



DRAFT

City of Madera

2019/2020

Consolidated Annual

Performance and

Evaluation Report

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## **CR-05 - Goals and Outcomes**

### **Progress the jurisdiction has made in carrying out its strategic plan and its action plan. 91.520(a)**

This could be an overview that includes major initiatives and highlights that were proposed and executed throughout the program year.

Major initiatives and highlights proposed and executed throughout the program year are as follows:

1. Addressed community challenges created by homelessness, coordinated case management, intake, and referrals with the local and regional collaboration of homeless service providers, input and accessed data to the Homeless Management Information System and represented Madera in the Fresno/Madera Continuum of Care.
2. Supported staffing, supplies and associated programming costs for Parks' suite of senior activities with meals, recreation and enrichment at two congregate sites. The program served 460 seniors.
3. Increased access to scholarships for higher education to 31 youth (29 low/moderate) high school students.
4. Assisted Habitat for Humanity addressing home repair needs for fifteen unduplicated homes. Repairs included roof repairs, roof replacement, water heater replacement and numerous accessibility modifications.
5. Completed new ADA compliant sidewalks adjacent to an elementary school (George Washington).
6. Assisted the Madera Rescue Mission with serving the homeless expenses (108,000 meals were served and 36,000 total bed nights were provided).
7. Assisted Door of Hope Pregnancy Care Center with office, educational supplies and brochures advertising their services (202 clients were served).
8. Assisted Pequeños Empresarios to provide early childhood education in healthy eating, manners, respect for the planet and financial literacy (thirty-seven children were served; each from low- to moderate-income households).

9. Completed ADA improvements to Pan Am Community Center, Bergon Senior Center and Centennial Park.
10. Initiated pedestrian improvements with pedestrian signal at Stadium Road and Gary Street.
11. Assisted Big Brothers Big Sisters in supporting thirty-six, one-to-one mentoring relationships, in social acceptance, scholastic competency, risk attitudes/ behaviors, and special/trusted adult in the child's life and Involvement in the juvenile justice system.
12. Initiated sidewalk improvements near Madera High North, Madison and Alpha Elementary Schools.
13. Initiated sidewalk improvements near MLK Middle School.
14. Initiated shade structure and lighting improvements at Centennial Park.

**Comparison of the proposed versus actual outcomes for each outcome measure submitted with the consolidated plan and explain, if applicable, why progress was not made toward meeting goals and objectives. 91.520(g)**

Categories, priority levels, funding sources and amounts, outcomes/objectives, goal outcome indicators, units of measure, targets, actual outcomes/outputs, and percentage completed for each of the grantee's program year goals.

Goal	Category	Source / Amount	Indicator	Unit of Measure	Expected – Strategic Plan	Actual – Strategic Plan	Percent Complete	Expected – Program Year	Actual – Program Year	Percent Complete
Decent Housing (1)	Affordable Housing	CDBG: \$0 / CalHome: \$	Homeowner Housing Added	Household Housing Unit	0	0		8	0	0.00%

Decent Housing (1)	Affordable Housing	CDBG: \$0 / CalHome: \$	Direct Financial Assistance to Homebuyers	Households Assisted	8	0	0.00%			
Decent Housing (2)	Affordable Housing	CalHome: \$	Public service activities for Low/Moderate Income Housing Benefit	Households Assisted	6	0	0.00%			
Decent Housing (2)	Affordable Housing	CalHome: \$	Direct Financial Assistance to Homebuyers	Households Assisted	0	0				
Decent Housing (3)	Affordable Housing	CalHOME: \$ / CalHome: \$ / HOME: \$	Homeowner Housing Rehabilitated	Household Housing Unit	89	0	0.00%			
Decent Housing (4)	Affordable Housing	CDBG: \$	Housing for Homeless added	Household Housing Unit	10	6	60.00%			
Decent Housing (4)	Affordable Housing	CDBG: \$	Other	Other	1	1	100.00%			
Expanded Economic Opportunities (1)	Non-Homeless Special Needs	CDBG: \$	Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	60	75	125.00%	80	104	130.00%
Expanded Economic Opportunities (2)	Non-Homeless Special Needs	CDBG: \$	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit	Persons Assisted	358	547	152.79%			

Expanded Economic Opportunities (2)	Non-Homeless Special Needs	CDBG: \$	Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	0	0				
Expanded Economic Opportunities (2)	Non-Homeless Special Needs	CDBG: \$	Public service activities for Low/Moderate Income Housing Benefit	Households Assisted	0	0		400	202	50.50%
Homeless Prevention (2)	Homeless	CDBG: \$	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit	Persons Assisted	0	0				
Homeless Prevention (2)	Homeless	CDBG: \$	Homeless Person Overnight Shelter	Persons Assisted	0	0				
Homeless Prevention (2)	Homeless	CDBG: \$	Overnight/Emergency Shelter/Transitional Housing Beds added	Beds	0	0				
Homeless Prevention (2)	Homeless	CDBG: \$	Homelessness Prevention	Persons Assisted	196	26	13.27%			
Suitable Living Environment (1)	Non-Housing Community Development	CDBG: \$	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit	Persons Assisted	21089	0	0.00%	21089	14762	70.00%
Suitable Living Environment (1)	Non-Housing Community Development	CDBG: \$	Other	Other	0	0				

Suitable Living Environment (3)	Non-Housing Community Development	CDBG: \$	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit	Persons Assisted	35000	43280	123.66%			
Suitable Living Environment (3)	Non-Housing Community Development	CDBG: \$	Other	Other	0	0				
Suitable Living Environment (4)	Non-Homeless Special Needs	CDBG: \$	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit	Persons Assisted	21089	0	0.00%			
Suitable Living Environment (4)	Non-Homeless Special Needs	CDBG: \$	Homeowner Housing Rehabilitated	Household Housing Unit	0	0		20	15	75.00%
Suitable Living Environment (5)	Non-Homeless Special Needs	CDBG: \$	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit	Persons Assisted	0	0				
Suitable Living Environment (5)	Non-Homeless Special Needs	CDBG: \$	Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	400	472	118.00%	400	460	115.00%

Table 1 - Accomplishments – Program Year & Strategic Plan to Date

Assess how the jurisdiction’s use of funds, particularly CDBG, addresses the priorities and specific objectives identified in the plan,

**giving special attention to the highest priority activities identified.**

A portion of the City's CDBG Administration allocation funded the Community Action Partnership of Madera County (CAPMC) local and regional homeless services coordination. In 2019, 2,508 homeless persons were counted between Madera and Fresno, and in 2020, 3,641 homeless persons were counted. This represents an increase of 1,133 homeless persons and a 45 percent increase. Habitat for Humanity addressing home repair needs for fifteen unduplicated homes. Completion of new ADA compliant sidewalks adjacent to an elementary school. The Madera Coalition for Community Justice served 37 youth, each were low- to moderate-income youth. The Parks' meals program provided 17,909 duplicated meals and overall the program served 460 unduplicated seniors. The Madera Rescue Mission provided three meals daily, or 108,000 meals and 36,000 total bed nights were provided during the 2019 FY. Doors of Hope Pregnancy Care program served 202 clients. Pequeños Empresarios served thirty-seven children (all from low to moderate income households). The projects have been completed for American with Disabilities Act (ADA) Improvements at Pan American Community Center, Bergon Community Center and Centennial Park. Pedestrian improvements with signal at Stadium Road and Gary Street began. Big Brothers Big Sisters commenced thirty-six, one-to-one mentoring relationships for at risk youth. Sidewalk improvement projects began near Madera High North, Madison and Alpha Elementary Schools and near MLK Middle School. Shade structure and lighting improvement work began at Centennial Park.

## CR-10 - Racial and Ethnic composition of families assisted

Describe the families assisted (including the racial and ethnic status of families assisted).

91.520(a)

	CDBG
White	252
Black or African American	82
Asian	4
American Indian or American Native	13
Native Hawaiian or Other Pacific Islander	5
<b>Total</b>	<b>356</b>
Hispanic	735
Not Hispanic	356

Table 2 – Table of assistance to racial and ethnic populations by source of funds

### Narrative

Hispanics are the largest Ethnicity served with CDBG funds. However, the program serves residents of other races and ethnicities. A large number of participants (356) report their Ethnicity as Not Hispanic/Other.

According to the above total of racial and ethnic status of families assisted, CDBG assisted a total of 1,091 families. Of this number, 735 Hispanic families consist of 67 percent of families assisted. Whereas, White families make up 23 percent, Black of African American make up 8 percent, 0.003 percent for Asians, 0.01 percent for American Indian or American Native and 0.004 for Native Hawaiian or Other Pacific Islander.

According to the 2013-2017 American Community Survey Demographic and Housing Estimates, Madera's Hispanic/Latino (of any race) make up 78.8 percent of the population. Whites alone make up 14.9 percent, Black or African American are 3 percent, American Indian and Alaska Native alone are 0.4 percent, Asians alone are 1.7 percent, Native Hawaiian and other Pacific Islander alone make up 0.1 percent and Some Other Race along are 0.2 percent of the population.

The percentage of families assisted by CDBG are close to the percentages in the ACS Survey Estimates. This indicated City is meeting and serving Madera's racial and ethnic populations.



**CR-15 - Resources and Investments 91.520(a)**

**Identify the resources made available**

Source of Funds	Source	Resources Made Available	Amount Expended During Program Year
CDBG	public - federal	892,894	802,187
Other	public - federal	688,050	

**Table 3 - Resources Made Available**

**Narrative**

**Identify the geographic distribution and location of investments**

Target Area	Planned Percentage of Allocation	Actual Percentage of Allocation	Narrative Description
City of Madera City Limits	100	100	

**Table 4 – Identify the geographic distribution and location of investments**

**Narrative**

All funds were spent within CDBG eligible Census Tracts. Projects from multiple years are underway and expected to be completed on or before June 30, 2021.

## Leveraging

**Explain how federal funds leveraged additional resources (private, state and local funds), including a description of how matching requirements were satisfied, as well as how any publicly owned land or property located within the jurisdiction that were used to address the needs identified in the plan.**

Some subrecipients have additional resources to leverage with their CDBG allocations. Resources made available to carry out CDBG-funded subrecipient activities include sources from the Fresno/Madera Area Agency on Aging, Local Workforce Innovation and Opportunity Act, CalWORKs, Department of Rehabilitation, Local Transportation Funds and Development Impact Fees. In addition, some subrecipients receive donations and utilize in-kind volunteers.

The future development of the Downtown Madera Veterans and Family Housing (DMVFH) project that will create 48 affordable housing units for extremely-low to low-income households earning between 30 and 60 percent of Area Median Income. The DMVFH will be located at the intersections of C and 5th Streets, on two publicly owned sites. The project includes seven supportive housing units for homeless persons, improvements to sidewalks, bicycles routes and connections to transit between the project site and key destinations in Madera. It includes two, three-story buildings with a diverse unit mix of 18 studios, 10 one-bedroom, 12 two-bedroom and 8 three-bedroom apartments.

## CR-20 - Affordable Housing 91.520(b)

Evaluation of the jurisdiction's progress in providing affordable housing, including the number and types of families served, the number of extremely low-income, low-income, moderate-income, and middle-income persons served.

	One-Year Goal	Actual
Number of Homeless households to be provided affordable housing units	0	0
Number of Non-Homeless households to be provided affordable housing units	0	0
Number of Special-Needs households to be provided affordable housing units	0	0
<b>Total</b>	<b>0</b>	<b>0</b>

Table 5 – Number of Households

	One-Year Goal	Actual
Number of households supported through Rental Assistance	0	0
Number of households supported through The Production of New Units	0	0
Number of households supported through Rehab of Existing Units	20	15
Number of households supported through Acquisition of Existing Units	8	0
<b>Total</b>	<b>28</b>	<b>15</b>

Table 6 – Number of Households Supported

**Discuss the difference between goals and outcomes and problems encountered in meeting these goals.**

Due to COVID-19, several client withdrawals occurred due to concerns of exposure. This delayed rehabilitation of homes. Activities shifted to exterior repair needs. Preparations are underway to re-enter client homes under conditions where the risk of exposure is lessened.

**Discuss how these outcomes will impact future annual action plans.**

The Community Action Partnership of Madera County obtained an Emergency Solutions Grant. They will help with Outreach, Homeless Prevention, Rapid Rehousing and Emergency Shelter in the form of hotel payments for those who might not be eligible to go to the Madera Rescue Mission. The City is very much committed to working with the County and local non-profits and service providers to access funds available through SB 850: the Homeless Emergency Aid Program (HEAP) and California Emergency Solutions and Housing (CESH). The 2020 Point-in-Time count identified 390 sheltered and unsheltered homeless people in Madera County. Thousands of dollars have and will be spent on law enforcement, code enforcement, outreach and the constant cleanup efforts of the riverbed.

**Include the number of extremely low-income, low-income, and moderate-income persons served by each activity where information on income by family size is required to determine the eligibility of the activity.**

<b>Number of Households Served</b>	<b>CDBG Actual</b>	<b>HOME Actual</b>
Extremely Low-income	5	0
Low-income	6	0
Moderate-income	4	0
<b>Total</b>	<b>15</b>	<b>0</b>

**Table 7 – Number of Households Served**

**Narrative Information**

The Community Action Partnership of Madera County manages a program to address community challenges created by homelessness, coordinated case management, intake and referrals with the local and regional collaboration of homeless service providers, entered and accessed data in the Homeless Management Information System, and promoted through regional collaboration, services for the homeless, community linkages to services and represented Madera in the Fresno/Madera Continuum of Care. The program staff researched future HUD proposals to finance programs to assist homeless persons and families within Madera and coordinated the local Point-in-Time survey and Housing Inventory Count. In 2019, 2,508 homeless persons were counted between Madera and Fresno, and in 2020, 3,641 homeless persons were counted. This represents an increase of 1,133 homeless persons and a 45.2 percent increase.

## **CR-25 - Homeless and Other Special Needs 91.220(d, e); 91.320(d, e); 91.520(c)**

**Evaluate the jurisdiction's progress in meeting its specific objectives for reducing and ending homelessness through:**

### **Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs**

The City participates on the Madera Homeless Coalition. This coalition consists of representatives from the Department of Social Services, local faith-based organizations, Madera Food Bank, Madera Rescue Mission, the Madera County Sherriff's Department and the Madera Police Department. The Community Action Partnership of Madera County leads the Coalition. Efforts to meet specific objectives for reducing and ending homelessness are evaluated thereby resulting in the direction taken to reach out to homeless persons.

Outreach efforts are conducted through the annual Point-in-Time Count, Homeless Awareness Day and inconjunction with the Code Enforcement Division's scheduled encampment clean up events. Some of the highlights of their outcomes for the period of July 1, 2019 through June 30, 2020 include the following: 804 contacts were made with homeless individuals, 32 entered a substance treatment program, 111 were referred to Madera Behavioral Health, 20 were assisted with applying for jobs, and 15 were gainfully employed.

### **Addressing the emergency shelter and transitional housing needs of homeless persons**

There is a need to establish additional emergency shelters, transitional and permanent supportive housing. The City actively seeks to support and work with local organizations, the Community Action Partnership of Madera County and the Housing Authority of the City of Madera to obtain funds from HEAP and SOAR to meet the need for additional emergency shelters, transitional and permanent supportive housing. Some of the highlights of CAPMC outcomes for the period of July 1, 2019 through June 30, 2020 include the following: 804 contacts were made with homeless individuals, 57 went into shelters or bridge housing, 31 moved into permanent housing and 20 were sheltered in hotels during the shelter-in-place orders.

**Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: likely to become homeless after being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); and, receiving assistance from public or private agencies that**

## **address housing, health, social services, employment, education, or youth needs**

The Fresno/Madera Continuum of Care received funding to establish a SOAR (SSI/SSDI Outreach, Access and Recovery) Cohort. This is a national initiative designed to increase access to Social Security Administration disability benefits, including Supplemental Security Income and Social Security Disability Insurance (SSI/SSDI). Eligible adults include persons experiencing or at risk of homelessness and have a mental illness, medical impairment and/or a co-occurring substance use disorder. Implementation of this program in criminal justice settings and reentry efforts can reduce recidivism. The program benefits provide financial assistance to pay for housing, food and clothing ending homelessness, increasing stability and promoting recovery.

These tasks align with the City's homelessness prevention Consolidated Plan goal to help low-income individuals and families avoid becoming homeless by providing funding for service providers that serve these populations and assist residents in becoming self-sufficient.

**Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again**

As of March 31, 2020, Shunammite Place staff are currently working with ten homeless individuals to help collect documents that verify eligibility for homeless programs. Because the CDBG contract supports CAPMC's participation on the FMCoC Board, CAPMC is able to maintain its funding of the Shunammite Place Homeless Program. Indirect outcomes to the CDBG contract are as follows: one chronically homeless woman was housed; one chronically homeless family of 3 with a newborn on the was housed. Included in the family was one veteran. The new men's unit housed six chronically homeless men.

CAPMC entered into a contract with Madera Behavioral Health in the amount of \$119,284 to provide Outreach Services for the severely mentally ill. Two outreach homeless workers were hired. Full-time staff dedicated to providing outreach services 100 percent of the time helped develop a realistic Homeless By-Name listing for Madera County. In addition, the outreach workers also helped more homeless people with documentation verifying eligibility for housing programs for homeless persons and help with providing connects to services.

## **CR-30 - Public Housing 91.220(h); 91.320(j)**

### **Actions taken to address the needs of public housing**

The City and the Housing Authority of the City of Madera (HACM) receive Federal funding for the HACM's Section 8, Farm Worker Housing and Pomona Ranch Migrant Housing Center. The two agencies receiving annual allocations of Federal housing funds. The annual allocations for both are insufficient to address the extent of households paying more than half of their income for rent or living in substandard housing and for providing additional public housing. A portion of the HACM's budget is allocated to maintenance thereby addressing health and safety needs of their public housing units.

The Downtown Madera Veterans and Family Housing (DMVFH) project is a 48-unit affordable housing development for extremely-low to low-income households earning between 30 and 60 percent of Area Median Income. DMVFH is located at the intersections of C and 5th Streets, on two publicly owned sites. The project includes seven units as supportive improvements to sidewalks, bicycles routes and connections to transit between the project site and key destinations in Madera. it includes two, three-story buildings with a diverse unit mix of 18 studios, 10 one-bedroom, 12 two-bedroom and 8 three-bedroom apartments.

### **Actions taken to encourage public housing residents to become more involved in management and participate in homeownership**

The HACM established the Madera Opportunities for Resident Enrichment and Services, Inc. (MORES). According to the MORES Bylaws, MORES is organized for public purposes, to assist persons and families of moderate to very low income obtain and provide housing, housing counseling and become self-sufficient and self-reliant.

All Public Housing families are invited to participate in becoming a Resident Advisory Board (RAB) member. The members take on an important role in the policy, procedures and program implementations. RAB members make recommendationis regarding the development of the Agency Plan or any significant amendments or modification to the Agency Annual or Five-Year Plans. All Public Housing participants are invited and encouraged to participate in the Family Self Sufficiency (FSS) program. This program encourages families to become homeowners.

Families in the FSS and Resident Oppportunities and Self-Sufficiency programs are given information on training and employment opportunities and other community resources. At the time that a family moves in to a Public Housing unit, a survey is given to them to see what kinds of supportive services is needed for them.

### **Actions taken to provide assistance to troubled PHAs**

HACM is not designated as a "troubled."

## **CR-35 - Other Actions 91.220(j)-(k); 91.320(i)-(j)**

**Actions taken to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment. 91.220 (j); 91.320 (i)**

The City of Madera meets the California Department of Housing and Community Development objectives and strategies as follows:

### Access to Opportunity

Outreach and Engagement: Engaged in campaign or other approach to combat NIMBYism--Housing Element and Zoning Ordinance support a variety of housing supply.

Ensure language access (e.g., translation, interpretation and multi-lingual staff) in needed languages in materials and at meetings)--Bilingual (English and Spanish) public meeting and hearing announcements are published, posted and availability of translation is verbally announced during the public hearings. posted. Bilingual staff is available during each public meeting.

Support strategies to facilitate leadership development (improving capacity to engage in local decision-making)--Citizens' Police Academy facilitate leadership development. Non-profits awarded funds for youth and parent engagement activities. Citizens' Leadership Academy facilitates citizens learning and understanding of local government operations through a cohort of Department heads.

Recruit residents from neighborhoods to serve or participate in boards, committees and other local government bodies--The City Council is elected by district and the Mayor is elected at-large. Each Council Member appoints persons from their district to boards, committees and other local government bodies. Provides training for staff, elected officials and appointees on issues of disparity, structural racism and inequality--Included as part of HUD's Affirmatively Furthering Fair Housing Plan.

Meetings are conducted at suitable times, accessible to people with disabilities and public transit with interpretation and translation services--Meetings are held in the evenings in locations accessible to persons with disabilities and interpretation/translation services provided.

Actively seek a variety of funding opportunities such as rehabilitation, parks, transit and active transportation--Staff actively seeks funding sources to rehab homes and develop parks, expand transit and provide pedestrian and bicycle transportation.

Develop a proactive code enforcement program that targets rehabilitation needs, results in repairs and mitigates potential costs, displacement and relocation impacts on residents--A rental housing inspection program was approved by an Ordinance. Both single-family and multi-family rental housing is inspected.

Seek funding to prioritize basic infrastructure improvements while mitigating displacement and



increased costs to vulnerable populations (e.g., seniors, persons with disabilities and farmworkers)--Staff actively seeks funds to improve infrastructure in disadvantaged areas of the City. No displacement or increased costs are associated with these improvements.

Target acquisition and rehabilitation of vacant and blighted properties--Staff actively seeks funds for infill development. Council adopted three incentive programs to assist businesses and non-profits operating downtown by waiving engineering, planning and building fees for remodeling and ADA improvements.

Affirmatively market or take other actions to promote use of housing choice vouchers in high opportunity areas--The HACM promotes the use of housing choice vouchers citywide.

### **Actions taken to address obstacles to meeting underserved needs. 91.220(k); 91.320(j)**

In Program Year 2019/2020, the City funded programs and activities to address underserved needs as follows:

- CAPMC to coordinate local and regional efforts to address homelessness through the FMCoC.
- Madera Coalition for Community Justice Youth Leadership Program to provide youth leadership skills by carrying out community service projects and receiving resources for scholarships and loans to continue their higher education.
- Parks Senior Services Program to provide senior with nutritious meals five days per week, excluding holidays, and the meals program to provide home-bound seniors with seven meals per week including fruits and vegetables.
- Doors of Hope Pregnancy Resource Center provide counseling, anger management and co-parenting classes.
- Pequenos Empresarios provided early childhood education in healthy eating, manners, finance and care for the planet.
- Habitat for Humanity addressing home repair needs for fifteen unduplicated homes.
- George Washington Elementary School Sidewalk Improvement Project. Initiated sidewalk improvements near Madera High North, Madison, Alpha Elementary Schools and MLK Middle School.
- Initiated shade structure and lighting improvements at Centennial Park.
- Assisted Big Brothers Big Sisters in supporting thirty-six, one-to-one mentoring relationships.

### **Actions taken to reduce lead-based paint hazards. 91.220(k); 91.320(j)**

In Program Year 2017/2018, the City offered the following strategies to reduce lead-based paint hazards:

- All City capital improvement projects follow lead-based paint safety regulations and policies.

Provide lead-based paint testing as required by funding sources for residential rehabilitation and acquisition

**Actions taken to reduce the number of poverty-level families. 91.220(k); 91.320(j)**

The City provided assistance to at-risk youth and their families, to homebound seniors and seniors at Senior Centers. Advice, social activities, leadership strategies and multiple resources were provided to these individuals and families to help them achieve more stable and healthy lives.

**Actions taken to develop institutional structure. 91.220(k); 91.320(j)**

The City's CDBG-funded programs are administered by the City's Grants Department. This Department works collaboratively with other City Departments such as Planning, Community Development, Engineering, Finance, Building, Public Works and Parks. City staff attends the Madera Homeless Coalition and the Fresno/Madera Continuum of Care meetings. Participation in these committees help the City CDBG program and Grants Department stay current and aware of the most pressing community needs, as well as, allows networking/problem solving with local/regional social service providers and to bring in additional resources to meet these needs.

**Actions taken to enhance coordination between public and private housing and social service agencies. 91.220(k); 91.320(j)**

The City continued to participate in the Madera Homeless Coalition and the Fresno/Madera Continuum of Care meetings. The City collaborated with the HACM on the Affordable Housing and Sustainable Communities (AHSC) grant.

**Identify actions taken to overcome the effects of any impediments identified in the jurisdictions analysis of impediments to fair housing choice. 91.520(a)**

Continue to comply with antidiscrimination requirements, including all applicable Federal regulations as demonstrated in the City's application for Community Development Block Grant, HOME, and other Federal funds, implement policies and programs identified in its Housing Element and implement Zoning Ordinance amendments necessary to further fair housing and implement the recommended actions in the City of Madera ADA Self-Evaluation and Transition Plan to modify its policies, practices, and procedures to avoid discrimination against people with disabilities.

## **CR-40 - Monitoring 91.220 and 91.230**

**Describe the standards and procedures used to monitor activities carried out in furtherance of the plan and used to ensure long-term compliance with requirements of the programs involved, including minority business outreach and the comprehensive planning requirements**

City staff is available to offer assistance and answer questions of sub-recipients, and is in contact with each sub-recipient quarterly regarding quarterly reports, invoices and other matters. Staff works with departments issuing CDBG-funded RFPs to ensure minority business and Section 3 outreach and compliance is included. City staff coordinate with the CAPMC and the HACM to comprehensively plan and prioritize specific objectives for reducing and ending homelessness.

## **Citizen Participation Plan 91.105(d); 91.115(d)**

**Describe the efforts to provide citizens with reasonable notice and an opportunity to comment on performance reports.**

The City posted notices of the availability of the CAPER in the local newspaper, the Madera Tribune. These postings are required according to the City's Citizen Participation Plan. The notices contained the start and ending dates to receive comments and the staff contact information. No written or verbal comments were received. The public was invited to provide comments during the public hearing.

## **CR-45 - CDBG 91.520(c)**

**Specify the nature of, and reasons for, any changes in the jurisdiction's program objectives and indications of how the jurisdiction would change its programs as a result of its experiences.**

Community outreach efforts with citizens were meaningful and informed when developing the Action Plan. City staff expanded outreach and community engagement. Resident's input was prioritized in the development of the Action Plan. An Asset Based Community Development (ABCD) outreach approach was used when attending events and meetings, collecting surveys, having discussions with residents at educational centers, religious institutions, and commercial sites. The goal was to determine what residents considered to be the most pressing needs that CDBG funds should support.

**Does this Jurisdiction have any open Brownfields Economic Development Initiative (BEDI) grants?**

No

**[BEDI grantees] Describe accomplishments and program outcomes during the last year.**

DRAFT



Office of Community Planning and Development  
 U.S. Department of Housing and Urban Development  
 Integrated Disbursement and Information System  
 PR26 - CDBG Financial Summary Report  
 Program Year 2019  
 MADERA , CA

DATE: 11-10-20  
 TIME: 17:22  
 PAGE: 1

PART I: SUMMARY OF CDBG RESOURCES

01 UNEXPENDED CDBG FUNDS AT END OF PREVIOUS PROGRAM YEAR	0.00
02 ENTITLEMENT GRANT	828,253.00
03 SURPLUS URBAN RENEWAL	0.00
04 SECTION 108 GUARANTEED LOAN FUNDS	0.00
05 CURRENT YEAR PROGRAM INCOME	134,476.66
05a CURRENT YEAR SECTION 108 PROGRAM INCOME (FOR SI TYPE)	0.00
06 FUNDS RETURNED TO THE LINE-OF-CREDIT	0.00
06a FUNDS RETURNED TO THE LOCAL CDBG ACCOUNT	0.00
07 ADJUSTMENT TO COMPUTE TOTAL AVAILABLE	0.00
08 TOTAL AVAILABLE (SUM, LINES 01-07)	962,729.66

PART II: SUMMARY OF CDBG EXPENDITURES

09 DISBURSEMENTS OTHER THAN SECTION 108 REPAYMENTS AND PLANNING/ADMINISTRATION	791,224.19
10 ADJUSTMENT TO COMPUTE TOTAL AMOUNT SUBJECT TO LOW/MOD BENEFIT	0.00
11 AMOUNT SUBJECT TO LOW/MOD BENEFIT (LINE 09 + LINE 10)	791,224.19
12 DISBURSED IN IDIS FOR PLANNING/ADMINISTRATION	122,280.93
13 DISBURSED IN IDIS FOR SECTION 108 REPAYMENTS	0.00
14 ADJUSTMENT TO COMPUTE TOTAL EXPENDITURES	0.00
15 TOTAL EXPENDITURES (SUM, LINES 11-14)	913,505.12
16 UNEXPENDED BALANCE (LINE 08 - LINE 15)	49,224.54

PART III: LOW/MOD BENEFIT THIS REPORTING PERIOD

17 EXPENDED FOR LOW/MOD HOUSING IN SPECIAL AREAS	0.00
18 EXPENDED FOR LOW/MOD MULTI-UNIT HOUSING	0.00
19 DISBURSED FOR OTHER LOW/MOD ACTIVITIES	791,224.19
20 ADJUSTMENT TO COMPUTE TOTAL LOW/MOD CREDIT	0.00
21 TOTAL LOW/MOD CREDIT (SUM, LINES 17-20)	791,224.19
22 PERCENT LOW/MOD CREDIT (LINE 21/LINE 11)	100.00%

LOW/MOD BENEFIT FOR MULTI-YEAR CERTIFICATIONS

23 PROGRAM YEARS(PY) COVERED IN CERTIFICATION	PY: PY: PY:
24 CUMULATIVE NET EXPENDITURES SUBJECT TO LOW/MOD BENEFIT CALCULATION	0.00
25 CUMULATIVE EXPENDITURES BENEFITING LOW/MOD PERSONS	0.00
26 PERCENT BENEFIT TO LOW/MOD PERSONS (LINE 25/LINE 24)	0.00%

PART IV: PUBLIC SERVICE (PS) CAP CALCULATIONS

27 DISBURSED IN IDIS FOR PUBLIC SERVICES	96,376.13
28 PS UNLIQUIDATED OBLIGATIONS AT END OF CURRENT PROGRAM YEAR	0.00
29 PS UNLIQUIDATED OBLIGATIONS AT END OF PREVIOUS PROGRAM YEAR	0.00
30 ADJUSTMENT TO COMPUTE TOTAL PS OBLIGATIONS	0.00
31 TOTAL PS OBLIGATIONS (LINE 27 + LINE 28 - LINE 29 + LINE 30)	96,376.13
32 ENTITLEMENT GRANT	828,253.00
33 PRIOR YEAR PROGRAM INCOME	0.00
34 ADJUSTMENT TO COMPUTE TOTAL SUBJECT TO PS CAP	0.00
35 TOTAL SUBJECT TO PS CAP (SUM, LINES 32-34)	828,253.00
36 PERCENT FUNDS OBLIGATED FOR PS ACTIVITIES (LINE 31/LINE 35)	11.64%

PART V: PLANNING AND ADMINISTRATION (PA) CAP

37 DISBURSED IN IDIS FOR PLANNING/ADMINISTRATION	122,280.93
38 PA UNLIQUIDATED OBLIGATIONS AT END OF CURRENT PROGRAM YEAR	0.00
39 PA UNLIQUIDATED OBLIGATIONS AT END OF PREVIOUS PROGRAM YEAR	0.00
40 ADJUSTMENT TO COMPUTE TOTAL PA OBLIGATIONS	0.00
41 TOTAL PA OBLIGATIONS (LINE 37 + LINE 38 - LINE 39 +LINE 40)	122,280.93
42 ENTITLEMENT GRANT	828,253.00
43 CURRENT YEAR PROGRAM INCOME	134,476.66
44 ADJUSTMENT TO COMPUTE TOTAL SUBJECT TO PA CAP	0.00
45 TOTAL SUBJECT TO PA CAP (SUM, LINES 42-44)	962,729.66
46 PERCENT FUNDS OBLIGATED FOR PA ACTIVITIES (LINE 41/LINE 45)	12.70%

**DRAFT**



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LINE 17 DETAIL: ACTIVITIES TO CONSIDER IN DETERMINING THE AMOUNT TO ENTER ON LINE 17

Report returned no data.

LINE 18 DETAIL: ACTIVITIES TO CONSIDER IN DETERMINING THE AMOUNT TO ENTER ON LINE 18

Report returned no data.

LINE 19 DETAIL: ACTIVITIES INCLUDED IN THE COMPUTATION OF LINE 19

Plan Year	IDIS Project	IDIS Activity	Voucher Number	Activity Name	Matrix Code	National Objective	Drawn Amount
2018	5	257	6354609	MRM Services	03C	LMC	\$4,988.38
2019	10	274	6366434	Homeless Services	03C	LMC	\$7,881.00
2019	10	274	6374139	Homeless Services	03C	LMC	\$6,765.74
2019	10	274	6374147	Homeless Services	03C	LMC	\$8,612.61
					03C	Matrix Code	\$28,247.73
2018	13	262	6354609	Roof Replacement	03E	LMA	\$75,216.70
2018	13	262	6374139	Roof Replacement	03E	LMA	\$54,783.30
					03E	Matrix Code	\$130,000.00
2015	8	230	6354609	Pan Am and Frank Bergon ADA Improvements	03F	LMA	\$1,474.08
2015	8	230	6374147	Pan Am and Frank Bergon ADA Improvements	03F	LMA	\$38,146.91
2016	7	241	6354609	Centennial Park Rehabilitation and Lighting Project	03F	LMA	\$5,875.25
2016	7	241	6374147	Centennial Park Rehabilitation and Lighting Project	03F	LMA	\$47,547.50
2018	9	265	6374147	Parks ADA Improvements Phase II	03F	LMC	\$70,039.09
					03F	Matrix Code	\$163,082.83
2017	8	250	6354609	Washington Elementary School Sidewalk Improvements	03K	LMA	\$4,997.05
2017	8	250	6374147	Washington Elementary School Sidewalk Improvements	03K	LMA	\$153,592.80
2018	11	266	6354609	HAWAII Pedestrian Signal	03K	LMA	\$170.03
					03K	Matrix Code	\$158,759.88
2018	2	267	6354609	MRM Administration	03T	LMC	\$5,000.00
					03T	Matrix Code	\$5,000.00
2018	12	264	6354609	Pedona Ramp Phase II	03Z	LMC	\$80,517.08
					03Z	Matrix Code	\$80,517.08
2018	14	260	6354609	Parks Senior Services	05A	LMC	\$21,863.49
2019	9	273	6366434	Senior Services	05A	LMC	\$7,500.00
2019	9	273	6374139	Senior Services	05A	LMC	\$5,000.00
2019	9	273	6374147	Senior Services	05A	LMC	\$5,000.00
					05A	Matrix Code	\$39,363.49
2018	4	256	6354609	Youth Leadership Institute	05D	LMC	\$10,000.00
2018	6	258	6354609	Resilient Madera	05D	LMC	\$6,680.00
2019	2	272	6366434	BIGS Program	05D	LMC	\$2,539.00
2019	2	272	6374139	BIGS Program	05D	LMC	\$1,765.00
2019	2	272	6374147	BIGS Program	05D	LMC	\$1,910.14
2019	8	270	6366434	Pequenos Empresarios	05D	LMC	\$5,816.00
2019	8	270	6374139	Pequenos Empresarios	05D	LMC	\$4,164.45
2019	12	276	6366434	Youth Leadership Program	05D	LMC	\$4,258.00
2019	12	276	6374139	Youth Leadership Program	05D	LMC	\$6,189.20
					05D	Matrix Code	\$43,321.79
2018	7	259	6354609	Doors of Hope	05G	LMC	\$1,490.85
					05G	Matrix Code	\$1,490.85
2019	11	275	6366434	Doors of Hope	05Z	LMC	\$2,400.00
2019	11	275	6374139	Doors of Hope	05Z	LMC	\$2,400.00
2019	11	275	6374147	Doors of Hope	05Z	LMC	\$2,400.00
					05Z	Matrix Code	\$7,200.00
2019	3	271	6374147	Homeowner Assistance Rehabilitation and Modernization	14A	LMH	\$36,209.54
					14A	Matrix Code	\$36,209.54
2018	15	280	6361444	Sugar Pine Smoke House	18A	LMJ	\$98,031.00



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Plan Year	IDIS Project	IDIS Activity	Voucher Number	Activity Name	Matrix Code	National Objective	Drawn Amount
							\$98,031.00
Total							\$791,224.19

LINE 27 DETAIL: ACTIVITIES INCLUDED IN THE COMPUTATION OF LINE 27

Plan Year	IDIS Project	IDIS Activity	Voucher Number	Activity Name	Matrix Code	National Objective	Drawn Amount
2018	2	267	6354609	MRM Administration	03T	LMC	\$5,000.00
							\$5,000.00
2018	14	260	6354609	Parks Senior Services	05A	LMC	\$21,863.49
2019	9	273	6366434	Senior Services	05A	LMC	\$7,500.00
2019	9	273	6374139	Senior Services	05A	LMC	\$5,000.00
2019	9	273	6374147	Senior Services	05A	LMC	\$5,000.00
							\$39,363.49
2018	4	256	6354609	Youth Leadership Institute	05D	LMC	\$10,000.00
2018	6	258	6354609	Resilient Madera	05D	LMC	\$6,680.00
2019	2	272	6366434	BIGS Program	05D	LMC	\$2,539.00
2019	2	272	6374139	BIGS Program	05D	LMC	\$1,765.00
2019	2	272	6374147	BIGS Program	05D	LMC	\$1,910.14
2019	8	270	6366434	Pequenos Empresarios	05D	LMC	\$5,816.00
2019	8	270	6374139	Pequenos Empresarios	05D	LMC	\$4,164.45
2019	12	276	6366434	Youth Leadership Program	05D	LMC	\$4,258.00
2019	12	276	6374139	Youth Leadership Program	05D	LMC	\$6,189.20
							\$43,321.79
2018	7	259	6354609	Doors of Hope	05G	LMC	\$1,490.85
							\$1,490.85
2019	11	275	6366434	Doors of Hope	05Z	LMC	\$2,400.00
2019	11	275	6374139	Doors of Hope	05Z	LMC	\$2,400.00
2019	11	275	6374147	Doors of Hope	05Z	LMC	\$2,400.00
							\$7,200.00
Total							\$96,376.13

LINE 37 DETAIL: ACTIVITIES INCLUDED IN THE COMPUTATION OF LINE 37

Plan Year	IDIS Project	IDIS Activity	Voucher Number	Activity Name	Matrix Code	National Objective	Drawn Amount
2018	1	253	6354609	Administration	21A		\$33,384.23
2018	3	255	6354609	Fresno/Madera Continuum of Care	21A		\$8,964.83
2019	6	268	6366434	Administration	21A		\$22,425.00
2019	6	268	6374139	Administration	21A		\$20,000.00
2019	6	268	6374147	Administration	21A		\$20,000.00
2019	7	269	6366434	Fresno/Madera Continuum of Care	21A		\$2,250.00
2019	7	269	6374139	Fresno/Madera Continuum of Care	21A		\$6,684.15
2019	7	269	6374147	Fresno/Madera Continuum of Care	21A		\$8,572.72
							\$122,280.93
Total							\$122,280.93