \$2.00 starting in April 2017. These funds support local agencies to enforce tobacco-related statutes and ordinances, including efforts to reduce the illegal sale of tobacco products to minors. This year the police department will have \$286,314 of these funds available. This is an increase of nearly \$250,000 from prior grant awards and will allow us to hire a Neighborhood Revitalization Specialist dedicated to tobacco enforcement activities.

Cares

This grant was awarded by the Bureau of Justice Assistance Coronavirus Emergency Supplemental Funding program. It awarded the MPD \$100,599 in order to better support Coronavirus response efforts. The money was used to hire one officer and purchase new radios.

Animal Control

The Animal Control budget provides for two full-time animal control officers who protect and serve the citizens and animals within the City, through education and enforcement of city, state and federal animal laws.

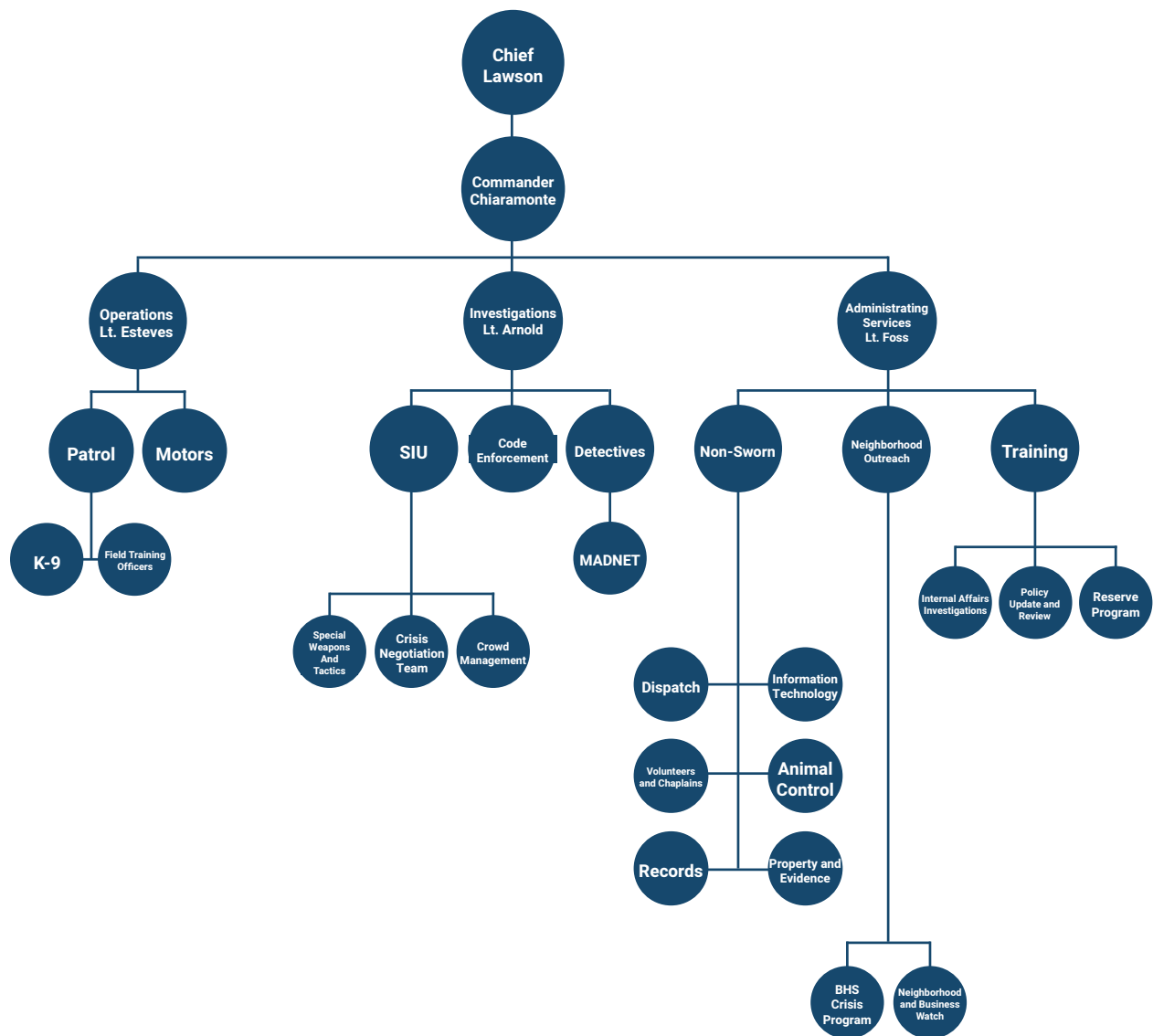
Code Enforcement

The Code Enforcement budget provides for four full-time code enforcement personnel, one part-time code enforcement officer, one part-time clerical staff, and one full-time neighborhood outreach specialist.

Selective Traffic Enforcement Program (STEP)

The Selective Traffic Enforcement Program is a grant that provides \$85,000 for the enforcement of impaired driving and distracted driving violations, with a goal of reducing traffic collisions within the City. The grant provides money for overtime, training, and equipment.

Police Department Organizational Chart



(10202000)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
30-Taxes						
4075-Public Safety Tax/Prop 172	151,155	148,566	151,190	131,038	151,190	149,309
Total 30-Taxes	\$151,155	\$148,566	\$151,190	\$131,038	\$151,190	\$149,309
31-Licenses & Permits						
4264-Marijuana Cultivation Permit	-	149	-	-	-	150
Total 31-Licenses & Permits	\$0	\$149	\$0	\$0	\$0	\$150
32-Fines & Forfeiture						
4235-Citation Sign Off/Veh Release	23,078	14,923	19,000	202	19,000	14,997
4550-Revenue/ Court Fines / Forfeit	375,904	344,255	265,000	282,823	265,000	345,976
4552-Parking Ticket Penalties	52,428	86,982	80,000	31,771	80,000	87,417
Total 32-Fines & Forfeiture	\$451,410	\$446,160	\$364,000	\$314,796	\$364,000	\$448,390
33-Charges for Services						
4199-Madera District Fair Revenue	-	17,439	-	-	-	17,000
4203-Background Check/Report Fee	1,610	1,460	1,500	923	1,500	1,256
4207-PD Cost Recov Fees	15,407	16,949	12,000	14,931	12,000	15,000
4211-False Alarm Response Fees	10,300	9,625	12,000	5,800	12,000	9,000
4217-County Jail Booking Fees	2,551	1,803	3,000	391	3,000	1,500
4263-Alarm Permit Fees	28,131	33,300	28,000	20,375	28,000	25,000
4658-Revenue/Towing Fees	55,697	59,326	55,000	64,250	55,000	55,000
Total 33-Charges for Services	\$113,696	\$139,902	\$111,500	\$106,670	\$111,500	\$123,756
36-Federal Grants						
4434-Grants	-	-	-	745	745	-
Total 36-Federal Grants	\$0	\$0	\$0	\$745	\$745	\$0
37-State Grants						
4440-P.O.S.T. Reimbursement	-	-	2,000	-	2,000	-
Total 37-State Grants	\$0	\$0	\$2,000	\$0	\$2,000	\$0
41-Rental Income						
4190-Rental Income	-	-	62,346	19,805	62,346	-
Total 41-Rental Income	\$0	\$0	\$62,346	\$19,805	\$62,346	\$0
47-Gains & Proceeds						
4671-Sale of Real and Personal Prop	3,923	12,781	-	1,475	1,475	-
Total 47-Gains & Proceeds	\$3,923	\$12,781	\$0	\$1,475	\$1,475	\$0
48-Refunds						
4657-Miscellaneous Revenue	25,115	22,778	28,000	15,531	28,000	18,003
4659-Refunds and Reimbursements	63,538	45,669	45,000	200,937	200,936	50,000
Total 48-Refunds	\$88,653	\$68,447	\$73,000	\$216,468	\$228,936	\$68,003
49-Transfers In						
4355-Transfer-In	145,974	145,974	145,974	121,645	145,974	145,974
Total 49-Transfers In	\$145,974	\$145,974	\$145,974	\$121,645	\$145,974	\$145,974
Total Revenues	\$954,811	\$961,979	\$910,010	\$912,642	\$1,068,166	\$935,582
50-Salaries & Benefits						
5000-Salaries / Full-Time	-	4,541	4,895,116	4,798,204	4,895,116	5,397,759
5005-Salaries / Part-time	1,535	2,597	24,968	9,058	24,968	25,357
5100-Salaries / Overtime	230,447	228,690	285,530	217,573	285,530	285,530
5105-Salaries - Leave Payout	170,761	294,935	200,000	317,534	289,738	147,360
5110-Salaries/Uniform Pay	53,014	63,255	60,608	63,317	60,608	66,325
5300-Public Employees Retirement Sy	-	1,116	1,046,340	1,014,482	1,046,340	1,109,512
5302-Long Term Disability Insurance	13,686	13,796	14,093	13,476	14,093	14,774
5303-Life Insurance Premiums	4,114	4,331	4,467	4,209	4,467	4,626
5304-Workers Compensation Insurance	490,287	522,843	514,076	542,262	514,076	513,783
5305-Medicare Tax- Employer's Share	72,896	78,070	80,309	76,323	80,309	85,188
5306-Unfunded Accrued Liability	-	1,316,340	1,465,118	1,452,985	1,465,118	1,720,467
5307-Deferred Comp/Part-Time	42	67	713	216	713	452

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
5308-Deferred Compensation/Full-tim	31,253	31,753	30,411	28,771	30,411	35,892
5309-Unemployment Insurance	12,999	14,488	14,771	11,943	14,771	13,268
5310-Section 125 Benefit Allow.	931,889	983,604	929,828	863,688	929,828	953,277
Total 50-Salaries & Benefits	\$8,824,780	\$9,458,127	\$9,566,348	\$9,414,041	\$9,656,086	\$10,373,570
53-Materials & Services						
6401-Gas and Electric Utilities	34,045	112,278	65,000	27,081	55,000	53,885
6402-Telephone & Fax Charges	95,144	106,672	89,300	68,459	76,000	89,300
6414-Professional Dues	2,701	2,922	3,500	2,475	3,500	3,500
6415-Publications/Subscriptions	3,147	3,246	3,985	1,016	2,000	2,500
6416-Office Supplies/Expendable	14,967	19,087	14,000	13,477	18,000	18,500
6418-Postage / Other Mailing Charge	9,477	8,697	10,000	7,953	10,000	9,250
6425-Vehicle Fuel, Supplies & Maint	132,503	132,799	140,000	126,550	130,000	140,000
6440-Contracted Services	191,712	228,267	230,000	208,029	230,000	208,316
6462-Employment Recruitment Costs	18,778	15,086	10,000	17,864	20,000	20,000
6518-Other Supplies	25,261	20,766	15,000	18,871	16,816	25,000
6530-Conference/Training/Ed	59,273	55,862	40,000	35,768	40,000	65,000
6532-Maintenance/Other Supplies	14,452	156	14,452	15,488	14,452	14,452
Total 53-Materials & Services	\$601,460	\$705,838	\$635,237	\$543,031	\$615,768	\$649,703
54-Interfund Charges						
6900-Interfund Chg Facility Maint.	58,218	60,459	58,218	58,218	58,218	60,459
6902-Interfund Chg Central Supply	1,199	1,324	1,199	850	1,199	1,324
6903-Interfund Chg Cost Distrib	-	-	-	-	-	-
6907-Interfund Chg Vehicle Replace	9,167	157,666	9,167	145,167	9,167	218,330
6908-Interfund Chg Vehicle Maint.	148,768	141,492	148,768	148,768	148,768	146,325
6918-Interfund Chg Comp Maint	300,669	306,093	300,669	300,669	300,669	306,093
6920-Interfund Chg Computer Replace	77,906	77,906	77,906	77,906	77,906	77,906
6924-Interfund Chg Motor Rental	2,536	-	2,536	2,536	2,536	-
Total 54-Interfund Charges	\$598,463	\$744,940	\$598,463	\$734,114	\$598,463	\$810,437
55-Functional Expenses						
6552-Investigative Expenses	19,715	21,925	25,000	24,470	25,000	25,000
Total 55-Functional Expenses	\$19,715	\$21,925	\$25,000	\$24,470	\$25,000	\$25,000
58-Special Payments						
6449-Bond Cost of Issuance Fees	-	-	-	-	-	11,232
6560-Liability / Property Insurance	45,929	54,720	60,953	63,745	63,745	86,693
6562-Retiree Insurance Premiums	3,280	7,666	3,280	6,718	6,138	10,176
8000-Interest Expense	22,520	19,652	16,746	16,746	16,746	13,739
8001-Principal Payment	-	-	108,200	53,700	108,200	111,200
8002-Lease Payment	102,500	105,300	108,200	54,500	108,200	-
Total 58-Special Payments	\$174,229	\$187,338	\$297,379	\$195,409	\$303,029	\$233,040
60-Capital Outlay						
7000-Vehicles and Equipment	66,494	-	-	-	-	60,000
7050-Construction/Infrastructure	1,124,813	-	-	-	-	-
Total 60-Capital Outlay	\$1,191,307	\$0	\$0	\$0	\$0	\$60,000
63-Transfer Out						
8200-Transfer Out	-	-	-	632,311	-	-
8210-Transfers Out/Debt Service	-	7,278	-	-	-	7,278
8260-Transfer-Out CIP	-	-	-	-	-	55,815
Total 63-Transfer Out	\$0	\$7,278	\$0	\$632,311	\$0	\$63,093
Total Expenses	\$11,409,954	\$11,125,446	\$11,122,427	\$11,543,376	\$11,198,346	\$12,214,843
Total 10202000-PD Operations Net Surplus/	(\$10,455,143)	(\$10,163,467)	(\$10,212,417)	(\$10,630,734)	(\$10,130,180)	(\$11,279,261)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
50-Salaries & Benefits						
5105-Salaries - Leave Payout	-	-	-	-	-	2,266
Total 50-Salaries & Benefits	\$0	\$0	\$0	\$0	\$0	\$2,266
Total Expenses	\$0	\$0	\$0	\$0	\$0	\$2,266
Total 10202010-PD - AB109 Net Surplus/	\$0	\$0	\$0	\$0	\$0	(\$2,266)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
48-Refunds						
4659-Refunds and Reimbursements	142,300	142,300	142,300	106,725	142,300	142,300
Total 48-Refunds	\$142,300	\$142,300	\$142,300	\$106,725	\$142,300	\$142,300
Total Revenues	\$142,300	\$142,300	\$142,300	\$106,725	\$142,300	\$142,300
50-Salaries & Benefits						
5000-Salaries / Full-Time	124,871	123,254	95,845	96,695	106,757	100,089
5100-Salaries / Overtime	11,320	8,221	-	9,762	8,445	-
5105-Salaries - Leave Payout	-	-	-	6,219	4,872	1,533
5110-Salaries/Uniform Pay	980	1,314	1,017	999	1,234	1,017
5300-Public Employees Retirement Sy	28,124	34,009	27,774	28,061	27,774	29,027
5302-Long Term Disability Insurance	407	373	276	270	276	276
5303-Life Insurance Premiums	102	97	71	69	84	68
5304-Workers Compensation Insurance	-	-	9,115	11,527	12,284	9,008
5305-Medicare Tax- Employer's Share	2,014	1,986	1,405	1,648	1,776	1,466
5306-Unfunded Accrued Liability	-	35,825	40,926	39,224	40,926	46,824
5309-Unemployment Insurance	583	416	210	175	283	175
5310-Section 125 Benefit Allow.	18,734	27,411	21,993	21,575	21,993	21,993
Total 50-Salaries & Benefits	\$214,492	\$251,557	\$198,632	\$216,224	\$226,704	\$211,476
63-Transfer Out						
8200-Transfer Out	-	-	-	16,883	-	-
Total 63-Transfer Out	\$0	\$0	\$0	\$16,883	\$0	\$0
Total Expenses	\$214,492	\$251,557	\$198,632	\$233,107	\$226,704	\$211,476
Total 10202020-PD - CCP Net Surplus/(Deficit)	(\$72,192)	(\$109,257)	(\$56,332)	(\$126,382)	(\$84,404)	(\$69,176)

(10202030)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
33-Charges for Services						
4219-MUSD Police Contract Charges	281,271	293,495	301,477	187,767	301,477	423,000
Total 33-Charges for Services	\$281,271	\$293,495	\$301,477	\$187,767	\$301,477	\$423,000
Total Revenues	\$281,271	\$293,495	\$301,477	\$187,767	\$301,477	\$423,000
50-Salaries & Benefits						
5000-Salaries / Full-Time	158,373	155,758	170,855	159,414	170,855	238,136
5100-Salaries / Overtime	10,729	11,082	11,275	202	11,275	10,000
5105-Salaries - Leave Payout	3,939	5,019	-	4,789	4,359	3,036
5110-Salaries/Uniform Pay	2,081	2,028	2,293	1,992	2,293	3,051
5300-Public Employees Retirement Sy	41,969	42,136	49,874	43,356	49,874	56,126
5302-Long Term Disability Insurance	512	503	568	493	568	711
5303-Life Insurance Premiums	141	141	160	135	160	186
5304-Workers Compensation Insurance	-	138	17,394	16,819	17,394	22,332
5305-Medicare Tax- Employer's Share	-	20	2,686	2,401	2,686	3,862
5306-Unfunded Accrued Liability	-	44,307	55,758	48,100	55,758	57,910
5309-Unemployment Insurance	388	420	474	350	474	525
5310-Section 125 Benefit Allow.	30,536	40,767	41,830	35,112	41,830	67,353
Total 50-Salaries & Benefits	\$268,302	\$323,030	\$353,167	\$313,163	\$357,526	\$463,228
63-Transfer Out						
8200-Transfer Out	-	-	-	21,388	-	-
Total 63-Transfer Out	\$0	\$0	\$0	\$21,388	\$0	\$0
Total Expenses	\$268,302	\$323,030	\$353,167	\$334,551	\$357,526	\$463,228
Total 10202030-Schools Policing Net Surplus/	\$12,969	(\$29,535)	(\$51,690)	(\$146,784)	(\$56,049)	(\$40,228)

(10202040)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
48-Refunds						
4661-Refunds and Reimb/Housing Auth	98,932	132,433	128,675	135,578	128,675	95,000
Total 48-Refunds	\$98,932	\$132,433	\$128,675	\$135,578	\$128,675	\$95,000
Total Revenues	\$98,932	\$132,433	\$128,675	\$135,578	\$128,675	\$95,000
50-Salaries & Benefits						
5000-Salaries / Full-Time	71,139	77,774	78,061	76,614	78,061	79,847
5100-Salaries / Overtime	3,618	7,990	-	964	621	-
5105-Salaries - Leave Payout	-	1,347	-	1,443	1,443	1,575
5110-Salaries/Uniform Pay	1,023	1,010	1,017	998	1,017	1,017
5300-Public Employees Retirement Sy	8,179	21,295	22,675	22,254	22,675	23,216
5302-Long Term Disability Insurance	199	250	252	247	252	252
5303-Life Insurance Premiums	71	74	71	69	71	68
5304-Workers Compensation Insurance	-	138	7,424	8,101	7,424	7,186
5305-Medicare Tax- Employer's Share	1,141	1,279	1,147	1,163	1,147	1,173
5306-Unfunded Accrued Liability	-	22,640	25,158	24,605	25,158	29,591
5309-Unemployment Insurance	210	246	210	175	210	175
5310-Section 125 Benefit Allow.	15,919	23,793	21,993	21,553	21,993	21,993
Total 50-Salaries & Benefits	\$112,056	\$170,045	\$158,008	\$158,186	\$160,072	\$166,093
63-Transfer Out						
8200-Transfer Out	-	-	-	10,707	-	-
Total 63-Transfer Out	\$0	\$0	\$0	\$10,707	\$0	\$0
Total Expenses	\$112,056	\$170,045	\$158,008	\$168,893	\$160,072	\$166,093
Total 10202040-PD Housing Authority Net	(\$13,124)	(\$37,612)	(\$29,333)	(\$33,315)	(\$31,397)	(\$71,093)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
37-State Grants						
4456-COPS Hiring Program Grant	219,750	124,250	125,000	31,000	125,000	124,623
Total 37-State Grants	\$219,750	\$124,250	\$125,000	\$31,000	\$125,000	\$124,623
Total Revenues	\$219,750	\$124,250	\$125,000	\$31,000	\$125,000	\$124,623
50-Salaries & Benefits						
5000-Salaries / Full-Time	243,437	153,386	148,670	132,761	148,670	157,987
5100-Salaries / Overtime	23,816	11,079	-	-	-	-
5105-Salaries - Leave Payout	8,014	9,478	-	-	-	4,464
5110-Salaries/Uniform Pay	4,124	2,585	2,553	2,126	2,553	2,663
5300-Public Employees Retirement Sy	32,786	19,478	19,392	17,288	19,392	19,478
5302-Long Term Disability Insurance	758	428	433	333	433	441
5303-Life Insurance Premiums	256	158	157	112	157	163
5304-Workers Compensation Insurance	27,103	17,073	14,139	13,607	14,139	17,585
5305-Medicare Tax- Employer's Share	4,188	2,601	2,245	2,029	2,245	2,679
5306-Unfunded Accrued Liability	-	43,489	48,405	41,932	48,405	56,841
5309-Unemployment Insurance	1,355	602	528	414	528	620
5310-Section 125 Benefit Allow.	43,118	32,558	29,923	24,524	29,923	33,535
Total 50-Salaries & Benefits	\$388,955	\$292,915	\$266,445	\$235,126	\$266,445	\$296,456
63-Transfer Out						
8200-Transfer Out	-	-	-	18,065	-	-
Total 63-Transfer Out	\$0	\$0	\$0	\$18,065	\$0	\$0
Total Expenses	\$388,955	\$292,915	\$266,445	\$253,191	\$266,445	\$296,456
Total 10202050-COPS Hiring Program Grant	(\$169,205)	(\$168,665)	(\$141,445)	(\$222,191)	(\$141,445)	(\$171,833)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
31-Licenses & Permits						
4101-Animal License Revenue	6,472	5,452	12,000	8,973	12,000	5,479
Total 31-Licenses & Permits	\$6,472	\$5,452	\$12,000	\$8,973	\$12,000	\$5,479
32-Fines & Forfeiture						
4551-Fines/Penalties for Violation	825	50	1,000	1,026	1,000	50
Total 32-Fines & Forfeiture	\$825	\$50	\$1,000	\$1,026	\$1,000	\$50
47-Gains & Proceeds						
4671-Sale of Real and Personal Prop	-	3,350	-	-	-	-
Total 47-Gains & Proceeds	\$0	\$3,350	\$0	\$0	\$0	\$0
48-Refunds						
4657-Miscellaneous Revenue	1,141	637	800	840	840	386
4659-Refunds and Reimbursements	-	538	-	315	315	-
Total 48-Refunds	\$1,141	\$1,175	\$800	\$1,155	\$1,155	\$386
Total Revenues	\$8,438	\$10,027	\$13,800	\$11,154	\$14,155	\$5,915
50-Salaries & Benefits						
5000-Salaries / Full-Time	63,470	54,128	76,107	54,211	76,107	83,913
5100-Salaries / Overtime	1,209	994	3,000	1,112	3,000	3,000
5105-Salaries - Leave Payout	1,310	2,935	-	-	-	-
5110-Salaries/Uniform Pay	816	700	1,207	744	1,207	1,060
5300-Public Employees Retirement Sy	16,161	5,167	7,963	5,664	7,963	8,442
5302-Long Term Disability Insurance	196	51	139	102	139	273
5303-Life Insurance Premiums	86	25	71	49	71	118
5304-Workers Compensation Insurance	6,497	5,657	7,524	5,660	7,524	7,822
5305-Medicare Tax- Employer's Share	996	854	1,164	821	1,164	1,299
5306-Unfunded Accrued Liability	-	6,540	7,952	8,012	7,952	8,548
5308-Deferred Compensation/Full-tim	2,339	652	-	658	478	1,615
5309-Unemployment Insurance	365	265	420	394	420	350
5310-Section 125 Benefit Allow.	12,213	12,013	16,520	10,498	16,520	16,520
Total 50-Salaries & Benefits	\$105,658	\$89,981	\$122,067	\$87,925	\$122,545	\$132,960
53-Materials & Services						
6418-Postage / Other Mailing Charge	45	-	45	-	45	1,000
6425-Vehicle Fuel, Supplies & Maint	1,648	3,974	2,400	2,832	2,400	3,200
6440-Contracted Services	150,055	150,027	150,000	150,038	150,010	157,500
6530-Conference/Training/Ed	718	585	2,500	-	-	2,500
Total 53-Materials & Services	\$152,466	\$154,586	\$154,945	\$152,870	\$152,455	\$164,200
54-Interfund Charges						
6902-Interfund Chg Central Supply	130	69	130	50	130	69
6907-Interfund Chg Vehicle Replace	4,267	3,732	4,267	4,267	4,267	3,733
6908-Interfund Chg Vehicle Maint.	5,992	6,230	5,992	5,992	5,992	6,481
Total 54-Interfund Charges	\$10,389	\$10,031	\$10,389	\$10,309	\$10,389	\$10,283
63-Transfer Out						
8200-Transfer Out	-	-	-	6,119	-	-
Total 63-Transfer Out	\$0	\$0	\$0	\$6,119	\$0	\$0
Total Expenses	\$268,513	\$254,598	\$287,401	\$257,223	\$285,389	\$307,443
Total 10202060-Animal Control Net Surplus/	(\$260,075)	(\$244,571)	(\$273,601)	(\$246,069)	(\$271,234)	(\$301,528)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
31-Licenses & Permits						
4070-License Tax Revenue	58,068	27,010	4,000	37,794	35,812	27,145
Total 31-Licenses & Permits	\$58,068	\$27,010	\$4,000	\$37,794	\$35,812	\$27,145
32-Fines & Forfeiture						
4551-Fines/Penalties for Violation	152,944	50,495	100,000	39,188	100,000	50,747
4554-Vehicle Abatement Fee	40,057	62,016	52,000	70,821	52,000	62,326
4684-Cost Recovery for Weed Abateme	2,487	1,053	10,000	953	10,000	1,058
Total 32-Fines & Forfeiture	\$195,488	\$113,564	\$162,000	\$110,962	\$162,000	\$114,131
33-Charges for Services						
4076-Registration Fee	10,360	1,335	5,000	3,030	5,000	2,700
4202-Application Fee	3,325	1,825	3,000	950	3,000	1,000
4203-Background Check/Report Fee	752	525	1,000	484	1,000	550
4228-Graffiti Ordinance	-	-	226	-	226	119
4556-Multi-Family Inspection Fees	14,492	1,742	2,000	1,373	2,000	8,996
4561-Rental Inspection Fee	6,174	14,610	8,000	2,612	8,000	10,000
Total 33-Charges for Services	\$35,103	\$20,037	\$19,226	\$8,449	\$19,226	\$23,365
38-Local Grnt & Donation						
4555-LEA Tire Grant	436	-	-	-	-	-
Total 38-Local Grnt & Donation	\$436	\$0	\$0	\$0	\$0	\$0
47-Gains & Proceeds						
4671-Sale of Real and Personal Prop	3,850	-	-	-	-	-
Total 47-Gains & Proceeds	\$3,850	\$0	\$0	\$0	\$0	\$0
48-Refunds						
4659-Refunds and Reimbursements	85	-	-	-	-	1,014
Total 48-Refunds	\$85	\$0	\$0	\$0	\$0	\$1,014
49-Transfers In						
4355-Transfer-In	18,903	18,903	18,903	15,753	18,903	18,903
Total 49-Transfers In	\$18,903	\$18,903	\$18,903	\$15,753	\$18,903	\$18,903
Total Revenues	\$311,933	\$179,514	\$204,129	\$172,958	\$235,941	\$184,558
50-Salaries & Benefits						
5000-Salaries / Full-Time	362,913	323,494	287,423	257,871	287,423	274,837
5005-Salaries / Part-time	36,030	27,298	19,680	20,142	19,680	20,966
5100-Salaries / Overtime	4,490	2,760	5,200	2,842	5,200	5,200
5105-Salaries - Leave Payout	2,733	12,804	-	5,632	5,632	32,034
5110-Salaries/Uniform Pay	1,000	1,000	500	1,000	1,000	750
5300-Public Employees Retirement Sy	102,836	41,009	38,183	34,514	38,183	33,902
5302-Long Term Disability Insurance	1,165	976	862	780	862	904
5303-Life Insurance Premiums	472	448	462	423	462	401
5304-Workers Compensation Insurance	39,900	35,922	29,700	29,311	29,700	27,091
5305-Medicare Tax- Employer's Share	6,096	5,480	4,727	4,335	4,727	4,525
5306-Unfunded Accrued Liability	-	64,071	74,653	62,679	74,653	83,742
5307-Deferred Comp/Part-Time	1,351	1,025	738	755	738	786
5308-Deferred Compensation/Full-tim	14,606	12,886	11,821	10,602	11,821	11,393
5309-Unemployment Insurance	1,741	1,543	1,365	1,137	1,365	1,138
5310-Section 125 Benefit Allow.	111,863	82,077	70,566	61,184	70,566	54,768
Total 50-Salaries & Benefits	\$687,196	\$612,793	\$545,880	\$493,207	\$552,012	\$552,437
53-Materials & Services						
6402-Telephone & Fax Charges	13,294	11,643	10,000	11,407	10,000	10,000
6411-Advertising/Bids and Notices	300	569	1,000	927	1,000	1,000
6414-Professional Dues	285	380	475	380	475	475
6415-Publications/Subscriptions	49	74	250	178	250	250
6416-Office Supplies/Expendable	5,634	2,524	5,000	1,682	3,000	5,000
6418-Postage / Other Mailing Charge	6,021	3,938	7,800	3,731	5,000	7,000
6425-Vehicle Fuel, Supplies & Maint	4,118	2,869	4,800	2,463	3,000	4,800
6437-Weed Abatement Expense	1,850	5,135	10,000	-	10,000	10,000

(10204400)

Code Enforcement

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
6440-Contracted Services	16,685	10,843	17,250	6,271	12,000	7,317
6530-Conference/Training/Ed	5,657	2,664	6,000	503	6,000	7,000
6532-Maintenance/Other Supplies	4,123	4,191	5,000	476	5,000	6,500
Total 53-Materials & Services	\$58,016	\$44,430	\$67,575	\$28,018	\$55,725	\$59,342
54-Interfund Charges						
6907-Interfund Chg Vehicle Replace	12,000	12,040	12,000	12,000	12,000	14,640
6908-Interfund Chg Vehicle Maint.	17,472	16,224	17,472	17,472	17,472	14,914
6918-Interfund Chg Comp Maint	54,872	55,862	54,872	54,872	54,872	55,862
6920-Interfund Chg Computer Replace	13,130	13,130	13,130	13,130	13,130	13,130
6924-Interfund Chg Motor Rental	-	340	-	-	-	-
Total 54-Interfund Charges	\$97,474	\$97,596	\$97,474	\$97,474	\$97,474	\$98,546
63-Transfer Out						
8200-Transfer Out	-	-	-	34,637	-	-
Total 63-Transfer Out	\$0	\$0	\$0	\$34,637	\$0	\$0
Total Expenses	\$842,686	\$754,819	\$710,929	\$653,336	\$705,211	\$710,325
Total 10204400-Code Enforcement Net	(\$530,753)	(\$575,305)	(\$506,800)	(\$480,378)	(\$469,270)	(\$525,767)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
30-Taxes						
4085-Measure K Revenue	(162,857)	2,695,756	2,507,500	2,189,152	2,507,500	2,775,115
Total 30-Taxes	(\$162,857)	\$2,695,756	\$2,507,500	\$2,189,152	\$2,507,500	\$2,775,115
34-Interest						
4162-Interest Income	-	8,518	-	-	-	-
Total 34-Interest	\$0	\$8,518	\$0	\$0	\$0	\$0
41-Rental Income						
4167-Rents and Leases Income	-	68,192	-	47,195	47,195	68,533
4190-Rental Income	59,846	-	-	100	100	-
Total 41-Rental Income	\$59,846	\$68,192	\$0	\$47,295	\$47,295	\$68,533
48-Refunds						
4659-Refunds and Reimbursements	-	49,654	-	56,255	44,826	-
Total 48-Refunds	\$0	\$49,654	\$0	\$56,255	\$44,826	\$0
Total Revenues	(\$103,011)	\$2,822,120	\$2,507,500	\$2,292,702	\$2,599,621	\$2,843,648
50-Salaries & Benefits						
5000-Salaries / Full-Time	-	2,770	908,794	991,941	908,794	1,057,678
5100-Salaries / Overtime	44,483	37,570	49,250	32,370	49,250	49,250
5105-Salaries - Leave Payout	34,430	90,129	36,438	72,578	63,400	24,518
5110-Salaries/Uniform Pay	12,477	13,159	12,274	12,939	12,274	12,274
5300-Public Employees Retirement Sy	-	512	171,039	176,757	171,039	188,578
5302-Long Term Disability Insurance	-	10	2,692	2,623	2,692	2,692
5303-Life Insurance Premiums	-	2	868	834	868	844
5304-Workers Compensation Insurance	102,092	104,331	94,574	110,659	97,014	99,623
5305-Medicare Tax- Employer's Share	15,381	15,620	14,737	15,964	14,737	16,310
5306-Unfunded Accrued Liability	-	251,723	279,954	294,354	279,954	329,004
5307-Deferred Comp/Part-Time	-	18	-	-	-	19
5308-Deferred Compensation/Full-tim	-	59	6,264	5,984	6,264	6,564
5309-Unemployment Insurance	-	-	2,940	2,443	2,940	2,450
5310-Section 125 Benefit Allow.	215,842	218,277	200,225	201,633	200,225	211,732
Total 50-Salaries & Benefits	\$1,729,697	\$1,843,319	\$1,780,049	\$1,921,079	\$1,809,451	\$2,001,536
53-Materials & Services						
6401-Gas and Electric Utilities	-	2,377	13,200	9,667	13,200	634
6402-Telephone & Fax Charges	-	-	-	122	122	-
6416-Office Supplies/Expendable	23,295	2,495	2,660	281	2,660	2,532
6425-Vehicle Fuel, Supplies & Maint	29,862	23,489	25,088	11,081	25,088	23,841
6530-Conference/Training/Ed	12,331	9,176	12,400	12,400	12,400	9,313
6532-Maintenance/Other Supplies	105,446	129,368	132,677	21,267	157,677	131,308
Total 53-Materials & Services	\$170,934	\$166,905	\$186,025	\$47,141	\$211,147	\$167,628
54-Interfund Charges						
6903-Interfund Chg Cost Distrib	-	-	-	-	-	-
6907-Interfund Chg Vehicle Replace	42,300	46,467	42,300	42,300	42,300	57,027
6908-Interfund Chg Vehicle Maint.	39,052	36,263	39,052	39,052	39,052	37,724
6920-Interfund Chg Computer Replace	2,450	2,450	2,450	2,450	2,450	2,450
Total 54-Interfund Charges	\$83,802	\$85,180	\$83,802	\$83,802	\$83,802	\$97,201
60-Capital Outlay						
7000-Vehicles and Equipment	-	-	25,000	24,052	-	-
7030-Facilities And Improvements	248,259	600,122	401,308	3,979	300,000	-
Total 60-Capital Outlay	\$248,259	\$600,122	\$426,308	\$28,031	\$300,000	\$0
63-Transfer Out						
8200-Transfer Out	112,000	112,000	112,000	224,012	112,000	112,000
8210-Transfers Out/Debt Service	-	251	-	-	-	251
Total 63-Transfer Out	\$112,000	\$112,251	\$112,000	\$224,012	\$112,000	\$112,251
Total Expenses	\$2,344,692	\$2,807,777	\$2,588,184	\$2,304,065	\$2,516,400	\$2,378,616
Total 10252000-Measure K Sales Tax - Police	(\$2,447,703)	\$14,343	(\$80,684)	(\$11,363)	\$83,221	\$465,032

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
38-Local Grnt & Donation						
4559-Tire Amnesty Grant	34,395	-	77,136	-	-	-
Total 38-Local Grnt & Donation	\$34,395	\$0	\$77,136	\$0	\$0	\$0
Total Revenues	\$34,395	\$0	\$77,136	\$0	\$0	\$0
50-Salaries & Benefits						
5000-Salaries / Full-Time	6,953	-	-	-	-	-
5300-Public Employees Retirement Sy	1,167	-	-	-	-	-
5302-Long Term Disability Insurance	31	-	-	-	-	-
5303-Life Insurance Premiums	1	-	-	-	-	-
5304-Workers Compensation Insurance	776	-	-	-	-	-
5305-Medicare Tax- Employer's Share	128	-	-	-	-	-
5308-Deferred Compensation/Full-tim	356	-	-	-	-	-
5309-Unemployment Insurance	254	-	-	-	-	-
5310-Section 125 Benefit Allow.	1,336	-	-	-	-	-
Total 50-Salaries & Benefits	\$11,002	\$0	\$0	\$0	\$0	\$0
53-Materials & Services						
6412-Advertising/Other	1,187	1,161	1,785	966	966	1,178
6418-Postage / Other Mailing Charge	696	-	1,050	-	-	-
6440-Contracted Services	20,940	10,000	19,847	11,000	11,000	10,150
6532-Maintenance/Other Supplies	570	385	967	282	282	390
Total 53-Materials & Services	\$23,393	\$11,546	\$23,649	\$7,748	\$12,248	\$11,718
Total Expenses	\$34,395	\$11,546	\$23,649	\$7,748	\$12,248	\$11,718
Total 10814460-Tire Amnesty Grant Net	\$0	(\$11,546)	\$53,487	(\$7,748)	(\$12,248)	(\$11,718)



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Fire Department



Department Summary

The Fire Department remains focused on its core mission: the protection of life and property.

The provision of effective emergency response to the public in a safe, efficient, and cost-effective manner is the mission of the Fire Department. The Department strives to protect life, property, and the environment, by delivery of innovative and efficient quality emergency management services in our community.

The Fire Department is administered by the California Department of Forestry and Fire Protection (CAL FIRE) pursuant to a cooperative fire protection agreement. Policy direction remains with the Madera City Council. Fire Department staff are CAL FIRE employees. CAL FIRE serves and

safeguards the citizens and protects the property and resources of California and provides a multitude of emergency and non-emergency services to the community.

Major Contracted Services Include

- Fire suppression and prevention
- Delivery of emergency medical services
- Rescue and public service assistance
- Fire menace standbys
- Coordination of response support operations for natural or man-made disasters

Responsibility

CAL FIRE provides the organizational support and leadership necessary to:

- **Serve:** We are committed to the safety and well-being of the public and our employees.
- **Collaborate:** We build and maintain cooperative relationships across the state and beyond to benefit the public we serve.
- **Protect:** We integrate fire protection, natural resource management, and fire prevention under a single mission on behalf of the state and local communities.

Key Accomplishments

Overview of accomplishments in FY 2020/21:

- Placed Ladder Truck 58 in service
- Opened Station 58 in November 2020
- Paved the parking lots Stations 56 & 57
- Trained four firefighters to truck operation level for the new ladder truck
- Placed in service a firefighting Utility Terrain Vehicle (UTV) to provide better fire protection for citizens that live near the river (from Cleveland/Tozer to Riverview/Caitlin Drive)

- With the addition of Station 58 and a 4th firefighter per day at Station 56, staffing levels were increased by 50 percent to protect the citizens in comparison to prior years
- Set aside \$200,000 for the fire apparatus replacement fund

Successfully Mitigated:

- 3,169 calls
- 1,741 emergency medical calls
- 417 fires
- 314 motor vehicle accidents
- 126 assists to other agencies
- 360 fire alarm responses
- 126 public service assists (non-emergency calls of service)
- 36 fire menace standbys (emergency calls non-fire or medical)
- 49 hazardous material incidents

Goals & Performance Measures

- Identify a work plan to become compliant with Senate Bill No. 1205
- Emphasize the prevention of fire and other peril through effective code adoption and enforcement activities in the City
- Complete a Request for Statement of Qualifications (RFQ) for the design of the Station 56 remodel and Station 58 training grounds
- Work on improving Insurance Service Office (ISO) rate to a Class 3 Fire Department, creating cost savings for citizens and businesses of Madera on their insurance policies

- In conjunction with the Police Department, research and apply to state, federal, and private grant programs to assist in funding Fire Department operations
- Continue effective collaboration with community groups to ensure coordination and integration with local emergency response agencies
- Continue to provide effective fire and life safety education to school-aged children in our community

Department Staffing & Structure

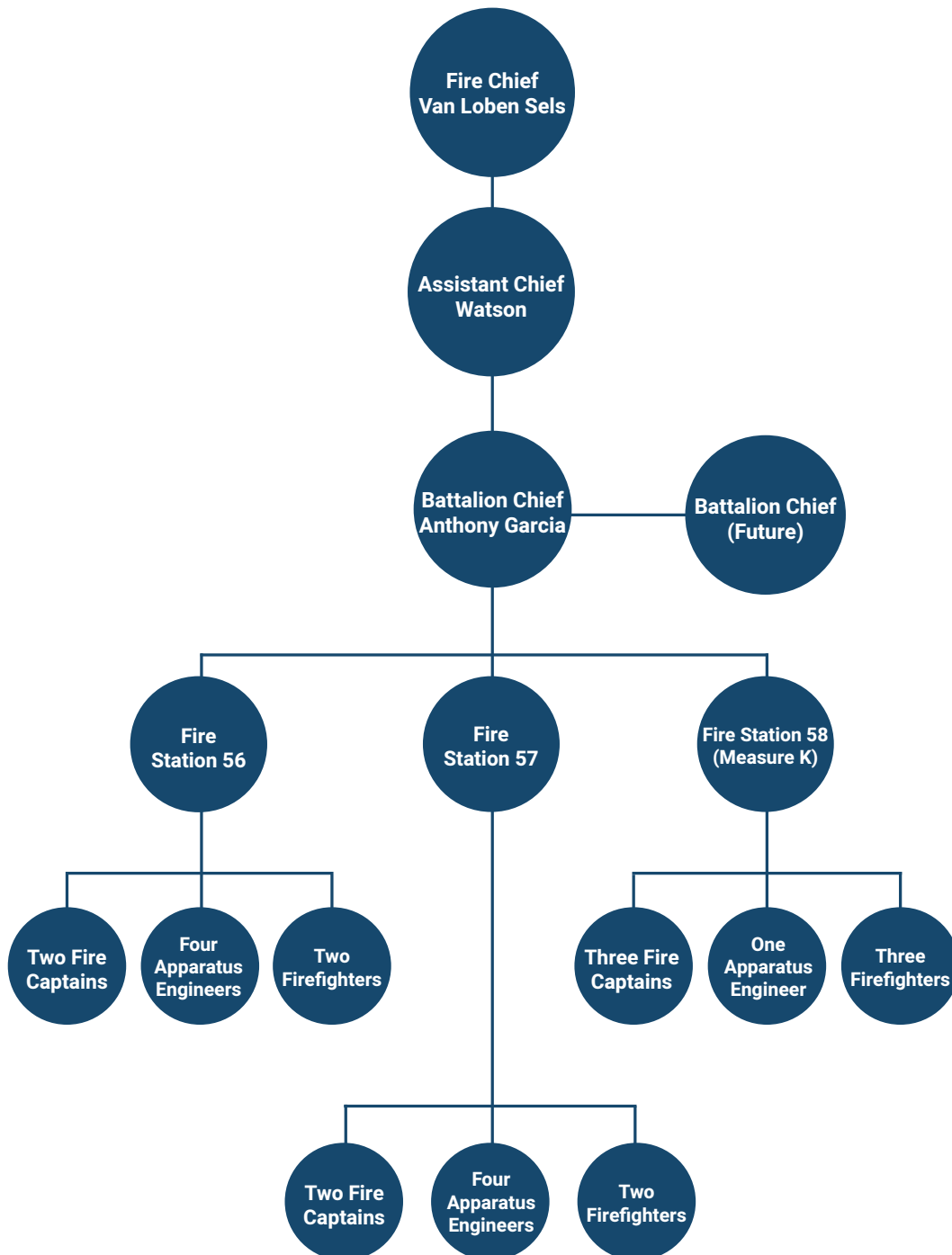
Three fire stations are located within the City:

- Fire Station 56 at 317 North Lake
- Fire Station 57 at 200 South Schnoor
- Fire Station 58 at 2558 Condor

Moving forward, Station 56 will be staffed with four firefighters; 57 and 58 are staffed with three firefighters. Engine 56 and Engine 656 will be staffed with two personnel; Engine 57 and Truck 58 have three personnel. A Battalion Chief supports the firefighters. It is worth noting that two stations provide reserve engines and the City benefits from CAL FIRE personnel being housed proximally to the City with the capability to assist in times of need.

Currently, chief officer coverage is shared between one City of Madera-funded battalion chief and one Madera County-funded battalion chief to maintain one chief officer on duty 24 hours a day, seven days a week.

Fire Department Organizational Chart



	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
33-Charges for Services						
4212-Fire Special Svs Fee	2,688	22,843	20,000	11,088	20,000	24,926
4247-Weed Abatement Fee	3,346	450	450	-	450	1,600
Total 33-Charges for Services	\$6,034	\$23,293	\$20,450	\$11,088	\$20,450	\$26,526
38-Local Grnt & Donation						
4301-Donations	-	2,500	-	-	-	2,508
Total 38-Local Grnt & Donation	\$0	\$2,500	\$0	\$0	\$0	\$2,508
40-Interfund Charges						
4346-Interfund Chg Cost Distributio	57,820	57,820	57,820	57,820	57,820	57,820
Total 40-Interfund Charges	\$57,820	\$57,820	\$57,820	\$57,820	\$57,820	\$57,820
47-Gains & Proceeds						
4671-Sale of Real and Personal Prop	-	4,300	-	-	-	-
Total 47-Gains & Proceeds	\$0	\$4,300	\$0	\$0	\$0	\$0
48-Refunds						
4659-Refunds and Reimbursements	285	-	-	30,192	30,192	12,995
Total 48-Refunds	\$285	\$0	\$0	\$30,192	\$30,192	\$12,995
Total Revenues	\$64,139	\$87,913	\$78,270	\$99,100	\$108,462	\$99,849
53-Materials & Services						
6401-Gas and Electric Utilities	22,979	31,678	28,215	31,400	31,652	33,550
6402-Telephone & Fax Charges	12,397	13,134	12,150	15,498	15,574	16,500
6415-Publications/Subscriptions	97	1,075	1,485	-	1,346	1,000
6416-Office Supplies/Expendable	3,113	6,703	3,465	2,120	2,201	2,000
6425-Vehicle Fuel, Supplies & Maint	78,222	92,715	93,875	80,974	81,000	95,000
6440-Contracted Services	25,621	29,038	4,008,298	2,895,026	3,848,918	3,869,006
6530-Conference/Training/Ed	8,214	13,575	9,500	4,588	9,500	10,000
6532-Maintenance/Other Supplies	30,365	30,916	59,035	58,813	49,000	60,000
6561-Miscellaneous Expenses	-	-	4,500	107	4,500	-
Total 53-Materials & Services	\$3,518,169	\$3,848,811	\$4,220,523	\$3,078,480	\$4,043,691	\$4,087,056
54-Interfund Charges						
6900-Interfund Chg Facility Maint.	41,584	43,427	41,584	41,584	41,584	43,427
6902-Interfund Chg Central Supply	1,940	3,132	1,940	3,370	3,370	3,132
6903-Interfund Chg Cost Distrib	-	-	-	-	-	-
6907-Interfund Chg Vehicle Replace	8,067	8,732	8,067	8,067	8,067	-
6918-Interfund Chg Comp Maint	20,045	20,406	20,045	20,045	20,045	20,406
6920-Interfund Chg Computer Replace	4,315	4,315	4,315	4,315	4,315	4,315
Total 54-Interfund Charges	\$75,951	\$80,012	\$75,951	\$77,381	\$77,381	\$71,280
58-Special Payments						
6448-Bond/Loan Admin Fees	-	-	-	1,535	1,535	-
6560-Liability / Property Insurance	16,348	19,477	21,695	22,689	22,689	30,857
6562-Retiree Insurance Premiums	-	-	5,580	-	5,580	-
8000-Interest Expense	8,879	4,997	1,010	1,010	1,010	-
8002-Lease Payment	142,254	146,135	74,556	74,556	74,556	-
Total 58-Special Payments	\$167,481	\$170,609	\$102,841	\$99,790	\$105,370	\$30,857
63-Transfer Out						
8210-Transfers Out/Debt Service	-	2,935	-	-	-	2,935
8260-Transfer-Out CIP	-	-	-	-	-	6,197
Total 63-Transfer Out	\$0	\$2,935	\$0	\$0	\$0	\$9,132
Total Expenses	\$3,761,601	\$4,102,367	\$4,399,315	\$3,255,651	\$4,226,442	\$4,198,325
Total 10202500-Fire Net Surplus/(Deficit)	(\$3,697,462)	(\$4,014,454)	(\$4,321,045)	(\$3,156,551)	(\$4,117,980)	(\$4,098,476)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
30-Taxes						
4085-Measure K Revenue	(162,857)	-	-	-	-	-
Total 30-Taxes	(\$162,857)	\$0	\$0	\$0	\$0	\$0
47-Gains & Proceeds						
4753-Proceeds from Sale of Bonds	4,653,613	-	-	-	-	-
Total 47-Gains & Proceeds	\$4,653,613	\$0	\$0	\$0	\$0	\$0
Total Revenues	\$4,490,756	\$0	\$0	\$0	\$0	\$0
53-Materials & Services						
6440-Contracted Services	-	-	-	160	160	-
6532-Maintenance/Other Supplies	7,514	-	-	-	-	-
Total 53-Materials & Services	\$7,514	\$0	\$0	\$160	\$160	\$0
58-Special Payments						
6449-Bond Cost of Issuance Fees	153,613	-	-	-	-	-
Total 58-Special Payments	\$153,613	\$0	\$0	\$0	\$0	\$0
60-Capital Outlay						
7000-Vehicles and Equipment	-	-	2,119	2,119	2,119	-
7030-Facilities And Improvements	1,383,869	-	4,517,870	5,550	5,550	-
Total 60-Capital Outlay	\$1,383,869	\$0	\$4,519,989	\$7,669	\$7,669	\$0
Total Expenses	\$1,544,996	\$0	\$4,519,989	\$7,829	\$7,829	\$0
Total 10252500-Measure K Sales Tax - Fire	\$2,945,760	\$0	(\$4,519,989)	(\$7,829)	(\$7,829)	\$0

(10262500)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
30-Taxes						
4085-Measure K Revenue	-	2,695,756	2,507,500	2,189,152	2,507,500	2,775,115
Total 30-Taxes	\$0	\$2,695,756	\$2,507,500	\$2,189,152	\$2,507,500	\$2,775,115
34-Interest						
4162-Interest Income	-	68,397	-	-	-	-
Total 34-Interest	\$0	\$68,397	\$0	\$0	\$0	\$0
Total Revenues	\$0	\$2,764,153	\$2,507,500	\$2,189,152	\$2,507,500	\$2,775,115
53-Materials & Services						
6401-Gas and Electric Utilities	-	-	6,750	-	-	13,500
6402-Telephone & Fax Charges	-	-	6,076	741	-	12,150
6415-Publications/Subscriptions	-	305	1,485	300	300	1,500
6416-Office Supplies/Expendable	-	2,040	1,575	404	405	1,575
6425-Vehicle Fuel, Supplies & Maint	-	12,839	39,600	24,266	33,110	39,600
6440-Contracted Services	-	19,410	1,681,602	5,698	5,663	1,581,602
6530-Conference/Training/Ed	-	-	2,250	2,402	4,248	7,500
6532-Maintenance/Other Supplies	-	6,581	71,027	56,716	55,000	50,000
6561-Miscellaneous Expenses	-	-	-	-	-	4,350
Total 53-Materials & Services	\$0	\$41,175	\$1,810,365	\$90,527	\$98,726	\$1,711,777
54-Interfund Charges						
6907-Interfund Chg Vehicle Replace	-	-	6,667	6,667	6,667	8,267
Total 54-Interfund Charges	\$0	\$0	\$6,667	\$6,667	\$6,667	\$8,267
58-Special Payments						
6449-Bond Cost of Issuance Fees	-	(10,324)	-	-	-	-
8000-Interest Expense	-	105,678	173,200	173,200	173,200	168,000
8001-Principal Payment	-	125,000	295,500	130,000	295,500	135,000
Total 58-Special Payments	\$0	\$220,354	\$468,700	\$303,200	\$468,700	\$303,000
60-Capital Outlay						
7000-Vehicles and Equipment	-	147,058	4,208	8,417	8,417	-
7030-Facilities And Improvements	-	5,746,272	786,318	1,417,588	1,417,628	367,000
7050-Construction/Infrastructure	-	-	-	57	57	-
Total 60-Capital Outlay	\$0	\$5,893,330	\$790,526	\$1,304,680	\$1,426,102	\$367,000
Total Expenses	\$0	\$6,154,859	\$3,076,258	\$1,705,074	\$2,000,195	\$2,390,044
Total 10262500-Measure K Sales Tax - Fire	\$0	(\$3,390,706)	(\$568,758)	\$484,078	\$507,305	\$385,071



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Public Works Department



Department Summary

Public Works (PW) is one of the four divisions that cumulatively make up the Community Development Department.

The Public Works Department is responsible for maintaining and managing operations of the City's public utility systems. The Public Works Department is responsible for the installation, maintenance, and repair of the City's water, sewer, and electrical conveyance systems.

Primary responsibilities also include maintaining the Wastewater Treatment Plant and the Municipal Airport. Street repair and maintenance, street sweeping services, and flood control are included within the Public Works Department, as well as administrative functions related to solid waste and recycling activities.

Public Works is composed of the following Divisions:

- Streets and Storm Drainage
- Water and Sewer Collections
 - Water Quality
 - Water Conservation
 - Wastewater Collection
- Wastewater Treatment

- Facilities and Electrical
- Administration
 - Airports

Responsibility

Streets and Storm Drainage

- Provide maintenance and repair of street systems, including pavement markings, pothole repair, alley grading, and street signs
- Provide street sweeping services and annual leaf cleanup program
- Partnered with contracted services to remove over 70 tons of refuse and trash from the riverbed
- Painting of traffic control identifiers on over 80 miles of roadway
- Oversee the contract of alley re-pavement and maintenance
- Maintain storm drain systems, including cleaning of drainage lines and inlets, basin maintenance, and emergency flood responses
- Removal and cover up of graffiti throughout the city
- 11.2 miles of unpaved shoulder maintenance

Water and Sewer

- Deliver a continuous supply of clean, fresh water throughout the City
- Provide routine maintenance of the City's 19 groundwater wells and approximately 200 miles of water distribution pipelines
- Repair compromised water service lines and water mains annually
- Promote water conservation through outreach and customer rebate programs

- Ensure collection and delivery of wastewater to the Wastewater Treatment Plant (WWTP)
- Provide routine maintenance of 5 sewer lift stations and approximately 140 miles of sewer collection lines

Wastewater Treatment

- Operate and maintain the City of Madera's Wastewater Treatment Plant in a safe, reliable, productive and cost-effective manner.
- Ensure and maintain compliance with Regional Water Quality Control Board's Waste Discharge Requirements
- (WDR) permit for all wastewater treatment and disposal facilities.
- Enforce the City of Madera's Industrial Pretreatment Program in conformance with City's Legal Authority and Code of Federal Regulations (CFR), Title 40, Part 503.
- Protect public health and the environment by providing wastewater treatment to all domestic and industrial wastewater collected within our service areas; ensure treated waters discharged back into the environment meet or exceed the City's Waste Discharge Requirements permit limits and all other applicable local, State and Federal requirements.
- Promote safe work habits in the workplace through increased employee involvement and participation in in-house safety training, as well as through participation in trade industry's technical and educational programs.
- Implement capital improvement/repair plan to continually improve and maintain mechanical systems critical to the efficient operation of the WWTP

Facilities and Electrical

- Provide routine maintenance to the City's buildings, equipment, and facilities
- Maintain over 3,000 City-owned streetlights and 38 traffic signals

- Provide electrical installation, maintenance and troubleshooting on all electrical components for the City
- Responsible for the safe operation of the 19 water wells, 5 sewer lift stations, and 23 storm drains among other systems
- Work on City owned buildings to make them more user friendly, comfortable, and aesthetically appealing
- Maintain the electrical operation of solar arrays at the Police Department, Youth Center and to a lesser degree the WWTP. We have also recently installed approximately 150 solar streetlights throughout the city to be maintained by the facilities division
- Maintain all operations and controls for machinery and equipment for the WWTP. Including the pumps, motors, motor control centers, Variable Frequency Drives, programmable logic controllers, instrumentation and SCADA integrated system

Administration (including the Airport)

The administration division has several responsibilities, as well as the added task of overseeing the airport. All calls for service originate with the administrative division and are then disseminated to the appropriate division.

Recently the administrative division contracted, with a private firm, the monitoring of backflow prevention devices. This is expected to simplify the process for consumers, while protecting the potable water supply to citizens. This is scheduled to go into full effect August 1st.

At the Municipal Airport, the City saw the construction of one new, large hanger and the expansion of a second hanger is currently underway. A vacuum/sweeper was also purchased by way of a grant to maintain the airport runway and remove small debris. Finally, a flight school moved into the City of Madera Municipal Airport and operates a full-time flight school and training program.

Key Accomplishments

FY 2020/21 was unique in many ways due to the pandemic. By following recommended public health guidelines, the Public Works management team did an excellent job ensuring limited

exposure for team members, which as a result, allowed PW to fully operate without any disruption in service to the community. This includes all street sweeping operations, street maintenance, water and sewer services, and wastewater treatment operations.

Despite the pandemic, Public Works was able to maintain essential services. This includes:

- The Streets Division continued with normal operations and repaired an excess of 1,800 potholes to ensure safety for drivers on the roadway. Much of this was completed with the new city hot patch trailer purchased last year
- Over 3,200 miles of street sweeping was completed. Street sweepers operate each weekday in the early morning hours
- Added two new storm water pumps for drainage to ponding basins. One is located at Town and Country park while the other is on Pine Street near Howard Road
- Removed 620 yards of leaf and vegetation during the annual leaf removal program
- Over 1,000 tires were collected and disposed of through the tire abatement program
- Approximately 22,000 square feet of alleyway was repaved this year
- In cooperation with Mid-Valley disposal, collected 1,988 tons of refuse, 167 tons of metal, 21 tons of e-waste, and a total of 3,294 tires during citywide annual curbside cleanup
- Water and Sewer divisions replaced approximately 130 water service lines and repaired over 100 water leaks, as well as replacing 12 fire hydrants
- A water systems supervisor was added to the water department to increase efficiency and supervision over the water department
- Continued to work with Madera Irrigation District to divert irrigation water into existing ponding basins thereby improving our water recharge efforts

- Installed approximately 55 water meters
- Completed the rehab of two wells (Well #30 and #34)
- Wastewater Treatment Plant operated without interruption, processing over five million gallons a day
- WWTP entered into a contract with a consultant to begin the process of converting the plant to manage up to 10 million gallons per day of wastewater (up from the current 7.1 MGD)
- Purchased and currently installing new chlorine generators at Well #15, #22, #30
- Completed the replacement of windows at the Madera Municipal Airport terminal building
- A beautification project took place in which city employees removed over 500 snipe signs (advertisement signs posted on public property), removed approximately 50 abandoned phone booths, returned or removed several shopping carts throughout the city, and removed or 70 tons of trash from the riverbed
- The Facilities Division replaced and updated several pump lift stations, updated traffic signal control devices, replaced six street lights, repaired 175 streetlight fixtures and is currently overseeing a city-wide project to increase our reliance on green energy (see ENGIE project noted above)
- Increased renewable energy production from 80,000 kw per month to approximately 160,000 kw of power each month at the WWTP. This was accomplished by staff monitoring production and identifying areas of improvement by the Facilities Department
- In December of 2019 the City of Madera approved a contract more than 18 million dollars for a comprehensive energy savings project. The City contracted with ENGIE Services U.S. Inc. to modify or install energy improvements at 17 different city locations and facilities. This project includes solar energy production, HVAC improvement and overhaul, electrical vehicle charging stations, LED lighting retrofits and solar streetlights. Approximately 76% of the total cost is for solar power generation. The facilities department was tasked to oversee the

operation to its completion, and as of this date, the project is approximately 80% complete

Goals & Performance Measures

- Monitor and evaluate the effectiveness and efficiency of the delivery of services provided
- Beautification of the water wells
- Continued installation and maintenance of solar streetlights throughout the City over the course of the next several years
- Streets Division will be overseeing and conducting pavement crack seal throughout the City
- Wastewater Treatment Plant will continue the process of increasing the Plant's capacity to process 10 million gallons of solid waste per day
- Continue coaching, training, and managing employees to provide an opportunity to succeed in their positions, while at the same time gaining the knowledge and experience necessary to help them pass the State required certification tests at WWTP
- Work with a consultant organization to perform a study of water, sewer, and solid waste rates. This task is near completion
- Facilities Division will continue to convert the City into more reliance on green energy
- Continued removal of abandoned phone booths
- Landscaping improvements and added parking lot at WWTP

Department Fund Summary

The Public Works Department is comprised of numerous budgets across seven different funds:

- Streets/Graffiti (General Fund)
- Water Fund
- Sewer Fund (Sewer and WWTP)

- Airport Fund
- Drainage Fund
- Solid Waste and Recycling Fund
- Facilities (Internal Service Fund)

The following is a summary of each:

Streets/Graffiti

The Streets and Graffiti budgets fall within the General Fund. Gas Tax and Measure T are the two main revenue sources for each of these budgets.

Water Fund

The Water Fund is funded by user rate revenue. There are several budgets within the Water Fund: Water Maintenance, Water Quality, Water Conservation, and Water Capital Outlay.

Sewer Fund

The Sewer Fund is also funded by user rate revenue. Within the Sewer Fund are several budgets: Sewer Maintenance, Wastewater Treatment Plant, and Sewer Capital Outlay.

Airport Fund

The Airport Fund is funded by several revenues: hangar and tie down rental fees, fixed based operator land leases, and agricultural land leases. The Airport Fund has both a maintenance budget, as well as a capital outlay budget. Capital projects are largely funded by the Federal Aviation Administration.

Drainage Fund

The Drainage Fund is funded by user rate revenue. It is broken into three budgets: Drainage Capital Outlay, Drainage Operations, and Drainage Flood Control.

Solid Waste and Recycling Fund

The Solid Waste Fund is funded by user rate revenue. Within this fund are several budgets: Solid Waste Disposal, Street Cleaning, and Tire Cleanup. There are also numerous small

budgets that represent various CalRecycle grants the City receives from the state for recycling programs.

Facilities

Facilities is an Internal Service Fund. It receives Gas Tax revenue to offset the cost of maintaining streetlights and traffic signals. The remainder of the costs are then split proportionately throughout each department in the City.

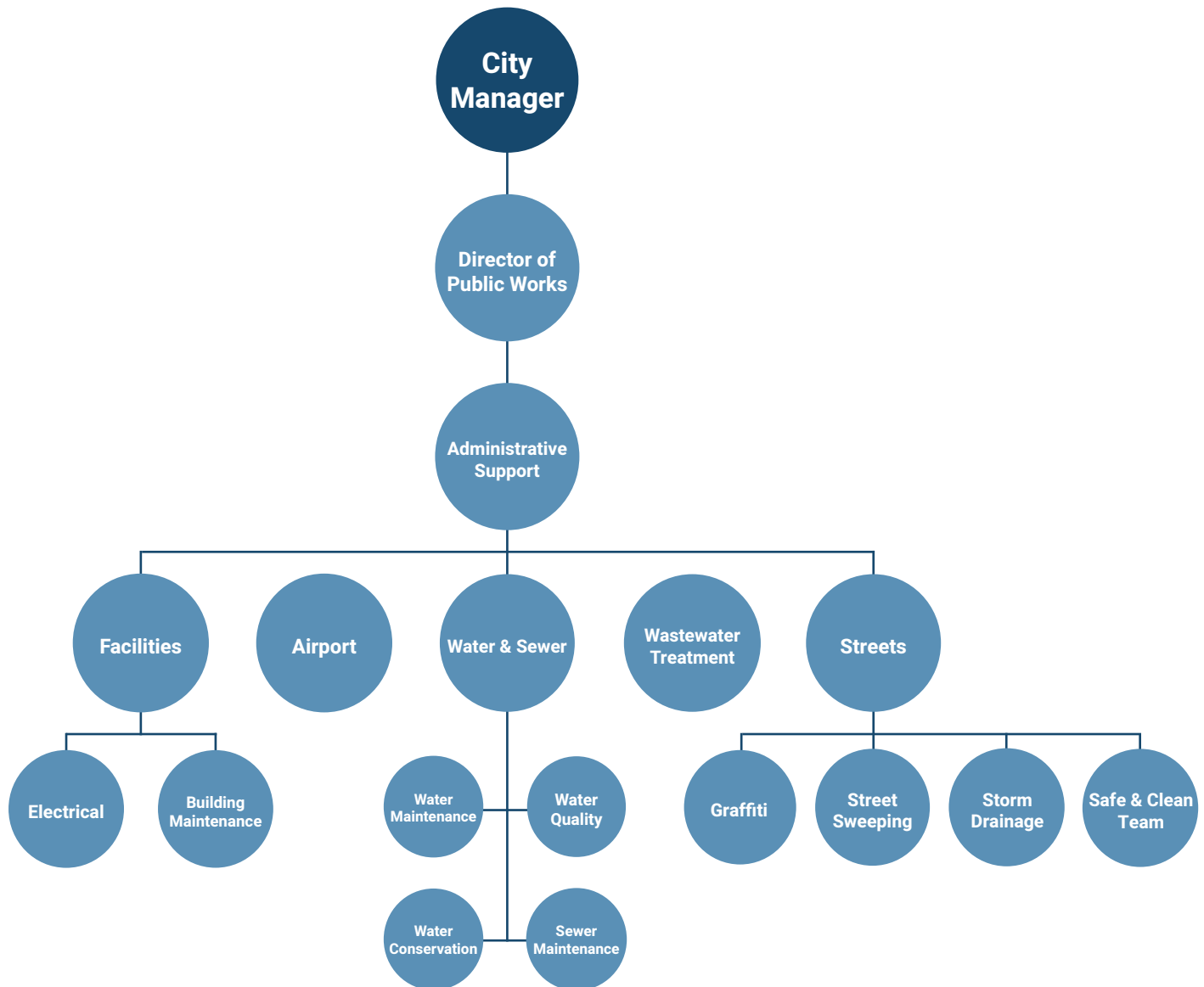
Budget Summary

- For budget details for the following, please refer to “Enterprise Revenues” section of this report.
- For budget details for the following, please refer to “Special Revenues” section of this report.
- For budget details for the following, please refer to “Interfund Revenues” section of this report.

Department Staffing & Structure

Refer to organizational chart.

Public Works Department Organizational Chart



	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
37-State Grants						
4491-Proposition 1B-Cal OES	-	-	150,000	150,000	-	-
Total 37-State Grants	\$0	\$0	\$150,000	\$150,000	\$0	\$0
40-Interfund Charges						
4346-Interfund Chg Cost Distributio	120,000	120,000	120,000	120,000	120,000	120,000
Total 40-Interfund Charges	\$120,000	\$120,000	\$120,000	\$120,000	\$120,000	\$120,000
47-Gains & Proceeds						
4671-Sale of Real and Personal Prop	2,754	8,385	-	-	-	-
Total 47-Gains & Proceeds	\$2,754	\$8,385	\$0	\$0	\$0	\$0
48-Refunds						
4659-Refunds and Reimbursements	18,422	23,027	13,905	3,937	13,905	6,953
Total 48-Refunds	\$18,422	\$23,027	\$13,905	\$3,937	\$13,905	\$6,953
49-Transfers In						
4355-Transfer-In	1,145,576	2,054,478	1,929,655	1,608,046	1,929,655	2,054,478
Total 49-Transfers In	\$1,145,576	\$2,054,478	\$1,929,655	\$1,608,046	\$1,929,655	\$2,054,478
Total Revenues	\$1,286,752	\$2,205,890	\$2,213,560	\$1,881,983	\$2,063,560	\$2,181,431
50-Salaries & Benefits						
5000-Salaries / Full-Time	436,654	409,598	413,149	342,539	413,149	427,785
5005-Salaries / Part-time	1,569	6,019	-	-	-	-
5100-Salaries / Overtime	14,862	6,824	16,150	7,263	16,150	16,150
5105-Salaries - Leave Payout	-	1,007	-	5,912	4,188	13,185
5110-Salaries/Uniform Pay	2,285	2,235	974	1,610	1,610	1,239
5300-Public Employees Retirement Sy	119,302	48,110	50,711	42,495	50,711	51,554
5302-Long Term Disability Insurance	1,493	1,402	1,316	1,075	1,316	1,423
5303-Life Insurance Premiums	636	673	592	563	592	646
5304-Workers Compensation Insurance	-	103	40,822	36,389	40,822	39,958
5305-Medicare Tax- Employer's Share	6,988	6,706	6,513	5,442	6,513	6,723
5306-Unfunded Accrued Liability	-	71,360	83,604	72,837	83,604	93,269
5307-Deferred Comp/Part-Time	59	226	-	-	-	-
5308-Deferred Compensation/Full-tim	17,943	16,645	15,767	15,185	15,767	17,816
5309-Unemployment Insurance	-	-	1,813	1,424	1,813	1,631
5310-Section 125 Benefit Allow.	148,139	138,568	107,281	125,008	108,228	146,731
Total 50-Salaries & Benefits	\$796,491	\$769,953	\$738,692	\$657,742	\$744,463	\$818,110
53-Materials & Services						
6402-Telephone & Fax Charges	2,353	2,909	2,000	2,851	2,616	2,952
6416-Office Supplies/Expendable	626	1,537	1,500	1,424	1,500	1,560
6425-Vehicle Fuel, Supplies & Maint	28,179	20,281	25,000	14,351	25,000	28,000
6440-Contracted Services	303,742	308,555	354,998	361,721	354,998	250,000
6530-Conference/Training/Ed	2,853	1,598	3,000	433	3,000	3,000
6532-Maintenance/Other Supplies	306,025	306,905	216,614	152,930	216,614	325,000
Total 53-Materials & Services	\$643,778	\$641,785	\$603,112	\$495,598	\$603,728	\$610,512
54-Interfund Charges						
6900-Interfund Chg Facility Maint.	13,610	13,365	13,610	13,610	13,610	13,365
6902-Interfund Chg Central Supply	8,852	9,150	8,852	5,700	8,852	9,150
6903-Interfund Chg Cost Distrib	-	4	-	-	-	4
6907-Interfund Chg Vehicle Replace	97,913	123,869	97,913	97,913	97,913	124,189
6908-Interfund Chg Vehicle Maint.	113,889	135,559	113,889	113,889	113,889	141,372
6918-Interfund Chg Comp Maint	28,564	29,079	28,564	28,564	28,564	29,079
6920-Interfund Chg Computer Replace	6,248	6,248	6,248	6,248	6,248	6,248
6924-Interfund Chg Motor Rental	-	-	-	-	-	946
Total 54-Interfund Charges	\$269,076	\$317,274	\$269,076	\$265,924	\$269,076	\$324,353
55-Functional Expenses						
6533-Street Signs	12,967	16,744	18,000	6,042	18,000	20,000
Total 55-Functional Expenses	\$12,967	\$16,744	\$18,000	\$6,042	\$18,000	\$20,000

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	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
58-Special Payments						
6560-Liability / Property Insurance	4,671	5,565	6,199	6,483	6,483	8,816
Total 58-Special Payments	\$4,671	\$5,565	\$6,199	\$6,483	\$6,483	\$8,816
60-Capital Outlay						
6610-Contingency	-	-	-	-	-	575,000
7000-Vehicles and Equipment	89,544	3,940	239,544	-	89,544	-
7050-Construction/Infrastructure	2,786	-	768,401	361,152	384,200	-
Total 60-Capital Outlay	\$92,330	\$3,940	\$1,007,945	\$361,152	\$473,744	\$575,000
63-Transfer Out						
8200-Transfer Out	-	-	-	44,401	-	-
8260-Transfer-Out CIP	-	-	-	-	-	151,755
Total 63-Transfer Out	\$0	\$0	\$0	\$44,401	\$0	\$151,755
Total Expenses	\$1,819,313	\$1,755,261	\$2,643,024	\$1,837,342	\$2,115,494	\$2,508,546
Total 10203010-PW - Streets Net Surplus/	(\$532,561)	\$450,629	(\$429,464)	\$44,641	(\$51,934)	(\$327,115)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
50-Salaries & Benefits						
5005-Salaries / Part-time	-	-	-	-	-	89,045
5304-Workers Compensation Insurance	-	-	-	-	-	8,014
5305-Medicare Tax- Employer's Share	-	-	-	-	-	1,340
5307-Deferred Comp/Part-Time	-	-	-	-	-	3,339
5309-Unemployment Insurance	-	-	-	-	-	175
Total 50-Salaries & Benefits	\$0	\$0	\$0	\$0	\$0	\$101,913
Total Expenses	\$0	\$0	\$0	\$0	\$0	\$101,913
Total 10203011-PW Safe & Clean Initiative Net	\$0	\$0	\$0	\$0	\$0	(\$101,913)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
40-Interfund Charges						
4346-Interfund Chg Cost Distributio	60,000	60,000	60,000	60,000	60,000	60,000
Total 40-Interfund Charges	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000
48-Refunds						
4659-Refunds and Reimbursements	-	-	-	5,236	5,236	-
Total 48-Refunds	\$0	\$0	\$0	\$5,236	\$5,236	\$0
49-Transfers In						
4355-Transfer-In	44,000	84,000	84,000	70,000	84,000	84,000
Total 49-Transfers In	\$44,000	\$84,000	\$84,000	\$70,000	\$84,000	\$84,000
Total Revenues	\$104,000	\$144,000	\$144,000	\$135,236	\$149,236	\$144,000
50-Salaries & Benefits						
5000-Salaries / Full-Time	-	979	38,981	40,320	38,981	42,690
5100-Salaries / Overtime	425	934	1,200	3,263	2,394	2,500
5105-Salaries - Leave Payout	63	9,328	-	350	-	-
5110-Salaries/Uniform Pay	625	250	-	200	200	200
5300-Public Employees Retirement Sy	22,912	5,867	5,881	5,319	5,881	6,269
5302-Long Term Disability Insurance	313	156	129	126	129	129
5303-Life Insurance Premiums	138	68	60	58	60	58
5304-Workers Compensation Insurance	-	100	3,821	4,495	3,876	4,067
5305-Medicare Tax- Employer's Share	-	14	351	608	519	681
5306-Unfunded Accrued Liability	-	9,593	11,799	10,510	11,799	12,538
5308-Deferred Compensation/Full-tim	3,611	1,723	1,637	1,606	1,637	1,753
5309-Unemployment Insurance	468	210	168	142	168	141
5310-Section 125 Benefit Allow.	32,611	21,636	-	17,254	15,055	17,595
Total 50-Salaries & Benefits	\$158,283	\$99,262	\$64,027	\$84,251	\$80,699	\$88,621
53-Materials & Services						
6425-Vehicle Fuel, Supplies & Maint	6,370	5,500	8,400	5,076	8,400	7,000
6532-Maintenance/Other Supplies	4,607	6,175	6,000	7,830	7,571	12,000
Total 53-Materials & Services	\$10,977	\$11,675	\$14,400	\$12,906	\$15,971	\$19,000
54-Interfund Charges						
6902-Interfund Chg Central Supply	2,871	1,622	2,871	77	2,871	1,622
6907-Interfund Chg Vehicle Replace	14,479	5,225	14,479	14,479	14,479	7,867
6908-Interfund Chg Vehicle Maint.	28,996	6,327	28,996	28,996	28,996	7,332
Total 54-Interfund Charges	\$46,346	\$13,174	\$46,346	\$43,552	\$46,346	\$16,821
63-Transfer Out						
8200-Transfer Out	-	-	-	5,639	-	-
Total 63-Transfer Out	\$0	\$0	\$0	\$5,639	\$0	\$0
Total Expenses	\$215,606	\$124,111	\$124,773	\$146,348	\$143,016	\$124,442
Total 10203020-Graffiti Abatement Net	(\$111,606)	\$19,889	\$19,227	(\$11,112)	\$6,220	\$19,558

Planning Department



Department Summary

The Planning Department is one of the four departments that cumulatively make up the Community Development Department of the City.

The Planning Department provides professional advice to City Council, Planning Commission, residents, businesses, and developers regarding policies that guide the physical development of the community. The Department is responsible for updating and maintaining the General Plan, specific plans, zoning ordinance and development-related policy documents. It is also responsible for processing various land use, zoning, subdivision, design, sign applications, and hearing processes. Planning staff is available Monday through Friday to answer general questions regarding growth and

development of the City, and to explain permit review requirements.

The budget year exemplified an extremely challenging period for the Planning Department. With the loss of its key experienced staff members on the onset of the budget year, the Department has undergone the assemblage of a new team of Planners mid-year who are passionate about cultivating and guiding quality development within the City during a time of unprecedented development interest in the community while subject to the public interaction constraints of COVID-19. Moreover, the Department assisted countless business to maintain their place of business in response to and meeting COVID-19 operational guidelines imposed by the State of California.

In meeting these challenges, the Department relied upon the extraordinary efforts of remaining staff (Planning Manager, Planning Assistant on loan from the Parks and Recreation Department, and Administrative Assistant) and by retaining consultants to perform contract planning services in order to meet the expectations of the City Council, the citizens and business of the City and that of the development community.

Responsibility

The Planning Department is responsible for three distinct planning disciplines:

- **Ministerial Permits:** Processing of sign permits, temporary use permits, zoning administrator permits, home business occupational permits and other non-discretionary permits.
- **Current Development:** Applications include precise plans, site plan reviews, conditional use permits, variances, rezones, parcel maps, tentative subdivision maps, and general plan amendments, all of which require the discretionary approval of the Planning Department, the Planning Commission and/or City Council.
- **Long Range Planning:** Includes the maintenance or preparation of the City's General Plan and its elements, including annual housing program implementation reports required by the California Department of Housing and Community Development, annexations, specific plans, master plans, design guidelines and other documents specific to the future vitality of the City.

A primary function of the Department is to serve as a liaison to the Planning Commission. The Department also:

- Provides exemplary customer service to the citizens of Madera, including at the Planning counter, over the phone, in the field, and via email.
- Provides dedicated service to the development community, including implementation of the Community Development Department's Project Manager Program.
- Implements the 2009 General Plan, the various specific plans of the City and Zoning Ordinance.
- Processes land division entitlements in conformance with the Subdivision Map Act.
- Provides plan check reviews of new and remodeled residential, commercial, industrial and public buildings for compliance with state building codes as

well for compliance with project conditions of approval.

- Provides site inspection of new/remodeled commercial, industrial and public buildings to ensure development conforms with project conditions of approval.
- Provides interdepartmental support with the preparation of environmental review and documentation for Capital Improvement Program projects as well as for state and federal grant funded programs and projects.
- Provides Geographic Information Systems (e.g. maps and data) support to multiple City departments.
- Provides intellectual support to all departments via preparation of a myriad of deliverables ranging from park design and placement, street landscaping, cannabis industry research, preparation of a development impact fee update assessment telecommunication ordinance, and spatial analysis regarding infrastructure placement.

Key Accomplishments

- Planning implemented procedures allowing full utilization of its services following the close of City offices to the public due to the Covid-19 pandemic. Customers were able to conduct all typical aspects of their needs including the submittal, review and processing of development and entitlement applications digitally.

These services continued unabated even as Planning successfully migrated staff from the office to their homes through the use of remote computer connections. This service model now exists as an available accommodation to staff should this be needed again or simply to provide additional methods to maximize office space efficiency and utilizing staffing resources from remote locations.

- Successfully amended the City Planning and Zoning Code to permit the cultivation, processing, manufacturing, testing, distribution and the sale of cannabis and cannabis products in certain zoning districts consistent with the Cannabis Regulatory Ordinance. Collaborated with the Administration Department in the preparation of the Cannabis Regulatory Ordinance.

Overview of entitlement accomplishments in FY 2020/21:

Type	No. of Applications
Site Plan Review	52
Conditional Use Permit	23
Temporary Use Permit	12
Home Occupational Permit	59
Zoning Administrator Permit	8
Variance	2
Precise Plan	5
Tentative Parcel Map	3
Tentative Subdivision Map	4
Lot Line Adjustment	3
Street Abandonment	1
Sign Permit	42
CEQA/NEPA Environmental Review Assessment	41

Entitlement Approvals Included:

- Four tentative subdivision projects with a combined total of 400 single family residential lots.
- Three tentative subdivision map extensions extending the life and viability of 140 single family residential lots.
- A 102 unit one- and two-bedroom apartment complex with complementary community center, park and recreation area.
- A major job-generating project – 100,000 square foot Cal-Pacific Supply warehouse, office and product display area for the storage and sale of agricultural products.
- New 12,000 square foot airplane storage hangar.
- New and expanded commercial developments – financial / banking, restaurants, drive-thru coffee house, medical and dental offices, professional offices, beauty salons, car wash, service stations.

Active Planning Projects:

- Village D (Villages at Almond Grove) Specific Plan
- North Madera Master Plan

- Telecommunication Ordinance
- 144,300 Square Foot Multi-Tenant Flex-space Industrial Warehouse Project
- Links Ranch - 214 Single-Family Unit Subdivision
- Bellavita Apartments - 112 Unit Multi-Family Residential Project
- Grove Garden Apartments - 34 Unit Multi-Family Residential Project
- Home Ranch V - 42 Unit Townhome Subdivision

Non-entitlement project tasks:

- Collaborated with outside agencies through the entitlement process of various commercial and residential projects.
- Assisted the Engineering Department with the preparation of CEQA and/or NEPA environmental documentation on several CIP projects.
- Completed numerous GIS projects in support of City departments, including mapping efforts on topics ranging from Census 2020 participation to transit route Dial-a-Ride mapping, to community risk fire prevention analysis, to airport land use compatibility mapping
- Applied for and was awarded in \$300K in LEAP funds to aid in the finance of the North Madera Master Plan

Goals & Performance Measures

- Complete the Village D (Villages at Almond Grove) Specific Plan planning process, to include pre-zoning of the project area, approval of the specific plan, adoption of the supporting environmental impact report, and annexation of the project area into the City
- Continue to provide exemplary customer service to all segments of the population
- Collaborate wherever possible with other departments to maximize the value of staff
- Enter into an agreement with a strong consultant, to assist with the preparation and adoption of the North Madera Master Plan
- Continue partnerships and collaboration with outside agencies and organizations with the preparation, adoption and implementation of ordinances, plans, and policies.
- Maintain the highest standards for the timely processing of planning entitlements, assuring that all

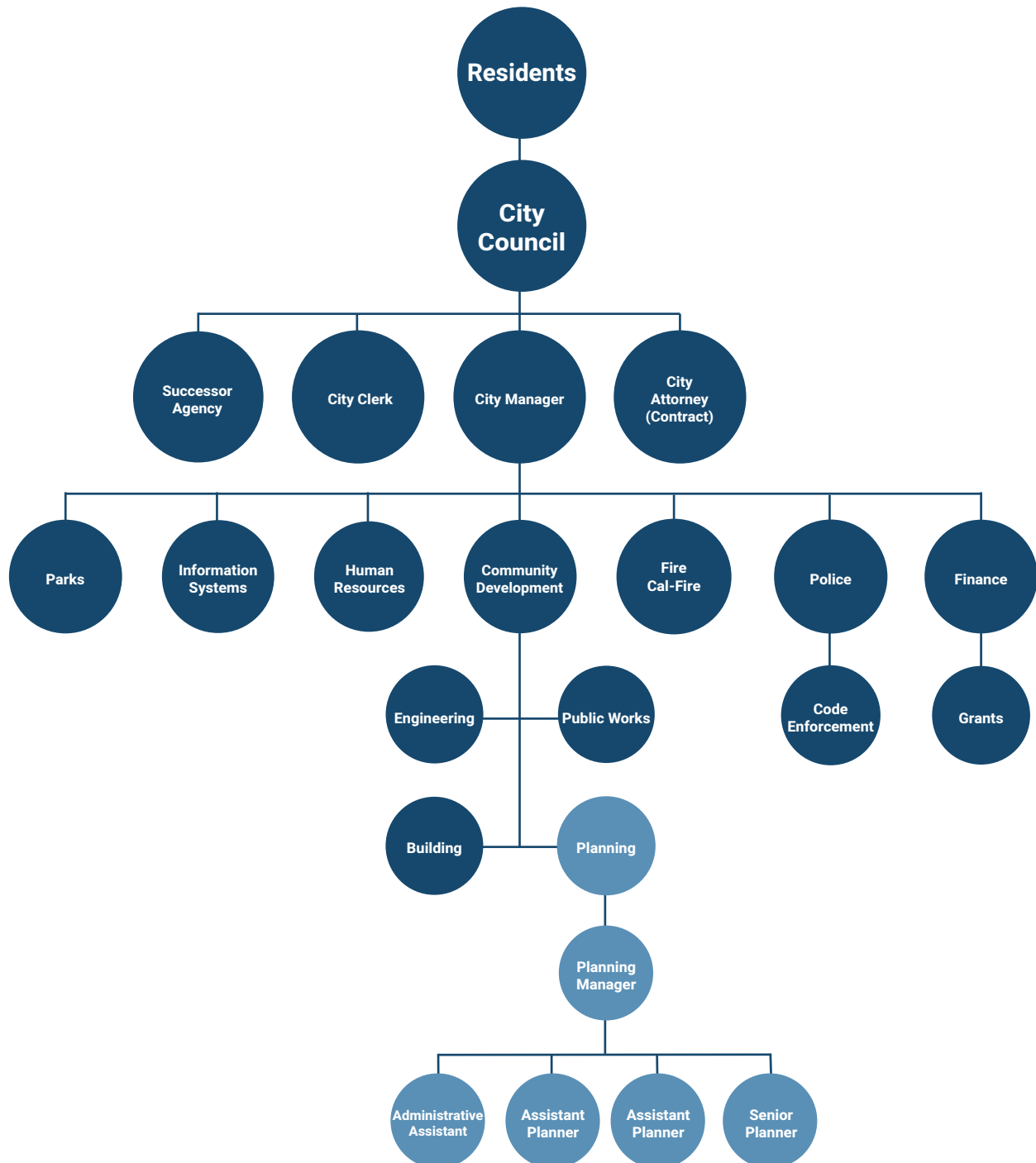
applications are processed within suitable timeframes and scheduled to the earliest possible Planning Commission

- Provide training opportunities for both staff and the Planning Commission, including attendance at the League of California Cities Planning Commissioners Conference
- Continue efforts related to the adoption of updated zoning ordinance and the associated update of the Official Zoning Map of the City
- Respond proactively to the direction of the Council, Planning Commission, and the City Manager to positively influence the betterment of the community
- Assist with the preparation of a Development Impact Fee workshop before the Council

Department Staffing & Structure

The Planning Department has 5 budgeted positions, 4 of which are filled. Most recent positions filled were the Planning Manager position and the vacancies at the Associate and Assistant Planner positions. The Department is currently seeking to fill the Senior/Associate Planner position. To address the unprecedented number of land use entitlement applications, the Department has retained the services of a contract Senior Planner as well as three planning and environmental consultant firms to perform planning and zoning entitlements, and environmental review and report preparation as directed by the Planning Department.

Planning Department Organizational Chart



	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
33-Charges for Services						
4231-Sale of Maps and Publications	-	-	100	-	100	50
4249-Zoning/Land Use/Annex Fees	226,972	208,287	200,000	199,613	200,000	200,000
Total 33-Charges for Services	\$226,972	\$207,051	\$200,100	\$199,613	\$200,100	\$200,050
40-Interfund Charges						
4344-Interfund Chg ProgMgt/ICR	3,548	-	3,548	-	3,548	-
Total 40-Interfund Charges	\$3,548	\$0	\$3,548	\$0	\$3,548	\$0
48-Refunds						
4657-Miscellaneous Revenue	10	10	-	1,345	1,345	3,760
Total 48-Refunds	\$10	\$10	\$0	\$1,345	\$1,345	\$3,760
Total Revenues	\$230,530	\$207,061	\$203,648	\$200,958	\$204,993	\$203,810
50-Salaries & Benefits						
5000-Salaries / Full-Time	277,361	226,895	306,355	270,260	355,712	329,406
5100-Salaries / Overtime	-	36	1,500	5,693	4,650	2,500
5105-Salaries - Leave Payout	2,594	19,187	-	3,604	3,604	5,864
5200-Salaries - Auto & Expense Allo	1,639	-	-	-	-	-
5300-Public Employees Retirement Sy	-	253	41,760	32,707	41,760	35,898
5302-Long Term Disability Insurance	-	7	717	805	717	940
5303-Life Insurance Premiums	-	2	394	330	394	358
5304-Workers Compensation Insurance	28,774	24,880	33,799	28,598	33,799	29,872
5305-Medicare Tax- Employer's Share	4,397	3,792	5,159	4,148	5,159	4,935
5306-Unfunded Accrued Liability	-	28,846	33,317	54,769	47,546	37,702
5307-Deferred Comp/Part-Time	-	50	-	-	-	2,511
5308-Deferred Compensation/Full-tim	-	74	6,829	7,060	6,829	9,298
5309-Unemployment Insurance	-	-	1,109	1,319	1,306	926
5310-Section 125 Benefit Allow.	66,476	45,133	48,275	65,092	55,641	65,448
Total 50-Salaries & Benefits	\$469,173	\$390,396	\$479,214	\$474,385	\$557,117	\$525,658
53-Materials & Services						
6402-Telephone & Fax Charges	2,532	2,914	2,600	5,574	5,108	2,958
6405-Copier Lease/Paper Charges	4,998	2,137	2,300	1,861	2,757	2,300
6411-Advertising/Bids and Notices	7,541	8,425	9,000	13,171	10,453	13,000
6414-Professional Dues	-	727	1,500	-	1,500	1,500
6415-Publications/Subscriptions	374	581	600	1,223	1,203	1,000
6416-Office Supplies/Expendable	-	-	3,000	3,319	3,062	11,400
6418-Postage / Other Mailing Charge	2,159	1,676	4,000	821	4,000	3,000
6440-Contracted Services	-	1,942	442,057	410,940	360,940	250,000
6451-Bank Service Charges	316	1,105	800	1,853	836	1,138
6530-Conference/Training/Ed	679	5,516	10,000	1,250	10,000	10,000
Total 53-Materials & Services	\$21,048	\$26,722	\$475,857	\$440,012	\$399,859	\$296,296
54-Interfund Charges						
6900-Interfund Chg Facility Maint.	11,359	11,155	11,359	11,359	11,359	11,155
6902-Interfund Chg Central Supply	-	228	-	152	152	228
6918-Interfund Chg Comp Maint	25,772	26,236	25,772	25,772	25,772	26,236
6920-Interfund Chg Computer Replace	5,619	5,619	5,619	5,619	5,619	5,619
6924-Interfund Chg Motor Rental	-	1,047	-	-	-	800
Total 54-Interfund Charges	\$42,750	\$44,285	\$42,750	\$42,902	\$42,902	\$44,038
58-Special Payments						
6570-Settlements	801,345	-	-	-	-	-
Total 58-Special Payments	\$801,345	\$0	\$0	\$0	\$0	\$0
60-Capital Outlay						
6447-Cap/Master/Other Plan Updates	-	9	-	-	-	-
Total 60-Capital Outlay	\$0	\$9	\$0	\$0	\$0	\$0

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Planning

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
63-Transfer Out						
8200-Transfer Out	-	-	-	31,570	-	-
Total 63-Transfer Out	\$0	\$0	\$0	\$31,570	\$0	\$0
Total Expenses	\$1,334,316	\$461,412	\$997,821	\$988,869	\$999,878	\$865,992
Total 10204100-Planning Net Surplus/(Deficit)	(\$1,103,786)	(\$254,351)	(\$794,173)	(\$787,911)	(\$794,885)	(\$662,182)



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Building Department



Department Summary

The Building Division is one of the four divisions that cumulatively make up the Community Development Department.

The Building Division ensures the safe occupancy of buildings by verifying construction compliance with building and fire codes, which is achieved through the application and enforcement of State laws and City ordinances governing the construction, use, and maintenance of structures on private and public property. In this capacity, the Building Division administers federal, state, and municipal regulations regarding architectural compliance, structural stability, seismic safety, electrical, mechanical, plumbing, disabled access, energy conservation, green building, and tenant protection during construction.

Services provided by the division include public counter permitting operations, plan reviews, inspections, and maintenance of permit and construction records.

Responsibility

The Building Division is responsible for reviewing all activities associated with on-site construction projects. It administers the building permit process, which includes the submittal of building plans, subsequent plan check for compliance with City and State building code requirements, and the issuance of certificates of occupancy. The typical timing of this process varies. Plan review times for expedited projects range between 2-3 weeks, whereas typical projects range between 4-6 weeks. Back checks are typically completed in less than two weeks. The City's Interim Fire Marshal acts as a consultant to the division and performs plan check reviews and field inspections to ensure compliance with California Fire Code.

Projects that may require a building permit include new construction, remodels, modifications to existing plumbing and/or electrical systems, and heavy mechanical equipment (heating, ventilation, and air conditioning systems).

Certain types of construction and installation projects that do not require a building permit include:

- Any structure less than 120 square feet without plumbing or electrical work
- Surface treatments (paint, tile, etc.)
- On-site concrete work, not in an accessible path
- Fences that do not require footings

The Permitting Process

- **Over-the-counter:** These permits are common for single-family homeowners and are completed with relative ease saving the customer time. Common permits that do not require a plan check include water heater replacements, re-roofs, electrical service upgrades, window replacement, and HVAC replacements.
- **Plan Check:** More complex permits that require plans, such as new commercial/industrial buildings, new homes, tenant improvements, or extensive house remodels. As part of this process, applicants submit plans identifying proposed improvements. Staff reviews the plans for compliance with state building codes to ensure that minimum codes are met.

- **Inspections:** The building division has a 24-hour inspection request line. Inspections requested prior to 6:00 pm are completed the next business day.

Key Accomplishments

Overview of accomplishments in FY 2020/21:

- The Building Division was active in issuing 2,161 building permits with a total valuation of over \$1.8 million.
- The Building Division has strived to meet its goals by conducting inspections to ensure compliance with governing codes, tracking permits and inspections and posting information to the City's website. All of this while providing exemplary customer service. The division began scanning documents and implemented the use of electronic signatures to streamline the permit process, to comply with COVID-19 guidelines for safe business operations.

Notable projects include:

- Veterans & Family Housing project located at the corner of 5th and C Streets has begun construction.
- Contracted with Engie for improvements at multiple City locations.
- Love's Travel Stops located at Avenue 17 and Highway 99 was given Certificate of Occupancy.
- Vallarta Supermarkets located at Country Club Dr. was given Certificate of Occupancy.
- Full Throttle Suspension has begun construction of their building located at Aviation Dr. and Condor Dr.
- The City's new Fire Station located at 2558 Condor Dr. was given Certificate of Occupancy.
- The Transit Facility located at 1951 Independence Dr. was given Certificate of Occupancy.

Goals & Performance Measures

- In partnership with the Madera Fire Department, identify a workplan to increase annual fire inspections

- Ensure compliance with codes for the construction, use, and occupancy of buildings and their affiliated components
- Continue to provide exemplary customer service and foster great rapport with clientele
- Track issuance of permits, inspections, and certificates of occupancy
- Continue to build a strong relationship between departments and outside agencies
- Explore opportunities to further modernize and streamline operations, including the efficient digitization of building plan prints
- Respond to 100 percent of building permit field inspection on a next-business day basis
- Reduce the plan check review period from 4-6 weeks to three weeks for 75 percent of all plans
- Reduce the back-check process from two weeks to eight business days for 75 percent of back checks

Annual Inspections

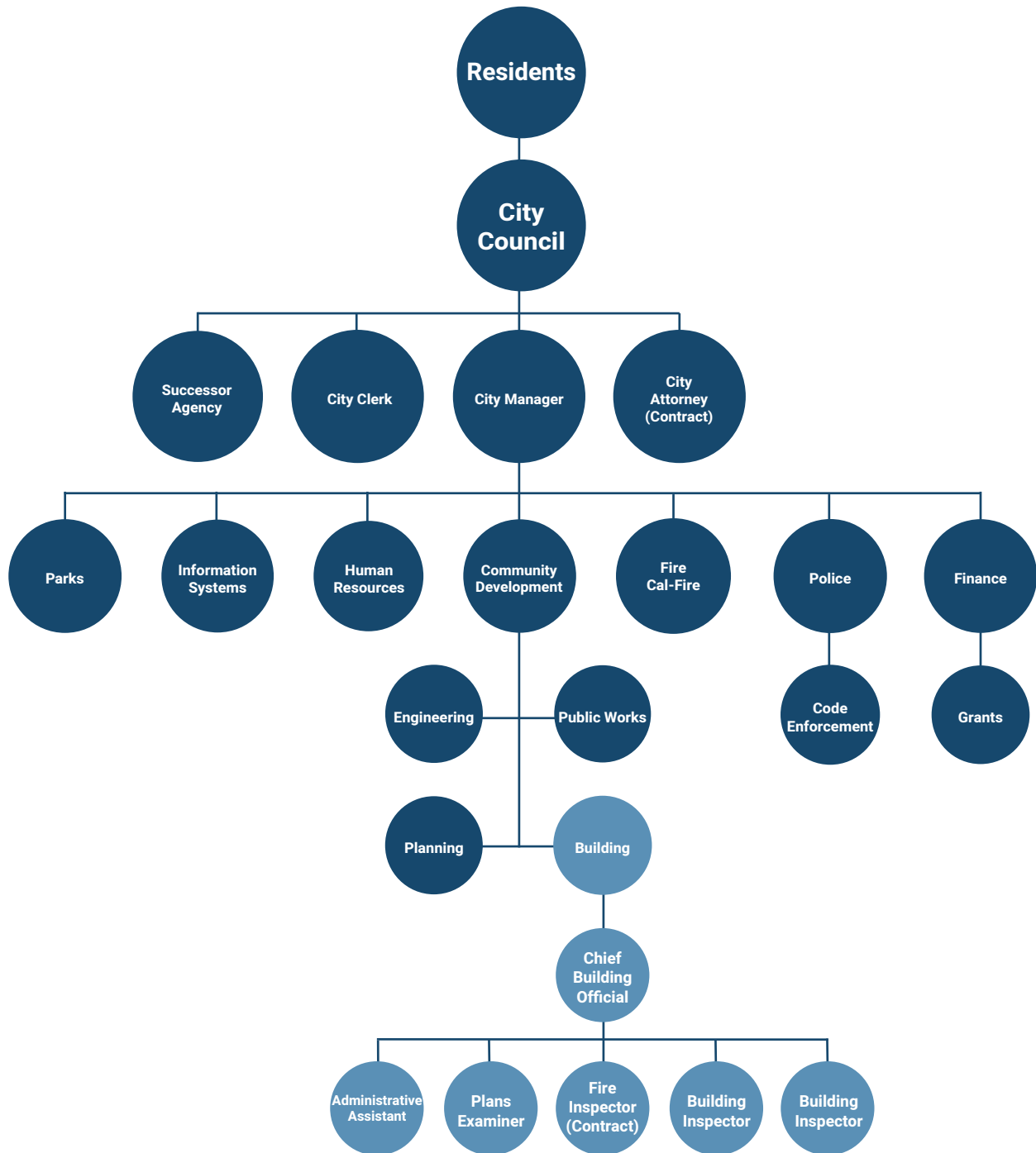
The following table highlights the number of inspections and inspection stops.

Workload Indicators		
	2020	2021
Building Inspections	12,033	12,686
Inspection Stops	4,838	4,759

Department Fund Summary

The Building Division has five budgeted positions, of which four are currently filled. One additional contracted position, the Fire Consultant, conducts review of plans for compliance with both the California Fire Code and the Building Code.

Building Department Organizational Chart



	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
31-Licenses & Permits						
4100-Permit Fees	(5,163)	1,746	40,000	50,935	42,740	1,755
4104-Permits/Fire	82,041	114,944	100,000	124,057	101,120	115,518
4105-Permits/Building	1,134,010	850,644	875,000	1,216,600	939,710	1,000,000
4106-Permits/Electrical	28,036	23,912	24,000	40,743	36,000	24,032
4108-Permits/Mechanical	12,904	20,118	18,000	11,074	10,000	20,219
4109-Permits/Plumbing	17,037	16,209	17,000	16,352	17,000	16,290
4119-SMIP/City Share	(36)	(54)	100	121	150	(54)
4120-SB1473/City Share	(17)	(31)	100	(2)	100	(31)
4121-SB1186/City Share/Bldg	13,741	3,134	1,000	5,322	7,000	3,150
Total 31-Licenses & Permits	\$1,282,553	\$1,030,622	\$1,075,200	\$1,465,202	\$1,153,820	\$1,180,879
32-Fines & Forfeiture						
4208-Late Payment/Other Penalty	4,476	29,106	25,000	25,269	18,000	29,251
Total 32-Fines & Forfeiture	\$4,476	\$29,106	\$25,000	\$25,269	\$18,000	\$29,251
33-Charges for Services						
4103-Revenue/Energy Regulation Fees	2,825	19,575	18,000	28,925	23,000	20,000
4222-Overtime Fees	16,127	89,898	85,000	66,870	65,000	65,000
4225-Revenue/Plan Archival Fees	2,226	19,784	19,000	21,633	20,000	18,000
4226-Plan Check Fees	52,771	308,313	290,000	356,940	350,000	280,000
Total 33-Charges for Services	\$73,949	\$437,570	\$412,000	\$474,368	\$458,000	\$383,000
48-Refunds						
4657-Miscellaneous Revenue	9,905	49,421	5,000	3,290	5,000	4,000
4659-Refunds and Reimbursements	-	-	-	1,003	1,003	-
Total 48-Refunds	\$9,905	\$49,421	\$5,000	\$4,293	\$6,003	\$4,000
Total Revenues	\$1,370,883	\$1,546,719	\$1,517,200	\$1,969,132	\$1,635,823	\$1,597,130
50-Salaries & Benefits						
5000-Salaries / Full-Time	337,304	287,515	306,542	291,114	306,542	356,477
5100-Salaries / Overtime	-	38	1,500	548	1,500	1,500
5105-Salaries - Leave Payout	-	2,121	-	-	-	4,732
5110-Salaries/Uniform Pay	500	250	500	250	500	500
5200-Salaries - Auto & Expense Allo	577	-	-	-	-	-
5300-Public Employees Retirement Sy	94,851	36,288	40,262	38,562	40,262	44,367
5302-Long Term Disability Insurance	1,148	964	1,040	967	1,040	1,181
5303-Life Insurance Premiums	377	339	364	339	364	390
5304-Workers Compensation Insurance	-	602	29,393	29,837	29,393	32,219
5305-Medicare Tax- Employer's Share	5,445	4,498	4,646	4,427	4,646	5,466
5306-Unfunded Accrued Liability	-	56,363	63,695	69,323	63,695	73,667
5308-Deferred Compensation/Full-tim	8,363	7,103	8,009	7,335	8,009	10,004
5309-Unemployment Insurance	1,080	840	884	700	884	900
5310-Section 125 Benefit Allow.	56,676	37,925	46,189	43,464	46,189	56,062
Total 50-Salaries & Benefits	\$555,175	\$477,040	\$503,024	\$486,866	\$503,024	\$587,465
53-Materials & Services						
6402-Telephone & Fax Charges	4,244	5,005	4,500	5,690	5,043	5,000
6414-Professional Dues	880	-	1,000	265	1,000	1,000
6415-Publications/Subscriptions	333	5,456	3,000	1,760	3,000	3,000
6416-Office Supplies/Expendable	-	661	4,500	3,503	4,500	4,500
6418-Postage / Other Mailing Charge	648	527	500	958	1,300	1,500
6425-Vehicle Fuel, Supplies & Maint	1,783	2,327	2,500	2,418	2,500	3,500
6440-Contracted Services	226,343	261,415	270,000	266,616	280,000	290,000
6451-Bank Service Charges	10,470	25,753	7,500	13,852	9,762	26,525
6530-Conference/Training/Ed	3,645	1,487	5,500	219	5,500	5,500
Total 53-Materials & Services	\$251,040	\$305,776	\$299,000	\$295,281	\$312,605	\$340,525
54-Interfund Charges						
6900-Interfund Chg Facility Maint.	10,227	10,043	10,227	10,227	10,227	10,043
6902-Interfund Chg Central Supply	82	41	82	53	82	41
6907-Interfund Chg Vehicle Replace	3,617	3,617	3,617	3,617	3,617	3,683

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
6908-Interfund Chg Vehicle Maint.	7,307	6,786	7,307	7,307	7,307	7,059
6918-Interfund Chg Comp Maint	30,783	31,338	30,783	30,783	30,783	31,338
6920-Interfund Chg Computer Replace	7,697	7,697	7,697	7,697	7,697	7,697
6924-Interfund Chg Motor Rental	-	745	-	-	-	1,402
Total 54-Interfund Charges	\$59,713	\$60,267	\$59,713	\$59,684	\$59,713	\$61,263
58-Special Payments						
6562-Retiree Insurance Premiums	12,173	12,783	12,173	6,690	7,600	-
Total 58-Special Payments	\$12,173	\$12,783	\$12,173	\$6,690	\$7,600	\$0
63-Transfer Out						
8200-Transfer Out	-	-	-	32,962	-	-
Total 63-Transfer Out	\$0	\$0	\$0	\$32,962	\$0	\$0
Total Expenses	\$878,101	\$855,866	\$873,910	\$881,483	\$882,942	\$989,253
Total 10204200-Building Net Surplus/(Deficit)	\$492,782	\$690,853	\$643,290	\$1,087,649	\$752,881	\$607,877

Engineering Department



Department Summary

The Engineering Department is one of the four divisions that cumulatively make up Madera's Community Development Department. The mission of the Engineering Department is to serve the needs of the citizens of Madera by providing professional engineering services to the community and city government. The department is dedicated to maintaining the highest level of responsiveness which serves to characterize a business-friendly environment to serving our community.

The Engineering Division includes both Inspection and Design. The Inspection team provides construction management and inspection services on private development projects, encroachment permit projects, and Capital Improvement Program projects.

The Design team provides engineering and public facility design, plan review, administration, permitting, and construction of public works and development projects, including infrastructure, Capital Improvement Program projects, and replacement projects.

In addition, the department is responsible for enhancing mobility and safety citywide through ongoing transportation planning, traffic engineering, and signal operations activities.

Responsibility

The Engineering Department, under the direction of the City Engineer, is charged with overseeing, planning, designing, and implementation of infrastructure projects.

Some of the department's functions include:

- Transportation, water, sanitary sewer and storm drain engineering
- Asset management of transportation, drainage and other city infrastructure
- Construction Management & Inspection (CM&I) – managing capital improvement projects and public works contracts for city departments, inspection and oversight of private development grading, storm water and improvements, inspection and oversight of all activity in the public right-of-way and provides project management and development services for civic projects
- Serve as the construction manager for city projects (i.e. Fire Station No. 58 and Transit Facility)
- Program, plan, design and administer the construction of the annual Capital Improvement Program
- Issue permits for work in the public right-of-way
- Inspect construction within the public right-of-way
- Plan check all development plans, parcel maps, subdivision maps including those that impact other department functions
- Manage the National Pollutant Discharge Elimination System (NPDES) program activities
- Manage traffic engineering and transportation planning activities
- Provide Interagency Coordination with agencies such as Caltrans, County of Madera, and Madera Irrigation District
- Implement Council programs and policies to meet the City's current and future infrastructure needs

- Provide ongoing, informative communications to City Council and residents regarding key objectives, challenges and accomplishments
- Provide clear and concise information to the community
- Participation in the Sustainable Groundwater Management Act (SGMA) activities that includes preparation of the Groundwater Management Plan (GMP)

Key Accomplishments

The department accomplishments are most visible in the completion of projects, those that are moving forward at any given time, and assistance provided toward other endeavors of the Council. Overview of accomplishments in FY 2020/21:

- The Engineering Department implemented procedures that would allow full utilization of its services following the need to close offices due to the Covid-19 pandemic. Customers were able to conduct all typical aspects of their needs including permits and plan reviews as a couple of primary examples.

These services continued unabated even as Engineering successfully migrated many employees from the office to their homes though the use of remote computer connections. This service model now exists as an available accommodation to employees should this be needed again or simply to provide additional methods of utilizing employee resources from remote location whether that be local or more distant locations such as Oakhurst or San Diego.

- Managed Phase II of the Olive Avenue Road Widening Project wherein overhead utilities are currently being undergrounded in advance of the Phase III road construction anticipated to advertise in early 2022.

Designed and managed various Road Rehabilitation or Miscellaneous Paving Projects including:

- City Street 3R and ADA, Cycle 2019-20 – various locations – Completed
- Fire Station 56 Parking Lot Paving – Completed

- Fire Station 57 Parking Lot Paving – Completed
- City Street 3R and ADA, Cycle 2020/21 – various locations - In design
- RMRA Seals and Overlay, Cycle 2020/21 - In design
- Managed design and construction of the completed Fresno River Trail – Gateway & UPRR Undercrossing Project

Managing design of multiple pedestrian facilities including:

- Maple, Santa Cruz and Monterey Community Development Block Grant (CDBG) sidewalk project
- Lilly and Vineyard CDBG sidewalk project
- Schnoor Avenue sidewalk project from Sunset to Riverside (Congestion Management and Air Quality (CMAQ) and Measure T)
- Washington School sidewalk project (CMAQ)
- Affordable Housing and Sustainable Communities (AHSC) grant project which includes sidewalks, bike lanes, stop sign flashers, rapid flashing pedestrian crossing beacons
- Granada Pedestrian and Bicycle Bridge crossing the Fresno River (CMAQ)

Managed design and construction of new traffic signals at:

- Howard Road and Westberry Boulevard (anticipated completion In June with turn on in July)
- Howard Road and Granada Drive (anticipated completion in late June with turn on in July)
- Lake and Adell Street Flashing Stop Signs on the north and southbound approaches (anticipated completion prior to September)

- Managed design and current construction activities of the Stadium Road and Gary Lane HAWK Signal (anticipated completion in September)
- Managing design of the Lake/4th/Central Intersection traffic signal following a study of alternatives. Design of a future signal is approaching 60 percent complete
- Managing design of traffic signals at the intersection of Olive Avenue at Knox and at Roosevelt as part of Olive Avenue Widening

- Continued progress toward completing Sewer & Water Condition Phase I Assessments having received the draft Phase I Renewal and Replacement plan for of water and sewer projects
- Continued to manage construction of the ADA and Lighting Improvements at Centennial Park, Pan American Center, and Frank Bergon Center (nearing completion with anticipated full completion in July)
- Completed or near complete projects during this last fiscal year was approximately \$5M
- Through May 12, 2021, issued 293 encroachment permits within the public right-of-way versus 262 same time last year and 146 two years ago
- Managed what is anticipated to be the heaviest development activity since 2007/08 fiscal year with the prior year (2020/21) being the second heaviest.
- Continued to participate though, at a materially reduced level from the previous year, in the ENGIE project that is still installing various energy efficient devices and solar panels at multiple City facilities including City Hall and the Wastewater Treatment Plan. The project also includes the now completed task of installing 150 streetlights.
- Engineering and Public Works worked collaboratively toward the installation of a crosswalk on Granada from Town and Country Park to the west side of Granada. Temporary crosswalk has been installed by Public Works as Engineering works toward remaining improvements using funding from a successful Highway Safety Improvement program grant. Full

completion based on anticipate availability of funding is first quarter of 2022.

- Council, Engineering, and the Madera Irrigation District (MID) entered into a Project Cooperation Agreement in August of 2020. The agreement provided for a shared project at the Madera Municipal Golf Course in which MID constructs a connection to a water hazard for deposition of surface water for recharge purposes. Credits for recharge will be shared between the City and MID. That project was successfully completed in Spring of 2021.

Goals & Performance Measures

- Advance a project or projects to address necessary improvements to the Avenue 13 sewer pipeline recently identified as having significant age-related deterioration
- Continue to support the Council and its goals toward a more livable community through, in part, infrastructure that supports the community today and into the future
- Advance council infrastructure and planning priority projects in a manner that demonstrates the highest ideals of commitment to current and future residents
- Continue effort to recruit new team members with the goal of reducing project backlog while minimizing impacts to the General Fund through continued allocations of staff time to those projects
- Complete site selection, environmental and preliminary design of new Water Storage Tank project
- Move the Northeast Tank, supporting pump station and transmission mains to completion of design and obtain necessary right-of-way for construction
- Continue to assist in the preparation of the Village D Master Plan
- Initiate and complete a traffic study associated with the planned construction of Almond Avenue between Pine Street and Stadium Road as well as circulation on Stadium Road between Pecan Avenue and Olive Avenue

- Provide ongoing ADA improvements to city sidewalk facilities throughout the city as funding becomes available
- Continue to utilize and update the citywide pavement management system to improve the efficient use of available resources
- Present D Street Water Tower Evaluation results to council (Study completed - tower is not in imminent threat)
- Reduce current backlog through continued efforts to increase staffing and reliance upon planned on-call consultant agreements
- Continue support of SGMA activities identified previously

Department Fund Summary

The department is responsible for one departmental budget as well as numerous project and program related budgets that are too voluminous to repeat in this summary document.

The budget is comprised of multiple funds including:

- Local Transportations Funds
- Gas Taxes
- Staff time charges to projects in which staff has been assigned
- Landscape Maintenance District management fees
- Drainage System Operations Fund
- Private Development fees
- General Fund

Department Staffing & Structure

The department is currently staffed with:

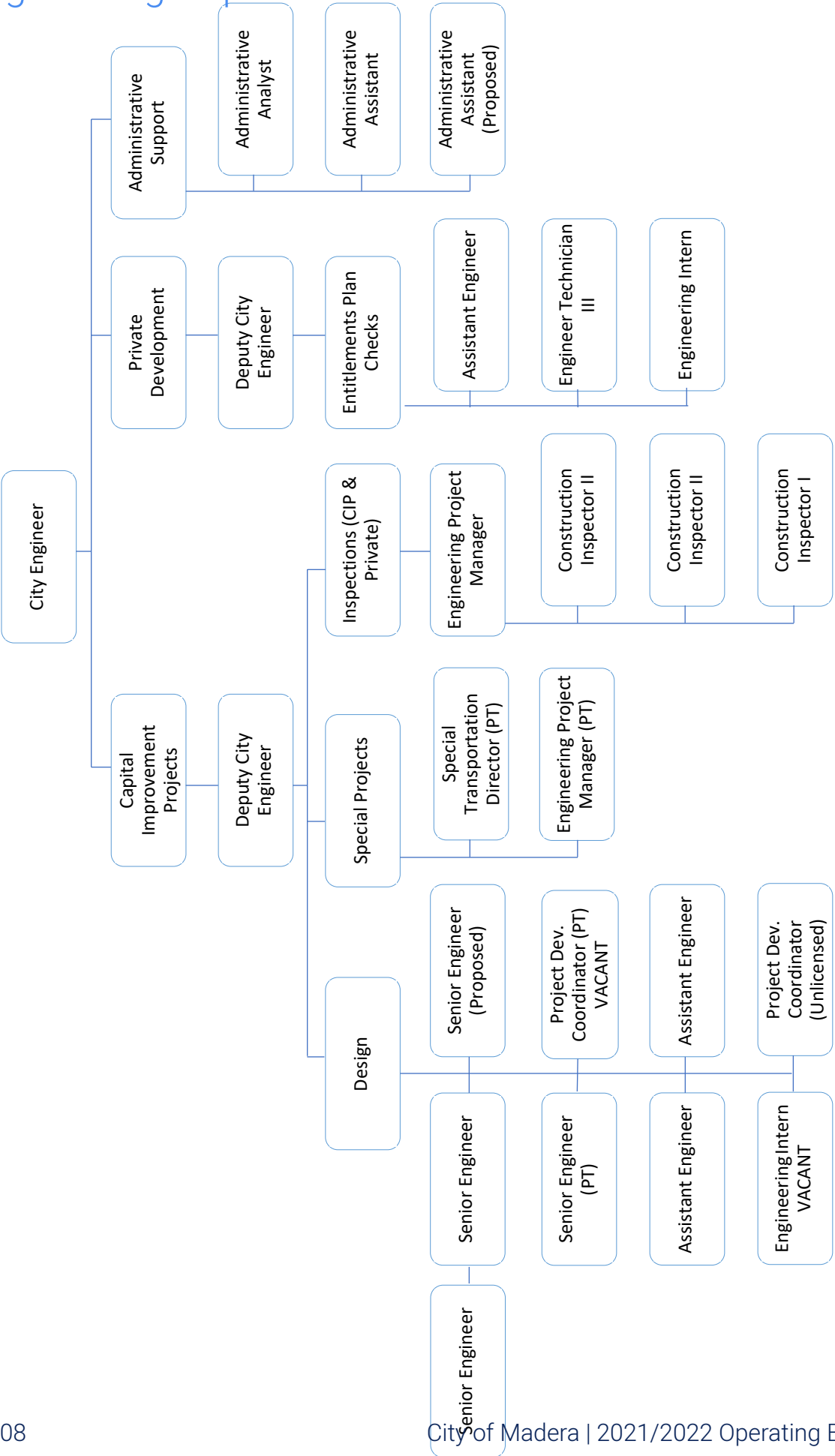
- Fifteen (15) full-time positions (two in hiring process),

- Seven (7) part-time positions; four of which are vacant including two interns (two are in hiring process),
- One (1) part-time trainee provided through the Senior Community Service program has returned to work following Covid-19 suspension of the program.

For FY 2021/22, staff is proposing:

- Addition of one part time Administrative Assistant.
- Addition of one Senior Civil Engineer.

Engineering Department



	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
31-Licenses & Permits						
4100-Permit Fees	3,532	4,701	4,500	3,312	4,500	4,000
4104-Permits/Fire	41,136	49,123	36,000	39,701	38,861	45,000
Total 31-Licenses & Permits	\$44,668	\$53,824	\$40,500	\$43,013	\$43,361	\$49,000
33-Charges for Services						
4216-Inspection/Plan Check Fees	184,993	186,544	75,000	207,106	75,000	170,000
Total 33-Charges for Services	\$184,993	\$186,544	\$75,000	\$207,106	\$75,000	\$170,000
40-Interfund Charges						
4344-Interfund Chg ProgMgt/ICR	889,865	827,315	889,865	-	889,865	825,000
4347-Interfund Chg LAZone/ICR	47,457	50,818	47,457	43,757	47,457	47,457
Total 40-Interfund Charges	\$937,322	\$878,133	\$937,322	\$43,757	\$937,322	\$872,457
47-Gains & Proceeds						
4671-Sale of Real and Personal Prop	-	2,375	-	-	-	-
Total 47-Gains & Proceeds	\$0	\$2,375	\$0	\$0	\$0	\$0
48-Refunds						
4657-Miscellaneous Revenue	59,244	37,505	20,000	22,327	20,000	20,000
4659-Refunds and Reimbursements	-	949	-	-	-	-
Total 48-Refunds	\$59,244	\$38,454	\$20,000	\$22,327	\$20,000	\$20,000
49-Transfers In						
4355-Transfer-In	572,000	615,000	615,000	512,500	615,000	615,000
Total 49-Transfers In	\$572,000	\$615,000	\$615,000	\$512,500	\$615,000	\$615,000
Total Revenues	\$1,798,227	\$1,774,330	\$1,687,822	\$828,703	\$1,690,683	\$1,726,457
50-Salaries & Benefits						
5000-Salaries / Full-Time	718,778	775,625	1,030,016	927,807	1,030,016	1,188,055
5005-Salaries / Part-time	-	-	272,577	133,602	272,577	283,244
5100-Salaries / Overtime	535	7,215	5,000	6,687	6,572	5,500
5105-Salaries - Leave Payout	6,143	17,011	-	5,742	3,021	30,674
5110-Salaries/Uniform Pay	750	1,000	500	1,000	1,000	750
5200-Salaries - Auto & Expense Allo	4,382	886	900	872	900	900
5300-Public Employees Retirement Sy	221,017	113,517	156,102	116,511	156,102	137,371
5302-Long Term Disability Insurance	2,353	2,488	3,116	2,911	3,116	3,591
5303-Life Insurance Premiums	570	691	1,010	868	1,010	1,040
5304-Workers Compensation Insurance	-	454	127,159	109,854	127,159	132,912
5305-Medicare Tax- Employer's Share	14,080	15,613	19,920	16,206	19,920	22,683
5306-Unfunded Accrued Liability	-	156,504	176,064	186,306	176,064	204,552
5307-Deferred Comp/Part-Time	2,644	2,573	2,674	3,012	2,674	8,630
5308-Deferred Compensation/Full-tim	22,747	26,269	32,244	32,351	32,244	41,459
5309-Unemployment Insurance	2,708	4,144	4,461	3,864	4,461	4,225
5310-Section 125 Benefit Allow.	137,454	168,457	190,570	163,072	190,570	205,413
Total 50-Salaries & Benefits	\$1,441,052	\$1,644,639	\$2,022,313	\$1,710,665	\$2,027,406	\$2,270,999
53-Materials & Services						
6401-Gas and Electric Utilities	-	2,807	-	18,607	18,607	20,000
6402-Telephone & Fax Charges	8,209	8,099	8,000	9,682	8,585	10,000
6411-Advertising/Bids and Notices	-	1,071	300	286	300	350
6415-Publications/Subscriptions	993	1,682	1,500	545	1,500	1,500
6416-Office Supplies/Expendable	5,617	6,081	7,000	4,296	7,000	6,000
6417-Software Costs	1,050	1,687	2,300	1,724	2,300	2,500
6425-Vehicle Fuel, Supplies & Maint	3,749	4,556	5,600	3,849	5,600	4,000
6440-Contracted Services	123,733	52,820	127,051	135,234	129,763	155,000
6515-Taxes and Assessments	-	-	-	455	-	-
6530-Conference/Training/Ed	1,205	528	5,000	1,635	5,000	5,000
6532-Maintenance/Other Supplies	-	-	-	1,402	1,318	1,500
Total 53-Materials & Services	\$144,556	\$79,331	\$156,751	\$156,266	\$179,973	\$205,850
54-Interfund Charges						
6900-Interfund Chg Facility Maint.	18,954	18,613	18,954	18,954	18,954	18,613

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
6902-Interfund Chg Central Supply	2,027	2,814	2,027	2,625	2,413	2,814
6903-Interfund Chg Cost Distrib	-	1	-	-	-	1
6907-Interfund Chg Vehicle Replace	4,993	3,576	4,993	4,993	4,993	5,888
6908-Interfund Chg Vehicle Maint.	9,945	9,900	9,945	9,945	9,945	12,263
6918-Interfund Chg Comp Maint	70,872	72,150	70,872	70,872	70,872	72,150
6920-Interfund Chg Computer Replace	16,177	16,177	16,177	16,177	16,177	16,177
6924-Interfund Chg Motor Rental	-	123	-	-	-	547
Total 54-Interfund Charges	\$122,968	\$123,354	\$122,968	\$123,566	\$123,354	\$128,453
63-Transfer Out						
8200-Transfer Out	-	-	-	116,558	-	-
8210-Transfers Out/Debt Service	-	738	-	-	-	738
Total 63-Transfer Out	\$0	\$738	\$0	\$116,558	\$0	\$738
Total Expenses	\$1,708,576	\$1,848,062	\$2,302,032	\$2,107,055	\$2,330,733	\$2,606,040
Total 10204300-Engineering Net Surplus/	\$89,651	(\$73,732)	(\$614,210)	(\$1,278,352)	(\$640,050)	(\$879,583)

Parks & Community Services Department



Department Summary

The Parks and Community Services (PCS) Department provides a wide range of direct services to the public and is divided into three major operational divisions:

- Administration
- Recreation & Community Services
- Parks Maintenance

Subdivisions include sports, seniors, aquatics, landscape maintenance districts, median maintenance, and special events. The three individual divisions work collectively to

provide high quality recreation, therapeutic, and leisure services to community members of all ages.

The PCS Department also hosts community special events such as Movies in the Park, the Pomegranate Festival, and community volunteer day.

Responsibility

Administration:

- Development of grant applications and oversight of allocated funds
- Development of departmental policies
- Annual budget creation
- Contract oversight
- Payroll and other human resource management activities

Recreation & Community Services:

- Oversight and management of recreation facilities, such as community and youth centers, senior centers, an aquatic complex, and a skate park
- Implementation and management of recreation programming for community members of all ages including: educational and leisure classes; youth and adult sports; swimming lessons and other aquatics programming; day camps; after school programs; fitness/wellness programs; leadership and career preparedness; and drop-in recreation programs for youth, including sports, crafts, technology, and audio-engineering
- Oversight of nutrition and recreation programs for senior citizens including those with special needs

Parks Maintenance:

- Management, oversight, and maintenance of a variety of different sized parks, a cross-city trail system, and other greenbelts and walkways
- Contract oversight and management for the efficient maintenance and operation of the municipal golf course
- Oversight of median island landscape maintenance activities citywide

- Management of the landscape maintenance activities of the City's 80 Landscape Maintenance Zones (LMZs)
- Oversight, maintenance, and protection of the City's urban forest

Key Accomplishments

Overview of accomplishments in FY 2020/21:

- Successfully navigated through rapidly evolving CDC and local health department regulations related to COVID-19 and reopening of programming in a safe manner
- Coordinated the use of City facilities for COVID-19 testing centers and vaccination clinics
- Hosted Halloween Drive-Thru Trick-or-Treat event at Sunrise Rotary Sports Complex and handed out goodie bags to over 900 kids
- Awarded \$80K grant from Kaiser Foundation Hospitals for the Installation of a trail par course at Lions Town & Country Parks and along the Vern McCullough River Trail
- Distributed monthly care packages to nearly 150 seniors from February through June utilizing CDBG grant funding
- Successfully negotiated a two-year extension to the Golf Course Master Lease Agreement due to the ongoing effects of COVID-19
- Completed clearance trimming of City trees planted in the right-of-way that overhang City streets; completed removal of dead and hazardous trees in the Woodlands neighborhood
- Completed \$10K deferred palm tree maintenance throughout the City
- Completed clean-up and improvements at the 8-acre India Park site; this included tree trimming, weed control spraying, removal of trash and debris, and construction of a perimeter fence which is currently in progress

- Completed and submitted a \$1.9 Million grant application to the Proposition 68 Statewide Park Program for the Olive Park Project; this included holding five community-based planning meetings for neighborhood input on the proposed park. Application is currently in review process with a site visit pending
- Partnered with the City's Facilities Division to facilitate energy improvements as part of the ENGIE Energy upgrade project

Goals & Performance Measures

- Continue to seek out new revenue sources to support departmental activities, vision, and goals
- Develop Memorandum of Understanding specific to user groups and seek City Council approval
- Develop a land banking strategy with the goal of securing land for future park development
- Analyze participation in recreation leagues and camps with the goal of increasing registration levels
- Reintroduce the 4th of July Golf Tournament and Fireworks Celebration
- Complete a cost for service study to provide measurement data

Department Fund Summary

Department-wide temporary staffing reductions and re-assignments continued through FY 2020/21 as a direct result of the reduction/elimination of recreation programming due to the ongoing impacts of the COVID-19 pandemic.

The current budget reflects the following reductions and/or assumptions regarding programming:

- The 2021 Aquatics season will be limited to a small number of swim lessons to accommodate COVID-19 precautions. Pool rentals, public swim, and concessions will not resume until the 2022 season.
- Sports revenues and their corresponding expenditures are expected to return to pre-COVID levels in FY 2021/22.

- Outdoor rentals will resume in July 2021; however, indoor rentals will not reopen to 100 percent capacity until January 2022.
- Senior services will resume in January 2022; however, the status of the congregate meal program is dependent on the Fresno Madera Area Agency on Aging transferring these services back to City management following a lift on COVID-19 restrictions.
- Recreation programming will resume on a limited basis to accommodate COVID-19 precautions. Kids Camp will not resume until summer 2022. However, the after-school program is expected to resume for the 2021/22 school year.
- Movies in the Park and Pomegranate Festival are expected to return in 2021.

Department Staffing & Structure

The Parks and Community Services Department is responsible for 11 individual budgets, which include:

- Administration
- Aquatics
- Golf Course
- Landscape Maintenance District (LMD)
- Median Islands
- Sports
- Recreation
- Centers
- Senior Services
- Special Events
- Parks Maintenance

Administration

The Administration Division is devoted to the management and oversight of the entire PCS Department. Specific functions include management of the department's purchasing, safety, policy, grant-making, grant management, procedures, marketing, as well as all fiscal and contractual functions.

Aquatics

The Aquatics Program Budget provides for maintenance, operations, and staffing of the city's swimming pool complex. Revenue is received from a variety of sources including swimming lessons, special events, and pool rentals.

Golf Course

The PCS Department oversees the Golf Course Budget which supports a contract with a private vendor who manages the operations and maintenance of the City's municipal golf course.

LMD

The Landscape Maintenance District Budget is used to support staff efforts to maintain landscaping in the City's 80 distinct zones. Revenues are made up solely of assessments paid by individual parcel owners with their biannual property tax payment.

Median Islands

The Median Island Budget provides for landscaping maintenance and upkeep of median islands throughout the city. Gas tax is the sole source of revenue for the activities reflected within this cost center for the 2021/22 fiscal year. This work is contracted to an outside vendor.

Sports

The Sports Budget reflects revenues and expenditures related to youth and adult sports programming. The PCS Department provides organized, fee-based sport leagues and tournaments for Madera residents of all ages. Basketball, softball, T-Ball, flag-football, and soccer are among the department's many sports offerings.

Recreation

The Recreation Budget reflects revenues and expenses necessary to support maintenance and operations, materials, and staffing associated with delivering recreation programs and activities.

Centers

The Centers Budget provides for personnel and maintenance and operations for the department's community centers. Centers included are: John W. Wells Youth Center, Pan-American Community Center, Bergon Senior Center, Youth Hut, Mexican American Center, Millview Center, and the skatepark.

Senior Services

The Senior Services Budget funds the operations of two senior centers and associated programming for senior citizens. Included in this budget are senior recreation programs, enrichment classes, and day trips.

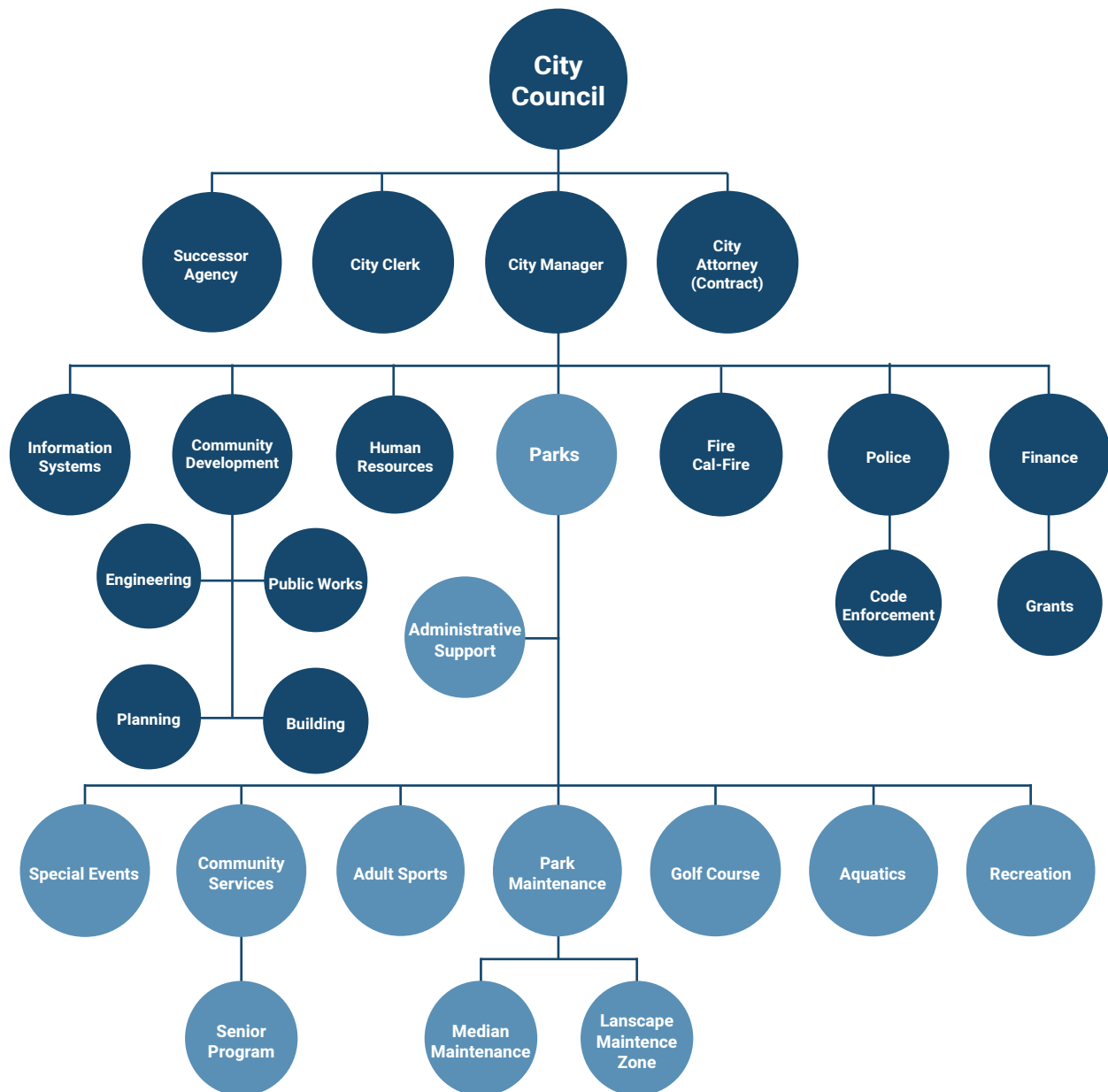
Special Events

The Special Events Budget details revenues and expenditures for community events including golf tournaments, Movies in the Park, Pomegranate Festival, and others.

Parks Maintenance

The Parks Maintenance Budget funds full and part-time personnel engaged in the maintenance of all the City's park, trail, and public green space. Day-to-day operations include maintenance of turf, trees, landscape, trails, public restrooms, picnic areas, and pavilions.

Parks and Community Services Department Organizational Chart



(10206000)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
33-Charges for Services						
4649-Admin Fees	15,728	8,930	-	(345)	-	11,000
Total 33-Charges for Services	\$15,728	\$7,267	\$0	(\$345)	\$0	\$11,000
38-Local Grnt & Donation						
4301-Donations	-	-	3,500	3,500	3,500	-
Total 38-Local Grnt & Donation	\$0	\$0	\$3,500	\$3,500	\$3,500	\$0
40-Interfund Charges						
4344-Interfund Chg ProgMgt/ICR	-	-	1,500	-	-	-
Total 40-Interfund Charges	\$0	\$0	\$1,500	\$0	\$0	\$0
48-Refunds						
4659-Refunds and Reimbursements	-	83	-	-	-	-
Total 48-Refunds	\$0	\$83	\$0	\$0	\$0	\$0
Total Revenues	\$15,728	\$7,350	\$5,000	\$3,155	\$3,500	\$11,000
50-Salaries & Benefits						
5000-Salaries / Full-Time	238,783	186,517	175,484	163,652	188,984	231,425
5005-Salaries / Part-time	12,374	15,477	16,487	-	16,487	21,750
5100-Salaries / Overtime	646	1,333	-	66	66	1,400
5105-Salaries - Leave Payout	28,658	11,124	-	12,682	12,682	3,420
5200-Salaries - Auto & Expense Allo	263	399	900	726	900	411
5300-Public Employees Retirement Sy	67,224	24,693	21,497	17,355	21,497	23,818
5302-Long Term Disability Insurance	706	528	511	467	511	460
5303-Life Insurance Premiums	-	10	221	204	221	192
5304-Workers Compensation Insurance	-	1,131	19,860	18,362	19,860	22,098
5305-Medicare Tax- Employer's Share	4,283	3,248	3,083	2,654	3,083	3,686
5306-Unfunded Accrued Liability	-	38,525	44,625	25,218	44,625	50,352
5307-Deferred Comp/Part-Time	-	5	-	-	-	868
5308-Deferred Compensation/Full-tim	-	195	2,817	3,010	2,817	9,092
5309-Unemployment Insurance	-	35	910	434	910	760
5310-Section 125 Benefit Allow.	32,819	38,756	40,463	37,924	40,463	33,769
Total 50-Salaries & Benefits	\$420,333	\$362,222	\$326,858	\$282,754	\$353,106	\$403,501
53-Materials & Services						
6402-Telephone & Fax Charges	3,357	3,323	3,500	2,574	3,000	3,000
6412-Advertising/Other	-	-	500	-	500	5,000
6416-Office Supplies/Expendable	-	1,230	1,200	324	800	1,200
6417-Software Costs	-	-	-	-	-	600
6440-Contracted Services	6,789	7,063	29,500	29,880	5,500	5,400
6530-Conference/Training/Ed	258	74	2,900	2,400	2,400	2,900
6532-Maintenance/Other Supplies	2,456	862	4,300	765	1,000	1,500
Total 53-Materials & Services	\$14,117	\$14,172	\$41,900	\$35,943	\$13,200	\$19,600
54-Interfund Charges						
6918-Interfund Chg Comp Maint	39,588	40,302	39,588	39,588	39,588	40,302
6920-Interfund Chg Computer Replace	9,021	9,021	9,021	9,021	9,021	9,021
Total 54-Interfund Charges	\$48,609	\$49,323	\$48,609	\$48,609	\$48,609	\$49,323
63-Transfer Out						
8200-Transfer Out	-	-	-	20,616	-	-
Total 63-Transfer Out	\$0	\$0	\$0	\$20,616	\$0	\$0
Total Expenses	\$483,059	\$425,717	\$417,367	\$387,922	\$414,915	\$472,424
Total 10206000-Parks Administration Net	(\$467,331)	(\$418,367)	(\$412,367)	(\$384,767)	(\$411,415)	(\$461,424)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
31-Licenses & Permits						
4600-Assessments	1,152	1,642	1,500	1,536	1,536	1,650
Total 31-Licenses & Permits	\$1,152	\$1,642	\$1,500	\$1,536	\$1,536	\$1,650
33-Charges for Services						
4216-Inspection/Plan Check Fees	-	2,300	-	-	-	-
Total 33-Charges for Services	\$0	\$2,300	\$0	\$0	\$0	\$0
36-Federal Grants						
4434-Grants	-	-	80,000	80,000	80,000	-
Total 36-Federal Grants	\$0	\$0	\$80,000	\$80,000	\$80,000	\$0
38-Local Grnt & Donation						
4301-Donations	1,925	-	-	-	3,000	-
Total 38-Local Grnt & Donation	\$1,925	\$0	\$0	\$0	\$3,000	\$0
40-Interfund Charges						
4344-Interfund Chg ProgMgt/ICR	285	-	-	-	-	-
4346-Interfund Chg Cost Distributio	95,191	90,000	95,191	90,000	95,191	90,000
4347-Interfund Chg LAZone/ICR	53,998	66,073	73,239	52,873	73,239	66,073
Total 40-Interfund Charges	\$149,474	\$156,073	\$168,430	\$142,873	\$168,430	\$156,073
41-Rental Income						
4171-Rents and Leases/Athletic Fiel	10,473	20,244	-	2,803	-	9,000
4172-Field Utility Revenue	14,482	15,392	6,500	-	6,832	7,000
4173-Rents and Leases/Lions Pavil	-	(328)	-	(345)	(345)	5,000
4174-Rents and Leases/Rotary Pavil	-	(920)	-	(115)	(115)	5,000
4175-Rents and Leases/Millview Pavi	3,250	1,300	-	(115)	(115)	2,000
Total 41-Rental Income	\$42,713	\$42,102	\$6,500	\$2,228	\$6,257	\$28,000
47-Gains & Proceeds						
4671-Sale of Real and Personal Prop	5,963	14,022	-	-	-	-
Total 47-Gains & Proceeds	\$5,963	\$14,022	\$0	\$0	\$0	\$0
48-Refunds						
4657-Miscellaneous Revenue	10,403	18,934	5,000	(170)	(170)	5,000
4659-Refunds and Reimbursements	-	9,297	4,112	4,112	4,112	-
Total 48-Refunds	\$10,403	\$28,231	\$9,112	\$3,942	\$3,942	\$5,000
49-Transfers In						
4355-Transfer-In	180,000	180,000	180,000	150,000	180,000	180,000
Total 49-Transfers In	\$180,000	\$180,000	\$180,000	\$150,000	\$180,000	\$180,000
Total Revenues	\$391,630	\$424,370	\$445,542	\$380,579	\$443,165	\$370,723
50-Salaries & Benefits						
5000-Salaries / Full-Time	-	15,423	570,020	530,340	570,020	448,808
5005-Salaries / Part-time	-	3,979	175,500	99,107	175,500	188,500
5100-Salaries / Overtime	8,099	8,864	16,000	6,768	16,000	16,000
5105-Salaries - Leave Payout	1,114	1,114	-	1,137	1,137	531
5110-Salaries/Uniform Pay	2,400	2,400	1,900	2,650	2,650	2,400
5300-Public Employees Retirement Sy	126,056	55,277	77,235	76,117	77,235	61,546
5302-Long Term Disability Insurance	1,483	1,419	1,844	1,759	1,844	1,474
5303-Life Insurance Premiums	-	18	855	819	855	678
5304-Workers Compensation Insurance	56,149	56,202	70,331	65,200	70,331	58,800
5305-Medicare Tax- Employer's Share	8,488	8,414	11,215	9,695	11,215	9,870
5306-Unfunded Accrued Liability	-	92,416	102,439	140,222	124,359	120,789
5307-Deferred Comp/Part-Time	4,546	5,180	6,581	3,215	6,581	7,069
5308-Deferred Compensation/Full-tim	17,737	17,395	22,798	22,020	22,798	18,633
5309-Unemployment Insurance	4,836	4,709	2,729	3,863	4,283	1,925
5310-Section 125 Benefit Allow.	166,550	180,451	180,093	195,659	180,093	164,959
Total 50-Salaries & Benefits	\$959,171	\$1,028,543	\$1,239,540	\$1,158,571	\$1,264,901	\$1,101,982

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
53-Materials & Services						
6401-Gas and Electric Utilities	55,172	50,547	54,000	24,530	54,000	42,884
6402-Telephone & Fax Charges	5,153	4,094	4,200	3,677	4,200	4,200
6412-Advertising/Other	192	-	-	-	-	-
6416-Office Supplies/Expendable	1,473	478	1,000	942	1,000	1,000
6425-Vehicle Fuel, Supplies & Maint	44,097	35,778	42,000	40,396	37,000	40,000
6440-Contracted Services	186,848	152,506	189,000	178,572	189,000	241,000
6461-Safety Inspections/Repairs	349	468	500	-	-	500
6530-Conference/Training/Ed	189	-	500	-	-	500
6532-Maintenance/Other Supplies	89,863	89,491	114,112	81,020	100,000	111,000
Total 53-Materials & Services	\$383,336	\$334,474	\$405,312	\$329,137	\$385,200	\$441,084
54-Interfund Charges						
6900-Interfund Chg Facility Maint.	7,778	8,077	7,778	7,778	7,778	8,077
6902-Interfund Chg Central Supply	23,103	22,666	25,000	17,922	25,000	22,666
6903-Interfund Chg Cost Distrib	-	-	-	-	-	-
6907-Interfund Chg Vehicle Replace	49,604	51,322	49,604	49,604	49,604	57,930
6908-Interfund Chg Vehicle Maint.	93,466	92,569	93,466	93,466	93,466	97,218
6918-Interfund Chg Comp Maint	14,162	14,417	14,162	14,162	14,162	14,417
6920-Interfund Chg Computer Replace	3,048	3,048	3,048	3,048	3,048	3,048
6924-Interfund Chg Motor Rental	-	1,168	-	-	-	10,756
Total 54-Interfund Charges	\$191,161	\$193,267	\$193,058	\$185,980	\$193,058	\$214,112
55-Functional Expenses						
6501-Parks Online Registration	7,245	7,825	7,700	795	-	7,500
Total 55-Functional Expenses	\$7,245	\$7,825	\$7,700	\$795	\$0	\$7,500
58-Special Payments						
6560-Liability / Property Insurance	778	927	1,033	1,080	1,080	1,469
Total 58-Special Payments	\$778	\$927	\$1,033	\$1,080	\$1,080	\$1,469
60-Capital Outlay						
7030-Facilities And Improvements	4,171	-	80,000	76,879	80,000	-
7040-Parks/Facilities Equipment	4,216	24,176	20,284	569	20,284	150,000
Total 60-Capital Outlay	\$8,387	\$24,176	\$100,284	\$77,163	\$100,284	\$150,000
63-Transfer Out						
8200-Transfer Out	-	-	-	83,348	-	-
8210-Transfers Out/Debt Service	-	4,953	-	-	-	4,953
Total 63-Transfer Out	\$0	\$4,953	\$0	\$83,348	\$0	\$4,953
Total Expenses	\$1,550,078	\$1,594,165	\$1,946,927	\$1,836,074	\$1,944,523	\$1,921,100
Total 10206100-Parks Net Surplus/(Deficit)	(\$1,158,448)	(\$1,169,795)	(\$1,501,385)	(\$1,455,495)	(\$1,501,358)	(\$1,550,377)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
40-Interfund Charges						
4347-Interfund Chg LAZone/ICR	240,785	275,265	240,785	237,015	240,785	275,265
Total 40-Interfund Charges	\$240,785	\$275,265	\$240,785	\$237,015	\$240,785	\$275,265
Total Revenues	\$240,785	\$275,265	\$240,785	\$237,015	\$240,785	\$275,265
50-Salaries & Benefits						
5000-Salaries / Full-Time	88,664	91,683	97,367	94,487	97,367	100,876
5005-Salaries / Part-time	54,665	86,462	81,000	68,315	81,000	87,000
5100-Salaries / Overtime	1,981	2,996	-	1,136	514	-
5105-Salaries - Leave Payout	-	946	-	-	-	-
5110-Salaries/Uniform Pay	500	500	-	500	500	500
5300-Public Employees Retirement Sy	22,128	10,522	10,187	9,801	10,187	10,148
5302-Long Term Disability Insurance	-	4	286	280	286	286
5303-Life Insurance Premiums	140	147	150	147	150	144
5304-Workers Compensation Insurance	-	280	16,963	16,771	16,963	16,909
5305-Medicare Tax- Employer's Share	2,192	2,711	2,590	2,479	2,590	2,841
5306-Unfunded Accrued Liability	-	12,502	14,198	13,958	14,198	16,340
5307-Deferred Comp/Part-Time	1,917	2,845	3,038	2,562	3,038	3,262
5308-Deferred Compensation/Full-tim	-	75	4,089	3,935	4,089	4,237
5309-Unemployment Insurance	1,718	1,644	630	1,317	630	525
5310-Section 125 Benefit Allow.	39,088	40,711	30,253	36,309	31,671	37,100
Total 50-Salaries & Benefits	\$231,241	\$277,801	\$260,751	\$251,997	\$263,183	\$280,168
53-Materials & Services						
6425-Vehicle Fuel, Supplies & Maint	3,064	2,637	3,500	4,197	4,197	6,000
Total 53-Materials & Services	\$3,064	\$2,637	\$3,500	\$4,197	\$4,197	\$6,000
54-Interfund Charges						
6907-Interfund Chg Vehicle Replace	6,000	6,067	6,000	6,000	6,000	6,867
6908-Interfund Chg Vehicle Maint.	12,542	11,646	12,542	12,542	12,542	12,115
Total 54-Interfund Charges	\$18,542	\$17,713	\$18,542	\$18,542	\$18,542	\$18,982
63-Transfer Out						
8200-Transfer Out	-	-	-	12,304	-	-
Total 63-Transfer Out	\$0	\$0	\$0	\$12,304	\$0	\$0
Total Expenses	\$252,847	\$298,151	\$282,793	\$287,040	\$285,922	\$305,150
Total 10206110-Landscape Mntc Dist Services	(\$12,062)	(\$22,886)	(\$42,008)	(\$50,025)	(\$45,137)	(\$29,885)

(10206120)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
49-Transfers In						
4355-Transfer-In	119,100	119,100	119,100	99,250	119,100	119,100
Total 49-Transfers In	\$119,100	\$119,100	\$119,100	\$99,250	\$119,100	\$119,100
Total Revenues	\$119,100	\$119,100	\$119,100	\$99,250	\$119,100	\$119,100
53-Materials & Services						
6440-Contracted Services	104,535	91,104	134,580	123,365	134,580	134,580
Total 53-Materials & Services	\$104,535	\$91,104	\$134,580	\$123,365	\$134,580	\$134,580
Total Expenses	\$104,535	\$91,104	\$134,580	\$123,365	\$134,580	\$134,580
Total 10206120-Median Landscaping Net	\$14,565	\$27,996	(\$15,480)	(\$24,115)	(\$15,480)	(\$15,480)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
33-Charges for Services						
4185-Program Fees Revenue	16,823	8,773	-	-	-	5,000
4186-Leisure/Enrichment Fees	2,345	4,909	-	-	-	3,000
4258-Concession	6,512	4,833	-	-	-	3,500
4683-Program Revenue	122,660	86,140	-	-	40,000	130,000
Total 33-Charges for Services	\$148,340	\$104,655	\$0	\$0	\$40,000	\$141,500
36-Federal Grants						
4434-Grants	57,129	-	-	-	-	-
Total 36-Federal Grants	\$57,129	\$0	\$0	\$0	\$0	\$0
38-Local Grnt & Donation						
4301-Donations	4,064	2,238	-	(90)	(90)	2,244
Total 38-Local Grnt & Donation	\$4,064	\$2,238	\$0	(\$90)	(\$90)	\$2,244
48-Refunds						
4659-Refunds and Reimbursements	-	-	22,000	-	14,000	10,999
Total 48-Refunds	\$0	\$0	\$22,000	\$0	\$14,000	\$10,999
Total Revenues	\$209,533	\$106,893	\$22,000	(\$90)	\$53,910	\$154,743
50-Salaries & Benefits						
5000-Salaries / Full-Time	129,331	129,914	42,374	46,644	42,374	153,122
5005-Salaries / Part-time	271,129	149,845	82,734	10,680	82,734	257,550
5100-Salaries / Overtime	1,899	1,504	2,000	527	2,000	2,000
5105-Salaries - Leave Payout	-	250	-	-	-	242
5110-Salaries/Uniform Pay	-	-	-	-	-	125
5300-Public Employees Retirement Sy	-	1,657	4,924	5,132	4,924	16,274
5302-Long Term Disability Insurance	440	431	142	155	142	478
5303-Life Insurance Premiums	140	143	44	49	44	172
5304-Workers Compensation Insurance	-	2,163	12,088	5,918	12,088	37,153
5305-Medicare Tax- Employer's Share	6,024	4,255	1,913	871	1,913	5,977
5306-Unfunded Accrued Liability	-	21,698	24,658	7,287	24,658	28,359
5307-Deferred Comp/Part-Time	8,615	5,263	3,001	325	3,001	9,734
5308-Deferred Compensation/Full-tim	5,352	5,354	1,780	1,957	1,780	6,437
5309-Unemployment Insurance	-	205	901	395	901	807
5310-Section 125 Benefit Allow.	39,341	43,371	1,110	8,101	6,313	24,386
Total 50-Salaries & Benefits	\$545,690	\$433,999	\$177,669	\$88,041	\$182,872	\$542,816
53-Materials & Services						
6401-Gas and Electric Utilities	33,279	30,473	38,500	7,930	38,500	25,373
6402-Telephone & Fax Charges	1,790	769	800	709	800	800
6412-Advertising/Other	146	2,077	1,200	-	1,200	1,200
6416-Office Supplies/Expendable	707	628	500	90	300	500
6417-Software Costs	-	-	-	-	-	500
6440-Contracted Services	3,485	5,999	3,000	1,091	1,400	1,400
6445-Field Trips	2,553	2,222	4,000	-	-	4,000
6480-Program Expense	6,861	2,146	9,500	-	5,000	13,000
6518-Other Supplies	1,246	2,734	2,000	-	-	2,400
6530-Conference/Training/Ed	527	235	1,500	-	500	5,200
6532-Maintenance/Other Supplies	9,117	5,429	28,035	10,959	16,000	19,000
Total 53-Materials & Services	\$59,711	\$52,712	\$89,035	\$20,779	\$63,700	\$73,373
54-Interfund Charges						
6902-Interfund Chg Central Supply	80	184	600	-	300	184
6903-Interfund Chg Cost Distrib	-	-	-	-	-	-
6907-Interfund Chg Vehicle Replace	583	-	583	583	583	-
6908-Interfund Chg Vehicle Maint.	4,736	-	4,736	4,736	4,736	-
6924-Interfund Chg Motor Rental	6,327	9,946	6,327	6,327	6,327	-
Total 54-Interfund Charges	\$11,726	\$10,130	\$12,246	\$11,646	\$11,946	\$184
63-Transfer Out						
8200-Transfer Out	-	-	-	4,851	-	-

(10206200)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
8210-Transfers Out/Debt Service	-	2,891	-	-	-	2,891
Total 63-Transfer Out	\$0	\$2,891	\$0	\$4,851	\$0	\$2,891
Total Expenses	\$617,127	\$499,732	\$278,950	\$125,317	\$258,518	\$619,264
Total 10206200-Recreation Net Surplus/	(\$407,594)	(\$392,839)	(\$256,950)	(\$125,407)	(\$204,608)	(\$464,521)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
36-Federal Grants						
4460-F.M.A.A.A. Grant - Transportat	12,645	16,872	-	-	-	-
4463-F.M.A.A.A. Site Management	31,669	25,677	-	-	-	-
Total 36-Federal Grants	\$44,314	\$42,549	\$0	\$0	\$0	\$0
38-Local Grnt & Donation						
4303-Donations/C-1	1,378	1,631	-	-	-	-
4304-Donations/C-2	1,164	425	-	-	-	-
4314-Donations/Transportation	4,351	185	-	-	-	-
4315-Fundraising	3,440	4,773	-	100	-	5,000
Total 38-Local Grnt & Donation	\$10,333	\$7,014	\$0	\$100	\$0	\$5,000
49-Transfers In						
4355-Transfer-In	87,454	39,238	37,609	72,878	37,609	39,238
Total 49-Transfers In	\$87,454	\$39,238	\$37,609	\$72,878	\$37,609	\$39,238
Total Revenues	\$142,101	\$88,801	\$37,609	\$72,978	\$37,609	\$44,238
50-Salaries & Benefits						
5000-Salaries / Full-Time	-	2,839	52,968	52,350	52,968	54,292
5005-Salaries / Part-time	-	804	37,360	-	37,360	54,043
5100-Salaries / Overtime	356	492	500	1,261	1,117	1,000
5105-Salaries - Leave Payout	-	-	-	-	-	242
5300-Public Employees Retirement Sy	-	482	11,762	7,868	11,762	17,436
5302-Long Term Disability Insurance	188	175	187	184	187	187
5303-Life Insurance Premiums	-	2	54	53	54	54
5304-Workers Compensation Insurance	-	373	8,638	5,484	8,638	9,840
5305-Medicare Tax- Employer's Share	-	48	1,350	809	1,350	1,620
5306-Unfunded Accrued Liability	-	18,651	22,413	15,472	22,413	24,376
5307-Deferred Comp/Part-Time	957	378	50	-	50	99
5308-Deferred Compensation/Full-tim	-	119	2,225	2,199	2,225	2,280
5309-Unemployment Insurance	-	24	669	175	669	591
5310-Section 125 Benefit Allow.	6,476	9,020	8,260	8,122	8,260	8,260
Total 50-Salaries & Benefits	\$163,902	\$165,332	\$146,436	\$93,977	\$147,053	\$174,320
53-Materials & Services						
6401-Gas and Electric Utilities	886	867	1,000	571	1,000	742
6402-Telephone & Fax Charges	2,635	2,694	3,000	2,356	3,000	3,000
6416-Office Supplies/Expendable	549	826	500	128	300	500
6425-Vehicle Fuel, Supplies & Maint	19	11	-	-	-	50
6440-Contracted Services	-	8	20,000	17,077	17,077	500
6445-Field Trips	67	3,369	1,300	-	-	5,000
6518-Other Supplies	2,179	-	-	-	-	-
6530-Conference/Training/Ed	145	102	500	20	20	500
6532-Maintenance/Other Supplies	1,595	3,080	3,500	4,170	25,000	4,700
Total 53-Materials & Services	\$28,731	\$32,150	\$29,800	\$24,322	\$46,397	\$14,992
54-Interfund Charges						
6902-Interfund Chg Central Supply	86	-	200	-	-	-
6903-Interfund Chg Cost Distrib	-	-	-	-	-	-
6924-Interfund Chg Motor Rental	2,302	-	2,302	2,302	2,302	-
Total 54-Interfund Charges	\$2,388	\$0	\$2,502	\$2,302	\$2,302	\$0
63-Transfer Out						
8200-Transfer Out	-	-	-	6,368	-	-
8210-Transfers Out/Debt Service	-	85	-	-	-	85
8260-Transfer-Out CIP	-	-	-	-	-	6,510
Total 63-Transfer Out	\$0	\$85	\$0	\$6,368	\$0	\$6,595
Total Expenses	\$195,021	\$197,567	\$178,738	\$126,969	\$195,752	\$195,907
Total 10206218-Sr Citizen Community Service	(\$52,920)	(\$108,766)	(\$141,129)	(\$53,991)	(\$158,143)	(\$151,669)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
38-Local Grnt & Donation						
4315-Fundraising	35	-	-	-	-	-
Total 38-Local Grnt & Donation	\$35	\$0	\$0	\$0	\$0	\$0
48-Refunds						
4502-County Reimbursement/ADC	845	-	-	-	-	423
Total 48-Refunds	\$845	\$0	\$0	\$0	\$0	\$423
Total Revenues	\$880	\$0	\$0	\$0	\$0	\$423
50-Salaries & Benefits						
5005-Salaries / Part-time	-	744	-	-	-	766
5105-Salaries - Leave Payout	-	-	-	-	-	145
5304-Workers Compensation Insurance	-	74	-	-	-	76
5305-Medicare Tax- Employer's Share	-	11	-	-	-	12
5307-Deferred Comp/Part-Time	-	28	-	-	-	29
5309-Unemployment Insurance	-	22	-	-	-	23
Total 50-Salaries & Benefits	\$0	\$879	\$0	\$0	\$0	\$1,051
53-Materials & Services						
6401-Gas and Electric Utilities	-	-	-	-	-	708
Total 53-Materials & Services	\$0	\$0	\$0	\$0	\$0	\$708
Total Expenses	\$0	\$879	\$0	\$0	\$0	\$1,759
Total 10206219-Sr Citizen Therapeutic	\$880	(\$879)	\$0	\$0	\$0	(\$1,336)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
33-Charges for Services						
4200-Adult Sport Fees	-	-	-	(630)	-	22,000
4248-Revenue/Youth Sports	-	(19,700)	-	1,240	2,500	45,000
Total 33-Charges for Services	\$70,758	\$39,137	\$0	\$610	\$2,500	\$67,000
Total Revenues	\$70,758	\$39,137	\$0	\$610	\$2,500	\$67,000
50-Salaries & Benefits						
5000-Salaries / Full-Time	-	3,342	-	2,767	1,283	18,539
5005-Salaries / Part-time	23,145	36,339	42,638	386	42,638	81,200
5100-Salaries / Overtime	725	281	1,000	10	1,000	1,000
5105-Salaries - Leave Payout	-	175	-	-	-	145
5110-Salaries/Uniform Pay	-	-	-	-	-	88
5300-Public Employees Retirement Sy	7,820	1,697	537	273	537	1,874
5302-Long Term Disability Insurance	108	55	-	8	3	62
5303-Life Insurance Premiums	36	24	-	3	2	26
5304-Workers Compensation Insurance	5,502	5,119	4,150	324	4,150	9,074
5305-Medicare Tax- Employer's Share	840	801	655	48	655	1,517
5306-Unfunded Accrued Liability	-	2,589	2,749	-	2,749	3,383
5307-Deferred Comp/Part-Time	833	1,241	1,610	21	1,610	3,083
5308-Deferred Compensation/Full-tim	1,327	668	-	108	54	782
5309-Unemployment Insurance	816	970	764	14	764	840
5310-Section 125 Benefit Allow.	7,839	7,202	(3,849)	962	(3,849)	7,698
Total 50-Salaries & Benefits	\$81,045	\$77,640	\$50,254	\$4,924	\$51,596	\$129,311
53-Materials & Services						
6412-Advertising/Other	50	170	200	-	200	200
6416-Office Supplies/Expendable	100	76	100	119	120	100
6440-Contracted Services	1,188	349	1,000	-	-	-
6532-Maintenance/Other Supplies	16,110	9,713	12,500	559	2,500	16,000
Total 53-Materials & Services	\$17,448	\$10,308	\$13,800	\$678	\$2,820	\$16,300
63-Transfer Out						
8200-Transfer Out	-	-	-	155	-	-
Total 63-Transfer Out	\$0	\$0	\$0	\$155	\$0	\$0
Total Expenses	\$98,493	\$87,948	\$64,054	\$5,757	\$54,416	\$145,611
Total 10206220-Sports Programs Net Surplus/	(\$27,735)	(\$48,811)	(\$64,054)	(\$5,147)	(\$51,916)	(\$78,611)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
33-Charges for Services						
4238-Public Swim	10,257	5,451	-	-	-	4,000
4258-Concession	9,058	4,423	-	-	-	4,000
4259-Lessons	14,085	3,254	-	-	5,000	13,000
4260-Pool Rentals	11,022	2,160	-	-	-	7,500
Total 33-Charges for Services	\$44,422	\$14,568	\$0	\$0	\$5,000	\$28,500
Total Revenues	\$44,422	\$14,568	\$0	\$0	\$5,000	\$28,500
50-Salaries & Benefits						
5000-Salaries / Full-Time	23,909	19,651	-	1,222	611	23,847
5005-Salaries / Part-time	26,912	39,646	30,378	904	30,378	54,243
5100-Salaries / Overtime	593	302	750	2	750	750
5105-Salaries - Leave Payout	-	-	-	-	-	48
5300-Public Employees Retirement Sy	7,757	4,265	810	316	810	4,992
5302-Long Term Disability Insurance	85	70	-	4	2	77
5303-Life Insurance Premiums	32	28	-	2	1	30
5304-Workers Compensation Insurance	4,991	5,483	2,960	218	2,960	7,095
5305-Medicare Tax- Employer's Share	783	905	463	31	463	1,179
5306-Unfunded Accrued Liability	-	5,799	7,486	-	7,486	7,579
5307-Deferred Comp/Part-Time	874	1,175	849	6	849	1,724
5308-Deferred Compensation/Full-tim	988	812	-	51	26	1,002
5309-Unemployment Insurance	888	1,080	598	8	598	817
5310-Section 125 Benefit Allow.	5,515	5,557	-	458	183	8,981
Total 50-Salaries & Benefits	\$73,327	\$84,773	\$44,294	\$3,222	\$45,117	\$112,364
53-Materials & Services						
6401-Gas and Electric Utilities	15,952	18,974	20,000	16,713	20,000	14,355
6402-Telephone & Fax Charges	228	214	250	255	250	250
6440-Contracted Services	17,974	9,210	16,000	18,987	16,000	16,000
6460-Pre-Employment Costs	-	-	-	-	-	1,300
6515-Taxes and Assessments	-	-	-	-	-	700
6530-Conference/Training/Ed	2,452	-	1,000	-	-	1,800
6532-Maintenance/Other Supplies	10,551	6,482	9,000	4,956	9,000	12,000
Total 53-Materials & Services	\$47,157	\$34,880	\$46,250	\$40,911	\$45,250	\$46,405
54-Interfund Charges						
6900-Interfund Chg Facility Maint.	3,864	4,013	3,864	3,864	3,864	4,013
6902-Interfund Chg Central Supply	980	176	750	-	500	176
6903-Interfund Chg Cost Distrib	-	-	-	-	-	-
Total 54-Interfund Charges	\$4,844	\$4,189	\$4,614	\$3,864	\$4,364	\$4,189
63-Transfer Out						
8200-Transfer Out	-	-	-	102	-	-
8210-Transfers Out/Debt Service	-	1,594	-	-	-	1,594
8260-Transfer-Out CIP	-	-	-	-	-	1,420
Total 63-Transfer Out	\$0	\$1,594	\$0	\$102	\$0	\$3,014
Total Expenses	\$125,328	\$125,436	\$95,158	\$48,099	\$94,731	\$165,972
Total 10206230-Aquatics Programs Net	(\$80,906)	(\$110,868)	(\$95,158)	(\$48,099)	(\$89,731)	(\$137,472)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
33-Charges for Services						
4261-Programs Fees	135	-	-	-	-	-
Total 33-Charges for Services	\$135	\$0	\$0	\$0	\$0	\$0
36-Federal Grants						
4434-Grants	-	8,000	9,000	9,000	9,000	8,024
Total 36-Federal Grants	\$0	\$8,000	\$9,000	\$9,000	\$9,000	\$8,024
38-Local Grnt & Donation						
4301-Donations	7,700	-	300	300	300	-
Total 38-Local Grnt & Donation	\$7,700	\$0	\$300	\$300	\$300	\$0
41-Rental Income						
4154-Mex-Am Center Rents	1,760	1,440	-	-	-	700
4155-Pan Am Center Rents	-	(880)	-	(240)	(240)	3,200
4167-Rents and Leases Income	31,805	27,705	31,000	15,524	26,000	26,000
4168-Rents/ Pan Am Center	20,749	13,045	-	(7,205)	(6,470)	9,500
4181-Youth Program Leases	1,035	875	-	-	-	-
4183-Rents/Youth Hut	3,260	1,375	-	-	-	1,500
Total 41-Rental Income	\$63,213	\$40,555	\$31,000	\$8,079	\$19,290	\$40,900
48-Refunds						
4657-Miscellaneous Revenue	45,000	-	-	-	-	-
Total 48-Refunds	\$45,000	\$0	\$0	\$0	\$0	\$0
Total Revenues	\$116,048	\$48,555	\$40,300	\$17,379	\$28,590	\$48,924
50-Salaries & Benefits						
5000-Salaries / Full-Time	-	6,118	-	3,667	1,834	31,781
5005-Salaries / Part-time	21,870	37,028	36,751	943	36,751	62,850
5100-Salaries / Overtime	2	329	500	71	500	500
5300-Public Employees Retirement Sy	-	1,190	1,762	603	1,762	10,952
5302-Long Term Disability Insurance	-	18	-	12	5	112
5303-Life Insurance Premiums	-	6	-	5	2	43
5304-Workers Compensation Insurance	5,272	6,350	3,543	479	3,543	8,562
5305-Medicare Tax- Employer's Share	801	978	551	69	551	1,414
5306-Unfunded Accrued Liability	-	11,402	12,720	-	12,720	14,903
5307-Deferred Comp/Part-Time	424	542	747	22	747	1,052
5308-Deferred Compensation/Full-tim	1,317	1,136	-	154	77	1,335
5309-Unemployment Insurance	-	31	420	16	420	455
5310-Section 125 Benefit Allow.	13,901	14,197	-	1,375	550	13,196
Total 50-Salaries & Benefits	\$87,001	\$118,074	\$56,994	\$7,416	\$59,462	\$147,155
53-Materials & Services						
6401-Gas and Electric Utilities	117,346	120,206	120,000	59,781	120,000	96,963
6402-Telephone & Fax Charges	23,606	23,983	23,000	27,019	28,000	28,000
6412-Advertising/Other	-	-	-	-	-	500
6416-Office Supplies/Expendable	186	33	150	-	150	150
6440-Contracted Services	90,711	99,886	93,000	82,235	93,000	101,000
6480-Program Expense	52	-	2,000	-	2,000	2,000
6530-Conference/Training/Ed	-	-	-	-	-	300
6532-Maintenance/Other Supplies	-	186	13,000	3,125	13,000	15,000
Total 53-Materials & Services	\$244,690	\$253,612	\$251,150	\$172,160	\$256,150	\$243,913
54-Interfund Charges						
6900-Interfund Chg Facility Maint.	134,734	140,056	134,734	134,734	134,734	140,056
6902-Interfund Chg Central Supply	1,529	2,158	2,000	9	500	2,158
6903-Interfund Chg Cost Distrib	-	-	-	-	-	-
6918-Interfund Chg Comp Maint	17,023	17,330	17,023	17,023	17,023	17,330
6920-Interfund Chg Computer Replace	3,664	3,664	3,664	3,664	3,664	3,664
Total 54-Interfund Charges	\$156,950	\$163,208	\$157,421	\$155,430	\$155,921	\$163,208

(10206240)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
60-Capital Outlay						
7030-Facilities And Improvements	45,000	-	627	1,254	1,254	-
Total 60-Capital Outlay	\$45,000	\$0	\$627	\$627	\$1,254	\$0
63-Transfer Out						
8200-Transfer Out	-	-	-	229	-	-
8210-Transfers Out/Debt Service	-	9,593	-	-	-	9,593
8260-Transfer-Out CIP	-	-	-	-	-	112,468
Total 63-Transfer Out	\$0	\$9,593	\$0	\$229	\$0	\$122,061
Total Expenses	\$533,641	\$544,487	\$466,192	\$335,862	\$472,787	\$676,337
Total 10206240-Comm & Rec Centers Net	(\$417,593)	(\$495,932)	(\$425,892)	(\$318,483)	(\$444,197)	(\$627,413)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
33-Charges for Services						
4683-Program Revenue	80,328	14,868	-	40,000	-	-
Total 33-Charges for Services	\$80,328	\$14,868	\$0	\$40,000	\$0	\$0
36-Federal Grants						
4434-Grants	5,000	4,000	-	-	-	-
Total 36-Federal Grants	\$5,000	\$4,000	\$0	\$0	\$0	\$0
38-Local Grnt &Donation						
4301-Donations	786	9,142	-	-	-	-
4315-Fundraising	2,837	3,280	-	-	-	-
Total 38-Local Grnt &Donation	\$3,623	\$12,422	\$0	\$0	\$0	\$0
Total Revenues	\$88,951	\$31,290	\$0	\$40,000	\$0	\$0
50-Salaries & Benefits						
5000-Salaries / Full-Time	48,782	42,505	10,594	11,747	10,594	50,606
5005-Salaries / Part-time	132	3,725	10,530	-	10,530	10,050
5100-Salaries / Overtime	-	124	900	133	900	900
5105-Salaries - Leave Payout	-	75	-	-	-	145
5110-Salaries/Uniform Pay	-	-	-	-	-	38
5300-Public Employees Retirement Sy	-	372	1,108	1,249	1,108	6,566
5302-Long Term Disability Insurance	-	10	36	39	36	162
5303-Life Insurance Premiums	60	57	10	12	10	60
5304-Workers Compensation Insurance	4,887	4,584	2,094	1,215	2,094	5,543
5305-Medicare Tax- Employer's Share	771	731	332	180	332	923
5306-Unfunded Accrued Liability	-	9,024	11,412	1,824	11,412	11,794
5307-Deferred Comp/Part-Time	4	94	429	-	429	411
5308-Deferred Compensation/Full-tim	-	110	445	493	445	2,126
5309-Unemployment Insurance	194	267	251	35	251	329
5310-Section 125 Benefit Allow.	7,883	8,907	1,103	2,266	1,674	16,314
Total 50-Salaries & Benefits	\$79,246	\$81,645	\$39,244	\$19,193	\$39,815	\$105,967
53-Materials & Services						
6532-Maintenance/Other Supplies	6,779	7,499	5,000	55	500	6,500
Total 53-Materials & Services	\$6,779	\$7,499	\$5,000	\$55	\$500	\$6,500
63-Transfer Out						
8200-Transfer Out	-	-	-	1,198	-	-
Total 63-Transfer Out	\$0	\$0	\$0	\$1,198	\$0	\$0
Total Expenses	\$86,025	\$89,144	\$44,244	\$20,446	\$40,315	\$112,467
Total 10206270-Special Events Net Surplus/	\$2,926	(\$57,854)	(\$44,244)	\$19,554	(\$40,315)	(\$112,467)



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ENTERPRISE FUNDS

Fund Group Chart

Revenues & Expenses by Organization

Water

Sewer

Solid Waste

Drainage

Airport

Public Transit

Golf

Enterprise FTE Count

Org Desc	Job Class Desc	19/20	20/21	21/22
Utility Billing/Water	ACCOUNTANT II	0.50	0.50	0.65
	ACCOUNTING TECHNICIAN II	1.45	1.50	2.00
	ACCOUNTING TECHNICIAN III	2.00	1.50	1.50
	ADMIN ANALYST	0.50		
	ADMIN ANALYST I		0.50	0.15
	ADMINISTRATIVE ASSISTANT		0.25	0.08
	DIRECTOR OF FINANCIAL SERVICES	0.15	0.15	0.15
	FINANCIAL SERVICES MANAGER	0.15	0.15	0.15
	PT ACCOUNTING TECH I	0.72		
	TYLER MUNIS PROJECT MANAGER	0.38	0.25	
	UTILITY BILLING SUPERVISOR	0.50	0.50	0.50
	PT FINANCIAL SERVICES MANAGER			0.11
Utility Billing/Water Sum		6.35	5.30	5.29
Water Mtnc/Operations	ADMIN ANALYST	0.15		
	ADMIN ANALYST I		0.10	0.10
	ADMINISTRATIVE ASSISTANT	0.65	0.65	0.65
	CITY MANAGER	0.20	0.20	0.20
	CONSTRUCTION INSPECTOR II	0.70		
	DIRECTOR OF COMMUNITY DVLPMT	0.07		0.07
	OFFICE ASSISTANT II	0.65	0.65	
	PT ADMINISTRATIVE ASSISTANT	0.19		
	PT PW MAINTENANCE WORKER I	0.96		
	PUBLIC WORKS OPS DIRECTOR	0.08	0.10	0.10
	PURCHASING ASSISTANT			0.65
	WATER & SEWER OPS MANAGER	0.65	0.65	0.65
	WATER SYSTEM LEAD WORKER	1.00	1.00	1.00
	WATER SYSTEM SUPERVISOR		0.89	1.00
	WATER SYSTEM TECHNICIAN	2.00	2.00	2.00
	WATER SYSTEM WORKER I	3.00	2.00	1.75
	WATER SYSTEM WORKER II	1.00	1.00	1.00
	WATER SYSTEM WORKER III	2.00	2.00	2.00
Water Mtnc/Operations Sum		13.30	11.24	11.17
Water Quality Control	ADMIN ANALYST I		0.10	0.10
	FIELD REPRESENTATIVE	2.00		
	PUBLIC WORKS OPS DIRECTOR	0.08	0.10	0.10
	PW MAINTENANCE WORKER I	2.00		
	WATER CONSRVTN CUST SRVC REP		3.00	1.00
	WATER QUALITY SPECIALIST II	1.00	1.00	
	WATER QUALITY SPECIALIST TRNG	1.00	1.00	1.75
Water Quality Control Sum		6.08	5.20	2.95
Water Conservation Program	PT PW MAINTENANCE WORKER I	0.96		
	SOLID WASTE/RECYCLING ASSISTAN	1.00		
	WATER CONSERVATION SPECIALIST		1.00	1.00
	WATER METER & CONSVTN SUP	1.00	1.00	
Water Conservation Program Sum		2.96	2.00	1.00

Org Desc	Job Class Desc	19/20	20/21	21/22
Utility Billing/Sewer	ACCOUNTANT II	0.25	0.25	0.33
	ACCOUNTING TECHNICIAN II	0.73	0.75	1.00
	ACCOUNTING TECHNICIAN III	1.00	0.75	0.75
	ADMIN ANALYST	0.25		
	ADMIN ANALYST I		0.25	0.08
	ADMINISTRATIVE ASSISTANT		0.13	0.04
	DIRECTOR OF FINANCIAL SERVICES	0.08	0.08	0.08
	FINANCIAL SERVICES MANAGER	0.08	0.08	0.08
	PT ACCOUNTING TECH I	0.36		
	TYLER MUNIS PROJECT MANAGER	0.19	0.12	
	UTILITY BILLING SUPERVISOR	0.25	0.25	0.25
	PT FINANCIAL SERVICES MANAGER			0.05
Utility Billing/Sewer Sum		3.17	2.65	2.65
Sewer Mtnc/Operations	ADMIN ANALYST	0.15		
	ADMIN ANALYST I		0.10	0.10
	ADMINISTRATIVE ASSISTANT	0.45	0.45	0.45
	CITY MANAGER	0.05	0.05	0.05
	CONSTRUCTION INSPECTOR II	0.30		
	DIRECTOR OF COMMUNITY DVLPMT	0.07		0.07
	OFFICE ASSISTANT II	0.10	0.10	
	PT ADMINISTRATIVE ASSISTANT	0.10		
	PT PW MAINTENANCE WORKER I	1.92		
	PUBLIC WORKS OPS DIRECTOR	0.08	0.10	0.10
	PURCHASING ASSISTANT			0.10
	PW MAINTENANCE WORKER II	4.00	4.00	3.50
	PW MAINTENANCE WORKER IV	2.00	2.00	2.00
	WASTE WATER COLLECTION SYS SUP	1.00	1.00	1.00
	WATER & SEWER OPS MANAGER	0.35	0.35	0.35
Sewer Mtnc/Operations Sum		10.56	8.15	7.72
WWTP Plant	ADMIN ANALYST	0.15		
	ADMIN ANALYST I		0.10	0.10
	ADMINISTRATIVE ASSISTANT	0.20	0.20	0.20
	OFFICE ASSISTANT II	0.10	0.10	
	PT ADMINISTRATIVE ASSISTANT	0.10		
	PT WWTP LAB/ENV COMPL SPEC II	0.48		
	PUBLIC WORKS OPS DIRECTOR	0.08	0.10	0.10
	PURCHASING ASSISTANT			0.10
	WWTP LAB/ENV COMPL SPEC I	1.00	1.00	1.00
	WWTP LEAD OPERATOR	2.00	2.00	2.00
	WWTP MANAGER	1.00	1.00	1.00
	WWTP MECHANIC	1.00	1.00	1.00
	WWTP OPERATOR I	1.00	2.00	1.75
	WWTP OPERATOR II	3.00	3.00	3.00
	WWTP OPERATOR III	2.00	2.00	1.00
	WWTP OPERATOR IN TRAINING	2.00		

Org Desc	Job Class Desc	19/20	20/21	21/22
WWT Plant	WWTP SUPERVISOR			0.75
WWT Plant Sum		14.10	12.50	12.00
Airport Operations	ADMIN ANALYST	0.30		
	ADMIN ANALYST I		0.30	0.30
	MAINTENANCE TECHNICIAN	1.00	1.00	1.00
	PT PW MAINTENANCE WORKER I	0.48	0.48	0.48
	PUBLIC WORKS OPS DIRECTOR	0.08	0.10	0.10
	PW MAINTENANCE WORKER II	1.00		
Airport Operations Sum		2.86	1.88	1.88
Transportation- Dial-A-Ride	ACCOUNTANT II	0.20	0.20	0.20
	CUSTODIAN			0.24
	FLEET OPERATIONS MANAGER	0.15	0.15	0.15
	GRANT ADMINISTRATOR			0.25
	GRANTS SPECIALIST			0.30
	MECHANIC III	1.00	0.50	1.00
	PROGRAM MANAGER - GRANTS			0.50
Transportation- Dial-A-Ride Sum		1.35	0.85	2.64
Transportation - Fixed Route	ACCOUNTANT II	0.20	0.20	0.20
	CUSTODIAN			0.24
	FLEET OPERATIONS MANAGER	0.15	0.15	0.15
	GRANT ADMINISTRATOR			0.25
	GRANTS SPECIALIST			0.30
	MECHANIC III	1.00	0.50	1.00
	PROGRAM MANAGER - GRANTS			0.50
Transportation - Fixed Route Sum		1.35	0.85	2.64
Drainage Flood Control	ADMINISTRATIVE ASSISTANT	0.10	0.10	0.10
	DIRECTOR OF COMMUNITY DVLPMT	0.07		0.07
	MAINTENANCE TECHNICIAN	1.30	0.60	1.30
	PUBLIC WORKS OPS DIRECTOR	0.08	0.10	0.10
	PW MAINTENANCE LEAD WORKER	0.25	0.25	0.25
	PW MAINTENANCE WORKER II	1.90	1.30	1.26
	PW MAINTENANCE WORKER IV	1.40	1.40	1.40
	STREETS/STORM DRAINAGE OPS MGR	0.35	0.35	0.35
Drainage Flood Control Sum		5.45	4.10	4.83
Utility Billing/Garbage	ACCOUNTANT II	0.25	0.25	0.33
	ACCOUNTING TECHNICIAN II	0.73	0.75	1.00
	ACCOUNTING TECHNICIAN III	1.00	0.75	0.75
	ADMIN ANALYST	0.25		
	ADMIN ANALYST I		0.25	0.08
	ADMINISTRATIVE ASSISTANT		0.13	0.04
	DIRECTOR OF FINANCIAL SERVICES	0.08	0.08	0.08
	FINANCIAL SERVICES MANAGER	0.08	0.08	0.08
	PT ACCOUNTING TECH I	0.36		
	TYLER MUNIS PROJECT MANAGER	0.19	0.12	
	UTILITY BILLING SUPERVISOR	0.25	0.25	0.25

Org Desc	Job Class Desc	19/20	20/21	21/22
Utility Billing/Garbage	PT FINANCIAL SERVICES MANAGER			0.05
Utility Billing/Garbage Sum		3.17	2.65	2.65
Solid Waste Disposal	ADMIN ANALYST	0.05		
	ADMINISTRATIVE ASSISTANT	0.40	0.40	0.40
	CITY MANAGER	0.05	0.05	0.05
	DIRECTOR OF COMMUNITY DVLPMT	0.07		0.07
	PUBLIC WORKS OPS DIRECTOR	0.08	0.10	0.10
Solid Waste Disposal Sum		0.65	0.65	0.72
Street Cleaning	ADMIN ANALYST I		0.10	0.10
	COMMUNITY SERVICES SUPERVISOR	0.48		
	PUBLIC WORKS OPS DIRECTOR	0.08	0.10	0.10
	PW MAINTENANCE LEAD WORKER	0.85	0.85	0.85
	PW MAINTENANCE WORKER III	2.00	3.00	2.00
	PW MAINTENANCE WORKER IV	0.35	0.35	0.35
Street Cleaning Sum		3.76	4.40	3.40
Tire Clean Up	PW MAINTENANCE WORKER II	0.50		0.38
Tire Clean Up Sum		0.50		0.38
		75.59	62.42	61.92

Enterprise Funds Operating Budget Overview

Enterprise funds are municipal services that are funded through fees charged to partly or wholly cover the costs of the services provided. Enterprise activities are roughly analogous to a private sector business.

Water Fund

The Water Fund is funded by user fee revenue which pays for the operations and maintenance of the municipal water system including 19 wells, a one million gallon above ground storage tank, miles of distribution mains, and approximately 13,000 water meters and services. The fund supports the city's efforts to provide clean water to the community, conserve water resources, and to plan for future growth.

Sewer Fund

The Sewer Fund is funded by user fee revenue which pays for the maintenance and operation of the sewage collection system and the Waste Water Treatment Plant (WWTP).

Solid Waste Fund

The Solid Waste Fund is funded by user fee revenue which pays for solid waste collection and street sweeping. When the solid waste rates were set several years ago, revenues exceeded expenditures in excess of the goal of 20 to 30 percent of the annual operating expenses. Along with user rates being reduced by 15 percent in prior years and projected to stay flat for five years, annual deficits were programmed for the subsequent five years.

Drainage Fund

The Drainage Fund is funded by user fee revenue which pays for drainage. Drainage user fees are expected to remain level in FY 2021/22.

Airport Fund

The Airport Fund is funded by user fees and rental and lease income. Some of the major capital expenses are eligible for grant assistance from the state and or federal government.

As of June 30, 2021, the airport will owe approximately \$56,961 on a loan that was borrowed for the purpose of building 14 hangars, with the final installment due in 2023. Currently, the airport leases nearby land for agricultural purposes and receives approximately \$170,000 annually. However, with continual state mandates for water reduction, this revenue source may be eliminated if farming within the city limits is identified as a method for major water use reduction. Additional revenues are being saved for future improvements.

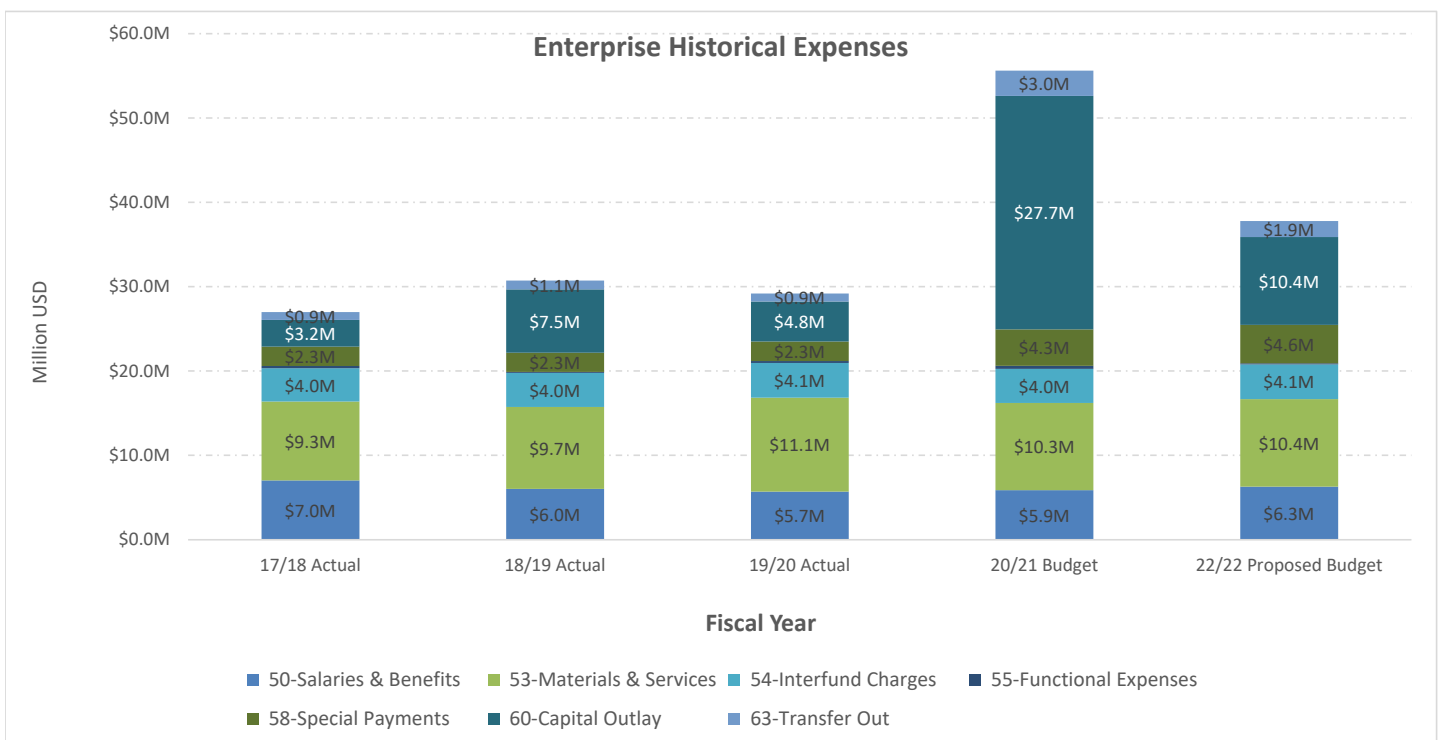
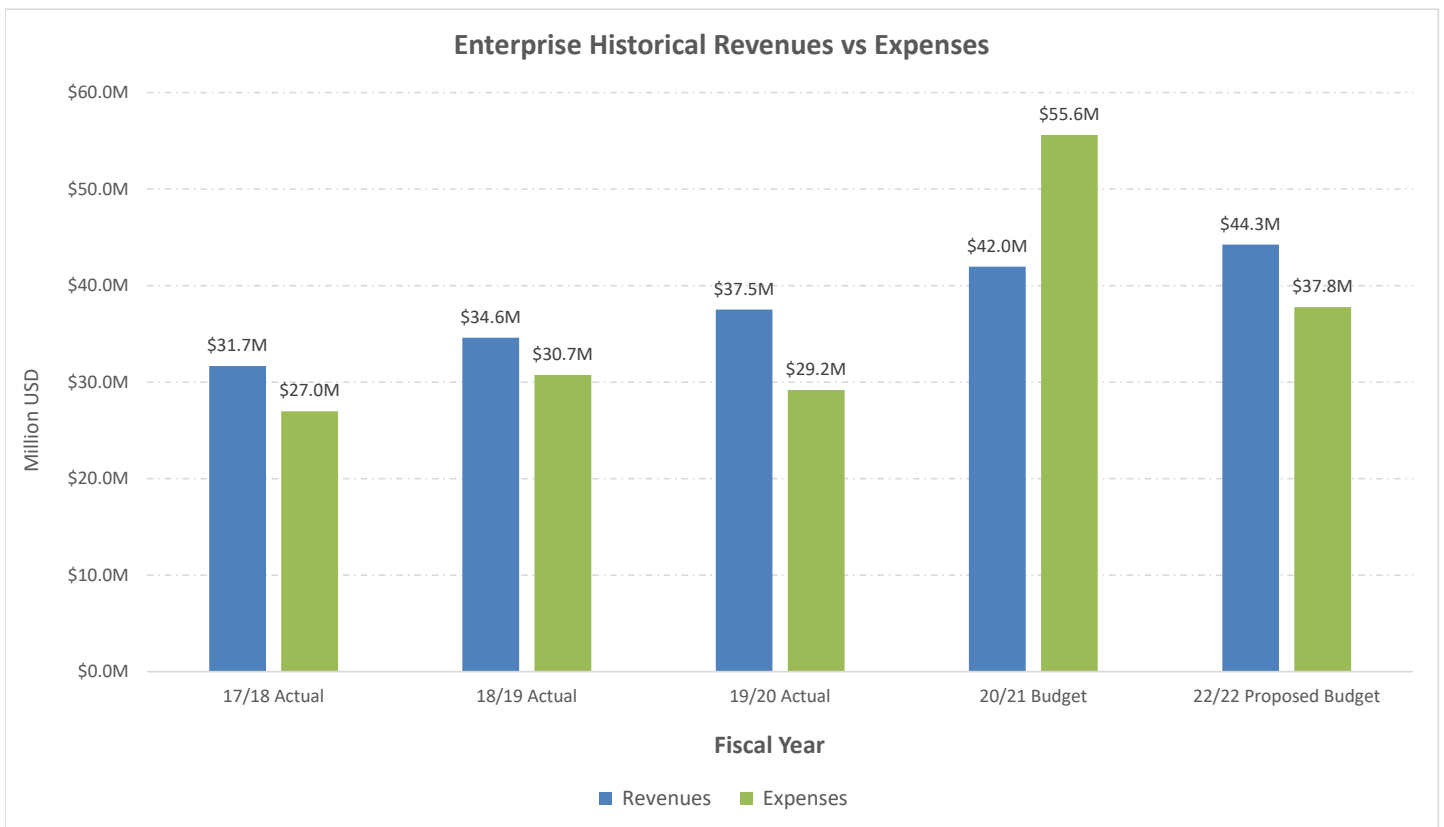
Golf Course Fund

The golf course is operated by a third-party vendor. As of June 30, 2020, the Golf Course Fund's unrestricted net position was \$412,537. The fund does not typically cover its operating expenses with annual revenues. Due to a lack of revenue, the General Fund supports the Golf Course Fund with annual transfers-in.

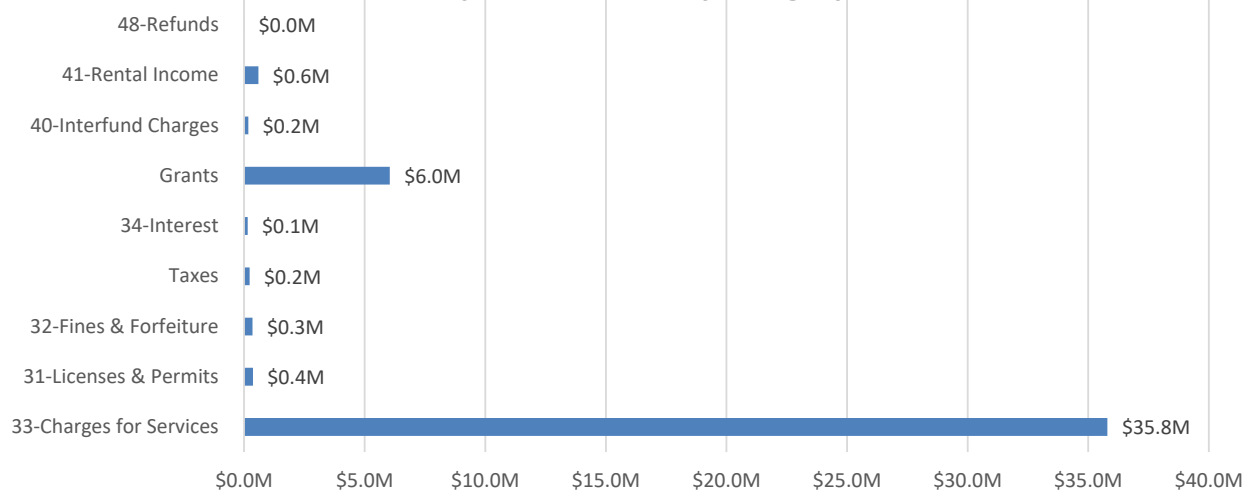
Local Transit Fund

The Local Transit Fund consists of both the Madera Metro fixed route system and Dial-A-Ride (DAR). Revenues are generated through federal and state grants as well as local transportation funds and fare collections. Much of the capital outlay is funded by Special Revenue Funds.

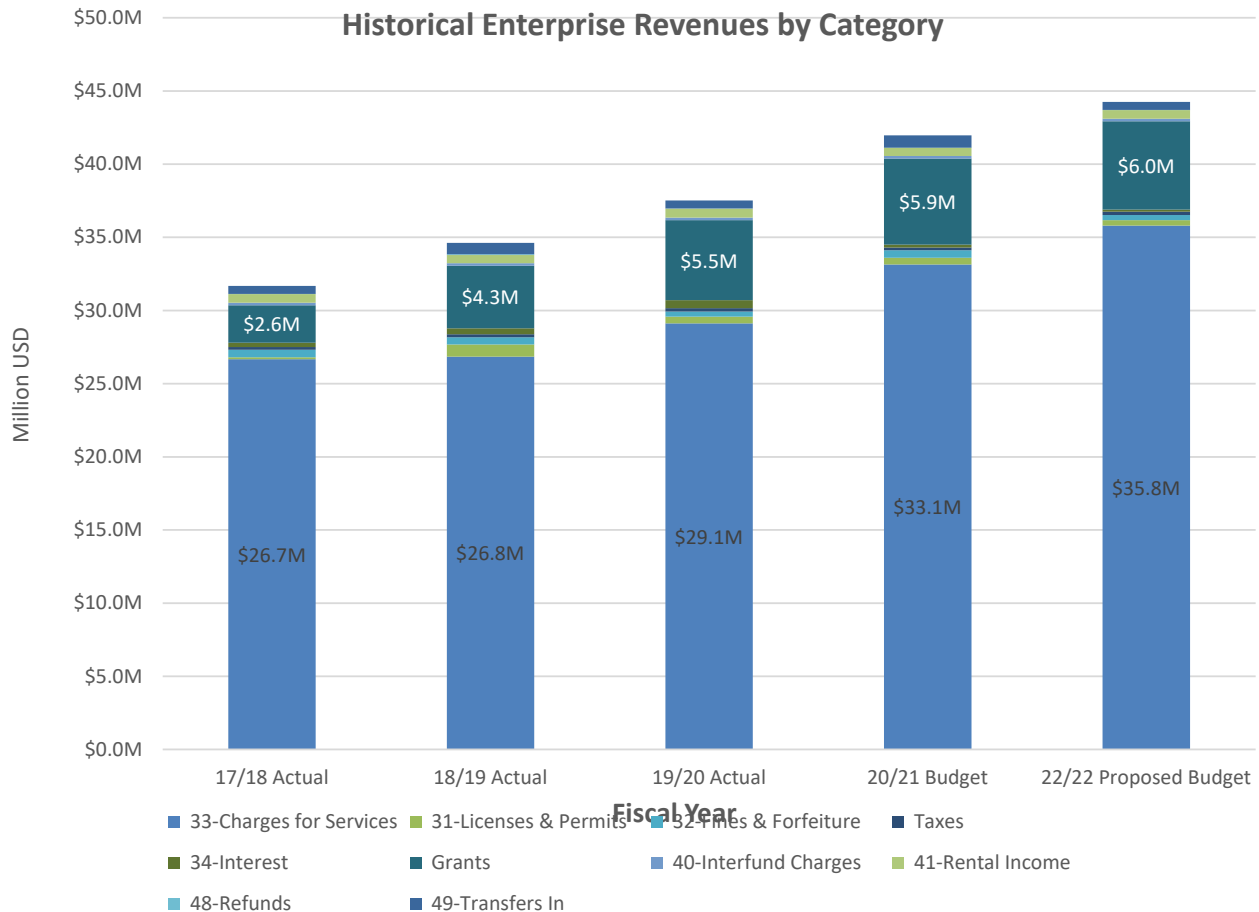
Charts



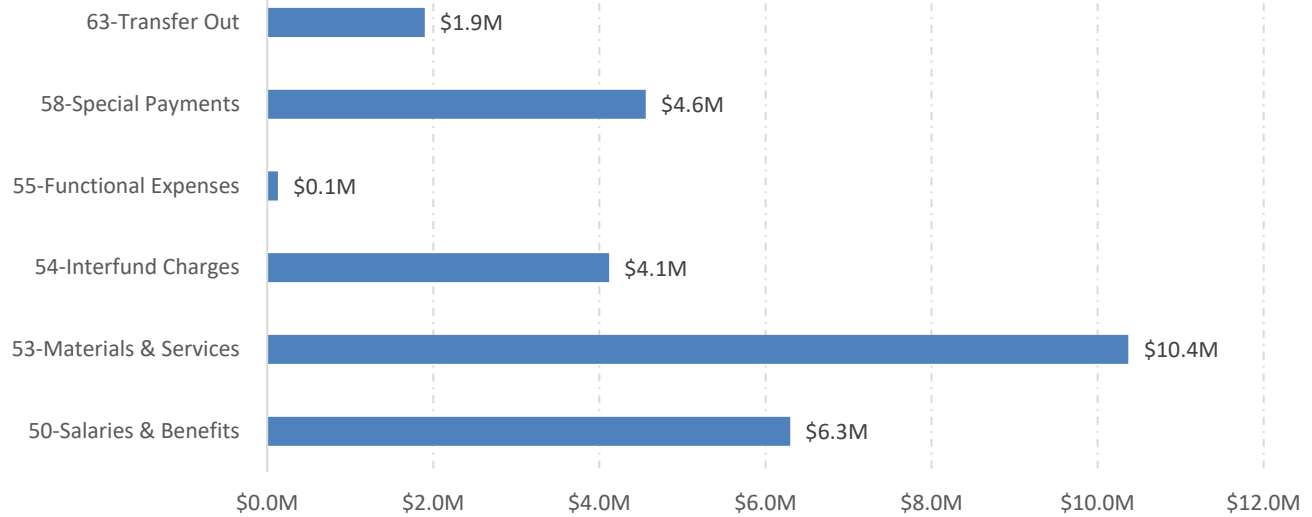
21/22 Proposed Budget Enterprise Revenues by Category



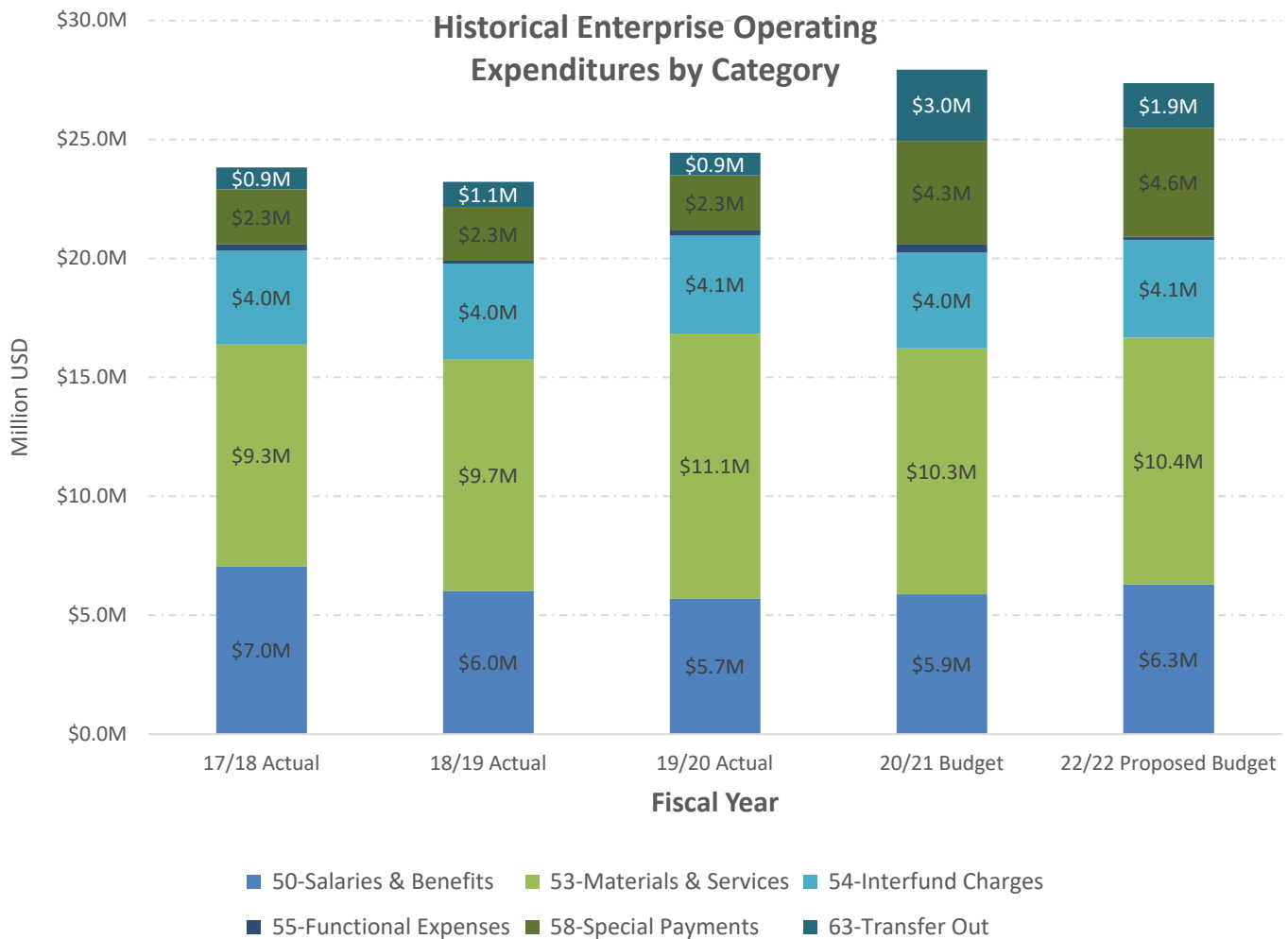
Historical Enterprise Revenues by Category



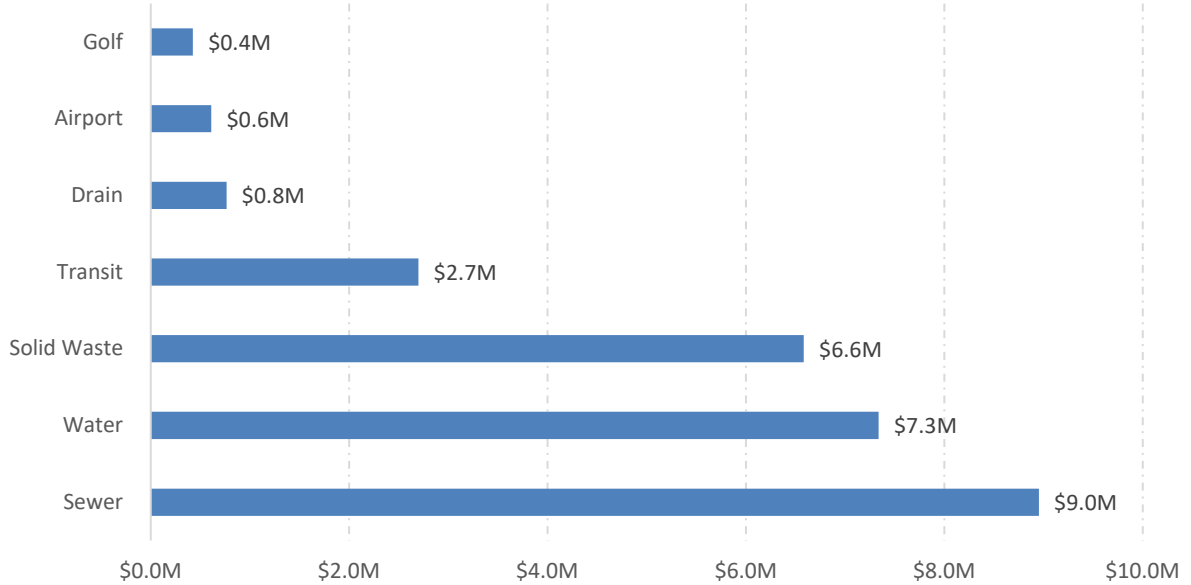
21/22 Proposed Budget Enterprise Operating Expenditures by Category



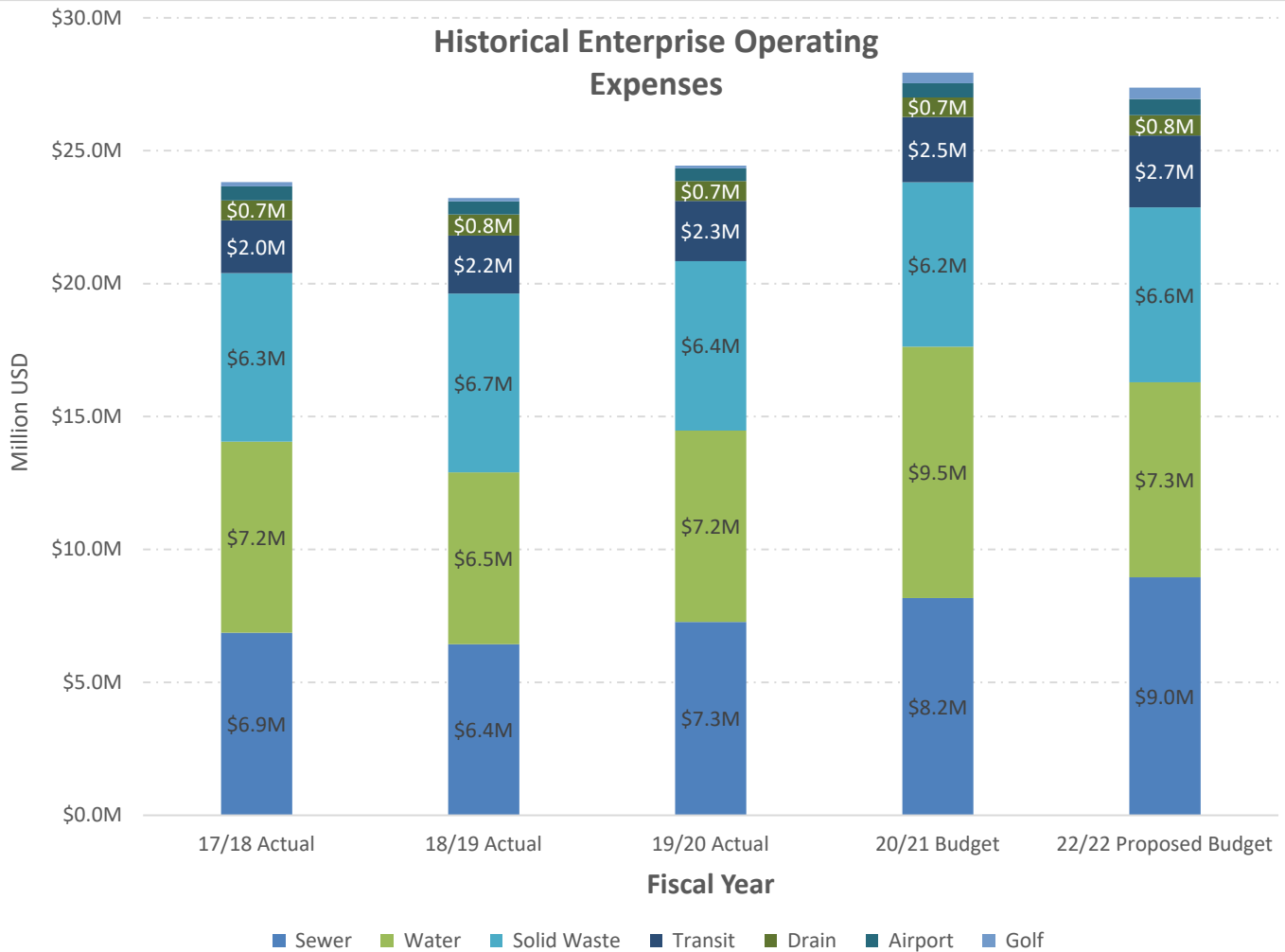
Historical Enterprise Operating Expenditures by Category



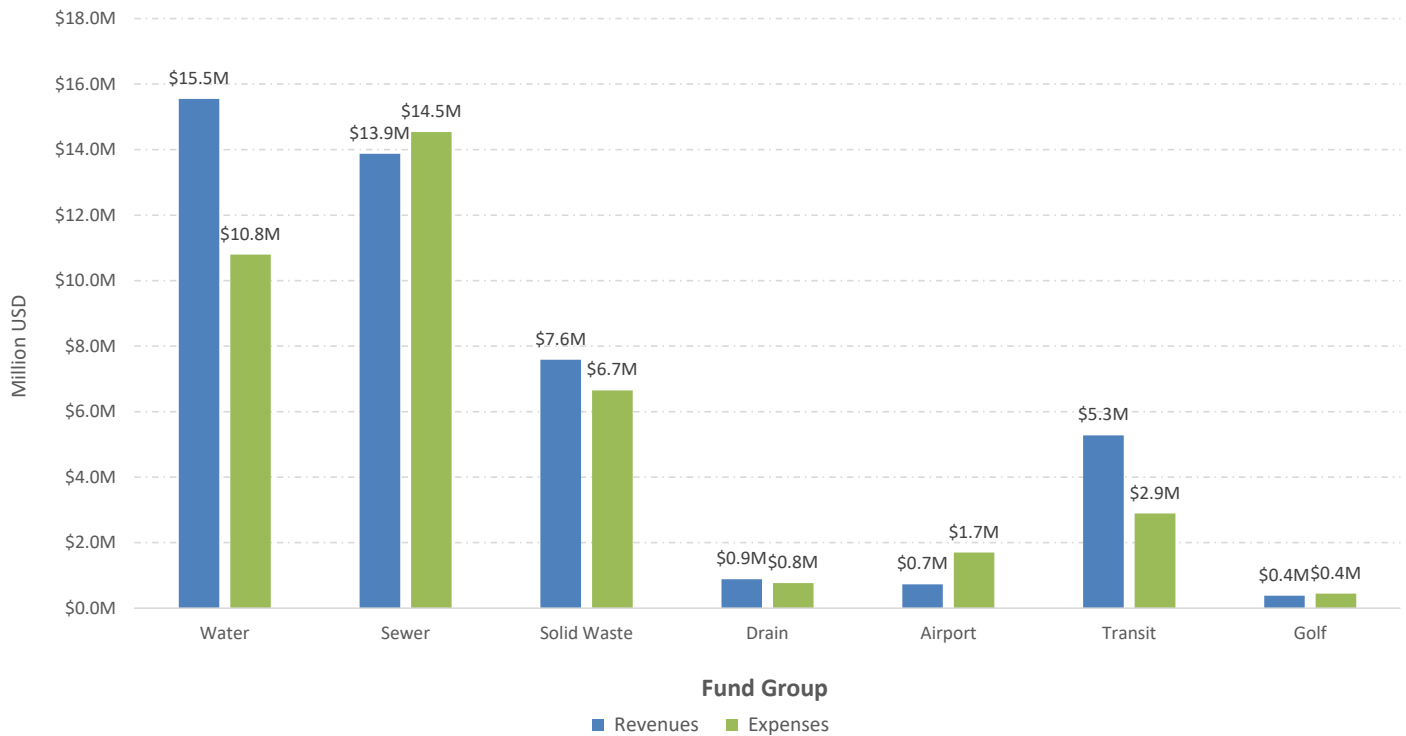
21/22 Proposed Budget Enterprise Operating Expenses by Fund



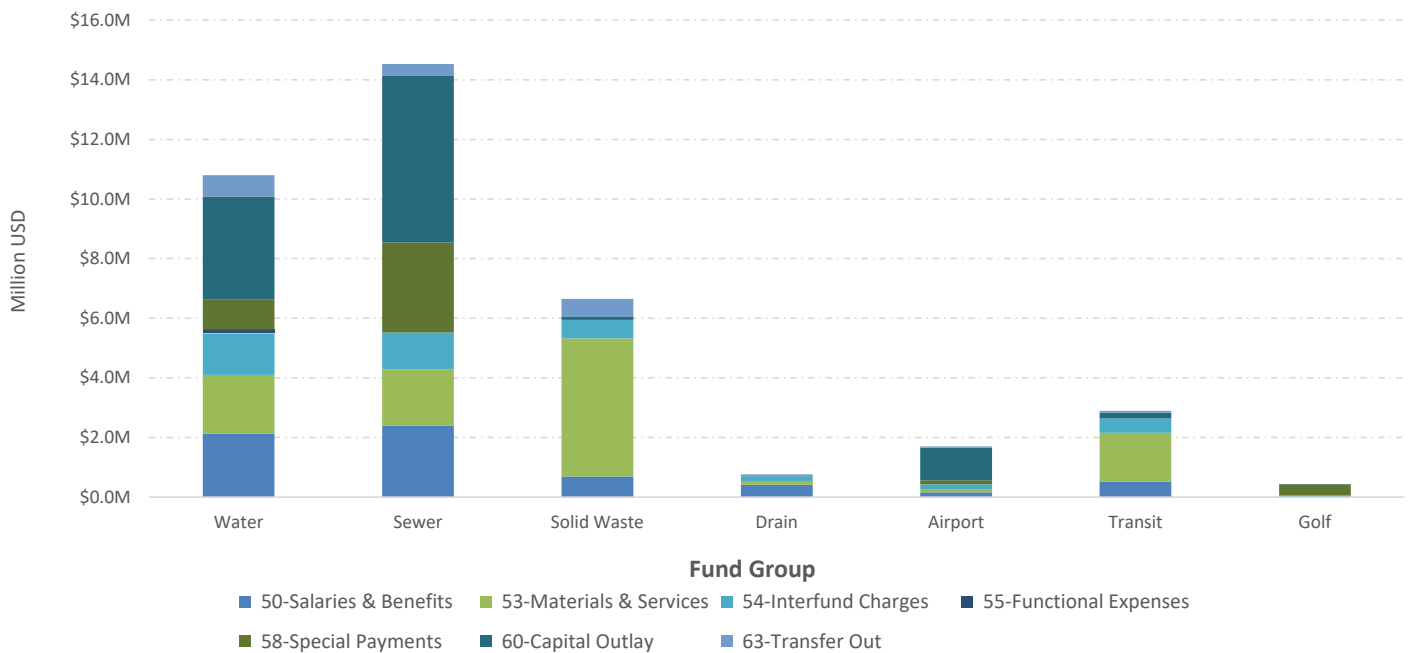
Historical Enterprise Operating Expenses



Enterprise 21/22 Budget Revenues vs Expenses



Enterprise 21/22 Budget Expenses by Category



Expense Summaries

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
Water Org List							
20301220-Utility Billing/Water	832,538	823,031	915,510	722,545	(192,965)	-21.1%	1.9%
20303800-Water Mtn/Operations	4,099,775	4,559,530	4,555,941	4,952,289	396,348	8.7%	13.1%
20303810-Water Quality Control	984,009	1,005,020	1,280,477	841,537	(438,940)	-34.3%	2.2%
20303820-Water Conservation Program	395,453	463,005	369,616	277,040	(92,576)	-25.0%	.7%
20303825-Integrated Regional Water Mgt	-	-	779,663	779,653	(10)	.0%	2.1%
20303830-Water Capital Outlay	900,925	920,366	20,032,173	2,439,454	(17,592,719)	-87.8%	6.5%
20303840-Water Debt Service/Rev Bonds	533,989	683,386	791,609	784,918	(6,691)	-.8%	2.1%
Total Water	7,746,689	8,454,338	28,724,989	10,797,436	(17,927,553)	-62.4%	29%

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
Sewer Org List							
20401230-Utility Billing/Sewer	395,209	402,301	424,257	384,832	(39,425)	-9.3%	1.0%
20403400-Sewer Mtn/Operations	1,476,891	1,434,657	1,537,941	1,466,205	(71,736)	-4.7%	3.9%
20403410-WWT Plant	3,716,213	4,507,846	4,163,892	4,522,798	358,906	8.6%	12.0%
20403420-Sewer Capital Outlay	3,222,502	2,621,696	6,487,823	5,615,946	(871,877)	-13.4%	14.9%
20403430-WWTP Bond Admin	1,158,821	1,119,862	2,525,281	2,544,850	19,569	.8%	6.7%
Total Sewer	9,969,636	10,086,362	15,139,194	14,534,631	(604,563)	-4.0%	38%

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
Solid Waste Org List							
47601235-Utility Billing/Garbage	397,791	408,688	409,096	381,395	(27,701)	-6.8%	1.0%
47603600-Solid Waste Disposal	5,631,698	5,478,857	5,316,972	5,676,529	359,557	6.8%	15.0%
47603620-Solid Waste Recycling	(96)	105	(96)	107	203	-211.5%	.0%
47603630-Street Cleaning	737,174	560,561	658,509	549,861	(108,648)	-16.5%	1.5%
47603640-Beverage Container Recycling	16,039	16,583	16,639	16,832	193	1.2%	.0%
47603650-Used Oil Recycling	23,356	-	9,900	-	(9,900)	-100.0%	.0%
47603730-Tire Clean Up	35,922	5,501	23,322	25,654	2,332	10.0%	.1%
Total Solid Waste	6,841,884	6,470,295	6,434,342	6,650,378	216,036	3.4%	18%

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
Drain Org List							
45003040-Drainage Capital Outlay	325,527	370,060	333,696	-	(333,696)	-100.0%	.0%
45003080-Drainage Operations	95,578	100,679	95,578	96,834	1,256	1.3%	.3%
45003090-Drainage Flood Control	781,814	690,034	724,555	667,105	(57,450)	-7.9%	1.8%
Total Drain	1,202,919	1,160,773	1,153,829	763,939	(389,890)	-33.8%	2%

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
Airport Org List							
20503270-Airport Operations	826,082	807,219	1,821,386	574,442	(1,246,944)	-68.5%	1.5%
20503510-Airport Capital Projects	19,978	-	2,511,426	1,123,779	(1,387,647)	-55.3%	3.0%
Total Airport	846,060	807,219	4,332,812	1,698,221	(2,634,591)	-60.8%	4%

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
Transit Org List							
21285290-Transportation- Dial-A-Ride	1,018,417	893,033	1,183,391	1,220,307	36,916	3.1%	3.2%
21285490-Dial-A-Ride Capital Outlay	122,596	8,519	81,431	189,866	108,435	133.2%	.5%
21295300-Transportation - Fixed Route	1,296,329	1,283,891	1,403,090	1,478,292	75,202	5.4%	3.9%
21295491-Low Carbon Transit Operation	470	-	422,549	-	(422,549)	-100.0%	.0%
21295500-MAX - Capital Outlay	1,561,981	2,212,552	511,721	-	(511,721)	-100.0%	.0%
21295590-Prop 1B PTMISEA	(1,414,730)	(2,142,742)	716,835	-	(716,835)	-100.0%	.0%
Total Transit	2,585,063	2,255,253	4,319,017	2,888,465	(1,430,552)	-33.1%	8%

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		
					Dollar Change	Pct Chg	% of Total
Golf Org List							
20606290-Golf Operations	64,083	64,083	64,083	81,651	17,568	27.4%	.2%
20606299-Golf Course Debt Service	58,680	37,778	338,776	360,680	21,904	6.5%	1.0%
Total Golf	122,763	101,861	402,859	442,331	39,472	9.8%	1%
Total	\$29,315,014	\$29,336,101	\$60,507,042	\$37,775,401	(\$22,731,641)	-37.6%	100%

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		
					Dollar Change	Pct Chg	% of Total
20301220-Utility Billing/Water Category Expenditures							
50-Salaries & Benefits	578,911	517,585	599,909	487,188	(112,721)	-18.8%	67.4%
53-Materials & Services	126,792	139,728	185,917	140,592	(45,325)	-24.4%	19.5%
54-Interfund Charges	84,544	82,672	84,544	82,768	(1,776)	-2.1%	11.5%
58-Special Payments	31,922	24,887	35,000	2,420	(32,580)	-93.1%	.3%
60-Capital Outlay	979	-	750	-	(750)	-100.0%	.0%
62-Other Nonoperating E	-	58,159	-	-		#.0%	#.0%
63-Transfer Out	9,390	-	9,390	9,577	187	2.0%	1.3%
Total 20301220-Utility Billing/Water-20301220	832,538	823,031	915,510	722,545	(192,965)	-21.1%	100%

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		
					Dollar Change	Pct Chg	% of Total
20303800-Water Mtnc/Operations Category Expenditures							
50-Salaries & Benefits	1,267,342	1,076,537	1,214,196	1,232,581	18,385	1.5%	24.9%
53-Materials & Services	1,641,592	2,174,069	2,102,154	1,622,790	(479,364)	-22.8%	32.8%
54-Interfund Charges	951,961	979,355	951,961	944,878	(7,083)	-.7%	19.1%
55-Functional Expenses	-	-	-	208	208	#.0%	#.0%
58-Special Payments	117,169	139,233	154,894	219,618	64,724	41.8%	4.4%
60-Capital Outlay	-	1,975	11,025	250,000	238,975	2167.6%	5.0%
61-Depreciation	41,631	40,208	41,631	-	(41,631)	-100.0%	.0%
63-Transfer Out	80,080	148,153	80,080	682,214	602,134	751.9%	13.8%
Total 20303800-Water Mtnc/Operations-20303800	4,099,775	4,559,530	4,555,941	4,952,289	396,348	8.7%	100%

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		
					Dollar Change	Pct Chg	% of Total
20303810-Water Quality Control Category Expenditures							
50-Salaries & Benefits	474,761	378,504	469,356	274,065	(195,291)	-41.6%	32.6%
53-Materials & Services	142,486	258,184	188,844	202,064	13,220	7.0%	24.0%
54-Interfund Charges	344,135	354,320	344,135	346,748	2,613	.8%	41.2%
55-Functional Expenses	125	-	255,640	10,000	(245,640)	-96.1%	1.2%
61-Depreciation	14,012	14,012	14,012	-	(14,012)	-100.0%	.0%
63-Transfer Out	8,490	-	8,490	8,660	170	2.0%	1.0%
Total 20303810-Water Quality Control-20303810	984,009	1,005,020	1,280,477	841,537	(438,940)	-34.3%	100%

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		
					Dollar Change	Pct Chg	% of Total
20303820-Water Conservation Program Category Expenditures							
50-Salaries & Benefits	232,251	223,605	217,352	126,969	(90,383)	-41.6%	45.8%
53-Materials & Services	22,618	8,462	25,835	8,588	(17,247)	-66.8%	3.1%
54-Interfund Charges	17,734	17,734	17,734	17,734		.0%	6.4%
55-Functional Expenses	119,175	213,204	105,020	120,000	14,980	14.3%	43.3%
63-Transfer Out	3,675	-	3,675	3,749	74	2.0%	1.4%
Total 20303820-Water Conservation Program-20303820	395,453	463,005	369,616	277,040	(92,576)	-25.0%	100%

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
20303825-Integrated Regional Water Mgt Category Expenditures							
60-Capital Outlay	-	-	-	779,653	779,653	#.0%	#.0%
63-Transfer Out	-	-	779,663	-	(779,663)	-100.0%	.0%
Total 20303825-Integrated Regional Water Mgt-20303825	-	-	779,663	779,653	(10)	.0%	100%

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
20303830-Water Capital Outlay Category Expenditures							
60-Capital Outlay	124,113	124,909	18,035,361	2,430,580	(15,604,781)	-86.5%	99.6%
61-Depreciation	776,812	786,583	776,812	-	(776,812)	-100.0%	.0%
63-Transfer Out	-	8,874	1,220,000	8,874	(1,211,126)	-99.3%	.4%
Total 20303830-Water Capital Outlay- 20303830	900,925	920,366	20,032,173	2,439,454	(17,592,719)	-87.8%	100%

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
20303840-Water Debt Service/Rev Bonds Category Expenditures							
53-Materials & Services	3,038	4,000	4,500	4,060	(440)	-9.8%	.5%
58-Special Payments	527,632	577,762	783,757	780,858	(2,899)	-.4%	99.5%
61-Depreciation	3,319	101,624	3,352	-	(3,352)	-100.0%	.0%
Total 20303840-Water Debt Service/Rev Bonds-20303840	533,989	683,386	791,609	784,918	(6,691)	-.8%	100%

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
20401230-Utility Billing/Sewer Category Expenditures							
50-Salaries & Benefits	289,981	242,917	300,430	242,595	(57,835)	-19.3%	63.0%
53-Materials & Services	58,231	66,060	76,994	95,275	18,281	23.7%	24.8%
54-Interfund Charges	41,813	40,915	41,813	40,963	(850)	-2.0%	10.6%
58-Special Payments	-	-	-	1,210	1,210	#.0%	#.0%
60-Capital Outlay	489	-	325	-	(325)	-100.0%	.0%
62-Other Nonoperating E	-	52,409	-	-	-	#.0%	#.0%
63-Transfer Out	4,695	-	4,695	4,789	94	2.0%	1.2%
Total 20401230-Utility Billing/Sewer- 20401230	395,209	402,301	424,257	384,832	(39,425)	-9.3%	100%

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
20403400-Sewer Mtnc/Operations Category Expenditures							
50-Salaries & Benefits	790,036	748,309	829,522	714,723	(114,799)	-13.8%	48.7%
53-Materials & Services	209,775	175,479	181,974	236,214	54,240	29.8%	16.1%
54-Interfund Charges	448,827	450,872	448,827	457,057	8,230	1.8%	31.2%
58-Special Payments	22,976	27,010	29,888	41,823	11,935	39.9%	2.9%
60-Capital Outlay	(41,992)	-	461	230	(231)	-50.1%	.0%
61-Depreciation	33,268	31,110	33,268	-	(33,268)	-100.0%	.0%
63-Transfer Out	14,001	1,877	14,001	16,158	2,157	15.4%	1.1%
Total 20403400-Sewer Mtnc/Operations- 20403400	1,476,891	1,434,657	1,537,941	1,466,205	(71,736)	-4.7%	100%

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
20403410-WWT Plant Category Expenditures							
50-Salaries & Benefits	1,407,186	1,380,250	1,568,469	1,432,444	(136,025)	-8.7%	31.7%
53-Materials & Services	1,312,308	2,055,071	1,510,029	1,557,360	47,331	3.1%	34.4%
54-Interfund Charges	717,505	728,829	717,505	745,957	28,452	4.0%	16.5%
58-Special Payments	230,423	274,528	305,799	434,935	129,136	42.2%	9.6%
60-Capital Outlay	-	-	13,299	-	(13,299)	-100.0%	.0%
61-Depreciation	22,522	23,113	22,522	-	(22,522)	-100.0%	.0%
63-Transfer Out	26,269	46,055	26,269	352,102	325,833	1240.4%	7.8%
Total 20403410-WWT Plant-20403410	3,716,213	4,507,846	4,163,892	4,522,798	358,906	8.6%	100%

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
20403420-Sewer Capital Outlay Category Expenditures							
60-Capital Outlay	1,024,489	259,351	4,344,810	5,582,876	1,238,066	28.5%	99.4%
61-Depreciation	2,198,013	2,329,275	2,198,013	-	(2,198,013)	-100.0%	.0%
63-Transfer Out	-	33,070	(55,000)	33,070	88,070	-160.1%	.6%
Total 20403420-Sewer Capital Outlay-20403420	3,222,502	2,621,696	6,487,823	5,615,946	(871,877)	-13.4%	100%

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
20403430-WWTP Bond Admin Category Expenditures							
58-Special Payments	1,188,077	1,139,366	2,554,830	2,544,850	(9,980)	-.4%	100.0%
61-Depreciation	(29,256)	(19,504)	(29,549)	-	29,549	-100.0%	.0%
Total 20403430-WWTP Bond Admin-20403430	1,158,821	1,119,862	2,525,281	2,544,850	19,569	.8%	100%

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
47601235-Utility Billing/Garbage Category Expenditures							
50-Salaries & Benefits	292,014	250,349	301,658	242,595	(59,063)	-19.6%	63.6%
53-Materials & Services	58,780	65,464	60,555	91,838	31,283	51.7%	24.1%
54-Interfund Charges	41,813	40,915	41,813	40,963	(850)	-2.0%	10.7%
58-Special Payments	-	-	-	1,210	1,210	#.0%	#.0%
60-Capital Outlay	489	-	375	-	(375)	-100.0%	.0%
62-Other Nonoperating E	-	51,960	-	-	-	#.0%	#.0%
63-Transfer Out	4,695	-	4,695	4,789	94	2.0%	1.3%
Total 47601235-Utility Billing/Garbage-47601235	397,791	408,688	409,096	381,395	(27,701)	-6.8%	100%

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
47603600-Solid Waste Disposal Category Expenditures							
50-Salaries & Benefits	129,872	62,804	94,509	113,167	18,658	19.7%	2.0%
53-Materials & Services	4,279,456	4,401,568	3,860,555	4,470,115	609,560	15.8%	78.7%
54-Interfund Charges	428,193	399,678	428,193	399,678	(28,515)	-6.7%	7.0%
58-Special Payments	14,012	16,694	18,596	26,449	7,853	42.2%	.5%
60-Capital Outlay	46	-	135,000	67,591	(67,409)	-49.9%	1.2%
61-Depreciation	5,458	3,044	5,458	-	(5,458)	-100.0%	.0%
63-Transfer Out	774,661	595,069	774,661	599,529	(175,132)	-22.6%	10.6%
Total 47603600-Solid Waste Disposal-47603600	5,631,698	5,478,857	5,316,972	5,676,529	359,557	6.8%	100%

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
47603620-Solid Waste Recycling Category Expenditures							
53-Materials & Services	(96)	105	(96)	107	203	-211.5%	100.0%
Total 47603620-Solid Waste Recycling- 47603620	(96)	105	(96)	107	203	-211.5%	100%

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
47603630-Street Cleaning Category Expenditures							
50-Salaries & Benefits	363,023	322,569	366,927	316,200	(50,727)	-13.8%	57.5%
53-Materials & Services	178,063	50,080	94,220	45,031	(49,189)	-52.2%	8.2%
54-Interfund Charges	187,112	183,275	187,112	176,097	(11,015)	-5.9%	32.0%
58-Special Payments	3,892	4,637	5,166	7,347	2,181	42.2%	1.3%
63-Transfer Out	5,084	-	5,084	5,186	102	2.0%	.9%
Total 47603630-Street Cleaning-47603630	737,174	560,561	658,509	549,861	(108,648)	-16.5%	100%

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
47603640-Beverage Container Recycling Category Expenditures							
53-Materials & Services	16,039	16,583	16,639	16,832	193	1.2%	100.0%
Total 47603640-Beverage Container Recycling-47603640	16,039	16,583	16,639	16,832	193	1.2%	100%

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
47603650-Used Oil Recycling Category Expenditures							
53-Materials & Services	23,356	-	9,900	-	(9,900)	-100.0%	#Error
Total 47603650-Used Oil Recycling- 47603650	23,356	-	9,900	-	(9,900)	-100.0%	#Error

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
47603730-Tire Clean Up Category Expenditures							
50-Salaries & Benefits	28,824	475	4,104	19,392	15,288	372.5%	75.6%
53-Materials & Services	5,960	5,026	18,080	5,101	(12,979)	-71.8%	19.9%
63-Transfer Out	1,138	-	1,138	1,161	23	2.0%	4.5%
Total 47603730-Tire Clean Up-47603730	35,922	5,501	23,322	25,654	2,332	10.0%	100%

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
45003040-Drainage Capital Outlay Category Expenditures							
60-Capital Outlay	(3,400)	45,231	4,769	-	(4,769)	-100.0%	#Error
61-Depreciation	328,927	324,829	328,927	-	(328,927)	-100.0%	#Error
Total 45003040-Drainage Capital Outlay- 45003040	325,527	370,060	333,696	-	(333,696)	-100.0%	#Error

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
45003080-Drainage Operations Category Expenditures							
53-Materials & Services	-	-	-	-		#.0%	#.0%
54-Interfund Charges	49,989	51,834	49,989	51,834	1,845	3.7%	53.5%
61-Depreciation	589	589	589	-	(589)	-100.0%	.0%
62-Other Nonoperating E	-	3,256	-	-		#.0%	#.0%
63-Transfer Out	45,000	45,000	45,000	45,000		.0%	46.5%
Total 45003080-Drainage Operations- 45003080	95,578	100,679	95,578	96,834	1,256	1.3%	100%

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
45003090-Drainage Flood Control Category Expenditures							
50-Salaries & Benefits	537,259	438,348	422,572	414,005	(8,567)	-2.0%	62.1%
53-Materials & Services	119,813	131,951	177,241	129,856	(47,385)	-26.7%	19.5%
54-Interfund Charges	101,005	98,715	101,005	109,927	8,922	8.8%	16.5%
61-Depreciation	15,493	15,493	15,493	-	(15,493)	-100.0%	.0%
62-Other Nonoperating E	-	618	-	-		#.0%	#.0%
63-Transfer Out	8,244	4,909	8,244	13,317	5,073	61.5%	2.0%
Total 45003090-Drainage Flood Control- 45003090	781,814	690,034	724,555	667,105	(57,450)	-7.9%	100%

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
20503270-Airport Operations Category Expenditures							
50-Salaries & Benefits	208,565	162,888	183,088	158,576	(24,512)	-13.4%	27.6%
53-Materials & Services	92,935	103,287	127,195	114,266	(12,929)	-10.2%	19.9%
54-Interfund Charges	142,928	142,928	142,928	154,251	11,323	7.9%	26.9%
58-Special Payments	69,376	75,585	103,897	137,561	33,664	32.4%	23.9%
60-Capital Outlay	-	-	952,000	-	(952,000)	-100.0%	.0%
61-Depreciation	308,871	308,871	308,871	-	(308,871)	-100.0%	.0%
62-Other Nonoperating E	-	7,347	-	-		#.0%	#.0%
63-Transfer Out	3,407	6,313	3,407	9,788	6,381	187.3%	1.7%
Total 20503270-Airport Operations- 20503270	826,082	807,219	1,821,386	574,442	(1,246,944)	-68.5%	100%

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
20503510-Airport Capital Projects Category Expenditures							
60-Capital Outlay	19,978	-	2,511,426	1,087,000	(1,424,426)	-56.7%	96.7%
63-Transfer Out	-	-	-	36,779	36,779	#.0%	#.0%
Total 20503510-Airport Capital Projects- 20503510	19,978	-	2,511,426	1,123,779	(1,387,647)	-55.3%	100%

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
21285290-Transportation- Dial-A-Ride Category Expenditures							
50-Salaries & Benefits	157,713	119,572	158,162	261,025	102,863	65.0%	21.4%
53-Materials & Services	575,476	609,343	740,001	690,635	(49,366)	-6.7%	56.6%
54-Interfund Charges	206,228	237,841	206,228	237,841	31,613	15.3%	19.5%
60-Capital Outlay	-	(102,223)	-	-		#.0%	#.0%
61-Depreciation	48,239	-	48,239	-	(48,239)	-100.0%	.0%
63-Transfer Out	30,761	28,500	30,761	30,806	45	.1%	2.5%
Total 21285290-Transportation- Dial-A-Ride- 21285290	1,018,417	893,033	1,183,391	1,220,307	36,916	3.1%	100%

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
21285490-Dial-A-Ride Capital Outlay Category Expenditures							
60-Capital Outlay	122,596	-	81,431	189,866	108,435	133.2%	100.0%
61-Depreciation	-	8,519	-	-		#.0%	#.0%
Total 21285490-Dial-A-Ride Capital Outlay- 21285490	122,596	8,519	81,431	189,866	108,435	133.2%	100%

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
21295300-Transportation - Fixed Route Category Expenditures							
50-Salaries & Benefits	170,745	132,281	173,158	261,026	87,868	50.7%	17.7%
53-Materials & Services	852,513	875,803	956,861	939,711	(17,150)	-1.8%	63.6%
54-Interfund Charges	208,943	246,749	208,943	246,749	37,806	18.1%	16.7%
61-Depreciation	33,367	558	33,367	-	(33,367)	-100.0%	.0%
63-Transfer Out	30,761	28,500	30,761	30,806	45	.1%	2.1%
Total 21295300-Transportation - Fixed Route-21295300	1,296,329	1,283,891	1,403,090	1,478,292	75,202	5.4%	100%

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
21295491-Low Carbon Transit Operation Category Expenditures							
60-Capital Outlay	470	-	422,549	-	(422,549)	-100.0%	#Error
Total 21295491-Low Carbon Transit Operation-21295491	470	-	422,549	-	(422,549)	-100.0%	#Error

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
21295500-MAX - Capital Outlay Category Expenditures							
60-Capital Outlay	1,496,260	2,088,926	446,000	-	(446,000)	-100.0%	#Error
61-Depreciation	65,721	123,626	65,721	-	(65,721)	-100.0%	#Error
Total 21295500-MAX - Capital Outlay- 21295500	1,561,981	2,212,552	511,721	-	(511,721)	-100.0%	#Error

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
21295590-Prop 1B PTMISEA Category Expenditures							
60-Capital Outlay	(1,416,856)	(2,184,782)	714,709	-	(714,709)	-100.0%	#Error
61-Depreciation	2,126	42,040	2,126	-	(2,126)	-100.0%	#Error
Total 21295590-Prop 1B PTMISEA-21295590	(1,414,730)	(2,142,742)	716,835	-	(716,835)	-100.0%	#Error

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
20606290-Golf Operations Category Expenditures							
54-Interfund Charges	64,083	64,083	64,083	64,083		.0%	78.5%
60-Capital Outlay	-	-	-	17,568	17,568	#.0%	#.0%
Total 20606290-Golf Operations-20606290	64,083	64,083	64,083	81,651	17,568	27.4%	100%

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
20606299-Golf Course Debt Service Category Expenditures							
58-Special Payments	58,680	37,778	338,776	360,680	21,904	6.5%	100.0%
Total 20606299-Golf Course Debt Service- 20606299	58,680	37,778	338,776	360,680	21,904	6.5%	100%



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Water

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
31-Licenses & Permits						
4205-State SB1186 Fees/Bus Lic	(1,320)	24	3,561	4	3,561	25
4215-Infrastructure Cost Payback	-	-	5,937	-	5,937	-
4220-Meter Amortization	8,147	14,970	10,000	10,754	10,114	15,045
Total 31-Licenses & Permits	\$6,827	\$14,994	\$19,498	\$10,758	\$19,612	\$15,070
32-Fines & Forfeiture						
4208-Late Payment/Other Penalty	181,788	129,450	196,650	21	196,650	130,098
4224-Revenue/Water Patrol Fines	47,333	28,598	45,983	2,450	45,983	28,741
Total 32-Fines & Forfeiture	\$229,121	\$158,048	\$242,633	\$2,471	\$242,633	\$158,839
33-Charges for Services						
4202-Application Fee	36,363	31,625	34,547	24,497	34,547	30,000
4206-Construction Usage Fee	5,012	8,659	7,860	3,270	7,860	3,500
4221-Meter Setup/Relocation Fee	3,584	4,260	3,169	3,591	3,169	2,000
4229-User Charges	10,674,843	11,868,521	13,472,381	12,970,878	12,472,381	14,146,000
4246-Water Permits and Fees	1,736	1,612	1,647	1,550	1,647	1,500
Total 33-Charges for Services	\$10,721,538	\$11,914,677	\$13,519,604	\$13,003,786	\$12,519,604	\$14,183,000
34-Interest						
4162-Interest Income	245,265	314,196	122,632	-	122,632	74,087
Total 34-Interest	\$245,265	\$314,196	\$122,632	\$0	\$122,632	\$74,087
40-Interfund Charges						
4346-Interfund Chg Cost Distributio	4,326	4,326	4,326	9,517	7,931	4,326
Total 40-Interfund Charges	\$4,326	\$4,326	\$4,326	\$9,517	\$7,931	\$4,326
47-Gains & Proceeds						
4671-Sale of Real and Personal Prop	-	14,449	-	-	-	-
4742-Unrealized Gain/Loss on Invest	7,703	-	-	-	-	-
4751-Realized Gain/Loss Sale of Inv	-	471	-	-	-	-
Total 47-Gains & Proceeds	\$7,703	\$14,920	\$0	\$0	\$0	\$0
48-Refunds						
4659-Refunds and Reimbursements	319	4,466	2,246	-	2,246	1,123
4682-Collection Recovery	1,940	2,074	1,938	691	1,938	969
Total 48-Refunds	\$2,259	\$6,540	\$4,184	\$691	\$4,184	\$2,092
Total Revenues	\$11,217,039	\$12,427,701	\$13,912,877	\$13,027,223	\$12,916,596	\$14,437,414
Total 20300000-Water Utility Net Surplus/	\$11,217,039	\$12,427,701	\$13,912,877	\$13,027,223	\$12,916,596	\$14,437,414

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
48-Refunds						
4657-Miscellaneous Revenue	5	-	-	-	-	-
4659-Refunds and Reimbursements	-	-	841	-	841	421
4682-Collection Recovery	1	-	-	130	130	-
Total 48-Refunds	\$6	\$0	\$841	\$130	\$971	\$421
Total Revenues	\$6	\$0	\$841	\$130	\$971	\$421
50-Salaries & Benefits						
5000-Salaries / Full-Time	-	8,654	299,067	270,043	299,067	264,502
5005-Salaries / Part-time	39,250	20,955	8,340	22,519	19,749	11,259
5100-Salaries / Overtime	277	207	53	687	687	-
5105-Salaries - Leave Payout	1,833	1,091	47	4,054	1,146	746
5110-Salaries/Uniform Pay	-	-	9	125	125	125
5200-Salaries - Auto & Expense Allo	193	61	141	130	141	135
5300-Public Employees Retirement Sy	68,458	29,931	34,638	36,090	34,638	32,788
5302-Long Term Disability Insurance	836	784	1,012	871	1,012	875
5303-Life Insurance Premiums	304	310	389	346	389	347
5304-Workers Compensation Insurance	-	1,074	26,475	30,414	26,919	24,817
5305-Medicare Tax- Employer's Share	-	120	4,345	4,473	4,345	4,165
5306-Unfunded Accrued Liability	-	47,152	54,726	69,365	63,098	61,628
5307-Deferred Comp/Part-Time	1,254	799	14	416	367	823
5308-Deferred Compensation/Full-tim	-	327	10,498	10,296	10,498	10,018
5309-Unemployment Insurance	1,597	1,265	1,121	1,175	1,163	929
5310-Section 125 Benefit Allow.	94,694	90,419	85,567	82,919	85,567	74,031
6580-OPEB Obligation Expense	-	-	1,650	-	1,650	-
6779-Pension Expense-GASB 68	71,106	29,107	71,817	-	71,817	-
Total 50-Salaries & Benefits	\$578,911	\$517,585	\$599,909	\$533,923	\$622,378	\$487,188
53-Materials & Services						
6402-Telephone & Fax Charges	8,322	7,790	8,000	8,404	8,000	7,906
6411-Advertising/Bids and Notices	581	75	500	40	500	76
6416-Office Supplies/Expendable	-	147	6,000	878	6,000	2,586
6418-Postage / Other Mailing Charge	40,641	39,758	40,000	35,721	40,000	40,354
6425-Vehicle Fuel, Supplies & Maint	1,834	1,220	1,500	141	1,500	1,238
6440-Contracted Services	41,144	60,489	96,917	63,897	61,897	57,800
6451-Bank Service Charges	28,750	27,701	30,000	13,617	30,000	28,532
6530-Conference/Training/Ed	897	-	3,000	-	3,000	1,500
6561-Miscellaneous Expenses	-	-	-	93	93	600
Total 53-Materials & Services	\$126,792	\$139,728	\$185,917	\$120,894	\$150,990	\$140,592
54-Interfund Charges						
6902-Interfund Chg Central Supply	117	44	117	30	117	44
6904-Interfund Chg Admin OH	40,760	40,760	40,760	37,845	40,760	40,760
6918-Interfund Chg Comp Maint	33,211	33,810	33,211	33,211	33,211	33,810
6920-Interfund Chg Computer Replace	7,486	7,486	7,486	7,486	7,486	7,486
6924-Interfund Chg Motor Rental	2,970	572	2,970	2,970	2,970	668
Total 54-Interfund Charges	\$84,544	\$82,672	\$84,544	\$81,542	\$84,544	\$82,768
58-Special Payments						
6562-Retiree Insurance Premiums	-	-	-	-	-	2,420
8000-Interest Expense	31,922	24,887	35,000	-	35,000	-
Total 58-Special Payments	\$31,922	\$24,887	\$35,000	\$0	\$35,000	\$2,420
60-Capital Outlay						
7000-Vehicles and Equipment	979	-	750	-	750	-
Total 60-Capital Outlay	\$979	\$0	\$750	\$0	\$750	\$0
62-Other Nonoperating E						
6450-Bad Debt Expense	-	58,159	-	-	-	-
Total 62-Other Nonoperating E	\$0	\$58,159	\$0	\$0	\$0	\$0

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Utility Billing and Water

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
63-Transfer Out						
8200-Transfer Out	-	-	-	36,679	-	-
8220-Transfers Out - Insurance Rese	9,390	-	9,390	7,825	9,390	9,577
Total 63-Transfer Out	\$9,390	\$0	\$9,390	\$44,504	\$9,390	\$9,577
Total Expenses	\$832,538	\$823,031	\$915,510	\$780,863	\$903,052	\$722,545
Total 20301220-Utility Billing/Water Net	(\$832,532)	(\$823,031)	(\$914,669)	(\$780,733)	(\$902,081)	(\$722,124)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
50-Salaries & Benefits						
5000-Salaries / Full-Time	599,908	563,284	575,531	577,378	575,531	670,119
5005-Salaries / Part-time	15,105	16,891	-	-	-	17,397
5100-Salaries / Overtime	45,247	29,840	40,000	32,862	40,000	40,000
5105-Salaries - Leave Payout	-	1,029	-	8,332	6,366	20,039
5110-Salaries/Uniform Pay	2,523	2,098	1,250	1,848	1,848	2,150
5200-Salaries - Auto & Expense Allo	994	-	-	-	-	-
5300-Public Employees Retirement Sy	163,714	68,495	76,408	78,986	76,408	89,836
5302-Long Term Disability Insurance	1,892	1,674	1,787	1,693	1,787	2,276
5303-Life Insurance Premiums	-	-	712	647	712	795
5304-Workers Compensation Insurance	67,767	60,588	58,539	63,280	58,539	63,909
5305-Medicare Tax- Employer's Share	-	15	8,921	9,382	8,921	10,617
5306-Unfunded Accrued Liability	-	106,873	120,717	149,358	131,308	139,684
5307-Deferred Comp/Part-Time	566	633	-	-	-	652
5308-Deferred Compensation/Full-tim	-	-	19,519	21,375	19,519	26,143
5309-Unemployment Insurance	2,596	2,343	2,173	1,603	2,173	2,187
5310-Section 125 Benefit Allow.	146,416	127,583	99,524	128,708	112,345	146,777
6580-OPEB Obligation Expense	-	-	44,119	-	44,119	-
6779-Pension Expense-GASB 68	164,996	64,634	164,996	-	164,996	-
Total 50-Salaries & Benefits	\$1,267,342	\$1,076,537	\$1,214,196	\$1,075,452	\$1,244,572	\$1,232,581
53-Materials & Services						
6401-Gas and Electric Utilities	1,343,065	1,880,454	1,600,000	1,533,171	1,600,000	1,258,608
6402-Telephone & Fax Charges	7,562	4,869	8,626	3,824	8,626	4,942
6412-Advertising/Other	1,429	2,933	1,000	966	1,000	2,000
6414-Professional Dues	465	-	2,603	2,494	2,494	2,000
6416-Office Supplies/Expendable	1,094	1,461	1,500	1,654	1,500	1,500
6418-Postage / Other Mailing Charge	770	729	800	566	800	740
6425-Vehicle Fuel, Supplies & Maint	33,789	34,905	33,800	18,352	33,800	38,000
6427-Major Repair Parts/Supplies	-	-	-	37,179	37,179	-
6440-Contracted Services	107,843	91,268	229,503	310,134	229,503	132,000
6515-Taxes and Assessments	3,768	2,572	8,800	5,311	8,800	3,000
6530-Conference/Training/Ed	17,793	2,557	17,500	2,888	18,000	20,000
6532-Maintenance/Other Supplies	124,014	152,171	198,022	254,741	245,659	160,000
Total 53-Materials & Services	\$1,641,592	\$2,174,069	\$2,102,154	\$2,138,758	\$2,187,361	\$1,622,790
54-Interfund Charges						
6900-Interfund Chg Facility Maint.	130,739	139,393	130,739	130,739	130,739	139,393
6902-Interfund Chg Central Supply	37,652	45,877	37,652	22,809	37,652	45,877
6903-Interfund Chg Cost Distrib	214,917	214,917	214,917	214,917	214,917	214,917
6904-Interfund Chg Admin OH	303,081	303,081	303,081	281,404	303,081	303,081
6907-Interfund Chg Vehicle Replace	85,000	90,783	85,000	85,000	85,000	71,370
6908-Interfund Chg Vehicle Maint.	66,104	65,310	66,104	66,104	66,104	55,535
6918-Interfund Chg Comp Maint	88,411	90,005	88,411	88,411	88,411	90,005
6920-Interfund Chg Computer Replace	19,302	19,302	19,302	19,302	19,302	19,302
6923-Interfund Chg Software	2,085	3,840	2,085	1,635	2,085	3,840
6924-Interfund Chg Motor Rental	4,670	6,847	4,670	4,670	4,670	1,558
Total 54-Interfund Charges	\$951,961	\$979,355	\$951,961	\$914,991	\$951,961	\$944,878
55-Functional Expenses						
6555-Water Conservation Program	-	-	-	-	-	208
Total 55-Functional Expenses	\$0	\$0	\$0	\$0	\$0	\$208
58-Special Payments						
6560-Liability / Property Insurance	115,211	137,264	152,900	159,903	159,903	217,468
6562-Retiree Insurance Premiums	1,958	1,969	1,994	1,944	1,994	2,150
Total 58-Special Payments	\$117,169	\$139,233	\$154,894	\$161,847	\$161,897	\$219,618
60-Capital Outlay						
6610-Contingency	-	-	-	-	-	100,000
7040-Parks/Facilities Equipment	-	-	-	-	-	150,000

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
7050-Construction/Infrastructure	-	1,975	11,025	-	-	-
Total 60-Capital Outlay	\$0	\$1,975	\$11,025	\$0	\$0	\$250,000
61-Depreciation						
6600-Depreciation / Replacement	41,631	40,208	41,631	-	41,631	-
Total 61-Depreciation	\$41,631	\$40,208	\$41,631	\$0	\$41,631	\$0
63-Transfer Out						
8200-Transfer Out	60,000	60,000	60,000	122,956	60,000	60,000
8210-Transfers Out/Debt Service	-	88,153	-	-	-	88,153
8220-Transfers Out - Insurance Rese	20,080	-	20,080	16,733	20,080	20,482
8260-Transfer-Out CIP	-	-	-	-	-	513,579
Total 63-Transfer Out	\$80,080	\$148,153	\$80,080	\$139,689	\$80,080	\$682,214
Total Expenses	\$4,099,775	\$4,559,530	\$4,555,941	\$4,430,737	\$4,667,502	\$4,952,289
Total 20303800-Water Mtnc/Operations Net	(\$4,099,775)	(\$4,559,530)	(\$4,555,941)	(\$4,430,737)	(\$4,667,502)	(\$4,952,289)

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	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
50-Salaries & Benefits						
5000-Salaries / Full-Time	-	528	230,932	93,937	230,932	132,255
5005-Salaries / Part-time	31,609	15,854	-	-	-	16,329
5100-Salaries / Overtime	1,385	1,879	1,000	1,637	1,623	2,000
5105-Salaries - Leave Payout	196	492	-	747	747	12,989
5110-Salaries/Uniform Pay	1,500	1,250	1,000	1,000	1,000	500
5300-Public Employees Retirement Sy	-	75	29,569	11,933	29,569	14,327
5302-Long Term Disability Insurance	658	519	644	278	644	472
5303-Life Insurance Premiums	-	1	367	126	367	165
5304-Workers Compensation Insurance	-	54	22,058	9,854	22,058	12,083
5305-Medicare Tax- Employer's Share	-	8	3,559	1,461	3,559	1,990
5306-Unfunded Accrued Liability	-	37,914	42,599	21,573	42,599	49,554
5307-Deferred Comp/Part-Time	1,185	595	-	-	-	612
5308-Deferred Compensation/Full-tim	8,452	6,996	7,196	3,836	7,196	5,176
5309-Unemployment Insurance	1,651	1,291	1,092	508	1,092	561
5310-Section 125 Benefit Allow.	58,113	53,430	48,050	19,806	48,050	25,052
6580-OPEB Obligation Expense	-	-	22,900	-	22,900	-
6779-Pension Expense-GASB 68	58,390	22,299	58,390	-	58,390	-
Total 50-Salaries & Benefits	\$474,761	\$378,504	\$469,356	\$166,696	\$470,726	\$274,065
53-Materials & Services						
6402-Telephone & Fax Charges	3,820	2,192	2,500	969	2,500	2,225
6411-Advertising/Bids and Notices	-	391	331	-	331	397
6412-Advertising/Other	940	1,240	2,500	-	2,500	2,500
6414-Professional Dues	-	-	210	150	210	-
6416-Office Supplies/Expendable	688	1,161	2,090	300	2,090	1,179
6418-Postage / Other Mailing Charge	3,726	2,168	3,400	2,052	3,400	2,201
6425-Vehicle Fuel, Supplies & Maint	5,490	5,727	4,500	2,791	4,500	5,813
6440-Contracted Services	47,304	135,235	79,975	96,851	89,938	90,000
6515-Taxes and Assessments	37,390	42,117	42,300	42,117	42,300	42,749
6530-Conference/Training/Ed	4,075	1,819	7,000	1,383	7,000	5,000
6532-Maintenance/Other Supplies	39,053	63,467	44,038	45,264	50,538	50,000
Total 53-Materials & Services	\$142,486	\$258,184	\$188,844	\$167,389	\$205,307	\$202,064
54-Interfund Charges						
6900-Interfund Chg Facility Maint.	85,497	88,789	85,497	85,497	85,497	88,789
6902-Interfund Chg Central Supply	1,175	1,198	1,175	745	1,175	1,198
6903-Interfund Chg Cost Distrib	170,000	170,009	170,000	170,000	170,000	170,009
6904-Interfund Chg Admin OH	57,361	57,361	57,361	53,258	57,361	57,361
6907-Interfund Chg Vehicle Replace	14,883	18,377	14,883	14,883	14,883	13,593
6908-Interfund Chg Vehicle Maint.	15,219	18,586	15,219	15,219	15,219	14,240
6924-Interfund Chg Motor Rental	-	-	-	-	-	1,558
Total 54-Interfund Charges	\$344,135	\$354,320	\$344,135	\$339,602	\$344,135	\$346,748
55-Functional Expenses						
6555-Water Conservation Program	125	-	255,640	-	-	10,000
Total 55-Functional Expenses	\$125	\$0	\$255,640	\$0	\$0	\$10,000
61-Depreciation						
6600-Depreciation / Replacement	14,012	14,012	14,012	-	14,012	-
Total 61-Depreciation	\$14,012	\$14,012	\$14,012	\$0	\$14,012	\$0
63-Transfer Out						
8200-Transfer Out	-	-	-	11,488	-	-
8220-Transfers Out - Insurance Rese	8,490	-	8,490	7,075	8,490	8,660
Total 63-Transfer Out	\$8,490	\$0	\$8,490	\$18,563	\$8,490	\$8,660
Total Expenses	\$984,009	\$1,005,020	\$1,280,477	\$692,250	\$1,042,670	\$841,537
Total 20303810-Water Quality Control Net	(\$984,009)	(\$1,005,020)	(\$1,280,477)	(\$692,250)	(\$1,042,670)	(\$841,537)

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	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
31-Licenses & Permits						
4244-Water Conservation Revenue	693,353	322,170	325,000	359,377	325,000	323,781
Total 31-Licenses & Permits	\$693,353	\$322,170	\$325,000	\$359,377	\$325,000	\$323,781
Total Revenues	\$693,353	\$322,170	\$325,000	\$359,377	\$325,000	\$323,781
50-Salaries & Benefits						
5000-Salaries / Full-Time	106,582	106,137	106,208	51,190	106,208	46,745
5005-Salaries / Part-time	23,899	15,985	-	-	-	16,465
5100-Salaries / Overtime	40	153	-	58	41	-
5105-Salaries - Leave Payout	-	877	-	-	-	-
5110-Salaries/Uniform Pay	250	250	250	250	250	250
5300-Public Employees Retirement Sy	30,063	15,468	16,023	7,693	16,023	6,865
5302-Long Term Disability Insurance	355	352	355	179	355	161
5303-Life Insurance Premiums	100	104	105	77	105	72
5304-Workers Compensation Insurance	12,828	12,158	10,100	5,243	10,100	4,207
5305-Medicare Tax- Employer's Share	-	13	1,572	756	1,572	689
5306-Unfunded Accrued Liability	-	25,748	29,004	15,340	29,004	33,653
5307-Deferred Comp/Part-Time	896	599	-	-	-	617
5308-Deferred Compensation/Full-tim	4,256	4,410	4,460	2,150	4,460	1,963
5309-Unemployment Insurance	947	667	420	175	420	175
5310-Section 125 Benefit Allow.	24,616	25,557	23,367	15,723	23,367	15,107
6580-OPEB Obligation Expense	(2,263)	(1,357)	(2,263)	-	(2,263)	-
6779-Pension Expense-GASB 68	27,751	14,596	27,751	-	27,751	-
Total 50-Salaries & Benefits	\$232,251	\$223,605	\$217,352	\$98,834	\$217,393	\$126,969
53-Materials & Services						
6412-Advertising/Other	22,618	8,462	25,835	8,619	25,835	8,588
Total 53-Materials & Services	\$22,618	\$8,462	\$25,835	\$5,402	\$25,835	\$8,588
54-Interfund Charges						
6904-Interfund Chg Admin OH	17,734	17,734	17,734	16,466	17,734	17,734
Total 54-Interfund Charges	\$17,734	\$17,734	\$17,734	\$16,466	\$17,734	\$17,734
55-Functional Expenses						
6555-Water Conservation Program	119,175	213,204	105,020	112,494	105,509	120,000
Total 55-Functional Expenses	\$119,175	\$213,204	\$105,020	\$107,475	\$105,509	\$120,000
63-Transfer Out						
8200-Transfer Out	-	-	-	6,792	-	-
8220-Transfers Out - Insurance Rese	3,675	-	3,675	3,063	3,675	3,749
Total 63-Transfer Out	\$3,675	\$0	\$3,675	\$9,855	\$3,675	\$3,749
Total Expenses	\$395,453	\$463,005	\$369,616	\$238,032	\$370,146	\$277,040
Total 20303820-Water Conservation Program	\$297,900	(\$140,835)	(\$44,616)	\$121,345	(\$45,146)	\$46,741

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
36-Federal Grants						
4434-Grants	-	-	779,663	-	-	779,653
Total 36-Federal Grants	\$0	\$0	\$779,663	\$0	\$0	\$779,653
Total Revenues	\$0	\$0	\$779,663	\$0	\$0	\$779,653
60-Capital Outlay						
7050-Construction/Infrastructure	-	-	-	-	-	779,653
Total 60-Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$779,653
63-Transfer Out						
8260-Transfer-Out CIP	-	-	779,663	-	779,663	-
Total 63-Transfer Out	\$0	\$0	\$779,663	\$0	\$779,663	\$0
Total Expenses	\$0	\$0	\$779,663	\$0	\$779,663	\$779,653
Total 20303825-Integrated Regional Water Mgt	\$0	\$0	\$0	\$0	(\$779,663)	\$0

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	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
46-Non-Cash Capital Con						
4320-Capital Contribution	668,671	-	-	-	-	28,272
Total 46-Non-Cash Capital Con	\$668,671	\$0	\$0	\$0	\$0	\$28,272
Total Revenues	\$668,671	\$0	\$0	\$0	\$0	\$28,272
60-Capital Outlay						
6602-Capitalized Asset Contra Accou	(781,653)	(74,168)	-	-	-	-
6603-CIP Offset	473,422	52,150	-	-	-	-
6804-Infrastructure Study	12,793	81,672	235,047	170,988	235,047	58,108
7000-Vehicles and Equipment	-	-	29,000	4,223	29,000	14,289
7030-Facilities And Improvements	-	-	354,700	-	30,000	-
7050-Construction/Infrastructure	419,551	65,255	17,416,614	1,747,199	1,747,199	2,358,183
Total 60-Capital Outlay	\$124,113	\$124,909	\$18,035,361	\$1,498,455	\$2,041,246	\$2,430,580
61-Depreciation						
6600-Depreciation / Replacement	776,812	786,583	776,812	-	776,812	-
Total 61-Depreciation	\$776,812	\$786,583	\$776,812	\$0	\$776,812	\$0
63-Transfer Out						
8260-Transfer-Out CIP	-	8,874	1,220,000	-	1,220,000	8,874
Total 63-Transfer Out	\$0	\$8,874	\$1,220,000	\$0	\$1,220,000	\$8,874
Total Expenses	\$900,925	\$920,366	\$20,032,173	\$1,498,455	\$4,038,058	\$2,439,454
Total 20303830-Water Capital Outlay Net	(\$232,254)	(\$920,366)	(\$20,032,173)	(\$1,498,455)	(\$4,038,058)	(\$2,411,182)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
34-Interest						
4162-Interest Income	-	72,437	-	1	1	4,163
Total 34-Interest	\$0	\$72,437	\$0	\$1	\$1	\$4,163
47-Gains & Proceeds						
4751-Realized Gain/Loss Sale of Inv	-	363	-	-	-	-
Total 47-Gains & Proceeds	\$0	\$363	\$0	\$0	\$0	\$0
Total Revenues	\$0	\$72,800	\$0	\$1	\$1	\$4,163
53-Materials & Services						
6440-Contracted Services	3,038	4,000	4,500	5,221	4,500	4,060
Total 53-Materials & Services	\$3,038	\$4,000	\$4,500	\$5,221	\$4,500	\$4,060
58-Special Payments						
6448-Bond/Loan Admin Fees	4,134	6,534	4,500	-	4,500	2,067
6449-Bond Cost of Issuance Fees	-	90,001	-	-	-	-
8000-Interest Expense	523,498	481,227	289,476	289,476	289,476	275,643
8001-Principal Payment	-	-	489,781	-	489,781	503,148
Total 58-Special Payments	\$527,632	\$577,762	\$783,757	\$289,476	\$783,757	\$780,858
61-Depreciation						
6601-Amortization	3,319	101,624	3,352	-	3,352	-
Total 61-Depreciation	\$3,319	\$101,624	\$3,352	\$0	\$3,352	\$0
Total Expenses	\$533,989	\$683,386	\$791,609	\$294,697	\$791,609	\$784,918
Total 20303840-Water Debt Service/Rev	(\$533,989)	(\$610,586)	(\$791,609)	(\$294,696)	(\$791,608)	(\$780,755)



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The City of
MADERA

Sewer

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
30-Taxes						
4000-Current Secured Property Tax	89,535	92,041	87,300	96,470	87,300	92,501
Total 30-Taxes	\$89,535	\$92,041	\$87,300	\$96,470	\$87,300	\$92,501
32-Fines & Forfeiture						
4208-Late Payment/Other Penalty	149,606	107,792	145,734	356	145,734	108,331
Total 32-Fines & Forfeiture	\$149,606	\$107,792	\$145,734	\$356	\$145,734	\$108,331
33-Charges for Services						
4223-Parksdale Sewer #3 User Fees	261,589	290,109	232,312	293,664	232,312	290,000
4229-User Charges	8,956,122	9,904,335	12,180,648	9,944,522	10,380,648	12,789,680
4232-Septic Dump Income	402,890	290,269	310,641	325,426	310,641	290,000
4245-Waste Water Plant Capital Fee	(2,316)	-	1,183	-	1,183	-
Total 33-Charges for Services	\$9,618,285	\$10,484,713	\$12,724,784	\$10,563,612	\$10,924,784	\$13,369,680
34-Interest						
4162-Interest Income	97,281	90,221	48,640	-	48,640	43,373
Total 34-Interest	\$97,281	\$90,221	\$48,640	\$0	\$48,640	\$43,373
47-Gains & Proceeds						
4671-Sale of Real and Personal Prop	-	43,407	-	-	-	-
Total 47-Gains & Proceeds	\$0	\$43,407	\$0	\$0	\$0	\$0
48-Refunds						
4659-Refunds and Reimbursements	7,801	470	-	5,078	5,078	-
4682-Collection Recovery	1,085	1,241	1,443	461	1,443	721
Total 48-Refunds	\$8,886	\$1,711	\$1,443	\$5,539	\$6,521	\$721
49-Transfers In						
4355-Transfer-In	-	4,000	-	-	-	4,000
Total 49-Transfers In	\$0	\$4,000	\$0	\$0	\$0	\$4,000
Total Revenues	\$9,963,593	\$10,823,885	\$13,007,901	\$10,665,977	\$11,212,979	\$13,618,606
Total 20400000-Sewer Fund Net Surplus/	\$9,963,593	\$10,823,885	\$13,007,901	\$10,665,977	\$11,212,979	\$13,618,606

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
48-Refunds						
4659-Refunds and Reimbursements	-	-	421	-	421	210
Total 48-Refunds	\$0	\$0	\$421	\$0	\$421	\$210
Total Revenues	\$0	\$0	\$421	\$0	\$421	\$210
50-Salaries & Benefits						
5000-Salaries / Full-Time	127,875	121,072	149,206	133,813	149,206	132,253
5005-Salaries / Part-time	19,653	10,433	4,500	11,260	9,874	5,629
5100-Salaries / Overtime	139	104	27	343	343	-
5105-Salaries - Leave Payout	917	545	24	2,021	568	373
5110-Salaries/Uniform Pay	-	-	5	63	63	63
5200-Salaries - Auto & Expense Allo	97	30	71	65	71	68
5300-Public Employees Retirement Sy	34,201	14,899	17,316	17,869	17,316	16,392
5302-Long Term Disability Insurance	418	390	507	431	507	437
5303-Life Insurance Premiums	153	156	190	174	190	170
5304-Workers Compensation Insurance	14,685	13,032	13,235	15,083	13,420	12,411
5305-Medicare Tax- Employer's Share	2,240	1,974	2,165	2,222	2,165	2,084
5306-Unfunded Accrued Liability	-	22,805	27,231	34,071	30,937	29,806
5307-Deferred Comp/Part-Time	628	398	8	208	184	410
5308-Deferred Compensation/Full-tim	4,643	4,691	5,252	5,097	5,252	5,015
5309-Unemployment Insurance	799	632	572	587	581	472
5310-Section 125 Benefit Allow.	47,342	45,129	42,743	41,396	42,743	37,012
6580-OPEB Obligation Expense	-	(7,432)	825	-	825	-
6779-Pension Expense-GASB 68	36,191	14,059	36,553	-	36,553	-
Total 50-Salaries & Benefits	\$289,981	\$242,917	\$300,430	\$264,703	\$310,798	\$242,595
53-Materials & Services						
6402-Telephone & Fax Charges	3,450	3,401	4,000	3,902	4,000	3,452
6411-Advertising/Bids and Notices	291	37	250	20	250	38
6416-Office Supplies/Expendable	-	74	2,500	404	2,500	2,734
6418-Postage / Other Mailing Charge	19,112	17,182	20,000	17,345	20,000	17,439
6425-Vehicle Fuel, Supplies & Maint	104	537	375	71	375	546
6440-Contracted Services	18,409	28,284	40,869	37,467	36,735	55,400
6451-Bank Service Charges	14,390	13,851	7,500	6,790	7,500	14,266
6530-Conference/Training/Ed	332	-	1,500	-	1,500	1,000
6561-Miscellaneous Expenses	-	-	-	84	84	400
Total 53-Materials & Services	\$58,231	\$66,060	\$76,994	\$65,134	\$72,944	\$95,275
54-Interfund Charges						
6902-Interfund Chg Central Supply	2	4	2	-	2	4
6904-Interfund Chg Admin OH	19,977	19,977	19,977	18,548	19,977	19,977
6918-Interfund Chg Comp Maint	16,606	16,905	16,606	16,606	16,606	16,905
6920-Interfund Chg Computer Replace	3,743	3,743	3,743	3,743	3,743	3,743
6924-Interfund Chg Motor Rental	1,485	286	1,485	1,485	1,485	334
Total 54-Interfund Charges	\$41,813	\$40,915	\$41,813	\$40,382	\$41,813	\$40,963
58-Special Payments						
6562-Retiree Insurance Premiums	-	-	-	-	-	1,210
Total 58-Special Payments	\$0	\$0	\$0	\$0	\$0	\$1,210
60-Capital Outlay						
7000-Vehicles and Equipment	489	-	325	-	325	-
Total 60-Capital Outlay	\$489	\$0	\$325	\$0	\$325	\$0
62-Other Nonoperating E						
6450-Bad Debt Expense	-	52,409	-	-	-	-
Total 62-Other Nonoperating E	\$0	\$52,409	\$0	\$0	\$0	\$0
63-Transfer Out						
8200-Transfer Out	-	-	-	18,166	-	-

(20401230)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
8220-Transfers Out - Insurance Rese	4,695	-	4,695	3,913	4,695	4,789
Total 63-Transfer Out	\$4,695	\$0	\$4,695	\$22,079	\$4,695	\$4,789
Total Expenses	\$395,209	\$402,301	\$424,257	\$392,298	\$430,575	\$384,832
Total 20401230-Utility Billing/Sewer Net	(\$395,209)	(\$402,301)	(\$423,836)	(\$392,298)	(\$430,154)	(\$384,622)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
46-Non-Cash Capital Con						
4320-Capital Contribution	584,224	-	-	-	-	-
Total 46-Non-Cash Capital Con	\$584,224	\$0	\$0	\$0	\$0	\$0
Total Revenues	\$584,224	\$0	\$0	\$0	\$0	\$0
50-Salaries & Benefits						
5000-Salaries / Full-Time	-	1,950	404,092	343,671	404,092	397,983
5005-Salaries / Part-time	11,385	5,992	-	-	-	6,172
5100-Salaries / Overtime	5,641	2,304	6,000	5,261	6,000	6,000
5105-Salaries - Leave Payout	7,646	-	-	4,014	4,014	4,073
5110-Salaries/Uniform Pay	1,778	1,203	1,150	1,703	1,703	1,400
5200-Salaries - Auto & Expense Allo	681	-	-	-	-	-
5300-Public Employees Retirement Sy	-	278	55,156	47,357	55,156	51,934
5302-Long Term Disability Insurance	1,254	1,265	1,332	1,138	1,332	1,426
5303-Life Insurance Premiums	424	478	509	418	509	488
5304-Workers Compensation Insurance	41,195	40,572	38,999	36,243	38,999	36,357
5305-Medicare Tax- Employer's Share	6,356	6,267	6,288	5,451	6,288	6,173
5306-Unfunded Accrued Liability	-	80,085	89,938	89,810	89,938	104,672
5307-Deferred Comp/Part-Time	427	225	-	-	-	231
5308-Deferred Compensation/Full-tim	-	82	15,380	13,568	15,380	16,029
5309-Unemployment Insurance	1,940	1,718	1,711	1,074	1,711	1,452
5310-Section 125 Benefit Allow.	92,214	91,555	82,026	69,873	82,026	80,333
6580-OPEB Obligation Expense	-	-	22,696	-	22,696	-
6779-Pension Expense-GASB 68	104,245	47,475	104,245	-	104,245	-
Total 50-Salaries & Benefits	\$790,036	\$748,309	\$829,522	\$619,581	\$834,089	\$714,723
53-Materials & Services						
6401-Gas and Electric Utilities	28,732	37,040	34,000	25,229	34,000	26,514
6402-Telephone & Fax Charges	4,945	4,501	5,000	4,433	5,000	4,568
6411-Advertising/Bids and Notices	1,058	2,806	1,500	966	1,500	2,848
6416-Office Supplies/Expendable	2,560	2,018	3,000	3,684	3,578	3,000
6425-Vehicle Fuel, Supplies & Maint	15,383	15,583	18,500	8,375	18,500	20,000
6440-Contracted Services	73,941	23,778	35,100	100,743	98,776	90,000
6515-Taxes and Assessments	12,259	14,073	12,000	15,269	15,269	14,284
6530-Conference/Training/Ed	4,886	3,305	4,300	1,548	4,300	5,000
6532-Maintenance/Other Supplies	-	161	68,574	38,358	68,574	70,000
Total 53-Materials & Services	\$209,775	\$175,479	\$181,974	\$179,931	\$249,497	\$236,214
54-Interfund Charges						
6900-Interfund Chg Facility Maint.	70,859	75,398	70,859	70,859	70,859	75,398
6902-Interfund Chg Central Supply	6,055	7,410	6,055	4,162	6,055	7,410
6903-Interfund Chg Cost Distrib	112,903	112,903	112,903	112,903	112,903	112,903
6904-Interfund Chg Admin OH	75,406	75,406	75,406	70,013	75,406	75,406
6907-Interfund Chg Vehicle Replace	95,025	96,413	95,025	95,025	95,025	99,696
6908-Interfund Chg Vehicle Maint.	48,931	46,102	48,931	48,931	48,931	49,194
6918-Interfund Chg Comp Maint	28,277	28,787	28,277	28,277	28,277	28,787
6920-Interfund Chg Computer Replace	6,233	6,233	6,233	6,233	6,233	6,233
6923-Interfund Chg Software	131	241	131	103	131	241
6924-Interfund Chg Motor Rental	5,007	1,979	5,007	5,007	5,007	1,789
Total 54-Interfund Charges	\$448,827	\$450,872	\$448,827	\$441,513	\$448,827	\$457,057
58-Special Payments						
6560-Liability / Property Insurance	21,018	25,041	27,894	29,171	29,171	39,673
6562-Retiree Insurance Premiums	1,958	1,969	1,994	1,944	1,994	2,150
Total 58-Special Payments	\$22,976	\$27,010	\$29,888	\$31,115	\$31,165	\$41,823
60-Capital Outlay						
6602-Capitalized Asset Contra Accou	(41,992)	-	-	-	-	-
7000-Vehicles and Equipment	-	-	461	-	461	230
Total 60-Capital Outlay	(\$41,992)	\$0	\$461	\$0	\$461	\$230

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
61-Depreciation						
6600-Depreciation / Replacement	33,268	31,110	33,268	-	33,268	-
Total 61-Depreciation	\$33,268	\$31,110	\$33,268	\$0	\$33,268	\$0
63-Transfer Out						
8200-Transfer Out	-	-	-	42,680	-	-
8210-Transfers Out/Debt Service	-	1,877	-	-	-	1,877
8220-Transfers Out - Insurance Rese	14,001	-	14,001	11,668	14,001	14,281
Total 63-Transfer Out	\$14,001	\$1,877	\$14,001	\$54,348	\$14,001	\$16,158
Total Expenses	\$1,476,891	\$1,434,657	\$1,537,941	\$1,326,488	\$1,611,308	\$1,466,205
Total 20403400-Sewer Mtnc/Operations Net	(\$892,667)	(\$1,434,657)	(\$1,537,941)	(\$1,326,488)	(\$1,611,308)	(\$1,466,205)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
50-Salaries & Benefits						
5000-Salaries / Full-time	-	158	804,350	667,678	804,350	818,388
5005-Salaries / Part-time	1,800	5,992	-	2,790	2,790	6,172
5100-Salaries / Overtime	11,726	15,375	15,000	20,183	17,268	20,000
5105-Salaries - Leave Payout	-	4,488	-	3,410	2,432	36,170
5110-Salaries/Uniform Pay	1,950	3,700	1,400	2,700	2,700	1,900
5300-Public Employees Retirement Sy	-	21	95,222	80,892	95,222	94,579
5302-Long Term Disability Insurance	-	-	2,283	1,881	2,283	2,348
5303-Life Insurance Premiums	-	-	838	672	838	765
5304-Workers Compensation Insurance	71,673	75,338	77,919	71,002	77,919	75,452
5305-Medicare Tax- Employer's Share	10,989	11,502	12,405	10,588	12,405	12,709
5306-Unfunded Accrued Liability	-	123,466	140,106	143,447	140,106	161,371
5307-Deferred Comp/Part-Time	68	225	-	-	-	231
5308-Deferred Compensation/Full-tim	-	7	28,199	26,847	28,199	33,527
5309-Unemployment Insurance	2,463	3,097	2,625	1,723	2,625	2,189
5310-Section 125 Benefit Allow.	186,782	196,101	170,991	151,181	170,991	166,643
6580-OPEB Obligation Expense	(2,263)	6,075	28,676	-	28,676	-
6779-Pension Expense-GASB 68	188,455	77,382	188,455	-	188,455	-
Total 50-Salaries & Benefits	\$1,407,186	\$1,380,250	\$1,568,469	\$1,184,994	\$1,577,259	\$1,432,444
53-Materials & Services						
6401-Gas and Electric Utilities	663,932	1,381,536	671,410	215,530	671,410	724,501
6402-Telephone & Fax Charges	3,890	21,355	7,500	2,967	7,500	10,000
6412-Advertising/Other	333	2,238	12,510	-	12,510	2,272
6416-Office Supplies/Expendable	1,958	1,484	3,500	2,362	3,500	1,507
6420-Mileage Reimbursements	66	-	502	22	502	-
6425-Vehicle Fuel, Supplies & Maint	12,052	12,169	16,000	4,435	16,000	12,351
6440-Contracted Services	281,393	303,292	421,409	469,982	460,271	350,000
6515-Taxes and Assessments	40,701	45,441	41,000	51,321	47,936	52,000
6530-Conference/Training/Ed	10,963	4,659	15,000	5,592	15,000	4,729
6532-Maintenance/Other Supplies	297,020	282,897	321,198	383,747	343,296	400,000
Total 53-Materials & Services	\$1,312,308	\$2,055,071	\$1,510,029	\$986,353	\$1,577,925	\$1,557,360
54-Interfund Charges						
6900-Interfund Chg Facility Maint.	180,641	187,597	180,641	180,641	180,641	187,597
6902-Interfund Chg Central Supply	2,677	1,686	2,677	916	2,677	1,686
6903-Interfund Chg Cost Distrib	-	-	-	-	-	-
6904-Interfund Chg Admin OH	365,815	365,815	365,815	339,651	365,815	365,815
6907-Interfund Chg Vehicle Replace	70,708	76,330	70,708	70,708	70,708	80,617
6908-Interfund Chg Vehicle Maint.	64,251	61,657	64,251	64,251	64,251	70,016
6918-Interfund Chg Comp Maint	26,810	27,293	26,810	26,810	26,810	27,293
6920-Interfund Chg Computer Replace	5,821	5,821	5,821	5,821	5,821	5,821
6923-Interfund Chg Software	782	1,441	782	613	782	1,441
6924-Interfund Chg Motor Rental	-	1,189	-	-	-	5,671
Total 54-Interfund Charges	\$717,505	\$728,829	\$717,505	\$689,411	\$717,505	\$745,957
58-Special Payments						
6560-Liability / Property Insurance	230,423	274,528	305,799	319,806	319,806	434,935
Total 58-Special Payments	\$230,423	\$274,528	\$305,799	\$319,806	\$319,806	\$434,935
60-Capital Outlay						
6602-Capitalized Asset Contra Accou	(13,299)	-	-	-	-	-
7000-Vehicles and Equipment	13,299	-	13,299	-	13,299	-
Total 60-Capital Outlay	\$0	\$0	\$13,299	\$0	\$13,299	\$0
61-Depreciation						
6600-Depreciation / Replacement	22,522	23,113	22,522	-	22,522	-
Total 61-Depreciation	\$22,522	\$23,113	\$22,522	\$0	\$22,522	\$0
63-Transfer Out						
8200-Transfer Out	-	-	-	80,703	-	-
8210-Transfers Out/Debt Service	-	46,055	-	-	-	46,055

(20403410)

Water Waste Treatment Plant

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
8220-Transfers Out - Insurance Rese	26,269	-	26,269	21,891	26,269	26,795
8260-Transfer-Out CIP	-	-	-	-	-	279,252
Total 63-Transfer Out	\$26,269	\$46,055	\$26,269	\$102,594	\$26,269	\$352,102
Total Expenses	\$3,716,213	\$4,507,846	\$4,163,892	\$3,283,158	\$4,254,585	\$4,522,798
Total 20403410-WWT Plant Net Surplus/	(\$3,716,213)	(\$4,507,846)	(\$4,163,892)	(\$3,283,158)	(\$4,254,585)	(\$4,522,798)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
46-Non-Cash Capital Con						
4320-Capital Contribution	-	205,060	-	-	-	1,448
Total 46-Non-Cash Capital Con	\$0	\$205,060	\$0	\$0	\$0	\$1,448
Total Revenues	\$0	\$205,060	\$0	\$0	\$0	\$1,448
60-Capital Outlay						
6602-Capitalized Asset Contra Accou	-	(5,094,281)	-	-	-	-
6603-CIP Offset	(3,872,971)	4,137,870	-	-	-	-
6804-Infrastructure Study	7,162	91,428	70,935	139,058	139,058	113,969
7030-Facilities And Improvements	-	-	2,179,978	391,659	619,200	200,000
7050-Construction/Infrastructure	-	-	2,093,897	307,577	307,577	5,268,907
Total 60-Capital Outlay	\$1,024,489	\$259,351	\$4,344,810	\$556,313	\$1,065,835	\$5,582,876
61-Depreciation						
6600-Depreciation / Replacement	2,198,013	2,329,275	2,198,013	-	2,198,013	-
Total 61-Depreciation	\$2,198,013	\$2,329,275	\$2,198,013	\$0	\$2,198,013	\$0
63-Transfer Out						
8260-Transfer-Out CIP	-	33,070	(55,000)	-	(55,000)	33,070
Total 63-Transfer Out	\$0	\$33,070	(\$55,000)	\$0	(\$55,000)	\$33,070
Total Expenses	\$3,222,502	\$2,621,696	\$6,487,823	\$556,313	\$3,208,848	\$5,615,946
Total 20403420-Sewer Capital Outlay Net	(\$3,222,502)	(\$2,416,636)	(\$6,487,823)	(\$556,313)	(\$3,208,848)	(\$5,614,498)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
49-Transfers In						
4355-Transfer-In	250,000	250,000	250,000	208,333	250,000	250,000
Total 49-Transfers In	\$250,000	\$250,000	\$250,000	\$208,333	\$250,000	\$250,000
Total Revenues	\$250,000	\$250,000	\$250,000	\$208,333	\$250,000	\$250,000
58-Special Payments						
6448-Bond/Loan Admin Fees	24,117	24,179	20,092	23,931	23,931	12,514
6449-Bond Cost of Issuance Fees	-	-	-	92,618	92,618	-
8000-Interest Expense	1,163,960	1,115,187	1,082,742	1,154,495	1,154,455	995,336
8001-Principal Payment	-	-	1,451,996	9,653	1,451,996	1,537,000
Total 58-Special Payments	\$1,188,077	\$1,139,366	\$2,554,830	\$1,280,697	\$2,723,000	\$2,544,850
61-Depreciation						
6601-Amortization	(29,256)	(19,504)	(29,549)	-	(29,549)	-
Total 61-Depreciation	(\$29,256)	(\$19,504)	(\$29,549)	\$0	(\$29,549)	\$0
Total Expenses	\$1,158,821	\$1,119,862	\$2,525,281	\$1,280,697	\$2,693,451	\$2,544,850
Total 20403430-WWTP Bond Admin Net	(\$908,821)	(\$869,862)	(\$2,275,281)	(\$1,072,364)	(\$2,443,451)	(\$2,294,850)



Solid Waste

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
48-Refunds						
4659-Refunds and Reimbursements	-	-	421	-	421	210
Total 48-Refunds	\$0	\$0	\$421	\$0	\$421	\$210
Total Revenues	\$0	\$0	\$421	\$0	\$421	\$210
50-Salaries & Benefits						
5000-Salaries / Full-Time	127,875	121,072	149,206	133,813	149,206	132,253
5005-Salaries / Part-time	19,653	10,433	4,500	11,260	9,874	5,629
5100-Salaries / Overtime	139	104	27	343	343	-
5105-Salaries - Leave Payout	917	545	24	2,021	568	373
5110-Salaries/Uniform Pay	-	-	5	63	63	63
5200-Salaries - Auto & Expense Allo	97	30	71	65	71	68
5300-Public Employees Retirement Sy	34,201	14,899	17,316	17,869	17,316	16,392
5302-Long Term Disability Insurance	418	390	507	431	507	437
5303-Life Insurance Premiums	153	156	190	174	190	170
5304-Workers Compensation Insurance	14,685	13,032	13,235	15,083	13,420	12,411
5305-Medicare Tax- Employer's Share	2,240	1,974	2,165	2,222	2,165	2,084
5306-Unfunded Accrued Liability	-	22,805	27,231	34,071	30,937	29,806
5307-Deferred Comp/Part-Time	628	398	8	208	184	410
5308-Deferred Compensation/Full-tim	4,643	4,691	5,252	5,097	5,252	5,015
5309-Unemployment Insurance	799	632	572	587	581	472
5310-Section 125 Benefit Allow.	47,342	45,129	42,743	41,396	42,743	37,012
6779-Pension Expense-GASB 68	38,224	14,059	38,606	-	38,606	-
Total 50-Salaries & Benefits	\$292,014	\$250,349	\$301,658	\$264,703	\$312,026	\$242,595
53-Materials & Services						
6402-Telephone & Fax Charges	3,450	3,401	4,000	3,902	4,000	3,452
6411-Advertising/Bids and Notices	291	37	250	20	250	38
6412-Advertising/Other	600	-	606	-	606	-
6416-Office Supplies/Expendable	2,027	2,694	2,500	404	2,500	2,500
6418-Postage / Other Mailing Charge	19,112	17,182	20,000	17,345	20,000	17,439
6425-Vehicle Fuel, Supplies & Maint	104	538	750	71	750	546
6440-Contracted Services	18,409	27,691	15,949	12,888	15,949	53,600
6451-Bank Service Charges	14,389	13,847	15,000	6,786	15,000	14,263
6530-Conference/Training/Ed	398	-	1,500	-	1,500	-
6561-Miscellaneous Expenses	-	-	-	84	84	-
Total 53-Materials & Services	\$58,780	\$65,464	\$60,555	\$40,551	\$60,639	\$91,838
54-Interfund Charges						
6902-Interfund Chg Central Supply	2	4	2	-	2	4
6904-Interfund Chg Admin OH	19,977	19,977	19,977	18,548	19,977	19,977
6918-Interfund Chg Comp Maint	16,606	16,905	16,606	16,606	16,606	16,905
6920-Interfund Chg Computer Replace	3,743	3,743	3,743	3,743	3,743	3,743
6924-Interfund Chg Motor Rental	1,485	286	1,485	1,485	1,485	334
Total 54-Interfund Charges	\$41,813	\$40,915	\$41,813	\$40,382	\$41,813	\$40,963
58-Special Payments						
6562-Retiree Insurance Premiums	-	-	-	-	-	1,210
Total 58-Special Payments	\$0	\$0	\$0	\$0	\$0	\$1,210
60-Capital Outlay						
7000-Vehicles and Equipment	489	-	375	-	375	-
Total 60-Capital Outlay	\$489	\$0	\$375	\$0	\$375	\$0
62-Other Nonoperating E						
6450-Bad Debt Expense	-	51,960	-	-	-	-
Total 62-Other Nonoperating E	\$0	\$51,960	\$0	\$0	\$0	\$0
63-Transfer Out						
8200-Transfer Out	-	-	-	18,166	-	-

(47601235)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
8220-Transfers Out - Insurance Rese	4,695	-	4,695	3,913	4,695	4,789
Total 63-Transfer Out	\$4,695	\$0	\$4,695	\$22,079	\$4,695	\$4,789
Total Expenses	\$397,791	\$408,688	\$409,096	\$367,715	\$419,548	\$381,395
Total 47601235-Utility Billing/Garbage Net	(\$397,791)	(\$408,688)	(\$408,675)	(\$367,715)	(\$419,127)	(\$381,185)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
32-Fines & Forfeiture						
4208-Late Payment/Other Penalty	99,716	65,439	106,764	(2)	106,764	65,767
Total 32-Fines & Forfeiture	\$99,716	\$65,439	\$106,764	(\$2)	\$106,764	\$65,767
33-Charges for Services						
4209-Disposal Collection Fees	5,341,946	5,449,471	5,766,337	5,463,765	5,566,337	7,000,000
4649-Admin Fees	19,779	64,635	16,545	61,555	16,545	30,000
Total 33-Charges for Services	\$5,361,725	\$5,514,106	\$5,782,882	\$5,525,320	\$5,582,882	\$7,030,000
34-Interest						
4162-Interest Income	34,893	38,479	17,446	-	17,446	16,259
Total 34-Interest	\$34,893	\$38,479	\$17,446	\$0	\$17,446	\$16,259
47-Gains & Proceeds						
4671-Sale of Real and Personal Prop	-	2,720	-	-	-	-
Total 47-Gains & Proceeds	\$0	\$2,720	\$0	\$0	\$0	\$0
48-Refunds						
4659-Refunds and Reimbursements	64	-	-	-	-	-
4682-Collection Recovery	1,283	1,254	1,613	326	1,613	806
Total 48-Refunds	\$1,347	\$1,254	\$1,613	\$326	\$1,613	\$806
49-Transfers In						
4355-Transfer-In	67,311	-	67,311	-	67,311	-
Total 49-Transfers In	\$67,311	\$0	\$67,311	\$0	\$67,311	\$0
Total Revenues	\$5,564,992	\$5,621,998	\$5,976,016	\$5,525,644	\$5,776,016	\$7,112,832
50-Salaries & Benefits						
5000-Salaries / Full-Time	59,803	31,431	48,117	32,292	48,117	58,235
5005-Salaries / Part-time	1,219	4,400	-	-	-	4,532
5100-Salaries / Overtime	109	3	-	25	25	-
5105-Salaries - Leave Payout	7,532	-	-	-	-	17,455
5110-Salaries/Uniform Pay	250	-	-	-	-	-
5200-Salaries - Auto & Expense Allo	681	-	-	-	-	-
5300-Public Employees Retirement Sy	20,444	4,023	5,948	4,172	5,948	6,795
5302-Long Term Disability Insurance	187	98	143	105	143	150
5303-Life Insurance Premiums	68	40	52	42	52	54
5304-Workers Compensation Insurance	7,090	3,537	4,576	3,306	4,576	5,242
5305-Medicare Tax- Employer's Share	1,084	531	710	481	710	863
5306-Unfunded Accrued Liability	-	6,213	6,926	7,359	6,926	8,120
5307-Deferred Comp/Part-Time	46	165	-	-	-	170
5308-Deferred Compensation/Full-tim	1,538	947	1,052	953	1,052	2,029
5309-Unemployment Insurance	156	168	136	96	136	139
5310-Section 125 Benefit Allow.	11,609	7,452	8,793	7,812	8,793	9,383
6779-Pension Expense-GASB 68	18,056	3,796	18,056	-	18,056	-
Total 50-Salaries & Benefits	\$129,872	\$62,804	\$94,509	\$56,643	\$94,534	\$113,167
53-Materials & Services						
6401-Gas and Electric Utilities	13,540	12,602	12,000	6,890	12,000	10,313
6402-Telephone & Fax Charges	-	1,600	1,500	1,091	1,500	1,624
6412-Advertising/Other	10,117	10,711	12,500	10,368	12,500	10,872
6416-Office Supplies/Expendable	526	347	450	256	450	353
6418-Postage / Other Mailing Charge	50	-	50	-	50	-
6425-Vehicle Fuel, Supplies & Maint	1,907	-	5,000	-	5,000	-
6440-Contracted Services	4,251,459	4,376,300	3,828,900	2,607,254	4,380,000	4,446,945
6451-Bank Service Charges	-	8	5	-	5	8
6532-Maintenance/Other Supplies	1,857	-	150	-	150	-
Total 53-Materials & Services	\$4,279,456	\$4,401,568	\$3,860,555	\$2,625,859	\$4,411,655	\$4,470,115
54-Interfund Charges						
6900-Interfund Chg Facility Maint.	23,620	26,339	23,620	23,620	23,620	26,339
6902-Interfund Chg Central Supply	15	-	15	-	15	-
6903-Interfund Chg Cost Distrib	9,517	4,327	9,517	9,517	9,517	4,327

(47603600)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
6904-Interfund Chg Admin OH	243,939	243,939	243,939	226,492	243,939	243,939
6907-Interfund Chg Vehicle Replace	10,717	-	10,717	10,717	10,717	-
6908-Interfund Chg Vehicle Maint.	12,200	-	12,200	12,200	12,200	-
6909-Interfund Chg Route/Roll-Off	108,150	108,150	108,150	108,150	108,150	108,150
6918-Interfund Chg Comp Maint	16,150	16,441	16,150	16,150	16,150	16,441
6920-Interfund Chg Computer Replace	3,623	-	3,623	3,623	3,623	-
6923-Interfund Chg Software	262	482	262	205	262	482
Total 54-Interfund Charges	\$428,193	\$399,678	\$428,193	\$410,674	\$428,193	\$399,678
58-Special Payments						
6560-Liability / Property Insurance	14,012	16,694	18,596	19,448	19,448	26,449
Total 58-Special Payments	\$14,012	\$16,694	\$18,596	\$19,448	\$19,448	\$26,449
60-Capital Outlay						
7000-Vehicles and Equipment	46	-	135,000	-	135,000	67,591
Total 60-Capital Outlay	\$46	\$0	\$135,000	\$0	\$135,000	\$67,591
61-Depreciation						
6600-Depreciation / Replacement	5,458	3,044	5,458	-	5,458	-
Total 61-Depreciation	\$5,458	\$3,044	\$5,458	\$0	\$5,458	\$0
63-Transfer Out						
8200-Transfer Out	770,288	593,857	770,288	645,905	770,288	593,857
8210-Transfers Out/Debt Service	-	1,212	-	-	-	1,212
8220-Transfers Out - Insurance Rese	4,373	-	4,373	3,644	4,373	4,460
Total 63-Transfer Out	\$774,661	\$595,069	\$774,661	\$649,549	\$774,661	\$599,529
Total Expenses	\$5,631,698	\$5,478,857	\$5,316,972	\$3,762,173	\$5,868,949	\$5,676,529
Total 47603600-Solid Waste Disposal Net	(\$66,706)	\$143,141	\$659,044	\$1,763,471	(\$92,933)	\$1,436,303

(47603620)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
49-Transfers In						
4355-Transfer-In	-	-	67,311	56,093	67,311	-
Total 49-Transfers In	\$0	\$0	\$67,311	\$56,093	\$67,311	\$0
Total Revenues	\$0	\$0	\$67,311	\$56,093	\$67,311	\$0
53-Materials & Services						
6402-Telephone & Fax Charges	(58)	47	(58)	-	(58)	48
6440-Contracted Services	(38)	58	(38)	3,872	3,816	59
Total 53-Materials & Services	(\$96)	\$105	(\$96)	\$3,872	\$3,758	\$107
Total Expenses	(\$96)	\$105	(\$96)	\$3,872	\$3,758	\$107
Total 47603620-Solid Waste Recycling Net	\$96	(\$105)	\$67,407	\$52,221	\$63,553	(\$107)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
32-Fines & Forfeiture						
4208-Late Payment/Other Penalty	8,648	5,676	9,054	(1)	9,054	5,704
Total 32-Fines & Forfeiture	\$8,648	\$5,676	\$9,054	(\$1)	\$9,054	\$5,704
33-Charges for Services						
4256-Street Sweeping Fees	400,380	444,881	396,994	406,637	396,994	450,000
Total 33-Charges for Services	\$400,380	\$444,881	\$396,994	\$406,637	\$396,994	\$450,000
48-Refunds						
4682-Collection Recovery	159	79	329	41	329	165
Total 48-Refunds	\$159	\$79	\$329	\$41	\$329	\$165
49-Transfers In						
4355-Transfer-In	50,000	-	50,000	41,667	50,000	-
Total 49-Transfers In	\$50,000	\$0	\$50,000	\$41,667	\$50,000	\$0
Total Revenues	\$459,187	\$450,636	\$456,377	\$448,344	\$456,377	\$455,869
50-Salaries & Benefits						
5000-Salaries / Full-Time	165,071	155,419	174,107	136,441	174,107	167,436
5005-Salaries / Part-time	11,316	9,320	-	-	-	9,600
5100-Salaries / Overtime	11,189	12,559	11,250	2,845	11,250	11,250
5105-Salaries - Leave Payout	-	5,694	-	-	-	1,087
5110-Salaries/Uniform Pay	800	800	588	800	800	801
5300-Public Employees Retirement Sy	52,007	20,505	25,181	19,974	25,181	22,216
5302-Long Term Disability Insurance	555	468	566	451	566	556
5303-Life Insurance Premiums	-	-	251	210	251	225
5304-Workers Compensation Insurance	-	90	17,627	14,249	17,627	16,082
5305-Medicare Tax- Employer's Share	2,855	2,776	2,820	2,147	2,820	2,745
5306-Unfunded Accrued Liability	-	33,790	37,611	39,148	37,611	44,164
5307-Deferred Comp/Part-Time	424	350	-	-	-	360
5308-Deferred Compensation/Full-tim	-	-	6,441	5,441	6,441	6,755
5309-Unemployment Insurance	941	609	695	445	695	594
5310-Section 125 Benefit Allow.	43,287	35,975	40,430	31,324	40,430	32,329
6779-Pension Expense-GASB 68	49,360	19,349	49,360	-	49,360	-
Total 50-Salaries & Benefits	\$363,023	\$322,569	\$366,927	\$253,475	\$367,139	\$316,200
53-Materials & Services						
6402-Telephone & Fax Charges	25	31	40	5	40	31
6425-Vehicle Fuel, Supplies & Maint	99,787	25,781	30,000	23,705	30,000	30,000
6440-Contracted Services	49,180	8,862	49,180	12,060	49,180	-
6532-Maintenance/Other Supplies	29,071	15,406	15,000	6,342	15,000	15,000
Total 53-Materials & Services	\$178,063	\$50,080	\$94,220	\$42,112	\$94,220	\$45,031
54-Interfund Charges						
6902-Interfund Chg Central Supply	380	-	380	-	380	-
6904-Interfund Chg Admin OH	20,623	20,623	20,623	19,148	20,623	20,623
6907-Interfund Chg Vehicle Replace	91,404	92,617	91,404	91,404	91,404	82,617
6908-Interfund Chg Vehicle Maint.	74,705	70,035	74,705	74,705	74,705	72,857
Total 54-Interfund Charges	\$187,112	\$183,275	\$187,112	\$185,257	\$187,112	\$176,097
58-Special Payments						
6560-Liability / Property Insurance	3,892	4,637	5,166	5,402	5,402	7,347
Total 58-Special Payments	\$3,892	\$4,637	\$5,166	\$5,402	\$5,402	\$7,347
63-Transfer Out						
8200-Transfer Out	-	-	-	17,424	-	-
8220-Transfers Out - Insurance Rese	5,084	-	5,084	4,237	5,084	5,186
Total 63-Transfer Out	\$5,084	\$0	\$5,084	\$21,661	\$5,084	\$5,186
Total Expenses	\$737,174	\$560,561	\$658,509	\$507,907	\$658,957	\$549,861
Total 47603630-Street Cleaning Net Surplus/	(\$277,987)	(\$109,925)	(\$202,132)	(\$59,563)	(\$202,580)	(\$93,992)

(47603640)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
36-Federal Grants						
4434-Grants	16,039	16,543	591	16,349	591	16,593
Total 36-Federal Grants	\$16,039	\$16,543	\$591	\$16,349	\$591	\$16,593
Total Revenues	\$16,039	\$16,543	\$591	\$16,349	\$591	\$16,593
53-Materials & Services						
6412-Advertising/Other	16,039	16,583	16,039	44	16,039	16,832
6530-Conference/Training/Ed	-	-	600	-	600	-
Total 53-Materials & Services	\$16,039	\$16,583	\$16,639	\$44	\$16,639	\$16,832
Total Expenses	\$16,039	\$16,583	\$16,639	\$44	\$16,639	\$16,832
Total 47603640-Beverage Container Recycling	\$0	(\$40)	(\$16,048)	\$16,305	(\$16,048)	(\$239)

(47603650)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
36-Federal Grants						
4434-Grants	23,356	-	9,939	-	9,939	-
Total 36-Federal Grants	\$23,356	\$0	\$9,939	\$0	\$9,939	\$0
Total Revenues	\$23,356	\$0	\$9,939	\$0	\$9,939	\$0
53-Materials & Services						
6412-Advertising/Other	23,356	-	9,900	-	9,900	-
Total 53-Materials & Services	\$23,356	\$0	\$9,900	\$0	\$9,900	\$0
Total Expenses	\$23,356	\$0	\$9,900	\$0	\$9,900	\$0
Total 47603650-Used Oil Recycling Net	\$0	\$0	\$39	\$0	\$39	\$0

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
36-Federal Grants						
4434-Grants	-	-	75,612	-	75,612	-
Total 36-Federal Grants	\$0	\$0	\$75,612	\$0	\$75,612	\$0
49-Transfers In						
4355-Transfer-In	109,120	-	109,120	90,933	109,120	-
Total 49-Transfers In	\$109,120	\$0	\$109,120	\$90,933	\$109,120	\$0
Total Revenues	\$109,120	\$0	\$184,732	\$90,933	\$184,732	\$0
50-Salaries & Benefits						
5000-Salaries / Full-Time	11,420	345	-	5,585	5,585	12,812
5100-Salaries / Overtime	2	-	-	-	-	-
5105-Salaries - Leave Payout	63	-	-	273	273	-
5110-Salaries/Uniform Pay	125	-	-	-	-	125
5300-Public Employees Retirement Sy	3,613	34	-	584	584	1,289
5302-Long Term Disability Insurance	50	-	-	20	20	86
5303-Life Insurance Premiums	21	1	-	9	9	25
5304-Workers Compensation Insurance	1,134	34	-	599	599	1,153
5305-Medicare Tax- Employer's Share	175	5	-	88	88	180
5306-Unfunded Accrued Liability	-	-	59	-	59	-
5308-Deferred Compensation/Full-tim	487	14	-	235	235	538
5309-Unemployment Insurance	48	10	-	104	104	87
5310-Section 125 Benefit Allow.	7,641	-	-	1,032	1,032	3,097
6779-Pension Expense-GASB 68	4,045	32	4,045	-	4,045	-
Total 50-Salaries & Benefits	\$28,824	\$475	\$4,104	\$8,529	\$12,633	\$19,392
53-Materials & Services						
6440-Contracted Services	5,960	5,026	18,080	12,781	18,080	5,101
Total 53-Materials & Services	\$5,960	\$5,026	\$18,080	\$7,781	\$18,080	\$5,101
63-Transfer Out						
8200-Transfer Out	-	-	-	655	-	-
8220-Transfers Out - Insurance Rese	1,138	-	1,138	948	1,138	1,161
Total 63-Transfer Out	\$1,138	\$0	\$1,138	\$1,603	\$1,138	\$1,161
Total Expenses	\$35,922	\$5,501	\$23,322	\$17,913	\$31,851	\$25,654
Total 47603730-Tire Clean Up Net Surplus/	\$73,198	(\$5,501)	\$161,410	\$73,020	\$152,881	(\$25,654)



Drainage

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
46-Non-Cash Capital Con						
4320-Capital Contribution	85,100	-	-	-	-	5,425
Total 46-Non-Cash Capital Con	\$85,100	\$0	\$0	\$0	\$0	\$5,425
Total Revenues	\$85,100	\$0	\$0	\$0	\$0	\$5,425
60-Capital Outlay						
6603-CIP Offset	(3,400)	-	-	-	-	-
7050-Construction/Infrastructure	-	45,231	4,769	-	-	-
Total 60-Capital Outlay	(\$3,400)	\$45,231	\$4,769	\$0	\$0	\$0
61-Depreciation						
6600-Depreciation / Replacement	328,927	324,829	328,927	-	328,927	-
Total 61-Depreciation	\$328,927	\$324,829	\$328,927	\$0	\$328,927	\$0
Total Expenses	\$325,527	\$370,060	\$333,696	\$0	\$328,927	\$0
Total 45003040-Drainage Capital Outlay Net	(\$240,427)	(\$370,060)	(\$333,696)	\$0	(\$328,927)	\$5,425

(45003080)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
32-Fines & Forfeiture						
4208-Late Payment/Other Penalty	11,358	7,137	12,287	-	12,287	7,173
Total 32-Fines & Forfeiture	\$11,358	\$7,137	\$12,287	\$0	\$12,287	\$7,173
33-Charges for Services						
4210-Drainage User Fees	671,965	692,365	668,179	696,416	668,179	700,000
Total 33-Charges for Services	\$671,965	\$692,365	\$668,179	\$696,416	\$668,179	\$700,000
34-Interest						
4162-Interest Income	6,221	9,194	3,110	-	3,110	2,270
Total 34-Interest	\$6,221	\$9,194	\$3,110	\$0	\$3,110	\$2,270
40-Interfund Charges						
4346-Interfund Chg Cost Distributio	170,000	170,000	170,000	170,000	170,000	170,000
Total 40-Interfund Charges	\$170,000	\$170,000	\$170,000	\$170,000	\$170,000	\$170,000
47-Gains & Proceeds						
4671-Sale of Real and Personal Prop	-	25,980	-	-	-	-
Total 47-Gains & Proceeds	\$0	\$25,980	\$0	\$0	\$0	\$0
48-Refunds						
4682-Collection Recovery	145	113	155	56	155	78
Total 48-Refunds	\$145	\$113	\$155	\$56	\$155	\$78
Total Revenues	\$859,689	\$904,789	\$853,731	\$866,472	\$853,731	\$879,521
53-Materials & Services						
6451-Bank Service Charges	-	-	-	-	-	-
Total 53-Materials & Services	\$0	\$0	\$0	\$0	\$0	\$0
54-Interfund Charges						
6900-Interfund Chg Facility Maint.	47,905	49,750	47,905	47,905	47,905	49,750
6904-Interfund Chg Admin OH	2,084	2,084	2,084	1,935	2,084	2,084
Total 54-Interfund Charges	\$49,989	\$51,834	\$49,989	\$49,840	\$49,989	\$51,834
61-Depreciation						
6600-Depreciation / Replacement	589	589	589	-	589	-
Total 61-Depreciation	\$589	\$589	\$589	\$0	\$589	\$0
62-Other Nonoperating E						
6450-Bad Debt Expense	-	3,256	-	-	-	-
Total 62-Other Nonoperating E	\$0	\$3,256	\$0	\$0	\$0	\$0
63-Transfer Out						
8200-Transfer Out	45,000	45,000	45,000	37,500	45,000	45,000
Total 63-Transfer Out	\$45,000	\$45,000	\$45,000	\$37,500	\$45,000	\$45,000
Total Expenses	\$95,578	\$100,679	\$95,578	\$87,340	\$95,578	\$96,834
Total 45003080-Drainage Operations Net	\$764,111	\$804,110	\$758,153	\$779,132	\$758,153	\$782,687

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
47-Gains & Proceeds						
4671-Sale of Real and Personal Prop	4,266	-	-	-	-	-
Total 47-Gains & Proceeds	\$4,266	\$0	\$0	\$0	\$0	\$0
Total Revenues	\$4,266	\$0	\$0	\$0	\$0	\$0
50-Salaries & Benefits						
5000-Salaries / Full-Time	251,689	210,035	197,416	161,272	197,416	232,154
5005-Salaries / Part-time	-	4,400	-	-	-	4,532
5100-Salaries / Overtime	14,382	4,750	6,000	5,723	6,000	6,000
5105-Salaries - Leave Payout	2,596	10,182	-	400	400	1,451
5110-Salaries/Uniform Pay	1,215	1,265	592	790	790	890
5200-Salaries - Auto & Expense Allo	577	-	-	-	-	-
5300-Public Employees Retirement Sy	70,148	28,302	25,814	20,030	25,814	26,672
5302-Long Term Disability Insurance	831	747	662	517	662	754
5303-Life Insurance Premiums	343	346	291	270	291	341
5304-Workers Compensation Insurance	26,633	22,751	19,344	17,125	19,344	21,434
5305-Medicare Tax- Employer's Share	4,139	3,478	3,037	2,599	3,037	3,657
5306-Unfunded Accrued Liability	-	44,874	53,424	34,556	53,424	58,650
5307-Deferred Comp/Part-Time	-	165	-	-	-	170
5308-Deferred Compensation/Full-tim	9,322	8,781	6,745	6,658	6,745	9,677
5309-Unemployment Insurance	976	1,173	876	648	876	876
5310-Section 125 Benefit Allow.	84,830	70,393	38,793	38,005	38,793	46,747
6779-Pension Expense-GASB 68	69,578	26,706	69,578	-	69,578	-
Total 50-Salaries & Benefits	\$537,259	\$438,348	\$422,572	\$288,593	\$423,170	\$414,005
53-Materials & Services						
6401-Gas and Electric Utilities	45,662	50,378	50,000	33,467	50,000	39,064
6425-Vehicle Fuel, Supplies & Maint	11,333	8,204	12,500	5,273	12,500	8,327
6440-Contracted Services	14,047	23,581	65,109	99,092	97,938	30,000
6515-Taxes and Assessments	22,080	22,133	24,000	23,260	24,000	22,465
6532-Maintenance/Other Supplies	26,691	27,655	25,632	17,775	25,632	30,000
Total 53-Materials & Services	\$119,813	\$131,951	\$177,241	\$149,607	\$210,070	\$129,856
54-Interfund Charges						
6902-Interfund Chg Central Supply	3,324	34	3,324	-	3,324	34
6903-Interfund Chg Cost Distrib	-	-	-	-	-	-
6904-Interfund Chg Admin OH	38,271	38,271	38,271	35,534	38,271	38,271
6907-Interfund Chg Vehicle Replace	12,031	16,853	12,031	12,031	12,031	22,434
6908-Interfund Chg Vehicle Maint.	32,978	28,729	32,978	32,978	32,978	34,360
6918-Interfund Chg Comp Maint	11,490	11,697	11,490	11,490	11,490	11,697
6920-Interfund Chg Computer Replace	2,649	2,649	2,649	2,649	2,649	2,649
6923-Interfund Chg Software	262	482	262	205	262	482
Total 54-Interfund Charges	\$101,005	\$98,715	\$101,005	\$94,887	\$101,005	\$109,927
61-Depreciation						
6600-Depreciation / Replacement	15,493	15,493	15,493	-	15,493	-
Total 61-Depreciation	\$15,493	\$15,493	\$15,493	\$0	\$15,493	\$0
62-Other Nonoperating E						
6450-Bad Debt Expense	-	618	-	-	-	-
Total 62-Other Nonoperating E	\$0	\$618	\$0	\$0	\$0	\$0
63-Transfer Out						
8200-Transfer Out	-	-	-	19,559	-	-
8210-Transfers Out/Debt Service	-	4,909	-	-	-	4,909
8220-Transfers Out - Insurance Rese	8,244	-	8,244	6,870	8,244	8,408
Total 63-Transfer Out	\$8,244	\$4,909	\$8,244	\$26,429	\$8,244	\$13,317
Total Expenses	\$781,814	\$690,034	\$724,555	\$559,516	\$757,982	\$667,105
Total 45003090-Drainage Flood Control Net	(\$777,548)	(\$690,034)	(\$724,555)	(\$559,516)	(\$757,982)	(\$667,105)



Airport

(20503270)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
30-Taxes						
4002-Current Unsecured Property Tax	119,839	136,902	97,053	126,880	126,880	137,587
Total 30-Taxes	\$119,839	\$136,902	\$97,053	\$126,880	\$126,880	\$137,587
33-Charges for Services						
4158-User Fees	1,500	1,500	1,500	1,500	1,500	750
4161-F.B.O. Fuel Flowage Fees	15,701	7,640	11,896	8,060	11,896	7,324
Total 33-Charges for Services	\$17,201	\$9,140	\$13,396	\$9,560	\$13,396	\$8,074
34-Interest						
4162-Interest Income	11,398	18,166	5,699	-	5,699	4,025
Total 34-Interest	\$11,398	\$18,166	\$5,699	\$0	\$5,699	\$4,025
37-State Grants						
4419-CalTrans Aeronautic Grant	-	-	20,000	-	20,000	-
Total 37-State Grants	\$0	\$0	\$20,000	\$0	\$20,000	\$0
41-Rental Income						
4150-Facility Rental Revenue	18,280	17,180	15,455	17,530	15,865	17,266
4151-Lease/Agricultural	173,721	228,146	197,869	171,318	197,869	229,286
4152-Lease/Airport Land Area	145,036	145,036	144,317	144,669	144,317	145,761
4155-Pan Am Center Rents	178,524	177,715	184,346	179,090	184,346	178,604
4177-Tiedown Rentals	2,805	4,103	2,365	4,032	3,690	4,124
Total 41-Rental Income	\$518,366	\$572,180	\$544,352	\$516,639	\$546,087	\$575,041
48-Refunds						
4240-Utility Reimbursement	120	420	120	120	120	60
4659-Refunds and Reimbursements	-	3,833	-	4,632	4,504	-
Total 48-Refunds	\$120	\$4,253	\$120	\$4,752	\$4,624	\$60
Total Revenues	\$666,924	\$740,641	\$680,620	\$657,831	\$716,686	\$724,787
50-Salaries & Benefits						
5000-Salaries / Full-Time	104,693	75,037	74,780	60,207	74,780	74,623
5005-Salaries / Part-time	-	9,603	14,841	18,112	15,972	14,841
5100-Salaries / Overtime	268	6	500	132	500	500
5105-Salaries - Leave Payout	-	1,427	-	-	-	40
5110-Salaries/Uniform Pay	500	500	250	250	250	250
5300-Public Employees Retirement Sy	26,271	8,834	9,933	7,710	9,933	9,669
5302-Long Term Disability Insurance	350	271	252	212	252	234
5303-Life Insurance Premiums	153	147	106	93	106	97
5304-Workers Compensation Insurance	10,268	8,493	8,571	8,025	8,571	8,097
5305-Medicare Tax- Employer's Share	1,595	1,272	1,356	1,125	1,356	1,361
5306-Unfunded Accrued Liability	-	13,315	15,433	14,385	15,433	17,402
5307-Deferred Comp/Part-Time	-	360	557	679	599	557
5308-Deferred Compensation/Full-time	4,358	3,081	2,580	2,529	2,580	3,134
5309-Unemployment Insurance	504	733	504	456	504	420
5310-Section 125 Benefit Allow.	33,531	31,474	27,351	25,919	27,351	27,351
6779-Pension Expense-GASB 68	26,074	8,335	26,074	-	26,074	-
Total 50-Salaries & Benefits	\$208,565	\$162,888	\$183,088	\$139,834	\$184,261	\$158,576
53-Materials & Services						
6401-Gas and Electric Utilities	29,461	30,264	30,000	21,082	30,000	24,148
6402-Telephone & Fax Charges	6,721	6,619	6,300	8,445	6,821	6,719
6412-Advertising/Other	-	112	120	-	120	-
6416-Office Supplies/Expendable	112	89	300	187	300	91
6418-Postage / Other Mailing Charge	115	74	150	-	150	75
6425-Vehicle Fuel, Supplies & Maint	7,468	4,759	6,000	3,905	6,000	4,830
6440-Contracted Services	13,668	34,966	51,325	36,264	51,325	45,000
6515-Taxes and Assessments	17,007	16,430	22,000	17,414	22,000	16,677
6530-Conference/Training/Ed	2,542	1,700	2,500	208	2,500	1,726
6532-Maintenance/Other Supplies	15,841	8,274	8,500	8,449	8,500	15,000
Total 53-Materials & Services	\$92,935	\$103,287	\$127,195	\$95,954	\$127,716	\$114,266

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
54-Interfund Charges						
6900-Interfund Chg Facility Maint.	20,958	21,765	20,958	20,958	20,958	21,765
6902-Interfund Chg Central Supply	737	853	737	382	737	853
6903-Interfund Chg Cost Distrib	-	-	-	-	-	-
6904-Interfund Chg Admin OH	74,613	74,613	74,613	69,276	74,613	74,613
6907-Interfund Chg Vehicle Replace	11,917	11,917	11,917	11,917	11,917	18,050
6908-Interfund Chg Vehicle Maint.	19,166	17,797	19,166	19,166	19,166	22,987
6918-Interfund Chg Comp Maint	12,528	12,754	12,528	12,528	12,528	12,754
6920-Interfund Chg Computer Replace	2,747	2,747	2,747	2,747	2,747	2,747
6923-Interfund Chg Software	262	482	262	205	262	482
Total 54-Interfund Charges	\$142,928	\$142,928	\$142,928	\$137,179	\$142,928	\$154,251
58-Special Payments						
6560-Liability / Property Insurance	65,242	75,720	75,417	80,207	80,207	109,081
8000-Interest Expense	4,134	(135)	3,725	-	3,725	2,541
8001-Principal Payment	-	-	24,755	-	24,755	25,939
Total 58-Special Payments	\$69,376	\$75,585	\$103,897	\$80,207	\$108,687	\$137,561
60-Capital Outlay						
7050-Construction/Infrastructure	-	-	952,000	-	952,000	-
Total 60-Capital Outlay	\$0	\$0	\$952,000	\$0	\$952,000	\$0
61-Depreciation						
6600-Depreciation / Replacement	308,871	308,871	308,871	-	308,871	-
Total 61-Depreciation	\$308,871	\$308,871	\$308,871	\$0	\$308,871	\$0
62-Other Nonoperating E						
6450-Bad Debt Expense	-	7,347	-	-	-	-
Total 62-Other Nonoperating E	\$0	\$7,347	\$0	\$0	\$0	\$0
63-Transfer Out						
8200-Transfer Out	-	-	-	9,438	-	-
8210-Transfers Out/Debt Service	-	6,313	-	-	-	6,313
8220-Transfers Out - Insurance Rese	3,407	-	3,407	2,839	3,407	3,475
Total 63-Transfer Out	\$3,407	\$6,313	\$3,407	\$12,277	\$3,407	\$9,788
Total Expenses	\$826,082	\$807,219	\$1,821,386	\$465,451	\$1,827,870	\$574,442
Total 20503270-Airport Operations Net	(\$159,158)	(\$66,578)	(\$1,140,766)	\$192,380	(\$1,111,184)	\$150,345

(20503510)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
36-Federal Grants						
4450-Federal Aviation Airport Grant	44,058	-	454,538	50,436	454,538	-
Total 36-Federal Grants	\$44,058	\$0	\$454,538	\$50,436	\$454,538	\$0
37-State Grants						
4419-CalTrans Aeronautic Grant	-	-	71,874	-	71,874	-
Total 37-State Grants	\$0	\$0	\$71,874	\$0	\$71,874	\$0
Total Revenues	\$44,058	\$0	\$526,412	\$50,436	\$526,412	\$0
60-Capital Outlay						
7000-Vehicles and Equipment	-	-	-	64,179	64,179	-
7030-Facilities And Improvements	19,978	-	2,511,426	438,543	438,543	1,087,000
7050-Construction/Infrastructure	-	-	-	-	-	-
Total 60-Capital Outlay	\$19,978	\$0	\$2,511,426	\$283,450	\$502,722	\$1,087,000
63-Transfer Out						
8260-Transfer-Out CIP	-	-	-	-	-	36,779
Total 63-Transfer Out	\$0	\$0	\$0	\$0	\$0	\$36,779
Total Expenses	\$19,978	\$0	\$2,511,426	\$283,450	\$502,722	\$1,123,779
Total 20503510-Airport Capital Projects Net	\$24,080	\$0	(\$1,985,014)	(\$233,014)	\$23,690	(\$1,123,779)

(21500000)

Airport Development

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
34-Interest						
4162-Interest Income	1,458	1,881	729	-	729	593
Total 34-Interest	\$1,458	\$1,881	\$729	\$0	\$729	\$593
Total Revenues	\$1,458	\$1,881	\$729	\$0	\$729	\$593
Total 21500000-Airport Development Net	\$1,458	\$1,881	\$729	\$0	\$729	\$593



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Transit

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
31-Licenses & Permits						
4239-Ticket Sales	43,861	38,637	30,000	-	30,000	15,000
Total 31-Licenses & Permits	\$43,861	\$38,637	\$30,000	\$0	\$30,000	\$15,000
34-Interest						
4162-Interest Income	3,231	2,780	1,616	664	1,616	930
Total 34-Interest	\$3,231	\$2,780	\$1,616	\$664	\$1,616	\$930
36-Federal Grants						
4423-Federal Grant Sec 5307	447,052	447,171	430,348	433,692	430,348	500,000
Total 36-Federal Grants	\$447,052	\$447,171	\$430,348	\$433,692	\$430,348	\$500,000
37-State Grants						
4425-State Transit Assistance - Cit	-	301,840	300,000	60,163	300,000	232,052
4427-State Transit Assistance - Cou	31,930	-	-	-	-	-
Total 37-State Grants	\$31,930	\$301,840	\$300,000	\$60,163	\$300,000	\$232,052
38-Local Grnt & Donation						
4424-Local Transportation Allocatio	236,345	197,503	198,996	-	198,996	300,000
4426-Local Transportation Allocatio	220,006	-	350,000	-	350,000	-
Total 38-Local Grnt & Donation	\$456,351	\$197,503	\$548,996	\$0	\$548,996	\$300,000
47-Gains & Proceeds						
4750-Gain on Sale of Real Property	-	-	-	135,300	135,300	-
Total 47-Gains & Proceeds	\$0	\$0	\$0	\$135,300	\$135,300	\$0
48-Refunds						
4650-Deposits Short/Over	4,145	(4,127)	-	-	-	-
Total 48-Refunds	\$4,145	(\$4,127)	\$0	\$0	\$0	\$0
Total Revenues	\$986,570	\$983,804	\$1,310,960	\$629,819	\$1,446,260	\$1,047,982
50-Salaries & Benefits						
5000-Salaries / Full-Time	82,683	63,574	78,956	76,771	78,956	167,655
5005-Salaries / Part-time	-	-	-	-	-	7,238
5100-Salaries / Overtime	5	627	-	60	60	10,000
5105-Salaries - Leave Payout	-	51	-	-	-	-
5110-Salaries/Uniform Pay	573	573	573	573	573	298
5300-Public Employees Retirement Sy	24,962	9,390	10,810	10,502	10,810	19,855
5302-Long Term Disability Insurance	287	222	260	262	260	496
5303-Life Insurance Premiums	77	59	82	77	82	149
5304-Workers Compensation Insurance	8,140	6,373	7,508	7,860	7,508	15,657
5305-Medicare Tax- Employer's Share	1,290	988	1,193	1,202	1,193	2,650
5306-Unfunded Accrued Liability	-	15,592	18,252	19,284	18,252	20,379
5308-Deferred Compensation/Full-tim	3,372	2,614	2,277	3,187	2,809	5,272
5309-Unemployment Insurance	283	178	284	341	341	507
5310-Section 125 Benefit Allow.	11,273	10,471	13,199	10,561	13,199	10,869
6779-Pension Expense-GASB 68	24,768	8,860	24,768	-	24,768	-
Total 50-Salaries & Benefits	\$157,713	\$119,572	\$158,162	\$130,680	\$158,811	\$261,025
53-Materials & Services						
6412-Advertising/Other	244	1,382	1,500	913	1,500	1,500
6416-Office Supplies/Expendable	1,057	1,163	1,200	1,449	1,327	1,200
6418-Postage / Other Mailing Charge	70	15	500	1	500	125
6425-Vehicle Fuel, Supplies & Maint	82,563	77,174	80,000	61,016	80,000	80,000
6440-Contracted Services	482,209	522,787	649,801	325,672	649,801	601,560
6520-Ticket Purchases	3,050	3,420	3,000	1,191	3,000	3,000
6530-Conference/Training/Ed	3,339	1,865	4,000	485	4,000	3,250
Total 53-Materials & Services	\$575,476	\$609,343	\$740,001	\$383,926	\$740,128	\$690,635
54-Interfund Charges						
6902-Interfund Chg Central Supply	13,065	3,789	13,065	5,958	13,065	3,789
6903-Interfund Chg Cost Distrib	144,378	185,187	144,378	144,378	144,378	185,187
6904-Interfund Chg Admin OH	43,305	43,305	43,305	40,208	43,305	43,305

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
6918-Interfund Chg Comp Maint	4,435	4,515	4,435	4,435	4,435	4,515
6920-Interfund Chg Computer Replace	1,045	1,045	1,045	1,045	1,045	1,045
Total 54-Interfund Charges	\$206,228	\$237,841	\$206,228	\$196,024	\$206,228	\$237,841
60-Capital Outlay						
6602-Capitalized Asset Contra Accou	-	(102,223)	-	-	-	-
Total 60-Capital Outlay	\$0	(\$102,223)	\$0	\$0	\$0	\$0
61-Depreciation						
6600-Depreciation / Replacement	48,239	-	48,239	-	48,239	-
Total 61-Depreciation	\$48,239	\$0	\$48,239	\$0	\$48,239	\$0
63-Transfer Out						
8200-Transfer Out	28,500	28,500	28,500	32,594	28,500	28,500
8220-Transfers Out - Insurance Rese	2,261	-	2,261	1,884	2,261	2,306
Total 63-Transfer Out	\$30,761	\$28,500	\$30,761	\$34,478	\$30,761	\$30,806
Total Expenses	\$1,018,417	\$893,033	\$1,183,391	\$745,108	\$1,184,167	\$1,220,307
Total 21285290-Transportation- Dial-A-Ride	(\$31,847)	\$90,771	\$127,569	(\$115,289)	\$262,093	(\$172,325)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
36-Federal Grants						
4421-Grant/FTA Section 5339	-	-	-	-	-	161,386
4423-Federal Grant Sec 5307	81,431	-	-	-	-	-
Total 36-Federal Grants	\$81,431	\$0	\$0	\$0	\$0	\$161,386
38-Local Grnt &Donation						
4424-Local Transportation Allocatio	-	-	-	-	-	28,480
Total 38-Local Grnt &Donation	\$0	\$0	\$0	\$0	\$0	\$28,480
Total Revenues	\$81,431	\$0	\$0	\$0	\$0	\$189,866
60-Capital Outlay						
7000-Vehicles and Equipment	122,596	-	81,431	-	81,431	189,866
Total 60-Capital Outlay	\$122,596	\$0	\$81,431	\$0	\$81,431	\$189,866
61-Depreciation						
6600-Depreciation / Replacement	-	8,519	-	-	-	-
Total 61-Depreciation	\$0	\$8,519	\$0	\$0	\$0	\$0
Total Expenses	\$122,596	\$8,519	\$81,431	\$0	\$81,431	\$189,866
Total 21285490-Dial-A-Ride Capital Outlay Net	(\$41,165)	(\$8,519)	(\$81,431)	\$0	(\$81,431)	\$0

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
31-Licenses & Permits						
4239-Ticket Sales	83,009	81,501	80,000	-	80,000	15,000
Total 31-Licenses & Permits	\$83,009	\$81,501	\$80,000	\$0	\$80,000	\$15,000
36-Federal Grants						
4421-Grant/FTA Section 5339	-	-	-	-	-	161,386
4423-Federal Grant Sec 5307	563,929	568,058	715,000	911,490	811,898	750,000
Total 36-Federal Grants	\$563,929	\$568,058	\$715,000	\$911,490	\$811,898	\$911,386
37-State Grants						
4425-State Transit Assistance - Cit	463,983	288,690	300,000	68,693	300,000	232,051
Total 37-State Grants	\$463,983	\$288,690	\$300,000	\$68,693	\$300,000	\$232,051
38-Local Grnt & Donation						
4424-Local Transportation Allocatio	93,409	331,036	350,000	-	350,000	300,000
Total 38-Local Grnt & Donation	\$93,409	\$331,036	\$350,000	\$0	\$350,000	\$300,000
48-Refunds						
4650-Deposits Short/Over	5,539	1,060	-	-	-	-
4657-Miscellaneous Revenue	30,000	-	-	-	-	-
Total 48-Refunds	\$35,539	\$1,060	\$0	\$0	\$0	\$0
Total Revenues	\$1,239,869	\$1,270,345	\$1,445,000	\$980,183	\$1,541,898	\$1,458,437
50-Salaries & Benefits						
5000-Salaries / Full-Time	82,684	63,575	78,956	76,771	78,956	167,655
5005-Salaries / Part-time	-	-	-	-	-	7,238
5100-Salaries / Overtime	11,699	12,039	15,000	18,746	16,230	10,000
5105-Salaries - Leave Payout	-	51	-	-	-	-
5110-Salaries/Uniform Pay	573	573	573	573	573	298
5300-Public Employees Retirement Sy	24,963	9,390	10,810	10,503	10,810	19,854
5302-Long Term Disability Insurance	288	222	259	263	259	496
5303-Life Insurance Premiums	85	67	79	90	79	149
5304-Workers Compensation Insurance	9,292	7,490	7,508	9,772	8,581	15,656
5305-Medicare Tax- Employer's Share	1,421	1,111	1,195	1,433	1,262	2,652
5306-Unfunded Accrued Liability	-	15,592	18,252	19,284	18,252	20,379
5308-Deferred Compensation/Full-tim	3,372	2,614	2,279	3,187	2,809	5,275
5309-Unemployment Insurance	330	226	283	380	380	505
5310-Section 125 Benefit Allow.	11,273	10,471	13,199	10,561	13,199	10,869
6779-Pension Expense-GASB 68	24,765	8,860	24,765	-	24,765	-
Total 50-Salaries & Benefits	\$170,745	\$132,281	\$173,158	\$151,563	\$176,155	\$261,026
53-Materials & Services						
6412-Advertising/Other	407	2,104	1,500	201	1,500	2,136
6416-Office Supplies/Expendable	903	1,115	1,200	1,500	1,377	1,200
6418-Postage / Other Mailing Charge	83	9	500	41	500	125
6425-Vehicle Fuel, Supplies & Maint	114,175	83,813	90,000	75,165	90,000	100,000
6440-Contracted Services	656,922	713,210	856,161	839,855	856,161	810,000
6520-Ticket Purchases	4,090	3,195	3,500	433	3,500	3,000
6530-Conference/Training/Ed	3,256	1,933	4,000	485	4,000	3,250
6532-Maintenance/Other Supplies	-	540	-	22,501	17,142	20,000
Total 53-Materials & Services	\$852,513	\$875,803	\$956,861	\$933,380	\$974,180	\$939,711
54-Interfund Charges						
6902-Interfund Chg Central Supply	6,837	3,754	6,837	7,860	6,931	3,754
6903-Interfund Chg Cost Distrib	144,378	185,187	144,378	144,378	144,378	185,187
6904-Interfund Chg Admin OH	52,248	52,248	52,248	48,511	52,248	52,248
6918-Interfund Chg Comp Maint	4,435	4,515	4,435	4,435	4,435	4,515
6920-Interfund Chg Computer Replace	1,045	1,045	1,045	1,045	1,045	1,045
Total 54-Interfund Charges	\$208,943	\$246,749	\$208,943	\$206,229	\$209,037	\$246,749

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
61-Depreciation						
6600-Depreciation / Replacement	33,367	558	33,367	-	33,367	-
Total 61-Depreciation	\$33,367	\$558	\$33,367	\$0	\$33,367	\$0
63-Transfer Out						
8200-Transfer Out	28,500	28,500	28,500	33,982	28,500	28,500
8220-Transfers Out - Insurance Rese	2,261	-	2,261	1,884	2,261	2,306
Total 63-Transfer Out	\$30,761	\$28,500	\$30,761	\$35,866	\$30,761	\$30,806
Total Expenses	\$1,296,329	\$1,283,891	\$1,403,090	\$1,327,038	\$1,423,500	\$1,478,292
Total 21295300-Transportation - Fixed Route	(\$56,460)	(\$13,546)	\$41,910	(\$346,855)	\$118,398	(\$19,855)

(21295491)

Low Carbon Transit Operation

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
34-Interest						
4162-Interest Income	-	-	-	-	-	127
Total 34-Interest	\$0	\$0	\$0	\$0	\$0	\$127
37-State Grants						
4266-Low Carbon Transit Op Prog	-	-	124,327	-	124,327	41,844
Total 37-State Grants	\$0	\$0	\$124,327	\$0	\$124,327	\$41,844
Total Revenues	\$0	\$0	\$124,327	\$0	\$124,327	\$41,971
60-Capital Outlay						
7030-Facilities And Improvements	-	-	422,549	6,968	225,638	-
Total 60-Capital Outlay	\$470	\$0	\$422,549	\$6,968	\$225,638	\$0
Total Expenses	\$470	\$0	\$422,549	\$6,968	\$225,638	\$0
Total 21295491-Low Carbon Transit Operation	(\$470)	\$0	(\$298,222)	(\$6,968)	(\$101,311)	\$41,971

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
36-Federal Grants						
4421-Grant/FTA Section 5339	-	279,383	-	-	-	-
4423-Federal Grant Sec 5307	1,496,245	2,483,206	1,248,353	334,894	1,248,353	2,090,656
Total 36-Federal Grants	\$1,496,245	\$2,762,589	\$1,248,353	\$334,894	\$1,248,353	\$2,090,656
46-Non-Cash Capital Con						
4320-Capital Contribution	-	298,731	-	-	-	71,585
Total 46-Non-Cash Capital Con	\$0	\$298,731	\$0	\$0	\$0	\$71,585
Total Revenues	\$1,496,245	\$3,061,320	\$1,248,353	\$334,894	\$1,248,353	\$2,162,241
60-Capital Outlay						
6602-Capitalized Asset Contra Accou	-	(673,647)	-	-	-	-
7000-Vehicles and Equipment	79,403	673,167	412,800	340,785	412,800	-
7030-Facilities And Improvements	1,416,857	2,089,406	33,200	49,972	49,972	-
Total 60-Capital Outlay	\$1,496,260	\$2,088,926	\$446,000	\$354,612	\$462,772	\$0
61-Depreciation						
6600-Depreciation / Replacement	65,721	123,626	65,721	-	65,721	-
Total 61-Depreciation	\$65,721	\$123,626	\$65,721	\$0	\$65,721	\$0
Total Expenses	\$1,561,981	\$2,212,552	\$511,721	\$354,612	\$528,493	\$0
Total 21295500-MAX - Capital Outlay Net	(\$65,736)	\$848,768	\$736,632	(\$19,718)	\$719,860	\$2,162,241

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
37-State Grants						
4490-Proposition 1B PTMISEA	555,616	557,904	446,800	-	446,800	446,800
Total 37-State Grants	\$555,616	\$557,904	\$446,800	\$0	\$446,800	\$446,800
48-Refunds						
4659-Refunds and Reimbursements	-	-	-	16,750	16,750	-
Total 48-Refunds	\$0	\$0	\$0	\$16,750	\$16,750	\$0
Total Revenues	\$555,616	\$557,904	\$446,800	\$16,750	\$463,550	\$446,800
60-Capital Outlay						
6602-Capitalized Asset Contra Accou	-	(6,231,116)	-	-	-	-
6603-CIP Offset	(1,951,465)	3,467,423	-	-	-	-
7030-Facilities And Improvements	534,609	578,911	37,709	529	529	-
7050-Construction/Infrastructure	-	-	677,000	-	677,000	-
Total 60-Capital Outlay	(\$1,416,856)	(\$2,184,782)	\$714,709	\$265	\$677,529	\$0
61-Depreciation						
6600-Depreciation / Replacement	2,126	42,040	2,126	-	2,126	-
Total 61-Depreciation	\$2,126	\$42,040	\$2,126	\$0	\$2,126	\$0
Total Expenses	(\$1,414,730)	(\$2,142,742)	\$716,835	\$265	\$679,655	\$0
Total 21295590-Prop 1B PTMISEA Net	\$1,970,346	\$2,700,646	(\$270,035)	\$16,485	(\$216,105)	\$446,800



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The City of
MADERA

Golf

(20606299)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
34-Interest						
4162-Interest Income	-	-	-	-	-	451
Total 34-Interest	\$0	\$0	\$0	\$0	\$0	\$451
Total Revenues	\$0	\$0	\$0	\$0	\$0	\$451
58-Special Payments						
6448-Bond/Loan Admin Fees	10,048	(2,000)	10,048	-	10,048	11,122
6449-Bond Cost of Issuance Fees	-	-	-	-	-	20,768
8000-Interest Expense	48,632	39,778	32,128	32,128	32,128	22,590
8001-Principal Payment	-	-	296,600	149,500	296,600	306,200
Total 58-Special Payments	\$58,680	\$37,778	\$338,776	\$181,628	\$338,776	\$360,680
Total Expenses	\$58,680	\$37,778	\$338,776	\$181,628	\$338,776	\$360,680
Total 20606299-Golf Course Debt Service Net	(\$58,680)	(\$37,778)	(\$338,776)	(\$181,628)	(\$338,776)	(\$360,229)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
33-Charges for Services						
4213-Green Fee User Charges	55,889	65,900	41,250	46,425	52,000	60,000
Total 33-Charges for Services	\$55,889	\$65,900	\$41,250	\$46,425	\$52,000	\$60,000
41-Rental Income						
4169-Rents/ Pro Shop	40,000	35,834	20,000	16,666	20,000	20,000
Total 41-Rental Income	\$40,000	\$35,834	\$20,000	\$16,666	\$20,000	\$20,000
49-Transfers In						
4355-Transfer-In	298,804	298,151	298,804	249,003	298,804	298,151
Total 49-Transfers In	\$298,804	\$298,151	\$298,804	\$249,003	\$298,804	\$298,151
Total Revenues	\$394,693	\$399,885	\$360,054	\$312,094	\$370,804	\$378,151
54-Interfund Charges						
6921-Interfund Chg Land Rent	64,083	64,083	64,083	64,083	64,083	64,083
Total 54-Interfund Charges	\$64,083	\$64,083	\$64,083	\$64,083	\$64,083	\$64,083
60-Capital Outlay						
7000-Vehicles and Equipment	-	-	-	-	-	17,568
Total 60-Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$17,568
Total Expenses	\$64,083	\$64,083	\$64,083	\$64,083	\$64,083	\$81,651
Total 20606290-Golf Operations Net Surplus/	\$330,610	\$335,802	\$295,971	\$248,011	\$306,721	\$296,500



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SPECIAL REVENUE FUNDS

Fund Group Chart

Revenues & Expenses by Organization

Development Impact Fees

State Gas Tax

Measure T

Business Improvement District

Park Development

Parking District

Federal Aid Urban Grant

Local Transportation

Landscaping Assessment

Supplemental Law

Intermodal

Residential Rehab Housing

Low-Moderate Income Housing

Community Facilities Districts (CFD)



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Special Revenue FTE Count

Org Desc	Job Class Desc	19/20	20/21	21/22
General/Grant Oversight	GRANT ADMINISTRATOR	1.00	1.00	0.10
	GRANTS SPECIALIST	1.00	1.00	0.05
	PARKING ENFORCEMENT OFFICER	0.48		
	PROGRAM MANAGER - GRANTS	2.00	2.00	
General/Grant Oversight Sum		4.48	4.00	0.15
Intermodal Building	CUSTODIAN	0.48	0.48	
Intermodal Building Sum		0.48	0.48	
Parking Dist Operations	PARKING ENFORCEMENT OFFICER		0.48	0.48
Parking Dist Operations Sum			0.48	0.48
	GRANTS SPECIALIST			0.10
	PROGRAM MANAGER - GRANTS			1.00
CDBG Administrative Costs Sum				1.35
HOME Program Income	GRANTS SPECIALIST			0.25
HOME Program Income Sum				0.25
CalHome Program Income	GRANT ADMINISTRATOR			0.15
CalHome Program Income Sum				0.15
Tobacco Law Enforcement Grant	NEIGHBORHOOD PRES SPECIALIST 1			1.00
Tobacco Law Enforcement Grant Sum				1.00
#N/A	POLICE OFFICER I			0.17
#N/A Sum				0.17
		4.96	4.96	3.55

Special Revenue Funds

Budget Overview

Special Revenue Funds are established to track and report monies that must be expended for specified purposes. The following is a summary of the various accounts that collectively make up the Special Revenue Funds:

Special Gas Tax

This fund goes toward public works and transportation for street maintenance. Gas tax revenues for streets and roads are received from multiple sources monthly from the State Controller's Office. Funds are transferred to the Streets Department through the annual budget process to support the streets operations and projects.

Regional Surface Transportation Program (RSTP) Exchange

This fund provides flexible funding for projects to preserve and improve Federal-Aid highway, bridge, and tunnel projects on public roads, pedestrian and bicycle infrastructure, and intercity passenger projects. Funds are received as reimbursement for costs incurred.

State Transportation Improvement Program (STIP)

A multi-year capital improvement program of transportation projects on and off the State Highway System. Funds are programmed within the Madera County region to prioritize regional projects. There are currently no projects scheduled to receive STIP funds.

Proposition 1B LPP

State Program created by the Road Repair and Accountability Act of 2017 (Senate Bill (SB) 1) to provide funding to local and regional transportation agencies that have sought and received voter approved taxes (i.e. Measure T) and enacted fees for Road Maintenance and Rehabilitation (RMRA) projects. Projects require a 50 percent local match. Funds are received as reimbursement for costs incurred.

Road Maintenance & Rehabilitation Account (RMRA)

Utilized to address road maintenance, rehabilitation, and critical safety projects, this fund was created by the Road Repair and Accountability Act of 2017, SB 1. These funds are received monthly from the state.

Measure A

A ½ cent sales tax for local transportation projects collected from 1990 to 2005. The remaining fund balance has been designated for a specific project.

Measure T

Current ½ cent sales tax for local transportation projects and programs. It is a 20-year program that sunsets in 2027 that funds highway and road capital projects designed to improve traffic safety; relieve congestion; enhanced street maintenance; environmental enhancement through transportation projects; transit improvements; and leverage other state and federal funds. Funds are received quarterly from Madera County.

San Joaquin Valley Air Pollution Control District (SJVAPCD) REMOVE II Grant

This grant provides funding for projects consistent with the goals of the SJVAPCD.

Transportation

Prop 1B Public Transportation Modernization, Improvement and Service Enhancement Account (PTMISEA)

This program is aimed at transit modernization and improvement and service enhancement. This program is currently being used to fund a portion of the transit facility. Funds are received as reimbursement for costs incurred.

Low Carbon Transit Operations Program (LCTOP)

This program provides funding to be used by transit operators to reduce greenhouse emissions. The City has utilized these funds to improve transit stop amenities.

Local Transportation Fund (LTF)

This program is to fund Public Transportation including planning and program activities, pedestrian and bicycle facilities, community transit services, and bus and rail projects. Additionally, LTF may be used for construction and maintenance of local streets and roads. It is a component of the Transportation Development Act (TDA).

Sustainable Communities Grant

Grant program created to maintain and integrate multi-modal transportation, also from the Road Repair and Accountability Act of 2017, SB 1.

Parks

Housing Related Parks Program (HRPP) Grant

Grant funding for the creation and renovation of parks and community recreation facilities.

Tire Derived Products (TDP) Grant

This grant is administered by California Department of Resources Recycling and Recovery (CalRecycle) to promote markets for recycled-content products derived from waste tires generated in California and decrease the adverse environmental impacts created by unlawful disposal and stockpiling of waste tires.

Chukchansi Grant

This grant is currently funding one project in the CIP Program.

Development Impact Fees (DIF)

There is a Local Fee imposed on new development to fund the city's capital facilities. Revenues depend on development activity. Funds are collected during the

permitting process and deposited into multiple assigned accounts, each having a specific purpose.

Special Districts

Parking District Operations

Established by the city, this fund supports the acquisition, construction, installation or maintenance of parking facilities, street lighting, refuse receptacles, benches, parks, or fountains in the downtown area. The city serves as the fiscal agent and participants are billed quarterly. Currently, funds are used to pay for a part-time parking enforcement officer, refuse collection, gardening services, and a portion of the crow abatement program.

Business Improvement District

Established by the city, this program supports activities, and promotes events and tourism within the Business Improvement District. The city serves as the fiscal agent and participants are billed quarterly. The city remits the funds to the Madera Downtown Association quarterly, less expenses it incurs.

Community Facilities Districts (CFD)

CFD 2005-1 Special Tax for city services and CFD 2006-1 Special Tax for debt service on infrastructure improvements.

Landscape Maintenance Districts (LMD)

Funding for landscaping in 80 defined zones within the city. Special assessments are prepared in accordance with the Streets and Highway Code.

Federal Aid

Active Transportation Program (ATP)

State program that consolidates existing Federal and State transportation programs, including Transportation Alternatives Program (TAP), Bicycle Transportation Account (BTA), and State Safe Routes to School (SR2S) into a single program. Currently, there are no new projects funded through this program. Previously, ATP funds were utilized for one CIP project (PK-00008). Funds are received as reimbursement for costs incurred.

Bridge Preventive Maintenance Program (BPMP)

Intended to maintain existing inventory of bridges and is currently funding one CIP project (B-000004). Funds are received as reimbursement for costs incurred.

Congestion Mitigation & Air Quality Program (CMAQ)

Intended to fund transportation projects that will contribute to attainment of national air quality standards. Currently funding many CIP projects. Funds are received as reimbursement for costs incurred.

Highway Safety Improvement Program (HSIP)

Federal aid program available to states for achieving a significant reduction in fatalities and serious injuries on public roads. This program currently funds two CIP projects (R-000031 and R-000066). Funds are received as reimbursement for costs incur.

Housing

Home/CalHome Down Payment Assistance and Program Income

Grant money to assist first-time home buyers with down payment assistance. Funds recaptured from loan payments are deposited into Program Income to be used for further down payment assistance.

CalHome Manufactured Housing Rehabilitation and Program Income

Grant money to assist with the rehabilitation of manufactured housing. Funds recaptured from loan payments are placed into Program Income to be used for further rehab assistance.

Affordable Housing and Sustainable Communities Program (AHSC)

Administered by the Strategic Growth Council and implemented by the Department of Housing and Community Development (HCD), the AHSC Program funds land-use, housing, transportation, and land preservation projects to support infill and compact development that reduce greenhouse gas ("GHG") emissions.

Funding for the AHSC Program is provided from the Greenhouse Gas Reduction Fund (GGRF), an account established to receive Cap-and-Trade auction proceeds.

Law Enforcement Grants

Supplemental Law Enforcement Services Fund (SLESF)

Funds allocated to provide front-line law enforcement services.

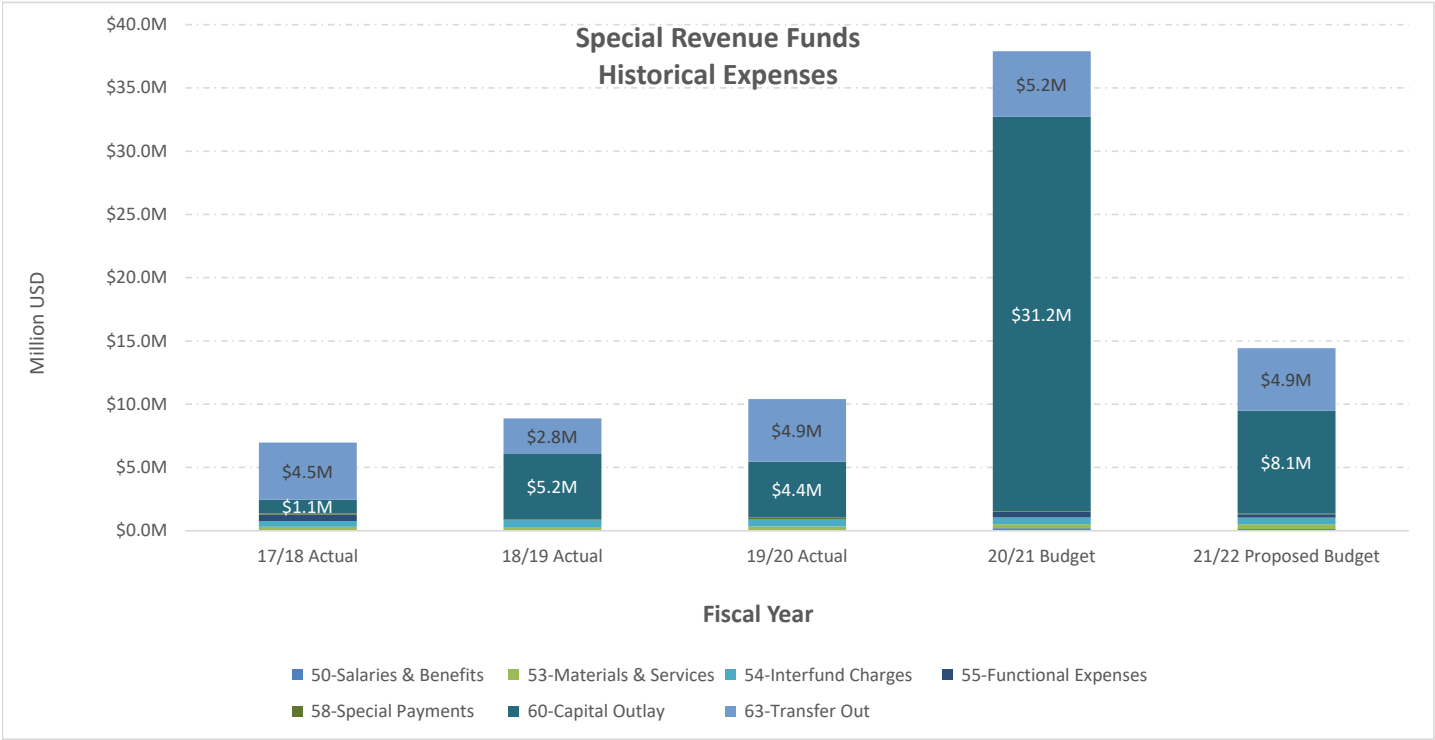
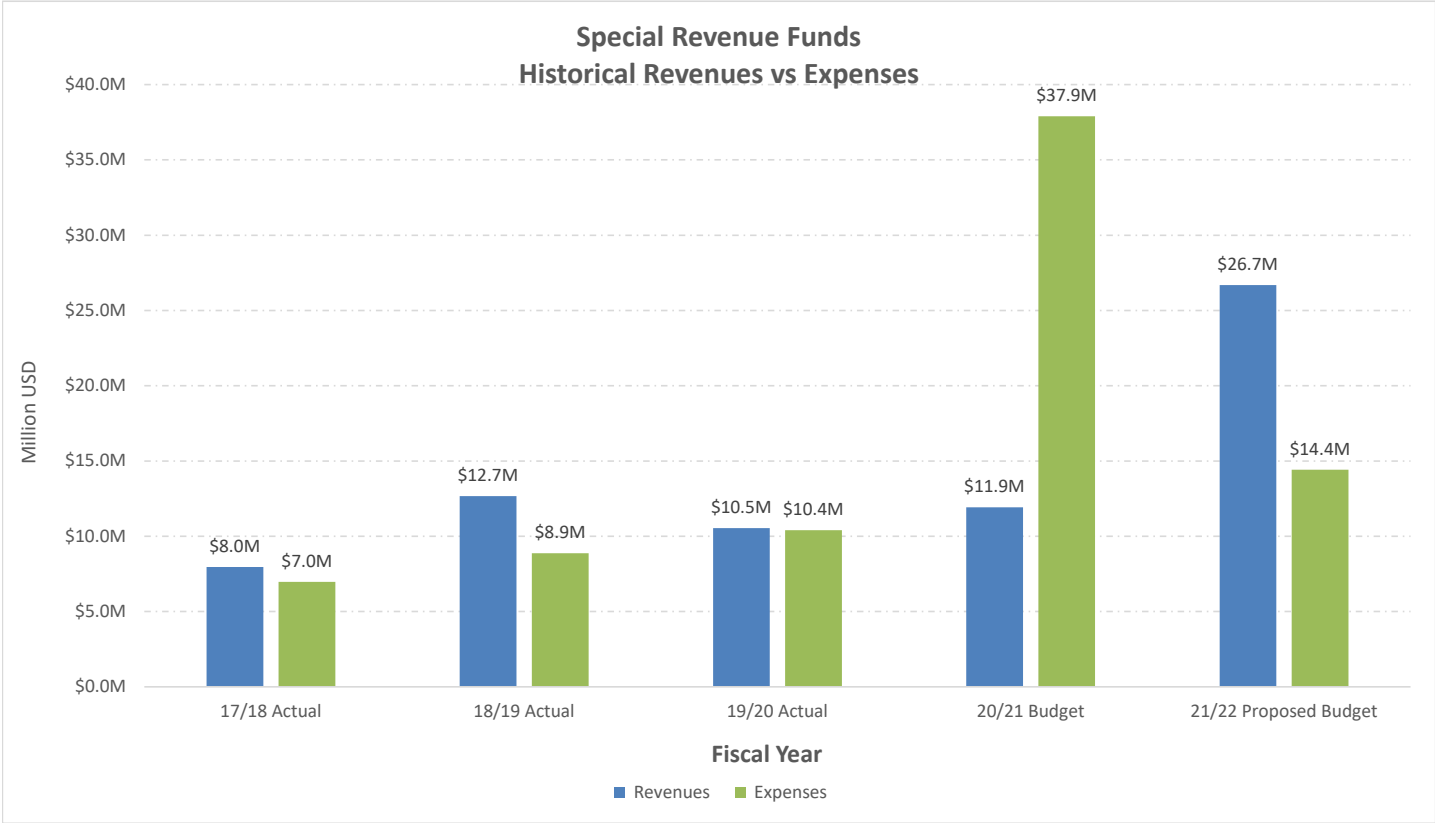
Justice Assistance Grant (JAG)

Funds allocated for the purpose of enforcing State and local laws improving the criminal justice system, with an emphasis on preventing violent crime. Grants may provide for personnel, equipment, training, technical assistance, and criminal justice information systems for the more widespread apprehension, prosecution, adjudication, detention, and rehabilitation of persons who violate criminal laws.

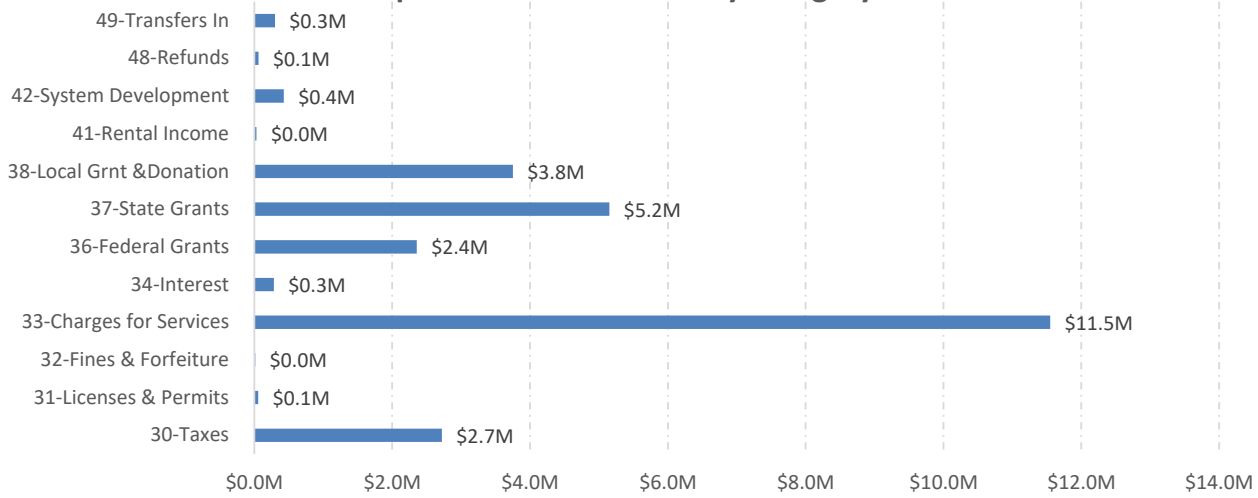
Tobacco Law Enforcement Grant

Department of Justice Grant funds to be used for police activities relating to the reduction of illegal sales and marketing of tobacco products to minors.

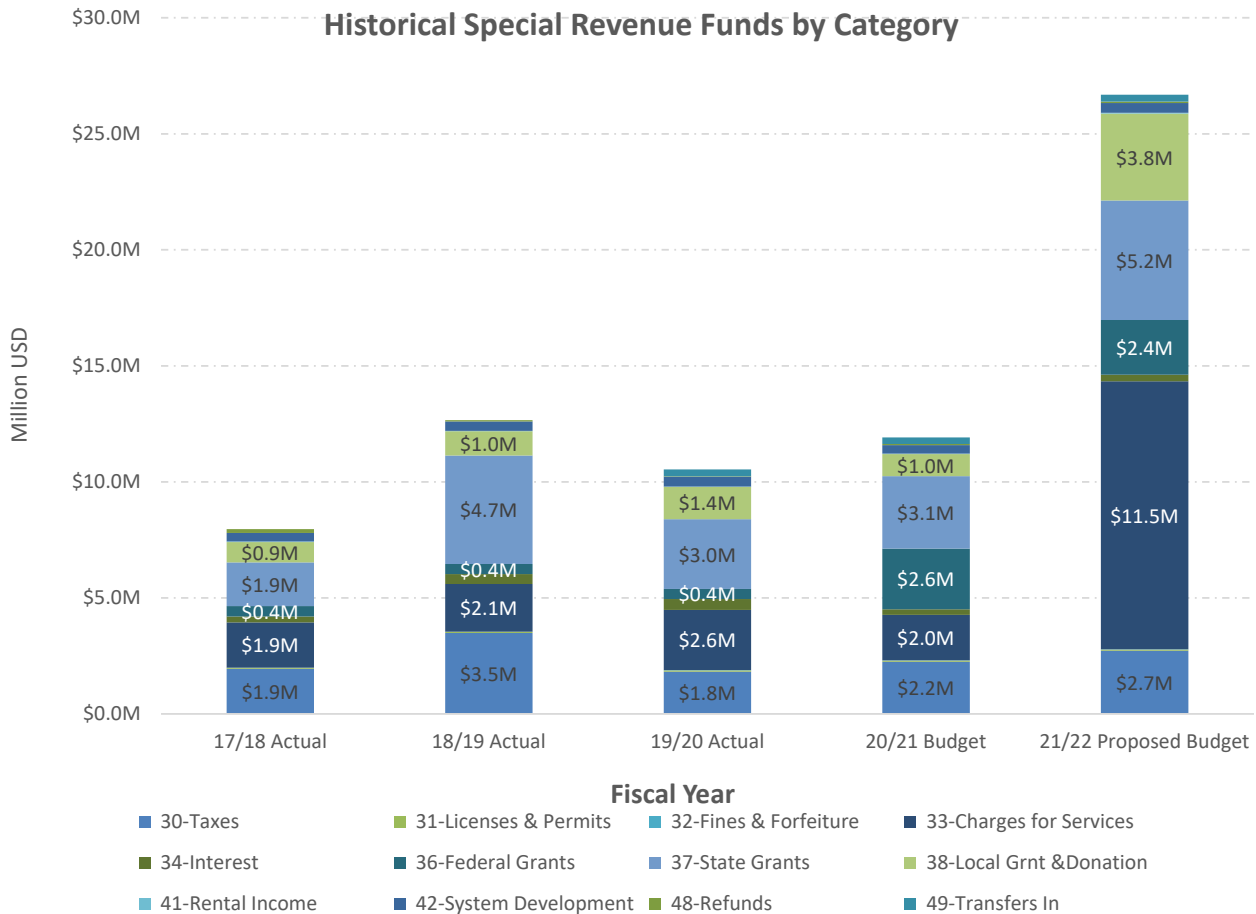
Charts



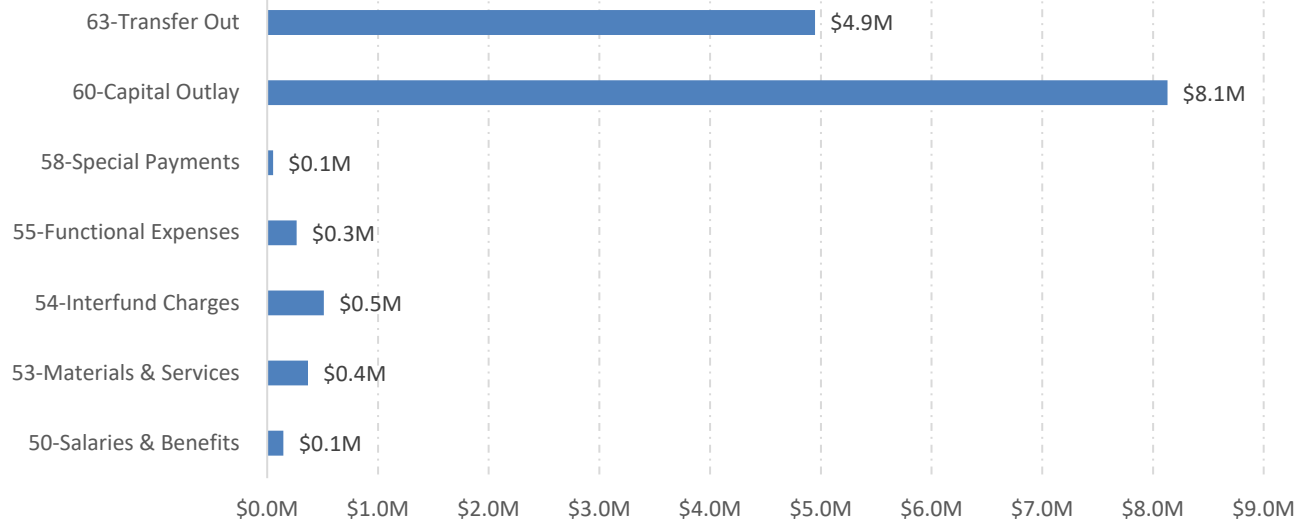
21/22 Proposed Budget Special Revenue Funds by Category



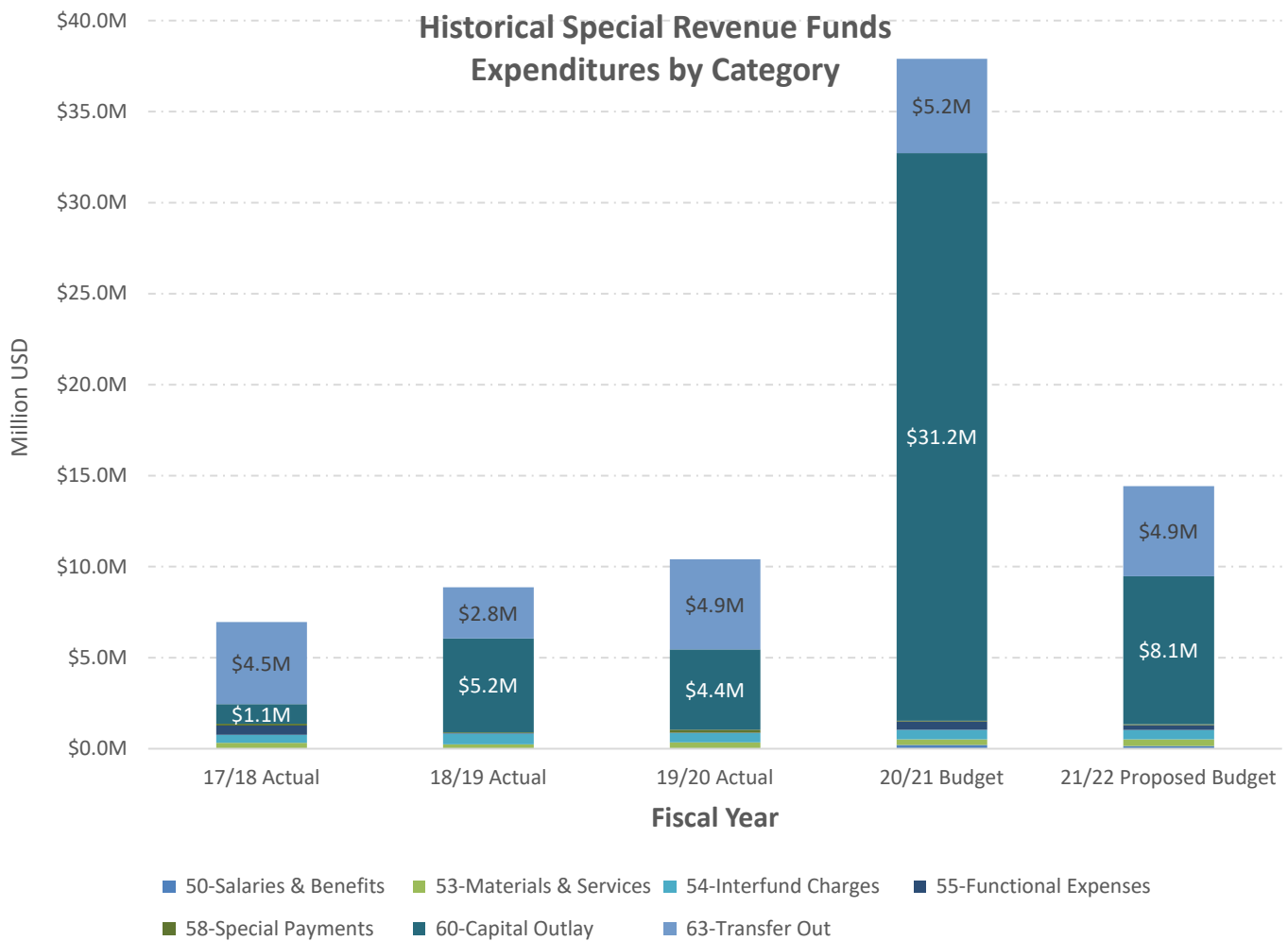
Historical Special Revenue Funds by Category



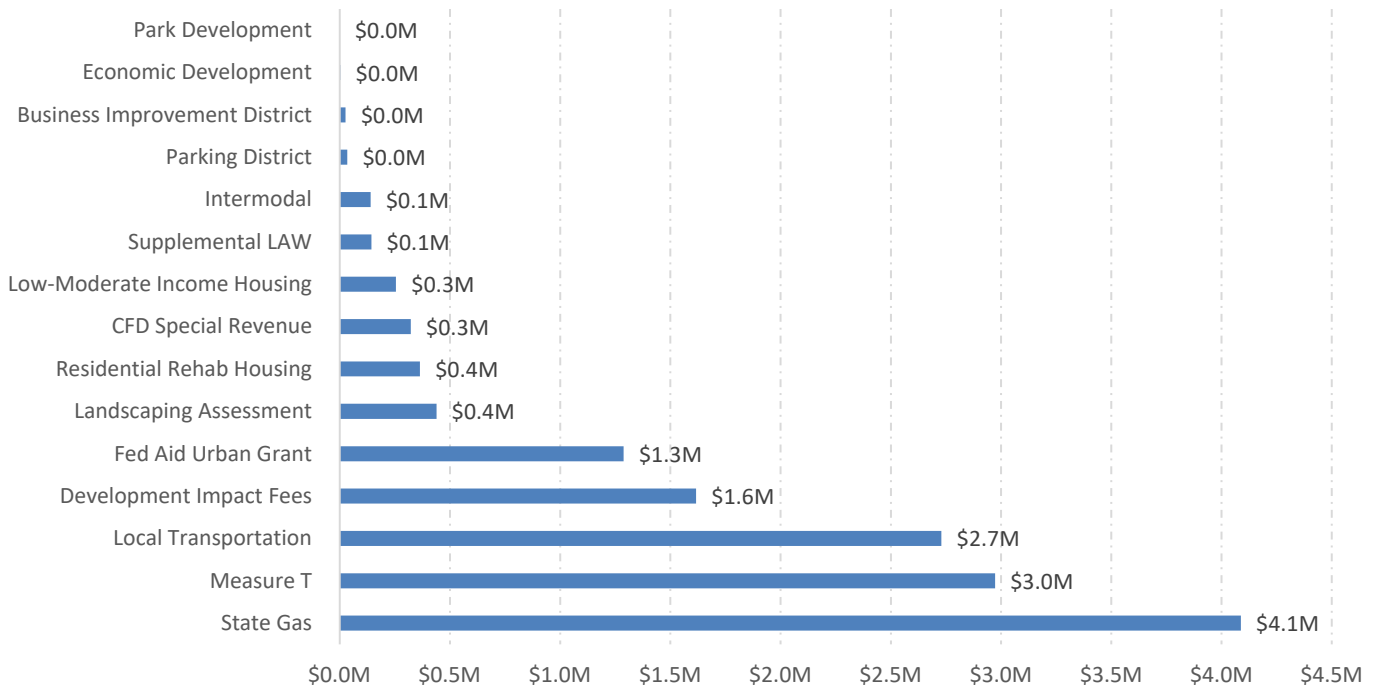
21/22 Proposed Budget Special Revenue Funds Expenditures by Category



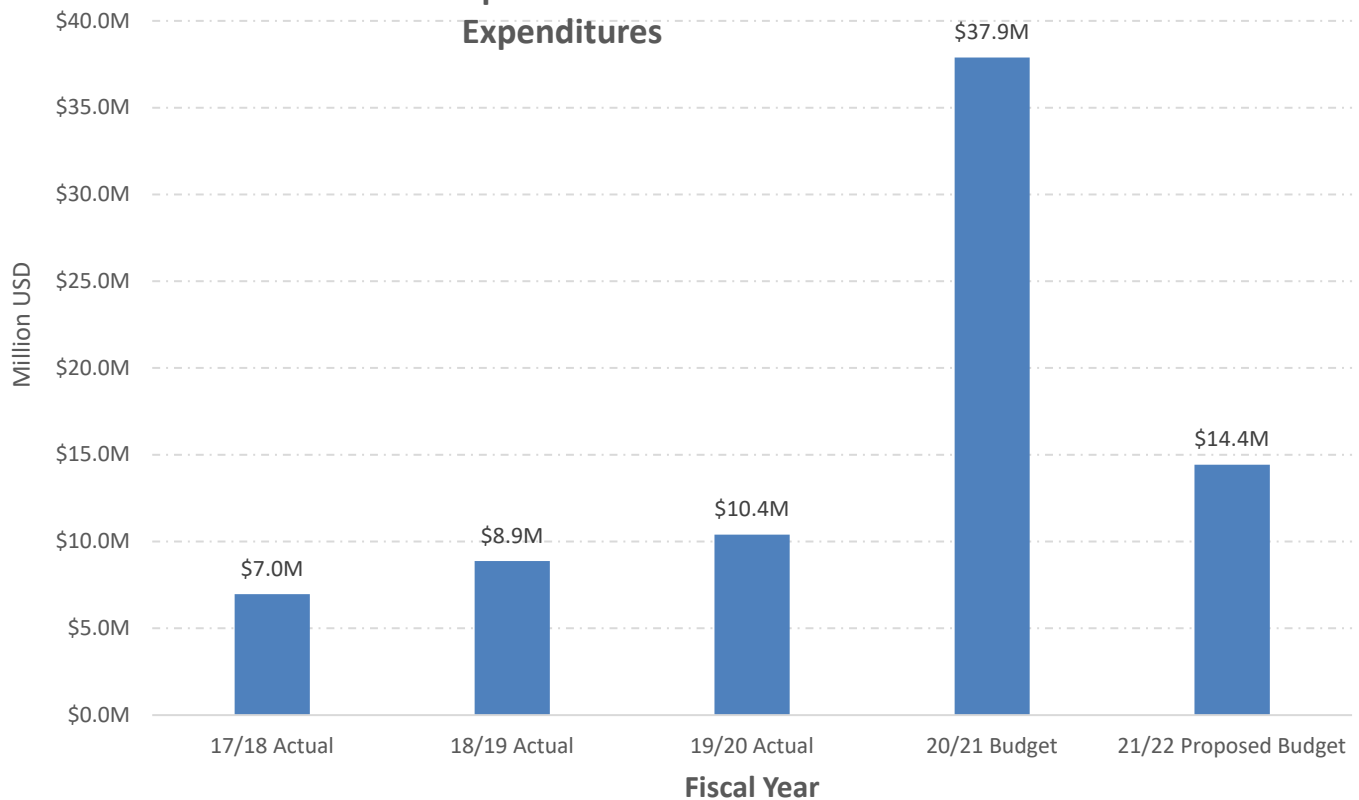
Historical Special Revenue Funds Expenditures by Category

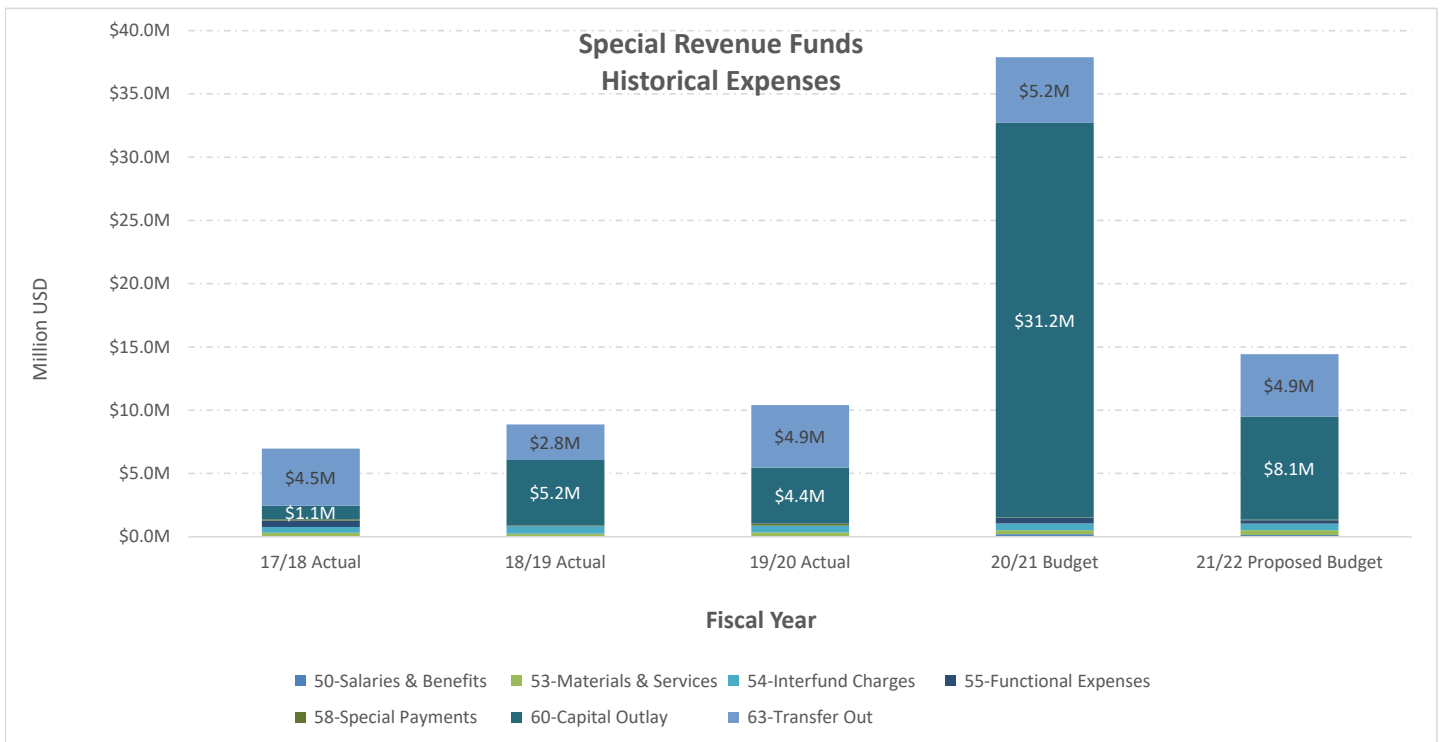
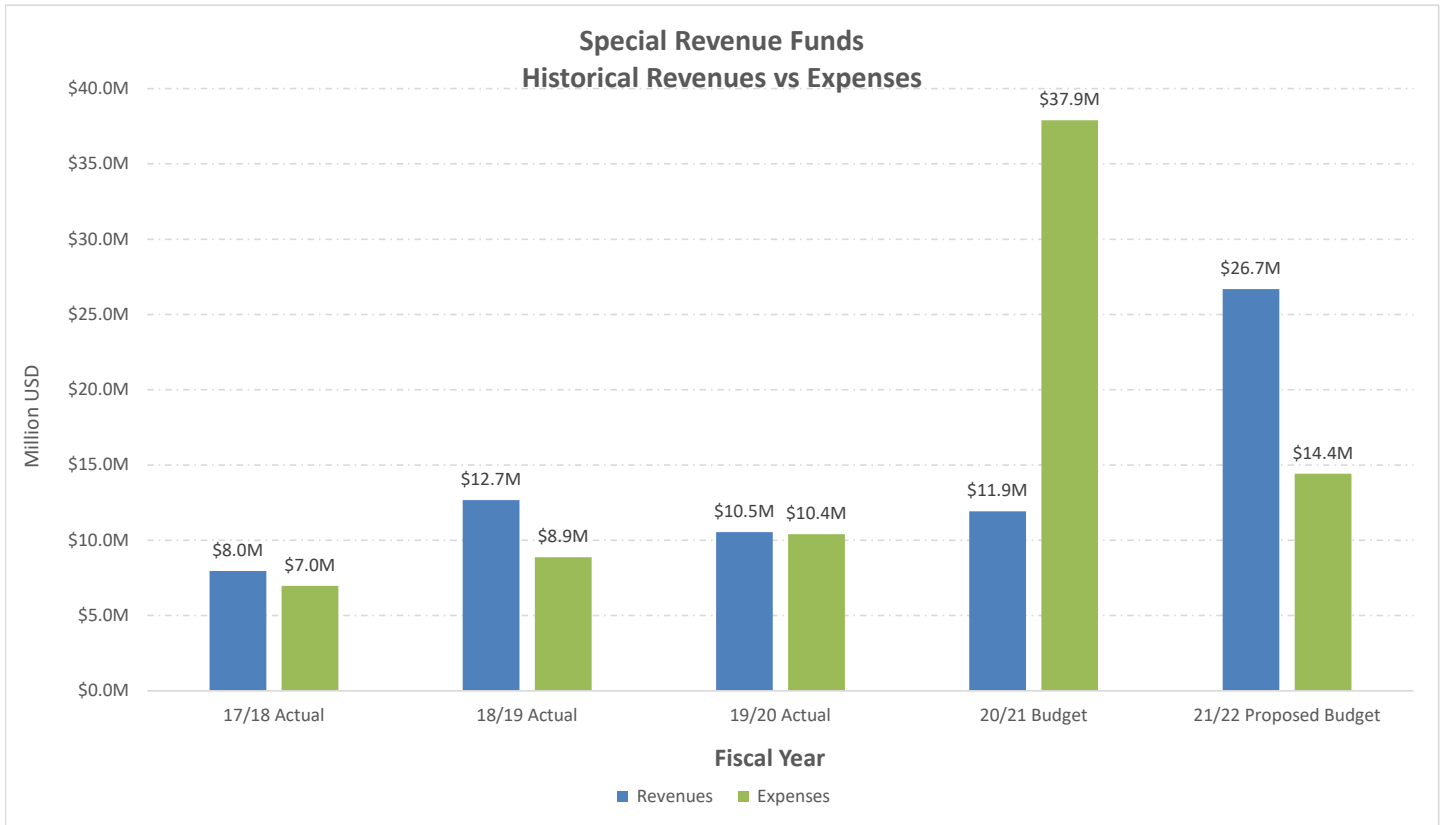


21/22 Proposed Budget Special Revenue Funds Expenditures by Fund



Historical Special Revenue Funds Expenditures





Expenditures Summaries

Development Impact Fees Org List	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
40800000-Water Develop Impact Fee	-	-	31,000	-	(31,000)	-100.0%	.0%
40810000-Water Pipe Dev Impact Fee	12,692	-	340,117	107,500	(232,617)	-68.4%	.7%
40820000-Water Well Impact Fee	-	-	-	50,000	50,000	#.0%	#.0%
40830000-Waste Water Dev Impact Fee	250,000	250,000	250,000	250,000	-	.0%	1.7%
40840000-Westberry Ellis Dev Impact Fee	69	-	595	-	(595)	-100.0%	.0%
40850000-Rd 28 Sewer Int Dev Impact Fee	100	4,000	863	4,000	3,137	363.5%	.0%
40860000-Develop Impact Fee/Fire	1,219,481	-	-	133,195	133,195	#.0%	#.0%
40870000-Develop Impact Fee/Police	125,089	125,020	125,617	125,020	(597)	-.5%	.9%
40880000-Develop Impact Fee/Parks	215,380	37	1,850,975	65,000	(1,785,975)	-96.5%	.5%
40890000-Develop Imp Fee/Public Works	147	-	5,470	-	(5,470)	-100.0%	.0%
40920000-General Government Impact Fee	392	-	3,462	-	(3,462)	-100.0%	.0%
40930000-Transportation Impact Fee	675	-	1,095,965	-	(1,095,965)	-100.0%	.0%
40940000-Administrative Services	15,630	15,000	20,567	15,000	(5,567)	-27.1%	.1%
40950000-Median Island	-	-	200,000	20,833	(179,167)	-89.6%	.1%
40960000-Arterial/Collector	118	55,623	1,520,749	26,619	(1,494,130)	-98.2%	.2%
40970000-Traffic Signal	407,301	6,800	1,332,877	-	(1,332,877)	-100.0%	.0%
40980000-Traffic Special Impact Fee	85	-	748	-	(748)	-100.0%	.0%
40990000-Sewer New Req	18,277	205,060	429,189	-	(429,189)	-100.0%	.0%
41000000-Sewer NW Quad U/A	33	-	288	-	(288)	-100.0%	.0%
41010000-Sewer NE Quad U/A	-	-	131,000	-	(131,000)	-100.0%	.0%
41020000-Sewer SW Quad U/A	179	-	1,580	532,380	530,800	33594.9	3.7%
41030000-Sewer SE Quad U/A	85	-	199,242	287,438	88,196	44.3%	2.0%
41040000-Drainage Dev Imp U/A	274	99,630	22,418	2	(22,416)	-100.0%	.0%
41050000-Storm Drain NW Quad U/A	73	-	140,646	-	(140,646)	-100.0%	.0%
41060000-Storm Drain NE Quad U/A	-	-	180,138	-	(180,138)	-100.0%	.0%
41070000-Storm Drain SW Quad U/A	-	-	140,000	-	(140,000)	-100.0%	.0%
41080000-Storm Drain SE Quad U/A	3,433	-	148,497	-	(148,497)	-100.0%	.0%
Total Development Impact Fees	2,269,513	761,170	8,172,003	1,616,987	(6,555,016)	-80.2%	11%

State Gas Org List	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
41303310-Gas Tax - Street Maintenance	975,598	2,890,722	2,668,537	4,068,331	1,399,794	52.5%	28.2%
41305420-Bicycle Transportation Act	1,016	-	456,989	-	(456,989)	-100.0%	.0%
41305421-Safe Route to School - State	-	-	3,888	-	(3,888)	-100.0%	.0%
41305422-REMOVE II - SJVAPCD	369	3,889	84,381	4,008	(80,373)	-95.3%	.0%
41305423-STIP- UPRR Match Grant	-	-	75,000	-	(75,000)	-100.0%	.0%
41305424-SB1-LPP (Local Partnership Pro	217,000	180,000	345,000	-	(345,000)	-100.0%	.0%
41315320-RSTP - Fed Exchange	1,483,109	247,740	2,860,129	15,000	(2,845,129)	-99.5%	.1%
41500000-Measure A	-	-	1,354,000	-	(1,354,000)	-100.0%	.0%
Total State Gas	2,677,092	3,322,351	7,847,924	4,087,339	(3,760,585)	-47.9%	28%

Measure T Org List	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
41514470-Measure T - RTP - Rehab/Recons	854,073	744,785	7,939,940	1,873,422	(6,066,518)	-76.4%	13.0%
41520000-Measure T- LTP Street Maint.	253,407	770,140	941,432	632,372	(309,060)	-32.8%	4.4%
41530000-Measure T -LTP Suppl Sts.Maint	170,563	290,495	442,559	290,495	(152,064)	-34.4%	2.0%
41540000-Measure T -LTP ADA Compliance	5,385	19,824	238,524	20,000	(218,524)	-91.6%	.1%
41550000-Measure T -Transit Enhancement	-	106,848	196,148	-	(196,148)	-100.0%	.0%
41560000-Measure T -Transit Enh/ADA/Sr.	-	-	26,003	-	(26,003)	-100.0%	.0%
41570000-Measure T-Enviro Enhan/Bike/Pe	4,396	169,050	562,145	156,400	(405,745)	-72.2%	1.1%
41580000-Measure T -LTP- Flexible	-	672	61,328	-	(61,328)	-100.0%	.0%
Total Measure T	1,287,824	2,101,814	10,408,079	2,972,689	(7,435,390)	-71.4%	21%

Business Improvement District Org Lis	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
41600000-Madera Downtown BID	22,547	20,086	22,547	26,397	3,850	17.1%	.2%
Total Business Improvement District	22,547	20,086	22,547	26,397	3,850	17.1%	0%

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
Park Development Org List							
41096351-HRPP Grant	134,570	-	-	-		#.0%	#.0%
41096352-TDP 2014 (Tire Derived Product	-	-	36,282	-	(36,282)	-100.0%	.0%
41096353-TDP 2016 (Tire Derived Product	-	-	150,000	-	(150,000)	-100.0%	.0%
41096354-Chukchansi Grant	28,983	-	23,235	-	(23,235)	-100.0%	.0%
Total Park Development	163,553	-	209,517	-	(209,517)	-100.0%	0%

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
Parking District Org List							
41400000-Parking Dist Operations	29,337	18,727	46,055	34,742	(11,313)	-24.6%	.2%
Total Parking District	29,337	18,727	46,055	34,742	(11,313)	-24.6%	0%

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
Fed Aid Urban Grant Org List							
41705010-Sustainable Community Grant	48,721	179,747	210,861	160,142	(50,719)	-24.1%	1.1%
41705030-FAU - Parks & Pedestrian Proj	-	204,317	187,366	-	(187,366)	-100.0%	.0%
41705070-FAU CMAQ	244,664	741,628	2,255,344	1,068,038	(1,187,306)	-52.6%	7.4%
41705080-Highway Safety Improv Program	17,053	448,516	22,200	10,440	(11,760)	-53.0%	.1%
41705090-Active Transportation Program	-	260,020	237,960	493	(237,467)	-99.8%	.0%
41705730-Bridge Preventative Maint.Prog	7,976	1,974	178,604	48,729	(129,875)	-72.7%	.3%
Total Fed Aid Urban Grant	318,414	1,836,202	3,092,335	1,287,842	(1,804,493)	-58.4%	9%

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
Local Transportation Org List							
42005330-Local Transportation- Streets	785,797	1,095,769	4,591,423	2,469,147	(2,122,276)	-46.2%	17.1%
42005410-Local Transportation- Parks	30,675	34,366	300,873	224,513	(76,360)	-25.4%	1.6%
42005493-Local Transportation- Transit	41,636	153,881	124,985	35,480	(89,505)	-71.6%	.2%
Total Local Transportation	858,108	1,284,016	5,017,281	2,729,140	(2,288,141)	-45.6%	19%

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
Landscaping Assessment Org List							
45010000-Zone 1 Activities	5,116	5,780	5,116	6,079	963	18.8%	.0%
45020000-Zone 2 Activities	27,837	31,170	27,837	31,633	3,796	13.6%	.2%
45030000-Zone 3 Activities	9,983	8,070	9,983	8,388	(1,595)	-16.0%	.1%
45040000-Zone 4 Activities	13,895	16,930	13,895	17,498	3,603	25.9%	.1%
45050000-Zone 5 Activities	2,164	-	-	-		#.0%	#.0%
45060000-Zone 6A Activities	12,224	19,952	12,224	20,346	8,122	66.4%	.1%
45070000-Zone 6B Activities	8,060	8,304	8,060	8,604	544	6.7%	.1%
45080000-Zone 7 Activities	4,395	3,462	-	3,813	3,813	#.0%	#.0%
45090000-Zone 8 Activities	4,106	5,540	4,106	5,615	1,509	36.8%	.0%
45100000-Zone 9 Activities	2,507	2,231	2,507	2,325	(182)	-7.3%	.0%
45110000-Zone 10A Activities	381	312	-	421	421	#.0%	#.0%
45120000-Zone 10B Activities	661	871	661	880	219	33.1%	.0%
45130000-Zone 10C Activities	945	1,223	-	1,240	1,240	#.0%	#.0%
45140000-Zone 10D Activities	628	592	628	603	(25)	-4.0%	.0%
45150000-Zone 10E Activities	677	656	677	671	(6)	-.9%	.0%
45160000-Zone 10F Activities	851	1,104	851	1,120	269	31.6%	.0%
45170000-Zone 10G Activities	1,280	1,329	-	1,352	1,352	#.0%	#.0%
45180000-Zone 10H Activities	1,607	1,545	-	1,579	1,579	#.0%	#.0%
45190000-Zone 10I Activities	2,714	657	2,714	671	(2,043)	-75.3%	.0%
45200000-Zone 12 Activities	19,938	25,929	19,938	26,422	6,484	32.5%	.2%
45210000-Zone 13 Activities	5,018	7,188	5,018	7,055	2,037	40.6%	.0%
45220000-Zone 14 Activities	2,669	2,879	2,669	3,004	335	12.6%	.0%
45230000-Zone 15 Activities	1,056	3,540	-	3,553	3,553	#.0%	#.0%
45240000-Zone 15B Activities	543	301	543	308	(235)	-43.3%	.0%
45250000-Zone 15C Activities	935	647	-	649	649	#.0%	#.0%

45260000-Zone 16 Activities	3,123	5,203	3,123	5,210	2,087	66.8%	.0%
45270000-Zone 17A Activities	7,317	5,869	7,317	5,971	(1,346)	-18.4%	.0%
45280000-Zone 17B Activities	1,641	2,628	1,641	2,636	995	60.6%	.0%
45290000-Zone 17C Activities	2,855	2,974	2,855	3,030	175	6.1%	.0%
45300000-Zone 17D Activities	3,233	1,763	3,233	1,788	(1,445)	-44.7%	.0%
45310000-Zone 18 Activities	2,484	4,057	2,484	4,372	1,888	76.0%	.0%
45320000-Zone 20A Activities	849	1,451	849	1,457	608	71.6%	.0%
45330000-Zone 20B Activities	1,330	155	1,330	139	(1,191)	-89.5%	.0%
45340000-Zone 20C Activities	1,556	1,062	-	1,065	1,065	#.0%	#.0%
45350000-Zone 21A Activities	4,337	15	4,337	206	(4,131)	-95.3%	.0%
45360000-Zone 21B Activities	3,079	2,882	3,079	2,947	(132)	-4.3%	.0%
45370000-Zone 21C Activities	6,637	4,806	-	5,140	5,140	#.0%	#.0%
45380000-Zone 21D Activities	3,233	3,058	-	3,217	3,217	#.0%	#.0%
45390000-Zone 23 Activities	1,699	312	-	320	320	#.0%	#.0%
45400000-Zone 24 Activities	8,500	11,754	8,500	11,853	3,353	39.4%	.1%
45410000-Zone 25C Activities	1,929	1,688	1,929	1,776	(153)	-7.9%	.0%
45420000-Zone 25D Activities	1,601	2,146	1,601	2,223	622	38.9%	.0%
45430000-Zone 26 Activities	1,501	1,487	-	1,448	1,448	#.0%	#.0%
45440000-Zone 26B Activities	2,216	1,810	2,216	1,850	(366)	-16.5%	.0%
45450000-Zone 26C Activities	1,000	971	1,000	991	(9)	-.9%	.0%
45460000-Zone 26D Activities	989	708	-	748	748	#.0%	#.0%
45470000-Zone 27 Activities	1,433	1,454	1,433	1,479	46	3.2%	.0%
45480000-Zone 27B Activities	2,823	1,841	2,823	1,885	(938)	-33.2%	.0%
45490000-Zone 28 Activities	3,392	5,136	3,392	5,241	1,849	54.5%	.0%
45500000-Zone 28B Activities	1,419	1,234	1,419	1,274	(145)	-10.2%	.0%
45510000-Zone 29 Activities	5,415	5,462	5,415	5,485	70	1.3%	.0%
45520000-Zone 29B Activities	3,107	1,540	3,107	1,609	(1,498)	-48.2%	.0%
45530000-Zone 29C Activities	1,279	1,790	1,279	1,751	472	36.9%	.0%
45540000-Zone 29D Activities	2,841	2,394	2,841	2,450	(391)	-13.8%	.0%
45550000-Zone 29E Activities	1,367	1,883	1,367	1,916	549	40.2%	.0%
45560000-Zone 30 Activities	3,912	3,772	-	3,748	3,748	#.0%	#.0%
45570000-Zone 31A Activities	14,026	13,548	14,026	13,783	(243)	-1.7%	.1%
45580000-Zone 31B Activities	19,254	24,748	-	24,918	24,918	#.0%	#.0%
45590000-Zone 32A Activities	4,200	4,632	4,200	4,746	546	13.0%	.0%
45600000-Zone 32B Activities	3,634	3,787	3,634	3,861	227	6.2%	.0%
45610000-Zone 33 Activities	5,191	4,955	5,191	5,075	(116)	-2.2%	.0%
45620000-Zone 34 Activities	6,064	15,694	6,064	15,703	9,639	159.0%	.1%
45630000-Zone 34B Activities	3,027	343	-	388	388	#.0%	#.0%
45640000-Zone 34C Activities	2,500	63	-	295	295	#.0%	#.0%
45650000-Zone 35 Activities	2,463	2,449	2,463	2,509	46	1.9%	.0%
45660000-Zone 36A Activities	5,934	6,614	5,934	6,785	851	14.3%	.0%
45670000-Zone 36B Activities	876	1,101	-	1,153	1,153	#.0%	#.0%
45680000-Zone 36C Activities	2,251	4,448	2,251	4,475	2,224	98.8%	.0%
45690000-Zone 37 Activities	2,698	2,430	2,698	2,490	(208)	-7.7%	.0%
45700000-Zone 39 Activities	2,653	4,191	2,653	4,352	1,699	64.0%	.0%
45710000-Zone 40 Activities	3,510	3,246	3,510	3,361	(149)	-4.2%	.0%
45720000-Zone 41 Activities	10,905	2,655	10,905	2,719	(8,186)	-75.1%	.0%
45730000-Zone 43A Activities	39,782	40,536	39,782	42,759	2,977	7.5%	.3%
45740000-Zone 43B Activities	1,896	-	1,896	-	(1,896)	-100.0%	.0%
45750000-Zone 43C Activities	15,341	19,896	15,341	19,927	4,586	29.9%	.1%
45760000-Zone 43D Activities	5,467	7,423	5,467	7,853	2,386	43.6%	.1%
45770000-Zone 43E Activities	1,009	18	1,009	194	(815)	-80.8%	.0%
45780000-Zone 44 Activities	3,767	3,016	-	3,027	3,027	#.0%	#.0%
45790000-Zone 45A Activities	6,597	6,825	6,597	6,912	315	4.8%	.0%
45800000-Zone 46 Activities	7,374	9,090	7,374	9,285	1,911	25.9%	.1%
45810000-Zone 50 Activities	2,935	3,321	-	3,503	3,503	#.0%	#.0%
45820000-Zone 51 Activities	340	9,980	340	9,855	9,515	2798.5%	.1%
Total Landscaping Assessment	391,981	428,526	327,332	438,982	111,650	34.1%	3%

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
Supplemental LAW Org List							
47700000-Supplemental Law Enforcement	235,657	64,423	239,370	65,390	(173,980)	-72.7%	.5%
47800000-Local Law Enforce. Block Grant	34,854	8,713	62,368	-	(62,368)	-100.0%	.0%
47810210-OJP BJA FY20 COVID-19	-	-	100,599	16,884	(83,715)	-83.2%	.1%
47900000-DUI Enforcement& Awareness	-	-	85,000	-	(85,000)	-100.0%	.0%
47910000-Tobacco Law Enforcement Grant	2,032	-	24,540	60,639	36,099	147.1%	.4%
47930000-OTS-STEP DUI Grant	-	16,185	-	1,703	1,703	#.0%	#.0%
Total Supplemental LAW	272,543	89,321	511,877	144,616	(367,261)	-71.7%	1%

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
Intermodal Org List							
41100000-Madera Transit Center	-	-	-	35,000	35,000	#.0%	#.0%
41105492-Prop.1B CalOES	-	38,997	-	19,511	19,511	#.0%	#.0%
41108060-Intermodal Building	82,603	90,008	108,768	86,207	(22,561)	-20.7%	.6%
Total Intermodal	82,603	129,005	108,768	140,718	31,950	29.4%	1%

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
Economic Development Org List							
42500000-Economic Develop Fund U/A	16,312	5,329	455,684	3,377	(452,307)	-99.3%	.0%
Total Economic Development	16,312	5,329	455,684	3,377	(452,307)	-99.3%	0%

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
Residential Rehab Housing Org List							
43600000-NSP3 Program U/A	2	-	2	31,151	31,149	1557450.	.2%
43800000-Home DAP	-	3,991	427,845	4,051	(423,794)	-99.1%	.0%
44004432-CalHome MH Rehab	39,229	32,336	40,254	86,831	46,577	115.7%	.6%
44004460-HOME Program Income	16,510	38,469	16,510	56,933	40,423	244.8%	.4%
44004610-CalHOME DAP	-	-	-	12,775	12,775	#.0%	#.0%
44004620-CalHOME OOR	-	-	-	124,523	124,523	#.0%	#.0%
44004630-CalHome Program Income	-	8,036	-	47,573	47,573	#.0%	#.0%
Total Residential Rehab Housing	55,741	82,832	484,611	363,837	(120,774)	-24.9%	3%

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
Low-Moderate Income Housing Org Lis							
40200000-Low/Mod Housing Fund	111,902	637	247,165	5,723	(241,442)	-97.7%	.0%
40210000-AFFORDABLE HOUSING	-	-	629,000	250,000	(379,000)	-60.3%	1.7%
Total Low-Moderate Income Housing	111,902	637	876,165	255,723	(620,442)	-70.8%	2%

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
CFD Special Revenue Org List							
48000000-CFD 2005-1, City-Wide Services	306,856	305,183	306,921	305,256	(1,665)	-.5%	2.1%
48030000-CFD 2012-1, Public Service	-	9,750	-	9,750	9,750	#.0%	#.0%
48040000-CFD 2013-1 Madera Family Apt	8,280	7,850	10,247	7,850	(2,397)	-23.4%	.1%
Total CFD Special Revenue	315,136	322,783	317,168	322,856	5,688	1.8%	2%
Total	\$8,872,606	\$10,402,799	\$37,897,346	\$14,425,245	(\$23,472,101)	-61.9%	100%

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
40800000-Water Develop Impact Fee Category Expenditures					Dollar Change	Pct Chg	
60-Capital Outlay	-	-	31,000	-	(31,000)	-100.0%	#Error
Total 40800000-Water Develop Impact Fee- 40800000	-	-	31,000	-	(31,000)	-100.0%	#Error

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
40810000-Water Pipe Dev Impact Fee Category Expenditures					Dollar Change	Pct Chg	
60-Capital Outlay	12,692	-	340,117	107,500	(232,617)	-68.4%	100.0%
Total 40810000-Water Pipe Dev Impact Fee- 40810000	12,692	-	340,117	107,500	(232,617)	-68.4%	100%

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
40820000-Water Well Impact Fee Category Expenditures					Dollar Change	Pct Chg	
60-Capital Outlay	-	-	-	50,000	50,000	#.0%	#.0%
Total 40820000-Water Well Impact Fee- 40820000	-	-	-	50,000	50,000	#.0%	100%

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
40830000-Waste Water Dev Impact Fee Category Expenditures					Dollar Change	Pct Chg	
63-Transfer Out	250,000	250,000	250,000	250,000		.0%	100.0%
Total 40830000-Waste Water Dev Impact Fee-40830000	250,000	250,000	250,000	250,000		.0%	100%

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
40840000-Westberry Ellis Dev Impact Fee Category Expenditures					Dollar Change	Pct Chg	
53-Materials & Services	69	-	595	-	(595)	-100.0%	#Error
Total 40840000-Westberry Ellis Dev Impact Fee-40840000	69	-	595	-	(595)	-100.0%	#Error

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
40850000-Rd 28 Sewer Int Dev Impact Fee Category Expenditures					Dollar Change	Pct Chg	
53-Materials & Services	100	-	863	-	(863)	-100.0%	.0%
63-Transfer Out	-	4,000	-	4,000	4,000	#.0%	#.0%
Total 40850000-Rd 28 Sewer Int Dev Impact Fee-40850000	100	4,000	863	4,000	3,137	363.5%	100%

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
40860000-Develop Impact Fee/Fire Category Expenditures					Dollar Change	Pct Chg	
60-Capital Outlay	1,219,481	-	-	133,195	133,195	#.0%	#.0%
Total 40860000-Develop Impact Fee/Fire- 40860000	1,219,481	-	-	133,195	133,195	#.0%	100%

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
40870000-Develop Impact Fee/Police Category Expenditures							
53-Materials & Services	69	-	597	-	(597)	-100.0%	.0%
63-Transfer Out	125,020	125,020	125,020	125,020		.0%	100.0%
Total 40870000-Develop Impact Fee/Police- 40870000	125,089	125,020	125,617	125,020	(597)	-.5%	100%

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
40880000-Develop Impact Fee/Parks Category Expenditures							
53-Materials & Services	188	-	1,661	-	(1,661)	-100.0%	.0%
60-Capital Outlay	20,935	37	1,655,057	65,000	(1,590,057)	-96.1%	100.0%
63-Transfer Out	194,257	-	194,257	-	(194,257)	-100.0%	.0%
Total 40880000-Develop Impact Fee/Parks- 40880000	215,380	37	1,850,975	65,000	(1,785,975)	-96.5%	100%

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
40890000-Develop Imp Fee/Public Works Category Expenditures							
53-Materials & Services	147	-	1,301	-	(1,301)	-100.0%	#Error
60-Capital Outlay	-	-	4,169	-	(4,169)	-100.0%	#Error
Total 40890000-Develop Imp Fee/Public Works-40890000	147	-	5,470	-	(5,470)	-100.0%	#Error

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
40920000-General Government Impact Fee Category Expenditures							
53-Materials & Services	392	-	3,462	-	(3,462)	-100.0%	#Error
Total 40920000-General Government Impact Fee-40920000	392	-	3,462	-	(3,462)	-100.0%	#Error

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
40930000-Transportation Impact Fee Category Expenditures							
53-Materials & Services	675	-	5,965	-	(5,965)	-100.0%	#Error
60-Capital Outlay	-	-	1,090,000	-	(1,090,000)	-100.0%	#Error
Total 40930000-Transportation Impact Fee- 40930000	675	-	1,095,965	-	(1,095,965)	-100.0%	#Error

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
40940000-Administrative Services Category Expenditures							
53-Materials & Services	630	-	5,567	-	(5,567)	-100.0%	.0%
63-Transfer Out	15,000	15,000	15,000	15,000		.0%	100.0%
Total 40940000-Administrative Services- 40940000	15,630	15,000	20,567	15,000	(5,567)	-27.1%	100%

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
40950000-Median Island Category Expenditures							
58-Special Payments	-	-	-	20,833	20,833	#.0%	#.0%
60-Capital Outlay	-	-	200,000	-	(200,000)	-100.0%	.0%
Total 40950000-Median Island-40950000	-	-	200,000	20,833	(179,167)	-89.6%	100%

40960000-Arterial/Collector Category Expenditures	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
53-Materials & Services	118	-	1,044	-	(1,044)	-100.0%	.0%
58-Special Payments	-	55,623	-	26,619	26,619	#.0%	#.0%
60-Capital Outlay	-	-	1,519,705	-	(1,519,705)	-100.0%	.0%
Total 40960000-Arterial/Collector-40960000	118	55,623	1,520,749	26,619	(1,494,130)	-98.2%	100%

40970000-Traffic Signal Category Expenditures	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
60-Capital Outlay	407,301	6,800	1,332,877	-	(1,332,877)	-100.0%	#Error
Total 40970000-Traffic Signal-40970000	407,301	6,800	1,332,877	-	(1,332,877)	-100.0%	#Error

40980000-Traffic Special Impact Fee Category Expenditures	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
53-Materials & Services	85	-	748	-	(748)	-100.0%	#Error
Total 40980000-Traffic Special Impact Fee-40980000	85	-	748	-	(748)	-100.0%	#Error

40990000-Sewer New Req Category Expenditures	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
60-Capital Outlay	18,277	205,060	429,189	-	(429,189)	-100.0%	#Error
Total 40990000-Sewer New Req-40990000	18,277	205,060	429,189	-	(429,189)	-100.0%	#Error

41000000-Sewer NW Quad U/A Category Expenditures	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
53-Materials & Services	33	-	288	-	(288)	-100.0%	#Error
Total 41000000-Sewer NW Quad U/A-41000000	33	-	288	-	(288)	-100.0%	#Error

41010000-Sewer NE Quad U/A Category Expenditures	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
60-Capital Outlay	-	-	131,000	-	(131,000)	-100.0%	#Error
Total 41010000-Sewer NE Quad U/A-41010000	-	-	131,000	-	(131,000)	-100.0%	#Error

41020000-Sewer SW Quad U/A Category Expenditures	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
53-Materials & Services	179	-	1,580	-	(1,580)	-100.0%	.0%
60-Capital Outlay	-	-	-	532,380	532,380	#.0%	#.0%
Total 41020000-Sewer SW Quad U/A-41020000	179	-	1,580	532,380	530,800	33594.9%	100%

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
41030000-Sewer SE Quad U/A Category Expenditures							
53-Materials & Services	85	-	752	-	(752)	-100.0%	.0%
60-Capital Outlay	-	-	198,490	287,438	88,948	44.8%	100.0%
Total 41030000-Sewer SE Quad U/A- 41030000	85	-	199,242	287,438	88,196	44.3%	100%

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
41040000-Drainage Dev Imp U/A Category Expenditures							
53-Materials & Services	274	2	2,418	2	(2,416)	-99.9%	100.0%
58-Special Payments	-	99,628	-	-	#.0%	#.0%	#.0%
60-Capital Outlay	-	-	20,000	-	(20,000)	-100.0%	.0%
Total 41040000-Drainage Dev Imp U/A- 41040000	274	99,630	22,418	2	(22,416)	-100.0%	100%

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
41050000-Storm Drain NW Quad U/A Category Expenditures							
53-Materials & Services	73	-	646	-	(646)	-100.0%	#Error
60-Capital Outlay	-	-	140,000	-	(140,000)	-100.0%	#Error
Total 41050000-Storm Drain NW Quad U/A- 41050000	73	-	140,646	-	(140,646)	-100.0%	#Error

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
41060000-Storm Drain NE Quad U/A Category Expenditures							
60-Capital Outlay	-	-	180,138	-	(180,138)	-100.0%	#Error
Total 41060000-Storm Drain NE Quad U/A- 41060000	-	-	180,138	-	(180,138)	-100.0%	#Error

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
41070000-Storm Drain SW Quad U/A Category Expenditures							
60-Capital Outlay	-	-	140,000	-	(140,000)	-100.0%	#Error
Total 41070000-Storm Drain SW Quad U/A- 41070000	-	-	140,000	-	(140,000)	-100.0%	#Error

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
41080000-Storm Drain SE Quad U/A Category Expenditures							
53-Materials & Services	33	-	297	-	(297)	-100.0%	#Error
60-Capital Outlay	3,400	-	148,200	-	(148,200)	-100.0%	#Error
Total 41080000-Storm Drain SE Quad U/A- 41080000	3,433	-	148,497	-	(148,497)	-100.0%	#Error

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
41303310-Gas Tax - Street Maintenance Category Expenditures							
60-Capital Outlay	-	-	-	1,177,609	1,177,609	#.0%	#.0%
63-Transfer Out	975,598	2,890,722	2,668,537	2,890,722	222,185	8.3%	71.1%
Total 41303310-Gas Tax - Street Maintenance-41303310	975,598	2,890,722	2,668,537	4,068,331	1,399,794	52.5%	100%

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
41305420-Bicycle Transportation Act Category Expenditures							
60-Capital Outlay	1,016	-	456,989	-	(456,989)	-100.0%	#Error
Total 41305420-Bicycle Transportation Act- 41305420	1,016	-	456,989	-	(456,989)	-100.0%	#Error
	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
41305421-Safe Route to School - State Category Expenditures							
60-Capital Outlay	-	-	3,888	-	(3,888)	-100.0%	#Error
Total 41305421-Safe Route to School - State-41305421	-	-	3,888	-	(3,888)	-100.0%	#Error
	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
41305422-REMOVE II - SJVAPCD Category Expenditures							
60-Capital Outlay	369	3,889	84,381	4,008	(80,373)	-95.3%	100.0%
Total 41305422-REMOVE II - SJVAPCD- 41305422	369	3,889	84,381	4,008	(80,373)	-95.3%	100%
	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
41305423-STIP- UPRR Match Grant Category Expenditures							
60-Capital Outlay	-	-	75,000	-	(75,000)	-100.0%	#Error
Total 41305423-STIP- UPRR Match Grant- 41305423	-	-	75,000	-	(75,000)	-100.0%	#Error
	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
41305424-SB1-LPP (Local Partnership Pro Category Expenditures							
60-Capital Outlay	217,000	180,000	345,000	-	(345,000)	-100.0%	#Error
Total 41305424-SB1-LPP (Local Partnership Pro-41305424	217,000	180,000	345,000	-	(345,000)	-100.0%	#Error
	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
41315320-RSTP - Fed Exchange Category Expenditures							
60-Capital Outlay	1,483,109	247,740	2,860,129	15,000	(2,845,129)	-99.5%	100.0%
Total 41315320-RSTP - Fed Exchange- 41315320	1,483,109	247,740	2,860,129	15,000	(2,845,129)	-99.5%	100%
	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
41500000-Measure A Category Expenditures							
60-Capital Outlay	-	-	1,354,000	-	(1,354,000)	-100.0%	#Error
Total 41500000-Measure A-41500000	-	-	1,354,000	-	(1,354,000)	-100.0%	#Error

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
41514470-Measure T - RTP - Rehab/Recons Category Expenditures							
60-Capital Outlay	854,073	742,441	7,884,535	1,871,078	(6,013,457)	-76.3%	99.9%
63-Transfer Out	-	2,344	55,405	2,344	(53,061)	-95.8%	.1%
Total 41514470-Measure T - RTP - Rehab/Recons-41514470	854,073	744,785	7,939,940	1,873,422	(6,066,518)	-76.4%	100%

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
41520000-Measure T- LTP Street Maint. Category Expenditures							
60-Capital Outlay	-	233,719	250,058	95,951	(154,107)	-61.6%	15.2%
63-Transfer Out	253,407	536,421	691,374	536,421	(154,953)	-22.4%	84.8%
Total 41520000-Measure T- LTP Street Maint.-41520000	253,407	770,140	941,432	632,372	(309,060)	-32.8%	100%

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
41530000-Measure T -LTP Suppl Sts.Maint Category Expenditures							
60-Capital Outlay	-	-	95,000	-	(95,000)	-100.0%	.0%
63-Transfer Out	170,563	290,495	347,559	290,495	(57,064)	-16.4%	100.0%
Total 41530000-Measure T -LTP Suppl Sts.Maint-41530000	170,563	290,495	442,559	290,495	(152,064)	-34.4%	100%

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
41540000-Measure T -LTP ADA Compliance Category Expenditures							
60-Capital Outlay	5,385	19,824	238,524	20,000	(218,524)	-91.6%	100.0%
Total 41540000-Measure T -LTP ADA Compliance-41540000	5,385	19,824	238,524	20,000	(218,524)	-91.6%	100%

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
41550000-Measure T -Transit Enhancement Category Expenditures							
53-Materials & Services	-	-	-	-		#.0%	#Error
60-Capital Outlay	-	106,848	196,148	-	(196,148)	-100.0%	#Error
Total 41550000-Measure T -Transit Enhancement-41550000	-	106,848	196,148	-	(196,148)	-100.0%	#Error

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
41560000-Measure T -Transit Enh/ADA/Sr. Category Expenditures							
60-Capital Outlay	-	-	26,003	-	(26,003)	-100.0%	#Error
Total 41560000-Measure T -Transit Enh/ADA/Sr.-41560000	-	-	26,003	-	(26,003)	-100.0%	#Error

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
41570000-Measure T-Enviro Enhan/Bike/Pe Category Expenditures							
60-Capital Outlay	4,396	169,050	562,145	156,400	(405,745)	-72.2%	100.0%
Total 41570000-Measure T-Enviro Enhan/Bike/Pe-41570000	4,396	169,050	562,145	156,400	(405,745)	-72.2%	100%

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
41580000-Measure T -LTP- Flexible Category Expenditures							
60-Capital Outlay	-	672	61,328	-	(61,328)	-100.0%	#Error
Total 41580000-Measure T -LTP- Flexible- 41580000	-	672	61,328	-	(61,328)	-100.0%	#Error

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
41600000-Madera Downtown BID Category Expenditures							
53-Materials & Services	(197)	8	(197)	8	205	-104.1%	.0%
54-Interfund Charges	1,389	1,389	1,389	1,389		.0%	5.3%
55-Functional Expenses	21,355	18,689	21,355	25,000	3,645	17.1%	94.7%
Total 41600000-Madera Downtown BID- 41600000	22,547	20,086	22,547	26,397	3,850	17.1%	100%

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
41096351-HRPP Grant Category Expenditures							
60-Capital Outlay	134,570	-	-	-		#.0%	#Error
Total 41096351-HRPP Grant-41096351	134,570	-	-	-		#.0%	#Error

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
41096352-TDP 2014 (Tire Derived Product Category Expenditures							
60-Capital Outlay	-	-	36,282	-	(36,282)	-100.0%	#Error
Total 41096352-TDP 2014 (Tire Derived Product-41096352	-	-	36,282	-	(36,282)	-100.0%	#Error

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
41096353-TDP 2016 (Tire Derived Product Category Expenditures							
60-Capital Outlay	-	-	150,000	-	(150,000)	-100.0%	#Error
Total 41096353-TDP 2016 (Tire Derived Product-41096353	-	-	150,000	-	(150,000)	-100.0%	#Error

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
41096354-Chukchansi Grant Category Expenditures							
60-Capital Outlay	28,983	-	23,235	-	(23,235)	-100.0%	#Error
Total 41096354-Chukchansi Grant-41096354	28,983	-	23,235	-	(23,235)	-100.0%	#Error

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
41400000-Parking Dist Operations Category Expenditures							
50-Salaries & Benefits	-	2,327	14,556	16,716	2,160	14.8%	48.1%
53-Materials & Services	18,962	13,447	21,124	14,762	(6,362)	-30.1%	42.5%
54-Interfund Charges	2,361	2,361	2,361	2,361		.0%	6.8%
63-Transfer Out	8,014	592	8,014	903	(7,111)	-88.7%	2.6%
Total 41400000-Parking Dist Operations- 41400000	29,337	18,727	46,055	34,742	(11,313)	-24.6%	100%

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
41705010-Sustainable Community Grant Category Expenditures							
53-Materials & Services	-	157,776	8,882	160,142	151,260	1703.0%	100.0%
60-Capital Outlay	48,721	21,971	201,979	-	(201,979)	-100.0%	.0%
Total 41705010-Sustainable Community Grant-41705010	48,721	179,747	210,861	160,142	(50,719)	-24.1%	100%
	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
41705030-FAU - Parks & Pedestrian Proj Category Expenditures							
60-Capital Outlay	-	204,317	187,366	-	(187,366)	-100.0%	#Error
Total 41705030-FAU - Parks & Pedestrian Proj-41705030	-	204,317	187,366	-	(187,366)	-100.0%	#Error
	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
41705070-FAU CMAQ Category Expenditures							
60-Capital Outlay	244,664	741,628	2,255,344	1,068,038	(1,187,306)	-52.6%	100.0%
Total 41705070-FAU CMAQ-41705070	244,664	741,628	2,255,344	1,068,038	(1,187,306)	-52.6%	100%
	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
41705080-Highway Safety Improv Program Category Expenditures							
60-Capital Outlay	17,053	448,516	22,200	10,440	(11,760)	-53.0%	100.0%
Total 41705080-Highway Safety Improv Program-41705080	17,053	448,516	22,200	10,440	(11,760)	-53.0%	100%
	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
41705090-Active Transportation Program Category Expenditures							
60-Capital Outlay	-	260,020	237,960	493	(237,467)	-99.8%	100.0%
Total 41705090-Active Transportation Program-41705090	-	260,020	237,960	493	(237,467)	-99.8%	100%
	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
41705730-Bridge Preventative Maint.Prog Category Expenditures							
60-Capital Outlay	7,976	1,974	178,604	48,729	(129,875)	-72.7%	100.0%
Total 41705730-Bridge Preventative Maint.Prog-41705730	7,976	1,974	178,604	48,729	(129,875)	-72.7%	100%
	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
42005330-Local Transportation- Streets Category Expenditures							
53-Materials & Services	888	-	888	-	(888)	-100.0%	.0%
60-Capital Outlay	272,909	583,769	4,078,535	1,957,147	(2,121,388)	-52.0%	79.3%
63-Transfer Out	512,000	512,000	512,000	512,000		.0%	20.7%
Total 42005330-Local Transportation- Streets-42005330	785,797	1,095,769	4,591,423	2,469,147	(2,122,276)	-46.2%	100%

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
42005410-Local Transportation- Parks Category Expenditures							
60-Capital Outlay	30,675	34,366	300,873	224,513	(76,360)	-25.4%	100.0%
Total 42005410-Local Transportation- Parks- 42005410	30,675	34,366	300,873	224,513	(76,360)	-25.4%	100%

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
42005493-Local Transportation- Transit Category Expenditures							
60-Capital Outlay	41,636	153,881	124,985	35,480	(89,505)	-71.6%	100.0%
Total 42005493-Local Transportation- Transit-42005493	41,636	153,881	124,985	35,480	(89,505)	-71.6%	100%

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
45010000-Zone 1 Activities Category Expenditures							
53-Materials & Services	332	154	332	315	(17)	-5.1%	5.2%
54-Interfund Charges	4,751	5,626	4,751	5,626	875	18.4%	92.5%
58-Special Payments	33	-	33	138	105	318.2%	2.3%
Total 45010000-Zone 1 Activities-45010000	5,116	5,780	5,116	6,079	963	18.8%	100%

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
45020000-Zone 2 Activities Category Expenditures							
53-Materials & Services	2,355	1,382	2,355	1,845	(510)	-21.7%	5.8%
54-Interfund Charges	25,240	29,721	25,240	29,721	4,481	17.8%	94.0%
58-Special Payments	242	-	242	-	(242)	-100.0%	.0%
63-Transfer Out	-	67	-	67	67	#.0%	#.0%
Total 45020000-Zone 2 Activities-45020000	27,837	31,170	27,837	31,633	3,796	13.6%	100%

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
45030000-Zone 3 Activities Category Expenditures							
53-Materials & Services	1,176	693	1,176	947	(229)	-19.5%	11.3%
54-Interfund Charges	8,680	7,324	8,680	7,324	(1,356)	-15.6%	87.3%
58-Special Payments	127	-	127	64	(63)	-49.6%	.8%
63-Transfer Out	-	53	-	53	53	#.0%	#.0%
Total 45030000-Zone 3 Activities-45030000	9,983	8,070	9,983	8,388	(1,595)	-16.0%	100%

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
45040000-Zone 4 Activities Category Expenditures							
53-Materials & Services	1,276	604	1,276	1,079	(197)	-15.4%	6.2%
54-Interfund Charges	12,434	16,312	12,434	16,312	3,878	31.2%	93.2%
58-Special Payments	185	-	185	93	(92)	-49.7%	.5%
63-Transfer Out	-	14	-	14	14	#.0%	#.0%
Total 45040000-Zone 4 Activities-45040000	13,895	16,930	13,895	17,498	3,603	25.9%	100%

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
45050000-Zone 5 Activities Category Expenditures							
54-Interfund Charges	2,164	-	-	-		#.0%	#Error
Total 45050000-Zone 5 Activities-45050000	2,164	-	-	-		#.0%	#Error

45060000-Zone 6A Activities Category Expenditures	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
53-Materials & Services	2,367	2,953	2,367	3,306	939	39.7%	16.2%
54-Interfund Charges	9,776	16,920	9,776	16,920	7,144	73.1%	83.2%
58-Special Payments	81	-	81	41	(40)	-49.4%	.2%
63-Transfer Out	-	79	-	79	79	#.0%	#.0%
Total 45060000-Zone 6A Activities-45060000	12,224	19,952	12,224	20,346	8,122	66.4%	100%

45070000-Zone 6B Activities Category Expenditures	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
53-Materials & Services	1,320	218	1,320	467	(853)	-64.6%	5.4%
54-Interfund Charges	6,637	8,086	6,637	8,086	1,449	21.8%	94.0%
58-Special Payments	103	-	103	51	(52)	-50.5%	.6%
Total 45070000-Zone 6B Activities-45070000	8,060	8,304	8,060	8,604	544	6.7%	100%

45080000-Zone 7 Activities Category Expenditures	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
53-Materials & Services	543	187	-	486	486	#.0%	#.0%
54-Interfund Charges	3,852	3,275	-	3,275	3,275	#.0%	#.0%
58-Special Payments	-	-	-	52	52	#.0%	#.0%
Total 45080000-Zone 7 Activities-45080000	4,395	3,462	-	3,813	3,813	#.0%	100%

45090000-Zone 8 Activities Category Expenditures	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
53-Materials & Services	1,124	970	1,124	969	(155)	-13.8%	17.3%
54-Interfund Charges	2,831	4,489	2,831	4,489	1,658	58.6%	79.9%
58-Special Payments	151	-	151	76	(75)	-49.7%	1.4%
63-Transfer Out	-	81	-	81	81	#.0%	#.0%
Total 45090000-Zone 8 Activities-45090000	4,106	5,540	4,106	5,615	1,509	36.8%	100%

45100000-Zone 9 Activities Category Expenditures	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
53-Materials & Services	179	116	179	185	6	3.4%	8.0%
54-Interfund Charges	2,278	2,115	2,278	2,115	(163)	-7.2%	91.0%
58-Special Payments	50	-	50	25	(25)	-50.0%	1.1%
Total 45100000-Zone 9 Activities-45100000	2,507	2,231	2,507	2,325	(182)	-7.3%	100%

45110000-Zone 10A Activities Category Expenditures	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
53-Materials & Services	165	6	-	111	111	#.0%	#.0%
54-Interfund Charges	207	306	-	306	306	#.0%	#.0%
58-Special Payments	9	-	-	4	4	#.0%	#.0%
Total 45110000-Zone 10A Activities-45110000	381	312	-	421	421	#.0%	100%

45120000-Zone 10B Activities Category Expenditures	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
53-Materials & Services	10	21	10	12	2	20.0%	1.4%
54-Interfund Charges	616	850	616	850	234	38.0%	96.6%
58-Special Payments	35	-	35	18	(17)	-48.6%	2.0%
Total 45120000-Zone 10B Activities-45120000	661	871	661	880	219	33.1%	100%

45130000-Zone 10C Activities Category Expenditures	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
53-Materials & Services	30	51	-	50	50	#.0%	#.0%
54-Interfund Charges	878	1,172	-	1,172	1,172	#.0%	#.0%
58-Special Payments	37	-	-	18	18	#.0%	#.0%
Total 45130000-Zone 10C Activities-45130000	945	1,223	-	1,240	1,240	#.0%	100%

45140000-Zone 10D Activities Category Expenditures	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
53-Materials & Services	21	28	21	28	7	33.3%	4.6%
54-Interfund Charges	585	564	585	564	(21)	-3.6%	93.5%
58-Special Payments	22	-	22	11	(11)	-50.0%	1.8%
Total 45140000-Zone 10D Activities-45140000	628	592	628	603	(25)	-4.0%	100%

45150000-Zone 10E Activities Category Expenditures	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
53-Materials & Services	23	31	23	35	12	52.2%	5.2%
54-Interfund Charges	631	625	631	625	(6)	-1.0%	93.1%
58-Special Payments	23	-	23	11	(12)	-52.2%	1.6%
Total 45150000-Zone 10E Activities-45150000	677	656	677	671	(6)	-0.9%	100%

45160000-Zone 10F Activities Category Expenditures	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
53-Materials & Services	28	46	28	47	19	67.9%	4.2%
54-Interfund Charges	793	1,058	793	1,058	265	33.4%	94.5%
58-Special Payments	30	-	30	15	(15)	-50.0%	1.3%
Total 45160000-Zone 10F Activities-45160000	851	1,104	851	1,120	269	31.6%	100%

45170000-Zone 10G Activities Category Expenditures	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
53-Materials & Services	54	81	-	87	87	#.0%	#.0%
54-Interfund Charges	1,192	1,248	-	1,248	1,248	#.0%	#.0%
58-Special Payments	34	-	-	17	17	#.0%	#.0%
Total 45170000-Zone 10G Activities-45170000	1,280	1,329	-	1,352	1,352	#.0%	100%

45180000-Zone 10H Activities Category Expenditures	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
53-Materials & Services	75	109	-	123	123	#.0%	#.0%
54-Interfund Charges	1,493	1,436	-	1,436	1,436	#.0%	#.0%
58-Special Payments	39	-	-	20	20	#.0%	#.0%
Total 45180000-Zone 10H Activities-45180000	1,607	1,545	-	1,579	1,579	#.0%	100%

45190000-Zone 10I Activities Category Expenditures	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
53-Materials & Services	18	25	18	31	13	72.2%	4.6%
54-Interfund Charges	2,680	632	2,680	632	(2,048)	-76.4%	94.2%
58-Special Payments	16	-	16	8	(8)	-50.0%	1.2%
Total 45190000-Zone 10I Activities-45190000	2,714	657	2,714	671	(2,043)	-75.3%	100%

45200000-Zone 12 Activities Category Expenditures	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
53-Materials & Services	1,540	1,364	1,540	1,828	288	18.7%	6.9%
54-Interfund Charges	18,340	24,565	18,340	24,565	6,225	33.9%	93.0%
58-Special Payments	58	-	58	29	(29)	-50.0%	.1%
Total 45200000-Zone 12 Activities-45200000	19,938	25,929	19,938	26,422	6,484	32.5%	100%

45210000-Zone 13 Activities Category Expenditures	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
53-Materials & Services	1,734	1,564	1,734	1,406	(328)	-18.9%	19.9%
54-Interfund Charges	3,234	5,491	3,234	5,491	2,257	69.8%	77.8%
58-Special Payments	50	-	50	25	(25)	-50.0%	.4%
63-Transfer Out	-	133	-	133	133	#.0%	#.0%
Total 45210000-Zone 13 Activities-45210000	5,018	7,188	5,018	7,055	2,037	40.6%	100%

45220000-Zone 14 Activities Category Expenditures	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
53-Materials & Services	294	88	294	171	(123)	-41.8%	5.7%
54-Interfund Charges	2,290	2,791	2,290	2,791	501	21.9%	92.9%
58-Special Payments	85	-	85	42	(43)	-50.6%	1.4%
Total 45220000-Zone 14 Activities-45220000	2,669	2,879	2,669	3,004	335	12.6%	100%

45230000-Zone 15 Activities Category Expenditures	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
53-Materials & Services	227	125	-	131	131	#.0%	#.0%
54-Interfund Charges	815	3,415	-	3,415	3,415	#.0%	#.0%
58-Special Payments	14	-	-	7	7	#.0%	#.0%
Total 45230000-Zone 15 Activities-45230000	1,056	3,540	-	3,553	3,553	#.0%	100%

45240000-Zone 15B Activities Category Expenditures	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
53-Materials & Services	41	34	41	37	(4)	-9.8%	12.0%
54-Interfund Charges	495	267	495	267	(228)	-46.1%	86.7%
58-Special Payments	7	-	7	4	(3)	-42.9%	1.3%
Total 45240000-Zone 15B Activities-45240000	543	301	543	308	(235)	-43.3%	100%

45250000-Zone 15C Activities Category Expenditures	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
53-Materials & Services	41	44	-	42	42	#.0%	#.0%
54-Interfund Charges	886	603	-	603	603	#.0%	#.0%
58-Special Payments	8	-	-	4	4	#.0%	#.0%
Total 45250000-Zone 15C Activities-45250000	935	647	-	649	649	#.0%	100%

45260000-Zone 16 Activities Category Expenditures	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
53-Materials & Services	378	1,033	378	1,031	653	172.8%	19.8%
54-Interfund Charges	2,727	4,142	2,727	4,142	1,415	51.9%	79.5%
58-Special Payments	18	-	18	9	(9)	-50.0%	.2%
63-Transfer Out	-	28	-	28	28	#.0%	#.0%
Total 45260000-Zone 16 Activities-45260000	3,123	5,203	3,123	5,210	2,087	66.8%	100%

45270000-Zone 17A Activities Category Expenditures	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
53-Materials & Services	236	187	236	253	17	7.2%	4.2%
54-Interfund Charges	7,009	5,682	7,009	5,682	(1,327)	-18.9%	95.2%
58-Special Payments	72	-	72	36	(36)	-50.0%	.6%
Total 45270000-Zone 17A Activities-45270000	7,317	5,869	7,317	5,971	(1,346)	-18.4%	100%

45280000-Zone 17B Activities Category Expenditures	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
53-Materials & Services	66	64	66	60	(6)	-9.1%	2.3%
54-Interfund Charges	1,551	2,564	1,551	2,564	1,013	65.3%	97.3%
58-Special Payments	24	-	24	12	(12)	-50.0%	.5%
Total 45280000-Zone 17B Activities-45280000	1,641	2,628	1,641	2,636	995	60.6%	100%

45290000-Zone 17C Activities Category Expenditures	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
53-Materials & Services	143	86	143	129	(14)	-9.8%	4.3%
54-Interfund Charges	2,686	2,888	2,686	2,888	202	7.5%	95.3%
58-Special Payments	26	-	26	13	(13)	-50.0%	.4%
Total 45290000-Zone 17C Activities-45290000	2,855	2,974	2,855	3,030	175	6.1%	100%

45300000-Zone 17D Activities Category Expenditures	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
53-Materials & Services	66	51	66	59	(7)	-10.6%	3.3%
54-Interfund Charges	3,134	1,712	3,134	1,712	(1,422)	-45.4%	95.7%
58-Special Payments	33	-	33	17	(16)	-48.5%	1.0%
Total 45300000-Zone 17D Activities-45300000	3,233	1,763	3,233	1,788	(1,445)	-44.7%	100%

45310000-Zone 18 Activities Category Expenditures	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
53-Materials & Services	990	131	990	426	(564)	-57.0%	9.7%
54-Interfund Charges	1,454	3,926	1,454	3,926	2,472	170.0%	89.8%
58-Special Payments	40	-	40	20	(20)	-50.0%	.5%
Total 45310000-Zone 18 Activities-45310000	2,484	4,057	2,484	4,372	1,888	76.0%	100%

45320000-Zone 20A Activities Category Expenditures	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
53-Materials & Services	41	85	41	78	37	90.2%	5.4%
54-Interfund Charges	783	1,366	783	1,366	583	74.5%	93.8%
58-Special Payments	25	-	25	13	(12)	-48.0%	.9%
Total 45320000-Zone 20A Activities-45320000	849	1,451	849	1,457	608	71.6%	100%

45330000-Zone 20B Activities Category Expenditures	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
53-Materials & Services	195	142	195	115	(80)	-41.0%	82.7%
54-Interfund Charges	1,112	-	1,112	-	(1,112)	-100.0%	.0%
58-Special Payments	23	-	23	11	(12)	-52.2%	7.9%
63-Transfer Out	-	13	-	13	13	#.0%	#.0%
Total 45330000-Zone 20B Activities-45330000	1,330	155	1,330	139	(1,191)	-89.5%	100%

45340000-Zone 20C Activities Category Expenditures	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
53-Materials & Services	39	29	-	26	26	#.0%	#.0%
54-Interfund Charges	1,505	1,033	-	1,033	1,033	#.0%	#.0%
58-Special Payments	12	-	-	6	6	#.0%	#.0%
Total 45340000-Zone 20C Activities-45340000	1,556	1,062	-	1,065	1,065	#.0%	100%

45350000-Zone 21A Activities Category Expenditures	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
53-Materials & Services	22	15	22	190	168	763.6%	92.2%
54-Interfund Charges	4,283	-	4,283	-	(4,283)	-100.0%	.0%
58-Special Payments	32	-	32	16	(16)	-50.0%	7.8%
Total 45350000-Zone 21A Activities-45350000	4,337	15	4,337	206	(4,131)	-95.3%	100%

45360000-Zone 21B Activities Category Expenditures	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
53-Materials & Services	151	63	151	101	(50)	-33.1%	3.4%
54-Interfund Charges	2,875	2,819	2,875	2,819	(56)	-1.9%	95.7%
58-Special Payments	53	-	53	27	(26)	-49.1%	.9%
Total 45360000-Zone 21B Activities-45360000	3,079	2,882	3,079	2,947	(132)	-4.3%	100%

45370000-Zone 21C Activities Category Expenditures	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
53-Materials & Services	571	118	-	420	420	#.0%	#.0%
54-Interfund Charges	6,003	4,688	-	4,688	4,688	#.0%	#.0%
58-Special Payments	63	-	-	32	32	#.0%	#.0%
Total 45370000-Zone 21C Activities-45370000	6,637	4,806	-	5,140	5,140	#.0%	100%

45380000-Zone 21D Activities Category Expenditures	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
53-Materials & Services	275	72	-	211	211	#.0%	#.0%
54-Interfund Charges	2,918	2,986	-	2,986	2,986	#.0%	#.0%
58-Special Payments	40	-	-	20	20	#.0%	#.0%
Total 45380000-Zone 21D Activities-45380000	3,233	3,058	-	3,217	3,217	#.0%	100%

45390000-Zone 23 Activities Category Expenditures	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
53-Materials & Services	52	6	-	14	14	#.0%	#.0%
54-Interfund Charges	1,647	306	-	306	306	#.0%	#.0%
Total 45390000-Zone 23 Activities-45390000	1,699	312	-	320	320	#.0%	100%

45400000-Zone 24 Activities Category Expenditures	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
53-Materials & Services	1,188	889	1,188	970	(218)	-18.4%	8.2%
54-Interfund Charges	7,277	10,816	7,277	10,816	3,539	48.6%	91.3%
58-Special Payments	35	-	35	18	(17)	-48.6%	.2%
63-Transfer Out	-	49	-	49	49	#.0%	#.0%
Total 45400000-Zone 24 Activities-45400000	8,500	11,754	8,500	11,853	3,353	39.4%	100%

45410000-Zone 25C Activities Category Expenditures	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
53-Materials & Services	154	52	154	124	(30)	-19.5%	7.0%
54-Interfund Charges	1,744	1,636	1,744	1,636	(108)	-6.2%	92.1%
58-Special Payments	31	-	31	16	(15)	-48.4%	.9%
Total 45410000-Zone 25C Activities-45410000	1,929	1,688	1,929	1,776	(153)	-7.9%	100%

45420000-Zone 25D Activities Category Expenditures	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
53-Materials & Services	159	61	159	124	(35)	-22.0%	5.6%
54-Interfund Charges	1,413	2,085	1,413	2,085	672	47.6%	93.8%
58-Special Payments	29	-	29	14	(15)	-51.7%	.6%
Total 45420000-Zone 25D Activities-45420000	1,601	2,146	1,601	2,223	622	38.9%	100%

45430000-Zone 26 Activities Category Expenditures	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
53-Materials & Services	164	179	-	111	111	#.0%	#.0%
54-Interfund Charges	1,279	1,296	-	1,296	1,296	#.0%	#.0%
58-Special Payments	58	-	-	29	29	#.0%	#.0%
63-Transfer Out	-	12	-	12	12	#.0%	#.0%
Total 45430000-Zone 26 Activities-45430000	1,501	1,487	-	1,448	1,448	#.0%	100%

45440000-Zone 26B Activities Category Expenditures	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
53-Materials & Services	81	126	81	143	62	76.5%	7.7%
54-Interfund Charges	2,090	1,684	2,090	1,684	(406)	-19.4%	91.0%
58-Special Payments	45	-	45	23	(22)	-48.9%	1.2%
Total 45440000-Zone 26B Activities-45440000	2,216	1,810	2,216	1,850	(366)	-16.5%	100%

45450000-Zone 26C Activities Category Expenditures	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
53-Materials & Services	44	35	44	36	(8)	-18.2%	3.6%
54-Interfund Charges	918	936	918	936	18	2.0%	94.5%
58-Special Payments	38	-	38	19	(19)	-50.0%	1.9%
Total 45450000-Zone 26C Activities-45450000	1,000	971	1,000	991	(9)	-.9%	100%

45460000-Zone 26D Activities Category Expenditures	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
53-Materials & Services	70	48	-	80	80	#.0%	#.0%
54-Interfund Charges	902	660	-	660	660	#.0%	#.0%
58-Special Payments	17	-	-	8	8	#.0%	#.0%
Total 45460000-Zone 26D Activities-45460000	989	708	-	748	748	#.0%	100%

45470000-Zone 27 Activities Category Expenditures	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
53-Materials & Services	52	35	52	43	(9)	-17.3%	2.9%
54-Interfund Charges	1,347	1,419	1,347	1,419	72	5.3%	95.9%
58-Special Payments	34	-	34	17	(17)	-50.0%	1.1%
Total 45470000-Zone 27 Activities-45470000	1,433	1,454	1,433	1,479	46	3.2%	100%

45480000-Zone 27B Activities Category Expenditures	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
53-Materials & Services	299	186	299	214	(85)	-28.4%	11.4%
54-Interfund Charges	2,492	1,642	2,492	1,642	(850)	-34.1%	87.1%
58-Special Payments	32	-	32	16	(16)	-50.0%	.8%
63-Transfer Out	-	13	-	13	13	#.0%	#.0%
Total 45480000-Zone 27B Activities-45480000	2,823	1,841	2,823	1,885	(938)	-33.2%	100%

45490000-Zone 28 Activities Category Expenditures	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
53-Materials & Services	191	202	191	253	62	32.5%	4.8%
54-Interfund Charges	3,093	4,934	3,093	4,934	1,841	59.5%	94.1%
58-Special Payments	108	-	108	54	(54)	-50.0%	1.0%
Total 45490000-Zone 28 Activities-45490000	3,392	5,136	3,392	5,241	1,849	54.5%	100%

45500000-Zone 28B Activities Category Expenditures	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
53-Materials & Services	55	41	55	53	(2)	-3.6%	4.2%
54-Interfund Charges	1,309	1,193	1,309	1,193	(116)	-8.9%	93.6%
58-Special Payments	55	-	55	28	(27)	-49.1%	2.2%
Total 45500000-Zone 28B Activities-45500000	1,419	1,234	1,419	1,274	(145)	-10.2%	100%

45510000-Zone 29 Activities Category Expenditures	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
53-Materials & Services	124	134	124	131	7	5.6%	2.4%
54-Interfund Charges	5,239	5,328	5,239	5,328	89	1.7%	97.1%
58-Special Payments	52	-	52	26	(26)	-50.0%	.5%
Total 45510000-Zone 29 Activities-45510000	5,415	5,462	5,415	5,485	70	1.3%	100%

45520000-Zone 29B Activities Category Expenditures	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
53-Materials & Services	124	44	124	99	(25)	-20.2%	6.2%
54-Interfund Charges	2,954	1,496	2,954	1,496	(1,458)	-49.4%	93.0%
58-Special Payments	29	-	29	14	(15)	-51.7%	.9%
Total 45520000-Zone 29B Activities-45520000	3,107	1,540	3,107	1,609	(1,498)	-48.2%	100%

45530000-Zone 29C Activities Category Expenditures	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
53-Materials & Services	196	174	196	128	(68)	-34.7%	7.3%
54-Interfund Charges	1,069	1,603	1,069	1,603	534	50.0%	91.5%
58-Special Payments	14	-	14	7	(7)	-50.0%	.4%
63-Transfer Out	-	13	-	13	13	#.0%	#.0%
Total 45530000-Zone 29C Activities-45530000	1,279	1,790	1,279	1,751	472	36.9%	100%

45540000-Zone 29D Activities Category Expenditures	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
53-Materials & Services	119	60	119	103	(16)	-13.4%	4.2%
54-Interfund Charges	2,696	2,334	2,696	2,334	(362)	-13.4%	95.3%
58-Special Payments	26	-	26	13	(13)	-50.0%	.5%
Total 45540000-Zone 29D Activities-45540000	2,841	2,394	2,841	2,450	(391)	-13.8%	100%

45550000-Zone 29E Activities Category Expenditures	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
53-Materials & Services	81	44	81	68	(13)	-16.0%	3.5%
54-Interfund Charges	1,268	1,839	1,268	1,839	571	45.0%	96.0%
58-Special Payments	18	-	18	9	(9)	-50.0%	.5%
Total 45550000-Zone 29E Activities-45550000	1,367	1,883	1,367	1,916	549	40.2%	100%

45560000-Zone 30 Activities Category Expenditures	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
53-Materials & Services	37	84	-	49	49	#.0%	#.0%
54-Interfund Charges	3,853	3,688	-	3,688	3,688	#.0%	#.0%
58-Special Payments	22	-	-	11	11	#.0%	#.0%
Total 45560000-Zone 30 Activities-45560000	3,912	3,772	-	3,748	3,748	#.0%	100%

45570000-Zone 31A Activities Category Expenditures	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
53-Materials & Services	1,867	1,747	1,867	1,947	80	4.3%	14.1%
54-Interfund Charges	12,090	11,742	12,090	11,742	(348)	-2.9%	85.2%
58-Special Payments	69	-	69	35	(34)	-49.3%	.3%
63-Transfer Out	-	59	-	59	59	#.0%	#.0%
Total 45570000-Zone 31A Activities-45570000	14,026	13,548	14,026	13,783	(243)	-1.7%	100%

45580000-Zone 31B Activities Category Expenditures	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
53-Materials & Services	34	941	-	1,020	1,020	#.0%	#.0%
54-Interfund Charges	19,038	23,769	-	23,769	23,769	#.0%	#.0%
58-Special Payments	182	-	-	91	91	#.0%	#.0%
63-Transfer Out	-	38	-	38	38	#.0%	#.0%
Total 45580000-Zone 31B Activities-45580000	19,254	24,748	-	24,918	24,918	#.0%	100%

45590000-Zone 32A Activities Category Expenditures	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
53-Materials & Services	270	192	270	289	19	7.0%	6.1%
54-Interfund Charges	3,896	4,440	3,896	4,440	544	14.0%	93.6%
58-Special Payments	34	-	34	17	(17)	-50.0%	.4%
Total 45590000-Zone 32A Activities-45590000	4,200	4,632	4,200	4,746	546	13.0%	100%

45600000-Zone 32B Activities Category Expenditures	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
53-Materials & Services	163	243	163	300	137	84.0%	7.8%
54-Interfund Charges	3,436	3,544	3,436	3,544	108	3.1%	91.8%
58-Special Payments	35	-	35	17	(18)	-51.4%	.4%
Total 45600000-Zone 32B Activities-45600000	3,634	3,787	3,634	3,861	227	6.2%	100%

45610000-Zone 33 Activities Category Expenditures	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
53-Materials & Services	255	120	255	217	(38)	-14.9%	4.3%
54-Interfund Charges	4,891	4,835	4,891	4,835	(56)	-1.1%	95.3%
58-Special Payments	45	-	45	23	(22)	-48.9%	.5%
Total 45610000-Zone 33 Activities-45610000	5,191	4,955	5,191	5,075	(116)	-2.2%	100%

45620000-Zone 34 Activities Category Expenditures	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
53-Materials & Services	300	400	300	372	72	24.0%	2.4%
54-Interfund Charges	5,689	15,294	5,689	15,294	9,605	168.8%	97.4%
58-Special Payments	75	-	75	37	(38)	-50.7%	.2%
Total 45620000-Zone 34 Activities-45620000	6,064	15,694	6,064	15,703	9,639	159.0%	100%

45630000-Zone 34B Activities Category Expenditures	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
53-Materials & Services	308	318	-	344	344	#.0%	#.0%
54-Interfund Charges	2,681	-	-	-	-	#.0%	#.0%
58-Special Payments	38	-	-	19	19	#.0%	#.0%
63-Transfer Out	-	25	-	25	25	#.0%	#.0%
Total 45630000-Zone 34B Activities-45630000	3,027	343	-	388	388	#.0%	100%

45640000-Zone 34C Activities Category Expenditures	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
53-Materials & Services	308	63	-	276	276	#.0%	#.0%
54-Interfund Charges	2,154	-	-	-	-	#.0%	#.0%
58-Special Payments	38	-	-	19	19	#.0%	#.0%
Total 45640000-Zone 34C Activities-45640000	2,500	63	-	295	295	#.0%	100%

45650000-Zone 35 Activities Category Expenditures	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
53-Materials & Services	98	66	98	93	(5)	-5.1%	3.7%
54-Interfund Charges	2,299	2,383	2,299	2,383	84	3.7%	95.0%
58-Special Payments	66	-	66	33	(33)	-50.0%	1.3%
Total 45650000-Zone 35 Activities-45650000	2,463	2,449	2,463	2,509	46	1.9%	100%

45660000-Zone 36A Activities Category Expenditures	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
53-Materials & Services	213	198	213	317	104	48.8%	4.7%
54-Interfund Charges	5,616	6,416	5,616	6,416	800	14.2%	94.6%
58-Special Payments	105	-	105	52	(53)	-50.5%	.8%
Total 45660000-Zone 36A Activities-45660000	5,934	6,614	5,934	6,785	851	14.3%	100%

45670000-Zone 36B Activities Category Expenditures	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
53-Materials & Services	213	26	-	74	74	#.0%	#.0%
54-Interfund Charges	656	1,075	-	1,075	1,075	#.0%	#.0%
58-Special Payments	7	-	-	4	4	#.0%	#.0%
Total 45670000-Zone 36B Activities-45670000	876	1,101	-	1,153	1,153	#.0%	100%

45680000-Zone 36C Activities Category Expenditures	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
53-Materials & Services	120	118	120	128	8	6.7%	2.9%
54-Interfund Charges	2,097	4,330	2,097	4,330	2,233	106.5%	96.8%
58-Special Payments	34	-	34	17	(17)	-50.0%	.4%
Total 45680000-Zone 36C Activities-45680000	2,251	4,448	2,251	4,475	2,224	98.8%	100%

45690000-Zone 37 Activities Category Expenditures	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
53-Materials & Services	96	68	96	91	(5)	-5.2%	3.7%
54-Interfund Charges	2,528	2,362	2,528	2,362	(166)	-6.6%	94.9%
58-Special Payments	74	-	74	37	(37)	-50.0%	1.5%
Total 45690000-Zone 37 Activities-45690000	2,698	2,430	2,698	2,490	(208)	-7.7%	100%

45700000-Zone 39 Activities Category Expenditures	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
53-Materials & Services	292	98	292	229	(63)	-21.6%	5.3%
54-Interfund Charges	2,300	4,093	2,300	4,093	1,793	78.0%	94.0%
58-Special Payments	61	-	61	30	(31)	-50.8%	.7%
Total 45700000-Zone 39 Activities-45700000	2,653	4,191	2,653	4,352	1,699	64.0%	100%

45710000-Zone 40 Activities Category Expenditures	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
53-Materials & Services	209	90	209	176	(33)	-15.8%	5.2%
54-Interfund Charges	3,243	3,156	3,243	3,156	(87)	-2.7%	93.9%
58-Special Payments	58	-	58	29	(29)	-50.0%	.9%
Total 45710000-Zone 40 Activities-45710000	3,510	3,246	3,510	3,361	(149)	-4.2%	100%

45720000-Zone 41 Activities Category Expenditures	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
53-Materials & Services	141	61	141	114	(27)	-19.1%	4.2%
54-Interfund Charges	10,743	2,594	10,743	2,594	(8,149)	-75.9%	95.4%
58-Special Payments	21	-	21	11	(10)	-47.6%	.4%
Total 45720000-Zone 41 Activities-45720000	10,905	2,655	10,905	2,719	(8,186)	-75.1%	100%

45730000-Zone 43A Activities Category Expenditures	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
53-Materials & Services	3,899	3,946	3,899	6,056	2,157	55.3%	14.2%
54-Interfund Charges	35,657	36,590	35,657	36,590	933	2.6%	85.6%
58-Special Payments	226	-	226	113	(113)	-50.0%	.3%
Total 45730000-Zone 43A Activities-45730000	39,782	40,536	39,782	42,759	2,977	7.5%	100%

45740000-Zone 43B Activities Category Expenditures	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
54-Interfund Charges	1,896	-	1,896	-	(1,896)	-100.0%	#Error
Total 45740000-Zone 43B Activities-45740000	1,896	-	1,896	-	(1,896)	-100.0%	#Error

45750000-Zone 43C Activities Category Expenditures	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
53-Materials & Services	970	533	970	488	(482)	-49.7%	2.4%
54-Interfund Charges	14,219	19,363	14,219	19,363	5,144	36.2%	97.2%
58-Special Payments	152	-	152	76	(76)	-50.0%	.4%
Total 45750000-Zone 43C Activities-45750000	15,341	19,896	15,341	19,927	4,586	29.9%	100%

45760000-Zone 43D Activities Category Expenditures	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
53-Materials & Services	380	195	380	587	207	54.5%	7.5%
54-Interfund Charges	5,010	7,228	5,010	7,228	2,218	44.3%	92.0%
58-Special Payments	77	-	77	38	(39)	-50.6%	.5%
Total 45760000-Zone 43D Activities-45760000	5,467	7,423	5,467	7,853	2,386	43.6%	100%

45770000-Zone 43E Activities Category Expenditures	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
53-Materials & Services	57	18	57	187	130	228.1%	96.4%
54-Interfund Charges	937	-	937	-	(937)	-100.0%	.0%
58-Special Payments	15	-	15	7	(8)	-53.3%	3.6%
Total 45770000-Zone 43E Activities-45770000	1,009	18	1,009	194	(815)	-80.8%	100%

45780000-Zone 44 Activities Category Expenditures	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
53-Materials & Services	129	80	-	88	88	#.0%	#.0%
54-Interfund Charges	3,631	2,936	-	2,936	2,936	#.0%	#.0%
58-Special Payments	7	-	-	3	3	#.0%	#.0%
Total 45780000-Zone 44 Activities-45780000	3,767	3,016	-	3,027	3,027	#.0%	100%

45790000-Zone 45A Activities Category Expenditures	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
53-Materials & Services	381	150	381	199	(182)	-47.8%	2.9%
54-Interfund Charges	6,139	6,675	6,139	6,675	536	8.7%	96.6%
58-Special Payments	77	-	77	38	(39)	-50.6%	.5%
Total 45790000-Zone 45A Activities-45790000	6,597	6,825	6,597	6,912	315	4.8%	100%

45800000-Zone 46 Activities Category Expenditures	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
53-Materials & Services	500	199	500	356	(144)	-28.8%	3.8%
54-Interfund Charges	6,799	8,891	6,799	8,891	2,092	30.8%	95.8%
58-Special Payments	75	-	75	38	(37)	-49.3%	.4%
Total 45800000-Zone 46 Activities-45800000	7,374	9,090	7,374	9,285	1,911	25.9%	100%

45810000-Zone 50 Activities Category Expenditures	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
53-Materials & Services	40	77	-	250	250	#.0%	#.0%
54-Interfund Charges	2,877	3,244	-	3,244	3,244	#.0%	#.0%
58-Special Payments	18	-	-	9	9	#.0%	#.0%
Total 45810000-Zone 50 Activities-45810000	2,935	3,321	-	3,503	3,503	#.0%	100%

45820000-Zone 51 Activities Category Expenditures	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
53-Materials & Services	15	218	15	84	69	460.0%	.9%
54-Interfund Charges	307	9,762	307	9,762	9,455	3079.8%	99.1%
58-Special Payments	18	-	18	9	(9)	-50.0%	.1%
Total 45820000-Zone 51 Activities-45820000	340	9,980	340	9,855	9,515	2798.5%	100%

47700000-Supplemental Law Enforcement Category Expenditures	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
53-Materials & Services	99,657	64,423	103,370	65,390	(37,980)	-36.7%	100.0%
54-Interfund Charges	136,000	-	136,000	-	(136,000)	-100.0%	.0%
55-Functional Expenses	-	-	-	-	-	#.0%	#.0%
60-Capital Outlay	-	-	-	-	-	#.0%	#.0%
Total 47700000-Supplemental Law Enforcement-47700000	235,657	64,423	239,370	65,390	(173,980)	-72.7%	100%

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
47800000-Local Law Enforce. Block Grant Category Expenditures							
58-Special Payments	34,854	8,713	34,854	-	(34,854)	-100.0%	#Error
60-Capital Outlay	-	-	27,514	-	(27,514)	-100.0%	#Error
Total 47800000-Local Law Enforce. Block Grant-47800000	34,854	8,713	62,368	-	(62,368)	-100.0%	#Error

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
47810210-OJP BJA FY20 COVID-19 Category Expenditures							
50-Salaries & Benefits	-	-	84,337	16,884	(67,453)	-80.0%	100.0%
60-Capital Outlay	-	-	16,262	-	(16,262)	-100.0%	.0%
Total 47810210-OJP BJA FY20 COVID-19- 47810210	-	-	100,599	16,884	(83,715)	-83.2%	100%

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
47900000-DUI Enforcement& Awareness Category Expenditures							
50-Salaries & Benefits	-	-	71,800	-	(71,800)	-100.0%	#Error
53-Materials & Services	-	-	13,200	-	(13,200)	-100.0%	#Error
60-Capital Outlay	-	-	-	-	-	#.0%	#Error
Total 47900000-DUI Enforcement& Awareness-47900000	-	-	85,000	-	(85,000)	-100.0%	#Error

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
47910000-Tobacco Law Enforcement Grant Category Expenditures							
50-Salaries & Benefits	2,032	-	24,340	59,914	35,574	146.2%	98.8%
53-Materials & Services	-	-	200	725	525	262.5%	1.2%
Total 47910000-Tobacco Law Enforcement Grant-47910000	2,032	-	24,540	60,639	36,099	147.1%	100%

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
47930000-OTS-STEP DUI Grant Category Expenditures							
50-Salaries & Benefits	-	16,185	-	1,703	1,703	#.0%	#.0%
Total 47930000-OTS-STEP DUI Grant- 47930000	-	16,185	-	1,703	1,703	#.0%	100%

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
41100000-Madera Transit Center Category Expenditures							
53-Materials & Services	-	-	-	35,000	35,000	#.0%	#.0%
Total 41100000-Madera Transit Center- 41100000	-	-	-	35,000	35,000	#.0%	100%

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
41105492-Prop.1B CalOES Category Expenditures							
60-Capital Outlay	-	38,997	-	19,511	19,511	#.0%	#.0%
Total 41105492-Prop.1B CalOES-41105492	-	38,997	-	19,511	19,511	#.0%	100%

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
41108060-Intermodal Building Category Expenditures							
50-Salaries & Benefits	8,138	7,606	15,565	7,901	(7,664)	-49.2%	9.2%
53-Materials & Services	34,771	39,516	53,000	34,087	(18,913)	-35.7%	39.5%
54-Interfund Charges	37,893	38,944	37,893	38,944	1,051	2.8%	45.2%
58-Special Payments	1,557	1,855	2,066	2,939	873	42.3%	3.4%
63-Transfer Out	244	2,087	244	2,336	2,092	857.4%	2.7%
Total 41108060-Intermodal Building- 41108060	82,603	90,008	108,768	86,207	(22,561)	-20.7%	100%

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
42500000-Economic Develop Fund U/A Category Expenditures							
53-Materials & Services	16,312	5,329	16,312	3,377	(12,935)	-79.3%	100.0%
60-Capital Outlay	-	-	439,372	-	(439,372)	-100.0%	.0%
Total 42500000-Economic Develop Fund U/A-42500000	16,312	5,329	455,684	3,377	(452,307)	-99.3%	100%

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
43600000-NSP3 Program U/A Category Expenditures							
53-Materials & Services	2	-	2	-	(2)	-100.0%	.0%
55-Functional Expenses	-	-	-	31,151	31,151	#.0%	#.0%
Total 43600000-NSP3 Program U/A- 43600000	2	-	2	31,151	31,149	1557450.0%	100%

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
43800000-Home DAP Category Expenditures							
53-Materials & Services	-	3,991	345	4,051	3,706	1074.2%	100.0%
55-Functional Expenses	-	-	427,500	-	(427,500)	-100.0%	.0%
Total 43800000-Home DAP-43800000	-	3,991	427,845	4,051	(423,794)	-99.1%	100%

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
44004432-CalHome MH Rehab Category Expenditures							
53-Materials & Services	15	740	15	751	736	4906.7%	.9%
54-Interfund Charges	39,214	31,596	39,214	31,596	(7,618)	-19.4%	36.4%
55-Functional Expenses	-	-	1,025	54,484	53,459	5215.5%	62.7%
Total 44004432-CalHome MH Rehab- 44004432	39,229	32,336	40,254	86,831	46,577	115.7%	100%

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
44004460-HOME Program Income Category Expenditures							
50-Salaries & Benefits	-	-	-	18,414	18,414	#.0%	#.0%
53-Materials & Services	-	3,325	-	3,375	3,375	#.0%	#.0%
54-Interfund Charges	16,510	35,144	16,510	35,144	18,634	112.9%	61.7%
Total 44004460-HOME Program Income- 44004460	16,510	38,469	16,510	56,933	40,423	244.8%	100%

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
44004610-CalHOME DAP Category Expenditures							
55-Functional Expenses	-	-	-	12,775	12,775	#.0%	#.0%
Total 44004610-CalHOME DAP-44004610	-	-	-	12,775	12,775	#.0%	100%

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
44004620-CalHOME OOR Category Expenditures							
55-Functional Expenses	-	-	-	124,523	124,523	#.0%	#.0%
Total 44004620-CalHOME OOR-44004620	-	-	-	124,523	124,523	#.0%	100%

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
44004630-CalHome Program Income Category Expenditures							
50-Salaries & Benefits	-	-	-	24,692	24,692	#.0%	#.0%
53-Materials & Services	-	8,036	-	8,156	8,156	#.0%	#.0%
55-Functional Expenses	-	-	-	14,725	14,725	#.0%	#.0%
Total 44004630-CalHome Program Income-44004630	-	8,036	-	47,573	47,573	#.0%	100%

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
40200000-Low/Mod Housing Fund Category Expenditures							
50-Salaries & Benefits	(45)	-	-	627	627	#.0%	#.0%
53-Materials & Services	20,358	94	20,358	228	(20,130)	-98.9%	4.0%
54-Interfund Charges	2,803	-	2,803	-	(2,803)	-100.0%	.0%
55-Functional Expenses	-	-	-	4,218	4,218	#.0%	#.0%
58-Special Payments	3,354	543	3,354	650	(2,704)	-80.6%	11.4%
60-Capital Outlay	85,432	-	220,650	-	(220,650)	-100.0%	.0%
Total 40200000-Low/Mod Housing Fund-40200000	111,902	637	247,165	5,723	(241,442)	-97.7%	100%

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
40210000-AFFORDABLE HOUSING Category Expenditures							
60-Capital Outlay	-	-	629,000	250,000	(379,000)	-60.3%	100.0%
Total 40210000-AFFORDABLE HOUSING-40210000	-	-	629,000	250,000	(379,000)	-60.3%	100%

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
48000000-CFD 2005-1, City-Wide Services Category Expenditures							
53-Materials & Services	6,530	4,857	6,595	4,930	(1,665)	-25.2%	1.6%
54-Interfund Charges	326	326	326	326		.0%	.1%
63-Transfer Out	300,000	300,000	300,000	300,000		.0%	98.3%
Total 48000000-CFD 2005-1, City-Wide Services-48000000	306,856	305,183	306,921	305,256	(1,665)	-.5%	100%

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
48030000-CFD 2012-1, Public Service Category Expenditures							
63-Transfer Out	-	9,750	-	9,750	9,750	#.0%	#.0%
Total 48030000-CFD 2012-1, Public Service-48030000	-	9,750	-	9,750	9,750	#.0%	100%

48040000-CFD 2013-1 Madera Family Apt Category Expenditures	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
63-Transfer Out	8,280	7,850	10,247	7,850	(2,397)	-23.4%	100.0%
Total 48040000-CFD 2013-1 Madera Family Apt-48040000	8,280	7,850	10,247	7,850	(2,397)	-23.4%	100%



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MADERA

Development Impact Fees



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(40800000)

Water Dev Impact Fee

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
34-Interest						
4162-Interest Income	354	457	177	-	177	144
Total 34-Interest	\$354	\$457	\$177	\$0	\$177	\$144
Total Revenues	\$354	\$457	\$177	\$0	\$177	\$144
60-Capital Outlay						
7050-Construction/Infrastructure	-	-	31,000	-	-	-
Total 60-Capital Outlay	\$0	\$0	\$31,000	\$0	\$0	\$0
Total Expenses	\$0	\$0	\$31,000	\$0	\$0	\$0
Total 40800000-Water Develop Impact Fee Net	\$354	\$457	(\$30,823)	\$0	\$177	\$144

(40810000)

Water Pipe Dev Impact Fee

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
33-Charges for Services						
4051-Commercial Impact Fee	26,136	7,669	12,364	3,203	12,364	47,800
4053-Residential Impact Fee	46,617	54,550	44,843	82,392	44,843	236,000
Total 33-Charges for Services	\$72,753	\$62,219	\$57,207	\$85,595	\$57,207	\$283,800
34-Interest						
4162-Interest Income	1,822	3,170	5,200	-	5,200	5,500
Total 34-Interest	\$1,822	\$3,170	\$5,200	\$0	\$5,200	\$5,500
Total Revenues	\$74,575	\$65,389	\$62,407	\$85,595	\$62,407	\$289,300
60-Capital Outlay						
7050-Construction/Infrastructure	12,692	-	340,117	-	231,190	107,500
Total 60-Capital Outlay	\$12,692	\$0	\$340,117	\$0	\$231,190	\$107,500
Total Expenses	\$12,692	\$0	\$340,117	\$0	\$231,190	\$107,500
Total 40810000-Water Pipe Dev Impact Fee	\$61,883	\$65,389	(\$277,710)	\$85,595	(\$168,783)	\$181,800

(40820000)

Water Well Dev Impact Fee

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
33-Charges for Services						
4051-Commercial Impact Fee	13,299	11,200	9,323	1,734	2,000	11,234
4053-Residential Impact Fee	88,025	108,270	88,837	177,973	136,600	108,595
Total 33-Charges for Services	\$101,324	\$119,470	\$98,160	\$179,707	\$138,600	\$119,829
34-Interest						
4162-Interest Income	862	2,805	2,000	-	2,000	298
Total 34-Interest	\$862	\$2,805	\$2,000	\$0	\$2,000	\$298
Total Revenues	\$102,186	\$122,275	\$100,160	\$179,707	\$140,600	\$120,127
60-Capital Outlay						
7030-Facilities And Improvements	-	-	-	-	-	50,000
Total 60-Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$50,000
Total Expenses	\$0	\$0	\$0	\$0	\$0	\$50,000
Total 40820000-Water Well Impact Fee Net	\$102,186	\$122,275	\$100,160	\$179,707	\$140,600	\$70,127

(40830000)

Waste Water Dev Impact Fee

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
33-Charges for Services						
4051-Commercial Impact Fee	63,141	49,374	77,345	18,374	20,000	274,200
4053-Residential Impact Fee	196,753	250,640	216,135	436,653	340,709	1,149,200
4054-Industrial Impact Fee	-	154,537	-	15,260	-	108,500
Total 33-Charges for Services	\$259,894	\$454,551	\$293,480	\$470,287	\$360,709	\$1,531,900
34-Interest						
4162-Interest Income	5,377	8,806	2,000	-	2,000	2,000
Total 34-Interest	\$5,377	\$8,806	\$2,000	\$0	\$2,000	\$2,000
Total Revenues	\$265,271	\$463,357	\$295,480	\$470,287	\$362,709	\$1,533,900
63-Transfer Out						
8200-Transfer Out	250,000	250,000	250,000	208,333	250,000	250,000
Total 63-Transfer Out	\$250,000	\$250,000	\$250,000	\$208,333	\$250,000	\$250,000
Total Expenses	\$250,000	\$250,000	\$250,000	\$208,333	\$250,000	\$250,000
Total 40830000-Waste Water Dev Impact Fee	\$15,271	\$213,357	\$45,480	\$261,954	\$112,709	\$1,283,900

(40840000)

Westberry Ellis Dev Impact Fee

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
33-Charges for Services						
4051-Commercial Impact Fee	2,607	304	880	-	880	8,300
4052-SFR Impact Fee	7,356	9,263	4,628	50,403	4,628	1,500
4053-Residential Impact Fee	-	-	2,085	-	2,085	-
Total 33-Charges for Services	\$9,963	\$9,567	\$7,593	\$50,403	\$7,593	\$9,800
34-Interest						
4162-Interest Income	1,663	2,328	1,000	-	1,000	137,300
Total 34-Interest	\$1,663	\$2,328	\$1,000	\$0	\$1,000	\$137,300
Total Revenues	\$11,626	\$11,895	\$8,593	\$50,403	\$8,593	\$147,100
53-Materials & Services						
6440-Contracted Services	69	-	595	862	85	-
Total 53-Materials & Services	\$69	\$0	\$595	\$595	\$85	\$0
Total Expenses	\$69	\$0	\$595	\$595	\$85	\$0
Total 40840000-Westberry Ellis Dev Impact	\$11,557	\$11,895	\$7,998	\$49,808	\$8,508	\$147,100

(40850000)

Rd. 28 Sewer Int Dev Impact Fee

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
33-Charges for Services						
4052-SFR Impact Fee	-	-	-	-	-	141,000
Total 33-Charges for Services	\$0	\$0	\$0	\$0	\$0	\$141,000
34-Interest						
4162-Interest Income	187	206	94	-	94	650
Total 34-Interest	\$187	\$206	\$94	\$0	\$94	\$650
Total Revenues	\$187	\$206	\$94	\$0	\$94	\$141,650
53-Materials & Services						
6440-Contracted Services	100	-	863	1,251	123	-
Total 53-Materials & Services	\$100	\$0	\$863	\$863	\$123	\$0
63-Transfer Out						
8200-Transfer Out	-	4,000	-	-	-	4,000
Total 63-Transfer Out	\$0	\$4,000	\$0	\$0	\$0	\$4,000
Total Expenses	\$100	\$4,000	\$863	\$863	\$123	\$4,000
Total 40850000-Rd 28 Sewer Int Dev Impact	\$87	(\$3,794)	(\$769)	(\$863)	(\$29)	\$137,650

(40860000)

Develop Impact Fee - Fire

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
33-Charges for Services						
4051-Commercial Impact Fee	7,174	6,473	3,921	1,347	2,000	5,100
4053-Residential Impact Fee	46,968	63,799	50,635	112,967	89,000	297,100
4054-Industrial Impact Fee	-	-	-	-	-	1,700
Total 33-Charges for Services	\$54,142	\$70,272	\$54,556	\$114,314	\$91,000	\$303,900
34-Interest						
4162-Interest Income	6,293	838	1,000	-	1,000	5,728
Total 34-Interest	\$6,293	\$838	\$1,000	\$0	\$1,000	\$5,728
Total Revenues	\$60,435	\$71,110	\$55,556	\$114,314	\$92,000	\$309,628
60-Capital Outlay						
7000-Vehicles and Equipment	1,219,481	-	-	-	-	133,195
Total 60-Capital Outlay	\$1,219,481	\$0	\$0	\$0	\$0	\$133,195
Total Expenses	\$1,219,481	\$0	\$0	\$0	\$0	\$133,195
Total 40860000-Develop Impact Fee/Fire Net	(\$1,159,046)	\$71,110	\$55,556	\$114,314	\$92,000	\$176,433

(40870000)

Develop Impact Fee - Police

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
33-Charges for Services						
4051-Commercial Impact Fee	13,686	15,356	7,869	2,932	3,000	10,300
4053-Residential Impact Fee	75,686	102,225	81,357	181,794	143,000	478,100
4054-Industrial Impact Fee	-	-	-	-	-	4,200
Total 33-Charges for Services	\$89,372	\$117,581	\$89,226	\$184,726	\$146,000	\$492,600
34-Interest						
4162-Interest Income	672	591	1,100	-	1,100	1,100
Total 34-Interest	\$672	\$591	\$1,100	\$0	\$1,100	\$1,100
Total Revenues	\$90,044	\$118,172	\$90,326	\$184,726	\$147,100	\$493,700
53-Materials & Services						
6440-Contracted Services	69	-	597	865	85	-
Total 53-Materials & Services	\$69	\$0	\$597	\$597	\$85	\$0
63-Transfer Out						
8200-Transfer Out	125,020	125,020	125,020	104,183	125,020	125,020
Total 63-Transfer Out	\$125,020	\$125,020	\$125,020	\$104,183	\$125,020	\$125,020
Total Expenses	\$125,089	\$125,020	\$125,617	\$104,780	\$125,105	\$125,020
Total 40870000-Develop Impact Fee/Police Net	(\$35,045)	(\$6,848)	(\$35,291)	\$79,946	\$21,995	\$368,680

(40880000)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
33-Charges for Services						
4053-Residential Impact Fee	-	-	-	-	-	2,339,800
4060-A.B. 1600 Fees	383,916	500,628	396,560	889,502	696,000	502,130
Total 33-Charges for Services	\$383,916	\$500,628	\$396,560	\$889,502	\$696,000	\$2,841,930
34-Interest						
4162-Interest Income	18,490	29,529	13,000	-	13,000	13,000
Total 34-Interest	\$18,490	\$29,529	\$13,000	\$0	\$13,000	\$13,000
Total Revenues	\$402,406	\$530,157	\$409,560	\$889,502	\$709,000	\$2,854,930
53-Materials & Services						
6440-Contracted Services	188	-	1,661	2,343	232	-
Total 53-Materials & Services	\$188	\$0	\$1,661	\$1,616	\$232	\$0
60-Capital Outlay						
7030-Facilities And Improvements	10,420	37	939,872	-	-	55,000
7050-Construction/Infrastructure	10,515	-	715,185	9,900	700,700	10,000
Total 60-Capital Outlay	\$20,935	\$37	\$1,655,057	\$9,200	\$700,700	\$65,000
63-Transfer Out						
8210-Transfers Out/Debt Service	194,257	-	194,257	161,881	194,257	-
Total 63-Transfer Out	\$194,257	\$0	\$194,257	\$161,881	\$194,257	\$0
Total Expenses	\$215,380	\$37	\$1,850,975	\$172,697	\$895,189	\$65,000
Total 40880000-Develop Impact Fee/Parks Net	\$187,026	\$530,120	(\$1,441,415)	\$716,805	(\$186,189)	\$2,789,930

(40890000)

Develop Impact Fee - Public Works

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
33-Charges for Services						
4050-Impact Fee	-	-	4,000	-	-	-
4051-Commercial Impact Fee	25,281	25,602	12,232	5,143	5,300	19,000
4053-Residential Impact Fee	45,090	60,949	48,533	94,719	72,000	251,200
4054-Industrial Impact Fee	-	-	2,020	-	-	6,900
Total 33-Charges for Services	\$70,371	\$86,551	\$66,785	\$99,862	\$77,300	\$277,100
34-Interest						
4162-Interest Income	4,649	7,167	5,500	-	5,500	5,500
Total 34-Interest	\$4,649	\$7,167	\$5,500	\$0	\$5,500	\$5,500
Total Revenues	\$75,020	\$93,718	\$72,285	\$99,862	\$82,800	\$282,600
53-Materials & Services						
6440-Contracted Services	147	-	1,301	1,835	181	-
Total 53-Materials & Services	\$147	\$0	\$1,301	\$1,266	\$181	\$0
60-Capital Outlay						
7030-Facilities And Improvements	-	-	4,169	-	-	-
Total 60-Capital Outlay	\$0	\$0	\$4,169	\$0	\$0	\$0
Total Expenses	\$147	\$0	\$5,470	\$1,266	\$181	\$0
Total 40890000-Develop Imp Fee/Public	\$74,873	\$93,718	\$66,815	\$98,596	\$82,619	\$282,600

(40910000)

Develop Impact Fee Pre AB 1600

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
34-Interest						
4162-Interest Income	20	26	10	-	10	-
Total 34-Interest	\$20	\$26	\$10	\$0	\$10	\$0
Total Revenues	\$20	\$26	\$10	\$0	\$10	\$0
Total 40910000-Pre AB 1600 Net Surplus/	\$20	\$26	\$10	\$0	\$10	\$0

(40920000)

General Government Impact Fee

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
33-Charges for Services						
4051-Commercial Impact Fee	2,281	537	1,083	289	500	1,700
4053-Residential Impact Fee	31,947	43,268	34,423	77,424	61,000	203,600
Total 33-Charges for Services	\$34,228	\$43,805	\$35,506	\$77,713	\$61,500	\$205,300
34-Interest						
4162-Interest Income	9,795	13,260	7,800	-	7,800	7,800
Total 34-Interest	\$9,795	\$13,260	\$7,800	\$0	\$7,800	\$7,800
Total Revenues	\$44,023	\$57,065	\$43,306	\$77,713	\$69,300	\$213,100
53-Materials & Services						
6440-Contracted Services	392	-	3,462	4,885	483	-
Total 53-Materials & Services	\$392	\$0	\$3,462	\$3,370	\$483	\$0
Total Expenses	\$392	\$0	\$3,462	\$3,370	\$483	\$0
Total 40920000-General Government Impact	\$43,631	\$57,065	\$39,844	\$74,343	\$68,817	\$213,100

(40930000)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
33-Charges for Services						
4051-Commercial Impact Fee	48,281	11,374	22,915	6,117	6,200	36,300
4053-Residential Impact Fee	132,828	179,447	142,753	307,680	239,000	811,100
4054-Industrial Impact Fee	-	78,362	8,057	7,738	8,057	27,200
Total 33-Charges for Services	\$181,109	\$269,183	\$173,725	\$321,535	\$253,257	\$874,600
34-Interest						
4162-Interest Income	36,679	50,773	20,000	-	20,000	20,000
Total 34-Interest	\$36,679	\$50,773	\$20,000	\$0	\$20,000	\$20,000
Total Revenues	\$217,788	\$319,956	\$193,725	\$321,535	\$273,257	\$894,600
53-Materials & Services						
6440-Contracted Services	675	-	5,965	8,416	832	-
Total 53-Materials & Services	\$675	\$0	\$5,965	\$5,807	\$832	\$0
60-Capital Outlay						
7050-Construction/Infrastructure	-	-	1,090,000	-	-	-
Total 60-Capital Outlay	\$0	\$0	\$1,090,000	\$0	\$0	\$0
Total Expenses	\$675	\$0	\$1,095,965	\$5,807	\$832	\$0
Total 40930000-Transportation Impact Fee Net	\$217,113	\$319,956	(\$902,240)	\$315,728	\$272,425	\$894,600

(40940000)

Administrative Services

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
33-Charges for Services						
4051-Commercial Impact Fee	4,562	1,075	2,165	578	600	1,078
4053-Residential Impact Fee	13,270	17,769	13,928	30,222	23,500	17,822
Total 33-Charges for Services	\$17,832	\$18,844	\$16,093	\$30,800	\$24,100	\$18,900
34-Interest						
4162-Interest Income	99	174	50	-	50	51
Total 34-Interest	\$99	\$174	\$50	\$0	\$50	\$51
Total Revenues	\$17,931	\$19,018	\$16,143	\$30,800	\$24,150	\$18,951
53-Materials & Services						
6440-Contracted Services	630	-	5,567	7,855	777	-
Total 53-Materials & Services	\$630	\$0	\$5,567	\$5,420	\$777	\$0
63-Transfer Out						
8200-Transfer Out	15,000	15,000	15,000	12,500	15,000	15,000
Total 63-Transfer Out	\$15,000	\$15,000	\$15,000	\$12,500	\$15,000	\$15,000
Total Expenses	\$15,630	\$15,000	\$20,567	\$17,920	\$15,777	\$15,000
Total 40940000-Administrative Services Net	\$2,301	\$4,018	(\$4,424)	\$12,880	\$8,373	\$3,951

(40950000)

Median Island

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
33-Charges for Services						
4051-Commercial Impact Fee	-	-	-	-	-	20,300
4053-Residential Impact Fee	71,666	79,535	66,969	117,422	90,000	330,500
Total 33-Charges for Services	\$71,666	\$79,535	\$66,969	\$117,422	\$90,000	\$350,800
34-Interest						
4162-Interest Income	1,790	2,975	1,000	-	1,000	1,000
Total 34-Interest	\$1,790	\$2,975	\$1,000	\$0	\$1,000	\$1,000
Total Revenues	\$73,456	\$82,510	\$67,969	\$117,422	\$91,000	\$351,800
58-Special Payments						
6800-Developer Reimbursement	-	-	-	-	-	20,833
Total 58-Special Payments	\$0	\$0	\$0	\$0	\$0	\$20,833
60-Capital Outlay						
7050-Construction/Infrastructure	-	-	200,000	-	-	-
Total 60-Capital Outlay	\$0	\$0	\$200,000	\$0	\$0	\$0
Total Expenses	\$0	\$0	\$200,000	\$0	\$0	\$20,833
Total 40950000-Median Island Net Surplus/	\$73,456	\$82,510	(\$132,031)	\$117,422	\$91,000	\$330,967

(40960000)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
33-Charges for Services						
4050-Impact Fee	256,739	285,584	239,991	422,105	320,500	286,441
4051-Commercial Impact Fee	-	-	-	-	-	71,800
4053-Residential Impact Fee	-	-	-	-	-	1,189,300
Total 33-Charges for Services	\$256,739	\$285,584	\$239,991	\$422,105	\$320,500	\$1,547,541
34-Interest						
4162-Interest Income	21,759	29,931	7,000	-	7,000	7,500
Total 34-Interest	\$21,759	\$29,931	\$7,000	\$0	\$7,000	\$7,500
Total Revenues	\$278,498	\$315,515	\$246,991	\$422,105	\$327,500	\$1,555,041
53-Materials & Services						
6440-Contracted Services	118	-	1,044	1,472	145	-
Total 53-Materials & Services	\$118	\$0	\$1,044	\$1,016	\$145	\$0
58-Special Payments						
6800-Developer Reimbursement	-	55,623	-	-	-	26,619
Total 58-Special Payments	\$0	\$55,623	\$0	\$0	\$0	\$26,619
60-Capital Outlay						
7050-Construction/Infrastructure	-	-	1,519,705	3,000	3,000	-
Total 60-Capital Outlay	\$0	\$0	\$1,519,705	\$1,500	\$3,000	\$0
Total Expenses	\$118	\$55,623	\$1,520,749	\$2,516	\$3,145	\$26,619
Total 40960000-Arterial/Collector Net Surplus/	\$278,380	\$259,892	(\$1,273,758)	\$419,589	\$324,355	\$1,528,422

(40970000)

Traffic Signal

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
33-Charges for Services						
4050-Impact Fee	50,579	48,296	42,992	71,307	42,992	-
4051-Commercial Impact Fee	-	-	-	-	-	12,400
4053-Residential Impact Fee	-	-	-	-	-	200,800
Total 33-Charges for Services	\$50,579	\$48,296	\$42,992	\$71,307	\$42,992	\$213,200
34-Interest						
4162-Interest Income	12,008	13,197	1,000	-	1,000	-
Total 34-Interest	\$12,008	\$13,197	\$1,000	\$0	\$1,000	\$0
Total Revenues	\$62,587	\$61,493	\$43,992	\$71,307	\$43,992	\$213,200
60-Capital Outlay						
7050-Construction/Infrastructure	407,301	6,800	1,332,877	560,848	545,473	-
Total 60-Capital Outlay	\$407,301	\$6,800	\$1,332,877	\$542,073	\$545,473	\$0
Total Expenses	\$407,301	\$6,800	\$1,332,877	\$542,073	\$545,473	\$0
Total 40970000-Traffic Signal Net Surplus/	(\$344,714)	\$54,693	(\$1,288,885)	(\$470,766)	(\$501,481)	\$213,200

(40980000)

Traffic Special Impact Fee

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
34-Interest						
4162-Interest Income	1,976	2,550	2,000	-	2,000	807
Total 34-Interest	\$1,976	\$2,550	\$2,000	\$0	\$2,000	\$807
Total Revenues	\$1,976	\$2,550	\$2,000	\$0	\$2,000	\$807
53-Materials & Services						
6440-Contracted Services	85	-	748	1,056	105	-
Total 53-Materials & Services	\$85	\$0	\$748	\$728	\$105	\$0
Total Expenses	\$85	\$0	\$748	\$728	\$105	\$0
Total 40980000-Traffic Special Impact Fee Net	\$1,891	\$2,550	\$1,252	(\$728)	\$1,895	\$807

(40990000)

Sewer New Req

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
33-Charges for Services						
4051-Commercial Impact Fee	248	1,075	543	578	543	3,000
4052-SFR Impact Fee	15,136	22,244	16,929	10,406	16,929	-
4055-MFR Impact Fee	94	94	62	9,372	62	23,100
Total 33-Charges for Services	\$15,478	\$23,413	\$17,534	\$20,356	\$17,534	\$26,100
34-Interest						
4162-Interest Income	2,334	367	2,800	-	2,800	2,900
Total 34-Interest	\$2,334	\$367	\$2,800	\$0	\$2,800	\$2,900
Total Revenues	\$17,812	\$23,780	\$20,334	\$20,356	\$20,334	\$29,000
60-Capital Outlay						
7030-Facilities And Improvements	-	-	196,680	-	-	-
7050-Construction/Infrastructure	18,277	205,060	232,509	15,078	15,078	-
Total 60-Capital Outlay	\$18,277	\$205,060	\$429,189	\$7,539	\$15,078	\$0
Total Expenses	\$18,277	\$205,060	\$429,189	\$7,539	\$15,078	\$0
Total 40990000-Sewer New Req Net Surplus/	(\$465)	(\$181,280)	(\$408,855)	\$12,817	\$5,256	\$29,000

(41000000)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
33-Charges for Services						
4051-Commercial Impact Fee	-	-	-	-	-	800
4052-SFR Impact Fee	5,002	6,299	3,147	34,275	3,147	35,900
4055-MFR Impact Fee	-	-	-	-	-	600
Total 33-Charges for Services	\$5,002	\$6,299	\$3,147	\$34,275	\$3,147	\$37,300
34-Interest						
4162-Interest Income	769	1,101	600	-	600	-
Total 34-Interest	\$769	\$1,101	\$600	\$0	\$600	\$0
Total Revenues	\$5,771	\$7,400	\$3,747	\$34,275	\$3,747	\$37,300
53-Materials & Services						
6440-Contracted Services	33	-	288	405	41	-
Total 53-Materials & Services	\$33	\$0	\$288	\$280	\$41	\$0
Total Expenses	\$33	\$0	\$288	\$280	\$41	\$0
Total 41000000-Sewer NW Quad U/A Net	\$5,738	\$7,400	\$3,459	\$33,995	\$3,706	\$37,300

(41010000)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
33-Charges for Services						
4051-Commercial Impact Fee	12,236	1,425	4,380	-	4,380	-
4052-SFR Impact Fee	-	-	-	-	-	60,500
Total 33-Charges for Services	\$12,236	\$1,425	\$4,380	\$0	\$4,380	\$60,500
34-Interest						
4162-Interest Income	1,552	2,106	1,000	-	1,000	1,000
Total 34-Interest	\$1,552	\$2,106	\$1,000	\$0	\$1,000	\$1,000
Total Revenues	\$13,788	\$3,531	\$5,380	\$0	\$5,380	\$61,500
60-Capital Outlay						
7050-Construction/Infrastructure	-	-	131,000	-	-	-
Total 60-Capital Outlay	\$0	\$0	\$131,000	\$0	\$0	\$0
Total Expenses	\$0	\$0	\$131,000	\$0	\$0	\$0
Total 41010000-Sewer NE Quad U/A Net	\$13,788	\$3,531	(\$125,620)	\$0	\$5,380	\$61,500

(41020000)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
33-Charges for Services						
4052-SFR Impact Fee	-	-	4,370	-	4,370	294,500
Total 33-Charges for Services	\$0	\$0	\$4,370	\$0	\$4,370	\$294,500
34-Interest						
4162-Interest Income	4,211	5,433	4,000	-	4,000	1,000
Total 34-Interest	\$4,211	\$5,433	\$4,000	\$0	\$4,000	\$1,000
Total Revenues	\$4,211	\$5,433	\$8,370	\$0	\$8,370	\$295,500
53-Materials & Services						
6440-Contracted Services	179	-	1,580	2,230	221	-
Total 53-Materials & Services	\$179	\$0	\$1,580	\$1,538	\$221	\$0
60-Capital Outlay						
7050-Construction/Infrastructure	-	-	-	-	-	532,380
Total 60-Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$532,380
Total Expenses	\$179	\$0	\$1,580	\$1,538	\$221	\$532,380
Total 41020000-Sewer SW Quad U/A Net	\$4,032	\$5,433	\$6,790	(\$1,538)	\$8,149	(\$236,880)

(41030000)

Sewer SE Quad U/A

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
33-Charges for Services						
4051-Commercial Impact Fee	-	-	197	-	197	-
4052-SFR Impact Fee	-	2,990	-	-	-	2,999
Total 33-Charges for Services	\$0	\$2,990	\$197	\$0	\$197	\$2,999
34-Interest						
4162-Interest Income	1,982	2,600	1,000	-	1,000	809
Total 34-Interest	\$1,982	\$2,600	\$1,000	\$0	\$1,000	\$809
Total Revenues	\$1,982	\$5,590	\$1,197	\$0	\$1,197	\$3,808
53-Materials & Services						
6440-Contracted Services	85	-	752	1,059	105	-
Total 53-Materials & Services	\$85	\$0	\$752	\$731	\$105	\$0
60-Capital Outlay						
7050-Construction/Infrastructure	-	-	198,490	5,360	198,490	287,438
Total 60-Capital Outlay	\$0	\$0	\$198,490	\$5,360	\$198,490	\$287,438
Total Expenses	\$85	\$0	\$199,242	\$6,091	\$198,595	\$287,438
Total 41030000-Sewer SE Quad U/A Net	\$1,897	\$5,590	(\$198,045)	(\$6,091)	(\$197,398)	(\$283,630)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
33-Charges for Services						
4050-Impact Fee	-	972	18	-	18	-
4051-Commercial Impact Fee	70,974	84,503	47,344	26,335	47,344	79,700
4052-SFR Impact Fee	135,876	174,374	141,143	87,187	141,143	-
4054-Industrial Impact Fee	-	56,368	-	-	-	39,800
4055-MFR Impact Fee	546	546	364	54,599	364	134,800
Total 33-Charges for Services	\$207,396	\$316,763	\$188,869	\$168,121	\$188,869	\$254,300
34-Interest						
4162-Interest Income	10,749	16,880	5,000	-	5,000	5,100
Total 34-Interest	\$10,749	\$16,880	\$5,000	\$0	\$5,000	\$5,100
Total Revenues	\$218,145	\$333,643	\$193,869	\$168,121	\$193,869	\$259,400
53-Materials & Services						
6440-Contracted Services	274	2	2,418	3,412	338	2
Total 53-Materials & Services	\$274	\$2	\$2,418	\$2,355	\$338	\$2
58-Special Payments						
6800-Developer Reimbursement	-	99,628	-	-	-	-
Total 58-Special Payments	\$0	\$99,628	\$0	\$0	\$0	\$0
60-Capital Outlay						
7050-Construction/Infrastructure	-	-	20,000	-	-	-
Total 60-Capital Outlay	\$0	\$0	\$20,000	\$0	\$0	\$0
Total Expenses	\$274	\$99,630	\$22,418	\$2,355	\$338	\$2
Total 41040000-Drainage Dev Imp U/A Net	\$217,871	\$234,013	\$171,451	\$165,766	\$193,531	\$259,398

(41050000)

Storm Drain NW Quad U/A

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
33-Charges for Services						
4051-Commercial Impact Fee	-	-	-	-	-	22,500
4052-SFR Impact Fee	54,759	68,956	34,477	375,202	34,477	393,400
Total 33-Charges for Services	\$54,759	\$68,956	\$34,477	\$375,202	\$34,477	\$415,900
34-Interest						
4162-Interest Income	5,628	8,455	4,000	-	4,000	4,100
Total 34-Interest	\$5,628	\$8,455	\$4,000	\$0	\$4,000	\$4,100
Total Revenues	\$60,387	\$77,411	\$38,477	\$375,202	\$38,477	\$420,000
53-Materials & Services						
6440-Contracted Services	73	-	646	911	90	-
Total 53-Materials & Services	\$73	\$0	\$646	\$628	\$90	\$0
60-Capital Outlay						
7050-Construction/Infrastructure	-	-	140,000	-	-	-
Total 60-Capital Outlay	\$0	\$0	\$140,000	\$0	\$0	\$0
Total Expenses	\$73	\$0	\$140,646	\$628	\$90	\$0
Total 41050000-Storm Drain NW Quad U/A Net	\$60,314	\$77,411	(\$102,169)	\$374,574	\$38,387	\$420,000

(41060000)

Storm Drain NE Quad U/A

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
33-Charges for Services						
4051-Commercial Impact Fee	87,610	-	31,708	-	31,708	-
4052-SFR Impact Fee	-	-	-	-	-	189,000
Total 33-Charges for Services	\$87,610	\$0	\$31,708	\$0	\$31,708	\$189,000
34-Interest						
4162-Interest Income	2,559	3,894	15,000	-	15,000	-
Total 34-Interest	\$2,559	\$3,894	\$15,000	\$0	\$15,000	\$0
Total Revenues	\$90,169	\$3,894	\$46,708	\$0	\$46,708	\$189,000
60-Capital Outlay						
7050-Construction/Infrastructure	-	-	180,138	-	-	-
Total 60-Capital Outlay	\$0	\$0	\$180,138	\$0	\$0	\$0
Total Expenses	\$0	\$0	\$180,138	\$0	\$0	\$0
Total 41060000-Storm Drain NE Quad U/A Net	\$90,169	\$3,894	(\$133,430)	\$0	\$46,708	\$189,000

(41070000)

Storm Drain SW Quad U/A

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
33-Charges for Services						
4052-SFR Impact Fee	-	-	9,583	-	9,583	311,200
Total 33-Charges for Services	\$0	\$0	\$9,583	\$0	\$9,583	\$311,200
34-Interest						
4162-Interest Income	495	315	100	612	594	100
Total 34-Interest	\$495	\$315	\$100	\$612	\$594	\$100
Total Revenues	\$495	\$315	\$9,683	\$612	\$10,177	\$311,300
60-Capital Outlay						
7050-Construction/Infrastructure	-	-	140,000	-	-	-
Total 60-Capital Outlay	\$0	\$0	\$140,000	\$0	\$0	\$0
Total Expenses	\$0	\$0	\$140,000	\$0	\$0	\$0
Total 41070000-Storm Drain SW Quad U/A Net	\$495	\$315	(\$130,317)	\$612	\$10,177	\$311,300

(41080000)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
33-Charges for Services						
4051-Commercial Impact Fee	-	-	771	-	771	-
4052-SFR Impact Fee	-	-	-	-	-	684,000
Total 33-Charges for Services	\$0	\$0	\$771	\$0	\$771	\$684,000
34-Interest						
4162-Interest Income	3,763	4,837	3,400	-	3,400	6,400
Total 34-Interest	\$3,763	\$4,837	\$3,400	\$0	\$3,400	\$6,400
Total Revenues	\$3,763	\$4,837	\$4,171	\$0	\$4,171	\$690,400
53-Materials & Services						
6440-Contracted Services	33	-	297	417	41	-
Total 53-Materials & Services	\$33	\$0	\$297	\$288	\$41	\$0
60-Capital Outlay						
7030-Facilities And Improvements	-	-	20,000	-	-	-
7050-Construction/Infrastructure	3,400	-	128,200	-	6,600	-
Total 60-Capital Outlay	\$3,400	\$0	\$148,200	\$0	\$6,600	\$0
Total Expenses	\$3,433	\$0	\$148,497	\$288	\$6,641	\$0
Total 41080000-Storm Drain SE Quad U/A Net	\$330	\$4,837	(\$144,326)	(\$288)	(\$2,470)	\$690,400



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(40800000)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
34-Interest						
4162-Interest Income	354	457	177	-	177	144
Total 34-Interest	\$354	\$457	\$177	\$0	\$177	\$144
Total Revenues	\$354	\$457	\$177	\$0	\$177	\$144
60-Capital Outlay						
7050-Construction/Infrastructure	-	-	31,000	-	-	-
Total 60-Capital Outlay	\$0	\$0	\$31,000	\$0	\$0	\$0
Total Expenses	\$0	\$0	\$31,000	\$0	\$0	\$0
Total 40800000-Water Develop Impact Fee Net	\$354	\$457	(\$30,823)	\$0	\$177	\$144

(40810000)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
33-Charges for Services						
4051-Commercial Impact Fee	26,136	7,669	12,364	3,203	12,364	47,800
4053-Residential Impact Fee	46,617	54,550	44,843	82,392	44,843	236,000
Total 33-Charges for Services	\$72,753	\$62,219	\$57,207	\$85,595	\$57,207	\$283,800
34-Interest						
4162-Interest Income	1,822	3,170	5,200	-	5,200	5,500
Total 34-Interest	\$1,822	\$3,170	\$5,200	\$0	\$5,200	\$5,500
Total Revenues	\$74,575	\$65,389	\$62,407	\$85,595	\$62,407	\$289,300
60-Capital Outlay						
7050-Construction/Infrastructure	12,692	-	340,117	-	231,190	107,500
Total 60-Capital Outlay	\$12,692	\$0	\$340,117	\$0	\$231,190	\$107,500
Total Expenses	\$12,692	\$0	\$340,117	\$0	\$231,190	\$107,500
Total 40810000-Water Pipe Dev Impact Fee	\$61,883	\$65,389	(\$277,710)	\$85,595	(\$168,783)	\$181,800

(40820000)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
33-Charges for Services						
4051-Commercial Impact Fee	13,299	11,200	9,323	1,734	2,000	11,234
4053-Residential Impact Fee	88,025	108,270	88,837	177,973	136,600	108,595
Total 33-Charges for Services	\$101,324	\$119,470	\$98,160	\$179,707	\$138,600	\$119,829
34-Interest						
4162-Interest Income	862	2,805	2,000	-	2,000	298
Total 34-Interest	\$862	\$2,805	\$2,000	\$0	\$2,000	\$298
Total Revenues	\$102,186	\$122,275	\$100,160	\$179,707	\$140,600	\$120,127
60-Capital Outlay						
7030-Facilities And Improvements	-	-	-	-	-	50,000
Total 60-Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$50,000
Total Expenses	\$0	\$0	\$0	\$0	\$0	\$50,000
Total 40820000-Water Well Impact Fee Net	\$102,186	\$122,275	\$100,160	\$179,707	\$140,600	\$70,127

(40830000)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
33-Charges for Services						
4051-Commercial Impact Fee	63,141	49,374	77,345	18,374	20,000	274,200
4053-Residential Impact Fee	196,753	250,640	216,135	436,653	340,709	1,149,200
4054-Industrial Impact Fee	-	154,537	-	15,260	-	108,500
Total 33-Charges for Services	\$259,894	\$454,551	\$293,480	\$470,287	\$360,709	\$1,531,900
34-Interest						
4162-Interest Income	5,377	8,806	2,000	-	2,000	2,000
Total 34-Interest	\$5,377	\$8,806	\$2,000	\$0	\$2,000	\$2,000
Total Revenues	\$265,271	\$463,357	\$295,480	\$470,287	\$362,709	\$1,533,900
63-Transfer Out						
8200-Transfer Out	250,000	250,000	250,000	208,333	250,000	250,000
Total 63-Transfer Out	\$250,000	\$250,000	\$250,000	\$208,333	\$250,000	\$250,000
Total Expenses	\$250,000	\$250,000	\$250,000	\$208,333	\$250,000	\$250,000
Total 40830000-Waste Water Dev Impact Fee	\$15,271	\$213,357	\$45,480	\$261,954	\$112,709	\$1,283,900

(40840000)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
33-Charges for Services						
4051-Commercial Impact Fee	2,607	304	880	-	880	8,300
4052-SFR Impact Fee	7,356	9,263	4,628	50,403	4,628	1,500
4053-Residential Impact Fee	-	-	2,085	-	2,085	-
Total 33-Charges for Services	\$9,963	\$9,567	\$7,593	\$50,403	\$7,593	\$9,800
34-Interest						
4162-Interest Income	1,663	2,328	1,000	-	1,000	137,300
Total 34-Interest	\$1,663	\$2,328	\$1,000	\$0	\$1,000	\$137,300
Total Revenues	\$11,626	\$11,895	\$8,593	\$50,403	\$8,593	\$147,100
53-Materials & Services						
6440-Contracted Services	69	-	595	862	85	-
Total 53-Materials & Services	\$69	\$0	\$595	\$595	\$85	\$0
Total Expenses	\$69	\$0	\$595	\$595	\$85	\$0
Total 40840000-Westberry Ellis Dev Impact	\$11,557	\$11,895	\$7,998	\$49,808	\$8,508	\$147,100

(40850000)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
33-Charges for Services						
4052-SFR Impact Fee	-	-	-	-	-	141,000
Total 33-Charges for Services	\$0	\$0	\$0	\$0	\$0	\$141,000
34-Interest						
4162-Interest Income	187	206	94	-	94	650
Total 34-Interest	\$187	\$206	\$94	\$0	\$94	\$650
Total Revenues	\$187	\$206	\$94	\$0	\$94	\$141,650
53-Materials & Services						
6440-Contracted Services	100	-	863	1,251	123	-
Total 53-Materials & Services	\$100	\$0	\$863	\$863	\$123	\$0
63-Transfer Out						
8200-Transfer Out	-	4,000	-	-	-	4,000
Total 63-Transfer Out	\$0	\$4,000	\$0	\$0	\$0	\$4,000
Total Expenses	\$100	\$4,000	\$863	\$863	\$123	\$4,000
Total 40850000-Rd 28 Sewer Int Dev Impact	\$87	(\$3,794)	(\$769)	(\$863)	(\$29)	\$137,650

(40860000)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
33-Charges for Services						
4051-Commercial Impact Fee	7,174	6,473	3,921	1,347	2,000	5,100
4053-Residential Impact Fee	46,968	63,799	50,635	112,967	89,000	297,100
4054-Industrial Impact Fee	-	-	-	-	-	1,700
Total 33-Charges for Services	\$54,142	\$70,272	\$54,556	\$114,314	\$91,000	\$303,900
34-Interest						
4162-Interest Income	6,293	838	1,000	-	1,000	5,728
Total 34-Interest	\$6,293	\$838	\$1,000	\$0	\$1,000	\$5,728
Total Revenues	\$60,435	\$71,110	\$55,556	\$114,314	\$92,000	\$309,628
60-Capital Outlay						
7000-Vehicles and Equipment	1,219,481	-	-	-	-	133,195
Total 60-Capital Outlay	\$1,219,481	\$0	\$0	\$0	\$0	\$133,195
Total Expenses	\$1,219,481	\$0	\$0	\$0	\$0	\$133,195
Total 40860000-Develop Impact Fee/Fire Net	(\$1,159,046)	\$71,110	\$55,556	\$114,314	\$92,000	\$176,433

(40870000)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
33-Charges for Services						
4051-Commercial Impact Fee	13,686	15,356	7,869	2,932	3,000	10,300
4053-Residential Impact Fee	75,686	102,225	81,357	181,794	143,000	478,100
4054-Industrial Impact Fee	-	-	-	-	-	4,200
Total 33-Charges for Services	\$89,372	\$117,581	\$89,226	\$184,726	\$146,000	\$492,600
34-Interest						
4162-Interest Income	672	591	1,100	-	1,100	1,100
Total 34-Interest	\$672	\$591	\$1,100	\$0	\$1,100	\$1,100
Total Revenues	\$90,044	\$118,172	\$90,326	\$184,726	\$147,100	\$493,700
53-Materials & Services						
6440-Contracted Services	69	-	597	865	85	-
Total 53-Materials & Services	\$69	\$0	\$597	\$597	\$85	\$0
63-Transfer Out						
8200-Transfer Out	125,020	125,020	125,020	104,183	125,020	125,020
Total 63-Transfer Out	\$125,020	\$125,020	\$125,020	\$104,183	\$125,020	\$125,020
Total Expenses	\$125,089	\$125,020	\$125,617	\$104,780	\$125,105	\$125,020
Total 40870000-Develop Impact Fee/Police Net	(\$35,045)	(\$6,848)	(\$35,291)	\$79,946	\$21,995	\$368,680

(40880000)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
33-Charges for Services						
4053-Residential Impact Fee	-	-	-	-	-	2,339,800
4060-A.B. 1600 Fees	383,916	500,628	396,560	889,502	696,000	502,130
Total 33-Charges for Services	\$383,916	\$500,628	\$396,560	\$889,502	\$696,000	\$2,841,930
34-Interest						
4162-Interest Income	18,490	29,529	13,000	-	13,000	13,000
Total 34-Interest	\$18,490	\$29,529	\$13,000	\$0	\$13,000	\$13,000
Total Revenues	\$402,406	\$530,157	\$409,560	\$889,502	\$709,000	\$2,854,930
53-Materials & Services						
6440-Contracted Services	188	-	1,661	2,343	232	-
Total 53-Materials & Services	\$188	\$0	\$1,661	\$1,616	\$232	\$0
60-Capital Outlay						
7030-Facilities And Improvements	10,420	37	939,872	-	-	55,000
7050-Construction/Infrastructure	10,515	-	715,185	9,900	700,700	10,000
Total 60-Capital Outlay	\$20,935	\$37	\$1,655,057	\$9,200	\$700,700	\$65,000
63-Transfer Out						
8210-Transfers Out/Debt Service	194,257	-	194,257	161,881	194,257	-
Total 63-Transfer Out	\$194,257	\$0	\$194,257	\$161,881	\$194,257	\$0
Total Expenses	\$215,380	\$37	\$1,850,975	\$172,697	\$895,189	\$65,000
Total 40880000-Develop Impact Fee/Parks Net	\$187,026	\$530,120	(\$1,441,415)	\$716,805	(\$186,189)	\$2,789,930

(40890000)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
33-Charges for Services						
4050-Impact Fee	-	-	4,000	-	-	-
4051-Commercial Impact Fee	25,281	25,602	12,232	5,143	5,300	19,000
4053-Residential Impact Fee	45,090	60,949	48,533	94,719	72,000	251,200
4054-Industrial Impact Fee	-	-	2,020	-	-	6,900
Total 33-Charges for Services	\$70,371	\$86,551	\$66,785	\$99,862	\$77,300	\$277,100
34-Interest						
4162-Interest Income	4,649	7,167	5,500	-	5,500	5,500
Total 34-Interest	\$4,649	\$7,167	\$5,500	\$0	\$5,500	\$5,500
Total Revenues	\$75,020	\$93,718	\$72,285	\$99,862	\$82,800	\$282,600
53-Materials & Services						
6440-Contracted Services	147	-	1,301	1,835	181	-
Total 53-Materials & Services	\$147	\$0	\$1,301	\$1,266	\$181	\$0
60-Capital Outlay						
7030-Facilities And Improvements	-	-	4,169	-	-	-
Total 60-Capital Outlay	\$0	\$0	\$4,169	\$0	\$0	\$0
Total Expenses	\$147	\$0	\$5,470	\$1,266	\$181	\$0
Total 40890000-Develop Imp Fee/Public	\$74,873	\$93,718	\$66,815	\$98,596	\$82,619	\$282,600

(40910000)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
34-Interest						
4162-Interest Income	20	26	10	-	10	-
Total 34-Interest	\$20	\$26	\$10	\$0	\$10	\$0
Total Revenues	\$20	\$26	\$10	\$0	\$10	\$0
Total 40910000-Pre AB 1600 Net Surplus/	\$20	\$26	\$10	\$0	\$10	\$0

(40920000)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
33-Charges for Services						
4051-Commercial Impact Fee	2,281	537	1,083	289	500	1,700
4053-Residential Impact Fee	31,947	43,268	34,423	77,424	61,000	203,600
Total 33-Charges for Services	\$34,228	\$43,805	\$35,506	\$77,713	\$61,500	\$205,300
34-Interest						
4162-Interest Income	9,795	13,260	7,800	-	7,800	7,800
Total 34-Interest	\$9,795	\$13,260	\$7,800	\$0	\$7,800	\$7,800
Total Revenues	\$44,023	\$57,065	\$43,306	\$77,713	\$69,300	\$213,100
53-Materials & Services						
6440-Contracted Services	392	-	3,462	4,885	483	-
Total 53-Materials & Services	\$392	\$0	\$3,462	\$3,370	\$483	\$0
Total Expenses	\$392	\$0	\$3,462	\$3,370	\$483	\$0
Total 40920000-General Government Impact	\$43,631	\$57,065	\$39,844	\$74,343	\$68,817	\$213,100

(40930000)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
33-Charges for Services						
4051-Commercial Impact Fee	48,281	11,374	22,915	6,117	6,200	36,300
4053-Residential Impact Fee	132,828	179,447	142,753	307,680	239,000	811,100
4054-Industrial Impact Fee	-	78,362	8,057	7,738	8,057	27,200
Total 33-Charges for Services	\$181,109	\$269,183	\$173,725	\$321,535	\$253,257	\$874,600
34-Interest						
4162-Interest Income	36,679	50,773	20,000	-	20,000	20,000
Total 34-Interest	\$36,679	\$50,773	\$20,000	\$0	\$20,000	\$20,000
Total Revenues	\$217,788	\$319,956	\$193,725	\$321,535	\$273,257	\$894,600
53-Materials & Services						
6440-Contracted Services	675	-	5,965	8,416	832	-
Total 53-Materials & Services	\$675	\$0	\$5,965	\$5,807	\$832	\$0
60-Capital Outlay						
7050-Construction/Infrastructure	-	-	1,090,000	-	-	-
Total 60-Capital Outlay	\$0	\$0	\$1,090,000	\$0	\$0	\$0
Total Expenses	\$675	\$0	\$1,095,965	\$5,807	\$832	\$0
Total 40930000-Transportation Impact Fee Net	\$217,113	\$319,956	(\$902,240)	\$315,728	\$272,425	\$894,600

(40940000)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
33-Charges for Services						
4051-Commercial Impact Fee	4,562	1,075	2,165	578	600	1,078
4053-Residential Impact Fee	13,270	17,769	13,928	30,222	23,500	17,822
Total 33-Charges for Services	\$17,832	\$18,844	\$16,093	\$30,800	\$24,100	\$18,900
34-Interest						
4162-Interest Income	99	174	50	-	50	51
Total 34-Interest	\$99	\$174	\$50	\$0	\$50	\$51
Total Revenues	\$17,931	\$19,018	\$16,143	\$30,800	\$24,150	\$18,951
53-Materials & Services						
6440-Contracted Services	630	-	5,567	7,855	777	-
Total 53-Materials & Services	\$630	\$0	\$5,567	\$5,420	\$777	\$0
63-Transfer Out						
8200-Transfer Out	15,000	15,000	15,000	12,500	15,000	15,000
Total 63-Transfer Out	\$15,000	\$15,000	\$15,000	\$12,500	\$15,000	\$15,000
Total Expenses	\$15,630	\$15,000	\$20,567	\$17,920	\$15,777	\$15,000
Total 40940000-Administrative Services Net	\$2,301	\$4,018	(\$4,424)	\$12,880	\$8,373	\$3,951

(40950000)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
33-Charges for Services						
4051-Commercial Impact Fee	-	-	-	-	-	20,300
4053-Residential Impact Fee	71,666	79,535	66,969	117,422	90,000	330,500
Total 33-Charges for Services	\$71,666	\$79,535	\$66,969	\$117,422	\$90,000	\$350,800
34-Interest						
4162-Interest Income	1,790	2,975	1,000	-	1,000	1,000
Total 34-Interest	\$1,790	\$2,975	\$1,000	\$0	\$1,000	\$1,000
Total Revenues	\$73,456	\$82,510	\$67,969	\$117,422	\$91,000	\$351,800
58-Special Payments						
6800-Developer Reimbursement	-	-	-	-	-	20,833
Total 58-Special Payments	\$0	\$0	\$0	\$0	\$0	\$20,833
60-Capital Outlay						
7050-Construction/Infrastructure	-	-	200,000	-	-	-
Total 60-Capital Outlay	\$0	\$0	\$200,000	\$0	\$0	\$0
Total Expenses	\$0	\$0	\$200,000	\$0	\$0	\$20,833
Total 40950000-Median Island Net Surplus/	\$73,456	\$82,510	(\$132,031)	\$117,422	\$91,000	\$330,967

(40960000)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
33-Charges for Services						
4050-Impact Fee	256,739	285,584	239,991	422,105	320,500	286,441
4051-Commercial Impact Fee	-	-	-	-	-	71,800
4053-Residential Impact Fee	-	-	-	-	-	1,189,300
Total 33-Charges for Services	\$256,739	\$285,584	\$239,991	\$422,105	\$320,500	\$1,547,541
34-Interest						
4162-Interest Income	21,759	29,931	7,000	-	7,000	7,500
Total 34-Interest	\$21,759	\$29,931	\$7,000	\$0	\$7,000	\$7,500
Total Revenues	\$278,498	\$315,515	\$246,991	\$422,105	\$327,500	\$1,555,041
53-Materials & Services						
6440-Contracted Services	118	-	1,044	1,472	145	-
Total 53-Materials & Services	\$118	\$0	\$1,044	\$1,016	\$145	\$0
58-Special Payments						
6800-Developer Reimbursement	-	55,623	-	-	-	26,619
Total 58-Special Payments	\$0	\$55,623	\$0	\$0	\$0	\$26,619
60-Capital Outlay						
7050-Construction/Infrastructure	-	-	1,519,705	3,000	3,000	-
Total 60-Capital Outlay	\$0	\$0	\$1,519,705	\$1,500	\$3,000	\$0
Total Expenses	\$118	\$55,623	\$1,520,749	\$2,516	\$3,145	\$26,619
Total 40960000-Arterial/Collector Net Surplus/	\$278,380	\$259,892	(\$1,273,758)	\$419,589	\$324,355	\$1,528,422

(40970000)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
33-Charges for Services						
4050-Impact Fee	50,579	48,296	42,992	71,307	42,992	-
4051-Commercial Impact Fee	-	-	-	-	-	12,400
4053-Residential Impact Fee	-	-	-	-	-	200,800
Total 33-Charges for Services	\$50,579	\$48,296	\$42,992	\$71,307	\$42,992	\$213,200
34-Interest						
4162-Interest Income	12,008	13,197	1,000	-	1,000	-
Total 34-Interest	\$12,008	\$13,197	\$1,000	\$0	\$1,000	\$0
Total Revenues	\$62,587	\$61,493	\$43,992	\$71,307	\$43,992	\$213,200
60-Capital Outlay						
7050-Construction/Infrastructure	407,301	6,800	1,332,877	560,848	545,473	-
Total 60-Capital Outlay	\$407,301	\$6,800	\$1,332,877	\$542,073	\$545,473	\$0
Total Expenses	\$407,301	\$6,800	\$1,332,877	\$542,073	\$545,473	\$0
Total 40970000-Traffic Signal Net Surplus/	(\$344,714)	\$54,693	(\$1,288,885)	(\$470,766)	(\$501,481)	\$213,200

(40980000)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
34-Interest						
4162-Interest Income	1,976	2,550	2,000	-	2,000	807
Total 34-Interest	\$1,976	\$2,550	\$2,000	\$0	\$2,000	\$807
Total Revenues	\$1,976	\$2,550	\$2,000	\$0	\$2,000	\$807
53-Materials & Services						
6440-Contracted Services	85	-	748	1,056	105	-
Total 53-Materials & Services	\$85	\$0	\$748	\$728	\$105	\$0
Total Expenses	\$85	\$0	\$748	\$728	\$105	\$0
Total 40980000-Traffic Special Impact Fee Net	\$1,891	\$2,550	\$1,252	(\$728)	\$1,895	\$807

(40990000)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
33-Charges for Services						
4051-Commercial Impact Fee	248	1,075	543	578	543	3,000
4052-SFR Impact Fee	15,136	22,244	16,929	10,406	16,929	-
4055-MFR Impact Fee	94	94	62	9,372	62	23,100
Total 33-Charges for Services	\$15,478	\$23,413	\$17,534	\$20,356	\$17,534	\$26,100
34-Interest						
4162-Interest Income	2,334	367	2,800	-	2,800	2,900
Total 34-Interest	\$2,334	\$367	\$2,800	\$0	\$2,800	\$2,900
Total Revenues	\$17,812	\$23,780	\$20,334	\$20,356	\$20,334	\$29,000
60-Capital Outlay						
7030-Facilities And Improvements	-	-	196,680	-	-	-
7050-Construction/Infrastructure	18,277	205,060	232,509	15,078	15,078	-
Total 60-Capital Outlay	\$18,277	\$205,060	\$429,189	\$7,539	\$15,078	\$0
Total Expenses	\$18,277	\$205,060	\$429,189	\$7,539	\$15,078	\$0
Total 40990000-Sewer New Req Net Surplus/	(\$465)	(\$181,280)	(\$408,855)	\$12,817	\$5,256	\$29,000

(41000000)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
33-Charges for Services						
4051-Commercial Impact Fee	-	-	-	-	-	800
4052-SFR Impact Fee	5,002	6,299	3,147	34,275	3,147	35,900
4055-MFR Impact Fee	-	-	-	-	-	600
Total 33-Charges for Services	\$5,002	\$6,299	\$3,147	\$34,275	\$3,147	\$37,300
34-Interest						
4162-Interest Income	769	1,101	600	-	600	-
Total 34-Interest	\$769	\$1,101	\$600	\$0	\$600	\$0
Total Revenues	\$5,771	\$7,400	\$3,747	\$34,275	\$3,747	\$37,300
53-Materials & Services						
6440-Contracted Services	33	-	288	405	41	-
Total 53-Materials & Services	\$33	\$0	\$288	\$280	\$41	\$0
Total Expenses	\$33	\$0	\$288	\$280	\$41	\$0
Total 41000000-Sewer NW Quad U/A Net	\$5,738	\$7,400	\$3,459	\$33,995	\$3,706	\$37,300

(41010000)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
33-Charges for Services						
4051-Commercial Impact Fee	12,236	1,425	4,380	-	4,380	-
4052-SFR Impact Fee	-	-	-	-	-	60,500
Total 33-Charges for Services	\$12,236	\$1,425	\$4,380	\$0	\$4,380	\$60,500
34-Interest						
4162-Interest Income	1,552	2,106	1,000	-	1,000	1,000
Total 34-Interest	\$1,552	\$2,106	\$1,000	\$0	\$1,000	\$1,000
Total Revenues	\$13,788	\$3,531	\$5,380	\$0	\$5,380	\$61,500
60-Capital Outlay						
7050-Construction/Infrastructure	-	-	131,000	-	-	-
Total 60-Capital Outlay	\$0	\$0	\$131,000	\$0	\$0	\$0
Total Expenses	\$0	\$0	\$131,000	\$0	\$0	\$0
Total 41010000-Sewer NE Quad U/A Net	\$13,788	\$3,531	(\$125,620)	\$0	\$5,380	\$61,500

(41020000)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
33-Charges for Services						
4052-SFR Impact Fee	-	-	4,370	-	4,370	294,500
Total 33-Charges for Services	\$0	\$0	\$4,370	\$0	\$4,370	\$294,500
34-Interest						
4162-Interest Income	4,211	5,433	4,000	-	4,000	1,000
Total 34-Interest	\$4,211	\$5,433	\$4,000	\$0	\$4,000	\$1,000
Total Revenues	\$4,211	\$5,433	\$8,370	\$0	\$8,370	\$295,500
53-Materials & Services						
6440-Contracted Services	179	-	1,580	2,230	221	-
Total 53-Materials & Services	\$179	\$0	\$1,580	\$1,538	\$221	\$0
60-Capital Outlay						
7050-Construction/Infrastructure	-	-	-	-	-	532,380
Total 60-Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$532,380
Total Expenses	\$179	\$0	\$1,580	\$1,538	\$221	\$532,380
Total 41020000-Sewer SW Quad U/A Net	\$4,032	\$5,433	\$6,790	(\$1,538)	\$8,149	(\$236,880)

(41030000)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
33-Charges for Services						
4051-Commercial Impact Fee	-	-	197	-	197	-
4052-SFR Impact Fee	-	2,990	-	-	-	2,999
Total 33-Charges for Services	\$0	\$2,990	\$197	\$0	\$197	\$2,999
34-Interest						
4162-Interest Income	1,982	2,600	1,000	-	1,000	809
Total 34-Interest	\$1,982	\$2,600	\$1,000	\$0	\$1,000	\$809
Total Revenues	\$1,982	\$5,590	\$1,197	\$0	\$1,197	\$3,808
53-Materials & Services						
6440-Contracted Services	85	-	752	1,059	105	-
Total 53-Materials & Services	\$85	\$0	\$752	\$731	\$105	\$0
60-Capital Outlay						
7050-Construction/Infrastructure	-	-	198,490	5,360	198,490	287,438
Total 60-Capital Outlay	\$0	\$0	\$198,490	\$5,360	\$198,490	\$287,438
Total Expenses	\$85	\$0	\$199,242	\$6,091	\$198,595	\$287,438
Total 41030000-Sewer SE Quad U/A Net	\$1,897	\$5,590	(\$198,045)	(\$6,091)	(\$197,398)	(\$283,630)

(41040000)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
33-Charges for Services						
4050-Impact Fee	-	972	18	-	18	-
4051-Commercial Impact Fee	70,974	84,503	47,344	26,335	47,344	79,700
4052-SFR Impact Fee	135,876	174,374	141,143	87,187	141,143	-
4054-Industrial Impact Fee	-	56,368	-	-	-	39,800
4055-MFR Impact Fee	546	546	364	54,599	364	134,800
Total 33-Charges for Services	\$207,396	\$316,763	\$188,869	\$168,121	\$188,869	\$254,300
34-Interest						
4162-Interest Income	10,749	16,880	5,000	-	5,000	5,100
Total 34-Interest	\$10,749	\$16,880	\$5,000	\$0	\$5,000	\$5,100
Total Revenues	\$218,145	\$333,643	\$193,869	\$168,121	\$193,869	\$259,400
53-Materials & Services						
6440-Contracted Services	274	2	2,418	3,412	338	2
Total 53-Materials & Services	\$274	\$2	\$2,418	\$2,355	\$338	\$2
58-Special Payments						
6800-Developer Reimbursement	-	99,628	-	-	-	-
Total 58-Special Payments	\$0	\$99,628	\$0	\$0	\$0	\$0
60-Capital Outlay						
7050-Construction/Infrastructure	-	-	20,000	-	-	-
Total 60-Capital Outlay	\$0	\$0	\$20,000	\$0	\$0	\$0
Total Expenses	\$274	\$99,630	\$22,418	\$2,355	\$338	\$2
Total 41040000-Drainage Dev Imp U/A Net	\$217,871	\$234,013	\$171,451	\$165,766	\$193,531	\$259,398

(41050000)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
33-Charges for Services						
4051-Commercial Impact Fee	-	-	-	-	-	22,500
4052-SFR Impact Fee	54,759	68,956	34,477	375,202	34,477	393,400
Total 33-Charges for Services	\$54,759	\$68,956	\$34,477	\$375,202	\$34,477	\$415,900
34-Interest						
4162-Interest Income	5,628	8,455	4,000	-	4,000	4,100
Total 34-Interest	\$5,628	\$8,455	\$4,000	\$0	\$4,000	\$4,100
Total Revenues	\$60,387	\$77,411	\$38,477	\$375,202	\$38,477	\$420,000
53-Materials & Services						
6440-Contracted Services	73	-	646	911	90	-
Total 53-Materials & Services	\$73	\$0	\$646	\$628	\$90	\$0
60-Capital Outlay						
7050-Construction/Infrastructure	-	-	140,000	-	-	-
Total 60-Capital Outlay	\$0	\$0	\$140,000	\$0	\$0	\$0
Total Expenses	\$73	\$0	\$140,646	\$628	\$90	\$0
Total 41050000-Storm Drain NW Quad U/A Net	\$60,314	\$77,411	(\$102,169)	\$374,574	\$38,387	\$420,000

(41060000)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
33-Charges for Services						
4051-Commercial Impact Fee	87,610	-	31,708	-	31,708	-
4052-SFR Impact Fee	-	-	-	-	-	189,000
Total 33-Charges for Services	\$87,610	\$0	\$31,708	\$0	\$31,708	\$189,000
34-Interest						
4162-Interest Income	2,559	3,894	15,000	-	15,000	-
Total 34-Interest	\$2,559	\$3,894	\$15,000	\$0	\$15,000	\$0
Total Revenues	\$90,169	\$3,894	\$46,708	\$0	\$46,708	\$189,000
60-Capital Outlay						
7050-Construction/Infrastructure	-	-	180,138	-	-	-
Total 60-Capital Outlay	\$0	\$0	\$180,138	\$0	\$0	\$0
Total Expenses	\$0	\$0	\$180,138	\$0	\$0	\$0
Total 41060000-Storm Drain NE Quad U/A Net	\$90,169	\$3,894	(\$133,430)	\$0	\$46,708	\$189,000

(41070000)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
33-Charges for Services						
4052-SFR Impact Fee	-	-	9,583	-	9,583	311,200
Total 33-Charges for Services	\$0	\$0	\$9,583	\$0	\$9,583	\$311,200
34-Interest						
4162-Interest Income	495	315	100	612	594	100
Total 34-Interest	\$495	\$315	\$100	\$612	\$594	\$100
Total Revenues	\$495	\$315	\$9,683	\$612	\$10,177	\$311,300
60-Capital Outlay						
7050-Construction/Infrastructure	-	-	140,000	-	-	-
Total 60-Capital Outlay	\$0	\$0	\$140,000	\$0	\$0	\$0
Total Expenses	\$0	\$0	\$140,000	\$0	\$0	\$0
Total 41070000-Storm Drain SW Quad U/A Net	\$495	\$315	(\$130,317)	\$612	\$10,177	\$311,300

(41080000)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
33-Charges for Services						
4051-Commercial Impact Fee	-	-	771	-	771	-
4052-SFR Impact Fee	-	-	-	-	-	684,000
Total 33-Charges for Services	\$0	\$0	\$771	\$0	\$771	\$684,000
34-Interest						
4162-Interest Income	3,763	4,837	3,400	-	3,400	6,400
Total 34-Interest	\$3,763	\$4,837	\$3,400	\$0	\$3,400	\$6,400
Total Revenues	\$3,763	\$4,837	\$4,171	\$0	\$4,171	\$690,400
53-Materials & Services						
6440-Contracted Services	33	-	297	417	41	-
Total 53-Materials & Services	\$33	\$0	\$297	\$288	\$41	\$0
60-Capital Outlay						
7030-Facilities And Improvements	-	-	20,000	-	-	-
7050-Construction/Infrastructure	3,400	-	128,200	-	6,600	-
Total 60-Capital Outlay	\$3,400	\$0	\$148,200	\$0	\$6,600	\$0
Total Expenses	\$3,433	\$0	\$148,497	\$288	\$6,641	\$0
Total 41080000-Storm Drain SE Quad U/A Net	\$330	\$4,837	(\$144,326)	(\$288)	(\$2,470)	\$690,400



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The City of
MADERA

State Gas Tax

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
37-State Grants						
4430-Gas Tax - Section 2105	363,352	338,809	324,493	333,267	324,493	382,322
4431-Gas Tax - Section 2106	133,970	120,979	111,121	166,191	145,515	134,113
4432-Gas Tax - Section 2107	456,955	427,811	387,400	406,971	387,400	449,693
4433-Gas Tax - Section 2107.5	7,500	7,500	6,375	7,500	7,500	7,500
4443-Gas Tax - Section 2103	221,241	457,984	500,502	436,431	500,502	586,739
4444-Gas Tax -RMRA (Rd Maint & Reha	1,214,447	1,150,369	387,211	991,710	798,301	1,298,139
4445-TrafficCongestRelief-LoanRepay	74,682	74,670	75,124	-	75,124	74,894
Total 37-State Grants	\$2,472,147	\$2,578,122	\$1,792,226	\$2,342,070	\$2,238,835	\$2,933,400
Total Revenues	\$2,472,147	\$2,578,122	\$1,792,226	\$2,342,070	\$2,238,835	\$2,933,400
60-Capital Outlay						
7050-Construction/Infrastructure	-	-	-	-	-	1,177,609
Total 60-Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$1,177,609
63-Transfer Out						
8200-Transfer Out	975,598	1,748,386	1,568,537	1,307,114	1,568,537	1,748,386
8260-Transfer-Out CIP	-	1,142,336	1,100,000	-	1,100,000	1,142,336
Total 63-Transfer Out	\$975,598	\$2,890,722	\$2,668,537	\$1,307,114	\$2,668,537	\$2,890,722
Total Expenses	\$975,598	\$2,890,722	\$2,668,537	\$1,307,114	\$2,668,537	\$4,068,331
Total 41303310-Gas Tax - Street Maintenance	\$1,496,549	(\$312,600)	(\$876,311)	\$1,034,956	(\$429,702)	(\$1,134,931)

(41305420)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
36-Federal Grants						
4073-BTA/Bicycle Transp Project	-	-	35,350	-	35,350	-
Total 36-Federal Grants	\$0	\$0	\$35,350	\$0	\$35,350	\$0
Total Revenues	\$0	\$0	\$35,350	\$0	\$35,350	\$0
60-Capital Outlay						
7050-Construction/Infrastructure	1,016	-	456,989	-	-	-
Total 60-Capital Outlay	\$1,016	\$0	\$456,989	\$0	\$0	\$0
Total Expenses	\$1,016	\$0	\$456,989	\$0	\$0	\$0
Total 41305420-Bicycle Transportation Act	(\$1,016)	\$0	(\$421,639)	\$0	\$35,350	\$0

(41305421)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
60-Capital Outlay						
7050-Construction/Infrastructure	-	-	3,888	3,888	3,888	-
Total 60-Capital Outlay	\$0	\$0	\$3,888	\$1,944	\$3,888	\$0
Total Expenses	\$0	\$0	\$3,888	\$1,944	\$3,888	\$0
Total 41305421-Safe Route to School - State	\$0	\$0	(\$3,888)	(\$1,944)	(\$3,888)	\$0

(41305422)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
37-State Grants						
4448-SJVAPCD-Public Benefit Grnt	-	-	6,783	-	6,783	16,800
Total 37-State Grants	\$0	\$0	\$6,783	\$0	\$6,783	\$16,800
Total Revenues	\$0	\$0	\$6,783	\$0	\$6,783	\$16,800
60-Capital Outlay						
7050-Construction/Infrastructure	369	3,889	84,381	31,507	31,507	4,008
Total 60-Capital Outlay	\$369	\$3,889	\$84,381	\$31,477	\$31,507	\$4,008
Total Expenses	\$369	\$3,889	\$84,381	\$31,477	\$31,507	\$4,008
Total 41305422-REMOVE II - SJVAPCD Net	(\$369)	(\$3,889)	(\$77,598)	(\$31,477)	(\$24,724)	\$12,792

(41305423)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
60-Capital Outlay						
7050-Construction/Infrastructure	-	-	75,000	-	-	-
Total 60-Capital Outlay	\$0	\$0	\$75,000	\$0	\$0	\$0
Total Expenses	\$0	\$0	\$75,000	\$0	\$0	\$0
Total 41305423-STIP- UPRR Match Grant Net	\$0	\$0	(\$75,000)	\$0	\$0	\$0

(41305424)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
37-State Grants						
4451-SB1-LPP Grant (Local Partnersh	217,000	-	345,000	-	345,000	306,000
Total 37-State Grants	\$217,000	\$0	\$345,000	\$0	\$345,000	\$306,000
Total Revenues	\$217,000	\$0	\$345,000	\$0	\$345,000	\$306,000
60-Capital Outlay						
7050-Construction/Infrastructure	217,000	180,000	345,000	-	345,000	-
Total 60-Capital Outlay	\$217,000	\$180,000	\$345,000	\$0	\$345,000	\$0
Total Expenses	\$217,000	\$180,000	\$345,000	\$0	\$345,000	\$0
Total 41305424-SB1-LPP (Local Partnership	\$0	(\$180,000)	\$0	\$0	\$0	\$306,000

(41315320)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
37-State Grants						
4429-RSTP - Federal Exchange	1,848,761	-	791,212	-	791,212	1,781,073
Total 37-State Grants	\$1,848,761	\$0	\$791,212	\$0	\$791,212	\$1,781,073
Total Revenues	\$1,848,761	\$0	\$791,212	\$0	\$791,212	\$1,781,073
60-Capital Outlay						
7050-Construction/Infrastructure	1,483,109	247,740	2,860,129	1,272,371	309,339	15,000
Total 60-Capital Outlay	\$1,483,109	\$247,740	\$2,860,129	\$852,259	\$309,339	\$15,000
Total Expenses	\$1,483,109	\$247,740	\$2,860,129	\$852,259	\$309,339	\$15,000
Total 41315320-RSTP - Fed Exchange Net	\$365,652	(\$247,740)	(\$2,068,917)	(\$852,259)	\$481,873	\$1,766,073

(41500000)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
30-Taxes						
4079-Measure A Revenue	3,340	-	-	-	-	-
Total 30-Taxes	\$3,340	\$0	\$0	\$0	\$0	\$0
Total Revenues	\$3,340	\$0	\$0	\$0	\$0	\$0
60-Capital Outlay						
7050-Construction/Infrastructure	-	-	1,354,000	127,868	188,834	-
Total 60-Capital Outlay	\$0	\$0	\$1,354,000	\$117,000	\$188,834	\$0
Total Expenses	\$0	\$0	\$1,354,000	\$117,000	\$188,834	\$0
Total 41500000-Measure A Net Surplus/	\$3,340	\$0	(\$1,354,000)	(\$117,000)	(\$188,834)	\$0



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The City of
MADERA

Measure T

(41514470)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
30-Taxes						
4083-Measure T Revenue	1,503,721	675,389	920,023	1,499,530	1,184,481	1,106,527
Total 30-Taxes	\$1,503,721	\$675,389	\$920,023	\$1,499,530	\$1,184,481	\$1,106,527
34-Interest						
4162-Interest Income	149,338	133,314	74,669	31,800	74,669	40,075
Total 34-Interest	\$149,338	\$133,314	\$74,669	\$31,800	\$74,669	\$40,075
Total Revenues	\$1,653,059	\$808,703	\$994,692	\$1,531,330	\$1,259,150	\$1,146,602
60-Capital Outlay						
7050-Construction/Infrastructure	854,073	742,441	7,884,535	1,464,643	2,528,242	1,871,078
Total 60-Capital Outlay	\$854,073	\$742,441	\$7,884,535	\$1,256,594	\$2,528,242	\$1,871,078
63-Transfer Out						
8260-Transfer-Out CIP	-	2,344	55,405	-	55,405	2,344
Total 63-Transfer Out	\$0	\$2,344	\$55,405	\$0	\$55,405	\$2,344
Total Expenses	\$854,073	\$744,785	\$7,939,940	\$1,256,594	\$2,583,647	\$1,873,422
Total 41514470-Measure T - RTP -	\$798,986	\$63,918	(\$6,945,248)	\$274,736	(\$1,324,497)	(\$726,820)

(41514480)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
34-Interest						
4162-Interest Income	17,250	14,860	8,625	3,543	8,625	4,972
Total 34-Interest	\$17,250	\$14,860	\$8,625	\$3,543	\$8,625	\$4,972
Total Revenues	\$17,250	\$14,860	\$8,625	\$3,543	\$8,625	\$4,972
Total 41514480-Meas T Regional Sts.Proj Net	\$17,250	\$14,860	\$8,625	\$3,543	\$8,625	\$4,972

(41520000)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
30-Taxes						
4083-Measure T Revenue	781,935	351,202	478,412	779,756	615,930	575,130
Total 30-Taxes	\$781,935	\$351,202	\$478,412	\$779,756	\$615,930	\$575,130
34-Interest						
4162-Interest Income	28,362	24,907	14,181	6,496	14,181	-
Total 34-Interest	\$28,362	\$24,907	\$14,181	\$6,496	\$14,181	\$0
Total Revenues	\$810,297	\$376,109	\$492,593	\$786,252	\$630,111	\$575,130
60-Capital Outlay						
7050-Construction/Infrastructure	-	233,719	250,058	171,118	171,118	95,951
Total 60-Capital Outlay	\$0	\$233,719	\$250,058	\$120,777	\$171,118	\$95,951
63-Transfer Out						
8200-Transfer Out	253,407	536,421	516,374	430,312	516,374	536,421
8260-Transfer-Out CIP	-	-	175,000	-	175,000	-
Total 63-Transfer Out	\$253,407	\$536,421	\$691,374	\$430,312	\$691,374	\$536,421
Total Expenses	\$253,407	\$770,140	\$941,432	\$551,089	\$862,492	\$632,372
Total 41520000-Measure T- LTP Street Maint.	\$556,890	(\$394,031)	(\$448,839)	\$235,163	(\$232,381)	(\$57,242)

(41530000)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
30-Taxes						
4083-Measure T Revenue	526,302	236,386	322,008	524,836	414,568	387,284
Total 30-Taxes	\$526,302	\$236,386	\$322,008	\$524,836	\$414,568	\$387,284
34-Interest						
4162-Interest Income	10,953	10,785	5,477	3,558	5,477	-
Total 34-Interest	\$10,953	\$10,785	\$5,477	\$3,558	\$5,477	\$0
Total Revenues	\$537,255	\$247,171	\$327,485	\$528,394	\$420,045	\$387,284
60-Capital Outlay						
7050-Construction/Infrastructure	-	-	95,000	-	-	-
Total 60-Capital Outlay	\$0	\$0	\$95,000	\$0	\$0	\$0
63-Transfer Out						
8200-Transfer Out	170,563	361,053	347,559	289,633	347,559	361,053
8260-Transfer-Out CIP	-	(70,558)	-	-	-	(70,558)
Total 63-Transfer Out	\$170,563	\$290,495	\$347,559	\$289,633	\$347,559	\$290,495
Total Expenses	\$170,563	\$290,495	\$442,559	\$289,633	\$347,559	\$290,495
Total 41530000-Measure T -LTP Suppl	\$366,692	(\$43,324)	(\$115,074)	\$238,761	\$72,486	\$96,789

(41540000)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
30-Taxes						
4083-Measure T Revenue	30,074	13,508	18,400	29,991	23,690	13,575
Total 30-Taxes	\$30,074	\$13,508	\$18,400	\$29,991	\$23,690	\$13,575
34-Interest						
4162-Interest Income	2,309	1,888	1,155	552	1,155	520
Total 34-Interest	\$2,309	\$1,888	\$1,155	\$552	\$1,155	\$520
Total Revenues	\$32,383	\$15,396	\$19,555	\$30,543	\$24,845	\$14,095
60-Capital Outlay						
7050-Construction/Infrastructure	5,385	19,824	238,524	-	139,000	20,000
Total 60-Capital Outlay	\$5,385	\$19,824	\$238,524	\$0	\$139,000	\$20,000
Total Expenses	\$5,385	\$19,824	\$238,524	\$0	\$139,000	\$20,000
Total 41540000-Measure T -LTP ADA	\$26,998	(\$4,428)	(\$218,969)	\$30,543	(\$114,155)	(\$5,905)

(41550000)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
30-Taxes						
4083-Measure T Revenue	110,068	49,436	62,363	109,760	86,700	80,997
Total 30-Taxes	\$110,068	\$49,436	\$62,363	\$109,760	\$86,700	\$80,997
34-Interest						
4162-Interest Income	7,169	6,088	3,584	1,581	3,584	1,011
Total 34-Interest	\$7,169	\$6,088	\$3,584	\$1,581	\$3,584	\$1,011
Total Revenues	\$117,237	\$55,524	\$65,947	\$111,341	\$90,284	\$82,008
53-Materials & Services						
6440-Contracted Services	-	-	-	8,988	-	-
Total 53-Materials & Services	\$0	\$0	\$0	\$8,988	\$0	\$0
60-Capital Outlay						
7030-Facilities And Improvements	-	106,848	196,148	24,636	12,136	-
Total 60-Capital Outlay	\$0	\$106,848	\$196,148	\$24,636	\$12,136	\$0
Total Expenses	\$0	\$106,848	\$196,148	\$33,624	\$12,136	\$0
Total 41550000-Measure T -Transit	\$117,237	(\$51,324)	(\$130,201)	\$77,717	\$78,148	\$82,008

(41560000)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
30-Taxes						
4083-Measure T Revenue	10,225	4,593	6,256	10,197	8,054	7,524
Total 30-Taxes	\$10,225	\$4,593	\$6,256	\$10,197	\$8,054	\$7,524
34-Interest						
4162-Interest Income	1,604	1,515	802	389	802	-
Total 34-Interest	\$1,604	\$1,515	\$802	\$389	\$802	\$0
Total Revenues	\$11,829	\$6,108	\$7,058	\$10,586	\$8,856	\$7,524
60-Capital Outlay						
7030-Facilities And Improvements	-	-	26,003	-	-	-
Total 60-Capital Outlay	\$0	\$0	\$26,003	\$0	\$0	\$0
Total Expenses	\$0	\$0	\$26,003	\$0	\$0	\$0
Total 41560000-Measure T -Transit	\$11,829	\$6,108	(\$18,945)	\$10,586	\$8,856	\$7,524

(41570000)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
30-Taxes						
4083-Measure T Revenue	120,298	54,031	73,602	119,962	94,758	88,522
Total 30-Taxes	\$120,298	\$54,031	\$73,602	\$119,962	\$94,758	\$88,522
34-Interest						
4162-Interest Income	7,229	6,493	3,614	1,151	3,614	-
Total 34-Interest	\$7,229	\$6,493	\$3,614	\$1,151	\$3,614	\$0
Total Revenues	\$127,527	\$60,524	\$77,216	\$121,113	\$98,372	\$88,522
60-Capital Outlay						
7030-Facilities And Improvements	-	-	20,000	-	-	-
7050-Construction/Infrastructure	4,396	169,050	542,145	274,124	282,069	156,400
Total 60-Capital Outlay	\$4,396	\$169,050	\$562,145	\$194,877	\$282,069	\$156,400
Total Expenses	\$4,396	\$169,050	\$562,145	\$194,877	\$282,069	\$156,400
Total 41570000-Measure T-Enviro	\$123,131	(\$108,526)	(\$484,929)	(\$73,764)	(\$183,697)	(\$67,878)

(41580000)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
30-Taxes						
4083-Measure T Revenue	-	-	-	-	-	22,130
Total 30-Taxes	\$0	\$0	\$0	\$0	\$0	\$22,130
34-Interest						
4162-Interest Income	1,508	1,300	754	310	754	-
Total 34-Interest	\$1,508	\$1,300	\$754	\$310	\$754	\$0
Total Revenues	\$1,508	\$1,300	\$754	\$310	\$754	\$22,130
60-Capital Outlay						
7050-Construction/Infrastructure	-	672	61,328	-	-	-
Total 60-Capital Outlay	\$0	\$672	\$61,328	\$0	\$0	\$0
Total Expenses	\$0	\$672	\$61,328	\$0	\$0	\$0
Total 41580000-Measure T -LTP- Flexible Net	\$1,508	\$628	(\$60,574)	\$310	\$754	\$22,130

(41590000)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
34-Interest						
4162-Interest Income	1,609	1,386	805	330	805	464
Total 34-Interest	\$1,609	\$1,386	\$805	\$330	\$805	\$464
Total Revenues	\$1,609	\$1,386	\$805	\$330	\$805	\$464
Total 41590000-Measure T-Tier 1-Regional	\$1,609	\$1,386	\$805	\$330	\$805	\$464



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The City of
MADERA

Business Improvement District



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	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
31-Licenses & Permits						
4600-Assessments	23,320	28,191	23,033	16,301	23,033	28,332
Total 31-Licenses & Permits	\$23,320	\$28,191	\$23,033	\$16,301	\$23,033	\$28,332
32-Fines & Forfeiture						
4208-Late Payment/Other Penalty	-	333	(201)	515	515	335
Total 32-Fines & Forfeiture	\$0	\$333	(\$201)	\$515	\$515	\$335
34-Interest						
4162-Interest Income	-	-	-	-	-	35
Total 34-Interest	\$0	\$0	\$0	\$0	\$0	\$35
Total Revenues	\$23,320	\$28,524	\$22,832	\$16,816	\$23,548	\$28,702
53-Materials & Services						
6440-Contracted Services	(197)	8	(197)	-	(197)	8
Total 53-Materials & Services	(\$197)	\$8	(\$197)	\$0	(\$197)	\$8
54-Interfund Charges						
6904-Interfund Chg Admin OH	1,389	1,389	1,389	1,290	1,389	1,389
Total 54-Interfund Charges	\$1,389	\$1,389	\$1,389	\$1,290	\$1,389	\$1,389
55-Functional Expenses						
6470-Funding to Outside Agencies	21,355	18,689	21,355	16,221	21,355	25,000
Total 55-Functional Expenses	\$21,355	\$18,689	\$21,355	\$16,221	\$21,355	\$25,000
Total Expenses	\$22,547	\$20,086	\$22,547	\$17,511	\$22,547	\$26,397
Total 41600000-Madera Downtown BID Net	\$773	\$8,438	\$285	(\$695)	\$1,001	\$2,305



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The City of
MADERA

Park Development



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(41096351)

HRPP Grant

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
37-State Grants						
4478-Housing Related Parks Prog	134,571	-	-	-	-	-
Total 37-State Grants	\$134,571	\$0	\$0	\$0	\$0	\$0
Total Revenues	\$134,571	\$0	\$0	\$0	\$0	\$0
60-Capital Outlay						
7030-Facilities And Improvements	134,570	-	-	-	-	-
Total 60-Capital Outlay	\$134,570	\$0	\$0	\$0	\$0	\$0
Total Expenses	\$134,570	\$0	\$0	\$0	\$0	\$0
Total 41096351-HRPP Grant Net Surplus/	\$1	\$0	\$0	\$0	\$0	\$0

(41096352)

TDP 2014 (Tire Derived Product)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
60-Capital Outlay						
7030-Facilities And Improvements	-	-	36,282	-	-	-
Total 60-Capital Outlay	\$0	\$0	\$36,282	\$0	\$0	\$0
Total Expenses	\$0	\$0	\$36,282	\$0	\$0	\$0
Total 41096352-TDP 2014 (Tire Derived	\$0	\$0	(\$36,282)	\$0	\$0	\$0

(41096353)

TDP 2016 (Tire Derived Product)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
60-Capital Outlay						
7030-Facilities And Improvements	-	-	150,000	-	-	-
Total 60-Capital Outlay	\$0	\$0	\$150,000	\$0	\$0	\$0
Total Expenses	\$0	\$0	\$150,000	\$0	\$0	\$0
Total 41096353-TDP 2016 (Tire Derived	\$0	\$0	(\$150,000)	\$0	\$0	\$0

(41096354)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
60-Capital Outlay						
7030-Facilities And Improvements	28,983	-	23,235	-	-	-
Total 60-Capital Outlay	\$28,983	\$0	\$23,235	\$0	\$0	\$0
Total Expenses	\$28,983	\$0	\$23,235	\$0	\$0	\$0
Total 41096354-Chukchansi Grant Net	(\$28,983)	\$0	(\$23,235)	\$0	\$0	\$0



The City of
MADERA

Downtown Parking District

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
31-Licenses & Permits						
4600-Assessments	20,888	24,965	24,000	14,364	24,000	25,090
Total 31-Licenses & Permits	\$20,888	\$24,965	\$24,000	\$14,364	\$24,000	\$25,090
32-Fines & Forfeiture						
4552-Parking Ticket Penalties	9,090	13,001	18,000	27,312	21,108	13,066
Total 32-Fines & Forfeiture	\$9,090	\$13,001	\$18,000	\$27,312	\$21,108	\$13,066
Total Revenues	\$29,978	\$37,966	\$42,000	\$41,676	\$45,108	\$38,156
50-Salaries & Benefits						
5005-Salaries / Part-time	-	1,968	12,500	9,324	12,500	14,477
5304-Workers Compensation Insurance	-	196	1,189	954	1,189	1,303
5305-Medicare Tax- Employer's Share	-	30	188	140	188	218
5307-Deferred Comp/Part-Time	-	74	469	350	469	543
5309-Unemployment Insurance	-	59	210	248	210	175
Total 50-Salaries & Benefits	\$0	\$2,327	\$14,556	\$11,016	\$14,556	\$16,716
53-Materials & Services						
6401-Gas and Electric Utilities	5,489	6,161	6,000	3,641	6,000	4,560
6411-Advertising/Bids and Notices	-	-	1,000	-	1,000	-
6416-Office Supplies/Expendable	8	-	1,000	-	1,000	-
6440-Contracted Services	13,341	7,087	13,000	8,135	13,000	10,000
6441-Contracted Services/ Citations	124	199	124	1,657	1,408	202
Total 53-Materials & Services	\$18,962	\$13,447	\$21,124	\$13,433	\$22,408	\$14,762
54-Interfund Charges						
6903-Interfund Chg Cost Distrib	-	-	-	-	-	-
6904-Interfund Chg Admin OH	2,361	2,361	2,361	2,192	2,361	2,361
Total 54-Interfund Charges	\$2,361	\$2,361	\$2,361	\$2,192	\$2,361	\$2,361
63-Transfer Out						
8200-Transfer Out	7,709	-	7,709	6,424	7,709	-
8210-Transfers Out/Debt Service	-	592	-	-	-	592
8220-Transfers Out - Insurance Rese	305	-	305	254	305	311
Total 63-Transfer Out	\$8,014	\$592	\$8,014	\$6,678	\$8,014	\$903
Total Expenses	\$29,337	\$18,727	\$46,055	\$33,319	\$47,339	\$34,742
Total 41400000-Parking Dist Operations Net	\$641	\$19,239	(\$4,055)	\$8,357	(\$2,231)	\$3,414



The City of
MADERA

Federal Aid Urban Grant

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
36-Federal Grants						
4418-Sustainable Communities Grant	20,692	198,595	-	-	-	-
Total 36-Federal Grants	\$20,692	\$198,595	\$0	\$0	\$0	\$0
Total Revenues	\$20,692	\$198,595	\$0	\$0	\$0	\$0
53-Materials & Services						
6440-Contracted Services	-	157,776	8,882	17,764	17,764	160,142
Total 53-Materials & Services	\$0	\$157,776	\$8,882	\$8,882	\$17,764	\$160,142
60-Capital Outlay						
7050-Construction/Infrastructure	48,721	21,971	201,979	-	-	-
Total 60-Capital Outlay	\$48,721	\$21,971	\$201,979	\$0	\$0	\$0
Total Expenses	\$48,721	\$179,747	\$210,861	\$8,882	\$17,764	\$160,142
Total 41705010-Sustainable Community Grant	(\$28,029)	\$18,848	(\$210,861)	(\$8,882)	(\$17,764)	(\$160,142)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
36-Federal Grants						
4422-CMAQ Revenue	-	-	275,000	231,668	275,000	-
Total 36-Federal Grants	\$0	\$0	\$275,000	\$231,668	\$275,000	\$0
Total Revenues	\$0	\$0	\$275,000	\$231,668	\$275,000	\$0
60-Capital Outlay						
7050-Construction/Infrastructure	-	204,317	187,366	93,684	93,684	-
Total 60-Capital Outlay	\$0	\$204,317	\$187,366	\$93,683	\$93,684	\$0
Total Expenses	\$0	\$204,317	\$187,366	\$93,683	\$93,684	\$0
Total 41705030-FAU - Parks & Pedestrian Proj	\$0	(\$204,317)	\$87,634	\$137,985	\$181,316	\$0

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
36-Federal Grants						
4422-CMAQ Revenue	209,559	107,652	724,900	44,262	724,900	1,475,618
Total 36-Federal Grants	\$209,559	\$107,652	\$724,900	\$44,262	\$724,900	\$1,475,618
Total Revenues	\$209,559	\$107,652	\$724,900	\$44,262	\$724,900	\$1,475,618
60-Capital Outlay						
7030-Facilities And Improvements	-	-	840,000	-	-	53,118
7050-Construction/Infrastructure	244,664	741,628	1,415,344	755,621	712,018	1,014,920
Total 60-Capital Outlay	\$244,664	\$741,628	\$2,255,344	\$711,971	\$712,018	\$1,068,038
Total Expenses	\$244,664	\$741,628	\$2,255,344	\$711,971	\$712,018	\$1,068,038
Total 41705070-FAU CMAQ Net Surplus/	(\$35,105)	(\$633,976)	(\$1,530,444)	(\$667,709)	\$12,882	\$407,580

(41705080)

Highway Safety Improv Program

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
37-State Grants						
4493-Highway Safety Improv.Prog	6,785	357,245	20,415	19,163	20,415	113,760
Total 37-State Grants	\$6,785	\$357,245	\$20,415	\$19,163	\$20,415	\$113,760
Total Revenues	\$6,785	\$357,245	\$20,415	\$19,163	\$20,415	\$113,760
60-Capital Outlay						
7050-Construction/Infrastructure	17,053	448,516	22,200	895	895	10,440
Total 60-Capital Outlay	\$17,053	\$448,516	\$22,200	\$895	\$895	\$10,440
Total Expenses	\$17,053	\$448,516	\$22,200	\$895	\$895	\$10,440
Total 41705080-Highway Safety Improv	(\$10,268)	(\$91,271)	(\$1,785)	\$18,268	\$19,520	\$103,320

(41705090)

Active Transportation Program

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
36-Federal Grants						
4494-Active Transporation Program	-	-	-	233,668	233,668	-
Total 36-Federal Grants	\$0	\$0	\$0	\$233,668	\$233,668	\$0
Total Revenues	\$0	\$0	\$0	\$233,668	\$233,668	\$0
60-Capital Outlay						
7050-Construction/Infrastructure	-	260,020	237,960	118,981	118,981	493
Total 60-Capital Outlay	\$0	\$260,020	\$237,960	\$118,980	\$118,981	\$493
Total Expenses	\$0	\$260,020	\$237,960	\$118,980	\$118,981	\$493
Total 41705090-Active Transportation	\$0	(\$260,020)	(\$237,960)	\$114,688	\$114,687	(\$493)

(41705730)

Bridge Preventative Maint. Prog

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
36-Federal Grants						
4468-Bridge Preventive Maint. BPMP-	8,725	-	20,082	962	20,082	151,000
Total 36-Federal Grants	\$8,725	\$0	\$20,082	\$962	\$20,082	\$151,000
Total Revenues	\$8,725	\$0	\$20,082	\$962	\$20,082	\$151,000
60-Capital Outlay						
7050-Construction/Infrastructure	7,976	1,974	178,604	22,473	31,318	48,729
Total 60-Capital Outlay	\$7,976	\$1,974	\$178,604	\$11,236	\$31,318	\$48,729
Total Expenses	\$7,976	\$1,974	\$178,604	\$11,236	\$31,318	\$48,729
Total 41705730-Bridge Preventative	\$749	(\$1,974)	(\$158,522)	(\$10,274)	(\$11,236)	\$102,271



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The City of
MADERA

Local Transportation

(42005330)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
38-Local Grnt & Donation						
4436-Local Transportation Fund-Sts	781,210	1,095,769	749,919	72,682	749,919	3,365,000
Total 38-Local Grnt & Donation	\$781,210	\$1,095,769	\$749,919	\$72,682	\$749,919	\$3,365,000
Total Revenues	\$781,210	\$1,095,769	\$749,919	\$72,682	\$749,919	\$3,365,000
53-Materials & Services						
6440-Contracted Services	888	-	888	-	888	-
Total 53-Materials & Services	\$888	\$0	\$888	\$0	\$888	\$0
60-Capital Outlay						
7025-Software Cost	-	3,352	-	-	-	8
7030-Facilities And Improvements	-	-	15,000	-	-	-
7050-Construction/Infrastructure	272,909	580,417	4,063,535	380,186	451,208	1,957,139
Total 60-Capital Outlay	\$272,909	\$583,769	\$4,078,535	\$315,687	\$451,208	\$1,957,147
63-Transfer Out						
8200-Transfer Out	512,000	512,000	512,000	426,667	512,000	512,000
Total 63-Transfer Out	\$512,000	\$512,000	\$512,000	\$426,667	\$512,000	\$512,000
Total Expenses	\$785,797	\$1,095,769	\$4,591,423	\$742,354	\$964,096	\$2,469,147
Total 42005330-Local Transportation- Streets	(\$4,587)	\$0	(\$3,841,504)	(\$669,672)	(\$214,177)	\$895,853

(42005410)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
38-Local Grnt & Donation						
4435-Local Transp. Fund- Parks	30,675	30,381	38,477	16,682	38,477	110,000
Total 38-Local Grnt & Donation	\$30,675	\$30,381	\$38,477	\$16,682	\$38,477	\$110,000
Total Revenues	\$30,675	\$30,381	\$38,477	\$16,682	\$38,477	\$110,000
60-Capital Outlay						
7030-Facilities And Improvements	-	-	162,953	-	37,000	224,513
7050-Construction/Infrastructure	30,675	34,366	137,920	66,798	66,798	-
Total 60-Capital Outlay	\$30,675	\$34,366	\$300,873	\$43,600	\$103,798	\$224,513
Total Expenses	\$30,675	\$34,366	\$300,873	\$43,600	\$103,798	\$224,513
Total 42005410-Local Transportation- Parks	\$0	(\$3,985)	(\$262,396)	(\$26,918)	(\$65,321)	(\$114,513)

(42005493)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
38-Local Grnt &Donation						
4424-Local Transportation Allocatio	41,636	151,811	-	82,613	81,224	152,266
Total 38-Local Grnt &Donation	\$41,636	\$151,811	\$0	\$82,613	\$81,224	\$152,266
Total Revenues	\$41,636	\$151,811	\$0	\$82,613	\$81,224	\$152,266
60-Capital Outlay						
7000-Vehicles and Equipment	41,636	153,881	124,985	84,086	124,985	28,480
7030-Facilities And Improvements	-	-	-	-	-	7,000
Total 60-Capital Outlay	\$41,636	\$153,881	\$124,985	\$83,349	\$124,985	\$35,480
Total Expenses	\$41,636	\$153,881	\$124,985	\$83,349	\$124,985	\$35,480
Total 42005493-Local Transportation- Transit	\$0	(\$2,070)	(\$124,985)	(\$736)	(\$43,761)	\$116,786



The City of
MADERA

Landscaping Assessment

Zone 1 Activities

(45010000)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
42-System Development						
4601-Zone Assessments	4,959	5,922	5,586	4,920	5,586	5,952
Total 42-System Development	\$4,959	\$5,922	\$5,586	\$4,920	\$5,586	\$5,952
Total Revenues	\$4,959	\$5,922	\$5,586	\$4,920	\$5,586	\$5,952
53-Materials & Services						
6401-Gas and Electric Utilities	298	118	298	-	298	278
6532-Maintenance/Other Supplies	34	36	34	-	34	37
Total 53-Materials & Services	\$332	\$154	\$332	\$0	\$332	\$315
54-Interfund Charges						
6901-Interfund Chg Parks Main	3,465	3,849	3,465	3,631	3,465	3,849
6904-Interfund Chg Admin OH	392	711	392	670	559	711
6910-Interfund Chg Legal Fees	32	59	32	56	47	59
6911-Interfund Chg Park Admin	777	859	777	810	777	859
6919-Interfund Chg Finance	85	148	85	140	116	148
Total 54-Interfund Charges	\$4,751	\$5,626	\$4,751	\$5,307	\$4,964	\$5,626
58-Special Payments						
6706-Intergovtial Chg-LAZ Admin	33	-	33	-	33	138
Total 58-Special Payments	\$33	\$0	\$33	\$0	\$33	\$138
Total Expenses	\$5,116	\$5,780	\$5,116	\$5,307	\$5,329	\$6,079
Total 45010000-Zone 1 Activities Net Surplus/	(\$157)	\$142	\$470	(\$387)	\$257	(\$127)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
42-System Development						
4601-Zone Assessments	32,005	31,285	31,669	30,919	31,669	31,442
Total 42-System Development	\$32,005	\$31,285	\$31,669	\$30,919	\$31,669	\$31,442
Total Revenues	\$32,005	\$31,285	\$31,669	\$30,919	\$31,669	\$31,442
53-Materials & Services						
6401-Gas and Electric Utilities	2,305	1,312	2,305	534	2,305	1,774
6440-Contracted Services	-	-	-	938	938	-
6532-Maintenance/Other Supplies	50	70	50	-	50	71
Total 53-Materials & Services	\$2,355	\$1,382	\$2,355	\$1,472	\$3,293	\$1,845
54-Interfund Charges						
6901-Interfund Chg Parks Main	18,779	20,336	18,779	20,585	18,779	20,336
6903-Interfund Chg Cost Distrib	-	-	-	-	-	-
6904-Interfund Chg Admin OH	2,486	3,754	2,486	3,800	3,167	3,754
6910-Interfund Chg Legal Fees	201	313	201	317	264	313
6911-Interfund Chg Park Admin	3,234	4,536	3,234	4,592	3,827	4,536
6919-Interfund Chg Finance	540	782	540	792	660	782
Total 54-Interfund Charges	\$25,240	\$29,721	\$25,240	\$30,086	\$26,697	\$29,721
58-Special Payments						
6706-Intergovt'l Chg-LAZ Admin	242	-	242	-	242	-
Total 58-Special Payments	\$242	\$0	\$242	\$0	\$242	\$0
63-Transfer Out						
8210-Transfers Out/Debt Service	-	67	-	-	-	67
Total 63-Transfer Out	\$0	\$67	\$0	\$0	\$0	\$67
Total Expenses	\$27,837	\$31,170	\$27,837	\$31,558	\$30,232	\$31,633
Total 45020000-Zone 2 Activities Net Surplus/	\$4,168	\$115	\$3,832	(\$639)	\$1,437	(\$191)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
42-System Development						
4601-Zone Assessments	7,972	7,710	7,683	7,699	7,683	7,748
Total 42-System Development	\$7,972	\$7,710	\$7,683	\$7,699	\$7,683	\$7,748
Total Revenues	\$7,972	\$7,710	\$7,683	\$7,699	\$7,683	\$7,748
53-Materials & Services						
6401-Gas and Electric Utilities	1,120	693	1,120	415	1,120	947
6532-Maintenance/Other Supplies	56	-	56	-	56	-
Total 53-Materials & Services	\$1,176	\$693	\$1,176	\$415	\$1,176	\$947
54-Interfund Charges						
6901-Interfund Chg Parks Main	5,445	5,011	5,445	4,994	5,445	5,011
6903-Interfund Chg Cost Distrib	-	-	-	-	-	-
6904-Interfund Chg Admin OH	1,332	925	1,332	922	1,332	925
6910-Interfund Chg Legal Fees	108	77	108	77	108	77
6911-Interfund Chg Park Admin	1,506	1,118	1,506	1,114	1,506	1,118
6919-Interfund Chg Finance	289	193	289	192	289	193
Total 54-Interfund Charges	\$8,680	\$7,324	\$8,680	\$7,299	\$8,680	\$7,324
58-Special Payments						
6706-Intergovt'l Chg-LAZ Admin	127	-	127	-	127	64
Total 58-Special Payments	\$127	\$0	\$127	\$0	\$127	\$64
63-Transfer Out						
8210-Transfers Out/Debt Service	-	53	-	-	-	53
Total 63-Transfer Out	\$0	\$53	\$0	\$0	\$0	\$53
Total Expenses	\$9,983	\$8,070	\$9,983	\$7,714	\$9,983	\$8,388
Total 45030000-Zone 3 Activities Net Surplus/	(\$2,011)	(\$360)	(\$2,300)	(\$15)	(\$2,300)	(\$640)

(45040000)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
42-System Development						
4601-Zone Assessments	17,630	17,170	17,235	17,205	17,235	17,256
Total 42-System Development	\$17,630	\$17,170	\$17,235	\$17,205	\$17,235	\$17,256
Total Revenues	\$17,630	\$17,170	\$17,235	\$17,205	\$17,235	\$17,256
53-Materials & Services						
6401-Gas and Electric Utilities	1,220	485	1,220	100	1,220	958
6440-Contracted Services	-	-	-	-	-	-
6532-Maintenance/Other Supplies	56	119	56	-	56	121
Total 53-Materials & Services	\$1,276	\$604	\$1,276	\$100	\$1,276	\$1,079
54-Interfund Charges						
6901-Interfund Chg Parks Main	7,781	11,161	7,781	11,203	9,336	11,161
6903-Interfund Chg Cost Distrib	-	-	-	-	-	-
6904-Interfund Chg Admin OH	1,916	2,060	1,916	2,068	1,916	2,060
6910-Interfund Chg Legal Fees	155	172	155	172	155	172
6911-Interfund Chg Park Admin	2,166	2,490	2,166	2,499	2,166	2,490
6919-Interfund Chg Finance	416	429	416	431	416	429
Total 54-Interfund Charges	\$12,434	\$16,312	\$12,434	\$16,373	\$13,989	\$16,312
58-Special Payments						
6706-Intergovt'l Chg-LAZ Admin	185	-	185	-	185	93
Total 58-Special Payments	\$185	\$0	\$185	\$0	\$185	\$93
63-Transfer Out						
8210-Transfers Out/Debt Service	-	14	-	-	-	14
Total 63-Transfer Out	\$0	\$14	\$0	\$0	\$0	\$14
Total Expenses	\$13,895	\$16,930	\$13,895	\$16,473	\$15,450	\$17,498
Total 45040000-Zone 4 Activities Net Surplus/	\$3,735	\$240	\$3,340	\$732	\$1,785	(\$242)

Zone 5 Activities

(45050000)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
54-Interfund Charges						
6911-Interfund Chg Park Admin	2,164	-	-	-	-	-
Total 54-Interfund Charges	\$2,164	\$0	\$0	\$0	\$0	\$0
Total Expenses	\$2,164	\$0	\$0	\$0	\$0	\$0
Total 45050000-Zone 5 Activities Net Surplus/	(\$2,164)	\$0	\$0	\$0	\$0	\$0

(45060000)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
42-System Development						
4601-Zone Assessments	17,708	17,811	17,442	17,042	17,442	17,900
Total 42-System Development	\$17,708	\$17,811	\$17,442	\$17,042	\$17,442	\$17,900
Total Revenues	\$17,708	\$17,811	\$17,442	\$17,042	\$17,442	\$17,900
53-Materials & Services						
6401-Gas and Electric Utilities	1,875	1,163	1,875	626	1,875	1,489
6440-Contracted Services	-	1,671	-	-	-	1,696
6532-Maintenance/Other Supplies	492	119	492	362	492	121
Total 53-Materials & Services	\$2,367	\$2,953	\$2,367	\$988	\$2,367	\$3,306
54-Interfund Charges						
6901-Interfund Chg Parks Main	7,568	11,577	7,568	11,337	9,448	11,577
6903-Interfund Chg Cost Distrib	-	-	-	-	-	-
6904-Interfund Chg Admin OH	873	2,137	873	2,093	1,744	2,137
6910-Interfund Chg Legal Fees	71	178	71	174	145	178
6911-Interfund Chg Park Admin	1,074	2,583	1,074	2,529	2,108	2,583
6919-Interfund Chg Finance	190	445	190	436	363	445
Total 54-Interfund Charges	\$9,776	\$16,920	\$9,776	\$16,569	\$13,808	\$16,920
58-Special Payments						
6706-Intergovt Chg-LAZ Admin	81	-	81	-	81	41
Total 58-Special Payments	\$81	\$0	\$81	\$0	\$81	\$41
63-Transfer Out						
8210-Transfers Out/Debt Service	-	79	-	-	-	79
Total 63-Transfer Out	\$0	\$79	\$0	\$0	\$0	\$79
Total Expenses	\$12,224	\$19,952	\$12,224	\$17,557	\$16,256	\$20,346
Total 45060000-Zone 6A Activities Net	\$5,484	(\$2,141)	\$5,218	(\$515)	\$1,186	(\$2,446)

Zone 6B Activities

(45070000)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
42-System Development						
4601-Zone Assessments	8,036	8,512	8,092	7,884	8,092	8,554
Total 42-System Development	\$8,036	\$8,512	\$8,092	\$7,884	\$8,092	\$8,554
Total Revenues	\$8,036	\$8,512	\$8,092	\$7,884	\$8,092	\$8,554
53-Materials & Services						
6401-Gas and Electric Utilities	535	170	535	-	535	419
6532-Maintenance/Other Supplies	785	48	785	-	785	48
Total 53-Materials & Services	\$1,320	\$218	\$1,320	\$0	\$1,320	\$467
54-Interfund Charges						
6901-Interfund Chg Parks Main	4,226	5,533	4,226	5,260	4,383	5,533
6904-Interfund Chg Admin OH	1,088	1,021	1,088	971	1,088	1,021
6910-Interfund Chg Legal Fees	88	85	88	81	88	85
6911-Interfund Chg Park Admin	999	1,234	999	1,173	999	1,234
6919-Interfund Chg Finance	236	213	236	202	236	213
Total 54-Interfund Charges	\$6,637	\$8,086	\$6,637	\$7,687	\$6,794	\$8,086
58-Special Payments						
6706-Intergovtial Chg-LAZ Admin	103	-	103	-	103	51
Total 58-Special Payments	\$103	\$0	\$103	\$0	\$103	\$51
Total Expenses	\$8,060	\$8,304	\$8,060	\$7,687	\$8,217	\$8,604
Total 45070000-Zone 6B Activities Net	(\$24)	\$208	\$32	\$197	(\$125)	(\$50)

(45080000)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
42-System Development						
4601-Zone Assessments	3,680	3,447	3,711	3,548	3,711	3,464
Total 42-System Development	\$3,680	\$3,447	\$3,711	\$3,548	\$3,711	\$3,464
Total Revenues	\$3,680	\$3,447	\$3,711	\$3,548	\$3,711	\$3,464
53-Materials & Services						
6401-Gas and Electric Utilities	498	69	-	-	-	366
6532-Maintenance/Other Supplies	45	118	-	-	-	120
Total 53-Materials & Services	\$543	\$187	\$0	\$0	\$0	\$486
54-Interfund Charges						
6901-Interfund Chg Parks Main	1,683	2,241	-	2,412	2,010	2,241
6904-Interfund Chg Admin OH	1,095	414	-	445	371	414
6910-Interfund Chg Legal Fees	89	34	-	37	31	34
6911-Interfund Chg Park Admin	747	500	-	538	448	500
6919-Interfund Chg Finance	238	86	-	93	77	86
Total 54-Interfund Charges	\$3,852	\$3,275	\$0	\$3,525	\$2,937	\$3,275
58-Special Payments						
6706-Intergovtial Chg-LAZ Admin	-	-	-	-	-	52
Total 58-Special Payments	\$0	\$0	\$0	\$0	\$0	\$52
Total Expenses	\$4,395	\$3,462	\$0	\$3,525	\$2,937	\$3,813
Total 45080000-Zone 7 Activities Net Surplus/	(\$715)	(\$15)	\$3,711	\$23	\$774	(\$349)

(45090000)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
42-System Development						
4601-Zone Assessments	4,621	4,727	4,686	3,961	4,686	4,750
Total 42-System Development	\$4,621	\$4,727	\$4,686	\$3,961	\$4,686	\$4,750
Total Revenues	\$4,621	\$4,727	\$4,686	\$3,961	\$4,686	\$4,750
53-Materials & Services						
6401-Gas and Electric Utilities	1,102	922	1,102	643	1,102	921
6532-Maintenance/Other Supplies	22	48	22	-	22	48
Total 53-Materials & Services	\$1,124	\$970	\$1,124	\$643	\$1,124	\$969
54-Interfund Charges						
6901-Interfund Chg Parks Main	495	3,072	495	3,046	2,538	3,072
6903-Interfund Chg Cost Distrib	-	-	-	-	-	-
6904-Interfund Chg Admin OH	1,576	567	1,576	562	1,576	567
6910-Interfund Chg Legal Fees	127	47	127	47	127	47
6911-Interfund Chg Park Admin	291	685	291	679	566	685
6919-Interfund Chg Finance	342	118	342	117	342	118
Total 54-Interfund Charges	\$2,831	\$4,489	\$2,831	\$4,451	\$5,149	\$4,489
58-Special Payments						
6706-Intergovt'l Chg-LAZ Admin	151	-	151	-	151	76
Total 58-Special Payments	\$151	\$0	\$151	\$0	\$151	\$76
63-Transfer Out						
8210-Transfers Out/Debt Service	-	81	-	-	-	81
Total 63-Transfer Out	\$0	\$81	\$0	\$0	\$0	\$81
Total Expenses	\$4,106	\$5,540	\$4,106	\$5,094	\$6,424	\$5,615
Total 45090000-Zone 8 Activities Net Surplus/	\$515	(\$813)	\$580	(\$1,133)	(\$1,738)	(\$865)

Zone 9 Activities

(45100000)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
42-System Development						
4601-Zone Assessments	2,217	2,225	2,273	2,356	2,273	2,237
Total 42-System Development	\$2,217	\$2,225	\$2,273	\$2,356	\$2,273	\$2,237
Total Revenues	\$2,217	\$2,225	\$2,273	\$2,356	\$2,273	\$2,237
53-Materials & Services						
6401-Gas and Electric Utilities	145	45	145	-	145	113
6532-Maintenance/Other Supplies	34	71	34	-	34	72
Total 53-Materials & Services	\$179	\$116	\$179	\$0	\$179	\$185
54-Interfund Charges						
6901-Interfund Chg Parks Main	1,233	1,447	1,233	1,477	1,233	1,447
6904-Interfund Chg Admin OH	562	267	562	273	562	267
6910-Interfund Chg Legal Fees	45	22	45	23	45	22
6911-Interfund Chg Park Admin	316	323	316	330	316	323
6919-Interfund Chg Finance	122	56	122	57	122	56
Total 54-Interfund Charges	\$2,278	\$2,115	\$2,278	\$2,160	\$2,278	\$2,115
58-Special Payments						
6706-Intergovtial Chg-LAZ Admin	50	-	50	-	50	25
Total 58-Special Payments	\$50	\$0	\$50	\$0	\$50	\$25
Total Expenses	\$2,507	\$2,231	\$2,507	\$2,160	\$2,507	\$2,325
Total 45100000-Zone 9 Activities Net Surplus/	(\$290)	(\$6)	(\$234)	\$196	(\$234)	(\$88)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
42-System Development						
4601-Zone Assessments	321	321	359	309	359	322
Total 42-System Development	\$321	\$321	\$359	\$309	\$359	\$322
Total Revenues	\$321	\$321	\$359	\$309	\$359	\$322
53-Materials & Services						
6401-Gas and Electric Utilities	157	6	-	-	-	111
6532-Maintenance/Other Supplies	8	-	-	-	-	-
Total 53-Materials & Services	\$165	\$6	\$0	\$0	\$0	\$111
54-Interfund Charges						
6901-Interfund Chg Parks Main	-	209	-	233	195	209
6904-Interfund Chg Admin OH	148	39	-	43	36	39
6910-Interfund Chg Legal Fees	12	3	-	4	3	3
6911-Interfund Chg Park Admin	15	47	-	52	43	47
6919-Interfund Chg Finance	32	8	-	9	8	8
Total 54-Interfund Charges	\$207	\$306	\$0	\$341	\$285	\$306
58-Special Payments						
6706-Intergovtial Chg-LAZ Admin	9	-	-	-	-	4
Total 58-Special Payments	\$9	\$0	\$0	\$0	\$0	\$4
Total Expenses	\$381	\$312	\$0	\$341	\$285	\$421
Total 45110000-Zone 10A Activities Net	(\$60)	\$9	\$359	(\$32)	\$74	(\$99)

(45120000)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
42-System Development						
4601-Zone Assessments	908	895	903	917	903	900
Total 42-System Development	\$908	\$895	\$903	\$917	\$903	\$900
Total Revenues	\$908	\$895	\$903	\$917	\$903	\$900
53-Materials & Services						
6401-Gas and Electric Utilities	2	18	2	-	2	9
6532-Maintenance/Other Supplies	8	3	8	-	8	3
Total 53-Materials & Services	\$10	\$21	\$10	\$0	\$10	\$12
54-Interfund Charges						
6901-Interfund Chg Parks Main	30	582	30	587	489	582
6904-Interfund Chg Admin OH	414	107	414	108	414	107
6910-Interfund Chg Legal Fees	34	9	34	9	34	9
6911-Interfund Chg Park Admin	48	130	48	131	109	130
6919-Interfund Chg Finance	90	22	90	23	90	22
Total 54-Interfund Charges	\$616	\$850	\$616	\$858	\$1,136	\$850
58-Special Payments						
6706-Intergovtial Chg-LAZ Admin	35	-	35	-	35	18
Total 58-Special Payments	\$35	\$0	\$35	\$0	\$35	\$18
Total Expenses	\$661	\$871	\$661	\$858	\$1,181	\$880
Total 45120000-Zone 10B Activities Net	\$247	\$24	\$242	\$59	(\$278)	\$20

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
42-System Development						
4601-Zone Assessments	1,234	1,234	1,234	1,222	1,234	1,240
Total 42-System Development	\$1,234	\$1,234	\$1,234	\$1,222	\$1,234	\$1,240
Total Revenues	\$1,234	\$1,234	\$1,234	\$1,222	\$1,234	\$1,240
53-Materials & Services						
6401-Gas and Electric Utilities	22	25	-	-	-	23
6532-Maintenance/Other Supplies	8	26	-	-	-	27
Total 53-Materials & Services	\$30	\$51	\$0	\$0	\$0	\$50
54-Interfund Charges						
6901-Interfund Chg Parks Main	297	802	-	802	668	802
6904-Interfund Chg Admin OH	429	148	-	148	123	148
6910-Interfund Chg Legal Fees	35	12	-	12	10	12
6911-Interfund Chg Park Admin	24	179	-	179	149	179
6919-Interfund Chg Finance	93	31	-	31	26	31
Total 54-Interfund Charges	\$878	\$1,172	\$0	\$1,172	\$976	\$1,172
58-Special Payments						
6706-Intergovtial Chg-LAZ Admin	37	-	-	-	-	18
Total 58-Special Payments	\$37	\$0	\$0	\$0	\$0	\$18
Total Expenses	\$945	\$1,223	\$0	\$1,172	\$976	\$1,240
Total 45130000-Zone 10C Activities Net	\$289	\$11	\$1,234	\$50	\$258	\$0

(45140000)

Zone 10D Activities

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
42-System Development						
4601-Zone Assessments	579	595	579	595	579	597
Total 42-System Development	\$579	\$595	\$579	\$595	\$579	\$597
Total Revenues	\$579	\$595	\$579	\$595	\$579	\$597
53-Materials & Services						
6401-Gas and Electric Utilities	13	12	13	-	13	12
6532-Maintenance/Other Supplies	8	16	8	-	8	16
Total 53-Materials & Services	\$21	\$28	\$21	\$0	\$21	\$28
54-Interfund Charges						
6901-Interfund Chg Parks Main	178	386	178	376	314	386
6904-Interfund Chg Admin OH	281	71	281	69	281	71
6910-Interfund Chg Legal Fees	23	6	23	6	23	6
6911-Interfund Chg Park Admin	42	86	42	84	70	86
6919-Interfund Chg Finance	61	15	61	15	61	15
Total 54-Interfund Charges	\$585	\$564	\$585	\$550	\$749	\$564
58-Special Payments						
6706-Intergovtial Chg-LAZ Admin	22	-	22	-	22	11
Total 58-Special Payments	\$22	\$0	\$22	\$0	\$22	\$11
Total Expenses	\$628	\$592	\$628	\$550	\$792	\$603
Total 45140000-Zone 10D Activities Net	(\$49)	\$3	(\$49)	\$45	(\$213)	(\$6)

(45150000)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
42-System Development						
4601-Zone Assessments	725	658	715	637	715	662
Total 42-System Development	\$725	\$658	\$715	\$637	\$715	\$662
Total Revenues	\$725	\$658	\$715	\$637	\$715	\$662
53-Materials & Services						
6401-Gas and Electric Utilities	15	13	15	-	15	17
6532-Maintenance/Other Supplies	8	18	8	-	8	18
Total 53-Materials & Services	\$23	\$31	\$23	\$0	\$23	\$35
54-Interfund Charges						
6901-Interfund Chg Parks Main	203	428	203	465	387	428
6904-Interfund Chg Admin OH	289	79	289	86	289	79
6910-Interfund Chg Legal Fees	23	7	23	7	23	7
6911-Interfund Chg Park Admin	53	95	53	104	86	95
6919-Interfund Chg Finance	63	16	63	18	63	16
Total 54-Interfund Charges	\$631	\$625	\$631	\$680	\$848	\$625
58-Special Payments						
6706-Intergovtial Chg-LAZ Admin	23	-	23	-	23	11
Total 58-Special Payments	\$23	\$0	\$23	\$0	\$23	\$11
Total Expenses	\$677	\$656	\$677	\$680	\$894	\$671
Total 45150000-Zone 10E Activities Net	\$48	\$2	\$38	(\$43)	(\$179)	(\$9)

(45160000)

Zone 10F Activities

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
42-System Development						
4601-Zone Assessments	1,789	1,113	2,151	697	2,151	1,119
Total 42-System Development	\$1,789	\$1,113	\$2,151	\$697	\$2,151	\$1,119
Total Revenues	\$1,789	\$1,113	\$2,151	\$697	\$2,151	\$1,119
53-Materials & Services						
6401-Gas and Electric Utilities	20	22	20	-	20	23
6532-Maintenance/Other Supplies	8	24	8	-	8	24
Total 53-Materials & Services	\$28	\$46	\$28	\$0	\$28	\$47
54-Interfund Charges						
6901-Interfund Chg Parks Main	269	724	269	1,398	1,165	724
6904-Interfund Chg Admin OH	363	134	363	258	363	134
6910-Interfund Chg Legal Fees	29	11	29	21	29	11
6911-Interfund Chg Park Admin	53	161	53	312	260	161
6919-Interfund Chg Finance	79	28	79	54	79	28
Total 54-Interfund Charges	\$793	\$1,058	\$793	\$2,043	\$1,896	\$1,058
58-Special Payments						
6706-Intergovtial Chg-LAZ Admin	30	-	30	-	30	15
Total 58-Special Payments	\$30	\$0	\$30	\$0	\$30	\$15
Total Expenses	\$851	\$1,104	\$851	\$2,043	\$1,954	\$1,120
Total 45160000-Zone 10F Activities Net	\$938	\$9	\$1,300	(\$1,346)	\$197	(\$1)

(45170000)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
42-System Development						
4601-Zone Assessments	1,242	1,313	1,196	1,317	1,196	1,320
Total 42-System Development	\$1,242	\$1,313	\$1,196	\$1,317	\$1,196	\$1,320
Total Revenues	\$1,242	\$1,313	\$1,196	\$1,317	\$1,196	\$1,320
53-Materials & Services						
6401-Gas and Electric Utilities	46	26	-	-	-	31
6532-Maintenance/Other Supplies	8	55	-	-	-	56
Total 53-Materials & Services	\$54	\$81	\$0	\$0	\$0	\$87
54-Interfund Charges						
6901-Interfund Chg Parks Main	594	854	-	777	648	854
6904-Interfund Chg Admin OH	400	158	-	144	120	158
6910-Interfund Chg Legal Fees	32	13	-	12	10	13
6911-Interfund Chg Park Admin	79	190	-	173	145	190
6919-Interfund Chg Finance	87	33	-	30	25	33
Total 54-Interfund Charges	\$1,192	\$1,248	\$0	\$1,136	\$948	\$1,248
58-Special Payments						
6706-Intergovtial Chg-LAZ Admin	34	-	-	-	-	17
Total 58-Special Payments	\$34	\$0	\$0	\$0	\$0	\$17
Total Expenses	\$1,280	\$1,329	\$0	\$1,136	\$948	\$1,352
Total 45170000-Zone 10G Activities Net	(\$38)	(\$16)	\$1,196	\$181	\$248	(\$32)

(45180000)

Zone 10H Activities

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
42-System Development						
4601-Zone Assessments	1,514	1,512	1,365	1,505	1,365	1,519
Total 42-System Development	\$1,514	\$1,512	\$1,365	\$1,505	\$1,365	\$1,519
Total Revenues	\$1,514	\$1,512	\$1,365	\$1,505	\$1,365	\$1,519
53-Materials & Services						
6401-Gas and Electric Utilities	67	30	-	-	-	43
6532-Maintenance/Other Supplies	8	79	-	-	-	80
Total 53-Materials & Services	\$75	\$109	\$0	\$0	\$0	\$123
54-Interfund Charges						
6901-Interfund Chg Parks Main	848	983	-	887	739	983
6904-Interfund Chg Admin OH	451	181	-	164	137	181
6910-Interfund Chg Legal Fees	37	15	-	14	11	15
6911-Interfund Chg Park Admin	59	219	-	198	165	219
6919-Interfund Chg Finance	98	38	-	34	28	38
Total 54-Interfund Charges	\$1,493	\$1,436	\$0	\$1,297	\$1,080	\$1,436
58-Special Payments						
6706-Intergovtial Chg-LAZ Admin	39	-	-	-	-	20
Total 58-Special Payments	\$39	\$0	\$0	\$0	\$0	\$20
Total Expenses	\$1,607	\$1,545	\$0	\$1,297	\$1,080	\$1,579
Total 45180000-Zone 10H Activities Net	(\$93)	(\$33)	\$1,365	\$208	\$285	(\$60)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
42-System Development						
4601-Zone Assessments	886	664	886	659	886	668
Total 42-System Development	\$886	\$664	\$886	\$659	\$886	\$668
Total Revenues	\$886	\$664	\$886	\$659	\$886	\$668
53-Materials & Services						
6401-Gas and Electric Utilities	10	13	10	-	10	19
6532-Maintenance/Other Supplies	8	12	8	-	8	12
Total 53-Materials & Services	\$18	\$25	\$18	\$0	\$18	\$31
54-Interfund Charges						
6901-Interfund Chg Parks Main	-	432	-	576	480	432
6904-Interfund Chg Admin OH	222	80	222	106	222	80
6910-Interfund Chg Legal Fees	18	7	18	9	18	7
6911-Interfund Chg Park Admin	2,392	96	2,392	129	2,392	96
6919-Interfund Chg Finance	48	17	48	22	48	17
Total 54-Interfund Charges	\$2,680	\$632	\$2,680	\$842	\$3,160	\$632
58-Special Payments						
6706-Intergovtial Chg-LAZ Admin	16	-	16	-	16	8
Total 58-Special Payments	\$16	\$0	\$16	\$0	\$16	\$8
Total Expenses	\$2,714	\$657	\$2,714	\$842	\$3,194	\$671
Total 45190000-Zone 10I Activities Net	(\$1,828)	\$7	(\$1,828)	(\$183)	(\$2,308)	(\$3)

Zone 12 Activities

(45200000)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
42-System Development						
4601-Zone Assessments	26,216	25,858	26,057	25,550	26,057	25,987
Total 42-System Development	\$26,216	\$25,858	\$26,057	\$25,550	\$26,057	\$25,987
Total Revenues	\$26,216	\$25,858	\$26,057	\$25,550	\$26,057	\$25,987
53-Materials & Services						
6401-Gas and Electric Utilities	1,192	517	1,192	-	1,192	969
6440-Contracted Services	-	-	-	5,625	5,625	-
6532-Maintenance/Other Supplies	348	847	348	208	348	859
Total 53-Materials & Services	\$1,540	\$1,364	\$1,540	\$5,833	\$7,165	\$1,828
54-Interfund Charges						
6901-Interfund Chg Parks Main	16,585	16,808	16,585	16,937	16,585	16,808
6904-Interfund Chg Admin OH	644	3,103	644	3,127	2,606	3,103
6910-Interfund Chg Legal Fees	52	259	52	261	217	259
6911-Interfund Chg Park Admin	919	3,749	919	3,778	3,149	3,749
6919-Interfund Chg Finance	140	646	140	651	543	646
Total 54-Interfund Charges	\$18,340	\$24,565	\$18,340	\$24,754	\$23,100	\$24,565
58-Special Payments						
6706-Intergovtal Chg-LAZ Admin	58	-	58	-	58	29
Total 58-Special Payments	\$58	\$0	\$58	\$0	\$58	\$29
Total Expenses	\$19,938	\$25,929	\$19,938	\$30,587	\$30,323	\$26,422
Total 45200000-Zone 12 Activities Net	\$6,278	(\$71)	\$6,119	(\$5,037)	(\$4,266)	(\$435)

(45210000)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
42-System Development						
4601-Zone Assessments	5,830	5,779	5,736	6,051	5,736	5,808
Total 42-System Development	\$5,830	\$5,779	\$5,736	\$6,051	\$5,736	\$5,808
Total Revenues	\$5,830	\$5,779	\$5,736	\$6,051	\$5,736	\$5,808
53-Materials & Services						
6401-Gas and Electric Utilities	1,700	1,493	1,700	1,064	1,700	1,334
6532-Maintenance/Other Supplies	34	71	34	-	34	72
Total 53-Materials & Services	\$1,734	\$1,564	\$1,734	\$1,064	\$1,734	\$1,406
54-Interfund Charges						
6901-Interfund Chg Parks Main	2,145	3,757	2,145	3,728	3,107	3,757
6903-Interfund Chg Cost Distrib	-	-	-	-	-	-
6904-Interfund Chg Admin OH	562	694	562	688	574	694
6910-Interfund Chg Legal Fees	45	58	45	57	48	58
6911-Interfund Chg Park Admin	360	838	360	832	693	838
6919-Interfund Chg Finance	122	144	122	143	122	144
Total 54-Interfund Charges	\$3,234	\$5,491	\$3,234	\$5,448	\$4,544	\$5,491
58-Special Payments						
6706-Intergovt'l Chg-LAZ Admin	50	-	50	-	50	25
Total 58-Special Payments	\$50	\$0	\$50	\$0	\$50	\$25
63-Transfer Out						
8210-Transfers Out/Debt Service	-	133	-	-	-	133
Total 63-Transfer Out	\$0	\$133	\$0	\$0	\$0	\$133
Total Expenses	\$5,018	\$7,188	\$5,018	\$6,512	\$6,328	\$7,055
Total 45210000-Zone 13 Activities Net	\$812	(\$1,409)	\$718	(\$461)	(\$592)	(\$1,247)

(45220000)

Zone 14 Activities

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
42-System Development						
4601-Zone Assessments	2,951	2,938	3,132	2,964	3,132	2,953
Total 42-System Development	\$2,951	\$2,938	\$3,132	\$2,964	\$3,132	\$2,953
Total Revenues	\$2,951	\$2,938	\$3,132	\$2,964	\$3,132	\$2,953
53-Materials & Services						
6401-Gas and Electric Utilities	179	59	179	-	179	141
6532-Maintenance/Other Supplies	115	29	115	-	115	30
Total 53-Materials & Services	\$294	\$88	\$294	\$0	\$294	\$171
54-Interfund Charges						
6901-Interfund Chg Parks Main	1,047	1,910	1,047	2,036	1,697	1,910
6904-Interfund Chg Admin OH	910	353	910	376	910	353
6910-Interfund Chg Legal Fees	74	29	74	31	74	29
6911-Interfund Chg Park Admin	61	426	61	454	379	426
6919-Interfund Chg Finance	198	73	198	78	198	73
Total 54-Interfund Charges	\$2,290	\$2,791	\$2,290	\$2,975	\$3,258	\$2,791
58-Special Payments						
6706-Intergovtial Chg-LAZ Admin	85	-	85	-	85	42
Total 58-Special Payments	\$85	\$0	\$85	\$0	\$85	\$42
Total Expenses	\$2,669	\$2,879	\$2,669	\$2,975	\$3,637	\$3,004
Total 45220000-Zone 14 Activities Net	\$282	\$59	\$463	(\$11)	(\$505)	(\$51)

Zone 15 Activities

(45230000)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
42-System Development						
4601-Zone Assessments	3,595	3,595	1,020	3,501	2,176	3,613
Total 42-System Development	\$3,595	\$3,595	\$1,020	\$3,501	\$2,176	\$3,613
Total Revenues	\$3,595	\$3,595	\$1,020	\$3,501	\$2,176	\$3,613
53-Materials & Services						
6401-Gas and Electric Utilities	216	72	-	-	-	77
6532-Maintenance/Other Supplies	11	53	-	-	-	54
Total 53-Materials & Services	\$227	\$125	\$0	\$0	\$0	\$131
54-Interfund Charges						
6901-Interfund Chg Parks Main	495	2,337	-	663	553	2,337
6904-Interfund Chg Admin OH	200	431	-	122	102	431
6910-Interfund Chg Legal Fees	16	36	-	10	9	36
6911-Interfund Chg Park Admin	61	521	-	148	123	521
6919-Interfund Chg Finance	43	90	-	25	21	90
Total 54-Interfund Charges	\$815	\$3,415	\$0	\$968	\$808	\$3,415
58-Special Payments						
6706-Intergovtial Chg-LAZ Admin	14	-	-	-	-	7
Total 58-Special Payments	\$14	\$0	\$0	\$0	\$0	\$7
Total Expenses	\$1,056	\$3,540	\$0	\$968	\$808	\$3,553
Total 45230000-Zone 15 Activities Net	\$2,539	\$55	\$1,020	\$2,533	\$1,368	\$60

(45240000)

Zone 15B Activities

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
42-System Development						
4601-Zone Assessments	280	280	280	280	280	281
Total 42-System Development	\$280	\$280	\$280	\$280	\$280	\$281
Total Revenues	\$280	\$280	\$280	\$280	\$280	\$281
53-Materials & Services						
6401-Gas and Electric Utilities	30	6	30	-	30	9
6532-Maintenance/Other Supplies	11	28	11	-	11	28
Total 53-Materials & Services	\$41	\$34	\$41	\$0	\$41	\$37
54-Interfund Charges						
6901-Interfund Chg Parks Main	261	182	261	182	261	182
6904-Interfund Chg Admin OH	133	34	133	34	133	34
6910-Interfund Chg Legal Fees	11	3	11	3	11	3
6911-Interfund Chg Park Admin	61	41	61	41	61	41
6919-Interfund Chg Finance	29	7	29	7	29	7
Total 54-Interfund Charges	\$495	\$267	\$495	\$267	\$495	\$267
58-Special Payments						
6706-Intergovtial Chg-LAZ Admin	7	-	7	-	7	4
Total 58-Special Payments	\$7	\$0	\$7	\$0	\$7	\$4
Total Expenses	\$543	\$301	\$543	\$267	\$543	\$308
Total 45240000-Zone 15B Activities Net	(\$263)	(\$21)	(\$263)	\$13	(\$263)	(\$27)

(45250000)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
42-System Development						
4601-Zone Assessments	609	636	580	645	580	639
Total 42-System Development	\$609	\$636	\$580	\$645	\$580	\$639
Total Revenues	\$609	\$636	\$580	\$645	\$580	\$639
53-Materials & Services						
6401-Gas and Electric Utilities	30	13	-	-	-	11
6532-Maintenance/Other Supplies	11	31	-	-	-	31
Total 53-Materials & Services	\$41	\$44	\$0	\$0	\$0	\$42
54-Interfund Charges						
6901-Interfund Chg Parks Main	287	413	-	377	314	413
6904-Interfund Chg Admin OH	141	76	-	70	58	76
6910-Interfund Chg Legal Fees	11	6	-	6	5	6
6911-Interfund Chg Park Admin	416	92	-	84	70	92
6919-Interfund Chg Finance	31	16	-	14	12	16
Total 54-Interfund Charges	\$886	\$603	\$0	\$551	\$459	\$603
58-Special Payments						
6706-Intergovtial Chg-LAZ Admin	8	-	-	-	-	4
Total 58-Special Payments	\$8	\$0	\$0	\$0	\$0	\$4
Total Expenses	\$935	\$647	\$0	\$551	\$459	\$649
Total 45250000-Zone 15C Activities Net	(\$326)	(\$11)	\$580	\$94	\$121	(\$10)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
42-System Development						
4601-Zone Assessments	4,360	4,360	4,360	4,360	4,360	4,382
Total 42-System Development	\$4,360	\$4,360	\$4,360	\$4,360	\$4,360	\$4,382
Total Revenues	\$4,360	\$4,360	\$4,360	\$4,360	\$4,360	\$4,382
53-Materials & Services						
6401-Gas and Electric Utilities	361	375	361	225	361	364
6532-Maintenance/Other Supplies	17	658	17	-	17	667
Total 53-Materials & Services	\$378	\$1,033	\$378	\$225	\$378	\$1,031
54-Interfund Charges						
6901-Interfund Chg Parks Main	1,980	2,834	1,980	2,834	2,362	2,834
6903-Interfund Chg Cost Distrib	-	-	-	-	-	-
6904-Interfund Chg Admin OH	237	523	237	523	436	523
6910-Interfund Chg Legal Fees	19	44	19	44	36	44
6911-Interfund Chg Park Admin	440	632	440	632	527	632
6919-Interfund Chg Finance	51	109	51	109	91	109
Total 54-Interfund Charges	\$2,727	\$4,142	\$2,727	\$4,142	\$3,452	\$4,142
58-Special Payments						
6706-Intergovt'l Chg-LAZ Admin	18	-	18	-	18	9
Total 58-Special Payments	\$18	\$0	\$18	\$0	\$18	\$9
63-Transfer Out						
8210-Transfers Out/Debt Service	-	28	-	-	-	28
Total 63-Transfer Out	\$0	\$28	\$0	\$0	\$0	\$28
Total Expenses	\$3,123	\$5,203	\$3,123	\$4,367	\$3,848	\$5,210
Total 45260000-Zone 16 Activities Net	\$1,237	(\$843)	\$1,237	(\$7)	\$512	(\$828)

Zone 17A Activities

(45270000)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
42-System Development						
4601-Zone Assessments	5,940	5,980	5,900	5,932	5,900	6,010
Total 42-System Development	\$5,940	\$5,980	\$5,900	\$5,932	\$5,900	\$6,010
Total Revenues	\$5,940	\$5,980	\$5,900	\$5,932	\$5,900	\$6,010
53-Materials & Services						
6401-Gas and Electric Utilities	219	120	219	-	219	185
6532-Maintenance/Other Supplies	17	67	17	-	17	68
Total 53-Materials & Services	\$236	\$187	\$236	\$0	\$236	\$253
54-Interfund Charges						
6901-Interfund Chg Parks Main	5,894	3,887	5,894	3,835	5,894	3,887
6904-Interfund Chg Admin OH	784	718	784	708	784	718
6910-Interfund Chg Legal Fees	63	60	63	59	63	60
6911-Interfund Chg Park Admin	98	867	98	855	713	867
6919-Interfund Chg Finance	170	150	170	147	170	150
Total 54-Interfund Charges	\$7,009	\$5,682	\$7,009	\$5,604	\$7,624	\$5,682
58-Special Payments						
6706-Intergovtial Chg-LAZ Admin	72	-	72	-	72	36
Total 58-Special Payments	\$72	\$0	\$72	\$0	\$72	\$36
Total Expenses	\$7,317	\$5,869	\$7,317	\$5,604	\$7,932	\$5,971
Total 45270000-Zone 17A Activities Net	(\$1,377)	\$111	(\$1,417)	\$328	(\$2,032)	\$39

(45280000)

Zone 17B Activities

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
42-System Development						
4601-Zone Assessments	2,700	2,700	2,700	2,489	2,700	2,713
Total 42-System Development	\$2,700	\$2,700	\$2,700	\$2,489	\$2,700	\$2,713
Total Revenues	\$2,700	\$2,700	\$2,700	\$2,489	\$2,700	\$2,713
53-Materials & Services						
6401-Gas and Electric Utilities	49	54	49	-	49	49
6532-Maintenance/Other Supplies	17	10	17	-	17	11
Total 53-Materials & Services	\$66	\$64	\$66	\$0	\$66	\$60
54-Interfund Charges						
6901-Interfund Chg Parks Main	915	1,755	915	1,755	1,463	1,755
6904-Interfund Chg Admin OH	296	324	296	324	296	324
6910-Interfund Chg Legal Fees	24	27	24	27	24	27
6911-Interfund Chg Park Admin	252	391	252	392	326	391
6919-Interfund Chg Finance	64	67	64	68	64	67
Total 54-Interfund Charges	\$1,551	\$2,564	\$1,551	\$2,566	\$2,173	\$2,564
58-Special Payments						
6706-Intergovtial Chg-LAZ Admin	24	-	24	-	24	12
Total 58-Special Payments	\$24	\$0	\$24	\$0	\$24	\$12
Total Expenses	\$1,641	\$2,628	\$1,641	\$2,566	\$2,263	\$2,636
Total 45280000-Zone 17B Activities Net	\$1,059	\$72	\$1,059	(\$77)	\$437	\$77

(45290000)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
42-System Development						
4601-Zone Assessments	3,039	3,039	3,039	3,039	3,039	3,055
Total 42-System Development	\$3,039	\$3,039	\$3,039	\$3,039	\$3,039	\$3,055
Total Revenues	\$3,039	\$3,039	\$3,039	\$3,039	\$3,039	\$3,055
53-Materials & Services						
6401-Gas and Electric Utilities	126	61	126	-	126	104
6532-Maintenance/Other Supplies	17	25	17	-	17	25
Total 53-Materials & Services	\$143	\$86	\$143	\$0	\$143	\$129
54-Interfund Charges						
6901-Interfund Chg Parks Main	2,175	1,976	2,175	1,975	2,175	1,976
6904-Interfund Chg Admin OH	318	365	318	365	318	365
6910-Interfund Chg Legal Fees	26	30	26	30	26	30
6911-Interfund Chg Park Admin	98	441	98	441	367	441
6919-Interfund Chg Finance	69	76	69	76	69	76
Total 54-Interfund Charges	\$2,686	\$2,888	\$2,686	\$2,887	\$2,955	\$2,888
58-Special Payments						
6706-Intergovtial Chg-LAZ Admin	26	-	26	-	26	13
Total 58-Special Payments	\$26	\$0	\$26	\$0	\$26	\$13
Total Expenses	\$2,855	\$2,974	\$2,855	\$2,887	\$3,124	\$3,030
Total 45290000-Zone 17C Activities Net	\$184	\$65	\$184	\$152	(\$85)	\$25

(45300000)

Zone 17D Activities

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
42-System Development						
4601-Zone Assessments	1,747	1,803	1,734	1,789	1,734	1,812
Total 42-System Development	\$1,747	\$1,803	\$1,734	\$1,789	\$1,734	\$1,812
Total Revenues	\$1,747	\$1,803	\$1,734	\$1,789	\$1,734	\$1,812
53-Materials & Services						
6401-Gas and Electric Utilities	49	36	49	-	49	44
6532-Maintenance/Other Supplies	17	15	17	-	17	15
Total 53-Materials & Services	\$66	\$51	\$66	\$0	\$66	\$59
54-Interfund Charges						
6901-Interfund Chg Parks Main	1,287	1,172	1,287	1,127	1,287	1,172
6904-Interfund Chg Admin OH	392	216	392	208	392	216
6910-Interfund Chg Legal Fees	32	18	32	17	32	18
6911-Interfund Chg Park Admin	1,338	261	1,338	251	1,338	261
6919-Interfund Chg Finance	85	45	85	43	85	45
Total 54-Interfund Charges	\$3,134	\$1,712	\$3,134	\$1,646	\$3,134	\$1,712
58-Special Payments						
6706-Intergovtial Chg-LAZ Admin	33	-	33	-	33	17
Total 58-Special Payments	\$33	\$0	\$33	\$0	\$33	\$17
Total Expenses	\$3,233	\$1,763	\$3,233	\$1,646	\$3,233	\$1,788
Total 45300000-Zone 17D Activities Net	(\$1,486)	\$40	(\$1,499)	\$143	(\$1,499)	\$24

Zone 18 Activities

(45310000)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
42-System Development						
4601-Zone Assessments	4,134	4,134	4,134	3,721	4,134	4,155
Total 42-System Development	\$4,134	\$4,134	\$4,134	\$3,721	\$4,134	\$4,155
Total Revenues	\$4,134	\$4,134	\$4,134	\$3,721	\$4,134	\$4,155
53-Materials & Services						
6401-Gas and Electric Utilities	256	83	256	-	256	378
6532-Maintenance/Other Supplies	734	48	734	-	734	48
Total 53-Materials & Services	\$990	\$131	\$990	\$0	\$990	\$426
54-Interfund Charges						
6901-Interfund Chg Parks Main	820	2,687	820	2,687	2,239	2,687
6904-Interfund Chg Admin OH	459	496	459	496	459	496
6910-Interfund Chg Legal Fees	37	41	37	41	37	41
6911-Interfund Chg Park Admin	38	599	38	599	500	599
6919-Interfund Chg Finance	100	103	100	103	100	103
Total 54-Interfund Charges	\$1,454	\$3,926	\$1,454	\$3,926	\$3,335	\$3,926
58-Special Payments						
6706-Intergovtial Chg-LAZ Admin	40	-	40	-	40	20
Total 58-Special Payments	\$40	\$0	\$40	\$0	\$40	\$20
Total Expenses	\$2,484	\$4,057	\$2,484	\$3,926	\$4,365	\$4,372
Total 45310000-Zone 18 Activities Net	\$1,650	\$77	\$1,650	(\$205)	(\$231)	(\$217)

(45320000)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
42-System Development						
4601-Zone Assessments	1,321	1,438	1,295	980	1,295	1,445
Total 42-System Development	\$1,321	\$1,438	\$1,295	\$980	\$1,295	\$1,445
Total Revenues	\$1,321	\$1,438	\$1,295	\$980	\$1,295	\$1,445
53-Materials & Services						
6401-Gas and Electric Utilities	19	29	19	-	19	21
6532-Maintenance/Other Supplies	22	56	22	-	22	57
Total 53-Materials & Services	\$41	\$85	\$41	\$0	\$41	\$78
54-Interfund Charges						
6901-Interfund Chg Parks Main	287	935	287	842	702	935
6904-Interfund Chg Admin OH	311	173	311	155	311	173
6910-Interfund Chg Legal Fees	25	14	25	13	25	14
6911-Interfund Chg Park Admin	93	208	93	188	157	208
6919-Interfund Chg Finance	67	36	67	32	67	36
Total 54-Interfund Charges	\$783	\$1,366	\$783	\$1,230	\$1,262	\$1,366
58-Special Payments						
6706-Intergovtial Chg-LAZ Admin	25	-	25	-	25	13
Total 58-Special Payments	\$25	\$0	\$25	\$0	\$25	\$13
Total Expenses	\$849	\$1,451	\$849	\$1,230	\$1,328	\$1,457
Total 45320000-Zone 20A Activities Net	\$472	(\$13)	\$446	(\$250)	(\$33)	(\$12)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
53-Materials & Services						
6401-Gas and Electric Utilities	178	129	178	101	178	102
6532-Maintenance/Other Supplies	17	13	17	-	17	13
Total 53-Materials & Services	\$195	\$142	\$195	\$101	\$195	\$115
54-Interfund Charges						
6901-Interfund Chg Parks Main	704	-	704	-	704	-
6903-Interfund Chg Cost Distrib	-	-	-	-	-	-
6904-Interfund Chg Admin OH	289	-	289	-	289	-
6910-Interfund Chg Legal Fees	23	-	23	-	23	-
6911-Interfund Chg Park Admin	33	-	33	-	33	-
6919-Interfund Chg Finance	63	-	63	-	63	-
Total 54-Interfund Charges	\$1,112	\$0	\$1,112	\$0	\$1,112	\$0
58-Special Payments						
6706-Intergovtial Chg-LAZ Admin	23	-	23	-	23	11
Total 58-Special Payments	\$23	\$0	\$23	\$0	\$23	\$11
63-Transfer Out						
8210-Transfers Out/Debt Service	-	13	-	-	-	13
Total 63-Transfer Out	\$0	\$13	\$0	\$0	\$0	\$13
Total Expenses	\$1,330	\$155	\$1,330	\$101	\$1,330	\$139
Total 45330000-Zone 20B Activities Net	(\$1,330)	(\$155)	(\$1,330)	(\$101)	(\$1,330)	(\$139)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
42-System Development						
4601-Zone Assessments	1,355	1,087	1,210	1,034	1,210	1,092
Total 42-System Development	\$1,355	\$1,087	\$1,210	\$1,034	\$1,210	\$1,092
Total Revenues	\$1,355	\$1,087	\$1,210	\$1,034	\$1,210	\$1,092
53-Materials & Services						
6401-Gas and Electric Utilities	17	22	-	-	-	18
6532-Maintenance/Other Supplies	22	7	-	-	-	8
Total 53-Materials & Services	\$39	\$29	\$0	\$0	\$0	\$26
54-Interfund Charges						
6901-Interfund Chg Parks Main	457	707	-	786	655	707
6904-Interfund Chg Admin OH	178	130	-	145	121	130
6910-Interfund Chg Legal Fees	14	11	-	12	10	11
6911-Interfund Chg Park Admin	817	158	-	175	146	158
6919-Interfund Chg Finance	39	27	-	30	25	27
Total 54-Interfund Charges	\$1,505	\$1,033	\$0	\$1,148	\$957	\$1,033
58-Special Payments						
6706-Intergovtial Chg-LAZ Admin	12	-	-	-	-	6
Total 58-Special Payments	\$12	\$0	\$0	\$0	\$0	\$6
Total Expenses	\$1,556	\$1,062	\$0	\$1,148	\$957	\$1,065
Total 45340000-Zone 20C Activities Net	(\$201)	\$25	\$1,210	(\$114)	\$253	\$27

(45350000)

Zone 21A Activities

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
53-Materials & Services						
6401-Gas and Electric Utilities	-	-	-	-	-	175
6532-Maintenance/Other Supplies	22	15	22	-	22	15
Total 53-Materials & Services	\$22	\$15	\$22	\$0	\$22	\$190
54-Interfund Charges						
6901-Interfund Chg Parks Main	3,549	-	3,549	-	3,549	-
6904-Interfund Chg Admin OH	385	-	385	-	385	-
6910-Interfund Chg Legal Fees	31	-	31	-	31	-
6911-Interfund Chg Park Admin	234	-	234	-	234	-
6919-Interfund Chg Finance	84	-	84	-	84	-
Total 54-Interfund Charges	\$4,283	\$0	\$4,283	\$0	\$4,283	\$0
58-Special Payments						
6706-Intergovt'l Chg-LAZ Admin	32	-	32	-	32	16
Total 58-Special Payments	\$32	\$0	\$32	\$0	\$32	\$16
Total Expenses	\$4,337	\$15	\$4,337	\$0	\$4,337	\$206
Total 45350000-Zone 21A Activities Net	(\$4,337)	(\$15)	(\$4,337)	\$0	(\$4,337)	(\$206)

(45360000)

Zone 21B Activities

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
42-System Development						
4601-Zone Assessments	2,968	2,968	2,852	2,912	2,852	2,983
Total 42-System Development	\$2,968	\$2,968	\$2,852	\$2,912	\$2,852	\$2,983
Total Revenues	\$2,968	\$2,968	\$2,852	\$2,912	\$2,852	\$2,983
53-Materials & Services						
6401-Gas and Electric Utilities	117	59	117	-	117	97
6532-Maintenance/Other Supplies	34	4	34	-	34	4
Total 53-Materials & Services	\$151	\$63	\$151	\$0	\$151	\$101
54-Interfund Charges						
6901-Interfund Chg Parks Main	1,029	1,929	1,029	1,854	1,545	1,929
6904-Interfund Chg Admin OH	592	356	592	342	592	356
6910-Interfund Chg Legal Fees	48	30	48	29	48	30
6911-Interfund Chg Park Admin	1,078	430	1,078	414	1,078	430
6919-Interfund Chg Finance	128	74	128	71	128	74
Total 54-Interfund Charges	\$2,875	\$2,819	\$2,875	\$2,710	\$3,391	\$2,819
58-Special Payments						
6706-Intergovtial Chg-LAZ Admin	53	-	53	-	53	27
Total 58-Special Payments	\$53	\$0	\$53	\$0	\$53	\$27
Total Expenses	\$3,079	\$2,882	\$3,079	\$2,710	\$3,595	\$2,947
Total 45360000-Zone 21B Activities Net	(\$111)	\$86	(\$227)	\$202	(\$743)	\$36

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
42-System Development						
4601-Zone Assessments	9,869	4,935	-	2,667	1,373	4,959
Total 42-System Development	\$9,869	\$4,935	\$0	\$2,667	\$1,373	\$4,959
Total Revenues	\$9,869	\$4,935	\$0	\$2,667	\$1,373	\$4,959
53-Materials & Services						
6401-Gas and Electric Utilities	537	99	-	-	-	401
6532-Maintenance/Other Supplies	34	19	-	-	-	19
Total 53-Materials & Services	\$571	\$118	\$0	\$0	\$0	\$420
54-Interfund Charges						
6901-Interfund Chg Parks Main	4,570	3,208	-	-	-	3,208
6904-Interfund Chg Admin OH	696	592	-	-	-	592
6910-Interfund Chg Legal Fees	56	49	-	-	-	49
6911-Interfund Chg Park Admin	530	716	-	-	-	716
6919-Interfund Chg Finance	151	123	-	-	-	123
Total 54-Interfund Charges	\$6,003	\$4,688	\$0	\$0	\$0	\$4,688
58-Special Payments						
6706-Intergovtial Chg-LAZ Admin	63	-	-	-	-	32
Total 58-Special Payments	\$63	\$0	\$0	\$0	\$0	\$32
Total Expenses	\$6,637	\$4,806	\$0	\$0	\$0	\$5,140
Total 45370000-Zone 21C Activities Net	\$3,232	\$129	\$0	\$2,667	\$1,373	(\$181)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
42-System Development						
4601-Zone Assessments	12,690	3,144	12,085	460	12,085	3,159
Total 42-System Development	\$12,690	\$3,144	\$12,085	\$460	\$12,085	\$3,159
Total Revenues	\$12,690	\$3,144	\$12,085	\$460	\$12,085	\$3,159
53-Materials & Services						
6401-Gas and Electric Utilities	264	63	-	-	-	201
6532-Maintenance/Other Supplies	11	9	-	-	-	10
Total 53-Materials & Services	\$275	\$72	\$0	\$0	\$0	\$211
54-Interfund Charges						
6901-Interfund Chg Parks Main	2,278	2,043	-	7,855	6,546	2,043
6904-Interfund Chg Admin OH	459	377	-	1,450	1,209	377
6910-Interfund Chg Legal Fees	37	31	-	121	101	31
6911-Interfund Chg Park Admin	44	456	-	1,752	1,460	456
6919-Interfund Chg Finance	100	79	-	302	252	79
Total 54-Interfund Charges	\$2,918	\$2,986	\$0	\$11,480	\$9,568	\$2,986
58-Special Payments						
6706-Intergovtial Chg-LAZ Admin	40	-	-	-	-	20
Total 58-Special Payments	\$40	\$0	\$0	\$0	\$0	\$20
Total Expenses	\$3,233	\$3,058	\$0	\$11,480	\$9,568	\$3,217
Total 45380000-Zone 21D Activities Net	\$9,457	\$86	\$12,085	(\$11,020)	\$2,517	(\$58)

Zone 23 Activities

(45390000)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
42-System Development						
4601-Zone Assessments	322	322	338	322	338	324
Total 42-System Development	\$322	\$322	\$338	\$322	\$338	\$324
Total Revenues	\$322	\$322	\$338	\$322	\$338	\$324
53-Materials & Services						
6401-Gas and Electric Utilities	10	6	-	-	-	14
6532-Maintenance/Other Supplies	42	-	-	-	-	-
Total 53-Materials & Services	\$52	\$6	\$0	\$0	\$0	\$14
54-Interfund Charges						
6901-Interfund Chg Parks Main	-	209	-	220	183	209
6904-Interfund Chg Admin OH	126	39	-	41	34	39
6910-Interfund Chg Legal Fees	10	3	-	3	3	3
6911-Interfund Chg Park Admin	1,484	47	-	49	41	47
6919-Interfund Chg Finance	27	8	-	8	7	8
Total 54-Interfund Charges	\$1,647	\$306	\$0	\$321	\$268	\$306
Total Expenses	\$1,699	\$312	\$0	\$321	\$268	\$320
Total 45390000-Zone 23 Activities Net	(\$1,377)	\$10	\$338	\$1	\$70	\$4

(45400000)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
42-System Development						
4601-Zone Assessments	12,516	11,384	11,920	9,708	11,920	11,441
Total 42-System Development	\$12,516	\$11,384	\$11,920	\$9,708	\$11,920	\$11,441
Total Revenues	\$12,516	\$11,384	\$11,920	\$9,708	\$11,920	\$11,441
53-Materials & Services						
6401-Gas and Electric Utilities	1,171	753	1,171	398	1,171	832
6532-Maintenance/Other Supplies	17	136	17	-	17	138
Total 53-Materials & Services	\$1,188	\$889	\$1,188	\$398	\$1,188	\$970
54-Interfund Charges						
6901-Interfund Chg Parks Main	6,463	7,400	6,463	7,748	6,463	7,400
6903-Interfund Chg Cost Distrib	-	-	-	-	-	-
6904-Interfund Chg Admin OH	414	1,366	414	1,430	1,192	1,366
6910-Interfund Chg Legal Fees	34	114	34	119	99	114
6911-Interfund Chg Park Admin	276	1,651	276	1,728	1,440	1,651
6919-Interfund Chg Finance	90	285	90	298	248	285
Total 54-Interfund Charges	\$7,277	\$10,816	\$7,277	\$11,323	\$9,442	\$10,816
58-Special Payments						
6706-Intergovt'l Chg-LAZ Admin	35	-	35	-	35	18
Total 58-Special Payments	\$35	\$0	\$35	\$0	\$35	\$18
63-Transfer Out						
8210-Transfers Out/Debt Service	-	49	-	-	-	49
Total 63-Transfer Out	\$0	\$49	\$0	\$0	\$0	\$49
Total Expenses	\$8,500	\$11,754	\$8,500	\$11,721	\$10,665	\$11,853
Total 45400000-Zone 24 Activities Net	\$4,016	(\$370)	\$3,420	(\$2,013)	\$1,255	(\$412)

(45410000)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
42-System Development						
4601-Zone Assessments	1,568	1,722	1,530	1,683	1,530	1,730
Total 42-System Development	\$1,568	\$1,722	\$1,530	\$1,683	\$1,530	\$1,730
Total Revenues	\$1,568	\$1,722	\$1,530	\$1,683	\$1,530	\$1,730
53-Materials & Services						
6401-Gas and Electric Utilities	137	34	137	-	137	105
6532-Maintenance/Other Supplies	17	18	17	-	17	19
Total 53-Materials & Services	\$154	\$52	\$154	\$0	\$154	\$124
54-Interfund Charges						
6901-Interfund Chg Parks Main	988	1,119	988	995	988	1,119
6904-Interfund Chg Admin OH	370	207	370	184	370	207
6910-Interfund Chg Legal Fees	30	17	30	15	30	17
6911-Interfund Chg Park Admin	276	250	276	222	276	250
6919-Interfund Chg Finance	80	43	80	38	80	43
Total 54-Interfund Charges	\$1,744	\$1,636	\$1,744	\$1,454	\$1,744	\$1,636
58-Special Payments						
6706-Intergovtial Chg-LAZ Admin	31	-	31	-	31	16
Total 58-Special Payments	\$31	\$0	\$31	\$0	\$31	\$16
Total Expenses	\$1,929	\$1,688	\$1,929	\$1,454	\$1,929	\$1,776
Total 45410000-Zone 25C Activities Net	(\$361)	\$34	(\$399)	\$229	(\$399)	(\$46)

(45420000)

Zone 25D Activities

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
42-System Development						
4601-Zone Assessments	2,440	2,196	3,089	2,180	3,089	2,207
Total 42-System Development	\$2,440	\$2,196	\$3,089	\$2,180	\$3,089	\$2,207
Total Revenues	\$2,440	\$2,196	\$3,089	\$2,180	\$3,089	\$2,207
53-Materials & Services						
6401-Gas and Electric Utilities	137	44	137	-	137	107
6532-Maintenance/Other Supplies	22	17	22	-	22	17
Total 53-Materials & Services	\$159	\$61	\$159	\$0	\$159	\$124
54-Interfund Charges						
6901-Interfund Chg Parks Main	918	1,427	918	2,008	1,673	1,427
6904-Interfund Chg Admin OH	348	263	348	371	348	263
6910-Interfund Chg Legal Fees	28	22	28	31	28	22
6911-Interfund Chg Park Admin	44	318	44	447	373	318
6919-Interfund Chg Finance	75	55	75	77	75	55
Total 54-Interfund Charges	\$1,413	\$2,085	\$1,413	\$2,934	\$2,497	\$2,085
58-Special Payments						
6706-Intergovtial Chg-LAZ Admin	29	-	29	-	29	14
Total 58-Special Payments	\$29	\$0	\$29	\$0	\$29	\$14
Total Expenses	\$1,601	\$2,146	\$1,601	\$2,934	\$2,685	\$2,223
Total 45420000-Zone 25D Activities Net	\$839	\$50	\$1,488	(\$754)	\$404	(\$16)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
42-System Development						
4601-Zone Assessments	1,323	1,363	1,491	1,363	1,491	1,370
Total 42-System Development	\$1,323	\$1,363	\$1,491	\$1,363	\$1,491	\$1,370
Total Revenues	\$1,323	\$1,363	\$1,491	\$1,363	\$1,491	\$1,370
53-Materials & Services						
6401-Gas and Electric Utilities	142	157	-	89	70	89
6532-Maintenance/Other Supplies	22	22	-	-	-	22
Total 53-Materials & Services	\$164	\$179	\$0	\$89	\$70	\$111
54-Interfund Charges						
6901-Interfund Chg Parks Main	336	886	-	969	808	886
6903-Interfund Chg Cost Distrib	-	-	-	-	-	-
6904-Interfund Chg Admin OH	636	164	-	179	149	164
6910-Interfund Chg Legal Fees	51	14	-	15	12	14
6911-Interfund Chg Park Admin	118	198	-	216	180	198
6919-Interfund Chg Finance	138	34	-	37	31	34
Total 54-Interfund Charges	\$1,279	\$1,296	\$0	\$1,416	\$1,180	\$1,296
58-Special Payments						
6706-Intergovtial Chg-LAZ Admin	58	-	-	-	-	29
Total 58-Special Payments	\$58	\$0	\$0	\$0	\$0	\$29
63-Transfer Out						
8210-Transfers Out/Debt Service	-	12	-	-	-	12
Total 63-Transfer Out	\$0	\$12	\$0	\$0	\$0	\$12
Total Expenses	\$1,501	\$1,487	\$0	\$1,505	\$1,250	\$1,448
Total 45430000-Zone 26 Activities Net	(\$178)	(\$124)	\$1,491	(\$142)	\$241	(\$78)

(45440000)

Zone 26B Activities

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
42-System Development						
4601-Zone Assessments	1,696	1,773	1,615	1,798	1,615	1,782
Total 42-System Development	\$1,696	\$1,773	\$1,615	\$1,798	\$1,615	\$1,782
Total Revenues	\$1,696	\$1,773	\$1,615	\$1,798	\$1,615	\$1,782
53-Materials & Services						
6401-Gas and Electric Utilities	59	35	59	-	59	51
6532-Maintenance/Other Supplies	22	91	22	-	22	92
Total 53-Materials & Services	\$81	\$126	\$81	\$0	\$81	\$143
54-Interfund Charges						
6901-Interfund Chg Parks Main	1,383	1,152	1,383	1,050	1,383	1,152
6904-Interfund Chg Admin OH	511	213	511	194	511	213
6910-Interfund Chg Legal Fees	41	18	41	16	41	18
6911-Interfund Chg Park Admin	44	257	44	234	195	257
6919-Interfund Chg Finance	111	44	111	40	111	44
Total 54-Interfund Charges	\$2,090	\$1,684	\$2,090	\$1,534	\$2,241	\$1,684
58-Special Payments						
6706-Intergovtial Chg-LAZ Admin	45	-	45	-	45	23
Total 58-Special Payments	\$45	\$0	\$45	\$0	\$45	\$23
Total Expenses	\$2,216	\$1,810	\$2,216	\$1,534	\$2,367	\$1,850
Total 45440000-Zone 26B Activities Net	(\$520)	(\$37)	(\$601)	\$264	(\$752)	(\$68)

(45450000)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
42-System Development						
4601-Zone Assessments	931	984	905	1,001	905	989
Total 42-System Development	\$931	\$984	\$905	\$1,001	\$905	\$989
Total Revenues	\$931	\$984	\$905	\$1,001	\$905	\$989
53-Materials & Services						
6401-Gas and Electric Utilities	22	20	22	-	22	21
6532-Maintenance/Other Supplies	22	15	22	-	22	15
Total 53-Materials & Services	\$44	\$35	\$44	\$0	\$44	\$36
54-Interfund Charges						
6901-Interfund Chg Parks Main	224	640	224	588	490	640
6904-Interfund Chg Admin OH	444	118	444	109	444	118
6910-Interfund Chg Legal Fees	36	10	36	9	36	10
6911-Interfund Chg Park Admin	118	143	118	131	118	143
6919-Interfund Chg Finance	96	25	96	23	96	25
Total 54-Interfund Charges	\$918	\$936	\$918	\$860	\$1,184	\$936
58-Special Payments						
6706-Intergovtial Chg-LAZ Admin	38	-	38	-	38	19
Total 58-Special Payments	\$38	\$0	\$38	\$0	\$38	\$19
Total Expenses	\$1,000	\$971	\$1,000	\$860	\$1,266	\$991
Total 45450000-Zone 26C Activities Net	(\$69)	\$13	(\$95)	\$141	(\$361)	(\$2)

(45460000)

Zone 26D Activities

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
42-System Development						
4601-Zone Assessments	680	695	648	721	648	699
Total 42-System Development	\$680	\$695	\$648	\$721	\$648	\$699
Total Revenues	\$680	\$695	\$648	\$721	\$648	\$699
53-Materials & Services						
6401-Gas and Electric Utilities	59	14	-	-	-	45
6532-Maintenance/Other Supplies	11	34	-	-	-	35
Total 53-Materials & Services	\$70	\$48	\$0	\$0	\$0	\$80
54-Interfund Charges						
6901-Interfund Chg Parks Main	521	452	-	421	351	452
6904-Interfund Chg Admin OH	229	83	-	78	65	83
6910-Interfund Chg Legal Fees	19	7	-	6	5	7
6911-Interfund Chg Park Admin	83	101	-	94	78	101
6919-Interfund Chg Finance	50	17	-	16	14	17
Total 54-Interfund Charges	\$902	\$660	\$0	\$615	\$513	\$660
58-Special Payments						
6706-Intergovtial Chg-LAZ Admin	17	-	-	-	-	8
Total 58-Special Payments	\$17	\$0	\$0	\$0	\$0	\$8
Total Expenses	\$989	\$708	\$0	\$615	\$513	\$748
Total 45460000-Zone 26D Activities Net	(\$309)	(\$13)	\$648	\$106	\$135	(\$49)

Zone 27 Activities

(45470000)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
42-System Development						
4601-Zone Assessments	1,534	1,494	1,393	1,516	1,393	1,502
Total 42-System Development	\$1,534	\$1,494	\$1,393	\$1,516	\$1,393	\$1,502
Total Revenues	\$1,534	\$1,494	\$1,393	\$1,516	\$1,393	\$1,502
53-Materials & Services						
6401-Gas and Electric Utilities	41	30	41	-	41	37
6532-Maintenance/Other Supplies	11	5	11	-	11	6
Total 53-Materials & Services	\$52	\$35	\$52	\$0	\$52	\$43
54-Interfund Charges						
6901-Interfund Chg Parks Main	484	971	484	905	755	971
6904-Interfund Chg Admin OH	400	179	400	167	400	179
6910-Interfund Chg Legal Fees	32	15	32	14	32	15
6911-Interfund Chg Park Admin	344	217	344	202	344	217
6919-Interfund Chg Finance	87	37	87	35	87	37
Total 54-Interfund Charges	\$1,347	\$1,419	\$1,347	\$1,323	\$1,618	\$1,419
58-Special Payments						
6706-Intergovtial Chg-LAZ Admin	34	-	34	-	34	17
Total 58-Special Payments	\$34	\$0	\$34	\$0	\$34	\$17
Total Expenses	\$1,433	\$1,454	\$1,433	\$1,323	\$1,704	\$1,479
Total 45470000-Zone 27 Activities Net	\$101	\$40	(\$40)	\$193	(\$311)	\$23

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
42-System Development						
4601-Zone Assessments	1,266	1,729	1,446	1,330	1,446	1,738
Total 42-System Development	\$1,266	\$1,729	\$1,446	\$1,330	\$1,446	\$1,738
Total Revenues	\$1,266	\$1,729	\$1,446	\$1,330	\$1,446	\$1,738
53-Materials & Services						
6401-Gas and Electric Utilities	288	168	288	109	288	195
6532-Maintenance/Other Supplies	11	18	11	-	11	19
Total 53-Materials & Services	\$299	\$186	\$299	\$109	\$299	\$214
54-Interfund Charges						
6901-Interfund Chg Parks Main	1,630	1,124	1,630	940	1,630	1,124
6903-Interfund Chg Cost Distrib	-	-	-	-	-	-
6904-Interfund Chg Admin OH	385	207	385	174	385	207
6910-Interfund Chg Legal Fees	31	17	31	15	31	17
6911-Interfund Chg Park Admin	362	251	362	210	362	251
6919-Interfund Chg Finance	84	43	84	36	84	43
Total 54-Interfund Charges	\$2,492	\$1,642	\$2,492	\$1,375	\$2,492	\$1,642
58-Special Payments						
6706-Intergovtial Chg-LAZ Admin	32	-	32	-	32	16
Total 58-Special Payments	\$32	\$0	\$32	\$0	\$32	\$16
63-Transfer Out						
8210-Transfers Out/Debt Service	-	13	-	-	-	13
Total 63-Transfer Out	\$0	\$13	\$0	\$0	\$0	\$13
Total Expenses	\$2,823	\$1,841	\$2,823	\$1,484	\$2,823	\$1,885
Total 45480000-Zone 27B Activities Net	(\$1,557)	(\$112)	(\$1,377)	(\$154)	(\$1,377)	(\$147)

(45490000)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
42-System Development						
4601-Zone Assessments	873	5,193	-	5,190	2,883	5,219
Total 42-System Development	\$873	\$5,193	\$0	\$5,190	\$2,883	\$5,219
Total Revenues	\$873	\$5,193	\$0	\$5,190	\$2,883	\$5,219
53-Materials & Services						
6401-Gas and Electric Utilities	180	104	180	-	180	153
6532-Maintenance/Other Supplies	11	98	11	-	11	100
Total 53-Materials & Services	\$191	\$202	\$191	\$0	\$191	\$253
54-Interfund Charges						
6901-Interfund Chg Parks Main	1,526	3,376	1,526	-	1,526	3,376
6904-Interfund Chg Admin OH	1,140	623	1,140	-	1,140	623
6910-Interfund Chg Legal Fees	92	52	92	-	92	52
6911-Interfund Chg Park Admin	88	753	88	-	88	753
6919-Interfund Chg Finance	247	130	247	-	247	130
Total 54-Interfund Charges	\$3,093	\$4,934	\$3,093	\$0	\$3,093	\$4,934
58-Special Payments						
6706-Intergovt Chg-LAZ Admin	108	-	108	-	108	54
Total 58-Special Payments	\$108	\$0	\$108	\$0	\$108	\$54
Total Expenses	\$3,392	\$5,136	\$3,392	\$0	\$3,392	\$5,241
Total 45490000-Zone 28 Activities Net	(\$2,519)	\$57	(\$3,392)	\$5,190	(\$509)	(\$22)

(45500000)

Zone 28B Activities

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
42-System Development						
4601-Zone Assessments	1,202	1,255	1,160	1,247	1,160	1,261
Total 42-System Development	\$1,202	\$1,255	\$1,160	\$1,247	\$1,160	\$1,261
Total Revenues	\$1,202	\$1,255	\$1,160	\$1,247	\$1,160	\$1,261
53-Materials & Services						
6401-Gas and Electric Utilities	44	25	44	-	44	37
6532-Maintenance/Other Supplies	11	16	11	-	11	16
Total 53-Materials & Services	\$55	\$41	\$55	\$0	\$55	\$53
54-Interfund Charges						
6901-Interfund Chg Parks Main	286	816	286	754	628	816
6904-Interfund Chg Admin OH	614	151	614	139	614	151
6910-Interfund Chg Legal Fees	50	13	50	12	50	13
6911-Interfund Chg Park Admin	226	182	226	168	226	182
6919-Interfund Chg Finance	133	31	133	29	133	31
Total 54-Interfund Charges	\$1,309	\$1,193	\$1,309	\$1,102	\$1,651	\$1,193
58-Special Payments						
6706-Intergovtial Chg-LAZ Admin	55	-	55	-	55	28
Total 58-Special Payments	\$55	\$0	\$55	\$0	\$55	\$28
Total Expenses	\$1,419	\$1,234	\$1,419	\$1,102	\$1,761	\$1,274
Total 45500000-Zone 28B Activities Net	(\$217)	\$21	(\$259)	\$145	(\$601)	(\$13)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
42-System Development						
4601-Zone Assessments	5,407	5,609	5,296	5,735	5,296	5,637
Total 42-System Development	\$5,407	\$5,609	\$5,296	\$5,735	\$5,296	\$5,637
Total Revenues	\$5,407	\$5,609	\$5,296	\$5,735	\$5,296	\$5,637
53-Materials & Services						
6401-Gas and Electric Utilities	113	112	113	-	113	109
6532-Maintenance/Other Supplies	11	22	11	-	11	22
Total 53-Materials & Services	\$124	\$134	\$124	\$0	\$124	\$131
54-Interfund Charges						
6901-Interfund Chg Parks Main	4,264	3,646	4,264	3,442	4,264	3,646
6904-Interfund Chg Admin OH	577	673	577	636	577	673
6910-Interfund Chg Legal Fees	47	56	47	53	47	56
6911-Interfund Chg Park Admin	226	813	226	768	640	813
6919-Interfund Chg Finance	125	140	125	132	125	140
Total 54-Interfund Charges	\$5,239	\$5,328	\$5,239	\$5,031	\$5,653	\$5,328
58-Special Payments						
6706-Intergovtial Chg-LAZ Admin	52	-	52	-	52	26
Total 58-Special Payments	\$52	\$0	\$52	\$0	\$52	\$26
Total Expenses	\$5,415	\$5,462	\$5,415	\$5,031	\$5,829	\$5,485
Total 45510000-Zone 29 Activities Net	(\$8)	\$147	(\$119)	\$704	(\$533)	\$152

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
42-System Development						
4601-Zone Assessments	1,400	1,575	1,316	1,810	1,316	1,583
Total 42-System Development	\$1,400	\$1,575	\$1,316	\$1,810	\$1,316	\$1,583
Total Revenues	\$1,400	\$1,575	\$1,316	\$1,810	\$1,316	\$1,583
53-Materials & Services						
6401-Gas and Electric Utilities	113	32	113	-	113	87
6532-Maintenance/Other Supplies	11	12	11	-	11	12
Total 53-Materials & Services	\$124	\$44	\$124	\$0	\$124	\$99
54-Interfund Charges						
6901-Interfund Chg Parks Main	2,376	1,024	2,376	855	2,376	1,024
6904-Interfund Chg Admin OH	348	189	348	158	348	189
6910-Interfund Chg Legal Fees	28	16	28	13	28	16
6911-Interfund Chg Park Admin	127	228	127	191	159	228
6919-Interfund Chg Finance	75	39	75	33	75	39
Total 54-Interfund Charges	\$2,954	\$1,496	\$2,954	\$1,250	\$2,986	\$1,496
58-Special Payments						
6706-Intergovtial Chg-LAZ Admin	29	-	29	-	29	14
Total 58-Special Payments	\$29	\$0	\$29	\$0	\$29	\$14
Total Expenses	\$3,107	\$1,540	\$3,107	\$1,250	\$3,139	\$1,609
Total 45520000-Zone 29B Activities Net	(\$1,707)	\$35	(\$1,791)	\$560	(\$1,823)	(\$26)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
42-System Development						
4601-Zone Assessments	1,615	1,687	1,221	1,713	1,221	1,696
Total 42-System Development	\$1,615	\$1,687	\$1,221	\$1,713	\$1,221	\$1,696
Total Revenues	\$1,615	\$1,687	\$1,221	\$1,713	\$1,221	\$1,696
53-Materials & Services						
6401-Gas and Electric Utilities	194	171	194	110	194	125
6532-Maintenance/Other Supplies	2	3	2	-	2	3
Total 53-Materials & Services	\$196	\$174	\$196	\$110	\$196	\$128
54-Interfund Charges						
6901-Interfund Chg Parks Main	584	1,097	584	794	661	1,097
6903-Interfund Chg Cost Distrib	-	-	-	-	-	-
6904-Interfund Chg Admin OH	200	202	200	147	200	202
6910-Interfund Chg Legal Fees	16	17	16	12	16	17
6911-Interfund Chg Park Admin	226	245	226	177	226	245
6919-Interfund Chg Finance	43	42	43	30	43	42
Total 54-Interfund Charges	\$1,069	\$1,603	\$1,069	\$1,160	\$1,146	\$1,603
58-Special Payments						
6706-Intergovtial Chg-LAZ Admin	14	-	14	-	14	7
Total 58-Special Payments	\$14	\$0	\$14	\$0	\$14	\$7
63-Transfer Out						
8210-Transfers Out/Debt Service	-	13	-	-	-	13
Total 63-Transfer Out	\$0	\$13	\$0	\$0	\$0	\$13
Total Expenses	\$1,279	\$1,790	\$1,279	\$1,270	\$1,356	\$1,751
Total 45530000-Zone 29C Activities Net	\$336	(\$103)	(\$58)	\$443	(\$135)	(\$55)

(45540000)

Zone 29D Activities

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
42-System Development						
4601-Zone Assessments	2,351	2,456	2,239	2,493	2,239	2,469
Total 42-System Development	\$2,351	\$2,456	\$2,239	\$2,493	\$2,239	\$2,469
Total Revenues	\$2,351	\$2,456	\$2,239	\$2,493	\$2,239	\$2,469
53-Materials & Services						
6401-Gas and Electric Utilities	113	49	113	-	113	92
6532-Maintenance/Other Supplies	6	11	6	-	6	11
Total 53-Materials & Services	\$119	\$60	\$119	\$0	\$119	\$103
54-Interfund Charges						
6901-Interfund Chg Parks Main	2,132	1,597	2,132	1,455	2,132	1,597
6904-Interfund Chg Admin OH	318	295	318	269	318	295
6910-Interfund Chg Legal Fees	26	25	26	22	26	25
6911-Interfund Chg Park Admin	151	356	151	325	271	356
6919-Interfund Chg Finance	69	61	69	56	69	61
Total 54-Interfund Charges	\$2,696	\$2,334	\$2,696	\$2,127	\$2,816	\$2,334
58-Special Payments						
6706-Intergovtial Chg-LAZ Admin	26	-	26	-	26	13
Total 58-Special Payments	\$26	\$0	\$26	\$0	\$26	\$13
Total Expenses	\$2,841	\$2,394	\$2,841	\$2,127	\$2,961	\$2,450
Total 45540000-Zone 29DActivities Net	(\$490)	\$62	(\$602)	\$366	(\$722)	\$19

(45550000)

Zone 29E Activities

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
42-System Development						
4601-Zone Assessments	2,039	1,937	1,528	1,743	1,528	1,946
Total 42-System Development	\$2,039	\$1,937	\$1,528	\$1,743	\$1,528	\$1,946
Total Revenues	\$2,039	\$1,937	\$1,528	\$1,743	\$1,528	\$1,946
53-Materials & Services						
6401-Gas and Electric Utilities	75	39	75	-	75	63
6532-Maintenance/Other Supplies	6	5	6	-	6	5
Total 53-Materials & Services	\$81	\$44	\$81	\$0	\$81	\$68
54-Interfund Charges						
6901-Interfund Chg Parks Main	898	1,259	898	993	898	1,259
6904-Interfund Chg Admin OH	237	232	237	183	237	232
6910-Interfund Chg Legal Fees	19	19	19	15	19	19
6911-Interfund Chg Park Admin	63	281	63	222	185	281
6919-Interfund Chg Finance	51	48	51	38	51	48
Total 54-Interfund Charges	\$1,268	\$1,839	\$1,268	\$1,451	\$1,390	\$1,839
58-Special Payments						
6706-Intergovtial Chg-LAZ Admin	18	-	18	-	18	9
Total 58-Special Payments	\$18	\$0	\$18	\$0	\$18	\$9
Total Expenses	\$1,367	\$1,883	\$1,367	\$1,451	\$1,489	\$1,916
Total 45550000-Zone 29E Activities Net	\$672	\$54	\$161	\$292	\$39	\$30

Zone 30 Activities

(45560000)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
42-System Development						
4601-Zone Assessments	2,182	3,881	1,397	2,095	1,397	3,900
Total 42-System Development	\$2,182	\$3,881	\$1,397	\$2,095	\$1,397	\$3,900
Total Revenues	\$2,182	\$3,881	\$1,397	\$2,095	\$1,397	\$3,900
53-Materials & Services						
6401-Gas and Electric Utilities	31	78	-	-	-	43
6532-Maintenance/Other Supplies	6	6	-	-	-	6
Total 53-Materials & Services	\$37	\$84	\$0	\$0	\$0	\$49
54-Interfund Charges						
6901-Interfund Chg Parks Main	997	2,523	-	908	757	2,523
6904-Interfund Chg Admin OH	281	466	-	168	140	466
6910-Interfund Chg Legal Fees	23	39	-	14	12	39
6911-Interfund Chg Park Admin	2,491	563	-	203	169	563
6919-Interfund Chg Finance	61	97	-	35	29	97
Total 54-Interfund Charges	\$3,853	\$3,688	\$0	\$1,328	\$1,107	\$3,688
58-Special Payments						
6706-Intergovtial Chg-LAZ Admin	22	-	-	-	-	11
Total 58-Special Payments	\$22	\$0	\$0	\$0	\$0	\$11
Total Expenses	\$3,912	\$3,772	\$0	\$1,328	\$1,107	\$3,748
Total 45560000-Zone 30 Activities Net	(\$1,730)	\$109	\$1,397	\$767	\$290	\$152

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
42-System Development						
4601-Zone Assessments	11,699	12,359	11,761	12,474	11,761	12,421
Total 42-System Development	\$11,699	\$12,359	\$11,761	\$12,474	\$11,761	\$12,421
Total Revenues	\$11,699	\$12,359	\$11,761	\$12,474	\$11,761	\$12,421
53-Materials & Services						
6401-Gas and Electric Utilities	1,041	901	1,041	505	1,041	1,088
6532-Maintenance/Other Supplies	826	846	826	-	826	859
Total 53-Materials & Services	\$1,867	\$1,747	\$1,867	\$505	\$1,867	\$1,947
54-Interfund Charges						
6901-Interfund Chg Parks Main	7,855	8,034	7,855	7,645	7,855	8,034
6903-Interfund Chg Cost Distrib	-	-	-	-	-	-
6904-Interfund Chg Admin OH	755	1,483	755	1,411	1,176	1,483
6910-Interfund Chg Legal Fees	61	124	61	118	98	124
6911-Interfund Chg Park Admin	3,255	1,792	3,255	1,705	3,255	1,792
6919-Interfund Chg Finance	164	309	164	294	245	309
Total 54-Interfund Charges	\$12,090	\$11,742	\$12,090	\$11,173	\$12,629	\$11,742
58-Special Payments						
6706-Intergovt'l Chg-LAZ Admin	69	-	69	-	69	35
Total 58-Special Payments	\$69	\$0	\$69	\$0	\$69	\$35
63-Transfer Out						
8210-Transfers Out/Debt Service	-	59	-	-	-	59
Total 63-Transfer Out	\$0	\$59	\$0	\$0	\$0	\$59
Total Expenses	\$14,026	\$13,548	\$14,026	\$11,678	\$14,565	\$13,783
Total 45570000-Zone 31A Activities Net	(\$2,327)	(\$1,189)	(\$2,265)	\$796	(\$2,804)	(\$1,362)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
42-System Development						
4601-Zone Assessments	31,412	25,021	31,188	25,673	31,188	25,146
Total 42-System Development	\$31,412	\$25,021	\$31,188	\$25,673	\$31,188	\$25,146
Total Revenues	\$31,412	\$25,021	\$31,188	\$25,673	\$31,188	\$25,146
53-Materials & Services						
6401-Gas and Electric Utilities	-	893	-	244	244	971
6532-Maintenance/Other Supplies	34	48	-	-	-	49
Total 53-Materials & Services	\$34	\$941	\$0	\$244	\$244	\$1,020
54-Interfund Charges						
6901-Interfund Chg Parks Main	16,116	16,263	-	20,272	16,894	16,263
6903-Interfund Chg Cost Distrib	-	-	-	-	-	-
6904-Interfund Chg Admin OH	1,887	3,002	-	3,743	3,119	3,002
6910-Interfund Chg Legal Fees	153	250	-	312	260	250
6911-Interfund Chg Park Admin	473	3,628	-	4,522	3,769	3,628
6919-Interfund Chg Finance	409	626	-	780	650	626
Total 54-Interfund Charges	\$19,038	\$23,769	\$0	\$29,629	\$24,692	\$23,769
58-Special Payments						
6706-Intergovt'l Chg-LAZ Admin	182	-	-	-	-	91
Total 58-Special Payments	\$182	\$0	\$0	\$0	\$0	\$91
63-Transfer Out						
8210-Transfers Out/Debt Service	-	38	-	-	-	38
Total 63-Transfer Out	\$0	\$38	\$0	\$0	\$0	\$38
Total Expenses	\$19,254	\$24,748	\$0	\$29,873	\$24,936	\$24,918
Total 45580000-Zone 31B Activities Net	\$12,158	\$273	\$31,188	(\$4,200)	\$6,252	\$228

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
42-System Development						
4601-Zone Assessments	4,256	4,673	4,248	4,406	4,248	4,696
Total 42-System Development	\$4,256	\$4,673	\$4,248	\$4,406	\$4,248	\$4,696
Total Revenues	\$4,256	\$4,673	\$4,248	\$4,406	\$4,248	\$4,696
53-Materials & Services						
6401-Gas and Electric Utilities	236	93	236	-	236	189
6532-Maintenance/Other Supplies	34	99	34	-	34	100
Total 53-Materials & Services	\$270	\$192	\$270	\$0	\$270	\$289
54-Interfund Charges						
6901-Interfund Chg Parks Main	3,063	3,037	3,063	2,761	3,063	3,037
6904-Interfund Chg Admin OH	400	561	400	510	425	561
6910-Interfund Chg Legal Fees	32	47	32	42	35	47
6911-Interfund Chg Park Admin	314	678	314	616	513	678
6919-Interfund Chg Finance	87	117	87	106	89	117
Total 54-Interfund Charges	\$3,896	\$4,440	\$3,896	\$4,035	\$4,125	\$4,440
58-Special Payments						
6706-Intergovt Chg-LAZ Admin	34	-	34	-	34	17
Total 58-Special Payments	\$34	\$0	\$34	\$0	\$34	\$17
Total Expenses	\$4,200	\$4,632	\$4,200	\$4,035	\$4,429	\$4,746
Total 45590000-Zone 32A Activities Net	\$56	\$41	\$48	\$371	(\$181)	(\$50)

(45600000)

Zone 32B Activities

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
42-System Development						
4601-Zone Assessments	3,775	3,731	3,602	3,837	3,602	3,749
Total 42-System Development	\$3,775	\$3,731	\$3,602	\$3,837	\$3,602	\$3,749
Total Revenues	\$3,775	\$3,731	\$3,602	\$3,837	\$3,602	\$3,749
53-Materials & Services						
6401-Gas and Electric Utilities	157	75	157	-	157	129
6532-Maintenance/Other Supplies	6	168	6	-	6	171
Total 53-Materials & Services	\$163	\$243	\$163	\$0	\$163	\$300
54-Interfund Charges						
6901-Interfund Chg Parks Main	2,412	2,425	2,412	2,341	2,412	2,425
6904-Interfund Chg Admin OH	407	448	407	432	407	448
6910-Interfund Chg Legal Fees	33	37	33	36	33	37
6911-Interfund Chg Park Admin	496	541	496	522	496	541
6919-Interfund Chg Finance	88	93	88	90	88	93
Total 54-Interfund Charges	\$3,436	\$3,544	\$3,436	\$3,421	\$3,436	\$3,544
58-Special Payments						
6706-Intergovtial Chg-LAZ Admin	35	-	35	-	35	17
Total 58-Special Payments	\$35	\$0	\$35	\$0	\$35	\$17
Total Expenses	\$3,634	\$3,787	\$3,634	\$3,421	\$3,634	\$3,861
Total 45600000-Zone 32B Activities Net	\$141	(\$56)	(\$32)	\$416	(\$32)	(\$112)

Zone 33 Activities

(45610000)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
42-System Development						
4601-Zone Assessments	4,959	5,089	4,844	5,165	4,844	5,114
Total 42-System Development	\$4,959	\$5,089	\$4,844	\$5,165	\$4,844	\$5,114
Total Revenues	\$4,959	\$5,089	\$4,844	\$5,165	\$4,844	\$5,114
53-Materials & Services						
6401-Gas and Electric Utilities	247	102	247	-	247	199
6532-Maintenance/Other Supplies	8	18	8	-	8	18
Total 53-Materials & Services	\$255	\$120	\$255	\$0	\$255	\$217
54-Interfund Charges						
6901-Interfund Chg Parks Main	3,633	3,308	3,633	3,149	3,633	3,308
6904-Interfund Chg Admin OH	511	611	511	581	511	611
6910-Interfund Chg Legal Fees	41	51	41	48	41	51
6911-Interfund Chg Park Admin	595	738	595	702	595	738
6919-Interfund Chg Finance	111	127	111	121	111	127
Total 54-Interfund Charges	\$4,891	\$4,835	\$4,891	\$4,601	\$4,891	\$4,835
58-Special Payments						
6706-Intergovtial Chg-LAZ Admin	45	-	45	-	45	23
Total 58-Special Payments	\$45	\$0	\$45	\$0	\$45	\$23
Total Expenses	\$5,191	\$4,955	\$5,191	\$4,601	\$5,191	\$5,075
Total 45610000-Zone 33 Activities Net	(\$232)	\$134	(\$347)	\$564	(\$347)	\$39

Zone 34 Activities

(45620000)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
42-System Development						
4601-Zone Assessments	-	16,099	39	12,816	6,759	16,180
Total 42-System Development	\$0	\$16,099	\$39	\$12,816	\$6,759	\$16,180
Total Revenues	\$0	\$16,099	\$39	\$12,816	\$6,759	\$16,180
53-Materials & Services						
6401-Gas and Electric Utilities	296	322	296	-	296	293
6532-Maintenance/Other Supplies	4	78	4	-	4	79
Total 53-Materials & Services	\$300	\$400	\$300	\$0	\$300	\$372
54-Interfund Charges						
6901-Interfund Chg Parks Main	4,031	10,465	4,031	25	4,031	10,465
6904-Interfund Chg Admin OH	807	1,932	807	5	807	1,932
6910-Interfund Chg Legal Fees	65	161	65	-	65	161
6911-Interfund Chg Park Admin	611	2,334	611	6	611	2,334
6919-Interfund Chg Finance	175	402	175	1	175	402
Total 54-Interfund Charges	\$5,689	\$15,294	\$5,689	\$37	\$5,689	\$15,294
58-Special Payments						
6706-Intergovtial Chg-LAZ Admin	75	-	75	-	75	37
Total 58-Special Payments	\$75	\$0	\$75	\$0	\$75	\$37
Total Expenses	\$6,064	\$15,694	\$6,064	\$37	\$6,064	\$15,703
Total 45620000-Zone 34 Activities Net	(\$6,064)	\$405	(\$6,025)	\$12,779	\$695	\$477

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
42-System Development						
4601-Zone Assessments	9,068	-	9,068	-	9,068	-
Total 42-System Development	\$9,068	\$0	\$9,068	\$0	\$9,068	\$0
Total Revenues	\$9,068	\$0	\$9,068	\$0	\$9,068	\$0
53-Materials & Services						
6401-Gas and Electric Utilities	304	255	-	190	161	280
6532-Maintenance/Other Supplies	4	63	-	-	-	64
Total 53-Materials & Services	\$308	\$318	\$0	\$190	\$161	\$344
54-Interfund Charges						
6901-Interfund Chg Parks Main	1,503	-	-	5,894	4,912	-
6903-Interfund Chg Cost Distrib	-	-	-	-	-	-
6904-Interfund Chg Admin OH	437	-	-	1,088	907	-
6910-Interfund Chg Legal Fees	35	-	-	91	76	-
6911-Interfund Chg Park Admin	611	-	-	1,315	1,096	-
6919-Interfund Chg Finance	95	-	-	227	189	-
Total 54-Interfund Charges	\$2,681	\$0	\$0	\$8,615	\$7,180	\$0
58-Special Payments						
6706-Intergovtial Chg-LAZ Admin	38	-	-	-	-	19
Total 58-Special Payments	\$38	\$0	\$0	\$0	\$0	\$19
63-Transfer Out						
8210-Transfers Out/Debt Service	-	25	-	-	-	25
Total 63-Transfer Out	\$0	\$25	\$0	\$0	\$0	\$25
Total Expenses	\$3,027	\$343	\$0	\$8,805	\$7,341	\$388
Total 45630000-Zone 34B Activities Net	\$6,041	(\$343)	\$9,068	(\$8,805)	\$1,727	(\$388)

(45640000)

Zone 34C Activities

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
42-System Development						
4601-Zone Assessments	8,179	-	9,068	-	9,068	-
Total 42-System Development	\$8,179	\$0	\$9,068	\$0	\$9,068	\$0
Total Revenues	\$8,179	\$0	\$9,068	\$0	\$9,068	\$0
53-Materials & Services						
6401-Gas and Electric Utilities	304	-	-	-	-	212
6532-Maintenance/Other Supplies	4	63	-	-	-	64
Total 53-Materials & Services	\$308	\$63	\$0	\$0	\$0	\$276
54-Interfund Charges						
6901-Interfund Chg Parks Main	1,403	-	-	5,894	4,912	-
6904-Interfund Chg Admin OH	437	-	-	1,088	907	-
6910-Interfund Chg Legal Fees	35	-	-	91	76	-
6911-Interfund Chg Park Admin	184	-	-	1,315	1,096	-
6919-Interfund Chg Finance	95	-	-	227	189	-
Total 54-Interfund Charges	\$2,154	\$0	\$0	\$8,615	\$7,180	\$0
58-Special Payments						
6706-Intergovtial Chg-LAZ Admin	38	-	-	-	-	19
Total 58-Special Payments	\$38	\$0	\$0	\$0	\$0	\$19
Total Expenses	\$2,500	\$63	\$0	\$8,615	\$7,180	\$295
Total 45640000-Zone 34C Activities Net	\$5,679	(\$63)	\$9,068	(\$8,615)	\$1,888	(\$295)

(45650000)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
42-System Development						
4601-Zone Assessments	2,200	2,507	-	2,501	1,399	2,520
Total 42-System Development	\$2,200	\$2,507	\$0	\$2,501	\$1,399	\$2,520
Total Revenues	\$2,200	\$2,507	\$0	\$2,501	\$1,399	\$2,520
53-Materials & Services						
6401-Gas and Electric Utilities	92	50	92	-	92	77
6440-Contracted Services	-	4	-	-	-	4
6532-Maintenance/Other Supplies	6	12	6	-	6	12
Total 53-Materials & Services	\$98	\$66	\$98	\$0	\$98	\$93
54-Interfund Charges						
6901-Interfund Chg Parks Main	952	1,630	952	-	952	1,630
6904-Interfund Chg Admin OH	725	301	725	-	725	301
6910-Interfund Chg Legal Fees	59	25	59	-	59	25
6911-Interfund Chg Park Admin	406	364	406	-	406	364
6919-Interfund Chg Finance	157	63	157	-	157	63
Total 54-Interfund Charges	\$2,299	\$2,383	\$2,299	\$0	\$2,299	\$2,383
58-Special Payments						
6706-Intergovtal Chg-LAZ Admin	66	-	66	-	66	33
Total 58-Special Payments	\$66	\$0	\$66	\$0	\$66	\$33
Total Expenses	\$2,463	\$2,449	\$2,463	\$0	\$2,463	\$2,509
Total 45650000-Zone 35 Activities Net	(\$263)	\$58	(\$2,463)	\$2,501	(\$1,064)	\$11

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
42-System Development						
4601-Zone Assessments	6,740	6,754	5,489	6,012	5,489	6,787
Total 42-System Development	\$6,740	\$6,754	\$5,489	\$6,012	\$5,489	\$6,787
Total Revenues	\$6,740	\$6,754	\$5,489	\$6,012	\$5,489	\$6,787
53-Materials & Services						
6401-Gas and Electric Utilities	202	135	202	-	202	253
6532-Maintenance/Other Supplies	11	63	11	-	11	64
Total 53-Materials & Services	\$213	\$198	\$213	\$0	\$213	\$317
54-Interfund Charges						
6901-Interfund Chg Parks Main	3,769	4,390	3,769	3,568	3,769	4,390
6904-Interfund Chg Admin OH	1,110	810	1,110	659	1,110	810
6910-Interfund Chg Legal Fees	90	68	90	55	90	68
6911-Interfund Chg Park Admin	406	979	406	796	663	979
6919-Interfund Chg Finance	241	169	241	137	241	169
Total 54-Interfund Charges	\$5,616	\$6,416	\$5,616	\$5,215	\$5,873	\$6,416
58-Special Payments						
6706-Intergovtial Chg-LAZ Admin	105	-	105	-	105	52
Total 58-Special Payments	\$105	\$0	\$105	\$0	\$105	\$52
Total Expenses	\$5,934	\$6,614	\$5,934	\$5,215	\$6,191	\$6,785
Total 45660000-Zone 36A Activities Net	\$806	\$140	(\$445)	\$797	(\$702)	\$2

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
42-System Development						
4601-Zone Assessments	1,083	1,132	1,032	1,149	1,032	1,138
Total 42-System Development	\$1,083	\$1,132	\$1,032	\$1,149	\$1,032	\$1,138
Total Revenues	\$1,083	\$1,132	\$1,032	\$1,149	\$1,032	\$1,138
53-Materials & Services						
6401-Gas and Electric Utilities	202	23	-	-	-	71
6532-Maintenance/Other Supplies	11	3	-	-	-	3
Total 53-Materials & Services	\$213	\$26	\$0	\$0	\$0	\$74
54-Interfund Charges						
6901-Interfund Chg Parks Main	265	736	-	671	559	736
6904-Interfund Chg Admin OH	133	136	-	124	103	136
6910-Interfund Chg Legal Fees	11	11	-	10	9	11
6911-Interfund Chg Park Admin	218	164	-	150	125	164
6919-Interfund Chg Finance	29	28	-	26	22	28
Total 54-Interfund Charges	\$656	\$1,075	\$0	\$981	\$818	\$1,075
58-Special Payments						
6706-Intergovtial Chg-LAZ Admin	7	-	-	-	-	4
Total 58-Special Payments	\$7	\$0	\$0	\$0	\$0	\$4
Total Expenses	\$876	\$1,101	\$0	\$981	\$818	\$1,153
Total 45670000-Zone 36B Activities Net	\$207	\$31	\$1,032	\$168	\$214	(\$15)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
42-System Development						
4601-Zone Assessments	825	4,558	735	4,525	2,413	4,580
Total 42-System Development	\$825	\$4,558	\$735	\$4,525	\$2,413	\$4,580
Total Revenues	\$825	\$4,558	\$735	\$4,525	\$2,413	\$4,580
53-Materials & Services						
6401-Gas and Electric Utilities	109	91	109	-	109	100
6532-Maintenance/Other Supplies	11	27	11	-	11	28
Total 53-Materials & Services	\$120	\$118	\$120	\$0	\$120	\$128
54-Interfund Charges						
6901-Interfund Chg Parks Main	1,402	2,962	1,402	478	1,402	2,962
6904-Interfund Chg Admin OH	400	547	400	88	400	547
6910-Interfund Chg Legal Fees	32	46	32	7	32	46
6911-Interfund Chg Park Admin	176	661	176	107	176	661
6919-Interfund Chg Finance	87	114	87	18	87	114
Total 54-Interfund Charges	\$2,097	\$4,330	\$2,097	\$698	\$2,097	\$4,330
58-Special Payments						
6706-Intergovtial Chg-LAZ Admin	34	-	34	-	34	17
Total 58-Special Payments	\$34	\$0	\$34	\$0	\$34	\$17
Total Expenses	\$2,251	\$4,448	\$2,251	\$698	\$2,251	\$4,475
Total 45680000-Zone 36C Activities Net	(\$1,426)	\$110	(\$1,516)	\$3,827	\$162	\$105

(45690000)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
42-System Development						
4601-Zone Assessments	2,404	2,487	1,440	2,525	1,440	2,499
Total 42-System Development	\$2,404	\$2,487	\$1,440	\$2,525	\$1,440	\$2,499
Total Revenues	\$2,404	\$2,487	\$1,440	\$2,525	\$1,440	\$2,499
53-Materials & Services						
6401-Gas and Electric Utilities	88	50	88	-	88	73
6532-Maintenance/Other Supplies	8	18	8	-	8	18
Total 53-Materials & Services	\$96	\$68	\$96	\$0	\$96	\$91
54-Interfund Charges						
6901-Interfund Chg Parks Main	917	1,616	917	936	917	1,616
6904-Interfund Chg Admin OH	799	298	799	173	799	298
6910-Interfund Chg Legal Fees	65	25	65	14	65	25
6911-Interfund Chg Park Admin	574	361	574	209	574	361
6919-Interfund Chg Finance	173	62	173	36	173	62
Total 54-Interfund Charges	\$2,528	\$2,362	\$2,528	\$1,368	\$2,528	\$2,362
58-Special Payments						
6706-Intergovtial Chg-LAZ Admin	74	-	74	-	74	37
Total 58-Special Payments	\$74	\$0	\$74	\$0	\$74	\$37
Total Expenses	\$2,698	\$2,430	\$2,698	\$1,368	\$2,698	\$2,490
Total 45690000-Zone 37 Activities Net	(\$294)	\$57	(\$1,258)	\$1,157	(\$1,258)	\$9

(45700000)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
42-System Development						
4601-Zone Assessments	3,055	4,308	1,670	4,345	2,241	4,330
Total 42-System Development	\$3,055	\$4,308	\$1,670	\$4,345	\$2,241	\$4,330
Total Revenues	\$3,055	\$4,308	\$1,670	\$4,345	\$2,241	\$4,330
53-Materials & Services						
6401-Gas and Electric Utilities	286	86	286	-	286	217
6532-Maintenance/Other Supplies	6	12	6	-	6	12
Total 53-Materials & Services	\$292	\$98	\$292	\$0	\$292	\$229
54-Interfund Charges						
6901-Interfund Chg Parks Main	1,038	2,800	1,038	1,086	1,038	2,800
6904-Interfund Chg Admin OH	666	517	666	200	666	517
6910-Interfund Chg Legal Fees	54	43	54	17	54	43
6911-Interfund Chg Park Admin	397	625	397	242	397	625
6919-Interfund Chg Finance	145	108	145	42	145	108
Total 54-Interfund Charges	\$2,300	\$4,093	\$2,300	\$1,587	\$2,300	\$4,093
58-Special Payments						
6706-Intergovtial Chg-LAZ Admin	61	-	61	-	61	30
Total 58-Special Payments	\$61	\$0	\$61	\$0	\$61	\$30
Total Expenses	\$2,653	\$4,191	\$2,653	\$1,587	\$2,653	\$4,352
Total 45700000-Zone 39 Activities Net	\$402	\$117	(\$983)	\$2,758	(\$412)	(\$22)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
42-System Development						
4601-Zone Assessments	3,178	3,321	2,649	3,348	2,649	3,338
Total 42-System Development	\$3,178	\$3,321	\$2,649	\$3,348	\$2,649	\$3,338
Total Revenues	\$3,178	\$3,321	\$2,649	\$3,348	\$2,649	\$3,338
53-Materials & Services						
6401-Gas and Electric Utilities	198	66	198	-	198	152
6532-Maintenance/Other Supplies	11	24	11	-	11	24
Total 53-Materials & Services	\$209	\$90	\$209	\$0	\$209	\$176
54-Interfund Charges						
6901-Interfund Chg Parks Main	2,141	2,159	2,141	1,722	2,141	2,159
6904-Interfund Chg Admin OH	636	399	636	318	636	399
6910-Interfund Chg Legal Fees	51	33	51	27	51	33
6911-Interfund Chg Park Admin	277	482	277	384	320	482
6919-Interfund Chg Finance	138	83	138	66	138	83
Total 54-Interfund Charges	\$3,243	\$3,156	\$3,243	\$2,517	\$3,286	\$3,156
58-Special Payments						
6706-Intergovtial Chg-LAZ Admin	58	-	58	-	58	29
Total 58-Special Payments	\$58	\$0	\$58	\$0	\$58	\$29
Total Expenses	\$3,510	\$3,246	\$3,510	\$2,517	\$3,553	\$3,361
Total 45710000-Zone 40 Activities Net	(\$332)	\$75	(\$861)	\$831	(\$904)	(\$23)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
42-System Development						
4601-Zone Assessments	-	2,730	-	2,771	1,433	2,744
Total 42-System Development	\$0	\$2,730	\$0	\$2,771	\$1,433	\$2,744
Total Revenues	\$0	\$2,730	\$0	\$2,771	\$1,433	\$2,744
53-Materials & Services						
6401-Gas and Electric Utilities	138	55	138	-	138	108
6532-Maintenance/Other Supplies	3	6	3	-	3	6
Total 53-Materials & Services	\$141	\$61	\$141	\$0	\$141	\$114
54-Interfund Charges						
6901-Interfund Chg Parks Main	2,426	1,775	2,426	-	2,426	1,775
6904-Interfund Chg Admin OH	274	328	274	-	274	328
6910-Interfund Chg Legal Fees	22	27	22	-	22	27
6911-Interfund Chg Park Admin	7,962	396	7,962	-	7,962	396
6919-Interfund Chg Finance	59	68	59	-	59	68
Total 54-Interfund Charges	\$10,743	\$2,594	\$10,743	\$0	\$10,743	\$2,594
58-Special Payments						
6706-Intergovtial Chg-LAZ Admin	21	-	21	-	21	11
Total 58-Special Payments	\$21	\$0	\$21	\$0	\$21	\$11
Total Expenses	\$10,905	\$2,655	\$10,905	\$0	\$10,905	\$2,719
Total 45720000-Zone 41 Activities Net	(\$10,905)	\$75	(\$10,905)	\$2,771	(\$9,472)	\$25

(45730000)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
42-System Development						
4601-Zone Assessments	14,051	38,515	128	36,664	20,290	38,708
Total 42-System Development	\$14,051	\$38,515	\$128	\$36,664	\$20,290	\$38,708
Total Revenues	\$14,051	\$38,515	\$128	\$36,664	\$20,290	\$38,708
53-Materials & Services						
6401-Gas and Electric Utilities	3,766	770	3,766	399	3,766	2,832
6440-Contracted Services	-	2,481	-	-	-	2,518
6510-Lease and Rent Expense	-	368	-	-	-	374
6532-Maintenance/Other Supplies	133	327	133	-	133	332
Total 53-Materials & Services	\$3,899	\$3,946	\$3,899	\$399	\$3,899	\$6,056
54-Interfund Charges						
6901-Interfund Chg Parks Main	32,642	25,035	32,642	83	32,642	25,035
6904-Interfund Chg Admin OH	2,323	4,622	2,323	15	2,323	4,622
6910-Interfund Chg Legal Fees	188	385	188	1	188	385
6911-Interfund Chg Park Admin	-	5,585	-	19	16	5,585
6919-Interfund Chg Finance	504	963	504	3	504	963
Total 54-Interfund Charges	\$35,657	\$36,590	\$35,657	\$121	\$35,673	\$36,590
58-Special Payments						
6706-Intergovtial Chg-LAZ Admin	226	-	226	-	226	113
Total 58-Special Payments	\$226	\$0	\$226	\$0	\$226	\$113
Total Expenses	\$39,782	\$40,536	\$39,782	\$520	\$39,798	\$42,759
Total 45730000-Zone 43A Activities Net	(\$25,731)	(\$2,021)	(\$39,654)	\$36,144	(\$19,508)	(\$4,051)

(45740000)

Zone 43B Activities

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
54-Interfund Charges						
6911-Interfund Chg Park Admin	1,896	-	1,896	-	1,896	-
Total 54-Interfund Charges	\$1,896	\$0	\$1,896	\$0	\$1,896	\$0
Total Expenses	\$1,896	\$0	\$1,896	\$0	\$1,896	\$0
Total 45740000-Zone 43B Activities Net	(\$1,896)	\$0	(\$1,896)	\$0	(\$1,896)	\$0

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
42-System Development						
4601-Zone Assessments	22,646	20,381	24,460	17,210	24,460	20,483
Total 42-System Development	\$22,646	\$20,381	\$24,460	\$17,210	\$24,460	\$20,483
Total Revenues	\$22,646	\$20,381	\$24,460	\$17,210	\$24,460	\$20,483
53-Materials & Services						
6401-Gas and Electric Utilities	945	408	945	-	945	361
6532-Maintenance/Other Supplies	25	125	25	-	25	127
Total 53-Materials & Services	\$970	\$533	\$970	\$0	\$970	\$488
54-Interfund Charges						
6901-Interfund Chg Parks Main	11,436	13,248	11,436	15,899	13,249	13,248
6904-Interfund Chg Admin OH	1,583	2,446	1,583	2,935	2,446	2,446
6910-Interfund Chg Legal Fees	128	204	128	245	204	204
6911-Interfund Chg Park Admin	728	2,955	728	3,547	2,956	2,955
6919-Interfund Chg Finance	344	510	344	612	510	510
Total 54-Interfund Charges	\$14,219	\$19,363	\$14,219	\$23,238	\$19,365	\$19,363
58-Special Payments						
6706-Intergovtial Chg-LAZ Admin	152	-	152	-	152	76
Total 58-Special Payments	\$152	\$0	\$152	\$0	\$152	\$76
Total Expenses	\$15,341	\$19,896	\$15,341	\$23,238	\$20,487	\$19,927
Total 45750000-Zone 43C Activities Net	\$7,305	\$485	\$9,119	(\$6,028)	\$3,973	\$556

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
42-System Development						
4601-Zone Assessments	7,609	7,609	7,609	7,159	7,609	7,647
Total 42-System Development	\$7,609	\$7,609	\$7,609	\$7,159	\$7,609	\$7,647
Total Revenues	\$7,609	\$7,609	\$7,609	\$7,159	\$7,609	\$7,647
53-Materials & Services						
6401-Gas and Electric Utilities	363	152	363	-	363	544
6532-Maintenance/Other Supplies	17	43	17	-	17	43
Total 53-Materials & Services	\$380	\$195	\$380	\$0	\$380	\$587
54-Interfund Charges						
6901-Interfund Chg Parks Main	3,836	4,946	3,836	4,946	4,122	4,946
6904-Interfund Chg Admin OH	829	913	829	913	829	913
6910-Interfund Chg Legal Fees	67	76	67	76	67	76
6911-Interfund Chg Park Admin	98	1,103	98	1,103	919	1,103
6919-Interfund Chg Finance	180	190	180	190	180	190
Total 54-Interfund Charges	\$5,010	\$7,228	\$5,010	\$7,228	\$6,117	\$7,228
58-Special Payments						
6706-Intergovtial Chg-LAZ Admin	77	-	77	-	77	38
Total 58-Special Payments	\$77	\$0	\$77	\$0	\$77	\$38
Total Expenses	\$5,467	\$7,423	\$5,467	\$7,228	\$6,574	\$7,853
Total 45760000-Zone 43D Activities Net	\$2,142	\$186	\$2,142	(\$69)	\$1,035	(\$206)

(45770000)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
53-Materials & Services						
6401-Gas and Electric Utilities	49	-	49	-	49	169
6532-Maintenance/Other Supplies	8	18	8	-	8	18
Total 53-Materials & Services	\$57	\$18	\$57	\$0	\$57	\$187
54-Interfund Charges						
6901-Interfund Chg Parks Main	426	-	426	-	426	-
6904-Interfund Chg Admin OH	207	-	207	-	207	-
6910-Interfund Chg Legal Fees	17	-	17	-	17	-
6911-Interfund Chg Park Admin	242	-	242	-	242	-
6919-Interfund Chg Finance	45	-	45	-	45	-
Total 54-Interfund Charges	\$937	\$0	\$937	\$0	\$937	\$0
58-Special Payments						
6706-Intergovt'l Chg-LAZ Admin	15	-	15	-	15	7
Total 58-Special Payments	\$15	\$0	\$15	\$0	\$15	\$7
Total Expenses	\$1,009	\$18	\$1,009	\$0	\$1,009	\$194
Total 45770000-Zone 43E Activities Net	(\$1,009)	(\$18)	(\$1,009)	\$0	(\$1,009)	(\$194)

(45780000)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
42-System Development						
4601-Zone Assessments	2,958	3,091	2,175	3,017	2,175	3,107
Total 42-System Development	\$2,958	\$3,091	\$2,175	\$3,017	\$2,175	\$3,107
Total Revenues	\$2,958	\$3,091	\$2,175	\$3,017	\$2,175	\$3,107
53-Materials & Services						
6401-Gas and Electric Utilities	121	62	-	-	-	70
6532-Maintenance/Other Supplies	8	18	-	-	-	18
Total 53-Materials & Services	\$129	\$80	\$0	\$0	\$0	\$88
54-Interfund Charges						
6901-Interfund Chg Parks Main	2,711	2,009	-	1,414	1,178	2,009
6904-Interfund Chg Admin OH	126	371	-	261	218	371
6910-Interfund Chg Legal Fees	10	31	-	22	18	31
6911-Interfund Chg Park Admin	757	448	-	315	263	448
6919-Interfund Chg Finance	27	77	-	54	45	77
Total 54-Interfund Charges	\$3,631	\$2,936	\$0	\$2,066	\$1,722	\$2,936
58-Special Payments						
6706-Intergovtial Chg-LAZ Admin	7	-	-	-	-	3
Total 58-Special Payments	\$7	\$0	\$0	\$0	\$0	\$3
Total Expenses	\$3,767	\$3,016	\$0	\$2,066	\$1,722	\$3,027
Total 45780000-Zone 44 Activities Net	(\$809)	\$75	\$2,175	\$951	\$453	\$80

(45790000)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
42-System Development						
4601-Zone Assessments	6,872	7,026	6,906	6,681	6,906	7,061
Total 42-System Development	\$6,872	\$7,026	\$6,906	\$6,681	\$6,906	\$7,061
Total Revenues	\$6,872	\$7,026	\$6,906	\$6,681	\$6,906	\$7,061
53-Materials & Services						
6401-Gas and Electric Utilities	377	141	377	-	377	190
6532-Maintenance/Other Supplies	4	9	4	-	4	9
Total 53-Materials & Services	\$381	\$150	\$381	\$0	\$381	\$199
54-Interfund Charges						
6901-Interfund Chg Parks Main	4,071	4,567	4,071	4,489	4,071	4,567
6904-Interfund Chg Admin OH	829	843	829	829	829	843
6910-Interfund Chg Legal Fees	67	70	67	69	67	70
6911-Interfund Chg Park Admin	992	1,019	992	1,001	992	1,019
6919-Interfund Chg Finance	180	176	180	173	180	176
Total 54-Interfund Charges	\$6,139	\$6,675	\$6,139	\$6,561	\$6,139	\$6,675
58-Special Payments						
6706-Intergovtial Chg-LAZ Admin	77	-	77	-	77	38
Total 58-Special Payments	\$77	\$0	\$77	\$0	\$77	\$38
Total Expenses	\$6,597	\$6,825	\$6,597	\$6,561	\$6,597	\$6,912
Total 45790000-Zone 45A Activities Net	\$275	\$201	\$309	\$120	\$309	\$149

(45800000)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
42-System Development						
4601-Zone Assessments	8,827	9,358	6,637	9,411	6,637	9,404
Total 42-System Development	\$8,827	\$9,358	\$6,637	\$9,411	\$6,637	\$9,404
Total Revenues	\$8,827	\$9,358	\$6,637	\$9,411	\$6,637	\$9,404
53-Materials & Services						
6401-Gas and Electric Utilities	494	187	494	-	494	344
6532-Maintenance/Other Supplies	6	12	6	-	6	12
Total 53-Materials & Services	\$500	\$199	\$500	\$0	\$500	\$356
54-Interfund Charges						
6901-Interfund Chg Parks Main	5,673	6,083	5,673	4,314	5,673	6,083
6904-Interfund Chg Admin OH	814	1,123	814	796	814	1,123
6910-Interfund Chg Legal Fees	66	94	66	66	66	94
6911-Interfund Chg Park Admin	69	1,357	69	962	802	1,357
6919-Interfund Chg Finance	177	234	177	166	177	234
Total 54-Interfund Charges	\$6,799	\$8,891	\$6,799	\$6,304	\$7,532	\$8,891
58-Special Payments						
6706-Intergovtial Chg-LAZ Admin	75	-	75	-	75	38
Total 58-Special Payments	\$75	\$0	\$75	\$0	\$75	\$38
Total Expenses	\$7,374	\$9,090	\$7,374	\$6,304	\$8,107	\$9,285
Total 45800000-Zone 46 Activities Net	\$1,453	\$268	(\$737)	\$3,107	(\$1,470)	\$119

Zone 50 Activities

(45810000)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
42-System Development						
4601-Zone Assessments	2,204	3,416	1,030	2,408	1,179	3,433
Total 42-System Development	\$2,204	\$3,416	\$1,030	\$2,408	\$1,179	\$3,433
Total Revenues	\$2,204	\$3,416	\$1,030	\$2,408	\$1,179	\$3,433
53-Materials & Services						
6401-Gas and Electric Utilities	36	68	-	-	-	241
6532-Maintenance/Other Supplies	4	9	-	-	-	9
Total 53-Materials & Services	\$40	\$77	\$0	\$0	\$0	\$250
54-Interfund Charges						
6901-Interfund Chg Parks Main	1,194	2,220	-	669	558	2,220
6904-Interfund Chg Admin OH	244	410	-	124	103	410
6910-Interfund Chg Legal Fees	20	34	-	10	9	34
6911-Interfund Chg Park Admin	1,366	495	-	149	124	495
6919-Interfund Chg Finance	53	85	-	26	21	85
Total 54-Interfund Charges	\$2,877	\$3,244	\$0	\$978	\$815	\$3,244
58-Special Payments						
6706-Intergovtial Chg-LAZ Admin	18	-	-	-	-	9
Total 58-Special Payments	\$18	\$0	\$0	\$0	\$0	\$9
Total Expenses	\$2,935	\$3,321	\$0	\$978	\$815	\$3,503
Total 45810000-Zone 50 Activities Net	(\$731)	\$95	\$1,030	\$1,430	\$364	(\$70)

(45820000)

Zone 51 Activities

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
42-System Development						
4601-Zone Assessments	5,008	10,276	6,450	7,758	6,450	10,327
Total 42-System Development	\$5,008	\$10,276	\$6,450	\$7,758	\$6,450	\$10,327
Total Revenues	\$5,008	\$10,276	\$6,450	\$7,758	\$6,450	\$10,327
53-Materials & Services						
6401-Gas and Electric Utilities	7	206	7	-	7	72
6532-Maintenance/Other Supplies	8	12	8	-	8	12
Total 53-Materials & Services	\$15	\$218	\$15	\$0	\$15	\$84
54-Interfund Charges						
6901-Interfund Chg Parks Main	-	6,679	-	4,193	3,494	6,679
6904-Interfund Chg Admin OH	237	1,233	237	774	645	1,233
6910-Interfund Chg Legal Fees	19	103	19	64	54	103
6911-Interfund Chg Park Admin	-	1,490	-	935	779	1,490
6919-Interfund Chg Finance	51	257	51	161	134	257
Total 54-Interfund Charges	\$307	\$9,762	\$307	\$6,127	\$5,106	\$9,762
58-Special Payments						
6706-Intergovtial Chg-LAZ Admin	18	-	18	-	18	9
Total 58-Special Payments	\$18	\$0	\$18	\$0	\$18	\$9
Total Expenses	\$340	\$9,980	\$340	\$6,127	\$5,139	\$9,855
Total 45820000-Zone 51 Activities Net	\$4,668	\$296	\$6,110	\$1,631	\$1,311	\$472



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The City of
MADERA

Supplemental Law Enforcement

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
34-Interest						
4162-Interest Income	824	1,463	412	-	412	591
Total 34-Interest	\$824	\$1,463	\$412	\$0	\$412	\$591
36-Federal Grants						
4454-Carryover Entitlement	-	56,312	-	-	-	56,481
Total 36-Federal Grants	\$0	\$56,312	\$0	\$0	\$0	\$56,481
38-Local Grnt & Donation						
4428-Grant/ Current Yr Allocation	149,937	100,660	100,000	157,101	157,101	100,962
Total 38-Local Grnt & Donation	\$149,937	\$100,660	\$100,000	\$157,101	\$157,101	\$100,962
Total Revenues	\$150,761	\$158,435	\$100,412	\$157,101	\$157,513	\$158,034
53-Materials & Services						
6425-Vehicle Fuel, Supplies & Maint	3,369	-	3,369	-	3,369	-
6440-Contracted Services	1	4	1	-	1	4
6530-Conference/Training/Ed	-	570	-	-	-	579
6532-Maintenance/Other Supplies	96,287	63,849	100,000	65,305	100,000	64,807
Total 53-Materials & Services	\$99,657	\$64,423	\$103,370	\$65,305	\$103,370	\$65,390
54-Interfund Charges						
6907-Interfund Chg Vehicle Replace	136,000	-	136,000	-	136,000	-
Total 54-Interfund Charges	\$136,000	\$0	\$136,000	\$0	\$136,000	\$0
55-Functional Expenses						
6552-Investigative Expenses	-	-	-	1,000	-	-
Total 55-Functional Expenses	\$0	\$0	\$0	\$1,000	\$0	\$0
60-Capital Outlay						
7000-Vehicles and Equipment	-	-	-	1,011	1,011	-
Total 60-Capital Outlay	\$0	\$0	\$0	\$1,011	\$1,011	\$0
Total Expenses	\$235,657	\$64,423	\$239,370	\$67,316	\$240,381	\$65,390
Total 47700000-Supplemental Law	(\$84,896)	\$94,012	(\$138,958)	\$89,785	(\$82,868)	\$92,644

(47800000)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
36-Federal Grants						
4434-Grants	-	-	27,514	-	27,514	-
4454-Carryover Entitlement	-	36,625	-	-	-	36,735
Total 36-Federal Grants	\$0	\$36,625	\$27,514	\$0	\$27,514	\$36,735
Total Revenues	\$0	\$36,625	\$27,514	\$0	\$27,514	\$36,735
58-Special Payments						
8002-Lease Payment	34,854	8,713	34,854	7,440	55,232	-
Total 58-Special Payments	\$34,854	\$8,713	\$34,854	\$7,440	\$55,232	\$0
60-Capital Outlay						
7000-Vehicles and Equipment	-	-	27,514	20,378	27,514	-
Total 60-Capital Outlay	\$0	\$0	\$27,514	\$20,378	\$27,514	\$0
Total Expenses	\$34,854	\$8,713	\$62,368	\$27,818	\$82,746	\$0
Total 47800000-Local Law Enforce. Block	(\$34,854)	\$27,912	(\$34,854)	(\$27,818)	(\$55,232)	\$36,735

(47810210)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
36-Federal Grants						
4434-Grants	-	-	100,599	-	-	-
Total 36-Federal Grants	\$0	\$0	\$100,599	\$0	\$0	\$0
Total Revenues	\$0	\$0	\$100,599	\$0	\$0	\$0
50-Salaries & Benefits						
5000-Salaries / Full-Time	-	-	84,337	43,804	37,461	9,099
5100-Salaries / Overtime	-	-	-	4,234	3,149	-
5110-Salaries/Uniform Pay	-	-	-	821	704	1,874
5300-Public Employees Retirement Sy	-	-	-	5,714	4,886	1,195
5302-Long Term Disability Insurance	-	-	-	152	128	30
5303-Life Insurance Premiums	-	-	-	56	47	13
5304-Workers Compensation Insurance	-	-	-	4,914	4,154	819
5305-Medicare Tax- Employer's Share	-	-	-	708	599	156
5309-Unemployment Insurance	-	-	-	385	385	32
5310-Section 125 Benefit Allow.	-	-	-	16,495	13,746	3,666
Total 50-Salaries & Benefits	\$0	\$0	\$84,337	\$77,283	\$65,259	\$16,884
60-Capital Outlay						
7000-Vehicles and Equipment	-	-	16,262	16,262	16,262	-
Total 60-Capital Outlay	\$0	\$0	\$16,262	\$16,262	\$16,262	\$0
Total Expenses	\$0	\$0	\$100,599	\$93,545	\$81,521	\$16,884
Total 47810210-OJP BJA FY20 COVID-19 Net	\$0	\$0	\$0	(\$93,545)	(\$81,521)	(\$16,884)

(47900000)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
36-Federal Grants						
4434-Grants	-	-	-	9,667	-	-
Total 36-Federal Grants	\$0	\$0	\$0	\$9,667	\$0	\$0
37-State Grants						
4458-DUI Enf & Awareness Grant	-	-	85,000	-	85,000	-
Total 37-State Grants	\$0	\$0	\$85,000	\$0	\$85,000	\$0
Total Revenues	\$0	\$0	\$85,000	\$9,667	\$85,000	\$0
50-Salaries & Benefits						
5100-Salaries / Overtime	-	-	63,414	(13,221)	(65,209)	-
5303-Life Insurance Premiums	-	-	-	38	-	-
5304-Workers Compensation Insurance	-	-	7,345	6,782	7,345	-
5305-Medicare Tax- Employer's Share	-	-	1,041	867	1,041	-
5309-Unemployment Insurance	-	-	-	107	-	-
Total 50-Salaries & Benefits	\$0	\$0	\$71,800	(\$5,427)	(\$56,823)	\$0
53-Materials & Services						
6518-Other Supplies	-	-	5,000	5,126	5,126	-
6530-Conference/Training/Ed	-	-	8,200	275	8,200	-
Total 53-Materials & Services	\$0	\$0	\$13,200	\$5,401	\$13,326	\$0
60-Capital Outlay						
7000-Vehicles and Equipment	-	-	-	19,747	19,747	-
Total 60-Capital Outlay	\$0	\$0	\$0	\$19,747	\$19,747	\$0
Total Expenses	\$0	\$0	\$85,000	\$19,721	(\$23,750)	\$0
Total 47900000-DUI Enforcement& Awareness	\$0	\$0	\$0	(\$10,054)	\$108,750	\$0

(47910000)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
36-Federal Grants						
4434-Grants	2,032	-	24,540	-	24,540	95,439
Total 36-Federal Grants	\$2,032	\$0	\$24,540	\$0	\$24,540	\$95,439
Total Revenues	\$2,032	\$0	\$24,540	\$0	\$24,540	\$95,439
50-Salaries & Benefits						
5000-Salaries / Full-Time	-	-	24,340	-	24,340	40,878
5100-Salaries / Overtime	2,032	-	-	-	-	-
5110-Salaries/Uniform Pay	-	-	-	-	-	250
5300-Public Employees Retirement Sy	-	-	-	-	-	4,112
5302-Long Term Disability Insurance	-	-	-	-	-	172
5303-Life Insurance Premiums	-	-	-	-	-	50
5304-Workers Compensation Insurance	-	-	-	-	-	3,679
5305-Medicare Tax- Employer's Share	-	-	-	-	-	621
5308-Deferred Compensation/Full-tim	-	-	-	-	-	1,717
5309-Unemployment Insurance	-	-	-	-	-	175
5310-Section 125 Benefit Allow.	-	-	-	-	-	8,260
Total 50-Salaries & Benefits	\$2,032	\$0	\$24,340	\$0	\$24,340	\$59,914
53-Materials & Services						
6518-Other Supplies	-	-	200	200	200	725
Total 53-Materials & Services	\$0	\$0	\$200	\$200	\$200	\$725
Total Expenses	\$2,032	\$0	\$24,540	\$200	\$24,540	\$60,639
Total 47910000-Tobacco Law Enforcement	\$0	\$0	\$0	(\$200)	\$0	\$34,800

(47930000)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
36-Federal Grants						
4434-Grants	-	18,808	-	-	-	18,865
Total 36-Federal Grants	\$0	\$18,808	\$0	\$0	\$0	\$18,865
Total Revenues	\$0	\$18,808	\$0	\$0	\$0	\$18,865
50-Salaries & Benefits						
5100-Salaries / Overtime	-	14,532	-	-	51,988	-
5303-Life Insurance Premiums	-	10	-	-	38	11
5304-Workers Compensation Insurance	-	1,444	-	-	6,782	1,487
5305-Medicare Tax- Employer's Share	-	181	-	-	867	186
5309-Unemployment Insurance	-	18	-	-	107	19
Total 50-Salaries & Benefits	\$0	\$16,185	\$0	\$0	\$59,782	\$1,703
Total Expenses	\$0	\$16,185	\$0	\$0	\$59,782	\$1,703
Total 47930000-OTS-STEP DUI Grant Net	\$0	\$2,623	\$0	\$0	(\$59,782)	\$17,162



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The City of
MADERA

Intermodal

(41100000)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
36-Federal Grants						
4423-Federal Grant Sec 5307	-	-	-	1,038	958	-
Total 36-Federal Grants	\$0	\$0	\$0	\$1,038	\$958	\$0
Total Revenues	\$0	\$0	\$0	\$1,038	\$958	\$0
53-Materials & Services						
6440-Contracted Services	-	-	-	1,038	958	25,000
6532-Maintenance/Other Supplies	-	-	-	-	-	10,000
Total 53-Materials & Services	\$0	\$0	\$0	\$1,038	\$958	\$35,000
Total Expenses	\$0	\$0	\$0	\$1,038	\$958	\$35,000
Total 41100000-Madera Transit Center Net	\$0	\$0	\$0	\$0	\$0	(\$35,000)

(41105492)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
37-State Grants						
4491-Proposition 1B-Cal OES	-	38,997	38,997	19	38,997	-
Total 37-State Grants	\$0	\$38,997	\$38,997	\$19	\$38,997	\$0
Total Revenues	\$0	\$38,997	\$38,997	\$19	\$38,997	\$0
60-Capital Outlay						
7030-Facilities And Improvements	-	-	-	-	-	19,511
Total 60-Capital Outlay	\$0	\$38,997	\$0	\$0	\$0	\$19,511
Total Expenses	\$0	\$38,997	\$0	\$0	\$0	\$19,511
Total 41105492-Prop.1B CalOES Net Surplus/	\$0	\$0	\$38,997	\$19	\$38,997	(\$19,511)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
36-Federal Grants						
4423-Federal Grant Sec 5307	7,813	12,850	65,000	16,498	65,000	70,000
Total 36-Federal Grants	\$7,813	\$12,850	\$65,000	\$16,498	\$65,000	\$70,000
37-State Grants						
4425-State Transit Assistance - Cit	-	28,535	-	28,035	28,035	-
Total 37-State Grants	\$0	\$28,535	\$0	\$28,035	\$28,035	\$0
38-Local Grnt &Donation						
4424-Local Transportation Allocatio	45,492	23,258	65,000	-	65,000	22,459
Total 38-Local Grnt &Donation	\$45,492	\$23,258	\$65,000	\$0	\$65,000	\$22,459
41-Rental Income						
4167-Rents and Leases Income	16,969	11,469	13,000	30,310	27,165	30,000
Total 41-Rental Income	\$16,969	\$11,469	\$13,000	\$30,310	\$27,165	\$30,000
48-Refunds						
4240-Utility Reimbursement	12,284	13,861	14,000	16,558	14,970	7,500
Total 48-Refunds	\$12,284	\$13,861	\$14,000	\$16,558	\$14,970	\$7,500
Total Revenues	\$82,558	\$89,973	\$157,000	\$91,401	\$200,170	\$129,959
50-Salaries & Benefits						
5005-Salaries / Part-time	6,854	6,112	11,900	8,097	11,900	6,295
5300-Public Employees Retirement Sy	143	231	1,308	847	1,308	231
5304-Workers Compensation Insurance	675	598	1,189	828	1,189	616
5305-Medicare Tax- Employer's Share	101	91	181	117	181	93
5306-Unfunded Accrued Liability	-	268	777	1,199	983	350
5307-Deferred Comp/Part-Time	202	140	-	-	-	145
5309-Unemployment Insurance	163	166	210	125	210	171
Total 50-Salaries & Benefits	\$8,138	\$7,606	\$15,565	\$11,213	\$15,771	\$7,901
53-Materials & Services						
6401-Gas and Electric Utilities	15,478	27,067	24,000	27,826	25,116	16,087
6440-Contracted Services	11,535	10,188	24,000	19,882	24,000	15,000
6532-Maintenance/Other Supplies	7,758	2,261	5,000	733	5,000	3,000
Total 53-Materials & Services	\$34,771	\$39,516	\$53,000	\$48,441	\$54,116	\$34,087
54-Interfund Charges						
6900-Interfund Chg Facility Maint.	29,608	30,748	29,608	29,608	29,608	30,748
6902-Interfund Chg Central Supply	89	-	89	-	89	-
6903-Interfund Chg Cost Distrib	-	-	-	-	-	-
6904-Interfund Chg Admin OH	8,196	8,196	8,196	7,610	8,196	8,196
Total 54-Interfund Charges	\$37,893	\$38,944	\$37,893	\$37,218	\$37,893	\$38,944
58-Special Payments						
6560-Liability / Property Insurance	1,557	1,855	2,066	2,161	2,161	2,939
Total 58-Special Payments	\$1,557	\$1,855	\$2,066	\$2,161	\$2,161	\$2,939
63-Transfer Out						
8210-Transfers Out/Debt Service	-	2,087	-	-	-	2,087
8220-Transfers Out - Insurance Rese	244	-	244	203	244	249
Total 63-Transfer Out	\$244	\$2,087	\$244	\$203	\$244	\$2,336
Total Expenses	\$82,603	\$90,008	\$108,768	\$99,236	\$110,185	\$86,207
Total 41108060-Intermodal Building Net	(\$45)	(\$35)	\$48,232	(\$7,835)	\$89,985	\$43,752



The City of
MADERA

Economic Development

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
34-Interest						
4162-Interest Income	4,989	14,429	2,494	-	2,494	2,097
Total 34-Interest	\$4,989	\$14,429	\$2,494	\$0	\$2,494	\$2,097
47-Gains & Proceeds						
4671-Sale of Real and Personal Prop	-	656,657	-	421,792	421,792	-
Total 47-Gains & Proceeds	\$0	\$656,657	\$0	\$421,792	\$421,792	\$0
48-Refunds						
4657-Miscellaneous Revenue	-	-	-	10,790	10,790	-
Total 48-Refunds	\$0	\$0	\$0	\$10,790	\$10,790	\$0
49-Transfers In						
4355-Transfer-In	-	297,410	285,000	-	-	297,410
Total 49-Transfers In	\$0	\$297,410	\$285,000	\$0	\$0	\$297,410
Total Revenues	\$4,989	\$968,496	\$287,494	\$432,582	\$435,076	\$299,507
53-Materials & Services						
6487-Disposal Costs	-	2,002	-	19,755	19,755	-
6515-Taxes and Assessments	16,312	3,327	16,312	-	16,312	3,377
Total 53-Materials & Services	\$16,312	\$5,329	\$16,312	\$19,755	\$36,067	\$3,377
60-Capital Outlay						
7050-Construction/Infrastructure	-	-	154,372	-	-	-
7100-Land	-	-	285,000	279,967	280,244	-
Total 60-Capital Outlay	\$0	\$0	\$439,372	\$279,967	\$280,244	\$0
Total Expenses	\$16,312	\$5,329	\$455,684	\$299,722	\$316,311	\$3,377
Total 42500000-Economic Develop Fund U/A	(\$11,323)	\$963,167	(\$168,190)	\$132,860	\$118,765	\$296,130



The City of
MADERA

Residential Rehab Housing

(43600000)

NSP3 Program U/A

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
48-Refunds						
4659-Refunds and Reimbursements	-	-	-	-	-	31,151
Total 48-Refunds	\$0	\$0	\$0	\$0	\$0	\$31,151
Total Revenues	\$0	\$0	\$0	\$0	\$0	\$31,151
53-Materials & Services						
6416-Office Supplies/Expendable	2	-	2	-	2	-
Total 53-Materials & Services	\$2	\$0	\$2	\$0	\$2	\$0
55-Functional Expenses						
6500-Rehabilitation Assistant	-	-	-	-	-	31,151
Total 55-Functional Expenses	\$0	\$0	\$0	\$0	\$0	\$31,151
Total Expenses	\$2	\$0	\$2	\$0	\$2	\$31,151
Total 43600000-NSP3 Program U/A Net	(\$2)	\$0	(\$2)	\$0	(\$2)	\$0

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
33-Charges for Services						
4649-Admin Fees	2,000	-	22,500	-	22,500	10,000
Total 33-Charges for Services	\$2,000	\$0	\$22,500	\$0	\$22,500	\$10,000
36-Federal Grants						
4434-Grants	-	-	500,000	-	500,000	-
Total 36-Federal Grants	\$0	\$0	\$500,000	\$0	\$500,000	\$0
37-State Grants						
4457-Activity Delivery Fee	-	-	50,000	-	50,000	-
Total 37-State Grants	\$0	\$0	\$50,000	\$0	\$50,000	\$0
47-Gains & Proceeds						
4765-Periodic Payment'Loan Pmt	500	-	-	-	-	-
Total 47-Gains & Proceeds	\$500	\$0	\$0	\$0	\$0	\$0
48-Refunds						
4659-Refunds and Reimbursements	20,616	3,073	-	3,181	3,181	3,000
Total 48-Refunds	\$20,616	\$3,073	\$0	\$3,181	\$3,181	\$3,000
Total Revenues	\$23,116	\$3,073	\$572,500	\$3,181	\$575,681	\$13,000
53-Materials & Services						
6440-Contracted Services	-	3,991	345	689	689	4,051
Total 53-Materials & Services	\$0	\$3,991	\$345	\$345	\$689	\$4,051
55-Functional Expenses						
6503-Down Payment Assistance	-	-	427,500	-	-	-
Total 55-Functional Expenses	\$0	\$0	\$427,500	\$0	\$0	\$0
Total Expenses	\$0	\$3,991	\$427,845	\$345	\$689	\$4,051
Total 43800000-Home DAP Net Surplus/	\$23,116	(\$918)	\$144,655	\$2,836	\$574,992	\$8,949

(44004432)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
33-Charges for Services						
4649-Admin Fees	16,012	-	-	-	-	-
Total 33-Charges for Services	\$16,012	\$0	\$0	\$0	\$0	\$0
34-Interest						
4162-Interest Income	2,600	1,706	-	-	-	94
Total 34-Interest	\$2,600	\$1,706	\$0	\$0	\$0	\$94
36-Federal Grants						
4434-Grants	181,427	-	-	-	-	-
Total 36-Federal Grants	\$181,427	\$0	\$0	\$0	\$0	\$0
47-Gains & Proceeds						
4765-Periodic Payment'Loan Pmt	1,000	-	-	-	-	-
Total 47-Gains & Proceeds	\$1,000	\$0	\$0	\$0	\$0	\$0
Total Revenues	\$201,039	\$1,706	\$0	\$0	\$0	\$94
53-Materials & Services						
6416-Office Supplies/Expendable	15	-	15	-	15	-
6440-Contracted Services	-	740	-	-	-	751
Total 53-Materials & Services	\$15	\$740	\$15	\$0	\$15	\$751
54-Interfund Charges						
6903-Interfund Chg Cost Distrib	39,214	31,596	39,214	39,214	39,214	31,596
Total 54-Interfund Charges	\$39,214	\$31,596	\$39,214	\$39,214	\$39,214	\$31,596
55-Functional Expenses						
6500-Rehabilitation Assistant	-	-	1,025	2,050	2,050	54,484
Total 55-Functional Expenses	\$0	\$0	\$1,025	\$1,025	\$2,050	\$54,484
Total Expenses	\$39,229	\$32,336	\$40,254	\$40,239	\$41,279	\$86,831
Total 44004432-CalHome MH Rehab Net	\$161,810	(\$30,630)	(\$40,254)	(\$40,239)	(\$41,279)	(\$86,737)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
33-Charges for Services						
4646-Admin Fees-Home DAP/OOR	-	6,147	-	13,705	-	25,000
Total 33-Charges for Services	\$0	\$6,147	\$0	\$13,705	\$0	\$25,000
34-Interest						
4162-Interest Income	488	29,431	244	-	244	-
Total 34-Interest	\$488	\$29,431	\$244	\$0	\$244	\$0
47-Gains & Proceeds						
4758-Proceeds from Loans	37,265	55,327	-	233,640	233,640	232,643
Total 47-Gains & Proceeds	\$37,265	\$55,327	\$0	\$233,640	\$233,640	\$232,643
Total Revenues	\$37,753	\$90,905	\$244	\$247,345	\$233,884	\$257,643
50-Salaries & Benefits						
5000-Salaries / Full-Time	-	-	-	-	-	14,378
5300-Public Employees Retirement Sy	-	-	-	-	-	1,979
5302-Long Term Disability Insurance	-	-	-	-	-	40
5303-Life Insurance Premiums	-	-	-	-	-	17
5304-Workers Compensation Insurance	-	-	-	-	-	1,213
5305-Medicare Tax- Employer's Share	-	-	-	-	-	212
5308-Deferred Compensation/Full-tim	-	-	-	-	-	532
5309-Unemployment Insurance	-	-	-	-	-	43
Total 50-Salaries & Benefits	\$0	\$0	\$0	\$0	\$0	\$18,414
53-Materials & Services						
6440-Contracted Services	-	3,325	-	201,416	200,416	3,375
Total 53-Materials & Services	\$0	\$3,325	\$0	\$201,416	\$200,416	\$3,375
54-Interfund Charges						
6903-Interfund Chg Cost Distrib	16,510	35,144	16,510	16,510	16,510	35,144
Total 54-Interfund Charges	\$16,510	\$35,144	\$16,510	\$16,510	\$16,510	\$35,144
Total Expenses	\$16,510	\$38,469	\$16,510	\$217,926	\$216,926	\$56,933
Total 44004460-HOME Program Income Net	\$21,243	\$52,436	(\$16,266)	\$29,419	\$16,958	\$200,710

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
34-Interest						
4162-Interest Income	-	-	-	-	-	290
Total 34-Interest	\$0	\$0	\$0	\$0	\$0	\$290
36-Federal Grants						
4434-Grants	-	-	28,900	-	28,900	-
Total 36-Federal Grants	\$0	\$0	\$28,900	\$0	\$28,900	\$0
Total Revenues	\$0	\$0	\$28,900	\$0	\$28,900	\$290
55-Functional Expenses						
6500-Rehabilitation Assistant	-	-	-	-	-	12,775
Total 55-Functional Expenses	\$0	\$0	\$0	\$0	\$0	\$12,775
Total Expenses	\$0	\$0	\$0	\$0	\$0	\$12,775
Total 44004610-CalHOME DAP Net Surplus/	\$0	\$0	\$28,900	\$0	\$28,900	(\$12,485)

(44004620)

CalHOME Rehabilitation

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
55-Functional Expenses						
6500-Rehabilitation Assistant	-	-	-	-	-	124,523
Total 55-Functional Expenses	\$0	\$0	\$0	\$0	\$0	\$124,523
Total Expenses	\$0	\$0	\$0	\$0	\$0	\$124,523
Total 44004620-CalHOME OOR Net Surplus/	\$0	\$0	\$0	\$0	\$0	(\$124,523)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
33-Charges for Services						
4646-Admin Fees-Home DAP/OOR	-	-	-	6,445	-	25,000
4648-Admin Fees - CalHome DAP	-	200	-	-	-	-
Total 33-Charges for Services	\$0	\$200	\$0	\$6,445	\$0	\$25,000
34-Interest						
4162-Interest Income	402	242	201	-	201	-
Total 34-Interest	\$402	\$242	\$201	\$0	\$201	\$0
37-State Grants						
4457-Activity Delivery Fee	1,431	-	-	-	-	-
Total 37-State Grants	\$1,431	\$0	\$0	\$0	\$0	\$0
47-Gains & Proceeds						
4765-Periodic Payment'Loan Pmt	29,246	(3,156)	-	110,657	78,157	70,000
Total 47-Gains & Proceeds	\$29,246	(\$3,156)	\$0	\$110,657	\$78,157	\$70,000
Total Revenues	\$31,079	(\$2,714)	\$201	\$117,102	\$78,358	\$95,000
50-Salaries & Benefits						
5000-Salaries / Full-Time	-	-	-	-	-	20,995
5300-Public Employees Retirement Sy	-	-	-	-	-	1,767
5302-Long Term Disability Insurance	-	-	-	-	-	52
5303-Life Insurance Premiums	-	-	-	-	-	15
5304-Workers Compensation Insurance	-	-	-	-	-	1,580
5305-Medicare Tax- Employer's Share	-	-	-	-	-	257
5309-Unemployment Insurance	-	-	-	-	-	26
Total 50-Salaries & Benefits	\$0	\$0	\$0	\$0	\$0	\$24,692
53-Materials & Services						
6440-Contracted Services	-	8,036	-	6,605	3,790	8,156
Total 53-Materials & Services	\$0	\$8,036	\$0	\$6,605	\$3,790	\$8,156
55-Functional Expenses						
6501-Parks Online Registration	-	-	-	-	-	14,725
Total 55-Functional Expenses	\$0	\$0	\$0	\$0	\$0	\$14,725
Total Expenses	\$0	\$8,036	\$0	\$6,605	\$3,790	\$47,573
Total 44004630-CalHome Program Income Net	\$31,079	(\$10,750)	\$201	\$110,497	\$74,568	\$47,427

(44900000)

Residential Rehab U/A

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
37-State Grants						
4457-Activity Delivery Fee	-	-	-	1,483	-	-
Total 37-State Grants	\$0	\$0	\$0	\$1,483	\$0	\$0
47-Gains & Proceeds						
4758-Proceeds from Loans	-	3,655	-	-	-	-
4765-Periodic Payment'Loan Pmt	1,000	1,500	-	21,595	3,300	170,000
Total 47-Gains & Proceeds	\$1,000	\$5,155	\$0	\$21,595	\$3,300	\$170,000
Total Revenues	\$1,000	\$5,155	\$0	\$23,078	\$3,300	\$170,000
Total 44900000-Residential Rehab U/A Net	\$1,000	\$5,155	\$0	\$23,078	\$3,300	\$170,000



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The City of
MADERA

Low-Moderate Income Housing

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
34-Interest						
4162-Interest Income	29,643	2,003	14,821	390	14,821	2,465
Total 34-Interest	\$29,643	\$2,003	\$14,821	\$390	\$14,821	\$2,465
41-Rental Income						
4190-Rental Income	-	-	2,100	-	2,100	-
Total 41-Rental Income	\$0	\$0	\$2,100	\$0	\$2,100	\$0
47-Gains & Proceeds						
4671-Sale of Real and Personal Prop	30,000	-	-	-	-	-
Total 47-Gains & Proceeds	\$30,000	\$0	\$0	\$0	\$0	\$0
48-Refunds						
4657-Miscellaneous Revenue	(172)	-	172	-	172	86
4659-Refunds and Reimbursements	26,876	-	36,074	127,550	36,074	18,037
Total 48-Refunds	\$26,704	\$0	\$36,246	\$127,550	\$36,246	\$18,123
Total Revenues	\$86,347	\$2,003	\$53,167	\$127,940	\$53,167	\$20,588
50-Salaries & Benefits						
5000-Salaries / Full-Time	56	-	-	-	-	-
5105-Salaries - Leave Payout	-	-	-	-	-	627
5300-Public Employees Retirement Sy	9	-	-	-	-	-
5302-Long Term Disability Insurance	-	-	-	-	-	-
5303-Life Insurance Premiums	-	-	-	-	-	-
5304-Workers Compensation Insurance	(128)	-	-	-	-	-
5305-Medicare Tax- Employer's Share	1	-	-	-	-	-
5308-Deferred Compensation/Full-tim	2	-	-	-	-	-
5310-Section 125 Benefit Allow.	15	-	-	-	-	-
Total 50-Salaries & Benefits	(\$45)	\$0	\$0	\$0	\$0	\$627
53-Materials & Services						
6401-Gas and Electric Utilities	-	-	-	-	-	133
6402-Telephone & Fax Charges	80	-	80	-	80	-
6411-Advertising/Bids and Notices	644	-	644	-	644	-
6440-Contracted Services	17,768	-	17,768	-	17,768	-
6480-Program Expense	517	94	517	220	517	95
6487-Disposal Costs	1,349	-	1,349	-	1,349	-
Total 53-Materials & Services	\$20,358	\$94	\$20,358	\$220	\$20,358	\$228
54-Interfund Charges						
6918-Interfund Chg Comp Maint	2,306	-	2,306	576	2,306	-
6920-Interfund Chg Computer Replace	497	-	497	124	497	-
Total 54-Interfund Charges	\$2,803	\$0	\$2,803	\$700	\$2,803	\$0
55-Functional Expenses						
6481-Grant Expense	-	-	-	946,000	946,000	-
6485-Rehabilitation Costs	-	-	-	-	-	4,218
Total 55-Functional Expenses	\$0	\$0	\$0	\$946,000	\$946,000	\$4,218
58-Special Payments						
6562-Retiree Insurance Premiums	404	543	404	570	531	650
6802-Acquisitions	2,950	-	2,950	-	2,950	-
Total 58-Special Payments	\$3,354	\$543	\$3,354	\$570	\$3,481	\$650
60-Capital Outlay						
7030-Facilities And Improvements	85,432	-	220,650	6,083	6,083	-
Total 60-Capital Outlay	\$85,432	\$0	\$220,650	\$3,041	\$6,083	\$0
Total Expenses	\$111,902	\$637	\$247,165	\$950,531	\$978,725	\$5,723
Total 40200000-Low/Mod Housing Fund Net	(\$25,555)	\$1,366	(\$193,998)	(\$822,591)	(\$925,558)	\$14,865

(40210000)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
36-Federal Grants						
4434-Grants	-	-	811,200	-	811,200	452,000
Total 36-Federal Grants	\$0	\$0	\$811,200	\$0	\$811,200	\$452,000
Total Revenues	\$0	\$0	\$811,200	\$0	\$811,200	\$452,000
60-Capital Outlay						
7050-Construction/Infrastructure	-	-	629,000	-	629,000	250,000
Total 60-Capital Outlay	\$0	\$0	\$629,000	\$0	\$629,000	\$250,000
Total Expenses	\$0	\$0	\$629,000	\$0	\$629,000	\$250,000
Total 40210000-AFFORDABLE HOUSING Net	\$0	\$0	\$182,200	\$0	\$182,200	\$202,000



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The City of
MADERA

CFD Special Revenue

(48000000)

CFD 2005-1, City-Wide Services

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
30-Taxes						
4000-Current Secured Property Tax	388,139	428,536	358,076	434,955	358,076	430,679
Total 30-Taxes	\$388,139	\$428,536	\$358,076	\$434,955	\$358,076	\$430,679
34-Interest						
4162-Interest Income	111	2,916	55	-	55	335
Total 34-Interest	\$111	\$2,916	\$55	\$0	\$55	\$335
Total Revenues	\$388,250	\$431,452	\$358,131	\$434,955	\$358,131	\$431,014
53-Materials & Services						
6440-Contracted Services	6,530	4,857	6,595	5,870	6,595	4,930
Total 53-Materials & Services	\$6,530	\$4,857	\$6,595	\$5,870	\$6,595	\$4,930
54-Interfund Charges						
6904-Interfund Chg Admin OH	326	326	326	303	326	326
Total 54-Interfund Charges	\$326	\$326	\$326	\$303	\$326	\$326
63-Transfer Out						
8200-Transfer Out	300,000	300,000	300,000	250,000	300,000	300,000
Total 63-Transfer Out	\$300,000	\$300,000	\$300,000	\$250,000	\$300,000	\$300,000
Total Expenses	\$306,856	\$305,183	\$306,921	\$256,173	\$306,921	\$305,256
Total 48000000-CFD 2005-1, City-Wide	\$81,394	\$126,269	\$51,210	\$178,782	\$51,210	\$125,758

CFD Special Tax Refunding Bond

The City issued special tax and assessment bonds on behalf of property owners, pursuant to the Improvement Bond Act of 1915 and the Mello-Roos Community Facilities Act of 1982, to finance the acquisition and construction of certain infrastructure improvements within the assessment districts and community facilities districts.

The City acts solely as an agent for those paying special tax and assessments and remits the amounts collected to the bondholders. The City is acting as an agent and is in no way liable for the special assessment debt and, accordingly, the debt is not recorded in the financial statements.

CFD 2006-1 Special Tax Refunding Bond			
<i>Year</i>	<i>Principal</i>	<i>Interest</i>	<i>Total</i>
2021	79,232	87,352	166,584
2022	84,046	84,225	168,271
2023	88,740	80,916	169,656
2024	98,299	77,334	175,633
2025	107,744	73,389	181,133
2026	117,070	69,083	186,153
2027	121,274	64,519	185,793
2028	130,399	59,700	190,099
2029	144,143	54,442	198,585
2030	152,664	48,758	201,422
2031	161,011	42,751	203,762
2032	174,178	36,332	210,510
2033	187,099	29,414	216,513
2034	194,765	22,101	216,866
2035	212,224	14,307	226,513
2036	224,352	5,947	230,299
2037	43,098	825	43,923
Total	2,320,338	851,396	3,171,734

(48030000)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
30-Taxes						
4000-Current Secured Property Tax	9,750	9,750	-	9,750	4,875	9,799
Total 30-Taxes	\$9,750	\$9,750	\$0	\$9,750	\$4,875	\$9,799
34-Interest						
4162-Interest Income	261	414	130	-	130	-
Total 34-Interest	\$261	\$414	\$130	\$0	\$130	\$0
Total Revenues	\$10,011	\$10,164	\$130	\$9,750	\$5,005	\$9,799
63-Transfer Out						
8200-Transfer Out	-	9,750	-	-	-	9,750
Total 63-Transfer Out	\$0	\$9,750	\$0	\$0	\$0	\$9,750
Total Expenses	\$0	\$9,750	\$0	\$0	\$0	\$9,750
Total 48030000-CFD 2012-1, Public Service	\$10,011	\$414	\$130	\$9,750	\$5,005	\$49

(48040000)

CFD 2013-1, Madera Family Apt

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
30-Taxes						
4000-Current Secured Property Tax	8,280	-	8,934	-	8,934	-
Total 30-Taxes	\$8,280	\$0	\$8,934	\$0	\$8,934	\$0
34-Interest						
4162-Interest Income	1,286	1,554	643	-	643	-
Total 34-Interest	\$1,286	\$1,554	\$643	\$0	\$643	\$0
Total Revenues	\$9,566	\$1,554	\$9,577	\$0	\$9,577	\$0
63-Transfer Out						
8200-Transfer Out	8,280	7,850	10,247	8,539	10,247	7,850
Total 63-Transfer Out	\$8,280	\$7,850	\$10,247	\$8,539	\$10,247	\$7,850
Total Expenses	\$8,280	\$7,850	\$10,247	\$8,539	\$10,247	\$7,850
Total 48040000-CFD 2013-1 Madera Family	\$1,286	(\$6,296)	(\$670)	(\$8,539)	(\$670)	(\$7,850)



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Grants Department



Department Summary

The mission of the Grants Department is to provide exceptional grant administration, resources and development to advance the City's vision and mission.

The Grants Department manages a portfolio of grants and pursues ongoing grant resources from federal, state and local government agencies for various City departments, oversees the City's Transit Division, manages the Community Development Block Grant Program (CDBG) and Housing Program by offering Owner-Occupied Rehabilitation (OOR), and the Down-Payment Assistance (DAP) loans to qualifying residents.

Department Functions

- Grants development consists of researching grant opportunities to determine whether the City is eligible and well-positioned to pursue a grant, identifying prospective partnering agencies, and developing grant applications.
- Grants administration includes management of awarded grants, including reporting, budgeting, compliance monitoring, project implementation and grant close-out.
- Project implementation includes ensuring that the obligations under the grants are fulfilled, including project completion.

- The Transit Division operates three fixed routes within the city limits and a curb-to-curb service that extends into specific areas of the county (Dial-A-Ride).
- The Community Development Block Grant (CDBG) program receives an annual allocation from the U.S. Department of Housing and Urban Development (HUD) of approximately \$950,000. Funds are then distributed to entities to carryout projects and services benefiting City residents, which must be consistent with HUD national goals and objectives.
- The housing programs (Down Payment Assistance and Owner-Occupied Rehabilitation) provide interest-free, 30-year deferred-payment loans to qualifying owner-occupied households for first-time homebuyer down-payment assistance or owner-occupied home rehabilitation projects.

Responsibility

The Grants Department provides the administration, resources and support necessary to:

- Coordinate activities with outside agencies, other City departments, boards and commissions, and local officials to support the City's grant funding goals and/or to implement grant funded activities.
- Ensure that the Transit Division's funding and activities align with demand for service, incorporate input provided by the Transit Advisory Board, Council, and priorities identified through the Unmet Transit Needs process.
- Manage entitlement grant program processes ensuring compliance and effective use of program funds.
- Coordinate and facilitate the Block Grant Commission, Transit Advisory Board and Loan Review Committee meetings.
- Release relevant program information to the public through press releases, media advisories, and/or through television or radio programs.
- Provide translation or interpretation support, such as, interpreting during Council meetings, during community meetings, reviewing/editing City publications, or assisting other City departments with a variety of translation requests.

Key Accomplishments

Overview of accomplishments in FY 2020/21:

- Awarded \$14M in total grant funds (combined across all applications submitted) during the 2020 calendar year in collaborative proposals with other City departments and outside agencies.
- Secured a grant award in the amount of \$6.4M from the FTA for COVID-19 relief for transit services.
- Secured a grant award in the amount of \$161K from FTA for the purchase of two, seven passenger vans.
- Transit provided bus transportation services to 88,466 individuals on both fixed routes and Dial-A-Ride services.
- Initiated the development of the Madera Transit Plan, a two-year process which will develop a guide for future transit operations.
- Continued to operate Route 3 to Madera Community College (MCC) after its three-year pilot period. Ridership during this year was 6,860 passengers.
- Effectively responded to COVID-19 safety measures for transit by implementing protocols that ensured the safety of the public, bus drivers and all staff (only one positive COVID-19 case was reported from transit drivers/dispatchers/staff, which was contracted outside of work).
- Developed and received certification by Caltrans on the City of Madera Transit System Safety Plan.
- Maintained elimination of fares during the COVID-19 emergency period to maintain strong safety protocols. This safety measure also continued to provide an economic benefit for low-income riders.
- Developed a 5-year Consolidated Plan for the CDBG Program, accepted by the U.S. Housing and Urban Development agency.
- Secured the U.S. Housing and Urban Development agency's CDBG 2020-2021 annual allocation of \$911,586 and distributed funds to organizations and City departments.

- Secured two COVID-19 relief (Round 1 and 3) CDBG allocation funding awards for a total of \$938,981 and distributed funds to non-profits to address COVID-19 impact in Madera.
- Initiated construction on three new housing rehabilitation projects to improve the housing condition of the homes of three families. Funding was provided through the CA Housing and Community Development CalHOME grant program.
- Awarded a \$310K SB2 grant from CA Housing and Community Development for the creation and adoption of the North Madera Master Plan.
- Awarded a CA Housing and Community Development LEAP grant for \$300,000 to be used for housing production planning.
- Awarded \$150K from CalOES for power shutoff generators.
- Awarded \$100K from San Joaquin Valley Air Pollution Control District for the purchase of five electric fleet.
- Secured a \$27K Justice Assistance Grant (JAG) for the Police Department for in-car body cameras.
- Secured \$780K from the Integrated Regional Water Management group, in collaboration with the Engineering Department and Madera County for approximately 300 new water meters in the City.
- Secured \$4.1M from the federal Congestion Mitigation Air Quality (CMAQ) program, in collaboration with the Engineering Department to develop emission reduction projects in the City.

Goals & Performance Measures

Grants

- Research new grant opportunities and make applications to expand the grants portfolio by diversifying the type of grants that are submitted, to support the development of competitive applications for other City departments; such as Planning, Parks, Engineering, and the Public Works Departments.

- Submit ongoing applications to support the transit system, CDBG, and to develop the Grant Department's housing programs.
- Carry out 2020/24 Consolidated Plan, Analysis of Impediments to Fair Housing Choice and 2021/22 Action Plan and ensure their approval by HUD.
- Develop strategies in collaboration with CDBG-funded entities to improve timeliness of project completion and Federal Guidance compliance.
- Provide training to CDBG-funded non-profits in the area of CDBG national objectives, eligible activities and CDBG regulations.

Housing

- Continue to process new loan applications and use HOME and CalHOME program funds and program income to complete down-payment and rehabilitation assistance projects.
- Expand marketing efforts to enlist new homebuyer and home rehabilitation prospects as funding for projects allow.

Transit

- Continue to monitor and secure federal and state allocation grants as well as competitive grants for revenue sources to sustain and advance transit services.
- Provide contract oversight to ensure the provision of high-quality, cost-effective, and customer-focused transit services.
- Improve outreach and communication with the public regarding transit services availability, and opportunities for engagement.

Department Fund Summary

The Grants Department manages multiple division and program budgets as follows:

General Grants Oversight

This budget will provide the general administration of the City's current grant awards and programs. It will also fund the City's efforts to pursue additional resources and develop new programs.

Transportation Dial-A-Ride

The Dial-A-Ride budget supports a curb-to-curb transportation system that provides service to all locations in the City and in some locations in the county.

Transportation Fixed Route

The fixed route system provides regular transportation within the City from bus stops along predefined routes. The City operates two fixed routes in the City and one to Madera Community College.

Madera Metro Capital Outlay

The Madera Metro Capital Outlay budget provides for the acquisition of long-term assets such as new buses, development of a transit center, bus stop amenities, etc.

CDBG Administration

The Community Development Block Grant provides administration as well as efforts to promote affordable housing, reduce homelessness, and to address impediments to fair housing.

CDBG Public Improvement

The Community Development Block Grant Program provides allocations to City departments or agencies to carryout capital projects identified in the CDBG Annual Action Plan.

CDBG Public Service

The Community Development Block Grant Program provides allocations to City departments or agencies to carryout service projects identified in the CDBG Annual Action Plan.

CalHOME and HOME

This includes grants received from the California Department of Housing and Community Development to carryout housing

activities; such as, providing loans for first-time homebuyer down payment assistance or owner-occupied rehabilitation projects.

Parking District Operations

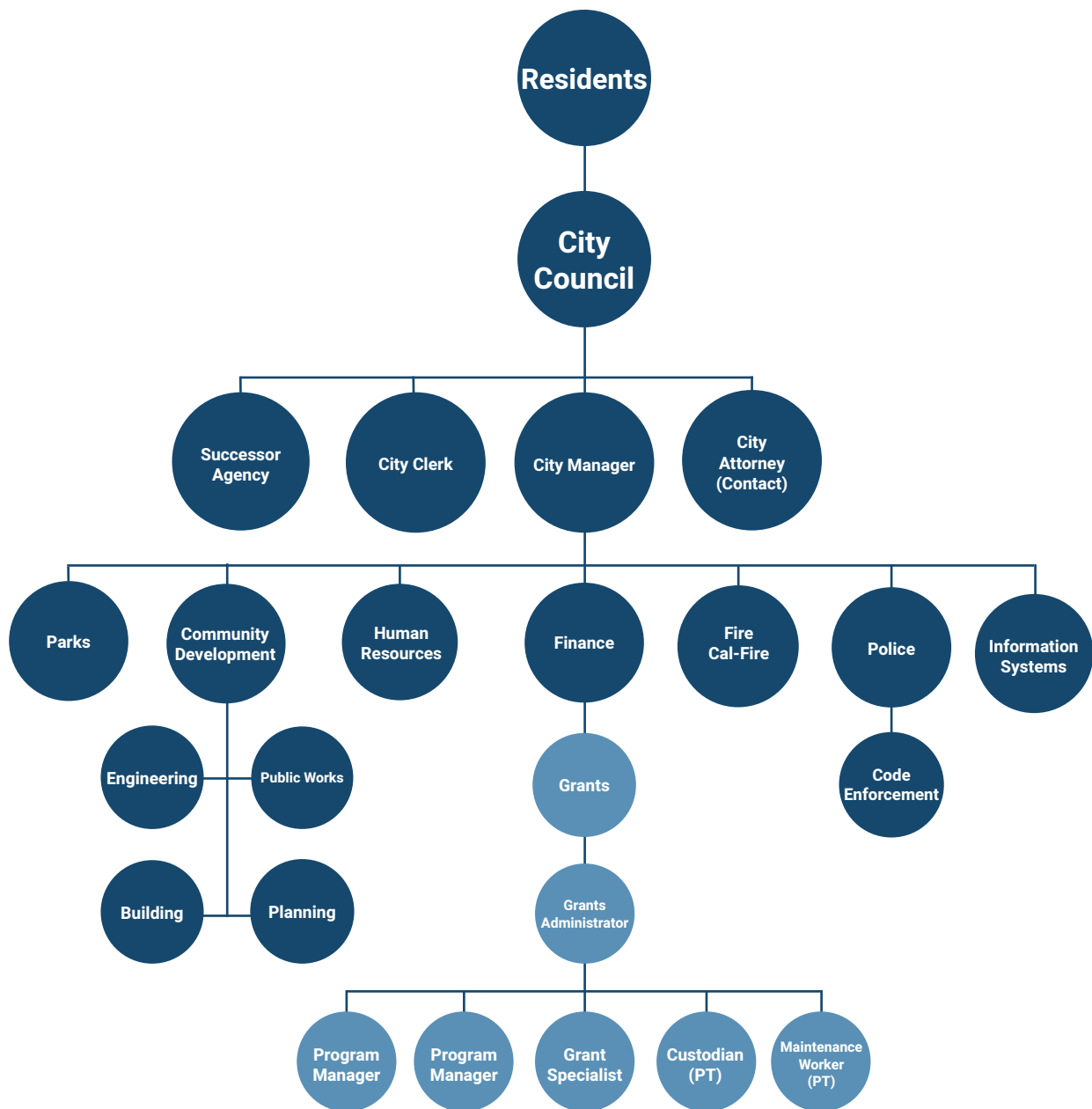
This budget supports the activities carried out by the Parking Enforcement Officer. This non-sworn officer patrols a designated area in downtown and issues citations to motorists who violate our vehicle ordinances.

Department Staffing & Structure

The Grants Department is staffed by a Grants Administrator, a Program Manager (vacant), an Interim Program Manager, a Grant Specialist, an Intermodal Custodian (PT), and a Maintenance Worker III (PT).

In addition, the department's budgets cover costs for other full-time and part-time personnel to carryout activities associated with the Grants Department's projects, which include two Mechanic III, a Fleet Operations Manager, and an Accountant II.

Grants Department Organizational Chart





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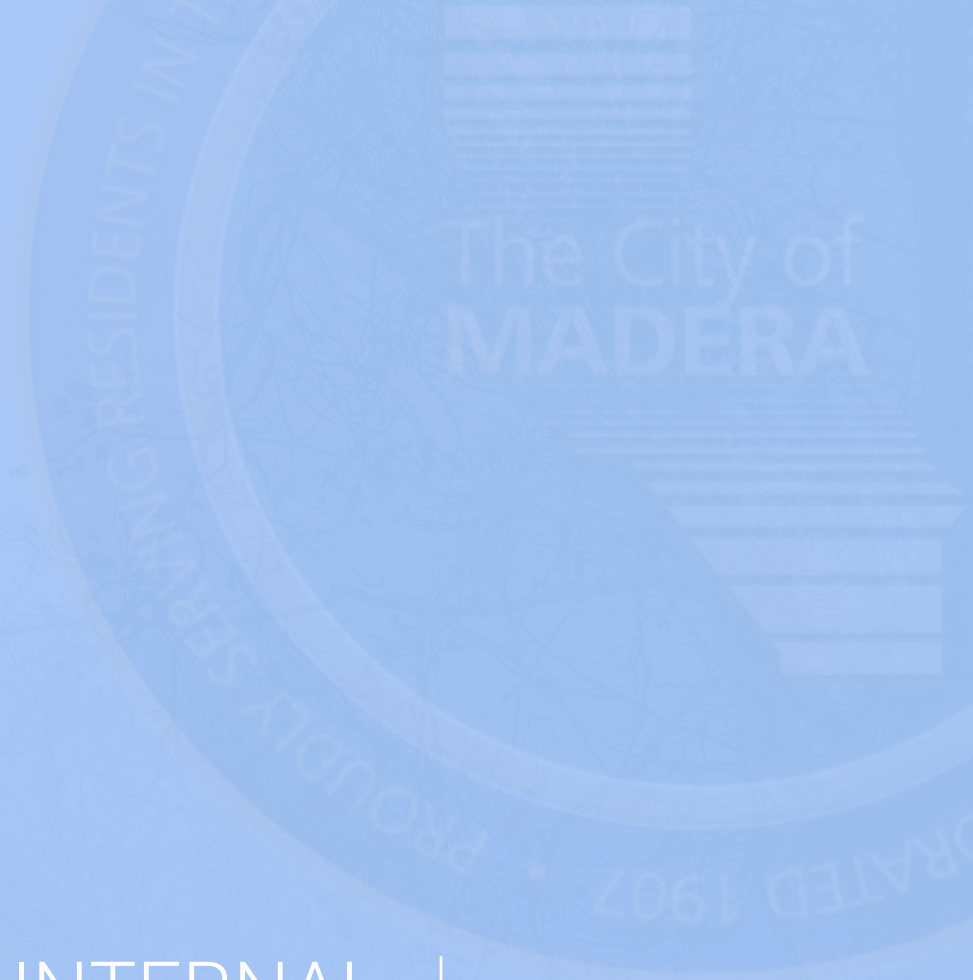


INTERNAL SERVICE FUNDS

Fund Group Chart

Revenues & Expenses by
Organization

Fleet
Facilities
Information Technology



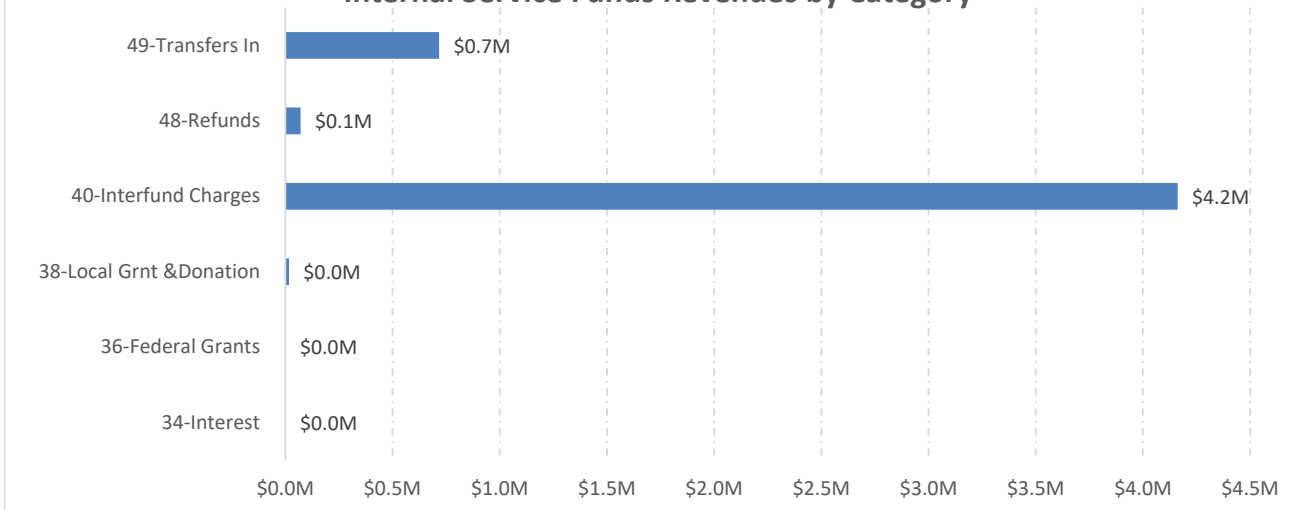


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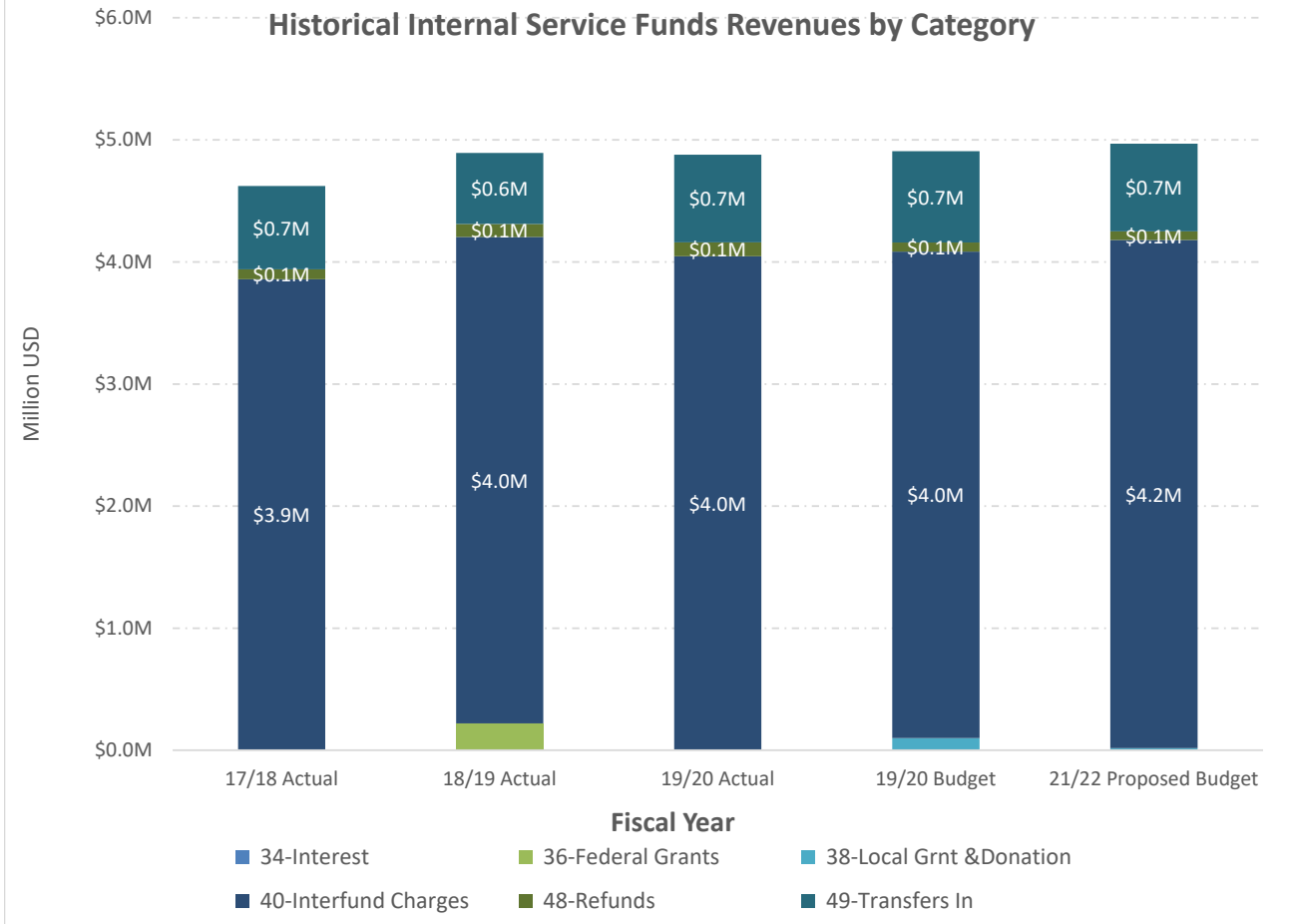
Internal Service FTE Count

Org Desc	Job Class Desc	19/20	20/21	21/22
Fleet Maintenance	FLEET OPERATIONS MANAGER	0.70	0.70	0.70
	MECHANIC III	4.00	4.00	3.00
Fleet Maintenance Sum		4.70	4.70	3.70
Facilities Maintenance	ADMIN ANALYST	0.05		
	ELECTRICAL/FACILITIES OPS MGR	1.00	1.00	1.00
	ELECTRICIAN III	2.00	1.00	1.00
	FACILITIES MAINTENANCE TECH	3.00	3.00	3.00
	INDUSTRIAL ELECTRICAL TECH	2.00	2.00	2.00
	LEAD ELECTRICIAN		1.00	1.00
	PUBLIC WORKS OPS DIRECTOR	0.08	0.10	0.10
	PURCHASING ASSISTANT			0.05
	PW MAINTENANCE WORKER I	1.00	1.00	
Facilities Maintenance Sum		9.18	9.15	8.15
Computer Acquisition/Maint.	COMPUTER TECHNICIAN	2.00	2.00	2.00
	INFORMATION SERVICES MANAGER	1.00	1.00	1.00
	NETWORK ADMINISTRATOR	1.00	1.00	1.00
	TYLER MUNIS PROJECT MANAGER	0.25	0.17	
		18.13	18.02	15.85

21/22 Proposed Budget Internal Service Funds Revenues by Category



Historical Internal Service Funds Revenues by Category



Internal Service Funds Budget Overview

Internal Service Funds are used in governmental accounting to track services provided internally to the organization. The City currently operates three Internal Service Funds:

- Facilities
- Fleet
- Computer Acquisition and Maintenance

Each department in the organization is charged for the services provided by the internal service fund through interfund transfers.

The following is a summary of each:

Facilities:

The Facilities Division provides routine maintenance to the City's buildings, equipment, and facilities. Each internal department is charged a facility fee for the services. Allocations are based on the square footage of the area occupied by the department and a time study of facility personnel.

Fleet Management:

The City maintains a plethora of vehicles. Each department is charged a fee based on number and type of vehicles assigned to the department. Replacement of vehicles is also included based on the number and type of vehicles and useful life estimates for replacement, whereas motor pool charges are based on the prior year's usage.

Information Services:

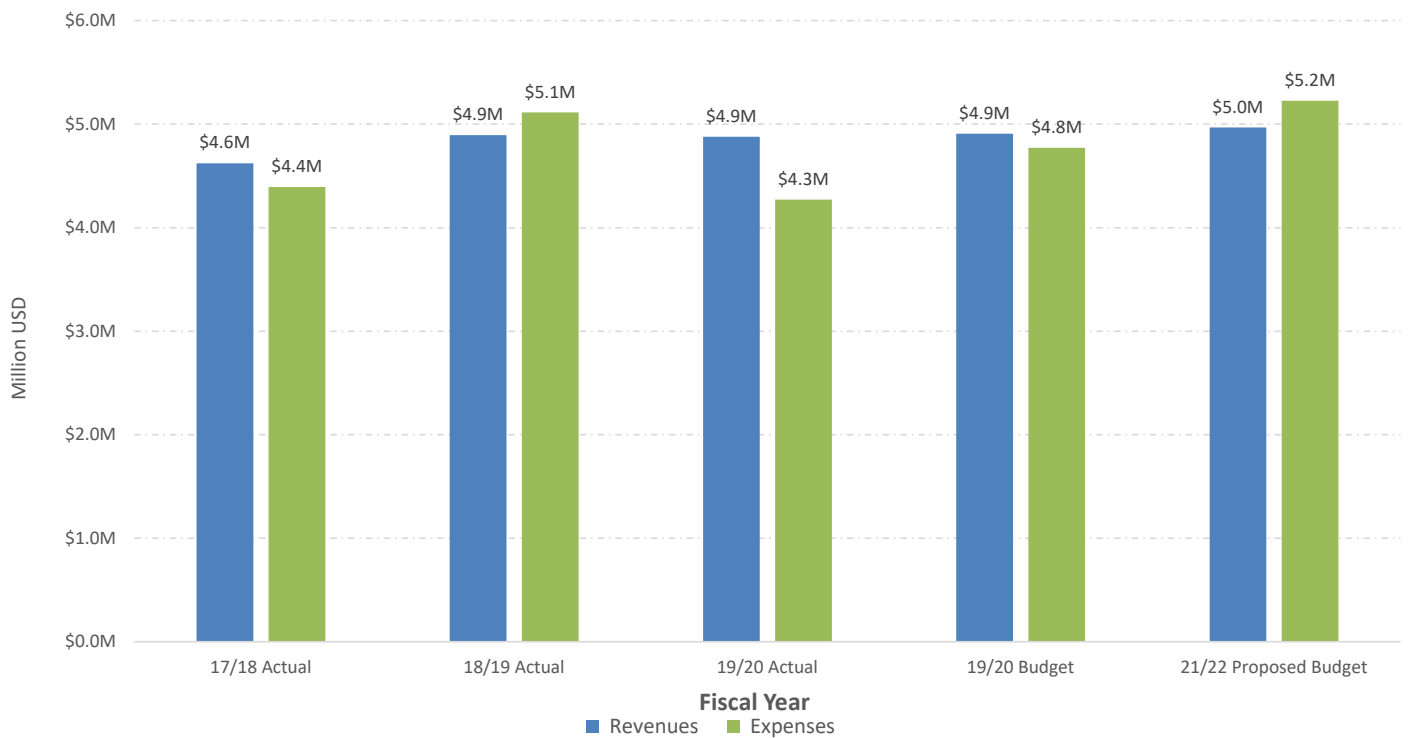
Computer services, provided by the City's Information Services Department, are charged based on computer users per department taking into consideration all peripherals, servers, and licenses required to maintain and upgrade the current technology.

Budgets for Internal Service Funds are designed to balance.

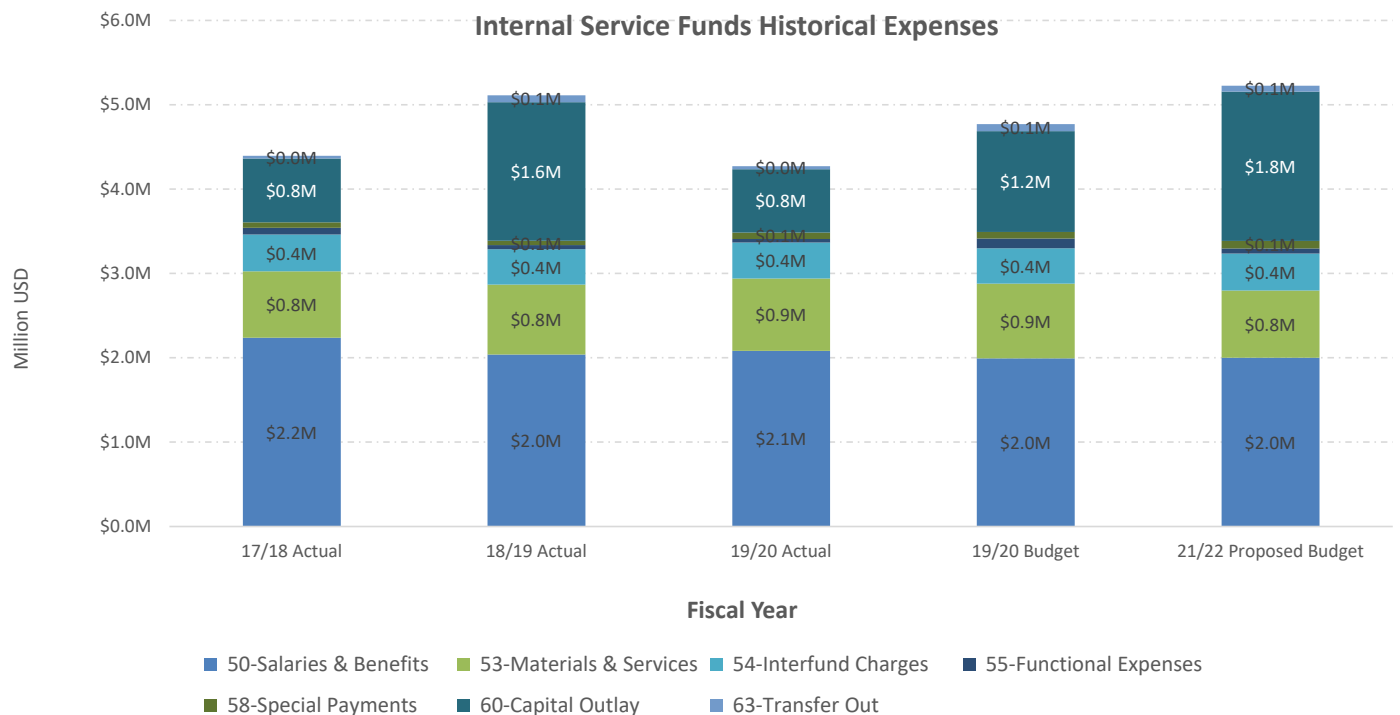
The exceptions are both the Fleet and Computer Replacement funds, where money is set aside by department so when vehicles and computers have reached the end of their useful life, funds are available for replacements. Some years will experience greater revenues than expenses and vice versa, which largely depends on the number of vehicles and computers slated to be replaced in that period. Each fund tracks the balances available by department and determines when equipment should be replaced.

Charts

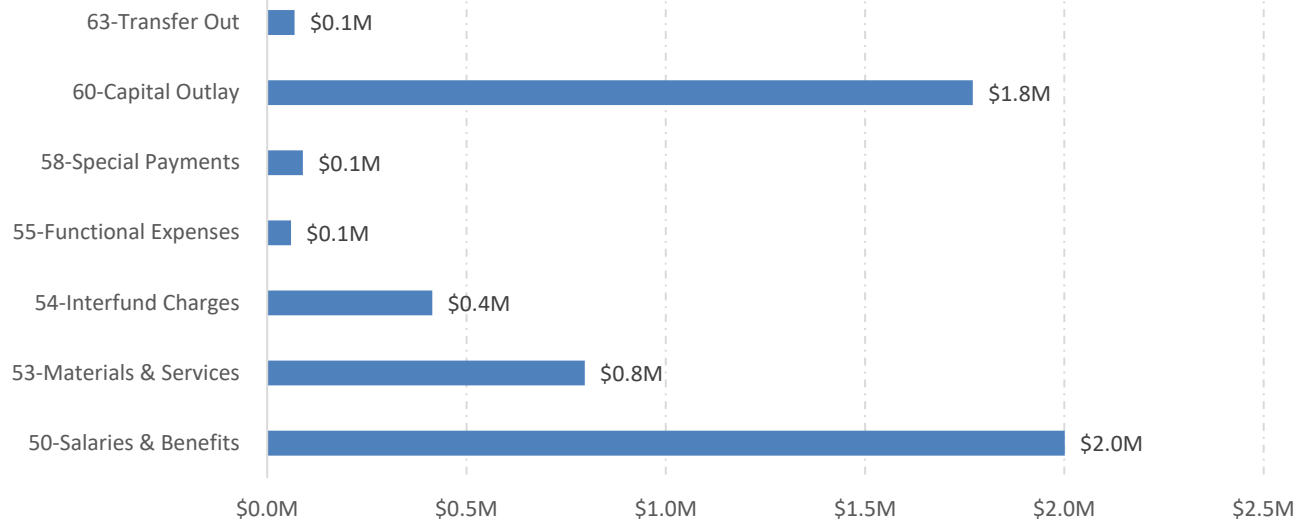
Internal Service Funds Historical Revenues vs Expenses



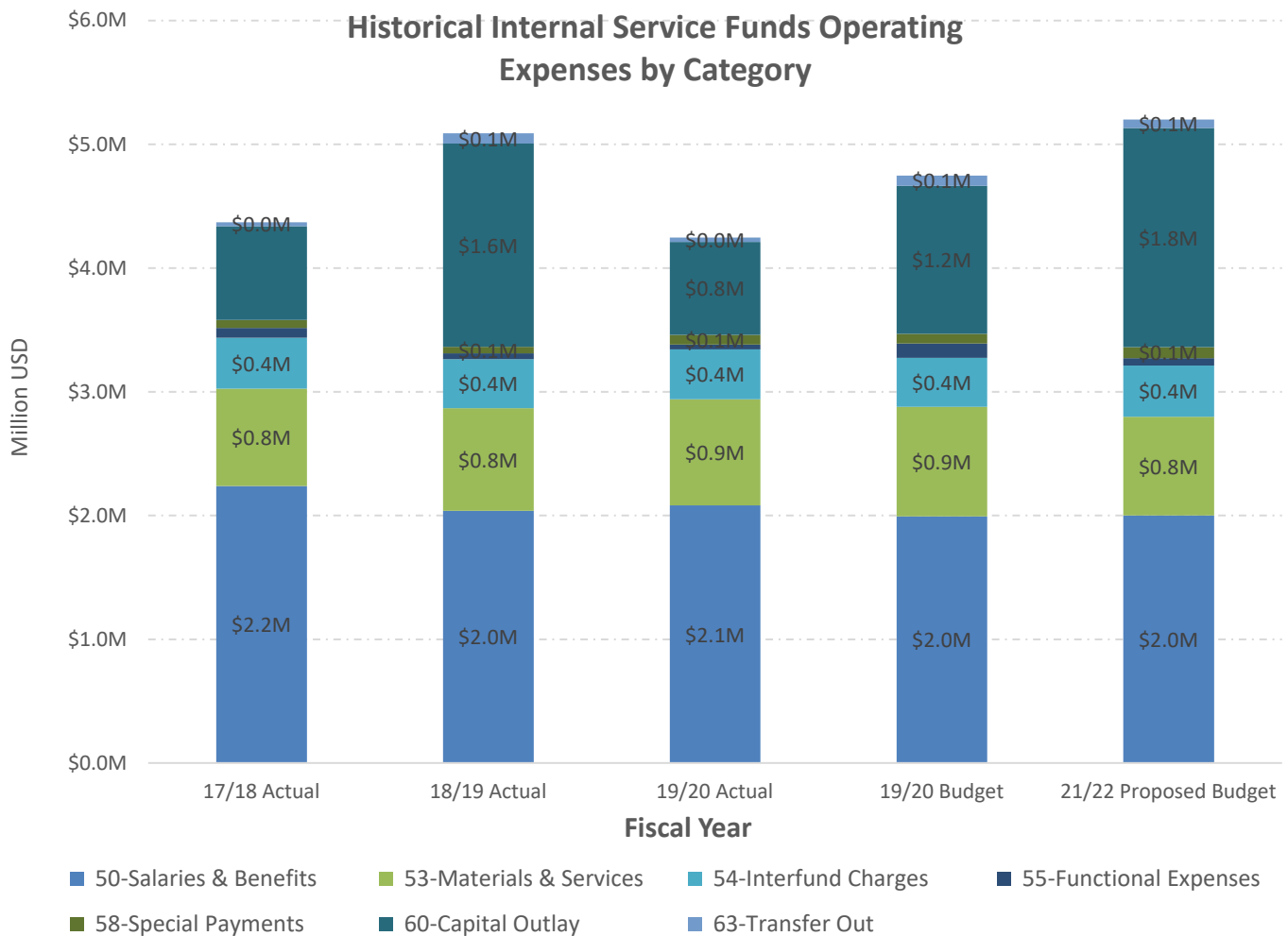
Internal Service Funds Historical Expenses



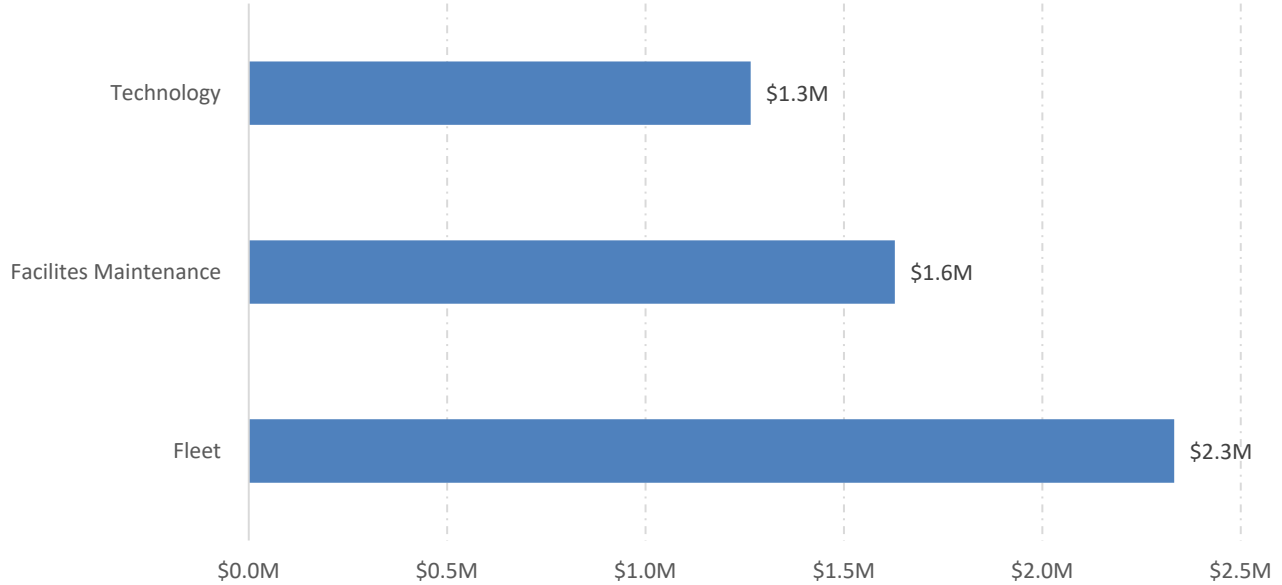
21/22 Proposed Budget Internal Service Funds Operating Expenses by Category



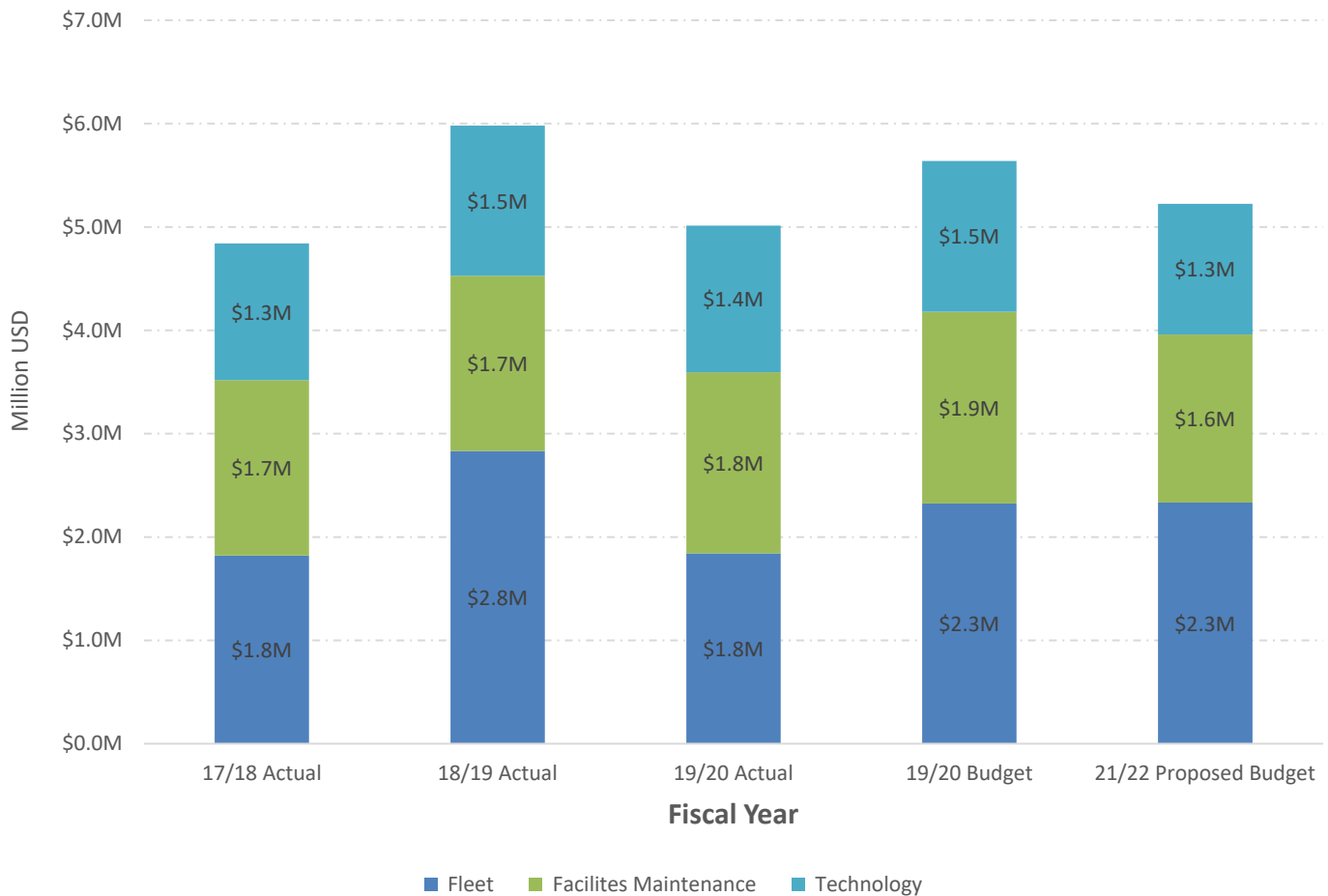
Historical Internal Service Funds Operating Expenses by Category

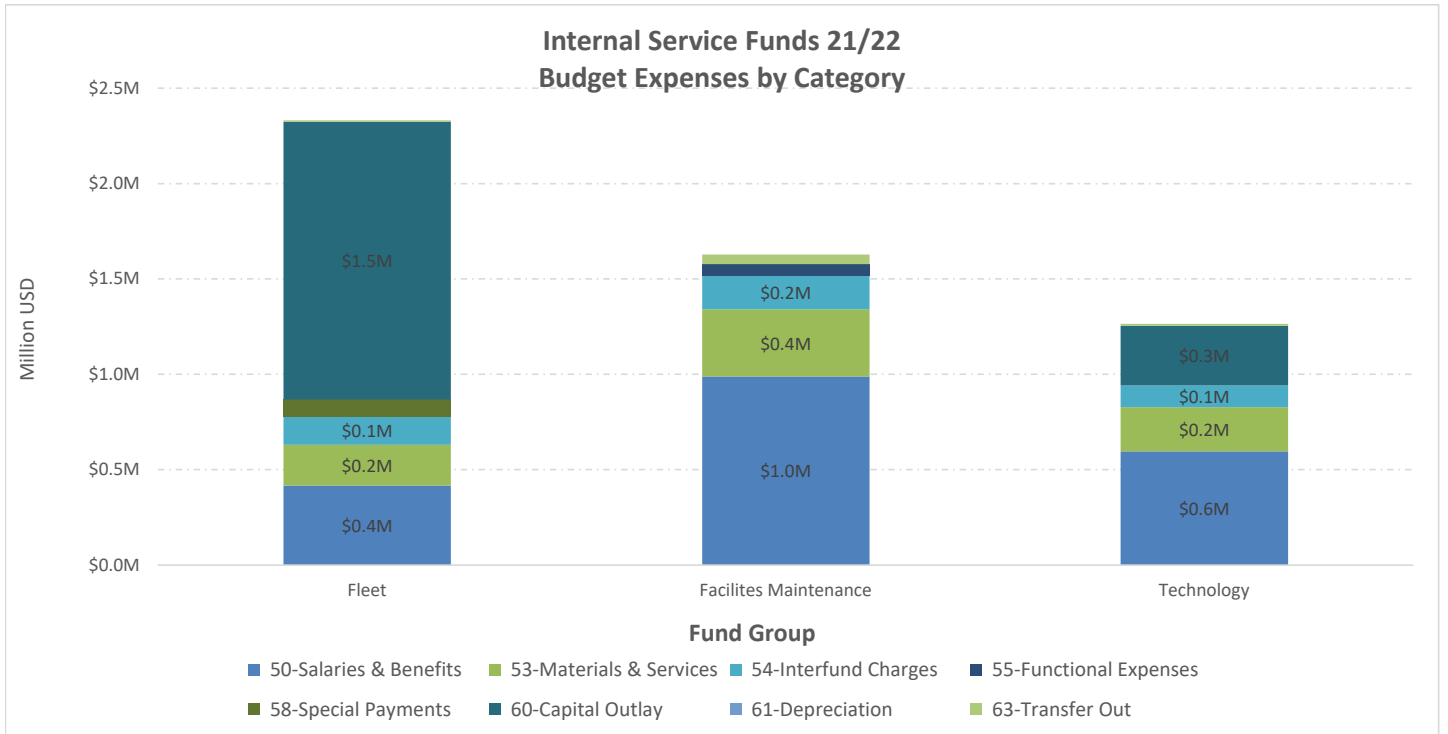
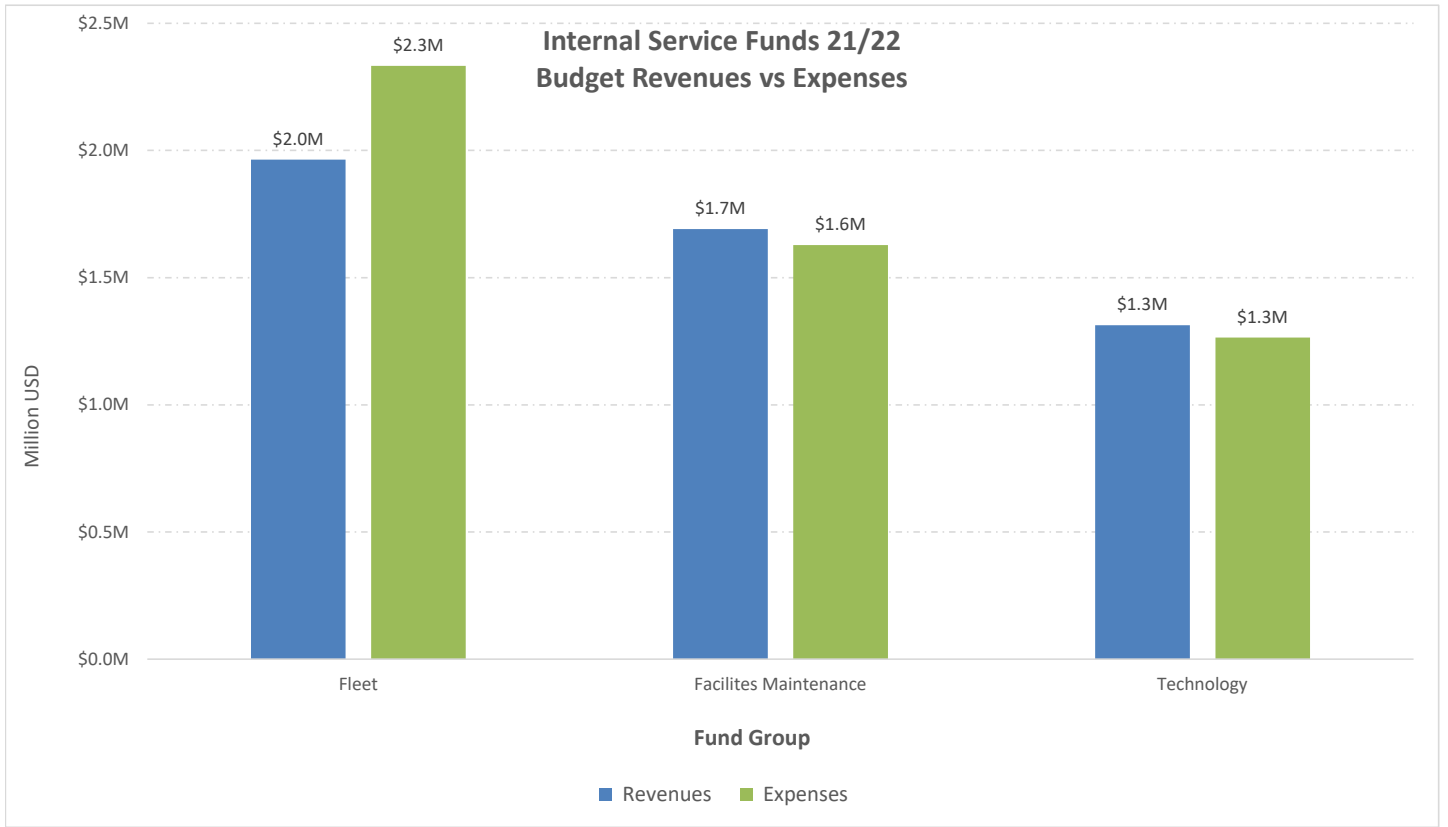


21/22 Proposed Budget Internal Service Funds Expenses



Historical Internal Service Funds Expenses





Expense Summaries

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
Fleet Org List							
30701240-Fleet Maintenance	973,717	802,840	989,876	886,178	(103,698)	-10.5%	17.0%
30701250-Fleet Acquisition	476,920	533,787	1,301,407	1,411,500	110,093	8.5%	27.0%
30701260-Fleet Motor Pool	31,614	30,795	32,199	34,476	2,277	7.1%	.7%
Total Fleet	1,482,251	1,367,422	2,323,482	2,332,154	8,672	.4%	45%

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
Facilities Maintenance Org List							
30710000-Facilities Maintenance	1,697,256	1,751,333	1,856,072	1,628,224	(227,848)	-12.3%	31.2%
Total Facilities Maintenance	1,697,256	1,751,333	1,856,072	1,628,224	(227,848)	-12.3%	31%

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
Technology Org List							
30720000-Computer Acquisition/Maint.	1,430,495	1,317,009	1,459,521	1,264,839	(194,682)	-13.3%	24.2%
Total Technology	1,430,495	1,317,009	1,459,521	1,264,839	(194,682)	-13.3%	24%
Total	\$4,610,002	\$4,435,764	\$5,639,075	\$5,225,217	(\$413,858)	-7.3%	100%

30701240-Fleet Maintenance Category Expenditures	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
50-Salaries & Benefits	540,072	478,816	485,431	416,231	(69,200)	-14.3%	47.0%
53-Materials & Services	208,922	177,258	214,260	212,150	(2,110)	-1.0%	23.9%
54-Interfund Charges	115,399	115,467	115,399	115,246	(153)	-.1%	13.0%
58-Special Payments	51,600	77,573	78,497	89,673	11,176	14.2%	10.1%
60-Capital Outlay	-	(46,274)	38,565	45,000	6,435	16.7%	5.1%
63-Transfer Out	57,724	-	57,724	7,878	(49,846)	-86.4%	.9%
Total 30701240-Fleet Maintenance-30701240	973,717	802,840	989,876	886,178	(103,698)	-10.5%	100%

30701250-Fleet Acquisition Category Expenditures	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
60-Capital Outlay	7,935	8,440	832,422	1,411,500	579,078	69.6%	100.0%
61-Depreciation	468,985	525,347	468,985	-	(468,985)	-100.0%	.0%
Total 30701250-Fleet Acquisition-30701250	476,920	533,787	1,301,407	1,411,500	110,093	8.5%	100%

30701260-Fleet Motor Pool Category Expenditures	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
53-Materials & Services	1,355	1,477	1,940	1,770	(170)	-8.8%	5.1%
54-Interfund Charges	30,259	29,318	30,259	32,706	2,447	8.1%	94.9%
Total 30701260-Fleet Motor Pool-30701260	31,614	30,795	32,199	34,476	2,277	7.1%	100%

30710000-Facilities Maintenance Category Expenditures	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
50-Salaries & Benefits	1,109,540	1,067,449	1,154,319	988,653	(165,666)	-14.4%	60.7%
53-Materials & Services	361,785	437,491	408,500	351,928	(56,572)	-13.8%	21.6%
54-Interfund Charges	161,300	169,820	161,300	176,767	15,467	9.6%	10.9%
55-Functional Expenses	48,119	39,987	115,441	60,000	(55,441)	-48.0%	3.7%
61-Depreciation	1,263	1,263	1,263	-	(1,263)	-100.0%	.0%
63-Transfer Out	15,249	35,323	15,249	50,876	35,627	233.6%	3.1%
Total 30710000-Facilities Maintenance-30710000	1,697,256	1,751,333	1,856,072	1,628,224	(227,848)	-12.3%	100%

30720000-Computer Acquisition/Maint. Category Expenditures	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		% of Total
					Dollar Change	Pct Chg	
50-Salaries & Benefits	725,952	674,825	690,602	596,035	(94,567)	-13.7%	47.1%
53-Materials & Services	256,624	241,245	260,550	231,076	(29,474)	-11.3%	18.3%
54-Interfund Charges	113,014	113,356	113,014	114,031	1,017	.9%	9.0%
60-Capital Outlay	263,473	211,270	323,923	313,600	(10,323)	-3.2%	24.8%
61-Depreciation	61,533	76,313	61,533	-	(61,533)	-100.0%	.0%
63-Transfer Out	9,899	-	9,899	10,097	198	2.0%	.8%
Total 30720000-Computer Acquisition/Maint.-30720000	1,430,495	1,317,009	1,459,521	1,264,839	(194,682)	-13.3%	100%



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The City of
MADERA

Fleet



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Fleet



Department Summary

The Fleet Services Division is responsible for the acquisition, maintenance, and disposal of all the City's mobile equipment. This includes on-road sedans, pickups, heavy duty vehicles, and Transit buses. Fleet also services the off-road and mobile equipment consisting of tractors, graders, backhoes, portable air compressors, and generators to name a few. Total assets consist of more than 280 pieces of equipment with a replacement value of over \$8M.

The Fleet Services Division has three main funds to accomplish its mission. This consists of Equipment Maintenance which funds the annual cost of maintenance and repairs, Replacement Fund used for purchasing new vehicles and equipment, and the Motor Pool Fund. Staff consists of the Fleet Manager and six mechanics.

Fleet Services is working on rightsizing the fleet by encouraging departments to share equipment resources making better utilization of existing equipment and reducing the need for duplicate equipment.

In addition, Fleet is saving on fuel costs by having CNG vehicles fuel at Madera Unified School District (MUSD). This includes Transit buses as well. This results in an approximately 50 percent savings per gallon.

Responsibility

It is the responsibility of Fleet to provide the vehicles and equipment the City needs to perform its essential tasks and duties. Safety is a high priority in maintaining the equipment to high standards as well as maintaining maximum up-time to ensure departments can work efficiently.

Equipment purchases are made with the end task in mind to obtain the proper and best fit for the application. The replacement fund charges a pro-rated amount over the life of the equipment to ensure funds are available when the equipment has reached its life expectancy and a replacement is purchased. As funds are collected through Fleet, the department sees a consistent charge annually and the purchases are made with Fleet funds.

Disposal of equipment is done when it has reached its useful life. This is done through a public on-line auction site.

Key Accomplishments

Overview of accomplishments in FY 2020/21:

- Installed COVID barriers on all Transit buses to protect drivers and passengers
- Installed hand sanitizer stations on all buses for use by passengers
- Purchased five new electric carts through a grant from the San Joaquin Valley Air District for use by our Police, Parks, and the WWTP departments.

- Designed, created, trained, and implemented electronic work orders in City's ERP system, MUNIS
- Installed a new 20,000 lb. lift to service heavier vehicles
- Purchased new compact sweeper for use at the Airport and City parking lots
- Hired one new Transit mechanic

Goals & Performance Measures

- Continue to update Fleet lifts and other equipment
- Continue implementing new MUNIS electronic work order system
- Continue to take engine oil samples and extend oil changes where possible saving parts and labor costs on preventative maintenance.
- Continue to upgrade off-road equipment per Californian Air Resources Board requirements

Department Staffing & Structure

The Fleet Department has seven budgeted positions consisting of the Manager and six mechanics. One mechanic position is currently vacant due to a retirement.

The mechanics are divided by service area. These consist of one light duty mechanic, one heavy duty mechanic, one Police services mechanic, and two Transit services mechanic.

(30700000)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
46-Non-Cash Capital Con						
4320-Capital Contribution	-	4,925	-	-	-	7,719
Total 46-Non-Cash Capital Con	\$0	\$4,925	\$0	\$0	\$0	\$7,719
Total Revenues	\$0	\$4,925	\$0	\$0	\$0	\$7,719
Total 30700000-Fleet Unassigned Net Surplus/	\$0	\$4,925	\$0	\$0	\$0	\$7,719

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
40-Interfund Charges						
4351-Interfund Chg VehiReplacePool	858,118	815,325	858,118	858,118	858,118	852,244
Total 40-Interfund Charges	\$858,118	\$815,325	\$858,118	\$858,118	\$858,118	\$852,244
48-Refunds						
4657-Miscellaneous Revenue	8,698	13,999	12,000	6,159	12,000	12,000
4659-Refunds and Reimbursements	13,947	49,542	55,000	36,977	55,000	55,000
Total 48-Refunds	\$22,645	\$63,541	\$67,000	\$43,136	\$67,000	\$67,000
49-Transfers In						
4355-Transfer-In	57,000	57,000	57,000	47,500	57,000	57,000
Total 49-Transfers In	\$57,000	\$57,000	\$57,000	\$47,500	\$57,000	\$57,000
Total Revenues	\$937,763	\$935,866	\$982,118	\$948,754	\$982,118	\$976,244
50-Salaries & Benefits						
5000-Salaries / Full-Time	281,508	255,472	227,003	224,151	227,003	232,596
5100-Salaries / Overtime	126	707	-	363	363	-
5105-Salaries - Leave Payout	-	3,072	-	-	-	-
5110-Salaries/Uniform Pay	2,305	2,305	1,755	1,755	1,755	1,755
5300-Public Employees Retirement Sy	84,739	36,813	34,249	33,758	34,249	34,156
5302-Long Term Disability Insurance	-	-	791	777	791	791
5303-Life Insurance Premiums	-	-	261	256	261	250
5304-Workers Compensation Insurance	27,720	25,648	21,587	22,968	21,587	20,933
5305-Medicare Tax- Employer's Share	-	-	3,580	3,540	3,580	3,665
5306-Unfunded Accrued Liability	-	61,232	70,178	66,310	70,178	80,031
5308-Deferred Compensation/Full-tim	11,548	10,401	9,458	9,340	9,458	9,693
5309-Unemployment Insurance	987	987	778	647	778	648
5310-Section 125 Benefit Allow.	41,383	42,128	31,713	31,109	31,713	31,713
6779-Pension Expense-GASB 68	84,078	34,738	84,078	-	84,078	-
Total 50-Salaries & Benefits	\$540,072	\$478,816	\$485,431	\$394,974	\$485,794	\$416,231
53-Materials & Services						
6402-Telephone & Fax Charges	632	542	750	989	922	1,000
6412-Advertising/Other	-	-	225	-	225	-
6415-Publications/Subscriptions	1,175	1,188	4,500	1,248	4,500	2,000
6416-Office Supplies/Expendable	7	8	450	105	450	400
6425-Vehicle Fuel, Supplies & Maint	161,840	144,846	175,000	86,623	175,000	175,000
6427-Major Repair Parts/Supplies	24,701	11,453	13,500	22,635	22,635	13,500
6440-Contracted Services	7,885	7,905	8,500	7,464	8,500	8,500
6530-Conference/Training/Ed	1,152	1,841	2,750	1,010	2,750	2,750
6532-Maintenance/Other Supplies	11,530	9,475	8,585	8,232	8,585	9,000
Total 53-Materials & Services	\$208,922	\$177,258	\$214,260	\$128,306	\$223,567	\$212,150
54-Interfund Charges						
6900-Interfund Chg Facility Maint.	9,980	10,364	9,980	9,980	9,980	10,364
6902-Interfund Chg Central Supply	21,088	21,526	21,197	16,035	21,197	21,580
6904-Interfund Chg Admin OH	61,637	61,637	61,637	57,229	61,637	61,637
6907-Interfund Chg Vehicle Replace	3,667	4,203	3,667	3,667	3,667	4,107
6908-Interfund Chg Vehicle Maint.	6,274	6,752	6,274	6,274	6,274	6,723
6918-Interfund Chg Comp Maint	8,519	8,519	8,519	8,519	8,519	8,519
6920-Interfund Chg Computer Replace	1,834	1,834	1,834	1,834	1,834	1,834
6923-Interfund Chg Software	262	482	262	205	262	482
6924-Interfund Chg Motor Rental	2,029	96	2,029	2,029	2,029	-
Total 54-Interfund Charges	\$115,399	\$115,467	\$115,399	\$105,772	\$115,399	\$115,246
58-Special Payments						
6551-Expense/ Damaged Vehicle Ins	30,582	52,532	50,603	8,976	50,603	50,000
6560-Liability / Property Insurance	21,018	25,041	27,894	29,171	29,171	39,673
Total 58-Special Payments	\$51,600	\$77,573	\$78,497	\$37,545	\$79,774	\$89,673
60-Capital Outlay						
6603-CIP Offset	-	(82,709)	-	-	-	-

FLEET MAINTENANCE

(30701240)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
7000-Vehicles and Equipment	-	36,435	38,565	22,117	38,565	45,000
Total 60-Capital Outlay	\$0	(\$46,274)	\$38,565	\$22,117	\$38,565	\$45,000
63-Transfer Out						
8200-Transfer Out	50,000	-	50,000	41,667	50,000	-
8220-Transfers Out - Insurance Rese	7,724	-	7,724	6,437	7,724	7,878
Total 63-Transfer Out	\$57,724	\$0	\$57,724	\$48,104	\$57,724	\$7,878
Total Expenses	\$973,717	\$802,840	\$989,876	\$736,818	\$1,000,823	\$886,178
Total 30701240-Fleet Maintenance Net	(\$35,954)	\$133,026	(\$7,758)	\$211,936	(\$18,705)	\$90,066

(30701250)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
36-Federal Grants						
4422-CMAQ Revenue	220,000	-	-	-	-	-
Total 36-Federal Grants	\$220,000	\$0	\$0	\$0	\$0	\$0
38-Local Grnt & Donation						
4447-SJVAPCD Grant	-	-	100,000	-	100,000	16,800
Total 38-Local Grnt & Donation	\$0	\$0	\$100,000	\$0	\$100,000	\$16,800
40-Interfund Charges						
4351-Interfund Chg VehiReplacePool	812,009	860,347	812,009	818,676	812,009	935,813
Total 40-Interfund Charges	\$812,009	\$860,347	\$812,009	\$818,676	\$812,009	\$935,813
47-Gains & Proceeds						
4671-Sale of Real and Personal Prop	-	19,719	-	-	-	-
Total 47-Gains & Proceeds	\$0	\$19,719	\$0	\$0	\$0	\$0
48-Refunds						
4659-Refunds and Reimbursements	80,000	-	-	-	-	-
Total 48-Refunds	\$80,000	\$0	\$0	\$0	\$0	\$0
Total Revenues	\$1,112,009	\$880,066	\$912,009	\$818,676	\$912,009	\$952,613
60-Capital Outlay						
6602-Capitalized Asset Contra Accou	(1,411,961)	(361,863)	-	-	-	-
6603-CIP Offset	62,543	(30,588)	-	-	-	-
7000-Vehicles and Equipment	1,357,353	400,891	832,422	761,834	832,422	1,411,500
Total 60-Capital Outlay	\$7,935	\$8,440	\$832,422	\$629,971	\$832,422	\$1,411,500
61-Depreciation						
6600-Depreciation / Replacement	468,985	525,347	468,985	-	468,985	-
Total 61-Depreciation	\$468,985	\$525,347	\$468,985	\$0	\$468,985	\$0
Total Expenses	\$476,920	\$533,787	\$1,301,407	\$629,971	\$1,301,407	\$1,411,500
Total 30701250-Fleet Acquisition Net Surplus/	\$635,089	\$346,279	(\$389,398)	\$188,705	(\$389,398)	(\$458,887)

(30701260)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
40-Interfund Charges						
4352-Interfund Chg VehiMaint/ICR	32,549	31,759	32,549	32,549	32,549	35,150
Total 40-Interfund Charges	\$32,549	\$31,759	\$32,549	\$32,549	\$32,549	\$35,150
Total Revenues	\$32,549	\$31,759	\$32,549	\$32,549	\$32,549	\$35,150
53-Materials & Services						
6416-Office Supplies/Expendable	-	-	50	-	50	-
6425-Vehicle Fuel, Supplies & Maint	1,355	1,449	1,590	1,361	1,590	1,470
6532-Maintenance/Other Supplies	-	28	300	70	300	300
Total 53-Materials & Services	\$1,355	\$1,477	\$1,940	\$1,431	\$1,940	\$1,770
54-Interfund Charges						
6907-Interfund Chg Vehicle Replace	14,567	14,747	14,567	14,567	14,567	17,547
6908-Interfund Chg Vehicle Maint.	15,692	14,571	15,692	15,692	15,692	15,159
Total 54-Interfund Charges	\$30,259	\$29,318	\$30,259	\$30,259	\$30,259	\$32,706
Total Expenses	\$31,614	\$30,795	\$32,199	\$31,690	\$32,199	\$34,476
Total 30701260-Fleet Motor Pool Net Surplus/	\$935	\$964	\$350	\$859	\$350	\$674



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The City of
MADERA

Facilities Maintenance

(30710000)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
34-Interest						
4162-Interest Income	-	-	-	-	-	978
Total 34-Interest	\$0	\$0	\$0	\$0	\$0	\$978
40-Interfund Charges						
4348-Interfund Chg AdminOH/ICR	988,035	1,026,082	988,035	982,089	988,035	1,026,082
Total 40-Interfund Charges	\$988,035	\$1,026,082	\$988,035	\$982,089	\$988,035	\$1,026,082
48-Refunds						
4659-Refunds and Reimbursements	2,983	50,125	6,681	3,434	6,681	3,340
Total 48-Refunds	\$2,983	\$50,125	\$6,681	\$3,434	\$6,681	\$3,340
49-Transfers In						
4355-Transfer-In	524,892	660,182	690,715	1,675,596	690,715	660,182
Total 49-Transfers In	\$524,892	\$660,182	\$690,715	\$1,675,596	\$690,715	\$660,182
Total Revenues	\$1,515,910	\$1,736,389	\$1,685,431	\$2,661,119	\$1,685,431	\$1,690,582
50-Salaries & Benefits						
5000-Salaries / Full-Time	550,710	565,396	568,726	530,263	568,726	552,716
5005-Salaries / Part-time	-	4,400	-	-	-	4,532
5100-Salaries / Overtime	1,551	722	2,000	845	2,000	2,000
5105-Salaries - Leave Payout	1,711	-	-	2,384	765	-
5110-Salaries/Uniform Pay	2,150	2,150	1,250	2,150	2,150	1,500
5300-Public Employees Retirement Sy	-	-	72,572	68,292	72,572	69,279
5302-Long Term Disability Insurance	1,875	1,824	1,867	1,757	1,867	1,743
5303-Life Insurance Premiums	627	653	683	630	683	581
5304-Workers Compensation Insurance	54,499	56,530	54,275	54,577	54,275	49,923
5305-Medicare Tax- Employer's Share	-	25	8,733	8,187	8,733	8,499
5306-Unfunded Accrued Liability	-	101,248	114,286	120,104	114,286	132,332
5307-Deferred Comp/Part-Time	-	165	-	-	-	170
5308-Deferred Compensation/Full-tim	22,643	22,769	23,327	22,259	23,327	23,213
5309-Unemployment Insurance	1,932	1,953	1,921	1,482	1,921	1,426
5310-Section 125 Benefit Allow.	163,572	168,783	155,271	144,984	155,271	140,739
6779-Pension Expense-GASB 68	149,408	63,243	149,408	-	149,408	-
Total 50-Salaries & Benefits	\$1,109,540	\$1,067,449	\$1,154,319	\$957,914	\$1,155,984	\$988,653
53-Materials & Services						
6401-Gas and Electric Utilities	310,710	364,557	350,000	129,592	350,000	275,950
6402-Telephone & Fax Charges	1,650	2,660	2,200	4,748	4,579	5,000
6416-Office Supplies/Expendable	68	739	300	249	300	400
6425-Vehicle Fuel, Supplies & Maint	8,733	8,303	9,000	4,237	9,000	8,428
6440-Contracted Services	32,558	50,842	35,000	32,930	35,000	51,604
6530-Conference/Training/Ed	1,229	5,083	5,500	918	5,500	5,159
6532-Maintenance/Other Supplies	6,837	5,307	6,500	5,989	6,500	5,387
Total 53-Materials & Services	\$361,785	\$437,491	\$408,500	\$178,663	\$410,879	\$351,928
54-Interfund Charges						
6902-Interfund Chg Central Supply	2,709	3,075	2,709	3,332	2,965	3,075
6903-Interfund Chg Cost Distrib	-	1	-	-	-	1
6904-Interfund Chg Admin OH	83,682	83,682	83,682	77,697	83,682	83,682
6907-Interfund Chg Vehicle Replace	11,700	14,394	11,700	11,700	11,700	15,494
6908-Interfund Chg Vehicle Maint.	18,400	20,902	18,400	18,400	18,400	26,408
6918-Interfund Chg Comp Maint	36,080	36,730	36,080	36,080	36,080	36,730
6920-Interfund Chg Computer Replace	7,816	7,816	7,816	7,816	7,816	7,816
6923-Interfund Chg Software	913	1,682	913	716	913	1,682
6924-Interfund Chg Motor Rental	-	1,538	-	-	-	1,879
Total 54-Interfund Charges	\$161,300	\$169,820	\$161,300	\$155,741	\$161,556	\$176,767
55-Functional Expenses						
6533-Street Signs	48,119	39,987	115,441	96,571	115,441	60,000
Total 55-Functional Expenses	\$48,119	\$39,987	\$115,441	\$96,076	\$115,441	\$60,000

(30710000)

Facilities Maintenance

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
61-Depreciation						
6600-Depreciation / Replacement	1,263	1,263	1,263	-	1,263	-
Total 61-Depreciation	\$1,263	\$1,263	\$1,263	\$0	\$1,263	\$0
63-Transfer Out						
8210-Transfers Out/Debt Service	-	35,323	-	-	-	35,323
8220-Transfers Out - Insurance Rese	15,249	-	15,249	12,708	15,249	15,553
Total 63-Transfer Out	\$15,249	\$35,323	\$15,249	\$12,708	\$15,249	\$50,876
Total Expenses	\$1,697,256	\$1,751,333	\$1,856,072	\$1,401,102	\$1,860,372	\$1,628,224
Total 30710000-Facilities Maintenance Net	(\$181,346)	(\$14,944)	(\$170,641)	\$1,260,017	(\$174,941)	\$62,358



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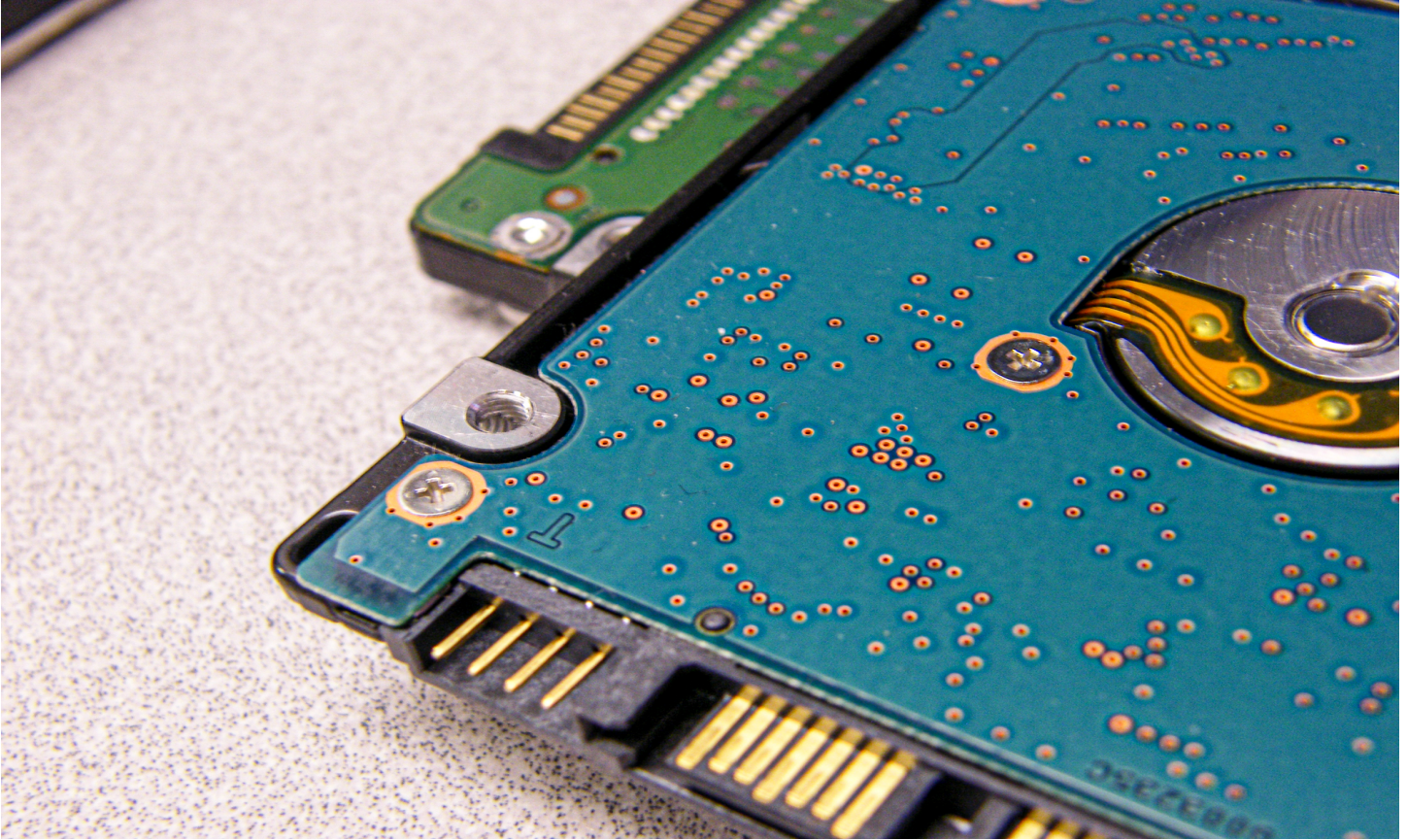
The City of
MADERA

Technology



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Information Services Department



Department Summary

The Information Services (IS) Department operates under the direct leadership of the City Manager. The IS department centrally manages the City's Information and Technology assets, planning, support, and alignment of the City's technology infrastructure with departmental business needs and requirements.

The mission of IS department is to connect employees within the City government and to connect residents to their government. The department strives to promote the effectiveness and efficiency of government and build stronger connections through reliable and secure infrastructure and applications, responsive service delivery, and greater transparency of information.

Responsibility

The IS department provides the organizational support necessary to:

- Maintain the computer, network, and phone system.
- Build a strong, secure internal network.
- Provide proactive infrastructure planning, replacement, and upgrading.
- Provide high-level technical problem solving and troubleshooting.
- Provide digital resource management and security of those resources.
- Ensure that everyone has the technical resources they need to do their job effectively.
- Provide clear and concise information to the community, via public applications and customer portals.

Hardware maintained by IS:

- 13 Server Rooms
- 81 Servers/Virtual Servers
- 35 Network Switches
- 14 Phone Switches
- 27 Battery Backups
- Five Firewalls
- Three Routers
- 190 Mobile Devices
- 301 Workstations\Tablets
- Two Large Data Storage Clusters
- 247 Desk phones

- 30 Access Points
- 80 Security Cameras

Software maintained by IS:

- Munis enterprise resource planning software
- Microsoft users accounts
- Office 365 accounts
- Adobe PDF enterprise software
- Finance task management software
- Zoom video communication
- GIS mapping software
- AutoCad and Engineering software
- System backups
- Virus protection
- Public safety software support
- Network monitoring software
- Multiple department-specific applications

Key Accomplishments

Overview of accomplishments in FY 2020/21:

- Implemented virtual Council meetings along with other City meetings and designed a blended hybrid solution.
- Responded to COVID-19 with emergency computer kits, including dual monitors and video conferencing, allowing people to evacuate a building in minutes if necessary and have full functionality at home.
- Designed and built a remote camera system for Police video monitoring that can be deployed at almost any location.

- Upgraded the batteries at the Police Department for better power failover protection.
- Finalized the configuration of a new network monitoring system, critical network tools, and help desk software systems to decrease response times for computer, server, and network issues.
- Implemented a Network Security Audit and Penetration testing to help keep the network safe.
- Implemented Anti-Phishing training for computer users with periodic testing.
- Implementing the Munis Customer Self Service and Munis Incident Management Portal to allow the public to interact directly with City departments to pay bills, report issues such as animal control complaints or potholes, and many more features.
- Completed the implementation of the Munis ERP software to allow the replacement of the City's 25-year-old legacy system and move Utility Billing into the Munis system.
- Virtualized the servers at the Wastewater Treatment Plant for increased redundancy and added disaster recovery protection.
- Adding security cameras at Public Works and the Engineering building.
- Built out two video conferencing rooms throughout the City to save time on staff travel and possible social distancing.
- Replaced the aging Munis cluster hardware with a new improved cluster model and used the old hardware for redundant off-site backups.
- Supported City departments in all aspects of their technology needs in a timely and effective manner.
- Implemented self-account unlock software to reduce help desk calls and after-hours responses.
- Designed and built out the technology infrastructure at the new Madera Transit Center.

- Designed and built out the technology infrastructure at the new Fire Station 58.

Goals & Performance Measures

The following IS Department strategic projects are the main goals for this year. They either enable better service delivery citywide, mitigate a potentially critical issue, or create the potential for significant citywide savings.

Information Services plans to achieve the following:

- Finalize the implementation of the Munis Customer Self Service and Munis Incident Management to allow the public to interact directly with City departments to pay bills, report issues such as animal control complaints, potholes, and many more features.
- Finalize the implementation of a geographic information system server for use with the Munis ERP programs and enable staff to maximize the use of the field worker apps that are part of the new ERP software.
- Implement additional network security measures, including increasing storage backup storage protection, additional firewall monitoring, and exploring intrusion detection options.
- Server replacements for aging hardware in Public Works, Parks, and the Police Department.
- Desktop computer replacements for high computer use individuals with aging equipment.
- Virtualize four of the City's five Domain Controllers and reduce the amount of hardware required to save upgrade costs.
- Continue to add additional security cameras at Public Works, and other City facilities.
- Build a video conferencing room in the Engineering Building to save time on staff travel and enhance possible future social distancing.
- Research and implement the best practices related to information services and innovation in both software and hardware.

- Recommend new technology that will help support the City's service delivery and communication with the public.
- Continue to support City departments with all aspects of their technology needs in a timely and effective manner.

Department Fund Summary

The Information Services Department is responsible for two distinct budgets:

Computer Operations and Maintenance

The Computer Operations and Maintenance budget provide for servicing and maintenance of all technological equipment owned by the City. All City departments are supported by minimizing costs, maximizing uptime, the regular refreshing of equipment, updating of software, and the use of support tools.

Computer and Equipment Replacement

The Information Systems Computer and Equipment Replacement budget is a fully-funded internal service fund. All current Information Services equipment has been inventoried, assigned a replacement value, and assigned a replacement lifecycle. This will ensure that costs are allocated to departments correctly and that all IS assets will be funded and regularly replaced. A replacement fund is maintained to ensure funds are available when needed. Pro-rated annual contributions are made by the departments to this fund based on capital cost and expected life of the equipment.

Methods of Maximizing City Funds

With the constantly changing nature of technology, it is imperative that the department focuses not only on new technology but on maximizing the actual return of value for expenditures as the technology is implemented.

Information Services are applying the following methods for maximizing value in the 2021/22 FY:

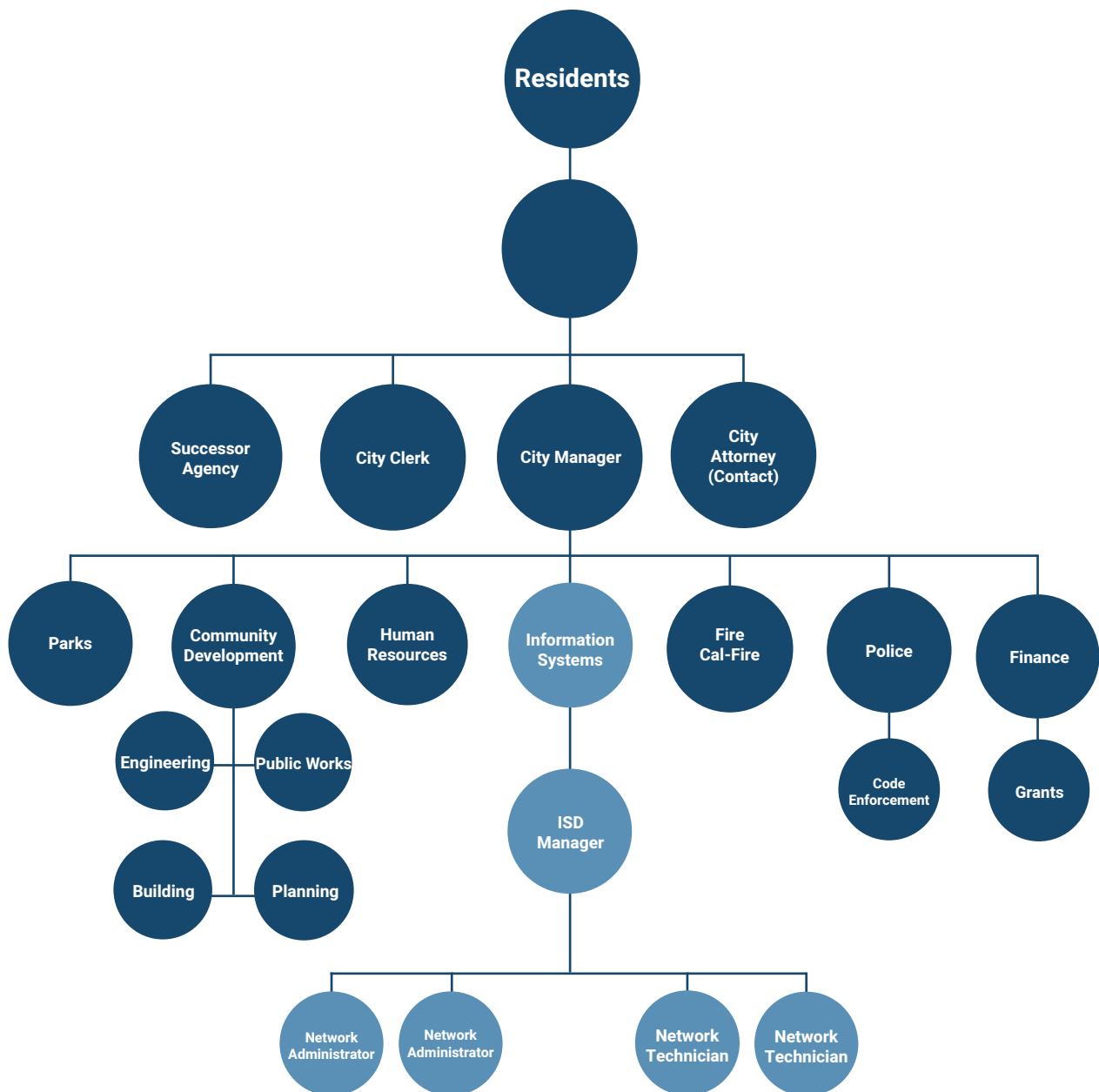
- Virtualizing Domain Controllers and adding to existing hardware (approximate savings of \$50,000)
- Repurposing old servers for non-critical applications (approximate savings of \$50,000)

- Refreshing and repurposing desktops for computer labs and low-use computers (approximate savings of \$30,000)
- In-house design and buildout of remote camera solution (approximate savings of \$30,000)
- In-house installation, repair, and upgrades (approximate savings of \$10,000 - \$25,000)
- Self-warranties on serviceable and non-critical equipment (approximate savings of \$25,000)
- Reusing the Storage Area Network for fast off-site backups (approximate savings of \$50,000)
- Competitive bidding and individualized quotes (approximate savings of \$150,000 - \$135,000)
- Preventative maintenance (savings are undeterminable)
- Preventative user phishing training, timely security patches, A.I. Virus Protection, and Firewall configuration updating. (savings are undeterminable and substantial)

Department Fund Summary

The Information Services Manager is a department head level position and reports directly to the City Manager. All other members of the Information Services Department report directly to the Information Services Manager. The other positions include two Network Administrators and two Network Technicians.

Information Services Department Organizational Chart



	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
40-Interfund Charges						
4350-Interfund Chg Computer Replace	1,294,129	1,312,910	1,294,129	1,281,605	1,294,129	1,312,910
Total 40-Interfund Charges	\$1,294,129	\$1,312,910	\$1,294,129	\$1,281,605	\$1,294,129	\$1,312,910
49-Transfers In						
4355-Transfer-In	-	-	-	650,000	-	-
Total 49-Transfers In	\$0	\$0	\$0	\$650,000	\$0	\$0
Total Revenues	\$1,294,129	\$1,312,910	\$1,294,129	\$1,931,605	\$1,294,129	\$1,312,910
50-Salaries & Benefits						
5000-Salaries / Full-Time	371,591	348,122	336,450	335,639	336,450	326,514
5005-Salaries / Part-time	-	12,702	-	-	-	13,084
5100-Salaries / Overtime	2,296	7,577	7,000	2,654	7,000	5,000
5105-Salaries - Leave Payout	9,869	8,705	4,325	277	4,325	4,441
5200-Salaries - Auto & Expense Allo	1,330	891	900	866	900	900
5300-Public Employees Retirement Sy	103,901	42,396	42,440	44,596	42,440	41,907
5302-Long Term Disability Insurance	-	32	1,136	1,107	1,136	1,061
5303-Life Insurance Premiums	-	7	313	305	313	291
5304-Workers Compensation Insurance	38,713	37,259	31,650	34,636	31,650	29,835
5305-Medicare Tax- Employer's Share	5,804	5,649	5,230	5,103	5,230	4,998
5306-Unfunded Accrued Liability	-	67,787	75,374	81,417	75,374	88,598
5307-Deferred Comp/Part-Time	-	458	-	-	-	472
5308-Deferred Compensation/Full-tim	11,229	9,111	8,444	9,119	8,444	8,655
5309-Unemployment Insurance	1,050	1,103	840	744	840	700
5310-Section 125 Benefit Allow.	75,402	80,069	73,356	71,465	73,356	69,579
6779-Pension Expense-GASB 68	103,144	40,942	103,144	-	103,144	-
Total 50-Salaries & Benefits	\$725,952	\$674,825	\$690,602	\$587,928	\$690,602	\$596,035
53-Materials & Services						
6402-Telephone & Fax Charges	16,635	8,088	8,500	9,373	8,718	8,500
6416-Office Supplies/Expendable	635	983	750	65	750	750
6420-Mileage Reimbursements	-	-	350	-	350	-
6425-Vehicle Fuel, Supplies & Maint	9	89	200	96	200	-
6440-Contracted Services	233,893	214,365	239,750	214,064	239,750	214,400
6530-Conference/Training/Ed	4,650	4,954	9,000	6,125	9,000	5,250
6532-Maintenance/Other Supplies	-	10,622	2,000	595	2,000	2,176
Total 53-Materials & Services	\$256,624	\$241,245	\$260,550	\$230,318	\$260,768	\$231,076
54-Interfund Charges						
6900-Interfund Chg Facility Maint.	13,972	14,510	13,972	13,972	13,972	14,510
6902-Interfund Chg Central Supply	-	43	-	-	-	43
6904-Interfund Chg Admin OH	64,485	64,485	64,485	59,873	64,485	64,485
6907-Interfund Chg Vehicle Replace	1,400	1,400	1,400	1,400	1,400	1,867
6908-Interfund Chg Vehicle Maint.	2,033	1,888	2,033	2,033	2,033	1,964
6918-Interfund Chg Comp Maint	21,297	21,681	21,297	21,297	21,297	21,681
6920-Interfund Chg Computer Replace	6,709	6,709	6,709	6,709	6,709	6,709
6923-Interfund Chg Software	1,433	2,640	1,433	1,124	1,433	2,640
6924-Interfund Chg Motor Rental	1,685	-	1,685	1,685	1,685	132
Total 54-Interfund Charges	\$113,014	\$113,356	\$113,014	\$108,093	\$113,014	\$114,031
60-Capital Outlay						
6602-Capitalized Asset Contra Accou	(21,615)	(102,458)	-	-	-	-
7000-Vehicles and Equipment	226,568	206,736	256,073	249,751	325,644	232,000
7025-Software Cost	58,520	104,908	67,850	65,367	72,296	81,600
Total 60-Capital Outlay	\$263,473	\$211,270	\$323,923	\$306,046	\$397,940	\$313,600
61-Depreciation						
6600-Depreciation / Replacement	61,533	76,313	61,533	-	61,533	-
Total 61-Depreciation	\$61,533	\$76,313	\$61,533	\$0	\$61,533	\$0

(30720000)

Computer Acquisition/Maintenance

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
63-Transfer Out						
8220-Transfers Out - Insurance Rese	9,899	-	9,899	8,249	9,899	10,097
Total 63-Transfer Out	\$9,899	\$0	\$9,899	\$8,249	\$9,899	\$10,097
Total Expenses	\$1,430,495	\$1,317,009	\$1,459,521	\$1,240,634	\$1,533,756	\$1,264,839
Total 30720000-Computer Acquisition/Maint.	(\$136,366)	(\$4,099)	(\$165,392)	\$690,971	(\$239,627)	\$48,071



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The City of
MADERA

CITY
DEBT

Debt Service

The City implemented a Debt Management Policy on October 18, 2017 by adopting Resolution 17-163. The Debt Policy has been developed to provide guidance in the issuance and management of debt and is intended to comply with Government Code (GC) 8855(i) which became effective January 1, 2017. Consistent with the requirements of GC 8855(i), the policy includes the purpose of the debt, type of debt that may be issued, relation of the debt to the capital improvement plan (if applicable), policy goals and internal control procedures to ensure that the proceeds of the debt issuance will be directed to the intended use.

The policy provides guidance for maintaining sound financial position while designing the debt issuance. The goals of the policy include ensuring flexibility in response to future service demands, changing revenue streams, fluctuations in operating expenses and meeting capital improvement objectives. Long-term debt may be issued to finance or refinance the construction, acquisition, and rehabilitation of capital improvements, equipment, and land. All debt must be approved by the City Council. Short-term debt may be issued for operational cash flow or short-lived assets. The issuance of debt must not constitute an unreasonable burden to taxpayers, ratepayers or constituents.

Summary of City Debt Service For Fiscal Year 2022

<i>Fund</i>	<i>Issuance</i>	<i>Principal</i>	<i>Interest</i>	<i>Total</i>
General Fund	2019 Solar Energy Lease	\$788,000	\$527,353	\$1,315,353
General Fund	2018 Police Facility Loan	\$111,200	\$13,739	\$124,939
General Fund	2019 LRBs (Fire Station)	\$135,000	\$168,000	\$303,000
Total General		\$1,034,200	\$709,092	\$1,743,292
Water Enterprise	2015 Water/Wastewater Refunding Revenue Bonds	\$85,000	\$61,050	\$146,050
Water Enterprise	2019 Water Refunding Revenue Bonds	\$418,148	\$214,593	\$632,741
Total Water		\$503,148	\$275,643	\$778,791
Sewer Enterprise	2021 BBVA Loan	\$372,000	\$150,626	\$522,626
Sewer Enterprise	2015 Water/Wastewater Refunding Revenue Bonds	\$1,165,000	\$844,710	\$2,009,710
Total Sewer		\$1,537,000	\$995,336	\$2,532,336

Airport Enterprise	2007 Hangar Loan	\$25,939	\$2,541	\$28,480
Golf Course Enterprise	2018 Commercial Loan	\$306,200	\$22,590	\$328,790
Total Debt Service		\$3,406,487	\$2,005,201	\$5,411,688

The following is a detailed description of the City's long-term debt:

GENERAL FUND

Solar Energy and HVAC Upgrade Project

The City approved a lease/purchase agreement in the amount of \$19,432,000 with the Bank of America in December 2019 to finance a comprehensive energy savings project. The City approved a resolution to enter into an agreement with ENGIE Services U.S. Inc. (ENGIE) in November 2019 to design and install various energy improvements at 17 different City locations and facilities. The energy savings project includes solar generating facilities, HVAC system upgrades, electric vehicle charging stations, LED lighting retrofits and solar streetlighting. Approximately 76 percent of the overall project costs are for solar improvements. The total cost of the project is \$18,848,862.

The lease/purchase amount of \$19,432,000 includes \$18,848,862 for the cost of the project, \$494,906 in capitalized interest and \$88,000 in cost of issuance. During the construction phase of the project, only interest will be paid on the financing. The lease/purchase agreement is an obligation of the City's General Fund, but a portion of the payments and associated energy savings will be allocated to other City funds, including Water, Wastewater, Airport and the Successor Agency. The net energy savings (savings less lease payments) is estimated to be \$6,909,256 through the year 2040, the term of the financing. Additional savings is anticipated after the lease is paid. The solar project assets will become the property of the City when all terms of the lease agreement are met. Lease payments are made semi-annually, June 1 and December 1 beginning June 1, 2020. The first three payments are interest only through June 1, 2021, thereafter the annual debt service payments range from \$1,314,878 to \$1,315,756. The effective interest rate is 2.77% with a term of 20 years.

The annual debt service requirements are as follows:

Annual Debt Service ENGIE Energy Project			
<i>Year</i>	<i>Principal</i>	<i>Interest</i>	<i>Total</i>
2022	\$788,000	\$527,353	\$1,315,353
2023	\$810,000	\$505,220	\$1,315,220
2024	\$833,000	\$505,220	\$1,315,220
2025	\$856,000	\$482,465	\$1,315,220
26-30	\$4,655,000	\$1,920,870	\$6,575,870
31-35	\$5,349,000	\$1,229,174	\$6,578,174
36-40	\$6,141,000	\$434,682	\$6,575,682
Total	\$19,432,000	\$6,097,102	\$25,529,102

LOANS

Police Facility Commercial Loan (2018 Police Facility Refinancing)

In December 2005, the City entered into a capital lease agreement for \$1,500,000 for the construction of the police facility. The entire purchase price for the facility was \$5,200,000, of which \$1,500,000 was financed over a period of 20 years. The City refunded the capital lease in January 2018 and entered into a new capital lease. The 2018 refunding not only refinanced the remaining balance of Police Facility capital lease, it also included the refinance of 1993 Variable Rate Demand Bonds for the Golf Course (discussed in more detail separately in the Golf Course Enterprise Fund section).

The lease was assigned to Zions Bank/California Bank & Trust and named the Police Facility Commercial Loan. The payments are due in annual installments of \$124,870 to \$125,048 beginning May 2018 with interest rate fixed at 2.76% per annum, payable semi-annually. The principal and interest remaining on the agreement is payable through 2026. At June 30, 2021 the outstanding principal and interest balance was \$562,313.

The annual debt service requirements are as follows:

Annual Debt Service for Police Facility Refunding			
<i>Year</i>	<i>Principal</i>	<i>Interest</i>	<i>Total</i>
2022	\$111,200	\$13,739	\$124,939
2023	\$114,400	\$10,648	\$125,048
2024	\$117,400	\$7,470	\$124,870
2025	\$120,800	\$4,206	\$125,006
2026	\$61,600	\$850	\$62,450
Total	\$525,400	\$36,913	\$562,313

BONDS

2019 Lease Revenue Bonds (Fire Station)

The Madera Public Financing Authority issued Lease Revenue Bonds in June 2019 for \$4,005,000. The proceeds were used to finance the construction of a fire station. The City entered into a Facilities Lease Agreement with the Madera Public Financing Authority to make rental payments. The Bonds are due in annual installments of \$230,000 to \$307,000 through February 1, 2039 with interest payable semiannually on February 1 and August 1 of each year, with an interest rate ranging from 3.00% to 5.00%. Debt service payments will be paid from the Measure K sales tax revenue allocated to the Fire Department each year. At June 30, 2021 the outstanding principal and interest balance was \$5,482,350.

The annual debt service requirements are as follows:

Annual Debt Service for Lease Revenue Bonds (Fire Station 58)			
<i>Year</i>	<i>Principal</i>	<i>Interest</i>	<i>Total</i>
2022	\$135,000	\$168,000	\$303,000
2023	\$145,000	\$162,600	\$307,600
2024	\$150,000	\$155,350	\$305,350
25-29	\$865,000	\$657,000	\$1,522,000
30-34	\$1,100,000	\$422,400	\$1,522,400
35-39	\$1,355,000	\$167,000	\$1,522,000

Total	\$3,750,000	\$1,732,350	\$5,482,350
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WATER ENTERPRISE FUND

Water and Wastewater Refunding Revenue Bonds, Series 2015

In December 2015, the City issued the 2015 Water and Wastewater Refunding Bonds in the aggregate amount of \$30,140,000. Proceeds from the bonds were used to refund a portion of the 2006 Water and Wastewater Revenue Bonds, with \$2,025,000 allocated to the Water Bonds and \$28,115,000 allocated to the Wastewater Bonds (the Wastewater component is discussed in more detail in the Sewer Enterprise section). The Water Enterprise portion of the 2015 Refunding Bonds are due in annual installments of \$141,445 to \$149,215 through March 1, 2036 with interest payable semi-annually on September 1 and March 1 of each year at 3.7%. At June 30, 2021, the outstanding principal and interest balance of the Water Enterprise fund portion of the Water and Wastewater Revenue Bonds was \$2,179,470.

The Financing Authority has pledged a portion of future water and wastewater revenue to repay the 2015 Water and Wastewater Revenue Bonds.

The annual debt service requirements are as follows:

Annual Debt Service for 2015 Water & Wastewater BondsWater Enterprise Fund			
<i>Year</i>	<i>Principal</i>	<i>Interest</i>	<i>Total</i>
2022	\$85,000	\$61,050	\$146,050
2023	\$85,000	\$57,905	\$142,905
2024	\$90,000	\$54,760	\$144,760
25-29	\$510,000	\$220,335	\$730,335
30-34	\$605,000	\$120,065	\$725,065
35-39	\$275,000	\$15,355	\$290,355
Total	\$1,650,000	\$529,470	\$2,179,470

2019 Water Revenue Refunding Bonds

In December 2019, the City refunded the 2010 Water Revenue Bonds. The Water Revenue Bonds, Series 2010 were issued by the Financing Authority in November 2010 for \$11,215,000. The City used the proceeds from the Bonds to bring the City into compliance with State Law to have the entire City on meters by the year 2025.

The City refunded the 2010 Water Revenue Bonds at a lower interest rate and resulted in annual debt service cost savings to the City. The 2019 Water Revenue Refunding Bonds issued in the amount of \$9,016,903, due in semi-annual installments ranging from \$631,434 to \$638,984, beginning March 2020 with a fixed rate of 2.64%, payable through March 1, 2037. At June 30, 2021, the outstanding principal and interest balance of the 2019 Water Refunding Bond was \$10,144,040.

The annual debt service requirements are as follows:

Annual Debt Service for 2019 Water Revenue RefundingBonds			
<i>Year</i>	<i>Principal</i>	<i>Interest</i>	<i>Total</i>
2022	\$418,148	\$214,593	\$632,741

2023	\$435,546	\$203,439	\$638,985
2024	\$447,120	\$191,864	\$638,984
25-29	\$2,396,766	\$775,604	\$3,172,370
30-34	\$2,717,599	\$440,560	\$3,158,159
35-37	\$1,817,861	\$84,941	\$1,902,802
Total	\$8,233,040	\$1,911,000	\$10,144,040

SEWER ENTERPRISE FUND

California Infrastructure and Economic Development Bank (CIEDB) Loan

In March 2006, the City entered into an installment sale agreement with California Infrastructure and Economic Development Bank (CIEDB) for the purpose of making improvements to the wastewater treatment plant. The loan was for 30 years with an effective interest rate of 3.01%. Semi-annual installment payments range from \$383,084 to \$525,788. In addition to the principal and interest paid annually, the City paid an annual fee to CIEDB in an amount equal to 0.3% of the outstanding principal. The loan was secured at the same time as the 2006 Water and Wastewater Revenue Bonds were issued. The CIEDB loan was refunded in January 2021 with a taxable loan from BBVA.

BBVA Compass Loan

In January 2021, the City refinanced the CIEDB Loan for the purpose of saving on annual debt service costs. The loan, in the amount of \$6,472,000, is for 15 years with an effective interest rate of 2.41%. Annual installment payments range from \$502,989 to \$522,626. The average fiscal year savings is \$24,655, with a total savings of \$369,829. At June 30, 2021 the outstanding principal and interest balance was \$7,701,438.

The annual debt service requirements are as follows:

BBVA Compass Loan			
<i>Year</i>	<i>Principal</i>	<i>Interest</i>	<i>Total</i>
2022	\$372,000	\$150,626	\$522,626
2023	\$379,000	\$142,443	\$521,443
2024	\$387,000	\$133,213	\$520,213
2025	\$395,000	\$123,790	\$518,790
26-30	\$2,106,000	\$470,384	\$2,576,384
31-35	\$2,336,000	\$202,994	\$2,538,994
2036	\$497,000	\$5,989	\$502,989
Total	\$6,472,000	\$1,229,438	\$7,701,438

Water and Wastewater Refunding Revenue Bonds, Series 2015

In December 2015, the City issued the 2015 Water and Wastewater Refunding Bonds in the aggregate amount of \$30,140,000. Proceeds from the bonds were used to refund a portion of the 2006 Water and Wastewater Revenue Bonds, with \$2,025,000 allocated to the Water Bonds and \$28,115,000 allocated to the Wastewater Bonds (the Water Bond component is discussed in more detail in the Water Enterprise Fund section). The Wastewater Enterprise Fund portion of the 2015 Refunding Bonds are due in annual installments of \$2,013,865 to \$2,006,110 through March 1, 2036 with interest payable semi-annually on September 1 and March 1 of

each year at 3.7%. At June 30, 2021, the outstanding principal and interest balance of the Water Enterprise fund portion of the Water and Wastewater Revenue Bonds was \$30,158,219.

The annual debt service requirements are as follows:

Annual Debt Service for 2015 Water & Wastewater BondsSewer Enterprise Fund			
<i>Year</i>	<i>Principal</i>	<i>Interest</i>	<i>Total</i>
2022	\$1,165,000	\$844,710	\$2,009,710
2023	\$1,210,000	\$801,605	\$2,011,605
2024	\$1,250,000	\$756,835	\$2,006,835
2025	\$1,300,000	\$710,584	\$2,010,584
26-30	\$7,260,000	\$2,794,425	\$10,054,425
31-35	\$8,705,000	\$1,348,280	\$10,053,280
2036	\$1,940,000	\$71,780	\$2,011,780
Total	\$22,830,000	\$7,328,219	\$30,158,219

AIRPORT ENTERPRISE FUND

Airport Hangar Loan

In 2007, the City obtained a fifteen-year loan from the Department of Transportation, Division of Aeronautics for the purchase of 14 airplane hangars, with annual payments ranging from \$14,131 to \$27,180, including interest at 4.78%. At June 30, 2021 the outstanding balance of the loan was \$56,961.

Annual Debt Service for Airport Hangar Loan			
<i>Year</i>	<i>Principal</i>	<i>Interest</i>	<i>Total</i>
2022	\$25,939	\$2,541	\$28,480
2023	\$27,181	\$1,300	\$28,481
Total	\$53,120	\$3,841	\$56,961

GOLF COURSE ENTERPRISE FUND

Golf Course Commercial Loan (2018 Refunding of the 1993 Variable Rate Demand Bonds)

In May 1993, the Financing Authority issued Variable Rate Demand Bonds in the aggregate principal amount of \$5,280,000. The proceeds were used to redeem \$4,835,000 of its December 8, 1989 Lease Revenue Bonds, Series A plus \$262,450 for additional Golf Course construction.

On January 1, 2018, the 1993 Variable Rate Demand Bonds were refunded and the Financing Authority paid the City an advance rental for the use and right to the possession of the Golf Course and Police facilities for a total of \$2,553,000 (police facilities portion discussed in the General Fund section). The loan is due in annual principal installment of \$138,100 to \$161,800 beginning May 2018 with interest

rate fixed at 3.19% per annum, payable semi-annually. At June 30, 2021 the outstanding principal and Interest remaining on the loan is \$822,015.

The annual debt service requirements at June 30, 2021 are as follows:

Annual Debt Service for Golf Course Commercial Loan			
<i>Year</i>	<i>Principal</i>	<i>Interest</i>	<i>Total</i>
2022	\$306,200	\$22,590	\$328,790
2023	\$316,100	\$12,744	\$328,844
2024	\$161,800	\$2,581	\$164,381
Total	\$784,100	\$37,915	\$822,015

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Park Facilities Debt Org List							
80200000-Park Facilities Debt Services	194,257	-	196,200	-	(196,200)	-100.0%	NaN
Total Park Facilities Debt	194,257	-	196,200	-	(196,200)	-100.0%	NaN
Total	\$194,257	\$0	\$196,200	\$0	(\$196,200)	-100.0%	NaN

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
80200000-Park Facilities Debt Services Category Expenditures							
58-Special Payments	194,257	-	196,200	-	(196,200)	-100.0%	#Error
Total 80200000-Park Facilities Debt Services-80200000	194,257	-	196,200	-	(196,200)	-100.0%	#Error

(80200000)

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
49-Transfers In						
4355-Transfer-In	194,257	-	194,257	161,881	194,257	-
Total 49-Transfers In	\$194,257	\$0	\$194,257	\$161,881	\$194,257	\$0
Total Revenues	\$194,257	\$0	\$194,257	\$161,881	\$194,257	\$0
58-Special Payments						
8000-Interest Expense	9,250	-	9,343	-	9,343	-
8001-Principal Payment	185,007	-	186,857	-	186,857	-
Total 58-Special Payments	\$194,257	\$0	\$196,200	\$0	\$196,200	\$0
Total Expenses	\$194,257	\$0	\$196,200	\$0	\$196,200	\$0
Total 80200000-Park Facilities Debt Services	\$0	\$0	(\$1,943)	\$161,881	(\$1,943)	\$0



The City of
MADERA

CAPITAL FUNDS & PROJECTS

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		
					Dollar Change	Pct Chg	% of Total
Street Road CAP Org List							
70000000-Roads/Streets Capital Project	620,833	1,119,222	1,614,073	-	(1,614,073)	-100.0%	.0%
70104300-General Capital Projects	-	5,514,585	27,802,696	1,315,353	(26,487,343)	-95.3%	100.0%
Total Street Road CAP	620,833	6,633,807	29,416,769	1,315,353	(28,101,416)	-95.5%	100%

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		
					Dollar Change	Pct Chg	% of Total
Capital Assets Org List							
70500000-Water Capital Projects	2,046	6,829	2,579,826	-	(2,579,826)	-100.0%	.0%
71000000-Sewer Capital Projects	958	32,113	1,334,469	-	(1,334,469)	-100.0%	.0%
Total Capital Assets	3,004	38,942	3,914,295	-	(3,914,295)	-100.0%	0%
Total	\$623,837	\$6,672,749	\$33,331,064	\$1,315,353	(\$32,015,711)	-96.1%	100%

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		
					Dollar Change	Pct Chg	% of Total
70000000-Roads/Streets Capital Project Category Expenditures							
60-Capital Outlay	620,833	1,119,222	1,614,073	-	(1,614,073)	-100.0%	#Error
Total 70000000-Roads/Streets Capital Project-70000000	620,833	1,119,222	1,614,073	-	(1,614,073)	-100.0%	#Error

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		
					Dollar Change	Pct Chg	% of Total
70104300-General Capital Projects Category Expenditures							
58-Special Payments	-	310,525	538,266	1,315,353	777,087	144.4%	100.0%
60-Capital Outlay	-	5,204,060	27,264,430	-	(27,264,430)	-100.0%	.0%
Total 70104300-General Capital Projects-70104300	-	5,514,585	27,802,696	1,315,353	(26,487,343)	-95.3%	100%

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		
					Dollar Change	Pct Chg	% of Total
70500000-Water Capital Projects Category Expenditures							
60-Capital Outlay	2,046	6,829	2,579,826	-	(2,579,826)	-100.0%	#Error
Total 70500000-Water Capital Projects-70500000	2,046	6,829	2,579,826	-	(2,579,826)	-100.0%	#Error

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	Budgeted 2021/22	Change from 2021/22		
					Dollar Change	Pct Chg	% of Total
71000000-Sewer Capital Projects Category Expenditures							
60-Capital Outlay	958	32,113	1,334,469	-	(1,334,469)	-100.0%	#Error
Total 71000000-Sewer Capital Projects-71000000	958	32,113	1,334,469	-	(1,334,469)	-100.0%	#Error

(70000000)

Roads/Streets Capital Project

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
49-Transfers In						
4360-Transfer-In CIP	-	1,077,715	1,533,213	-	1,533,213	1,077,715
Total 49-Transfers In	\$0	\$1,077,715	\$1,533,213	\$0	\$1,533,213	\$1,077,715
Total Revenues	\$0	\$1,077,715	\$1,533,213	\$0	\$1,533,213	\$1,077,715
60-Capital Outlay						
7050-Construction/Infrastructure	620,833	1,119,222	1,614,073	1,118,733	1,587,754	-
Total 60-Capital Outlay	\$620,833	\$1,119,222	\$1,614,073	\$1,064,192	\$1,587,754	\$0
Total Expenses	\$620,833	\$1,119,222	\$1,614,073	\$1,064,192	\$1,587,754	\$0
Total 70000000-Roads/Streets Capital Project	(\$620,833)	(\$41,507)	(\$80,860)	(\$1,064,192)	(\$54,541)	\$1,077,715

	Actual 2018/19	Actual 2019/20	Budgeted 2020/21	11Mo Actual 2020/21	Projection 2020/21	Budgeted 2021/22
40-Interfund Charges						
4346-Interfund Chg Cost Distributio	-	-	-	-	-	-
Total 40-Interfund Charges	\$0	\$0	\$0	\$0	\$0	\$0
47-Gains & Proceeds						
4752-Proceeds From Lease Financing	-	19,432,000	-	-	-	-
Total 47-Gains & Proceeds	\$0	\$19,432,000	\$0	\$0	\$0	\$0
49-Transfers In						
4355-Transfer-In	-	225,773	-	-	-	225,773
4360-Transfer-In CIP	-	-	-	-	-	1,315,353
Total 49-Transfers In	\$0	\$225,773	\$0	\$0	\$0	\$1,541,126
Total Revenues	\$0	\$19,657,773	\$0	\$0	\$0	\$1,541,126
58-Special Payments						
6449-Bond Cost of Issuance Fees	-	84,752	-	-	-	-
8000-Interest Expense	-	225,773	538,266	269,133	538,266	527,353
8001-Principal Payment	-	-	-	-	-	788,000
Total 58-Special Payments	\$0	\$310,525	\$538,266	\$269,133	\$538,266	\$1,315,353
60-Capital Outlay						
7030-Facilities And Improvements	-	5,204,060	27,264,430	19,331,808	20,196,658	-
Total 60-Capital Outlay	\$0	\$5,204,060	\$27,264,430	\$13,668,014	\$20,196,658	\$0
Total Expenses	\$0	\$5,514,585	\$27,802,696	\$13,937,147	\$20,734,924	\$1,315,353
Total 70104300-General Capital Projects Net	\$0	\$14,143,188	(\$27,802,696)	(\$13,937,147)	(\$20,734,924)	\$225,773

Description	Amount
2 Patrol Interceptor	130,000
Police Caravan	28,000
Tahoe & Charger	100,000
3 Motorcycles	105,000
Airport Flail Mower	15,500
Landscape Trailer	12,000
Various Mowers for Parks	61,000
Sewer 6" Pump	55,000
Sewer Jet Rodder/Vacuum Truck	475,000
WWTP Tractor	85,000
Total Fleet Replacement	\$ 1,066,500

Description	Amount
2 Patrol Vehicles	130,000
Facilities Bucket Truck	130,000
Fire Command Vehicle	85,000
Total New Fleet	\$ 345,000

Description	Amount
2 Transit Vans (Grants)	218,346
Server for Transit Center	19,511
Total Grants	\$ 237,857

Description	Amount
CDBG Grant: Sidewalk Repair	500,000
Contingency & Emergency	75,000
Total Streets	\$ 575,000

Total Capital Outlay (Excluding CIP)	\$ 2,224,357
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CIP |

City of Madera, California

Project Details

'21/'22 thru '25/'26

PROJECTS BY DEPARTMENT

Department	Project #	'21/'22	'22/'23	'23/'24	'24/'25	'25/'26	Total
Airport							
AIP-0028 T-Hangar Development Phase 1	AIP-0028				0		0
AIP-0029 Tee Hangar Development Const-II	AIP-0029	0	0	0	0	0	0
AIP-0031 Apron & Taxiway Drainage	AIP-0031	1,087,000					1,087,000
AIP-0034 Commercial Hangar Develop Extend-III	AIP-0034				0		0
AIP-0040 RUNWAY 12-30 MILL AND FILL	AIP-0040			297,000	3,213,000		3,510,000
AIP-0042 Taxiway Mill & Fill	AIP-0042			297,000			297,000
AIP-0043 Airport Layout Plan	AIP-0043					125,000	125,000
Airport Total		1,087,000	0	594,000	3,213,000	125,000	5,019,000
Community Development							
CD-00001 City Hall Relocation & Expansion	CD-00001					500,000	500,000
Community Development Total						500,000	500,000
Engineering							
ALY-0001 Torres Way Alley Paving	ALY-0001	200,000					200,000
ALY-0003 2021 CMAQ Alley Paving Project	ALY-0003	687,000					687,000
B-000002 Westberry Bridge Construction	B-000002				7,500,000		7,500,000
B-000004 BPMP Rehab/Repair of 3 Bridges	B-000004	212,000					212,000
B-000005 Granada Pedestrian Bridge	B-000005	245,000	185,000	2,070,000			2,500,000
CD-00002 Engineering Front Counter ADA Upgrades	CD-00002	25,000					25,000
ENG A Federal/State-Local Match	ENG A	0	0	80,000	80,000	80,000	240,000
ENG F CIP Engineering	ENG F	543,000	559,000	576,000	593,000	611,000	2,882,000
ENG-000C Traffic Warrants	ENG-000C	25,000	25,000	25,000	25,000	25,000	125,000
ENG-000G Micro-Paver Distress Survey	ENG-000G	20,000	50,000				70,000
MUP-UDII Master Utility Plan Update, II	MUP-UDII			900,000			900,000
R-000010 Olive Ave Widening-Gateway to Knox	R-000010	7,070,000					7,070,000
R-000031 Contingency / Project Administration	R-000031	166,000	170,000	173,000	177,000	180,000	866,000
R-000032 UPRR Crossing - Street Approach	R-000032	80,000	80,000	80,000	80,000	80,000	400,000
R-000037 Raymond Rd Shoulder-n/o Cleveland	R-000037	64,100	256,600	5,700			326,400
R-000038 Gateway/Central/3rd/E St Sidewalks	R-000038	0					0
R-000041 Concrete Projects - Share Program	R-000041	20,000	20,000	20,000	20,000	20,000	100,000
R-000046 Lake St Widening-Fourth to Cleveland	R-000046		100,000			1,350,000	1,450,000
R-000049 Olive Ave Concept Plan	R-000049	12,000					12,000
R-000050 Pine St Reconstr-Howard to Fourth St	R-000050		50,000		540,000		590,000
R-000054 Cleveland Ave Widen-Schnoor to SR99	R-000054				360,000	4,000,000	4,360,000
R-000057 Lake-Fourth-Central Intersection	R-000057	51,000	1,172,000	15,500			1,238,500
R-000058 Schnoor Ave Sidewalk-Sunset to River	R-000058	50,000	223,000				273,000
R-000060 Storey Rd Shoulder Paving	R-000060	4,000	291,000	4,500			299,500
R-000064 ADA Walkability Sidewalks Program	R-000064	60,000	80,000	80,000	80,000	80,000	380,000
R-000067 Pecan Ave Shoulder Paving	R-000067	80,000	530,900				610,900
R-000071 2020-21 City Streets 3R & ADA Project	R-000071	636,000					636,000
R-000072 Ave 17/Sharon Blvd Improvements	R-000072	5,310,910					5,310,910
R-000077 RMRA Seals/Overlays 2019-20	R-000077	150,404					150,404
R-000078 RMRA Seals/Overlays 2020-21	R-000078	1,350,000					1,350,000

Department	Project #	'21/'22	'22/'23	'23/'24	'24/'25	'25/'26	Total
R-000079 RMRA Seals/Overlays 2021-22	R-000079	2,350,000					2,350,000
R-000080 RMRA Seals/Overlays 2022-23	R-000080		2,100,000				2,100,000
R-000081 2022-23 City Streets 3R & ADA Project	R-000081		1,353,000				1,353,000
R-000082 Almond Ave Extension - Pine to Stadium	R-000082	225,000	320,000	4,649,737	1,450,263		6,645,000
R-000084 Pedestrian Facilities, Various Locations	R-000084	402,754	6,135				408,889
R-000085 Lilly St & Vineyard Pedestrian Facilities	R-000085	313,772	44,908				358,680
R-000086 Sidewalk Repairs at Various Locations	R-000086	36,755					36,755
R-000087 Almond/Pine/Stadium Traffic Study	R-000087	120,000					120,000
R-000093 Washington School Sidewalks CMAQ	R-000093	40,000	328,000				368,000
R-000094 Sidewalk Improvements Var Locations	R-000094	250,000	1,415,000	1,158,000			2,823,000
R-0025X Fourth St Tree Replacemt-Pine to K	R-0025X	25,000					25,000
S-000012 Schnoor Ave Trunk Sewer Rehab	S-000012	80,000	500,000				580,000
S-000995 Road 28 Sewer Loan Repayment	S-000995	4,000	4,000	4,000	4,000	4,000	20,000
S-000996 Southeast Quad Sewer Improvement	S-000996					464,000	464,000
S-000997 Northeast Quad Sewer Improvement	S-000997					73,560	73,560
S-000998 Northwest Quad Sewer Improvement	S-000998					250,000	250,000
S-000999 Reimbursements - Sewer Construction	S-000999					100,000	100,000
SD-00014 NW Quad Storm Drain Improvement	SD-00014					7,400,000	7,400,000
SD-00015 SE Quad Storm Drain Improvements	SD-00015					17,500,000	17,500,000
SD-00017 G St Storm Drain Improvements	SD-00017		170,000	1,361,500			1,531,500
SD-13-PX Retention Basin Land Acquisition	SD-13-PX		50,000	40,000	40,000	35,000	165,000
SD-14-P11 Granada Dr/Ave 12.5 Retention Basin	SD-14-P11	100,000					100,000
SD-15-P7 Ellis St/Krohn St Retention Basin	SD-15-P7		100,000				100,000
SD-P18 Sienna Basin	SD-P18	0					0
SS-00000 Engineering Support for Sewer Projects	SS-00000	25,000	25,000	25,000	25,000	25,000	125,000
SS-00006 Fairgrounds Liftstation-VFD	SS-00006	575,582					575,582
SS-00007 Airport Lift Station Force Main Study	SS-00007	20,000					20,000
SS-00008 2018 Sewer Manhole Project	SS-00008	150,000					150,000
SS-00009 2018 Sewer Repairs	SS-00009	1,000,000					1,000,000
SS-00010 Airport Lift Station Pumps Replacement	SS-00010	150,000					150,000
SS-00011 Mainberry Sewer - Howard to Sunset	SS-00011	450,000					450,000
SS-00012 Doubletree Sewer - Westberry to Liberty	SS-00012	325,000					325,000
SS-00013 Pecan Ave Parallel Sewer Main	SS-00013	1,351,061					1,351,061
SS-00014 Avenue 13 Sewer Trunk Main Rehabilitation	SS-00014	5,400,000			2,900,000		8,300,000
SS-00015 SEWER LIFT STATION R&R	SS-00015	50,000	120,000				170,000
S-STDY-1 Sewer System Assess/Rehab	S-STDY-1	140,563					140,563
S-STDY-2 Sewer Asset Mgmt Software	S-STDY-2	75,000					75,000
S-VI-002 Sewer Main Video Inspection	S-VI-002	695,000		150,000	150,000	150,000	1,145,000
TS-00017 Granada Dr/Howard Rd Traffic Signal	TS-00017	59,847					59,847
TS-00022 4th St Traffic Signal Interconnect	TS-00022	16,800					16,800
TS-00023 HOPYQ Intersection Traffic Signals	TS-00023	155,000					155,000
TS-00024 Cleveland/Granada Dr Traffic Signal	TS-00024	67,000	539,000				606,000
TS-00029 Stadium Rd/Gary Ln HAWK Pedestrian Signal	TS-00029	35,560					35,560
TS-00030 Miscellaneous Traffic Safety Items	TS-00030	20,000	20,000	20,000	20,000	20,000	100,000
TS-00032 D St/South St Traffic Signal	TS-00032	67,000	459,000				526,000
TS-00033 Lake St and Adell St Flashing Stop Signs	TS-00033	22,580					22,580
TS-00034 Granada Dr Pedestrian Improvements	TS-00034	126,400					126,400
W-000000 Engineering Support for Water Projects	W-000000	25,000	25,000	25,000	25,000	25,000	125,000
W-000003 Water Main Upgrades - Locations 1-12	W-000003	115,000	835,000				950,000
W-000004 Water Main Upgrades - Locations 13-23	W-000004	135,000	1,380,000				1,515,000
W-000006 H St-Water Main Upgrades	W-000006	30,000		450,000			480,000
W-000008 10th St-Water Main Upgrades	W-000008	30,000		1,090,000			1,120,000
W-000009 Gateway-Riverside River Crossing	W-000009	290,046					290,046
W-000026 Water Tower Demolition	W-000026	512,296					512,296
W-000031 Manual Read Water Meter Replacements/AMR	W-000031	1,130,000	335,000	335,000	335,000	335,000	2,470,000
W-000032 2018-19 New Water Meter Installations	W-000032	1,235,000					1,235,000
W-000033 Residential AMR Water Meter Replacements	W-000033	970,000	530,000	540,000	550,000		2,590,000

Department	Project #	'21/'22	'22/'23	'23/'24	'24/'25	'25/'26	Total
W-000037 Northeast Water Transmission Main	W-000037	430,000	3,025,200				3,455,200
W-000038 Well 27 Rehabilitation	W-000038	30,000	289,107				319,107
W-000039 2022 Year 2 Pipeline Replacements	W-000039		1,100,000				1,100,000
W-000040 2021 Year 1 Pipeline Replacements	W-000040	1,100,000					1,100,000
W-000041 2021 Leak Detection CIP	W-000041	80,000					80,000
W-000999 Reimbursements - Water Mains	W-000999	0					0
W-GW-001 Water Well 37-Install Pump	W-GW-001	50,000	1,070,000				1,120,000
W-GW-0024 Sharon Blvd. S/O Ave 17 - Well	W-GW-0024	0					0
W-GW-003 Water Well 36- SR145/Indigo	W-GW-003	120,000	2,200,000				2,320,000
W-PNE-04 Lake St Water Main-Ellis to Ave 17	W-PNE-04	85,000	615,000				700,000
W-PS-001 Ave 17 & Lake Pump Station/Tank	W-PS-001	462,000	6,270,000				6,732,000
W-PSW-45 Almond Ave Water Main, Pine-Stadium	W-PSW-45		88,000	188,000			276,000
W-STDY-2 Water System Condition Assess/Rehab	W-STDY-2	296,000					296,000
W-STDY-3 Water Asset Mgmt Software	W-STDY-3	150,000					150,000
W-T-0001 Water Storage Tank Installation	W-T-0001	868,000	9,000,000				9,868,000
Engineering Total		40,129,430	38,108,850	14,065,937	14,954,263	32,807,560	140,066,040
Fire Department							
FD-00001 Fire Station 7 - Parking Lot Paving	FD-00001	6,000					6,000
FD-00002 Fire Station Constr, Northwest	FD-00002	0					0
FD-00003 Fire Station 6 Parking Lot	FD-00003	6,000					6,000
FD-00004 Fire station 56 Upgrades & Improvements	FD-00004	250,000					250,000
FD-00005 Fire station 57 Upgrades & Improvements	FD-00005	42,000	100,000				142,000
FD-00006 Fire station 58 Upgrades & Improvements	FD-00006	75,000	75,000				150,000
Fire Department Total		379,000	175,000				554,000
Parks & Community Services							
PK-00001 Ped/Bike Facilities	PK-00001	38,000	39,000	39,000	39,000	40,000	195,000
PK-00013 Sunrise Rotary Sports Complex	PK-00013		80,000	1,510,500			1,590,500
PK-00048 Tulare/Cleveland/Raymond Bike Path	PK-00048	20,000	315,000				335,000
PK-00056 Bike/Ped Path, FRT-Cleveland Ave	PK-00056			45,000	339,000		384,000
PK-00058 FRT-Granada to MID, North Bank	PK-00058				40,000	156,000	196,000
PK-00064 India Park	PK-00064	200,000					200,000
PK-00065 Centennial Park Pool Complex Ammenities	PK-00065		100,000	50,000			150,000
PK-00067 OLIVE PARK	PK-00067	195,000					195,000
PK-00068 North/West Land Acquisition	PK-00068			300,000			300,000
PK-00069 South/East Land Acquisition	PK-00069					300,000	300,000
PK-00070 Sunset Park Development	PK-00070	250,000		300,000			550,000
PK-00071 Town & Country Connectivity Project	PK-00071	684,820					684,820
PK-00072 Town & Country Park Rehabilitation	PK-00072	50,000	0	0	0	0	50,000
PK-00073 McNally Park Rehabilitation	PK-00073				50,000		50,000
PK-00074 Parkwood Park Rehabilitation	PK-00074		100,000				100,000
PK-00075 Rotary Park Road Improvements	PK-00075	55,000					55,000
Parks & Community Services Total		1,492,820	634,000	2,244,500	468,000	496,000	5,335,320
Police Department							
PD-00001 Police Station Parking Lot	PD-00001	300,000					300,000
Police Department Total		300,000					300,000
Public Works							
RM-00001 Rtnr Maint City Bridges Fresno RVR	RM-00001	50,000					50,000
W-000022 Water Tower Recoating	W-000022	120,000	1,370,000				1,490,000
W-000029 Downtown Valve Replacement	W-000029	130,000					130,000

Department	Project #	'21/'22	'22/'23	'23/'24	'24/'25	'25/'26	Total
W-000034 South St Water Tower Exterior Rehab	W-000034	265,000					265,000
W-000036 4th/Gateway Line and Valve	W-000036	440,000					440,000
W-000042 Chlorine Analyzers & Generators	W-000042	175,000	175,000	175,000	175,000	175,000	875,000
W-GW-005 Energy Efficient Upgrades at Well Sites	W-GW-005	106,000					106,000
WWTP-0010 Waste Discharge Permit	WWTP-0010	0	0				0
WWTP-0011 Water Treatment Plant Capacity Increase	WWTP-0011		0	200,000	3,560,000	2,340,000	6,100,000
WWTP20-01 WWTP WDR Permit Renewal Project	WWTP20-01	200,000					200,000
Public Works Total		1,486,000	1,545,000	375,000	3,735,000	2,515,000	9,656,000
RDA Successor Agency							
RDA-16-01 Adell St Utility Project	RDA-16-01	1,735,000					1,735,000
RDA-16-07 Adelaide Subdivision	RDA-16-07		1,598,478				1,598,478
RDA-17-02 Yosemite Lot Development	RDA-17-02		550,970				550,970
RDA-18-02 Adell St Interconnect, Kennedy & Adell	RDA-18-02	265,000					265,000
RDA Successor Agency Total		2,000,000	2,149,448	4,149,448			
Transit Program							
Trans-10 AHSC Transit Developments	Trans-10	177,000	416,000				593,000
TRANS-11 Transit Center Charging Station Project	TRANS-11	60,118	526,667				586,785
Transit Program Total		237,118	942,667	1,179,785			
GRAND TOTAL		47,111,368	43,554,965	17,279,437	22,370,263	36,443,560	166,759,593