



FISCAL YEAR 2020-2021

ADOPTED

BUDGET

OF THE CITY OF MADERA

DEPARTMENT OF FINANCE

MADERA CITY HALL • 205 W. 4TH STREET • MADERA, CA 93637 • MADERA.GOV

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FISCAL YEAR

Preliminary
2020-2021
Budget

Operating Budget &
Capital Improvement Program

City Council

Andrew Medellin, Mayor
Cece Gallegos, Councilmember (D1)
Jose Rodriguez, Councilmember (D2)
Steve Montes, Councilmember (D3)
Derek Robinson, Councilmember (D4)
Santos Garcia, Mayor Pro Tem (D5)
Donald Holley, Councilmember (D6)



TABLE OF CONTENTS

LETTER FROM THE CITY MANAGER	16
ABOUT MADERA	21
City of Madera	22
Boards & Commissions	23
Madera City Map	25
Madera at a Glance	26
The Early History of Madera	27
Madera Residents	28
Madera Home & Family	29
Madera Climate	30

Madera Transportation	30
Local Government	31
Madera Parks	32
Madera Infrastructure	32
Madera Police	33
CalFire - Madera	33
Madera Economics	34
Major Employers of Madera	35
2020-21 BUDGET OVERVIEW	37
Key Budget Assumptions & Changes	38
Budget Process	43
Basis of Accounting & Budgeting	44
Level of Budgetary Control	45
financial budget policies	46
Employee Salary & Benefits	48
Employees by Department	51
CITYWIDE SUMMARIES	53
City of Madera	54
GENERAL FUND SUMMARIES	75
General Fund Operating Budget	81
Major Revenue Sources	82
General Fund Summary	89
GENERAL FUND DEPARTMENTS	107
CITY COUNCIL	109
City Council	113
CITY CLERK	115
City Clerk's Office	119
CITY MANAGER	121
City manager	127
Central Admin	128
Community Promo	129
City Attorney	130
FINANCE DEPARTMENT	131
Finance	137
Purchasing	139

Payroll Clearing (RDA PR)	140
HUMAN RESOURCES	141
HR/Risk Management	147
POLICE DEPARTMENT	149
PD Administration	155
PD - AB109	157
PD - CCP	158
School Policing	159
PD Housing Authority	160
COPS Hiring Program Grant	161
Animal Control	162
Code Enforcement	163
FIRE DEPARTMENT	167
Fire	172
PUBLIC WORKS DEPARTMENT	175
PW - Streets	183
Graffiti Abatement	185
PLANNING DEPARTMENT	187
Planning	193
BUILDING DEPARTMENT	195
Building	199
ENGINEERING DEPARTMENT	201
Engineering	207
PARKS AND COMMUNITY SERVICES DEPARTMENT	209
Park Administration	216
Parks	217
Landscape Maintenance Distribution Services	219
Median Landscaping	220
Recreation	221
Senior Citizen Community Service	222
Senior Citizen Therapeutic Program	223
Sports Programs	224
Aquatics Programs	225
Community and Recreation Centers	226
ENTERPRISE FUNDS	229
Enterprise Funds Operating Budget Overview	234
WATER	249

Water Utility	250
Utility Billing and Water	251
Water Maintenance and Operations	253
Water Maintenance and Operations	254
Water Quality Control	255
Water Conservation Program	257
Integrated Regional Water Management	258
Water Capital Outlay	259
Water Debt Service and Revenue Bonds	260
SEWER	261
Sewer Fund	262
Utility Billing and Sewer	263
Sewer Maintenance & Operations	265
Water Waste Treatment Plant	267
Sewer Capital Outlay	269
Wastewater Treatment Plant Bond Administration	270
SOLID WASTE	271
Utility Billing/Garbage	272
Solid Waste Disposal	273
Hazardous Waste Disposal	275
Solid Waste Recycling	276
Street Cleaning	277
Beverage Container Recycling	279
Used Oil Recycling	280
Tire Clean Up	281
DRAIN	283
Drainage Capital Outlay	284
Drainage Operations	285
Drainage Flood Control	286
AIRPORT	287
Airport Operations	288
Air Capital Projects	290
Airport Development	291
TRANSIT	293
Dial-A-Ride	294
Dial-A-Ride Capital Outlay	296
Fixed Route	297
Low Carbon Transit Operation	299

Madera Metro Capital Outlay	300
Prop 1B PTMISEA	301
GOLF	303
Golf Operations	304
Golf Course Operation	305
SPECIAL REVENUE FUNDS	307
Special Revenue Funds Budget Overview	310
DEVELOPMENT IMPACT FEES	345
Water Dev Impact Fee	346
Water Pipe Dev Impact Fee	347
Water Well Dev Impact Fee	348
Waste Water Dev Impact Fee	349
Westberry Ellis Dev Impact Fee	350
Rd. 28 Sewer Int Dev Impact Fee	351
Develop Impact Fee - Fire	352
Develop Impact Fee - Police	353
Develop Impact Fee - Parks	354
Develop Impact Fee - Public Works	355
Develop Impact Fee Pre AB 1600	356
General Government Impact Fee	357
Transportation Impact Fee	358
Administrative Services	359
Median Island	360
Arterial/Collector	361
Traffic Signal	362
Traffic Special Impact Fee	363
Sewer New Req	364
Sewer NW Quad U/A	365
Sewer NE Quad U/A	366
Sewer SW Quad U/A	367
Sewer SE Quad U/A	368
Drainage Dev Imp U/A	369
Storm Drain NW Quad U/A	370
Storm Drain NE Quad U/A	371
Storm Drain SW Quad U/A	372
Storm Drain SE Quad U/A	373
STATE GAS	375
Gas Tax - Street Maintenance	376

Bicycle Transportation Act	377
Safe Route to School - State	378
REMOVE II - SJVAPCD	379
STIP - UPRR Match Grant	380
SB1-LPP (Local Partnership Pro)	381
RSTP - Fed Exchange	382
Measure A	383
Measure T - RTP - Rehab/Recons	384
Measure T Regional Sts. Proj	385
Measure T - LTP Street Maint	386
Measure T - LTP Suppl Sts. Maint	387
Measure T - LTP ADA Compliance	388
Measure T - Transit Enhancement	389
Measure T - Transit Enh/ADA/Sr.	390
Measure T - Enviro Enhan/Bike/Pe	391
Measure T - LTP - Flexible	392
Measure T - Tier 1 - Regional Stre	393
BUSINESS IMPROVEMENT DISTRICT	395
Madera Downtown BID	396
PARK DEVELOPMENT	397
HRPP Grant	398
TDP 2014 (Tire Derived Product)	399
TDP 2016 (Tire Derived Product)	400
Chukchansi Grant	401
PARKING DISTRICT	403
Parking Dist Operations	404
FEDERAL AID URBAN GRANT	405
Sustainable Community Grant	406
FAU - Parks and Pedestrian Proj	407
FAU - CMAQ	408
Highway Safety Improv Program	409
Active Transportation Program	410
Bridge Preventative Maint. Prog	411
LOCAL TRANSPORTATION	413
Local Transportation - Streets	414
Local Transportation - Parks	415
Local Transportation - Transit	416
LANDSCAPING ASSESSMENT	417

Zone 1 Activities	418
Zone 2 Activities	419
Zone 3 Activities	420
Zone 4 Activities	421
Zone 5 Activities	422
Zone 6A Activities	423
Zone 6B Activities	424
Zone 7 Activities	425
Zone 8 Activities	426
Zone 9 Activities	427
Zone 10A Activities	428
Zone 10B Activities	429
Zone 10C Activities	430
Zone 10D Activities	431
Zone 10E Activities	432
Zone 10F Activities	433
Zone 10G Activities	434
Zone 10H Activities	435
Zone 10I Activities	436
Zone 12 Activities	437
Zone 13 Activities	438
Zone 14 Activities	439
Zone 15 Activities	440
Zone 15B Activities	441
Zone 15C Activities	442
Zone 16 Activities	443
Zone 17A Activities	444
Zone 17B Activities	445
Zone 17C Activities	446
Zone 17D Activities	447
Zone 18 Activities	448
Zone 20A Activities	449
Zone 20B Activities	450
Zone 20C Activities	451
Zone 21A Activities	452
Zone 21B Activities	453
Zone 21C Activities	454
Zone 21D Activities	455
Zone 23 Activities	456

Zone 24 Activities	457
Zone 25C Activities	458
Zone 25D Activities	459
Zone 26 Activities	460
Zone 26B Activities	461
Zone 26C Activities	462
Zone 26D Activities	463
Zone 27 Activities	464
Zone 27B Activities	465
Zone 28 Activities	466
Zone 28B Activities	467
Zone 29 Activities	468
Zone 29B Activities	469
Zone 29C Activities	470
Zone 29D Activities	471
Zone 29E Activities	472
Zone 30 Activities	473
Zone 31A Activities	474
Zone 31B Activities	475
Zone 32A Activities	476
Zone 32B Activities	477
Zone 33 Activities	478
Zone 34 Activities	479
Zone 34B Activities	480
Zone 34C Activities	481
Zone 35 Activities	482
Zone 36A Activities	483
Zone 36B Activities	484
Zone 36C Activities	485
Zone 37 Activities	486
Zone 39 Activities	487
Zone 40 Activities	488
Zone 41 Activities	489
Zone 43A Activities	490
Zone 43B Activities	491
Zone 43C Activities	492
Zone 43D Activities	493
Zone 43E Activities	494
Zone 44 Activities	495

Zone 45A Activities	496
Zone 46 Activities	497
Zone 50 Activities	498
Zone 51 Activities	499
SUPPLEMENTAL LAW	501
Supplemental Law Enforcement	502
Local Law Enforce. Block Grant	503
DUI Enforcement & Awareness	504
Tobacco Law Enforcement Grant	505
OTS - STEP DUI Grant	506
INTERMODAL	507
Prop. 1B CalOES	508
Intermodal Building	509
ECONOMIC DEVELOPMENT	511
Economic Development Fund U/A	512
RESIDENTIAL REHAB HOUSING	513
NSP3 Program U/A	514
Home DAP	515
CalHome MH Rehab	516
HOME Program Income	517
CalHOME DAP	518
CalHOME Rehabilitation	519
CalHome Down Program Income	520
Residential Rehab U/A	521
LOW-MODERATE INCOME HOUSING	523
Low/Mod Housing Fund	524
CFD SPECIAL REVENUE	527
CFD 2005-1, City-Wide Services	528
CFD Special Tax Refunding Bond	529
CFD 2012-1, Public Service	530
CFD 2013-1, Madera Family Apt	531
GRANTS DEPARTMENT	533
General/Grant Oversight	544
CBDG Administrative Costs	545
CDBG Public Services	546
CDBG Public Improvements	547
INTERNAL SERVICE FUNDS	549
Internal Service Funds	551

Budget Overview	551
FLEET	559
Fleet Unassigned	562
Fleet Maintenance	563
Fleet Acquisition	565
Fleet MOTOR POOL	566
FACILITIES MAINTENANCE	567
Facilities Maintenance	568
TECHNOLOGY	571
Computer Acquisition/Maint.	578
INSURANCE & RISK MANAGEMENT	581
Insurance/Risk Management	582
CITY DEBT	583
Debt Service	584
Park Facilities Debt Services	593
CAPITAL FUNDS & PROJECTS	595
Roads/Streets Capital Project	597
General Capital Projects	598
Water Capital Projects Net Surplus	599
Sewer Capital Projects Net Surplus	600
Capital Funds and Projects Capital Assets	601
CIP	603

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City Council Members

Andrew Medellin, Mayor
Cece Gallegos, Councilmember (D1)
Jose Rodriguez, Councilmember (D2)
Steve Montes, Councilmember (D3)
Derek Robinson, Councilmember (D4)
Santos Garcia, Mayor Pro Tem (D5)
Donald Holley, Councilmember (D6)

Executive Management

Arnoldo Rodriguez, City Manager
Hilda Cantu Montoy, City Attorney (contracted)
Alicia Gonzales, City Clerk

Department Directors

Roger Sánchez Ruíz, Director of Financial Services
Gary Cate, Planning Manager
Dino Lawson, Police Chief
Ivette Iraheta, Grants Administrator
Dan Foss, Interim Director of Public Works
John Scarborough, Director of Parks and Community Services
Steve Woodworth, Chief Building Official
Wendy Silva, Director of Human Resources

Financial Budget Support Staff

Joseph Carrello, Communications Specialist
Alexandria Ramirez, Administrative Analyst



LETTER FROM THE CITY MANAGER

Executive Summary

On behalf of City staff, it is my pleasure to present the 2020/21 Annual Operating Budget for general operations and capital improvement programs for the City of Madera. The budget revenues and expenses as proposed represent a net surplus for 2020/21 of approximately \$20,000.

Note that the City's budget document is one of the single most important expressions of a municipality's core mission, City Council policy priorities and, ultimately, the community's vision. With this in mind, the 2020/21 Annual Budget has been prepared with the goal to continue to deliver essential city services while meeting the challenges presented by the COVID-19 pandemic.

The City's financial condition has been on an upward trajectory, with sales tax and property tax revenue growth averaging 2-3% per year. Other revenues, such as charges for services, were on a gradual growth trend as well. While the COVID-19 pandemic statewide stay-at-home order has had an impact on sales tax revenue in fiscal year (FY) 2019/20 and will also impact FY 2020/21, the City has maintained its general fund balance stabilization reserve consistent with the City General Fund Balance Reserve Policy. In response to COVID-19, City staff took immediate action to reduce current year expenditures. The proposed budget takes into account COVID-19



City Manager

Arnoldo Rodriguez

impacts as staff can reasonably assume they exist today based on current information. Specific assumptions and budget modifications are outlined in the Key Budget Assumptions & Changes section. As the new fiscal year progresses, staff will routinely revisit our assumptions and projections based on new information and bring that analysis to Council for direction and action.

While the City's General Fund budget is balanced for FY 2020/21, it does not address all the City's long-term liabilities such as facility maintenance and new infrastructure. Historically, deferred maintenance of the City's parks, playgrounds, senior centers, Fire Stations, City Hall, pools, Corporation yard, and other facilities has been underfunded. As a result, continuing to identify opportunities to reduce costs, increase revenue, updating service delivery plans, and forming new partnerships will be imperative moving forward.

These challenges, and our focus on delivering the most effective services where they have the greatest impact are the impetus for our operating plan.

Consequently, this budget is designed to:

- Ensure continuing excellent service and safety to our community
- Maintain fiscal balance in an evolving economy
- Shape the organizational culture to ensure a high-performing workforce operating in a rewarding environment, making the City an employer of choice in the region
- Continue our commitment to keeping our neighborhoods safe
- Improve our service delivery.

Budget Overview

Sales tax revenue had been anticipated to be \$1 Million greater than budgeted for FY 2019/20, however with the COVID-19 pandemic, the anticipated surplus sales tax will likely not

materialize. The City did have stronger than anticipated sales tax revenues in the first two quarters of the 2019/20 fiscal year, which will assist in offsetting the impacts of COVID-19 during the latter part of the fiscal year. Staff has adjusted projected sales tax revenue for 2020/21 based on quarter-to-quarter analysis of actual 2019/20 revenues considering anticipated COVID-19 impacts. The net result is that sales tax assumed in the 2020/21 budget is substantially similar to initial 2019/20 projections for that fiscal year. Some stabilization is provided by new businesses, such as the Love's Travel Stop coming on-line. Sales tax comprises approximately 28 percent of the General Fund budget.

Property taxes and property tax in-lieu/VLF are forecast to decrease slightly year over year, by approximately \$100,000. Property values have remained stable, both in the residential and commercial arenas. Property taxes, including property tax in-lieu/VLF, is approximately 31 percent of the General Fund budget.

Other revenues, including charges for services, interest income, and transient occupancy tax (TOT) are experiencing some modest declines, with TOT being one of the most significant. The TOT is the hotel tax, and since the statewide stay-at-home order was issued, hotel occupancy declined abruptly. The City is anticipating an over \$250,000 decrease in TOT in FY 2020/21.

The City has a General Fund Reserve Policy that provides for Madera to accumulate savings sufficient to fund an emergency reserve to protect the City against an unexpected

catastrophic event, and to protect City services until other options could be implemented during an economic downturn. The current pandemic qualifies as an emergency in which use of Emergency Reserves would be available to mitigate the current economic downturn created by the COVID-19 pandemic. The City has prudently adhered to its reserve policy and has established a conservative fund balance reserve. Should revenues be more severely impacted by COVID-19 than currently projected, staff will bring the information to Council for consideration and directions, at which time the Council may determine that use of Emergency Reserves is prudent. The 2020/21 budget as proposed does not require utilization of reserve funds.

Measure K sales tax is proposed at over \$350,000 less than was budgeted in FY 2019/20 in response to the overall sales tax decline, as well on an error that occurred in the collection of Measure K sales tax at a location outside the City limits. This has been corrected and resulted in a small decline in Measure K sales tax projected revenue.

The Citywide budget includes a number of enterprise, internal service, and special revenue funds that operate with adequate revenue to sustain necessary operating and capital needs, however, some have incurred structural deficits with ongoing revenues insufficient to cover ongoing expenses. In these situations, staff will be providing recommendations to Council in the normal course of business to address the operating deficits. Among the larger funds contributing to operations, the Water, Wastewater, and Drainage funds have sufficient

revenue to cover operational and capital needs during the budget period. The Streets and Solid Waste Funds will need to be addressed.

Special revenue funds are established to track, and report funds assigned to specific purposes. All special revenue funds are budgeted based on projected revenues and are balanced. An example of Special revenue funds would be the Community Development Block Grant (CDBG) program. Internal service funds provide services to internal customers, including Information Services, Fleet, and Facilities. With the 2020/21 fiscal year, the Insurance Reserve Fund has been reclassified to an internal service fund to properly reflect its role and utilization. Like enterprise funds, the internal service funds charge customers for services provided. Budgeted revenues are adequate to provide the City departments with the essential internal services.

Presenting a Balanced Budget

I understand that a balanced budget is one of Council's highest priorities. In my review, each respective department, along with Finance Department staff and myself, have examined both projected revenues and proposed expenses. The result is a budget where projected operational revenues slightly exceed anticipated projected operational expenses.

Several items worth highlighting:

- The City is projecting operating General Fund Revenue of \$31.7 million and \$4.5 million for Measure K for a total of \$36.2 million for fiscal year 2020/21. Operational costs are the day-to-day expenses incurred as a normal cost of

doing business (e.g. salaries, benefits, utilities, supplies, equipment, contracted services, and similar costs)

- General fund operating costs are \$35.5 million and capital cost of \$0.65 million for a total of \$36.2 million of expenditures.
- This budget reflects the operating and capital activities of 5 General Funds, 8 Enterprise Funds, and 140 Special Revenue Funds, 4 Internal Service Funds, 4 Capital Projects Funds, 1 Debt Service Fund, 6 Fiduciary Funds, and approximately 275 full-time and part-time positions that provide the City's public safety, quality of life, infrastructure construction and maintenance, transportation and development-related services, and the internal governance services that support them
- The largest component of the budget is the General Fund
- Capital Improvement Projects will be placed in separate accounts, apart from the General Fund
- Measure K is projected to generate nearly \$4.5 million for public safety
- Sales and use taxes are projected to generate \$8.7 million while property taxes and property taxes in-lieu/VLF are anticipated to be \$9.7 million

Recalibrating Our Approach due to COVID-19

Staff recognizes that profound technological and economic changes are reshaping our lives,

affecting both the public and private sectors and rendering old ways of doing business and delivering services increasingly obsolete. While staff has made significant changes to the budget process, our long-established methods of making economic and operational projections have been challenged. Traditional revenue streams have slowed due to economic downturn related to COVID-19 pandemic; the City's Sales and Use Tax forecast is flat year over year; pension costs are projected to increase to address unfunded public pension liabilities; and changes in customer's preferences impact our local economy.

As we continue to work in partnership with our community to deliver desired service levels through effective business models, staff will continue to adjust its efforts as more efficient methods are identified. Though this budget funds the absolute musts, the City must plan on economic tightening. As the economic disruption lessens and more is known about the consequences of the pandemic, the City will recalibrate the budget accordingly and provide Council with timely reports. I am confident that in partnering with our community, service organizations, Council, and staff, we will capitalize on opportunities and mitigate challenges positioning the City to weather anticipated challenges on the horizon.

Finally, I would like to thank the City Council for your leadership. With your ongoing support, we can continue to provide excellent customer service as we strive to become the City of tomorrow and where community members are

confident that their City is well-run, and their well-being is our top priority.

Respectfully submitted,

A handwritten signature in blue ink, reading "Arnoldo Rodriguez". The signature is fluid and cursive, with a long horizontal stroke at the end.

Arnoldo Rodriguez
City Manager

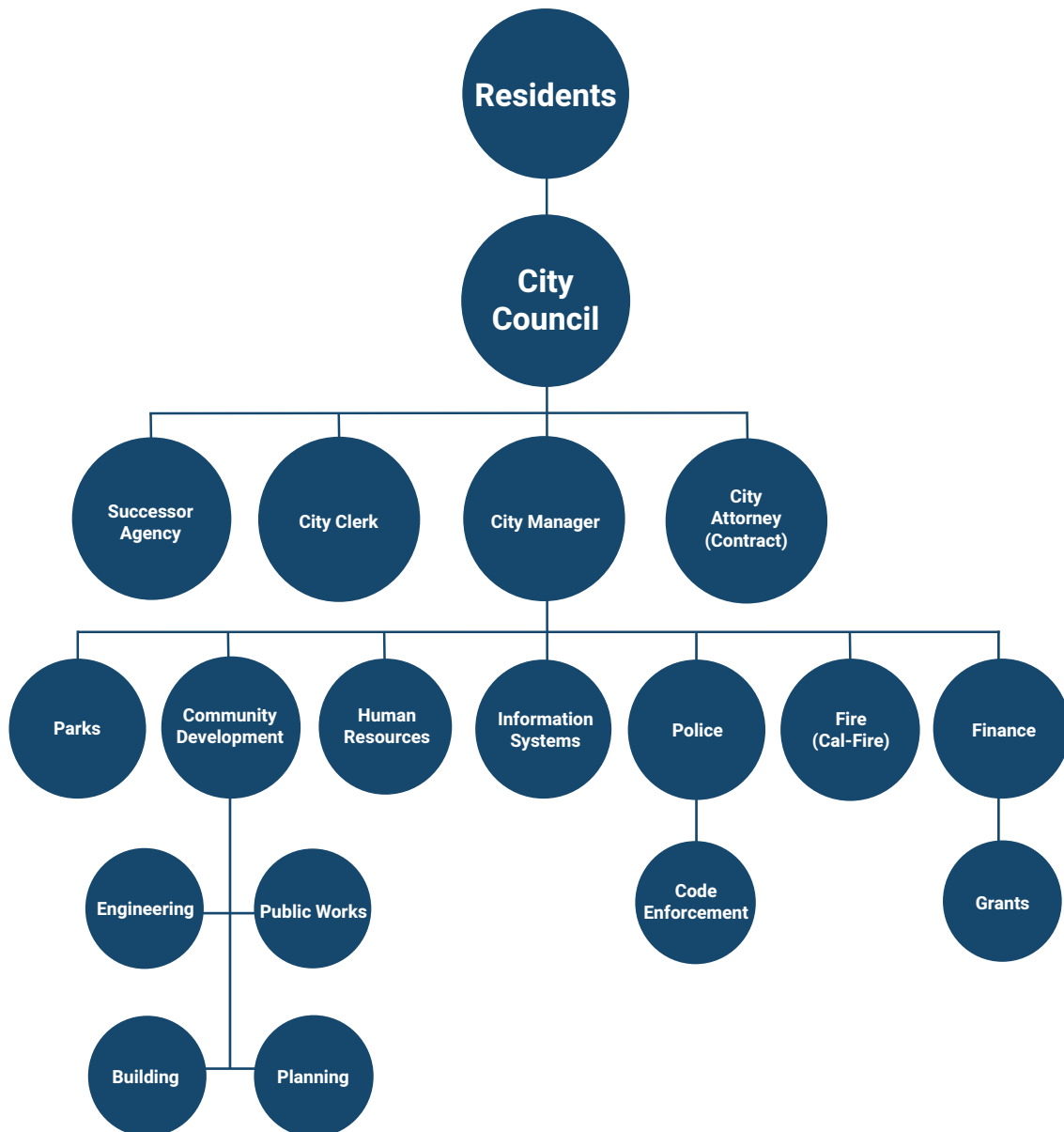


The City of
MADERA

ABOUT
MADERA

CITY OF MADERA ORGANIZATIONAL CHART

2020-2021



BOARDS & COMMISSIONS

On or before December 31st of each year, each legislative body prepares an appointments list of regular and ongoing boards, commissions, and committees which are appointed by the Council. This list shall be known as the Local Appointments List. This list shall contain the following information:

- A list of all appointive terms which will expire during the next calendar year, with the name of the incumbent appointee, the date of the appointment, the date the term expires, and the necessary qualifications for the position,
- A list of all boards, commissions, and committees whose members serve at the pleasure of the legislative body, and the necessary qualifications for each position

The City encourages residents to apply for service on City Boards, Commissions, and Committees that are currently vacant or that will have vacancies in FY 2020/21. For information; community members are encouraged to contact the City Clerk at (559) 661-5405; by visiting the City Clerk webpage at www.madera.gov; or via email at cityclerkinfo@madera.gov.

Americans with Disabilities Act (ADA) Advisory Council

	Date Appointed	Term Expires
Emmanuel Gomez	02/01/17	12/01/20
Time Riche	01/16/19	12/01/22
Cynthia Ortegón	01/16/19	12/01/22
DJ Becker	01/16/19	12/01/20
Muhammad Latif	02/07/18	12/01/20
Dennis K. Smith	02/06/19	12/01/22
Diana Robbins	01/16/19	12/01/22

Airport Advisory Commission

	Date Appointed	Term Expires
Donald Horal	05/16/18	12/01/20
Jerry Holiday	03/20/19	12/01/22
Issa Zacharia	05/16/18	12/01/20
Michael Pistoresi	03/04/20	12/01/22
Richard Broadhead	05/16/18	12/01/20
Felipe Grimaldo Jimenez	02/06/19	12/01/22
Richard Gould	05/16/18	12/01/20

Community Development Block Grant (CDBG) Block Grant Commission (BGC)

	Date Appointed	Term Expires
Ken Hutchings	03/01/17	12/01/20
Candace Talley	03/01/17	12/01/22
Alyssia Arredondo	03/01/17	12/01/20
Stephanie Nathan	03/18/20	12/01/22
DJ Becker	01/16/19	12/01/20
Olga P. Garcia	01/16/19	12/01/22
Linda Clark	03/01/17	12/01/20

Loan Review Committee

	Date Appointed	Term Expires
Elvin Martin	03/01/06	
John Molina	03/01/06	
Muhammad Latif	02/20/19	12/01/20
Matilda Villafan	01/16/19	12/01/20
Vacancy		
Vacancy		

Civil Service Commission

	Date Appointed	Term Expires
Shawn Griffin	02/15/17	12/01/20
Celeste Voyles	02/15/17	12/01/20
Ruben Mendoza	02/15/17	12/01/20
Brian Massetti	02/15/17	12/01/20
Eloise Rodriguez	02/15/17	12/01/20

Beautification Committee

	Date Appointed	Term Expires
Agapita Rocha	01/16/19	12/01/22
Rohi Zacharia	02/15/17	12/01/20
Vacancy		
Vacancy		
Vacancy		
Vacancy		
Vacancy		

Transit Advisory Board

	Date Appointed	Term Expires
Cynthia Ortegon	12/20/17	12/01/20
Robin Jenkins	09/21/16	12/01/20
Muhammad Latif	11/20/2019	12/01/20
Marie Luna	02/20/19	12/01/22
Steve Salter	03/06/19	12/01/20
Otilia Morales	02/20/19	12/01/22
Linda Clark	12/20/17	12/01/20

Planning Commission

	Date Appointed	Term Expires
Ramon Lopez-Maciel	12/05/18	12/01/20
Bobby Gran Jr.	01/16/19	12/01/22
Israel Cortes	02/01/17	12/01/20
Alexander Salazar	01/16/19	12/01/22
Richard Broadhead	12/07/16	12/01/20
Ryan Cerioni	02/06/19	12/01/22
Pamela Tyler	02/01/17	12/01/20

MADERA CITY MAP

"The Heart of California"





MADERA AT A GLANCE

Source: Madera Chamber of Commerce and United States Census Bureau QuickFacts



Madera, California

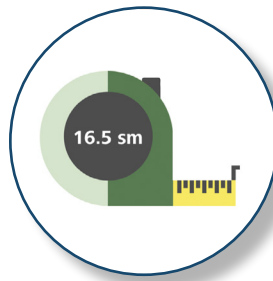
The City of Madera is located in California's stunning Central Valley. Featuring a balanced climate that serves as the perfect host to some of the nation's finest agricultural operations, Madera is also within close proximity to cherished world treasures such as Yosemite National Park, the Sierra Nevada Mountain Range, and attractions that run along the Pacific coastline. Madera is the perfect combination of the best California has to offer.

Located in Madera County

Established in 1907



Population:
About 65,700



Location Size:
~16.5 sq. miles

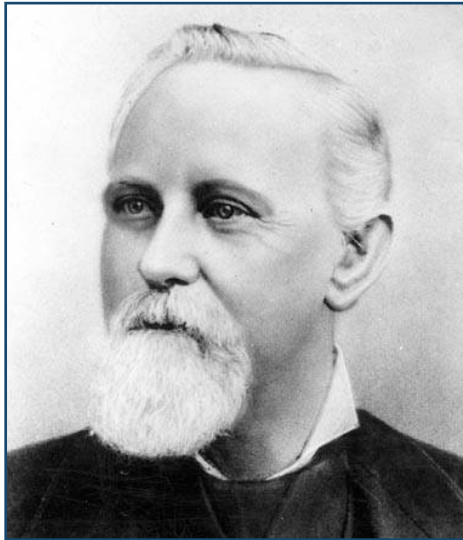


Median Income:
\$42,581



THE EARLY HISTORY OF MADERA

Source: Madera Chamber of Commerce



William H. Thurman founded the City of Madera and is thus known as the "Father of Madera." He founded the Madera Lumber and Trading Company and served as Madera County's first sheriff from 1893 until 1895.



The Madera County Courthouse began construction in 1896. It was completed in 1901. The court and county offices moved out in 1957. In 1971, it was renovated to become the Madera County Historical Society Museum.

1876

On October 11, 1876, the idea for the City of Madera was first discussed in the newspaper, the Fresno Expositor.

1877

At a public meeting on March 21, 1877, attendees decided a school building should be built. There was also a drought throughout the San Joaquin Valley during this time.

1881

A disastrous fire completely destroyed the lumberyards in Madera, almost ridding the town of the lumber industry entirely.

1893

Madera County officially became a county in the State of California on May 16, 1893.

1896

Madera began construction on a new courthouse, jail, zoo, and county park. Madera also became the county seat this year.

1898

In March, Madera's first Chamber of Commerce was formed. Forty-nine men paid \$2.50 charter membership dues.

1907

Madera is officially founded on March 27, 1907. Citizens of Madera held a centennial celebration on March 27, 2007.

1933

After 50 million board feet of timber, the lumber industry era ended in Madera. Farmwork became Madera's new main industry and revenue source.



MADERA RESIDENTS

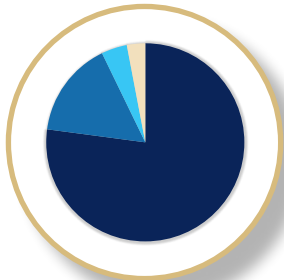
Source: Madera Chamber of Commerce and California Demographics



Average Age

28.8

is the average age of a Madera Resident, almost 10 percent lower than the average age of a United States citizen.



Diversity

77.1%

of Madera residents are Hispanic, with 15.7% of residents categorized as White, 4.2% as African American and 3% as Other respectively.



Education

23.3%

of Madera residents have a high school diploma, and 9.9% of residents have a Bachelor's Degree or higher.



Language

61.6%

of Madera residents over the age of five, speak a language other than English.



MADERA HOME & FAMILY

Sources: United States Census Bureau QuickFacts



\$202,300

is the median cost of owner-valued homes in Madera, compared to Fresno's \$224,600 and California's \$475,900 home cost.



18,037

is the number of households in Madera, compared to 166,758 Fresno households, and 12,965,435 California households.



3.55

is the average number of persons who reside in each Madera home, compared to 3.08 persons in Fresno households and 2.96 persons per California households.



48.5%

of Madera residents own their homes, compared to 46.4% of Fresno residents and 54.6 of California residents.



89.4%

of Madera residents are living in the same house they were living in a year ago, compared to 82.5% of Fresno residents and 86.7% of Californians.



MADERA CLIMATE

Sources: National Weather Service and Madera Chamber of Commerce



Average Warmest Month:
JULY

Average Annual Rainfall:



12.23
INCHES



Average Coolest Month:
DECEMBER

Madera is typically **warm, dry,** with relatively **low humidity.**



MADERA TRANSPORTATION

Sources: Madera Chamber of Commerce and Madera.gov



Madera Metro utilizes **3 ROUTES**, transporting Madera citizens where they need to be.

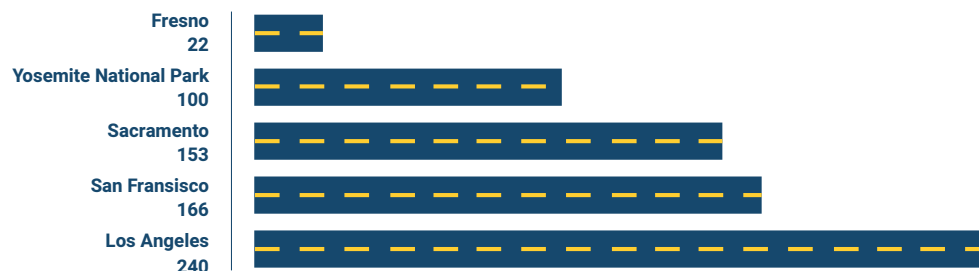


Dial-A-Ride charges **3DOLLARS** or less for a ride within the city or county. Seniors and the disabled can ride at a discounted price.



Madera residents take over **26.6 MINUTES** to get to work, compared to 21.8 minutes for Fresno residents and 29.3 for all of California.

Number of Miles to Other Major California Destinations





LOCAL GOVERNMENT

Council-Manager

Madera is a municipal corporation following the Council-Manager form of government. The Council, the city's legislative body, defines the policy direction of the city. The City Manager oversees the daily operations of the city.

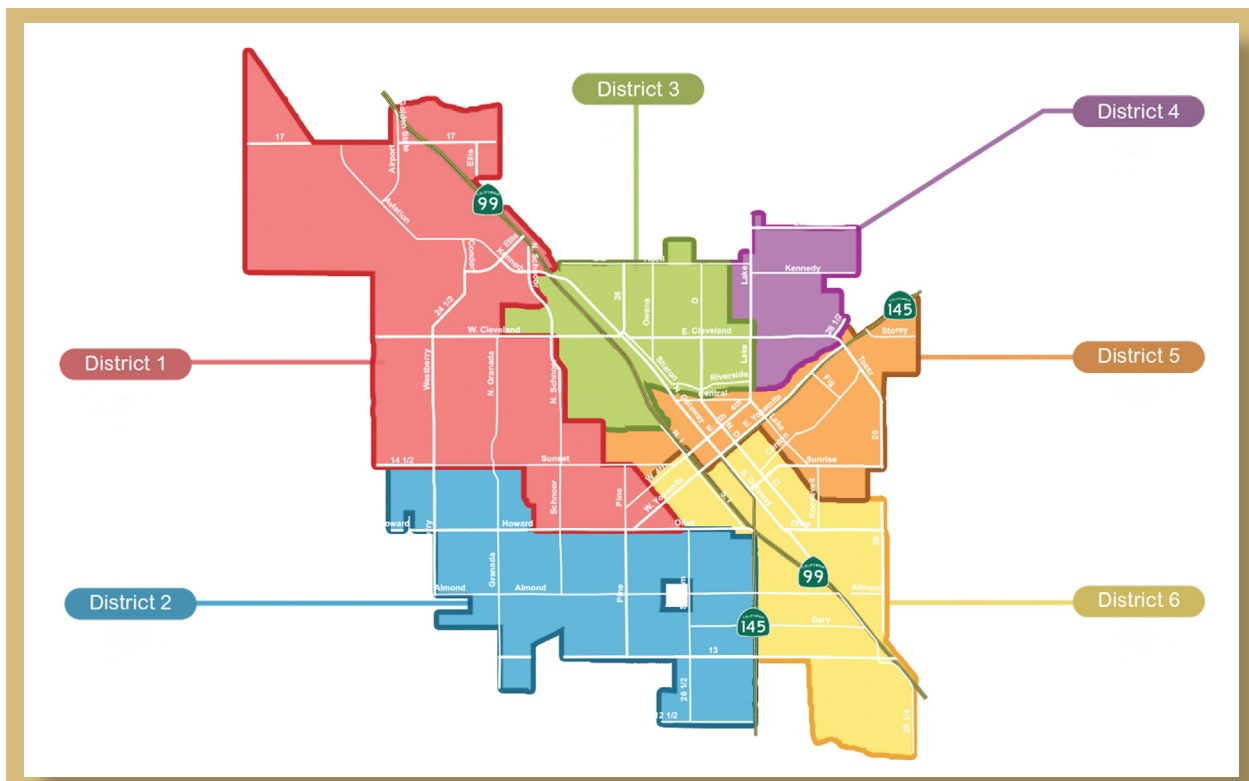
Districts

The City Council consists of an elected mayor and six elected council members. Each serves a four-year term. Council members are elected by district whereas the Mayor is elected at large or citywide.

General Law City

There are two types of cities in California – charter and general law. Charter cities follow the laws set forth in the state's constitution along with their own adopted "charter" document. General law cities follow the laws set forth by the state legislature. Madera is a General Law city.

The Six City Council Districts of Madera



View a detailed district map at madera.gov/districts

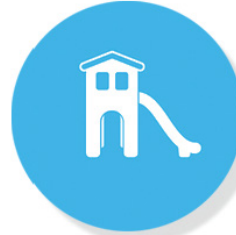


MADERA PARKS



10 PARKS

Madera enjoys three community centers, one skate park, one community garden, one municipal golf course, and a cross-city trail system.



21 SLIDES

These slides are located at various municipally operated playgrounds distributed throughout the City of Madera.



3 POOLS

Located at the Centennial Pool Complex, these pools provide refuge and fun to residents wanting to escape the summer heat.



159 ACRES

These acres compromise the City of Madera's municipal park resources available to residents of the community.



MADERA INFRASTRUCTURE



199 MILES OF CITY STREETS

This is based on reports from the Public Works department.



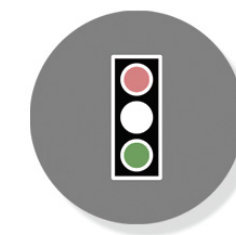
19 WATER WELLS

These work to provide the City of Madera's water supply.



200 MILES OF WATERLINE

In addition to the waterline, there is an additional 175 miles of sewer line.



47 TRAFFIC SIGNALS

There are 29 city-owned traffic signals, with 15 maintained by Caltrans.



MADERA POLICE



39 POLICE VEHICLES

Madera PD has 16 marked patrol vehicles, eight code enforcement vehicles, five traffic enforcement motorcycles, five unmarked detective vehicles, and five administration vehicles.



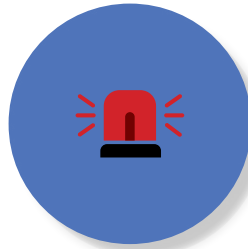
70 SWORN OFFICERS

This includes specialized units, such as SWAT, SIU, and Community Outreach. The Police Department also has 35 civilian employees.



3 K-9 UNITS

The Madera PD welcomed a new K9 to their ranks this year. These dogs help human officers take a bit out of crime.

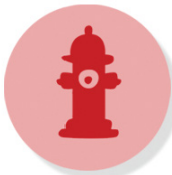


60,432 EVENTS

Madera PD responded to 6,201 more events, compared to last fiscal year's 54,231 events.



CALFIRE - MADERA



2 FIRE STATIONS

Fire Station #58 is expected to be completed in FY 20/21.



5 FIRE ENGINES

The Fire Department also have one ladder truck.



834 FIRES PUT OUT

Fires were extinguished during FY 2019/20.



19 FIRE FIGHTERS

Recruitment efforts are still in effect to add more.

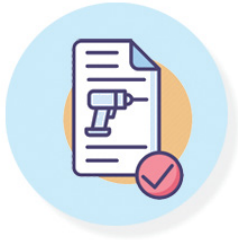


3,345 CALLS FOR SERVICE

Calls occurred during FY 2019/20.



MADERA ECONOMICS



12,003
INSPECTIONS
CONDUCTED

Inspections were conducted
by the Building Department.



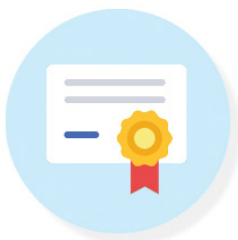
2,586
BUSINESS
LICENSES

Madera has this total number
of business licenses, excluding
rentals by the end of FY 2019/20.



206 SINGLE
FAMILY
RESIDENTIAL

These permits were
issued during FY 2019/20.



1,797
BUILDING
PERMITS

These permits were
issued during FY 2019/20.

MAJOR EMPLOYERS OF MADERA

Major Employers in the City in 2020 Top employers in the City by number of employees	
Employer	# of Employees
Madera Unified School District	2,319
County of Madera	1,500
Madera Community Hospital	936
Walmart	350
Camarena Health	337
City of Madera	310
Community Action Partnership of Madera County	234
JBT Food Tech	165
Lowe's	158
Home Depot	150
Evapco West	150
Sealed Air	110
*Data may have a margin error no greater than 10 units	
Source: Data provided by the Madera County Economic Development Commission	

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2020-21 BUDGET OVERVIEW

Key Budget Assumptions &
Changes Assumptions

Budget Process

Basis of Accounting &
Budgeting

Financial Budget Policies

Employee Salary & Benefits

Employees By Department

KEY BUDGET ASSUMPTIONS & CHANGES

Defining the 2020/21 Starting Point

While the City anticipated a long-predicted downturn in the economic cycle, one caused by a health crisis—let alone a crisis with the swiftness and severity of the COVID-19 pandemic—was unexpected. The City took immediate action once COVID-19 began to affect the United States in an attempt to mitigate the anticipated economic impacts. Working in our favor is the fact that prior to the pandemic, the City was enjoying a prosperous budget year.

The City experienced an unexpected increase in revenues in both FY 2018/19 and 2019/20 above projections. This resulted in the General Fund reserve balance above and beyond that required by the General Fund Reserve Policy. Due to these unexpected increases in revenue, the City is positioned to remain financially stable.

While the budget as proposed includes a small surplus, for all intents and purposes it should be considered a balanced budget. The unexpected additional reserve noted above allows the City a continuity of operations and services while the economy adjusts, scientists work on therapeutic remedies and a vaccine, and health officials monitor data to determine safe approaches to daily life.

Revenue Forecast during COVID-19

The COVID-19 pandemic and economic turmoil began in the midst of the City's budget development process. Staff was in the infant stages of forecasting tax revenues and City

departments had begun estimating their department revenues and submitted their expenditure requests. With the amount of fiscal uncertainty that exists with the economic downturn, staff have updated revenue forecasts and reduced projected revenues relative to the pre-pandemic forecast. In response to the economic effects of the pandemic, the City significantly curtailed new hires; exceptions were made for positions that address an immediate critical need.

Staff recognizes the fiscal uncertainty caused by the stay-at-home orders and business closures and acknowledges that actual tax revenues next year may be significantly different from these estimates. Since the City will not have final sales tax data from the April through June quarter until September, staff will return to Council in October with a financial update and potential budget revisions based on the new information. With the reduced revenue estimates and the status quo expenditure budget, the proposed budget reflects an approximate surplus of slightly less than \$20,000 for FY 2020/21.

While there is significant uncertainty about how much the City's revenues will decline, some items are foreseeable. For example:

- The closure of retail establishments means a decline in sales tax revenues, however there may be a potential offset from increased online purchases and bulk purchasing as people prepared to shelter-in-place

- The stay-at-home order will result in less hotel stays equating to less revenue from transient occupancy tax (TOT)
- People are driving less, reducing the demand for fuel and gas tax revenue available for maintenance of the City's streets and roadways
- Full or partial closure of facilities such as golf courses, the aquatic center, and programmed sports will result in a loss of revenue
- Effects on property values caused by this economic downturn, and any decline in associated property tax revenue, will not be known until next year and would affect the FY 2021/22 budget

Like all annual budgets, staff made assumptions to determine the budget. The following are a list of key assumptions.

Projected Revenues

In preparing the FY 2020/21 budget, staff made the following adjustments to revenues:

- Projected Retail Sales & Use Tax: \$8.7 million
- Measure K: \$4.5 million
- Transient Occupancy Tax (hotel tax): \$450k
- Property tax in-lieu (c. 2004): \$6.1 million
- Property tax: \$3.6 million
- Golf course revenue: \$61k
- Business license revenue: \$406k
- Cable franchise tax: \$298k
- Electric franchise tax: \$368k

Expenditure Forecast during COVID-19

In preparing the proposed budget, the following approach to expenditures was implemented:

- All departments were asked to reduce their Maintenance and Operations budgets between five to ten percent
- All programs and services impacted by Public Health Orders or California's closure of certain business sectors were adjusted to match the assumed amount of programming and services we will be able to offer based on current information.

Balancing the Budget

- The proposed FY 2020/21 budget projects that revenues will exceed expenses by \$19,758
- The proposed budget does not anticipate using funds from the General Fund Reserve at this time
- Should the City receive less revenue than anticipated or should the COVID-19 pandemic be prolonged, the City expects to utilize reserves to offset revenue shortfalls, however such utilization of reserves will be brought to Council for consideration and approval.
- Prior to the COVID-19 pandemic, the City was projecting a surplus for FY 2019/20; however, final figures will not be known for several months. Once determined, staff will present its findings to Council. Current indications are that the City should not have to utilize reserves to offset the decline in revenues. While the latter portion of the year is anticipated to come in below projections, the City exceeded projections for the prior portions of the year.

Budgeted Positions

- Budgeted positions: The proposed budget only includes positions based on those reasonably expected to be filled by a person.

As the year progresses, staffing will be continually reviewed and analyzed, and any changes to budgeted positions will be brought to the Council for consideration.

- The proposed budget includes three new positions:
 - Water System Supervisor in the Public Works Department
 - Deputy City Engineer in the Engineering Department
 - Assistant Engineer in the Engineering Department
- Besides the three new positions noted above, there are 16 vacant full-time positions and 1 vacant part-time position included in the budget. This is a point-in-time count; the number of actual vacant positions and the positions themselves fluctuates as employees leave the organization and new employees are hired.
 - Health Care for Vacant Positions: Prior to the FY 2019/20, staff budgeted vacant positions at family medical coverage. For the FY 2019/20 budget, vacant positions were budgeted at the expectation of an employee plus one dependent health care coverage. After review of all full-time employees hired within the last year and their health benefit selections, the current proposed budget assumes employee only coverage for each vacant position.

Reclassifying Positions

Pursuant to the City's Memorandums of Understanding with represented employee groups, employees may submit reclassification requests each year during certain filing windows if they believe they are working outside their job classification. These requests are evaluated by the Human Resources Department and then a

recommendation is made to the City Manager on whether a position should be reclassified or whether the assigned duties fall within the existing classification. The City Manager then makes a determination to either recommend a reclassification to be included in the budget or uphold the recommendation not to reclassify. Employees may appeal to the City Manager if they disagree, however the City Manager's determination is final. Two reclassification requests were submitted for consideration and both were approved and recommended by the City Manager for inclusion in the budget:

<i>Department</i>	<i>Prior Classification</i>	<i>New Classification</i>
Planning	Assistant Planner	Associate Planner
Building	Permit Technician	Administrative Assistant

Planned Promotions

Planned promotions have also been captured in the budget. These promotions are for class series where classification is determined by certification and/or time in the position (i.e. Police Officer I to Police Officer II). These promotions will only be effectuated upon satisfactory job performance at the current classification level.

Temporary Reassignment of Staff

With COVID-19's effects on Parks & Community Services Department programming, four staff have been temporarily reassigned to provide support in other departments. The budget assumes these assignments will last for six months. While the staff have been shifted to

ensure meaningful work, it should be noted that three of the four remain in General Fund Departments. The following table summarizes these reassignments:

<i>Position</i>	<i>Temporary Department</i>	<i>Fund</i>
Administrative Assistant	Finance – Utility Billing	Water/Sewer/Solid Waste
Recreation/Community Programs Coordinator	Planning	General
Recreation/Community Programs Coordinator	Parks Maintenance	General
Recreation/Community Programs Coordinator	Parks Maintenance	General

Employee Compensation

The FY 2020/21 budget includes the following relative to employee compensation:

- Merit increases have been budgeted, however, actual achievement of such increase is dependent upon individual employee performance.
- Consistent with the Memorandum of Understanding (MOU) between the City and the Madera Police Officers' Association (MPOA), a two percent Cost of Living Increase (COLA) is included in the budget for MPOA members; no other COLA adjustments are included for any other employees during FY 2020/21.
- Consistent with MOUs with all bargaining units, the City's contribution to health insurance has been adjusted to reflect the decrease in premiums for FY 2020/21.
- Classic members of the California Public Employees' Retirement System represented by the City's four recognized bargaining units began paying an additional one percent of the Employee Contribution toward the pension plan upon adoption of their

respective MOUs during FY 2019/20; this reduced the City's Employer Paid Member Contribution by one percent for these employees and is reflected in the budget.

Measure K

Measure K sales tax revenue is committed to public safety and is shared 50/50 between the Police and Fire Departments. Measure K Police and Fire funds are budgeted and accounted for separately.

This budget recognizes the following:

- New fire fighters and new equipment to be housed at Fire Station 58
- Operations and Maintenance expenses for Fire Station 58
- The City issued lease revenue bonds in June 2019 for the construction of Fire Station 58 in the amount of \$4,005,000. The bonds are due in annual installments of \$230,000 to \$307,000 over 20 years. The construction on the fire station was completed in May 2020. The annual debt service is included in the budget.
- Police staff salaries and benefits
- General Fund loan payment for purchase of police building and critical radio infrastructure

Measure K Stabilization Fund

The Council has directed that \$130,000 of Measure K revenue for both Police and Fire be committed each year for the establishment of a stabilization reserve, until the reserve reaches the equivalent of 30 percent of Measure K expenditures. Currently, both Police and Fire have a stabilization reserve fund balance of \$390,000 each.

Fire Engine Replacement Fund

Additionally, the Council approved a fire engine replacement reserve fund of \$200,000 in the previous year, with the intent to add \$200,000 each year. Currently, the Fire Department has a reserve fund balance of \$400,000 dedicated to fire engine replacement.

Debt

The City owes, in principal and interest, a total of \$87,290,894.

Freedom Industrial Park (FIP)

FIP was developed in partnership by the City and Span in an effort to spur economic development following the Great Recession (c. 2010). The City partnered with Span and agreed to install off-site improvements along West Pecan Avenue and South Pine Street in return for approximately 32.9 acres of real property. Span funded the construction of the internal streets and infrastructure within the industrial park. The

costs to the City of off-site improvements totaled approximately \$4.55 million.

Since FIP was constructed, the City sold the parcels identified on the following table. Note that the City received the funds for Parcels 14 and 15 in FY 2019/20. The proceeds from parcels 12, 13, and 16 are not recognized given that the City has not received the funds. As of the preparation of this budget, it is expected the City will receive them in the immediate future. The funds will be recognized in the fiscal year in which they are received.



BUDGET PROCESS

The latest approved budget document is made available at madera.gov/budget

The City operates on a fiscal year that begins July 1. City staff in their respective departments prepare individual budgets for their functional areas. These budgets are then combined into an overall city budget that is presented to the Council each spring for review and input.

The Council has the authority to approve the annual budget and may amend it during the year if needed. The legal level of budgetary control is at the fund level, which means spending in each different type of fund may not exceed the budgeted amount without Council approval.

Department Personnel Begins Projections

Department personnel are asked to update current year projections as well as proposed FYI 2020/21 projected expenses and revenues. As part of this process, Salary Projection Worksheets are also prepared. These worksheets list City employees organized by department and calculates their total salary and wages for the specified fiscal year.

Mid-year Budget Review

A mid-year budget review is performed by each department to determine if budgeted revenue and expenses are on target or need to be adjusted. Budget adjustments will be adopted per resolution. The Engineering Department prepares a five-year Capital Improvement Plan and presents the draft to the Council at this time as well.

Preliminary Enterprise Fund Review

The preliminary Enterprise fund budgets are presented to Council for review. These include budget:

- Water
- Sewer (e.g. wastewater)
- Solid Waste; and
- Storm Drainage

Public Input on Spending Priorities

A public hearing is held at a Council meeting regarding the Community Development Block Grant (CDBG). The public is encouraged to provide input regarding how funds are allocated. Preliminary Internal Services (Fleet, Facilities Maintenance, and Technology) and Special Revenue Fund budgets are presented to Council for review.

Preliminary Budget to City Council

A budget workshop is held for the Council and community. Budgets for City funds are made available for review and discussion. The City Manager and Financial Services Director lead the presentation and department directors are available to discuss any specific budget items within the purview.

Final Budget Approval

A budget workshop is held for the Council and community. Budgets for City funds are made available for review and discussion. The City Manager and Financial Services Director lead the presentation and department directors are available to discuss any specific budget items within the purview.

BASIS OF ACCOUNTING & BUDGETING

The City budgets on a modified accrual basis for all funds except for its enterprise and internal service funds, which are budgeted on a full accrual basis. This is consistent with the city's basis of accounting as reported in its Comprehensive Annual Financial Report or "CAFR." The city's Governmental Funds consist of:

- The General Fund
- Special revenue funds
- Debt service funds
- Capital project funds

Each fund is prepared on a modified accrual basis where revenues are recognized when they become measurable and available, and expenditures are recorded when the related liability is incurred; except that principal and interest payments on general long-term debt are recognized when due. Revenue availability criteria are defined as collectible within the current period or soon enough thereafter to be used to pay liabilities of the current period (i.e., 60 days after fiscal year-end).

Budgets for proprietary funds (Internal Service Funds and Enterprise Funds) are prepared on a full accrual basis where revenues are recognized when earned, and expenses are recognized when they are incurred.

LEVEL OF BUDGETARY CONTROL

In the spring of every year, City personnel prepare a proposed budget and present it to the Council for consideration. The proposed budget along with all the supporting schedules are made available for public inspection in the office of the Financial Services Director. For the FY 2020/21 budget, the Council held a budget review session on June 3, 2020 to receive public comment and ascertain the facts regarding the proposed budget.

The City Council will be presented with the proposed budget on June 11, 2020 with the following six stipulations:

1. Transfer of appropriated budget authority from one account to another within a department may be done upon approval of the City Manager.
2. Transfer of budget authority between departments of the general fund or between funds will be done by minute order of the City Council if less than \$25,000 and by resolution if greater than \$25,000.
3. Authority is given to the Financial Services Director to adjust the budget for all monies received by the City not included in the budget up to \$5,000 per incident without a budget resolution. A report will be given to the Council on a quarterly basis regarding any such activity.
4. All outstanding encumbrances as of June 30, 2019 approved by the City Manager shall be continued and re-appropriated for expenditure into FY 2019/20.
5. Except as monetary appropriations may be affected by intra-fund transfers within the

general fund or other funds, no appropriations set forth in said budget shall be cancelled in whole or in part except by resolution adopted by a majority vote of all members of the Council.

6. Expenditures made, liabilities incurred, or warrants issued in excess of budget appropriations as originally approved or as thereafter increased or decreased, shall not constitute an obligation or liability of the City. The City Manager and the Council shall approve no claims and the Financial Services Director shall issue no warrants or checks for any expenditure in excess of existing appropriations except upon an order of the court of competent jurisdiction, or in cases of emergency as specified and in accordance with the procedures established in the Government Code of California.

FINANCIAL BUDGET POLICIES

Budgeting

- An annual base budget will be developed by verifying or conservatively projecting revenues and expenditures for the current and forthcoming fiscal year.
- The operating budgets shall be balanced. Ongoing costs shall not exceed current revenues plus available fund balance that exceeds reserve fund requirements.
- Projected revenues will be sufficient to support projected expenditures.
- The City will avoid budgetary procedures which balance the current budget at the expense of future budgets.
- The Financial Services Director will prepare and submit to the City Council a mid-year budget review and analysis.

Accounting & Financial Reporting

- An independent audit will be conducted annually by a certified public accountant.
- Financial reports will be produced in accordance with Generally Accepted Accounting Principles (GAAP) as outlined by the Governmental Accounting Standards Board (GASB).
- The City will maintain a strong system of internal controls.
- The City will maintain a written investment and portfolio policy that establishes parameters for determining investment placement and the overall management of the City's investment portfolio.

Reserves

- The City will maintain the General Fund Contingency reserves at a level of at least 30% of the general fund operating expenditures in order to protect essential service programs and funding requirements during periods of economic downturn or other unforeseen major costs not covered by the Contingency Reserve.
- The City will establish an account to accumulate funds to be used for payment of accrued employee benefits for terminated employees. The level of this reserve will be established based upon an annual projection of employee retirements.
- Self-insurance reserves will be maintained at a level which will adequately protect the City.

Capital Planning

- The City will develop and annually update a long-term Capital Improvement Plan (CIP) for the purpose of planning, scheduling, and financing capital projects as determined and approved by the City Council.
- The CIP will be a five-year plan and will include major on-going maintenance and rehabilitation costs to existing capital assets (land, land improvements, infrastructure, and equipment), as well as the costs of new facilities and improvements.
- The City will maintain its capital assets at a level adequate to protect the City's capital

investment and to minimize future maintenance and orderly replacement of capital assets from current revenues where possible.

- The CIP budget will realistically assess potential future revenues and avoid commitments for projects that lack economic feasibility.

Revenue

- The City will estimate its annual revenues by an objective, analytical process utilizing trend, judgmental, and statistical analysis as appropriate.
- The City will attempt to maintain a diversified and stable revenue base to minimize the effects of economic fluctuations on revenue generation.
- The user fees and charges for each Enterprise Fund will be set to fully support the total direct and indirect costs of the activity. Indirect costs include the cost of annual depreciation of capital assets and overhead charges.
- Internal Service Funds are to be funded at appropriate levels to ensure their ability to provide services adequately.
- Development Impact Fees will be established to provide for the cost of infrastructure improvements from new growth instead of being a burden to existing tax payers.

Debt Management

- The City will not use long-term debt financing for any recurring purpose such as current operating and maintenance expenditures.

- The City will consider the issuance of long-term debt to purchase or construct capital assets that will serve as long-term community assets. Prior to entering into a long-term financing arrangement, an internal analysis will be conducted to determine the impact on current and future budgets for debt service and operations. This analysis will address the reliability of revenues to support the debt service.

EMPLOYEE SALARY & BENEFITS

Employee Salary & Benefits Summary	
<p>The City has four recognized bargaining units that represent all full-time employees except Management. They include:</p> <ul style="list-style-type: none"> ▪ Madera Affiliated City Employees' Association ▪ Mid Management Employee Group ▪ Madera Police Officers' Association; and ▪ Law Enforcement Mid Management Employee Group. <p>Management and part-time employees are unrepresented.</p> <p>When proposing and negotiating modifications to either salary or benefits, the City's pay philosophy is to focus on total compensation. Below represents a summary of the normal benefits offered by the City in addition to base pay. Individual bargaining units may have additional pay incentives or benefits negotiated for their members; bargaining unit agreements can be found on the City's website.</p>	
Benefit	Summary Description
Retirement	
Retirement: Defined Benefit	<p>The City participates in the California Public Employees' Retirement System, commonly known as CalPERS. The benefit received in retirement depends on the employee's age at retirement, years of service, applicable pay, and benefit factor. The City does not participate in Social Security. The benefit is funded by both Employer and Employee contributions. The City participates in the following benefit formulas, with placement in the formula defined by hire date with the City:</p> <p><u>Miscellaneous Employees</u></p> <ul style="list-style-type: none"> ▪ Classic: 2.5% @ 55, highest single year ▪ Classic Tier I: 2% @ 60, average 3-year final compensation ▪ PEPRA: 2% @ 62, average 3-year final compensation <p><u>Sworn Employees</u></p> <ul style="list-style-type: none"> ▪ Classic: 3% @ 50, highest single year ▪ Classic Tier I: 3% @ 55, average 3-year final compensation ▪ PEPRA: 2.7% @ 57, average 3-year final compensation
Retirement: Supplemental	<p>The City offers a choice between two 457 Deferred Compensation plans for full-time employees. For all full-time employees except Sworn Law Enforcement and Management, the City contributes an amount equal to 4.2% of base pay into the plan. No matching contribution from employees is required. Employees may elect to contribute their own funds up to the IRS defined annual maximum on a pre-tax basis. Monies may be withdrawn while still employed through either an emergency withdrawal or as a loan that must be repaid. Emergency withdrawal provisions are governed by IRS rules. Individuals have full access to funds after separation of service from the City.</p>

Retirement: Part Time	Part-time employees receive either the CalPERS benefits defined above or participate in a Social Security replacement plan administered by Empower Retirement depending on the number of hours worked annually. Any employee who works 1,000 or more hours in a fiscal year qualifies for CalPERS, regardless of part-time or full-time status.
Health & Welfare Benefits	
Health, Dental, & Vision Insurance	<p>The City offers a fully insured employer-sponsored health plan for full-time employees and their dependents. The City contributes up to \$1,832.75/month for family coverage. Employees may waive coverage with proof of other coverage and receive a monthly waiver benefit of \$300. The City's current benefit providers are:</p> <ul style="list-style-type: none"> ▪ Medical: The City's plan includes a primary and secondary payor. ▪ Primary: Blue Shield of California ▪ Secondary: Administrative Solutions, Inc. (self-funded layer) ▪ Telemedicine: Teledoc ▪ Dental: Ameritas ▪ Vision: Superior <p>Premiums are paid by employees pre-tax under a Section 125 Cafeteria Benefits Plan.</p>
Flexible Spending Accounts	The City offers both child care and medical expense Flexible Spending Accounts under its Section 125 Cafeteria Benefits Plan. Employees may choose to contribute up to \$1,000 per year on a pre-tax basis for reimbursable medical expenses or up to \$5,000 per year on a pre-tax basis for reimbursable childcare expenses.
Group Life	The City provides group life insurance coverage for full-time employees and dependents. Employees may purchase additional term life through the program.
Disability	The City provides a long-term disability policy for situations requiring the employee to be absent from work due to disability more than 90 days. The policy provides up to 2/3 income replacement. The City does not participate in the California State Disability program; Madera Affiliated City Employees' Association participates at their own expense.
Employee Assistance Program	The City offers an Employee Assistance Program through Halcyon Behavioral that provides free counseling services to employees and their household. The program also has free online resources to help with work-life balance and management. In addition to these services, the plan also includes wellness benefits for employees and emotional fitness coaching resources.
Supplemental Insurance	The City offers additional accident, disability, universal life and similar policies employees may choose to participate in at their own expense.
Paid Leave Benefits	

Vacation	All full-time employees accrue paid vacation based on years of service with the City. Unused vacation is fully vested to the employee and is paid out as compensation upon separation from the City. Vacation balance caps vary by bargaining unit.
Sick	All full-time employees accrue paid sick leave at the rate of 12 days per year. A percentage of sick leave is available for cash-out upon positive separation based on years of service with the City. All part-time employees accrue paid sick leave at the rate of 1 hour for every 30 hours worked.
Family Sick	Both full and part-time employees may use sick leave to care for a family member. The number of hours varies by bargaining unit.
Holidays	The City recognizes 11 full day and 2 half day paid holidays each year. Additionally, some employees are eligible for floating holiday time based on years of service with the City, depending on their bargaining unit. Because of the nature of their job, employees represented by the Madera Police Officers' Association accrue holiday leave similar to vacation.
Administrative Leave	Positions exempt from overtime under the Fair Labor Standards Act receive 40 hours per year of Administrative Leave. This leave must be used each fiscal year, or it is lost; unused hours are not carried forward.
Compensatory Time Off	Positions eligible for overtime have the option to accrue Compensatory Time Off in lieu of pay. For each hour of overtime worked, the employee may elect to accrue 1.5 hours of leave.
Additional Benefits	
Flexible Work Schedules	Depending on bargaining unit, employees may request to work alternative schedules to assist in work/life balance. This potentially includes both 9/80 and 4/10 options.
Bilingual Pay	Full-time employees may be eligible for bilingual English-Spanish incentive pay after successfully completing a skills exam.
Education/Certificate Incentive Pay	All four of the City's recognized bargaining units provide some type of education and certificate incentive pay. These benefits are in addition to base pay.
Education Reimbursement	All four of the City's recognized bargaining units have provisions in their agreements for reimbursement of education expenses. Currently employees may request reimbursement of up to \$2,400 per fiscal year for pursuing a college degree.
Holiday Closure	For employees represented by the Madera Affiliated City Employees' Association and the Mid Management Employee Group, the City closes non-safety functions and services between Christmas Day and New Year's Day.

EMPLOYEES BY DEPARTMENT

Fund Group	Org	Org Desc	19/20	20/21
General	10201000	City Council	7.00	7.00
	10201010	City Clerk's Office	2.00	2.00
	10201100	City Manager	2.70	2.70
	10201200	Finance	4.00	5.00
	10201210	Purchasing	2.00	1.75
	10201400	City Attorney	2.00	
	10201500	HR/Risk Management	4.00	4.00
	10202000	PD Administration	70.29	65.25
	10202020	PD - CCP	1.00	1.00
	10202030	Schools Policing	2.00	2.00
	10202040	PD Housing Authority	1.00	1.00
	10202050	COPS Hiring Program Grant	2.51	2.51
	10202060	Animal Control	2.00	2.00
	10203010	PW - Streets	11.22	8.60
	10203020	Graffiti Abatement	2.50	0.80
	10204100	Planning	4.82	4.39
	10204200	Building	4.97	4.00
	10204300	Engineering	13.63	17.87
	10204400	Code Enforcement	7.94	6.50
	10206000	Parks Administration	3.19	3.06
	10206100	Parks	17.21	17.25
	10206110	Landscape Mntc Dist Services	3.44	4.88
	10206200	Recreation	18.98	4.68
	10206218	Sr Citizen Community Service	2.99	2.21
	10206219	Sr Citizen Therapeutic Program	0.96	
	10206220	Sports Programs	1.56	1.53
	10206230	Aquatics Programs	0.82	1.24
	10206240	Comm & Rec Centers	0.82	1.57
	10206270	Special Events	0.95	0.95
	10252000	Measure K Sales Tax - Police	14.00	13.75
	17000000	Payroll Clearing (RDA PR)	1.50	0.50
General Sum			214.01	189.99
Enterprise	20301220	Utility Billing/Water	6.35	5.30
	20303800	Water Mntc/Operations	13.30	11.24
	20303810	Water Quality Control	6.08	5.20
	20303820	Water Conservation Program	2.96	2.00
	20401230	Utility Billing/Sewer	3.17	2.65
	20403400	Sewer Mntc/Operations	10.56	8.15
	20403410	WWT Plant	14.10	12.50
	20503270	Airport Operations	2.86	1.88
	21285290	Transportation- Dial-A-Ride	1.35	0.85
	21295300	Transportation - Fixed Route	1.35	0.85
	45003090	Drainage Flood Control	5.45	4.10
	47601235	Utility Billing/Garbage	3.17	2.65
	47603600	Solid Waste Disposal	0.65	0.65

Fund Group	Org	Org Desc	19/20	20/21
Enterprise	47603630	Street Cleaning	3.76	4.40
	47603730	Tire Clean Up	0.50	
Enterprise Sum			75.59	62.42
Special Revenue	10211300	General/Grant Oversight	4.48	4.00
	41108060	Intermodal Building	0.48	0.48
	41400000	Parking Dist Operations		0.48
Special Revenue Sum			4.96	4.96
Internal Service	30701240	Fleet Maintenance	4.70	4.70
	30710000	Facilities Maintenance	9.18	9.15
	30720000	Computer Acquisition/Maint.	4.25	4.17
Internal Service Sum			18.13	18.02
Total Citywide			312.68	275.38



CITYWIDE SUMMARIES

Revenues

Charts

Expenditures

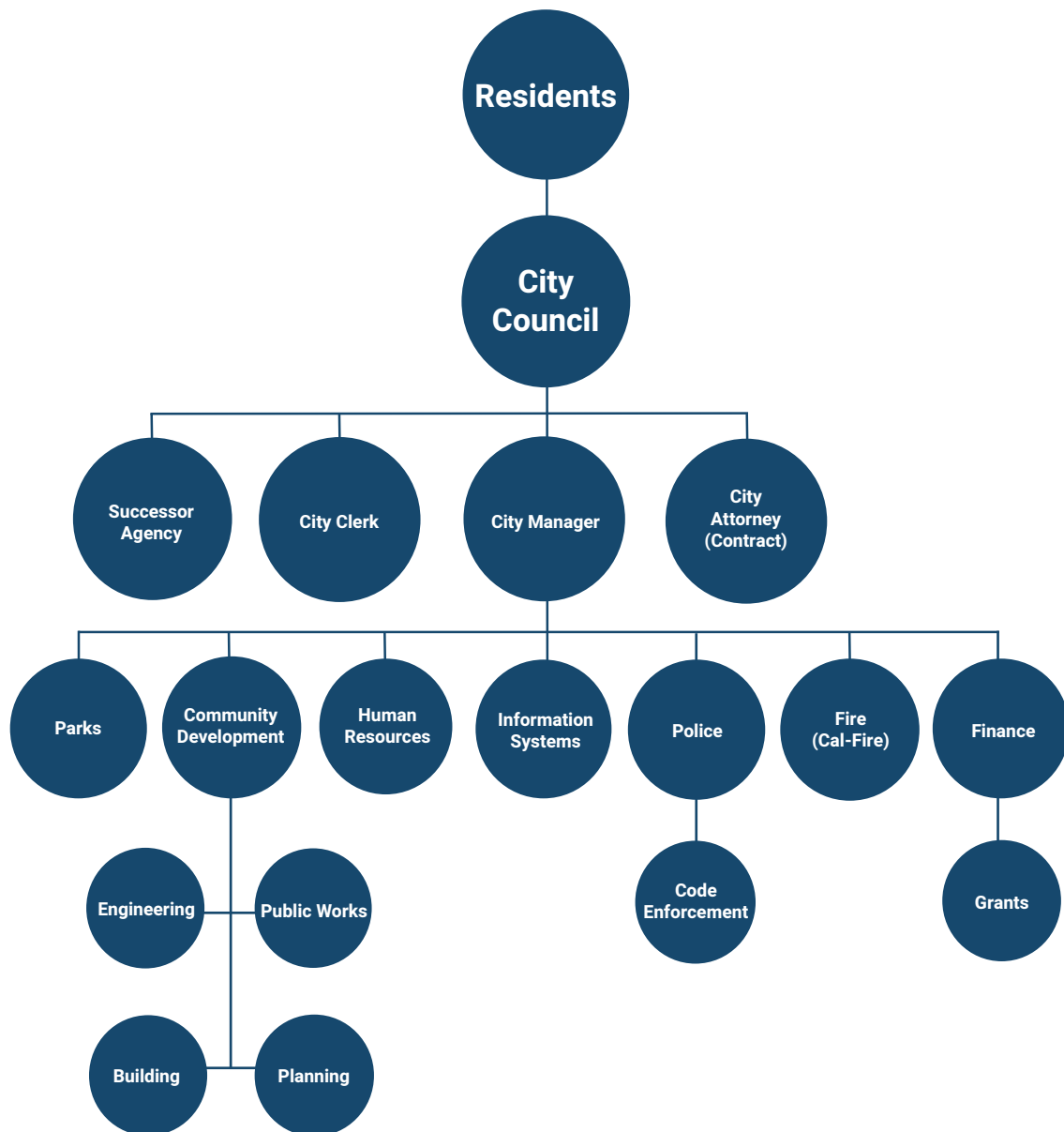
Fund Balance
Projections

Expenditures By
Category

Transfers

CITY OF MADERA ORGANIZATIONAL CHART

2020-2021



CITYWIDE EMPLOYEE COUNT

Fund Group	19/20	20/21
Total General	214.01	189.99
Water	28.68	23.74
Sewer	27.83	23.30
Solid Waste	8.07	7.70
Drain	5.45	4.10
Airport	2.86	1.88
Transit	2.70	1.70
Total Enterprise	75.59	62.42
Parking District	0.00	0.48
Intermodal	0.48	0.48
CDBG Grants	4.48	4.00
Total Special Revenue Funds	4.96	4.96
Fleet	4.70	4.70
Facilities Maintenance	9.18	9.15
Technology	4.25	4.17
Total Internal Service Funds	18.13	18.02
Total Citywide	312.68	275.38

Budget Revenues by Category	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		
					Dollar Change	Pct Chg	% of Total
Taxes	25,402,472	28,145,964	26,823,297	26,310,528	(512,769)	-1.9%	29%
Licenses & Permits	1,707,944	2,707,447	2,220,712	1,937,218	(283,494)	-12.8%	2%
Fines & Forfeiture	1,183,611	1,168,517	1,105,121	1,095,439	(9,682)	-9%	1%
Charges for Services	30,000,766	30,203,988	32,444,777	29,996,205	(2,448,572)	-7.5%	33%
Interest	949,328	1,502,476	664,967	777,498	112,531	16.9%	1%
Franchise Fees	666,238	649,666	706,516	666,238	(40,278)	-5.7%	1%
Federal Grants	2,335,413	4,194,740	4,302,377	7,071,988	2,769,611	64.4%	8%
State Grants	3,067,455	6,043,997	5,050,754	4,511,253	(539,501)	-10.7%	5%
Local Grnt & Donation	1,551,429	1,661,221	1,961,108	2,034,828	73,720	3.8%	2%
Interfund Charges	7,817,653	7,930,284	8,035,487	7,916,708	(118,779)	-1.5%	9%
Rental Income	711,548	744,807	733,484	717,438	(16,046)	-2.2%	1%
System Development	364,639	401,983	424,470	364,639	(59,831)	-14.1%	0%
Non-Cash Capital Con	228,899	1,337,995	-	-	-	#.0%	0%
Gains & Proceeds	584,462	5,589,350	27,841	-	(27,841)	-100.0%	0%
Refunds	862,333	897,752	775,908	616,778	(159,130)	-20.5%	1%
Transfers In	6,237,315	4,832,381	4,959,335	7,778,021	2,818,686	56.8%	8%
Total	\$83,671,505	\$98,012,568	\$90,236,154	\$91,794,779	\$1,558,625	1.7%	100%

Budget Revenues by Function	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		
					Dollar Change	Pct Chg	% of Total
General Government	22,191,165	24,188,296	22,984,497	23,167,054	182,557	8%	25%
Culture & Recreation	1,490,204	1,439,956	1,391,448	1,082,719	(308,729)	-22.2%	1%
Public Safety	8,119,513	11,925,192	7,247,814	6,479,832	(767,982)	-10.6%	7%
Water	11,993,141	12,579,069	12,537,026	13,118,381	581,355	4.6%	14%
Sewer	9,121,421	10,797,817	10,913,951	9,258,322	(1,655,629)	-15.2%	10%
Solid Waste	5,952,575	6,172,694	5,853,113	6,195,387	342,274	5.8%	7%
Drain	862,480	949,055	841,150	853,731	12,581	1.5%	1%
Airport	1,135,736	712,440	776,130	1,138,761	362,631	46.7%	1%
Transit	2,266,212	4,359,731	3,130,257	4,575,440	1,445,183	46.2%	5%
Golf	348,144	394,693	394,151	360,054	(34,097)	-8.7%	0%
Community Development	14,948,566	18,874,920	19,237,512	20,055,984	818,472	4.3%	22%
ISF	5,242,348	5,618,705	4,929,105	5,509,114	580,009	11.8%	6%
Total	\$83,671,505	\$98,012,568	\$90,236,154	\$91,794,779	\$1,558,625	1.7%	100%

Budget Revenues by Department	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		
					Dollar Change	Pct Chg	% of Total
Unassigned	-	-	-	811,200	811,200	#.0%	1%
Unassigned Revenues	25,043,924	27,642,636	21,153,049	21,386,458	233,409	1.1%	23%
City Clerk's Office	109,227	83,115	82,434	82,434	-	0%	0%
City Manager	610,709	546,535	542,385	518,366	(24,019)	-4.4%	1%
Finance Department	3,266,118	3,465,807	3,009,323	3,266,458	257,135	8.5%	4%
Grants	3,991,461	6,120,867	5,306,887	6,929,623	1,622,736	30.6%	8%
City Attorney's Office	37,165	33,616	31,045	-	(31,045)	-100.0%	0%
Human Resource Department	992,215	1,130,423	503,792	1,006,670	502,878	99.8%	1%
Police Services Department	3,253,584	2,101,612	4,757,524	4,221,198	(536,326)	-11.3%	5%
Fire Department	136,865	4,554,895	2,522,413	2,335,770	(186,643)	-7.4%	3%
Public Works	34,440,520	36,589,878	37,673,343	36,248,116	(1,425,227)	-3.8%	39%
Planning Department	2,222,754	2,430,425	2,524,262	2,246,852	(277,410)	-11.0%	2%
Building Inspection Dept	1,186,992	1,370,883	1,532,355	1,417,200	(115,155)	-7.5%	2%
Engineering Department	4,977,199	8,276,564	7,074,379	8,222,903	1,148,524	16.2%	9%
Information Services	1,145,471	1,294,129	1,312,910	1,294,129	(18,781)	-1.4%	1%
Parks Department	2,257,301	2,371,183	2,210,053	1,807,402	(402,651)	-18.2%	2%
Total	\$83,671,505	\$98,012,568	\$90,236,154	\$91,794,779	\$1,558,625	1.7%	100%

Budget Revenues by Fund Group	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		
					Dollar Change	Pct Chg	% of Total
General	36,850,667	42,225,418	37,288,040	36,222,549	(1,065,491)	-2.9%	39%
Total General Funds	36,850,667	42,225,418	37,288,040	36,222,549	(1,065,491)	-2.9%	39%

Budget Revenues by Fund Group	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		
					Dollar Change	Pct Chg	% of Total
Airport	1,135,736	712,440	776,130	1,138,761	362,631	46.7%	1%
Golf	348,144	394,693	394,151	360,054	(34,097)	-8.7%	0%
Water	11,993,141	12,579,069	12,537,026	13,118,381	581,355	4.6%	14%
Sewer	9,121,421	10,797,817	10,913,951	9,258,322	(1,655,629)	-15.2%	10%
Transit	2,266,212	4,359,731	3,130,257	4,575,440	1,445,183	46.2%	5%
Solid Waste	5,952,575	6,172,694	5,853,113	6,195,387	342,274	5.8%	7%
Drain	862,480	949,055	841,150	853,731	12,581	1.5%	1%
Total Enterprise Funds	31,679,709	35,965,499	34,445,778	35,500,076	1,054,298	3.1%	39%

Budget Revenues by Fund Group	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		
					Dollar Change	Pct Chg	% of Total
Development Impact Fees	1,938,381	2,194,906	2,258,162	2,040,710	(217,452)	-9.6%	2%
State Gas	3,538,047	7,851,202	5,808,072	4,965,301	(842,771)	-14.5%	5%
Fed Aid Urban Grant	176,725	245,761	1,101,334	1,040,397	(60,937)	-5.5%	1%
Local Transportation	689,520	853,521	1,118,259	788,396	(329,863)	-29.5%	1%
Landscaping Assessment	364,639	401,983	424,470	364,639	(59,831)	-14.1%	0%
Low-Moderate Income Housing	238,196	86,347	-	864,367	864,367	#.0%	1%
Intermodal	142,462	82,558	153,414	195,997	42,583	27.8%	0%
CDBG Grants	848,523	1,244,946	1,415,360	1,438,342	22,982	1.6%	2%
CFD Special Revenue	358,750	407,827	407,600	367,838	(39,762)	-9.8%	0%
Supplemental LAW	176,150	152,793	278,704	100,412	(178,292)	-64.0%	0%
Residential Rehab Housing	441,850	293,987	552,836	601,845	49,009	8.9%	1%
Park Development	54,314	134,571	-	-	-	#.0%	0%
Economic Development	445	4,989	-	2,494	2,494	#.0%	0%
Business Improvement District	22,840	23,320	24,020	22,832	(1,188)	-4.9%	0%
Parking District	31,378	29,978	31,000	42,000	11,000	35.5%	0%
Total Special Revenue Funds	9,022,220	14,008,689	13,573,231	12,835,570	(737,661)	-5.4%	14%

Budget Revenues by Fund Group	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		
					Dollar Change	Pct Chg	% of Total
Insurance/Risk Management	636,856	726,345	100,000	602,878	502,878	502.9%	1%
Fleet	1,870,447	2,082,321	1,829,931	1,926,676	96,745	5.3%	2%
Facilities Maintenance	1,589,574	1,515,910	1,686,264	1,685,431	(833)	.0%	2%
Technology	1,145,471	1,294,129	1,312,910	1,294,129	(18,781)	-1.4%	1%
Total Internal Service Funds	5,242,348	5,618,705	4,929,105	5,509,114	580,009	11.8%	6%

Budget Revenues by Fund Group	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		
					Dollar Change	Pct Chg	% of Total
Park Facilities Debt	194,257	194,257	-	194,257	194,257	#.0%	0%
Total Debt Funds	194,257	194,257	-	194,257	194,257	#.0%	0%

Budget Revenues by Fund Group	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		
					Dollar Change	Pct Chg	% of Total
Street Road CAP	682,304	-	-	1,533,213	1,533,213	#.0%	2%
Total CAP Funds	682,304	-	-	1,533,213	1,533,213	#.0%	2%
Total	\$83,671,505	\$98,012,568	\$90,236,154	\$91,794,779	\$1,558,625	1.7%	100%

Budget Expenses by Category	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		
					Dollar Change	Pct Chg	% of Total
Salaries & Benefits	30,826,864	29,092,396	29,598,000	29,466,456	(131,544)	-4.4%	32%
Materials & Services	18,037,318	17,938,795	22,061,334	21,037,948	(1,023,386)	-4.6%	23%
Interfund Charges	7,251,171	7,223,974	7,398,962	7,154,716	(244,246)	-3.3%	8%
Functional Expenses	1,187,645	590,717	1,915,076	1,395,512	(519,564)	-27.1%	2%
Special Payments	4,940,307	6,158,935	5,828,179	7,984,628	2,156,449	37.0%	9%
Capital Outlay	4,994,689	10,714,193	84,713,513	11,032,685	(73,680,828)	-87.0%	12%
Depreciation	4,397,449	4,400,893	4,438,414	4,400,633	(37,781)	-0.9%	5%
Other Nonoperating E	44,742	30,582	153,676	50,000	(103,676)	-67.5%	0%
Transfer Out	6,235,579	4,832,382	4,954,097	9,745,117	4,791,020	96.7%	11%
Total	\$77,915,764	\$80,982,867	\$161,061,251	\$92,267,695	(\$68,793,556)	-42.7%	100%

Budget Expenses by Function	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		
					Dollar Change	Pct Chg	% of Total
Culture & Recreation	4,531,038	4,046,154	4,271,875	3,881,294	(390,581)	-9.1%	4%
Public Safety	20,201,574	21,430,890	26,785,694	22,678,839	(4,106,855)	-15.3%	25%
Community Development	13,437,181	16,803,152	59,935,915	19,020,200	(40,915,715)	-68.3%	21%
General Government	4,639,281	4,328,565	4,340,493	4,347,132	6,639	0.2%	5%
Water	9,224,029	7,746,689	25,268,603	11,906,652	(13,361,951)	-52.9%	13%
Sewer	9,764,598	9,969,636	16,250,009	11,472,028	(4,777,981)	-29.4%	12%
Solid Waste	6,518,009	6,841,884	6,551,217	6,382,287	(168,930)	-2.6%	7%
Drain	1,084,789	1,202,919	1,201,495	1,094,319	(107,176)	-8.9%	1%
Airport	1,158,571	846,060	3,145,108	1,806,061	(1,339,047)	-42.6%	2%
Transit	2,227,631	2,382,593	7,250,036	3,619,143	(3,630,893)	-50.1%	4%
Golf	199,012	122,763	394,151	402,859	8,708	2.2%	0%
ISF	4,930,051	5,261,562	5,666,655	5,656,881	(9,774)	-0.2%	6%
Total	\$77,915,764	\$80,982,867	\$161,061,251	\$92,267,695	(\$68,793,556)	-42.7%	100%

Budget Expenses by Department	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		
					Dollar Change	Pct Chg	% of Total
Unassigned	-	-	-	629,000	629,000	#.0%	1%
City Clerk's Office	465,707	486,003	455,132	443,945	(11,187)	-2.5%	0%
City Manager	1,950,404	1,822,668	1,568,188	2,010,239	442,051	28.2%	2%
Finance Department	4,872,289	4,739,051	5,611,996	5,482,834	(129,162)	-2.3%	6%
Grants	4,071,593	4,072,498	10,776,842	5,431,078	(5,345,764)	-49.6%	6%
City Attorney's Office	420,975	377,574	393,215	150,000	(243,215)	-61.9%	0%
Human Resource Department	1,081,446	1,172,011	679,815	781,241	101,426	14.9%	1%
Police Services Department	15,659,534	16,158,688	16,607,998	15,830,340	(777,658)	-4.7%	17%
Fire Department	4,569,593	5,306,597	10,196,845	6,867,648	(3,329,197)	-32.6%	7%
Public Works	31,631,533	29,689,423	56,651,718	37,314,842	(19,336,876)	-34.1%	40%
Planning Department	1,631,512	3,620,141	7,708,543	2,382,034	(5,326,509)	-69.1%	3%
Building Inspection Dept	882,273	878,101	840,009	854,464	14,455	1.7%	1%
Engineering Department	4,199,820	6,505,166	42,815,690	8,028,097	(34,787,593)	-81.2%	9%
Information Services	1,318,386	1,430,495	1,385,897	1,450,448	64,551	4.7%	2%
Parks Department	5,160,699	4,724,451	5,369,363	4,611,485	(757,878)	-14.1%	5%
Total	\$77,915,764	\$80,982,867	\$161,061,251	\$92,267,695	(\$68,793,556)	-42.7%	100%

Budget Expenses by Fund Group	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		
					Dollar Change	Pct Chg	% of Total
General	34,564,020	35,520,073	40,827,419	36,202,791	(4,624,628)	-11.3%	39%
Total General Funds	34,564,020	35,520,073	40,827,419	36,202,791	(4,624,628)	-11.3%	39%

Budget Expenses by Fund Group	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		
					Dollar Change	Pct Chg	% of Total
Drain	1,084,789	1,202,919	1,201,495	1,094,319	(107,176)	-8.9%	1%
Water	9,224,029	7,746,689	25,268,603	11,906,652	(13,361,951)	-52.9%	13%
Sewer	9,764,598	9,969,636	16,250,009	11,472,028	(4,777,981)	-29.4%	12%
Transit	2,227,631	2,382,593	7,250,036	3,619,143	(3,630,893)	-50.1%	4%
Solid Waste	6,518,009	6,841,884	6,551,217	6,382,287	(168,930)	-2.6%	7%
Airport	1,158,571	846,060	3,145,108	1,806,061	(1,339,047)	-42.6%	2%
Golf	199,012	122,763	394,151	402,859	8,708	2.2%	0%
Total Enterprise Funds	30,176,639	29,112,544	60,060,619	36,683,349	(23,377,270)	-38.9%	40%

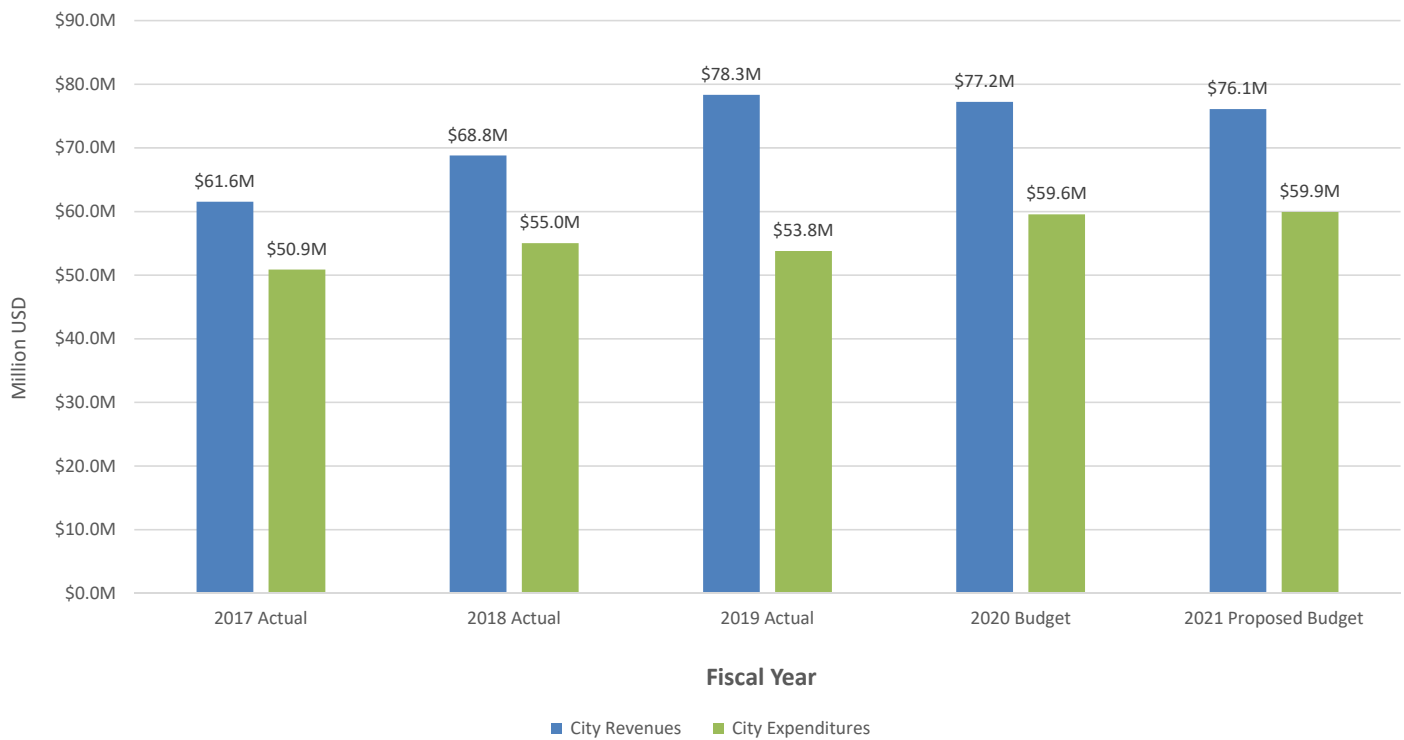
Budget Expenses by Fund Group	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		
					Dollar Change	Pct Chg	% of Total
Intermodal	141,718	82,603	142,598	108,768	(33,830)	-23.7%	0%
Low-Moderate Income Housing	74,866	111,902	1,166,831	655,515	(511,316)	-43.8%	1%
Landscaping Assessment	430,649	391,981	493,820	327,332	(166,488)	-33.7%	0%
CDBG Grants	981,413	1,387,775	2,083,378	1,124,809	(958,569)	-46.0%	1%
CFD Special Revenue	535,634	315,136	322,307	317,168	(5,139)	-1.6%	0%
Park Development	-	163,553	209,517	-	(209,517)	-100.0%	0%
State Gas	3,294,302	3,964,916	12,843,566	5,182,323	(7,661,243)	-59.7%	6%
Fed Aid Urban Grant	64,681	318,414	4,385,740	288,682	(4,097,058)	-93.4%	0%
Local Transportation	689,440	858,108	5,292,750	886,169	(4,406,581)	-83.3%	1%
Development Impact Fees	1,084,010	2,269,513	7,095,828	1,723,850	(5,371,978)	-75.7%	2%
Parking District	33,117	29,337	32,633	46,055	13,422	41.1%	0%
Residential Rehab Housing	589,733	55,741	77,346	483,241	405,895	524.8%	1%
Supplemental LAW	90,326	272,543	185,321	274,224	88,903	48.0%	0%
Business Improvement District	23,115	22,547	24,020	22,547	(1,473)	-6.1%	0%
Economic Development	1,857	16,312	156,500	16,312	(140,188)	-89.6%	0%
Total Special Revenue Funds	8,034,861	10,260,381	34,512,155	11,456,995	(23,055,160)	-66.8%	12%

Budget Expenses by Fund Group	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		
					Dollar Change	Pct Chg	% of Total
Facilities Maintenance	1,696,397	1,697,256	1,813,320	1,815,631	2,311	.1%	2%
Technology	1,318,386	1,430,495	1,385,897	1,450,448	64,551	4.7%	2%
Fleet	1,381,400	1,482,251	2,344,843	2,168,862	(175,981)	-7.5%	2%
Insurance/Risk Management	533,868	651,560	122,595	221,940	99,345	81.0%	0%
Total Internal Service Funds	4,930,051	5,261,562	5,666,655	5,656,881	(9,774)	-.2%	6%

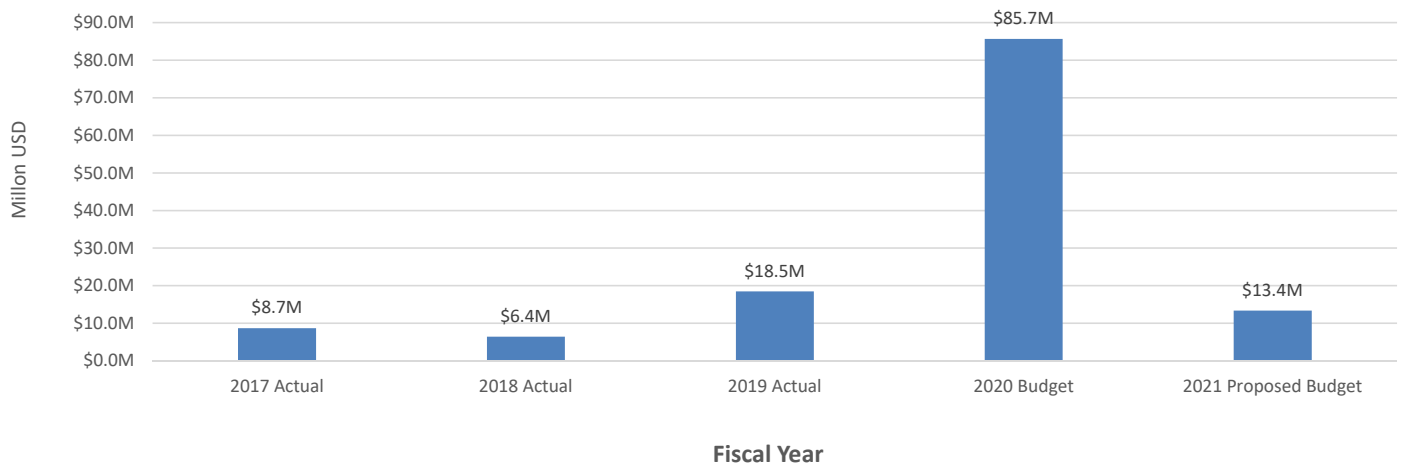
Budget Expenses by Fund Group	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		
					Dollar Change	Pct Chg	% of Total
Park Facilities Debt	194,257	194,257	-	196,200	196,200	#.0%	0%
Total Debt Funds	194,257	194,257	-	196,200	196,200	#.0%	0%

Budget Expenses by Fund Group	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		
					Dollar Change	Pct Chg	% of Total
Street Road CAP	15,936	620,833	19,994,403	2,071,479	(17,922,924)	-89.6%	2%
Total CAP Funds	15,936	620,833	19,994,403	2,071,479	(17,922,924)	-89.6%	2%
Total	\$77,915,764	\$80,969,650	\$161,061,251	\$92,267,695	(\$68,793,556)	-42.7%	100%

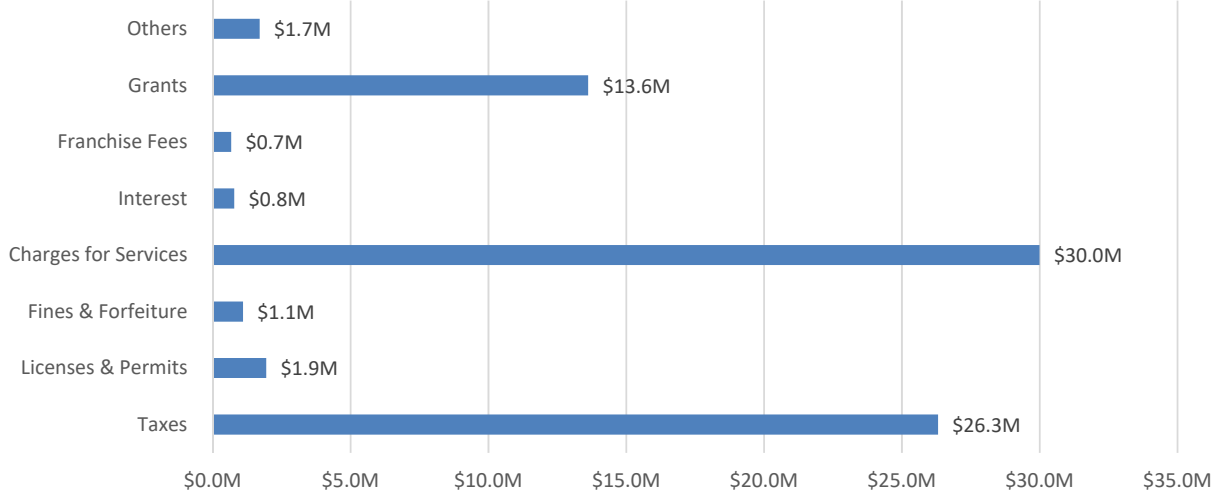
Citywide Operating Revenues vs Expenditures



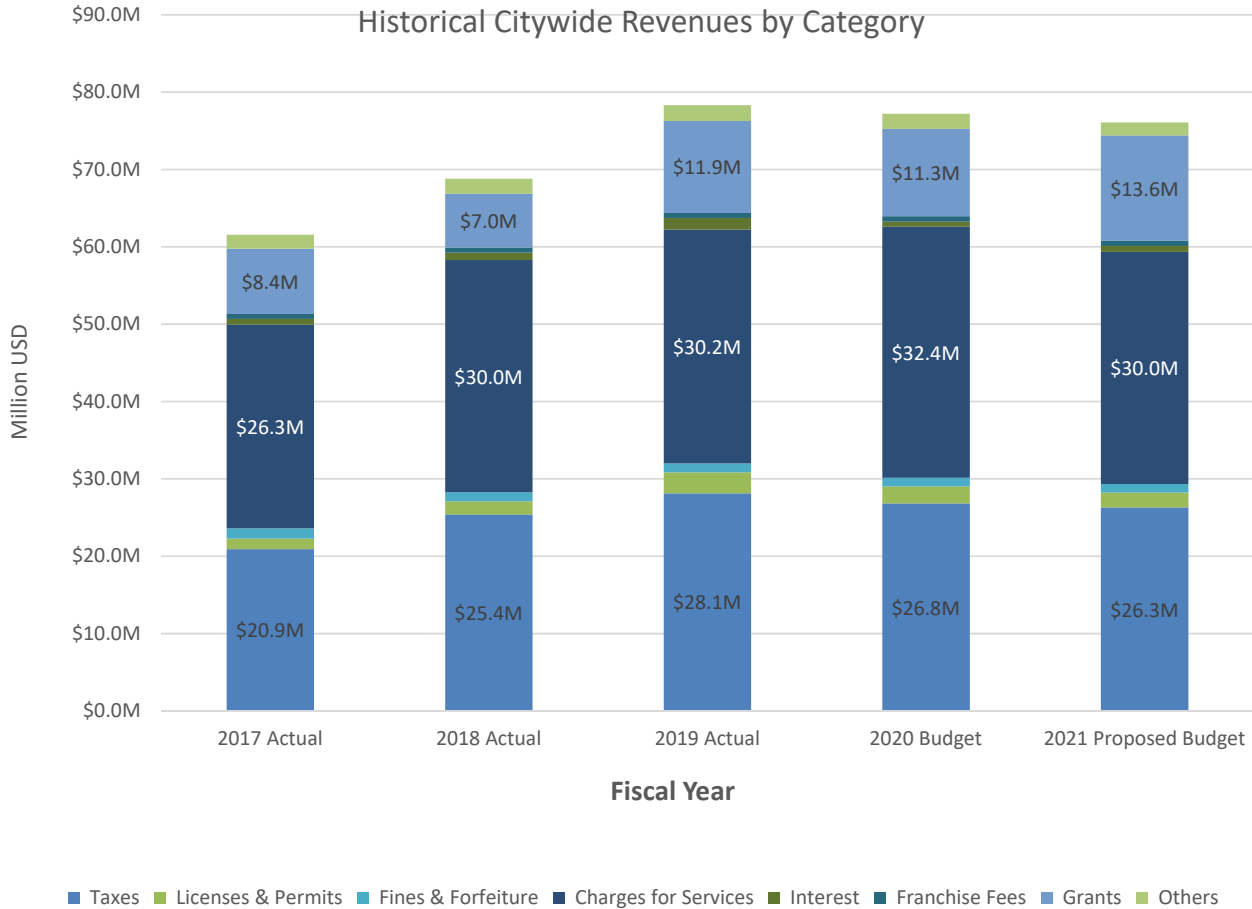
Capital & CIP



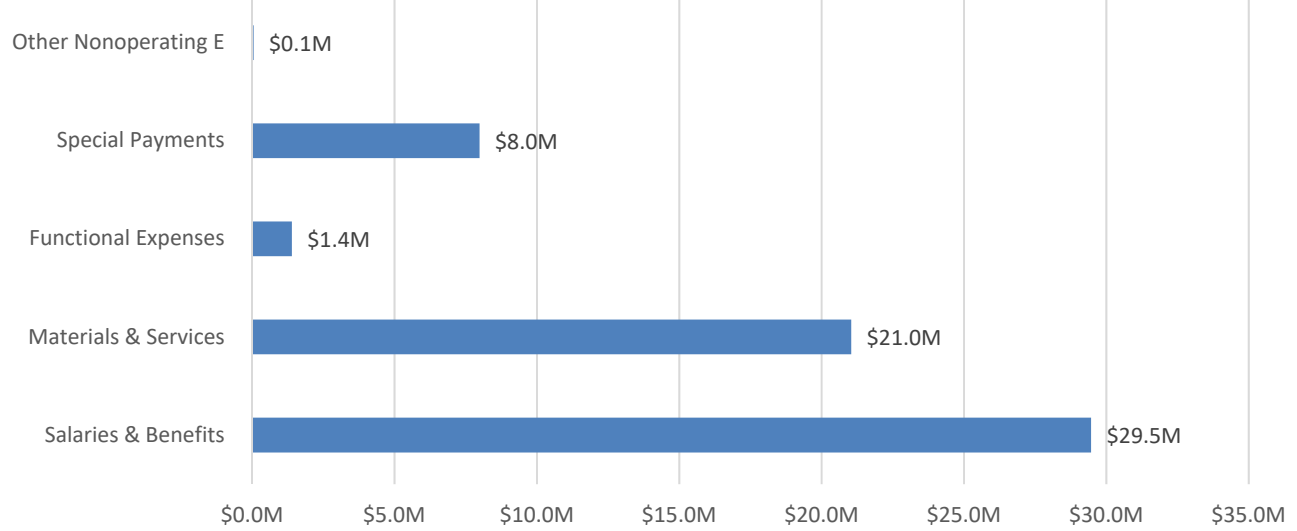
20/21 Proposed Budget Citywide Revenues by Category



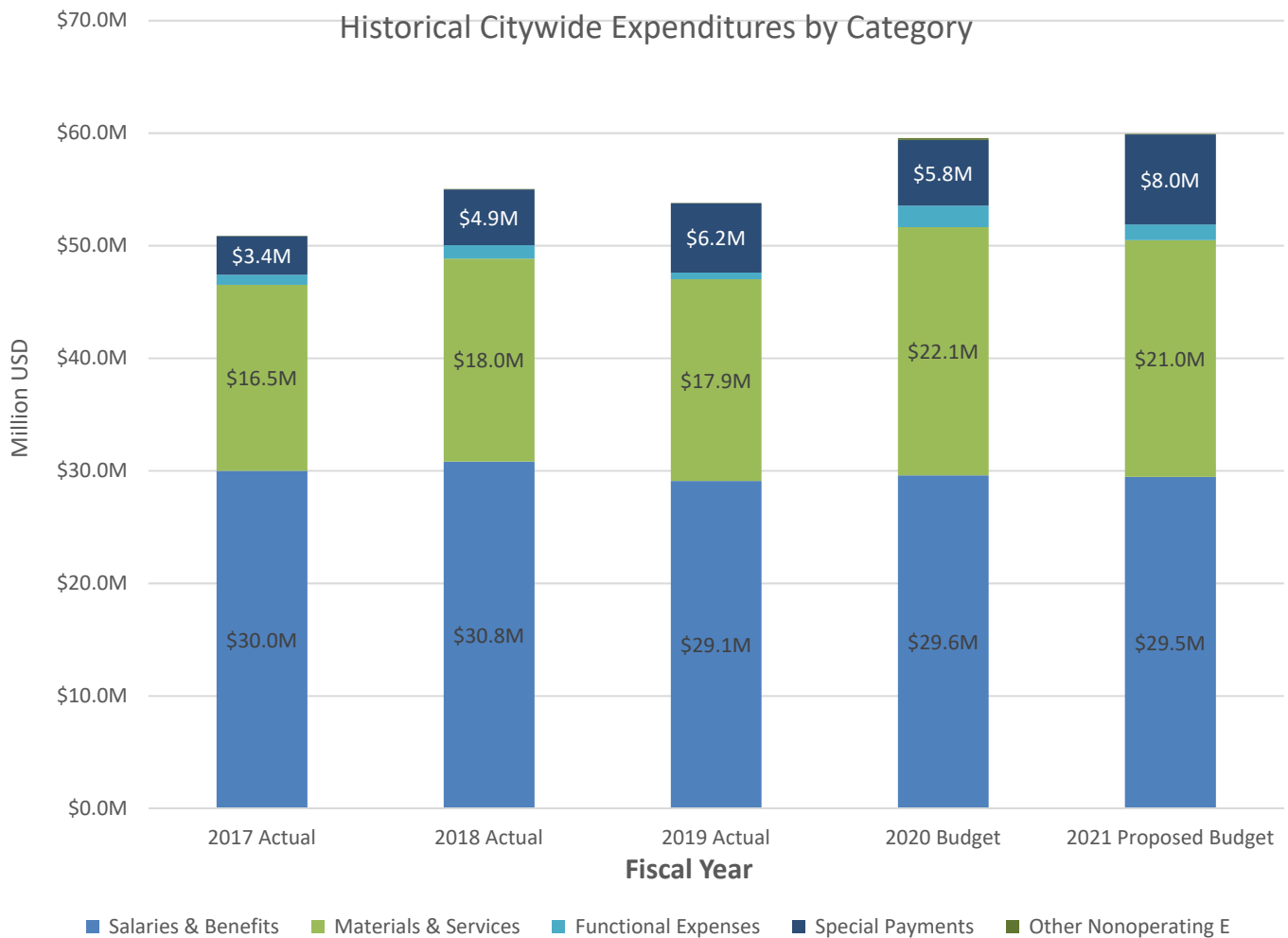
Historical Citywide Revenues by Category



2021 Proposed Budget Citywide Expenditures by Category (Excluding cap outlay)



Historical Citywide Expenditures by Category



Budget Expenses by Fund Group	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		
					Dollar Change	Pct Chg	% of Total
General Fund-1020	31,621,858	31,595,990	31,688,159	31,183,214	(504,945)	-1.6%	33.8%
Measure K Sales Tax - Police-1025	2,914,609	3,889,688	9,015,047	2,479,199	(6,535,848)	-72.5%	2.7%
Measure K Sales Tax - Fire-1026	-	-	-	2,482,243	2,482,243	#.0%	2.7%
General Fund - LEA Tire Grant-1081	27,553	34,395	19,149	19,149		.0%	.0%
Payroll Clearing Fund-1700	-	-	105,064	38,986	(66,078)	-62.9%	.0%
Total General Funds	34,564,020	35,520,073	40,827,419	36,202,791	(4,624,628)	-11.3%	39%

Budget Expenses by Fund Group	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		
					Dollar Change	Pct Chg	% of Total
Water Fund-2030	9,224,029	7,746,689	25,268,603	11,906,652	(13,361,951)	-52.9%	12.9%
Sewer Fund-2040	9,764,598	9,969,636	16,250,009	11,472,028	(4,777,981)	-29.4%	12.4%
Solid Waste Disposal-4760	6,518,009	6,841,884	6,551,217	6,382,287	(168,930)	-2.6%	6.9%
Drainage Sys.Operation-4500	1,084,789	1,202,919	1,201,495	1,094,319	(107,176)	-8.9%	1.2%
Airport Oper Fund-2050	1,158,571	846,060	3,145,108	1,806,061	(1,339,047)	-42.6%	2.0%
Dial-A-Ride-2128	1,063,467	1,039,224	1,245,421	1,222,994	(22,427)	-1.8%	1.3%
Fixed Route-2129	1,164,164	1,343,369	6,004,615	2,396,149	(3,608,466)	-60.1%	2.6%
Golf Course Oper Fund-2060	199,012	122,763	394,151	402,859	8,708	2.2%	.4%
Total Enterprise Funds	30,176,639	29,112,544	60,060,619	36,683,349	(23,377,270)	-38.9%	40%

Budget Expenses by Fund Group	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		
					Dollar Change	Pct Chg	% of Total
Water Dev Impact Fee-4080	-	-	31,000	-	(31,000)	-100.0%	#.0%
Water Pipe Impact Fee-4081	56,543	12,692	108,927	231,190	122,263	112.2%	.3%
Waste Water Dev Impact Fee-4083	225,000	250,000	250,000	250,000		.0%	.3%
Westberry/Ellis Swr Impact Fee-4084	930	69	16	69	53	331.3%	.0%
Rd 28 Sewer Intersec Impact Fe-4085	1,349	100	4,023	100	(3,923)	-97.5%	.0%
Development Impact Fee - Fire-4086	266,389	1,219,481	-	-		#.0%	#.0%
Development Impact Fee - Polic-4087	131,430	125,089	125,036	125,089	53	.0%	.1%
Development Impact Fee - Parks-4088	220,311	215,380	954,438	894,445	(59,993)	-6.3%	1.0%
Dev Impact Fee - Public Works-4089	1,979	147	4,203	147	(4,056)	-96.5%	.0%
General Government Impact Fee-4092	5,270	392	91	392	301	330.8%	.0%
Transportation Impact Fee-4093	9,079	675	1,090,157	675	(1,089,482)	-99.9%	.0%
Admin Svc impact Fee-4094	23,473	15,630	15,147	15,630	483	3.2%	.0%
Median Island Impact Fee-4095	41,665	-	200,000	-	(200,000)	-100.0%	#.0%
Arterial/Collector Street Impa-4096	54,911	118	1,518,232	118	(1,518,114)	-100.0%	.0%
Traffic Signal Impact Fee-4097	21,697	407,301	1,315,303	143	(1,315,160)	-100.0%	.0%
Traffic Special Impact Fees-4098	1,139	85	20	85	65	325.0%	.0%
Sewer-New Reqt's Existing Area-4099	2,896	18,277	626,710	-	(626,710)	-100.0%	#.0%
Sewer-N.W.Quadrant Fees-4100	437	33	8	33	25	312.5%	.0%
Sewer-N.E.Quadrant Fees-4101	-	-	131,000	-	(131,000)	-100.0%	#.0%
Sewer-S.W.Quadrant Fees-4102	2,405	179	42	179	137	326.2%	.0%
Sewer-S.E.Quadrant Fees-4103	1,143	85	20	198,575	198,555	992775.0%	.2%
Drainage Dev.Imp Fee-ESA-4104	3,681	274	119,692	274	(119,418)	-99.8%	.0%
Storm Drain-N.W.Quadrant-4105	983	73	140,017	73	(139,944)	-99.9%	.0%
Storm Drain-N.E. Quadrant-4106	-	-	180,138	-	(180,138)	-100.0%	#.0%
Storm Drain-S.W.Quadrant-4107	-	-	140,000	-	(140,000)	-100.0%	#.0%
Storm Drain-S.E.Quadrant-4108	11,300	3,433	141,608	6,633	(134,975)	-95.3%	.0%
State Gasoline Tax-4130	1,547,579	1,193,983	2,401,800	3,013,537	611,737	25.5%	3.3%
RSTP - Federal Exchange-4131	76,973	1,483,109	331,162	171,013	(160,149)	-48.4%	.2%
Measure A-4150	-	-	1,237,000	-	(1,237,000)	-100.0%	#.0%
Measure T - RTP - Rehab/Recons-4151	139,172	854,073	6,570,395	903,840	(5,666,555)	-86.2%	1.0%
Measure T - LTP Street Maint.-4152	888,573	253,407	899,421	691,374	(208,047)	-23.1%	.7%
Measure T -LTP Suppl Sts.Maint-4153	551,382	170,563	361,053	347,559	(13,494)	-3.7%	.4%
Measure T -LTP ADA Compliance-4154	1,534	5,385	119,348	40,000	(79,348)	-66.5%	.0%
Measure T -Transit Enhancement-4155	78,976	-	302,996	-	(302,996)	-100.0%	#.0%
Measure T -Transit Enh/ADA/Sr.-4156	5,317	-	26,003	-	(26,003)	-100.0%	#.0%
Measure T-Enviro Enhan/Bike/Pe-4157	4,796	4,396	532,388	15,000	(517,388)	-97.2%	.0%
Measure T -LTP- Flexible-4158	-	-	62,000	-	(62,000)	-100.0%	#.0%
Madera Downtown B.I.D. Fund-4160	23,115	22,547	24,020	22,547	(1,473)	-6.1%	.0%
Park Development Fund-4109	-	163,553	209,517	-	(209,517)	-100.0%	#.0%
Parking District Operations-4140	33,117	29,337	32,633	46,055	13,422	41.1%	.0%
Federal Aid-Urban Grant Fund-4170	64,681	318,414	4,385,740	288,682	(4,097,058)	-93.4%	.3%
Local Transportation Fund-4200	689,440	858,108	5,292,750	886,169	(4,406,581)	-83.3%	1.0%
Zone 1 Activities-4501	5,804	5,116	5,812	5,116	(696)	-12.0%	.0%
Zone 2 Activities-4502	28,662	27,837	31,782	27,837	(3,945)	-12.4%	.0%
Zone 3 Activities-4503	5,339	9,983	10,162	9,983	(179)	-1.8%	.0%
Zone 4 Activities-4504	14,716	13,895	17,636	13,895	(3,741)	-21.2%	.0%
Zone 5 Activities-4505	-	2,164	-	-		#.0%	#.0%

Budget Expenses by Fund Group	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		
					Dollar Change	Pct Chg	% of Total
Zone 6A Activities-4506	15,385	12,224	18,285	12,224	(6,061)	-33.1%	.0%
Zone 6B Activities-4507	8,410	8,060	8,999	8,060	(939)	-10.4%	.0%
Zone 7 Activities-4508	4,982	4,395	4,785	-	(4,785)	-100.0%	#.0%
Zone 8 Activities-4509	5,216	4,106	4,543	4,106	(437)	-9.6%	.0%
Zone 9 Activities-4510	2,398	2,507	2,775	2,507	(268)	-9.7%	.0%
Zone 10A Activities-4511	887	381	1,059	-	(1,059)	-100.0%	#.0%
Zone 10B Activities-4512	602	661	835	661	(174)	-20.8%	.0%
Zone 10C Activities-4513	1,140	945	1,336	-	(1,336)	-100.0%	#.0%
Zone 10D Activities-4514	646	628	926	628	(298)	-32.2%	.0%
Zone 10E Activities-4515	698	677	999	677	(322)	-32.2%	.0%
Zone 10F Activities-4516	846	851	1,201	851	(350)	-29.1%	.0%
Zone 10G Activities-4517	1,269	1,280	1,816	-	(1,816)	-100.0%	#.0%
Zone 10H Activities-4518	2,523	1,607	2,394	-	(2,394)	-100.0%	#.0%
Zone 10I Activities-4519	411	2,714	657	2,714	2,057	313.1%	.0%
Zone 12 Activities-4520	30,564	19,938	28,627	19,938	(8,689)	-30.4%	.0%
Zone 13 Activities-4521	6,459	5,018	6,892	5,018	(1,874)	-27.2%	.0%
Zone 14 Activities-4522	3,013	2,669	3,598	2,669	(929)	-25.8%	.0%
Zone 15 Activities-4523	821	1,056	2,049	-	(2,049)	-100.0%	#.0%
Zone 15B Activities-4524	454	543	790	543	(247)	-31.3%	.0%
Zone 15C Activities-4525	488	935	777	-	(777)	-100.0%	#.0%
Zone 16 Activities-4526	3,464	3,123	3,646	3,123	(523)	-14.3%	.0%
Zone 17A Activities-4527	7,044	7,317	9,098	7,317	(1,781)	-19.6%	.0%
Zone 17B Activities-4528	2,941	1,641	3,156	1,641	(1,515)	-48.0%	.0%
Zone 17C Activities-4529	4,071	2,855	4,339	2,855	(1,484)	-34.2%	.0%
Zone 17D Activities-4530	1,882	3,233	2,950	3,233	283	9.6%	.0%
Zone 18 Activities-4531	3,895	2,484	3,824	2,484	(1,340)	-35.0%	.0%
Zone 20A Activities-4532	743	849	1,141	849	(292)	-25.6%	.0%
Zone 20B Activities-4533	875	1,330	1,711	1,330	(381)	-22.3%	.0%
Zone 20C Activities-4534	787	1,556	1,064	-	(1,064)	-100.0%	#.0%
Zone 21A Activities-4535	7,023	4,337	7,961	4,337	(3,624)	-45.5%	.0%
Zone 21B Activities-4536	3,378	3,079	3,009	3,079	70	2.3%	.0%
Zone 21C Activities-4537	8,204	6,637	9,570	-	(9,570)	-100.0%	#.0%
Zone 21D Activities-4538	4,231	3,233	5,984	-	(5,984)	-100.0%	#.0%
Zone 23 Activities-4539	233	1,699	516	-	(516)	-100.0%	#.0%
Zone 24 Activities-4540	11,083	8,500	12,094	8,500	(3,594)	-29.7%	.0%
Zone 25C Activities-4541	1,877	1,929	2,522	1,929	(593)	-23.5%	.0%
Zone 25D Activities-4542	2,090	1,601	2,422	1,601	(821)	-33.9%	.0%
Zone 26 Activities-4543	1,320	1,501	2,180	-	(2,180)	-100.0%	#.0%
Zone 26B Activities-4544	2,284	2,216	1,767	2,216	449	25.4%	.0%
Zone 26C Activities-4545	927	1,000	1,325	1,000	(325)	-24.5%	.0%
Zone 26D Activities-4546	1,139	989	2,095	-	(2,095)	-100.0%	#.0%
Zone 27 Activities-4547	1,467	1,433	1,601	1,433	(168)	-10.5%	.0%
Zone 27B Activities-4548	2,504	2,823	3,379	2,823	(556)	-16.5%	.0%
Zone 28 Activities-4549	3,981	3,392	4,937	3,392	(1,545)	-31.3%	.0%
Zone 28B Activities-4550	1,235	1,419	1,561	1,419	(142)	-9.1%	.0%
Zone 29 Activities-4551	4,758	5,415	6,464	5,415	(1,049)	-16.2%	.0%
Zone 29B Activities-4552	3,285	3,107	4,047	3,107	(940)	-23.2%	.0%
Zone 29C Activities-4553	1,508	1,279	1,932	1,279	(653)	-33.8%	.0%
Zone 29D Activities-4554	2,631	2,841	3,746	2,841	(905)	-24.2%	.0%
Zone 29E Activities-4555	2,320	1,367	2,208	1,367	(841)	-38.1%	.0%
Zone 30 Activities-4556	1,494	3,912	1,927	-	(1,927)	-100.0%	#.0%
Zone 31A Activities-4557	12,384	14,026	14,971	14,026	(945)	-6.3%	.0%
Zone 31B Activities-4558	22,765	19,254	27,642	-	(27,642)	-100.0%	#.0%
Zone 32A Activities-4559	4,923	4,200	5,692	4,200	(1,492)	-26.2%	.0%
Zone 32B Activities-4560	3,759	3,634	4,737	3,634	(1,103)	-23.3%	.0%
Zone 33 Activities-4561	5,392	5,191	6,131	5,191	(940)	-15.3%	.0%
Zone 34 Activities-4562	7,474	6,064	8,338	6,064	(2,274)	-27.3%	.0%
Zone 34B Activities-4563	3,508	3,027	3,878	-	(3,878)	-100.0%	#.0%
Zone 34C Activities-4564	3,508	2,500	2,057	-	(2,057)	-100.0%	#.0%
Zone 35 Activities-4565	2,283	2,463	2,662	2,463	(199)	-7.5%	.0%
Zone 36A Activities-4566	6,754	5,934	8,441	5,934	(2,507)	-29.7%	.0%
Zone 36B Activities-4567	857	876	1,141	-	(1,141)	-100.0%	#.0%
Zone 36C Activities-4568	2,623	2,251	3,014	2,251	(763)	-25.3%	.0%
Zone 37 Activities-4569	2,335	2,698	2,892	2,698	(194)	-6.7%	.0%
Zone 39 Activities-4570	3,265	2,653	4,499	2,653	(1,846)	-41.0%	.0%
Zone 40 Activities-4571	3,833	3,510	4,727	3,510	(1,217)	-25.7%	.0%
Zone 41 Activities-4572	3,389	10,905	3,832	10,905	7,073	184.6%	.0%
Zone 43A Activities-4573	52,789	39,782	50,120	39,782	(10,338)	-20.6%	.0%
Zone 43B Activities-4574	-	1,896	-	1,896	1,896	#.0%	.0%
Zone 43C Activities-4575	16,302	15,341	21,096	15,341	(5,755)	-27.3%	.0%
Zone 43D Activities-4576	7,475	5,467	7,881	5,467	(2,414)	-30.6%	.0%
Zone 43E Activities-4577	1,446	1,009	1,152	1,009	(143)	-12.4%	.0%
Zone 44 Activities-4578	3,315	3,767	3,701	-	(3,701)	-100.0%	#.0%

Budget Expenses by Fund Group	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		
					Dollar Change	Pct Chg	% of Total
Zone 45A Activities-4579	6,409	6,597	7,492	6,597	(895)	-11.9%	.0%
Zone 46 Activities-4580	8,513	7,374	9,419	7,374	(2,045)	-21.7%	.0%
Zone 50 Activities-4581	2,413	2,935	2,026	-	(2,026)	-100.0%	#.0%
Zone 51 Activities-4582	6,528	340	13,368	340	(13,028)	-97.5%	.0%
Supplemental Law Enforcement-4770	90,326	235,657	100,570	239,370	138,800	138.0%	.3%
Local Law Enforce. Block Grant-4780	-	34,854	36,625	34,854	(1,771)	-4.8%	.0%
DUI Enforcement& Awareness-4790	-	-	32,000	-	(32,000)	-100.0%	#.0%
Tobacco Law Enforcement Grant-4791	-	2,032	-	-	-	#.0%	#.0%
OTS-STEP DUI Grant-4793	-	-	16,126	-	(16,126)	-100.0%	#.0%
Madera Transit Center-4110	141,718	82,603	142,598	108,768	(33,830)	-23.7%	.1%
Economic Development Fund-4250	1,857	16,312	156,500	16,312	(140,188)	-89.6%	.0%
NSP3 Program-4360	62,302	2	-	2	2	#.0%	.0%
Home - Project Grants-4380	2,068	-	4,336	427,500	423,164	9759.3%	.5%
Housing Program-4400	525,363	55,739	73,010	55,739	(17,271)	-23.7%	.1%
Housing Fund-4020	74,866	111,902	1,166,831	26,515	(1,140,316)	-97.7%	.0%
Affordable Housing-4021	-	-	-	629,000	629,000	#.0%	.7%
CFD 2005-1 City-Wide Services-4800	507,974	306,856	304,707	306,921	2,214	.7%	.3%
CFD 2012-1 Public Service-4803	-	-	9,750	-	(9,750)	-100.0%	#.0%
CFD 2013-1 Madera Family Apts-4804	27,660	8,280	7,850	10,247	2,397	30.5%	.0%
General Fund - Grants-1021	981,413	1,387,775	2,083,378	1,124,809	(958,569)	-46.0%	1.2%
Total Special Revenue Funds	8,034,861	10,260,381	34,512,155	11,456,995	(23,055,160)	-66.8%	12%

Budget Expenses by Fund Group	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		
					Dollar Change	Pct Chg	% of Total
Equipment Maint-3070	1,381,400	1,482,251	2,344,843	2,168,862	(175,981)	-7.5%	2.4%
Facilities Maint-3071	1,696,397	1,697,256	1,813,320	1,815,631	2,311	.1%	2.0%
Computer Acq & Maint-3072	1,318,386	1,430,495	1,385,897	1,450,448	64,551	4.7%	1.6%
General Fund - Ins Reserve-1090	533,868	651,560	122,595	221,940	99,345	81.0%	.2%
Total Internal Service Funds	4,930,051	5,261,562	5,666,655	5,656,881	(9,774)	-.2%	6%

Budget Expenses by Fund Group	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		
					Dollar Change	Pct Chg	% of Total
Park Facilities Debt Services-8020	194,257	194,257	-	196,200	196,200	#.0%	.2%
Total Debt Funds	194,257	194,257	-	196,200	196,200	#.0%	0%

Budget Expenses by Fund Group	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		
					Dollar Change	Pct Chg	% of Total
Roads/Streets Capital Project-7000	15,936	620,833	1,145,541	1,533,213	387,672	33.8%	1.7%
General Capital Projects-7010	-	-	18,848,862	538,266	(18,310,596)	-97.1%	.6%
Total CAP Funds	15,936	620,833	19,994,403	2,071,479	(17,922,924)	-89.6%	2%
Total	\$77,915,764	\$80,969,650	\$161,061,251	\$92,267,695	(\$68,793,556)	-42.7%	100%

Fund Balance Estimate by Fund Group

					2020-2021 Budget		
Fund Name	Fund No	Jul. 01 2019 Actual Bal.	FY 19/20 Est. Change	Jul. 01 2020 Est. Bal.	Revenues	Expenses	Est. End. Bal.
General Funds							
General Fund	1020	3,293,257	1,886,826	5,180,083	31,630,413	31,183,214	5,627,282
Measure K Sales Tax - Police	1025	752,635	(742,785)	9,850	2,257,500	2,479,199	(211,849)
Measure K Sales Tax - Fire	1026	7,250,876	(5,517,538)	1,733,338	2,257,500	2,482,243	1,508,595
Code Enforcement	1080	-	-	-	-	-	-
General Fund - LEA Tire Grant	1081	-	16,773	16,773	77,136	19,149	74,760
Payroll Clearing Fund	1700	(205)	(102,514)	(102,719)	-	38,986	(141,705)
Total General Funds		11,296,563	(4,459,238)	6,837,325	36,222,549	36,202,791	6,857,083
Enterprise Funds							
Water Fund	2030	12,297,707	(13,404,782)	(1,107,075)	13,118,381	11,906,652	104,654
Water Rate Stabl Fund	2031	-	-	-	-	-	-
Sewer Fund	2040	3,364,577	(5,448,185)	(2,083,608)	9,258,322	11,472,028	(4,297,314)
Sewer Rate Stabl Fund	2041	-	-	-	-	-	-
Sewer-College Area Fees	4111	-	-	-	-	-	-
Solid Waste Disposal	4760	1,273,169	(1,066,442)	206,727	6,195,387	6,382,287	19,827
Drainage Sys.Operation	4500	92,254	(264,187)	(171,933)	853,731	1,094,319	(412,521)
Airport Oper Fund	2050	1,209,956	(2,320,902)	(1,110,946)	1,138,032	1,806,061	(1,778,975)
Airport Develop Fund	2150	3,323	1,020	4,343	729	-	5,072
REDIP Debt Fund	2750	-	-	-	-	-	-
Dial-A-Ride	2128	(72,667)	(22,542)	(95,209)	1,310,960	1,222,994	(7,243)
Fixed Route	2129	(284,502)	(2,016,862)	(2,301,364)	3,264,480	2,396,149	(1,433,033)
Golf Course Oper Fund	2060	(544,248)	453	(543,795)	360,054	402,859	(586,600)
Total Enterprise Funds		17,339,569	(24,542,429)	(7,202,860)	35,500,076	36,683,349	(8,386,133)
Special Revenue							
Water Dev Impact Fee	4080	32,069	(30,752)	1,317	177	-	1,494
Water Pipe Impact Fee	4081	184,877	(30,038)	154,839	62,407	231,190	(13,944)
Water Well Impact Fee	4082	(461,483)	116,845	(344,638)	100,160	-	(244,478)
Waste Water Dev Impact Fee	4083	295,489	208,990	504,479	295,480	250,000	549,959
Westberry/Ellis Swr Impact Fee	4084	158,218	12,981	171,199	8,593	69	179,723
Rd 28 Sewer Intersec Impact Fe	4085	16,890	131	17,021	94	100	17,015
Development Impact Fee - Fire	4086	16,823	72,203	89,026	55,556	-	144,582
Development Impact Fee - Polic	4087	47,188	(11,843)	35,345	90,326	125,089	582
Development Impact Fee - Parks	4088	1,769,865	(658,953)	1,110,912	409,560	894,445	626,027
Dev Impact Fee - Public Works	4089	451,345	82,723	534,068	72,285	147	606,206
Development Impact Fee - Stree	4090	-	-	-	-	-	-
Pre-AB 1600 Funding	4091	1,819	14	1,833	10	-	1,843
General Government Impact Fee	4092	903,470	50,280	953,750	43,306	392	996,664
Transportation Impact Fee	4093	3,401,904	(767,919)	2,633,985	193,725	675	2,827,035
Admin Svc impact Fee	4094	10,048	6,318	16,366	16,143	15,630	16,879
Median Island Impact Fee	4095	(92,314)	(122,704)	(215,018)	67,969	-	(147,049)
Arterial/Collector Street Impa	4096	1,911,686	(1,229,944)	681,742	246,991	118	928,615
Traffic Signal Impact Fee	4097	307,887	(1,257,329)	(949,442)	43,992	143	(905,593)
Traffic Special Impact Fees	4098	178,826	1,383	180,209	2,000	85	182,124
Sewer-New Reqt's Existing Area	4099	181,875	(602,870)	(420,995)	20,334	-	(400,661)
Sewer-N.W.Quadrant Fees	4100	73,999	6,837	80,836	3,747	33	84,550
Sewer-N.E.Quadrant Fees	4101	146,297	(117,921)	28,376	5,380	-	33,756
Sewer-S.W.Quadrant Fees	4102	381,046	2,948	383,994	8,370	179	392,185
Sewer-S.E.Quadrant Fees	4103	179,374	4,408	183,782	1,197	198,575	(13,596)
Drainage Dev.Imp Fee-ESA	4104	1,042,054	195,326	1,237,380	193,869	274	1,430,975
Storm Drain-N.W.Quadrant	4105	557,660	(67,105)	490,555	38,477	73	528,959
Storm Drain-N.E. Quadrant	4106	273,114	(92,489)	180,625	46,708	-	227,333

Fund Name	Fund No	Jul. 01 2019 Actual Bal.	FY 19/20 Est. Change	Jul. 01 2020 Est. Bal.	Revenues	Expenses	Est. End. Bal.
Storm Drain-S.W.Quadrant	4107	2,780	(139,653)	(136,873)	9,683	-	(127,190)
Storm Drain-S.E.Quadrant	4108	339,204	(138,966)	200,238	4,171	6,633	197,776
Sub-Total Special Rev - Development Impact		12,312,010	(4,507,099)	7,804,911	2,040,710	1,723,850	8,121,771
State Gasoline Tax	4130	1,141,152	605,154	1,746,306	2,179,359	3,013,537	912,128
RSTP - Federal Exchange	4131	463,074	1,480,624	1,943,698	791,212	171,013	2,563,897
Measure A	4150	1,237,176	(1,233,727)	3,449	-	-	3,449
Measure T - RTP - Rehab/Recor	4151	7,364,392	(4,972,994)	2,391,398	1,003,317	903,840	2,490,875
Measure T- LTP Street Maint.	4152	1,289,044	(67,478)	1,221,566	492,593	691,374	1,022,785
Measure T -LTP Suppl Sts.Maint	4153	526,303	193,599	719,902	327,485	347,559	699,828
Measure T -LTP ADA Complianc	4154	105,055	(88,259)	16,796	19,555	40,000	(3,649)
Measure T -Transit Enhancemen	4155	350,372	(190,022)	160,350	65,947	-	226,297
Measure T -Transit Enh/ADA/Sr.	4156	71,895	(14,730)	57,165	7,058	-	64,223
Measure T-Enviro Enhan/Bike/P	4157	354,106	(408,912)	(54,806)	77,216	15,000	7,410
Measure T -LTP- Flexible	4158	63,305	(60,921)	2,384	754	-	3,138
Measure T-Tier 1-Regional Stre	4159	67,501	1,151	68,652	805	-	69,457
Sub-Total Special Rev - State Gas		13,033,374	(4,756,515)	8,276,859	4,965,301	5,182,323	8,059,837
Zone 1 Activities	4501	1,573	1,143	2,716	5,586	5,116	3,186
Zone 2 Activities	4502	31,424	3,542	34,966	31,669	27,837	38,798
Zone 3 Activities	4503	4,726	(2,132)	2,594	7,683	9,983	294
Zone 4 Activities	4504	13,862	3,426	17,288	17,235	13,895	20,628
Zone 5 Activities	4505	(4,151)	(2,164)	(6,315)	-	-	(6,315)
Zone 6A Activities	4506	20,723	569	21,292	17,442	12,224	26,510
Zone 6B Activities	4507	1,362	1,152	2,514	8,092	8,060	2,546
Zone 7 Activities	4508	(2,746)	(332)	(3,078)	3,711	-	633
Zone 8 Activities	4509	1,243	418	1,661	4,686	4,106	2,241
Zone 9 Activities	4510	(50)	(147)	(197)	2,273	2,507	(431)
Zone 10A Activities	4511	(1,560)	100	(1,460)	359	-	(1,101)
Zone 10B Activities	4512	1,412	244	1,656	903	661	1,898
Zone 10C Activities	4513	925	300	1,225	1,234	-	2,459
Zone 10D Activities	4514	(96)	(9)	(105)	579	628	(154)
Zone 10E Activities	4515	38	61	99	715	677	137
Zone 10F Activities	4516	3,746	936	4,682	2,151	851	5,982
Zone 10G Activities	4517	(1,262)	78	(1,184)	1,196	-	12
Zone 10H Activities	4518	(1,835)	(14)	(1,849)	1,365	-	(484)
Zone 10I Activities	4519	58	(1,826)	(1,768)	886	2,714	(3,596)
Zone 12 Activities	4520	14,188	6,879	21,067	26,057	19,938	27,186
Zone 13 Activities	4521	2,326	642	2,968	5,736	5,018	3,686
Zone 14 Activities	4522	1,155	531	1,686	3,132	2,669	2,149
Zone 15 Activities	4523	2,159	2,696	4,855	1,020	-	5,875
Zone 15B Activities	4524	(550)	(227)	(777)	280	543	(1,040)
Zone 15C Activities	4525	(34)	(286)	(320)	580	-	260
Zone 16 Activities	4526	1,529	1,247	2,776	4,360	3,123	4,013
Zone 17A Activities	4527	2,372	(1,242)	1,130	5,900	7,317	(287)
Zone 17B Activities	4528	7,040	1,129	8,169	2,700	1,641	9,228
Zone 17C Activities	4529	2,598	271	2,869	3,039	2,855	3,053
Zone 17D Activities	4530	(518)	(1,450)	(1,968)	1,734	3,233	(3,467)
Zone 18 Activities	4531	4,083	2,571	6,654	4,134	2,484	8,304
Zone 20A Activities	4532	1,716	595	2,311	1,295	849	2,757
Zone 20B Activities	4533	(3,289)	(1,310)	(4,599)	-	1,330	(5,929)
Zone 20C Activities	4534	(259)	(187)	(446)	1,210	-	764
Zone 21A Activities	4535	(25,965)	(4,310)	(30,275)	-	4,337	(34,612)
Zone 21B Activities	4536	2,242	(11)	2,231	2,852	3,079	2,004
Zone 21C Activities	4537	39,520	3,616	43,136	-	-	43,136
Zone 21D Activities	4538	44,282	9,451	53,733	12,085	-	65,818
Zone 23 Activities	4539	(1,711)	(1,331)	(3,042)	338	-	(2,704)
Zone 24 Activities	4540	18,198	3,702	21,900	11,920	8,500	25,320
Zone 25C Activities	4541	(1,426)	(108)	(1,534)	1,530	1,929	(1,933)

Fund Name	Fund No	Jul. 01 2019 Actual Bal.	FY 19/20 Est. Change	Jul. 01 2020 Est. Bal.	Revenues	Expenses	Est. End. Bal.
Zone 25D Activities	4542	4,374	954	5,328	3,089	1,601	6,816
Zone 26 Activities	4543	(569)	(170)	(739)	1,491	-	752
Zone 26B Activities	4544	(1,796)	(466)	(2,262)	1,615	2,216	(2,863)
Zone 26C Activities	4545	24	15	39	905	1,000	(56)
Zone 26D Activities	4546	(1,205)	(250)	(1,455)	648	-	(807)
Zone 27 Activities	4547	1,319	127	1,446	1,393	1,433	1,406
Zone 27B Activities	4548	(240)	(1,590)	(1,830)	1,446	2,823	(3,207)
Zone 28 Activities	4549	2,010	1,885	3,895	-	3,392	503
Zone 28B Activities	4550	2,138	(118)	2,020	1,160	1,419	1,761
Zone 29 Activities	4551	5,545	206	5,751	5,296	5,415	5,632
Zone 29B Activities	4552	773	(1,480)	(707)	1,316	3,107	(2,498)
Zone 29C Activities	4553	2,042	350	2,392	1,221	1,279	2,334
Zone 29D Activities	4554	2,789	(262)	2,527	2,239	2,841	1,925
Zone 29E Activities	4555	3,492	715	4,207	1,528	1,367	4,368
Zone 30 Activities	4556	(2,717)	(329)	(3,046)	1,397	-	(1,649)
Zone 31A Activities	4557	(13,614)	(1,741)	(15,355)	11,761	14,026	(17,620)
Zone 31B Activities	4558	48,218	9,391	57,609	31,188	-	88,797
Zone 32A Activities	4559	3,006	572	3,578	4,248	4,200	3,626
Zone 32B Activities	4560	5,013	234	5,247	3,602	3,634	5,215
Zone 33 Activities	4561	3,341	(7)	3,334	4,844	5,191	2,987
Zone 34 Activities	4562	(6,296)	(5,752)	(12,048)	39	6,064	(18,073)
Zone 34B Activities	4563	41,351	5,668	47,019	9,068	-	56,087
Zone 34C Activities	4564	15,183	5,829	21,012	9,068	-	30,080
Zone 35 Activities	4565	1,182	(51)	1,131	-	2,463	(1,332)
Zone 36A Activities	4566	17,942	901	18,843	5,489	5,934	18,398
Zone 36B Activities	4567	(1,782)	470	(1,312)	1,032	-	(280)
Zone 36C Activities	4568	(5,725)	2,234	(3,491)	735	2,251	(5,007)
Zone 37 Activities	4569	1,252	(204)	1,048	1,440	2,698	(210)
Zone 39 Activities	4570	2,460	1,905	4,365	1,670	2,653	3,382
Zone 40 Activities	4571	3,061	(12)	3,049	2,649	3,510	2,188
Zone 41 Activities	4572	(4,270)	(10,761)	(15,031)	-	10,905	(25,936)
Zone 43A Activities	4573	4,953	(4,358)	595	128	39,782	(39,059)
Zone 43B Activities	4574	41,607	(1,896)	39,711	-	1,896	37,815
Zone 43C Activities	4575	37,026	7,846	44,872	24,460	15,341	53,991
Zone 43D Activities	4576	8,549	2,425	10,974	7,609	5,467	13,116
Zone 43E Activities	4577	9,301	(949)	8,352	-	1,009	7,343
Zone 44 Activities	4578	(1,435)	(667)	(2,102)	2,175	-	73
Zone 45A Activities	4579	8,171	707	8,878	6,906	6,597	9,187
Zone 46 Activities	4580	5,984	2,228	8,212	6,637	7,374	7,475
Zone 50 Activities	4581	(2,635)	455	(2,180)	1,030	-	(1,150)
Zone 51 Activities	4582	5,533	9,767	15,300	6,450	340	21,410
Zone 52 Activities	4583	(1,192)	-	(1,192)	-	-	(1,192)
Sub-Total Special Rev - Land Assessment		423,211	52,034	475,245	364,639	327,332	512,552
Madera Downtown B.I.D. Fund	4160	1,861	(1,035)	826	22,832	22,547	1,111
Park Development Fund	4109	74,300	(209,517)	(135,217)	-	-	(135,217)
Parking District Operations	4140	96,794	(210)	96,584	42,000	46,055	92,529
Federal Aid-Urban Grant Fund	4170	216,264	(3,966,577)	(3,750,313)	1,040,397	288,682	(2,998,598)
Local Transportation Fund	4200	175,020	(4,343,774)	(4,168,754)	788,396	886,169	(4,266,527)
Supplemental Law Enforcement	4770	(32,771)	(32,180)	(64,951)	100,412	239,370	(203,909)
Local Law Enforce. Block Grant	4780	4,047	(36,625)	(32,578)	-	34,854	(67,432)
JAG Grant 2019	4781	-	-	-	-	-	-
DUI Enforcement& Awareness	4790	25,878	(25,000)	878	-	-	878
Tobacco Law Enforcement Grant	4791	-	1,991	1,991	-	-	1,991
OTS-ABC Shoulder Tap Grant	4792	-	-	-	-	-	-
OTS-STEP DUI Grant	4793	-	(15,656)	(15,656)	-	-	(15,656)
Intermodal Building Operations	4110	(6,099)	8,430	2,331	195,997	108,768	89,560
Economic Development Fund	4250	448,865	366,950	815,815	2,494	16,312	801,997
NSP3 Program	4360	2,443	-	2,443	-	2	2,441
Home Construction Loan Re-use	4376	-	-	-	-	-	-

Fund Name	Fund No	Jul. 01 2019 Actual Bal.	FY 19/20 Est. Change	Jul. 01 2020 Est. Bal.	Revenues	Expenses	Est. End. Bal.
Home - Project Grants	4380	8,047,719	18,318	8,066,037	572,500	427,500	8,211,037
Home - Grant - D.A.P.	4390	10,868	-	10,868	-	-	10,868
Housing Program	4400	328,332	148,725	477,057	29,345	55,739	450,663
Residence Rehab Prog Income	4490	210,432	980	211,412	-	-	211,412
Housing Fund	4020	1,758,494	(144,635)	1,613,859	53,167	26,515	1,640,511
Affordable Housing	4021	-	-	-	811,200	629,000	182,200
CFD 2005-1 City-Wide Services	4800	175,698	116,397	292,095	358,131	306,921	343,305
CFD 2008-1 Madera Town Centre	4802	(19,739)	-	(19,739)	-	-	(19,739)
CFD 2012-1 Public Service	4803	30,437	9,933	40,370	130	-	40,500
CFD 2013-1 Madera Family Apts	4804	1,286	734	2,020	9,577	10,247	1,350
Sr Citizen/Trans/Day Care	4910	-	-	-	-	-	-
Senior Citizen Nutrition Prog	4960	-	-	-	-	-	-
General Fund - Grants	1021	(341,909)	(1,174,043)	(1,515,952)	1,438,342	1,124,809	(1,202,419)
Sub-Total Other Special Revenue Funds		11,208,221	(9,276,794)	1,931,427	5,464,920	4,223,490	3,172,857
Total Special Revenue Funds		36,976,816	(18,488,374)	18,488,442	12,835,570	11,456,995	19,867,017
Internal Service Funds							
Equipment Maint	3070	2,847,678	(485,481)	2,362,197	1,926,676	2,168,862	2,120,011
Facilities Maint	3071	(1,083,898)	(52,386)	(1,136,284)	1,685,431	1,815,631	(1,266,484)
Computer Acq & Maint	3072	(424,306)	(145,068)	(569,374)	1,294,129	1,450,448	(725,693)
General Fund - Ins Reserve	1090	2,627,964	847,364	3,475,328	602,878	221,940	3,856,266
Total Internal Service Funds		3,967,438	164,429	4,131,867	5,509,114	5,656,881	3,984,100
Park Facilities Debt Services	8020	0	194,257	194,257	194,257	196,200	192,314
Roads/Streets Capital Project	7000	45,535	(1,145,541)	(1,100,006)	1,533,213	1,533,213	(1,100,006)
General Capital Projects	7010	-	(18,848,862)	(18,848,862)	-	538,266	(19,387,128)
Total Debt & Capital Assets		45,535	(19,800,146)	(19,754,611)	1,727,470	2,267,679	(20,294,820)
TOTAL CITYWIDE		\$ 69,625,922	\$ (67,125,758)	\$ 2,500,164	\$ 91,794,779	\$ 92,267,695	\$ 2,027,248

All Funds
2020/21 Schedule of Interfund Transfers In

TRANSFER TO		TRANSFER FROM	AMOUNT
<u>General</u>			
1020 General Fund	10200000 General Fund	48040000 CFD 2013-1	10,247
	10200000 General Fund	48000000 CFD 2005-1	300,000
	10201200 Finance	10252000 Measeure K - Police	112,000
	10202000 PD Administration	40870000 DIF - Police	125,020
	10202000 PD Administration	47603600 Solid Waste Disposal	20,954
	10203010 PW - Streets	47603600 Solid Waste Disposal	390,000
	10203010 PW - Streets	41303310 Gas Tax- Street Maint	675,722
	10203010 PW - Streets	41520000 Measure T - LTP Street Maint	516,374
	10203010 PW - Streets	41530000 Measure T - LTP Supp	347,559
	10203020 Graffiti Abatement	47603600 Solid Waste Disposal	44,000
	10203020 Graffiti Abatement	41303310 Solid Waste Disposal	40,000
	10204300 Engineering	40940000 Admin Services Impact Fee	15,000
	10204300 Engineering	45003080 Drainage Operations	45,000
	10204300 Engineering	42005330 LTF Street	512,000
	10204300 Engineering	41303310 Gas Tax- Street Maint	43,000
	10204400 Code Enforcement	47603600 Solid Waste Disposal	18,903
	10206100 Parks	47603600 Solid Waste Disposal	120,000
	10206100 Parks	20303800 Water Operations	60,000
	10206120 Median Landscaping	41303310 Gas Tax	119,100
	10206218 Sr Citizen Comm Service	10218010 CDBG Public Services	87,454
1021 General - Grant Oversight	10211300 Grant Oversight	41400000 Parking District Operations	7,709
		<i>Total General</i>	3,610,042
<u>Insurance/Risk Management</u>			
1090 General - Ins Reserve	10901510 Insurance/Risk Management	10201110 Central Admin	388,518
		20301220 Utility Billing/ Water	9,390
		20303800 Water Operations	20,080
		20303810 Water Quality Control	8,490
		20401230 Utility Billing/Sewer	4,695
		20403400 Sewer Operations	14,001
		20403410 WWTP	26,269
		20503270 Airport Operations	3,407
		21285290 Transportation - DAR	2,261
		21295300 Transportation - Fixed Route	2,261
		30701240 Fleet Maintenance	7,724
		30710000 Facilities Maintenance	15,249
		30720000 Computer Acq/Maintenance	9,899
		41108060 Intermodal Building	244
		41400000 Parking District Ops	305
		45003090 Drainage Flood Control	8,244
		47601235 Utility Billing/Garbage	4,695
		47603600 Solid Waste Disposal	4,373
		47603630 Street Cleaning	5,084
		20303820 Water Conservation	3,675
		47603730 Tire Clean Up	1,138
		<i>Total Insurance/Risk Management</i>	540,002
<u>Sewer</u>			
2040 Sewer	20403430 WWTP Bond Admin	40830000 Waste Water Development Impact Fee	250,000
4760 Solid Waste Disposal	47603620 Solid Waste Recycling	47603600 Solid Waste Disposal	67,311
	47603630 Street Cleaning	30701240 Fleet Maintenance	50,000
	47603730 Tire Clean Up	47603600 Solid Waste Disposal	109,120
		<i>Total Sewer</i>	476,431
<u>Golf</u>			
2060 Golf Course Operations	20606290 Golf Operations	10201110 Central Admin	298,804
		<i>Total Golf</i>	298,804
<u>Fleet</u>			
3070 Equipment Maintenance	30701240 Fleet Maintenance	21285290 Transportation - DAR	28,500

<u>TRANSFER TO</u>		<u>TRANSFER FROM</u>	<u>AMOUNT</u>
		21295300 Transportation - Fixed Route	28,500
		<i>Total Fleet</i>	57,000
<u>Facilities Maintenance</u>			
3071 Facilities Maintenance	30710000 Faciltities Maintenance	41303310 Gas Tax- Street Maintenance	690,715
		<i>Total Facilities Maintenance</i>	690,715
<u>CFD Collection</u>			
4850 CFD Debt-2006/2018 Bonds	48500000 CFD Debt - 2006 Bonds	48010000 CFD 2006-1, KB Home	164,725
		<i>Total CFD Collection</i>	164,725
<u>Park Facilities Debt</u>			
8020 Park Facilities Debt Service	80200000 Park Facilities Debt Service	40880000 DIF - Parks	194,257
		<i>Total Park Facilities Debt</i>	194,257
		<u>TOTAL TRANSFERS IN</u>	<u>\$ 6,031,976</u>

All Funds
2020/21 Schedule of Interfund Transfers Out

TRANSFER FROM		TRANSFER TO	AMOUNT
<u>General</u>			
1020 General Fund	10201110 Central Administration	10901510 Insurance/Risk Mgt	388,518
		20606290 Golf Operations	298,804
1021 General - Grant Oversight	10218010 CDBG Public Services	10206218 Sr Citizen Community Service	87,454
1025 Measure K Sales Tax	10252000 Measure K Sales Tax - Police	10201200 Finance	112,000
		<i>Total General</i>	886,776
<u>Water</u>			
2030 Water Fund	20301220 Utility Billing/Water	10901510 Insurance/Risk Management	9,390
	20303800 Water Mtnc/Operations	10206100 Parks	60,000
		10901510 Insurance/Risk Management	20,080
	20303810 Water Quality Control	10901510 Insurance/Risk Management	8,490
	20303820 Water Conservation Program	10901510 Insurance/Risk Management	3,675
		<i>Total Water</i>	101,635
<u>Sewer</u>			
2040 Sewer Fund	20401230 Utility Billing/Sewer	10901510 Insurance/Risk Management	4,695
	20403400 Sewer Operations	10901510 Insurance/Risk Management	14,001
	20403410 WWTP	10901510 Insurance/Risk Management	26,269
4760 Solid Waste Disposal	47601235 Utility Billing/Garbage	10901510 Insurance/Risk Management	4,695
	47603600 Solid Waste Disposal	10202000 PD Administration	20,954
		10203010 PW - Streets	390,000
		10203020 Graffiti Abatement	44,000
		10204400 Code Enforcement	18,903
		10206100 Parks	120,000
		10901510 Insurance/Risk Management	4,373
		47603620 Solid Waste Recycling	67,311
		47603730 Tire Clean Up	109,120
	47603630 Street Cleaning	10901510 Insurance/Risk Management	5,084
	47603730 Tire Clean Up	10901510 Insurance/Risk Management	1,138
		<i>Total Sewer</i>	830,543
<u>Airport</u>			
2050 Airport Operations	20503270 Airport Operations	10901510 Insurance/Risk Management	3,407
		<i>Total Airport</i>	3,407
<u>Transit</u>			
2128 Dial-A-Ride	21285290 Transportation- Dial-A-Ride	10901510 Insurance/Risk Management	2,261
		30701240 Fleet Maintenance	28,500
2129 Fixed Route	21295300 Transportation - Fixed Route	10901510 Insurance/Risk Management	2,261
		30701240 Fleet Maintenance	28,500
		<i>Total Transit</i>	61,522
<u>Fleet</u>			
3070 Equipment Maintenance	30701240 Fleet Maintenance	10901510 Insurance/Risk Management	7,724
		47603630 Street Cleaning	50,000
		<i>Total Fleet</i>	57,724
<u>Facilities Maintenance</u>			
3071 Facilities Maintenance	30710000 Facilities Maintenance	10901510 Insurance/Risk Management	15,249
		<i>Total Facilities Maintenance</i>	15,249
<u>Technology</u>			
3072 Computer Acq & Maint	30720000 Computer Acquisition/Maint	10901510 Insurance/Risk Management	9,899
		<i>Total Technology</i>	9,899
<u>Development Impact Fees</u>			
4083 Dev Impact Fee - Waste Water	40830000 DIF - Waste Water	20403430 WWTP Bond Admin	250,000
4087 Dev Impact Fee - Police	40870000 DIF - Police	10202000 PD Administration	125,020
4088 Dev Impact Fee - Parks	40880000 DIF - Parks	80200000 Park Facilities Debt Services	194,257
4094 Dev Impact Fee - Admin	40940000 DIF - Admin Services	10204300 Engineering	15,000
		<i>Total Development Impact Fees</i>	584,277
<u>Intermodal</u>			
4110 Madera Transit Center	41108060 Intermodal Building	10901510 Insurance/Risk Management	244
		<i>Total Intermodal</i>	244
<u>State Gas</u>			

<u>TRANSFER FROM</u>		<u>TRANSFER TO</u>	<u>AMOUNT</u>
4130 State Gasoline Tax	41303310 Gas Tax - Street Maintenance	10203010 PW - Streets	675,722
		10203020 Graffiti Abatement	40,000
		10204300 Engineering	43,000
		10206120 Median Landscaping	119,100
		30710000 Facilities Maintenance	690,715
4152 Measure T- LTP Street Maint	41520000 Measure T - LTP Street Maint	10203010 PW - Streets	516,374
4153 Measure T -LTP Suppl Maint	41530000 Measure T - LTP Suppl Sts Mz	10203010 PW - Streets	347,559
		<i>Total State Gas</i>	<i>2,432,470</i>
<u>Parking District</u>			
4140 Parking District Operations	41400000 Parking Dist Operations	10211300 General/Grant Oversight	7,709
		10901510 Insurance/Risk Management	305
		<i>Total Parking District</i>	<i>8,014</i>
<u>Local Transportation</u>			
4200 Local Transportation	42005330 Local Transportation- Streets	10204300 Engineering	512,000
		<i>Total Local Transportation</i>	<i>512,000</i>
<u>Drainage</u>			
4500 Drainage System Ops	45003080 Drainage Operations	10204300 Engineering	45,000
	45003090 Drainage Flood Control	10901510 Insurance/Risk Management	8,244
		<i>Total Drainage</i>	<i>53,244</i>
<u>CFD Special Revenue</u>			
4800 CFD 2005-1 City-Wide	48000000 CFD 2005-1, City-Wide Servic	10200000 General Fund	300,000
4804 CFD 2013-1 Madera Family	48040000 CFD 2013-1 Madera Family A	10200000 General Fund	10,247
		<i>Total CFD Special Revenue</i>	<i>310,247</i>
<u>CFD Collection</u>			
4801 CFD 2006-1 KB Home	48010000 CFD 2006-1, KB Home	48500000 CFD Debt Fund - 2006 Bonds	164,725
		<i>Total CFD Collection</i>	<i>164,725</i>
		<u>TOTAL TRANSFERS OUT</u>	<u>\$ 6,031,976</u>

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The City of
MADERA

GENERAL FUND SUMMARIES

Fund Group Chart

Revenues & Expense
Details

General Fund Charts

Revenues &
Expenses by
Organization

General Fund
Organization Details

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GENERAL FUND EMPLOYEE COUNT

Org Desc	Job Class Desc	19/20	20/21
City Council	CITY COUNCIL	7.00	7.00
City Council Sum		7.00	7.00
City Clerk's Office	CITY CLERK	1.00	1.00
	DEPUTY CITY CLERK	1.00	1.00
City Clerk's Office Sum		2.00	2.00
City Manager	ADMIN ANALYST	1.00	
	ADMIN ANALYST I		1.00
	CITY MANAGER	0.70	0.70
	COMMUNICATIONS SPECIALIST	1.00	1.00
City Manager Sum		2.70	2.70
Finance	ACCOUNTANT II	1.60	1.60
	ACCOUNTING TECHNICIAN III		1.00
	DIRECTOR OF FINANCIAL SERVICES	0.70	0.70
	FINANCIAL SERVICES MANAGER	0.70	0.70
	PAYROLL SPECIALIST	1.00	1.00
Finance Sum		4.00	5.00
Purchasing	PROCUREMENT SERVICES MANAGER	1.00	0.75
	PURCHASING ASSISTANT	1.00	1.00
Purchasing Sum		2.00	1.75
City Attorney	CITY ATTORNEY	1.00	
	LEGAL ASSISTANT	1.00	
City Attorney Sum		2.00	
HR/Risk Management	ADMIN ANALYST	1.00	
	ADMIN ANALYST I		1.00
	DIRECTOR OF HUMAN RESOURCES	1.00	1.00
	HUMAN RESOURCES TECHNICIAN II	2.00	2.00
HR/Risk Management Sum		4.00	4.00
PD Administration	CRIME ANALYSIS TECHNICIAN	1.00	1.00
	EXECUTIVE SECRETARY	0.75	
	POLICE CHIEF	1.00	1.00
	POLICE COMMANDER	1.00	1.00
	POLICE CORPORAL	4.00	4.00
	POLICE LIEUTENANT	2.00	2.00
	POLICE OFFICE SUPERVISOR	1.00	1.00
	POLICE OFFICER I	7.00	1.24
	POLICE OFFICER II	30.49	32.49
	POLICE OFFICER TRAINEE	1.00	0.46
	POLICE SERGEANT	6.00	6.00
	PROPERTY & EVIDENCE OFFICER	2.00	2.00
	PT PUBLIC SAFETY DISPATCHER	0.05	0.20
	PUBLIC SAFETY DISPATCHER	10.00	10.00
	RECORDS CLERK	3.00	2.75
	RESERVE OFFICER		0.11
PD Administration Sum		70.29	65.25
PD - CCP	POLICE SERGEANT	1.00	1.00

Org Desc	Job Class Desc	19/20	20/21
PD - CCP Sum		1.00	1.00
Schools Policing	POLICE OFFICER II	2.00	2.00
Schools Policing Sum		2.00	2.00
PD Housing Authority	POLICE OFFICER II	1.00	1.00
PD Housing Authority Sum		1.00	1.00
COPS Hiring Program Grant	POLICE OFFICER I	1.00	
	POLICE OFFICER II	1.51	2.51
COPS Hiring Program Grant Sum		2.51	2.51
Animal Control	ANIMAL CONTROL OFFICER	2.00	2.00
Animal Control Sum		2.00	2.00
PW - Streets	ADMIN ANALYST	0.15	
	ADMIN ANALYST I		0.10
	ADMINISTRATIVE ASSISTANT	0.20	0.20
	MAINTENANCE TECHNICIAN	0.70	0.40
	OFFICE ASSISTANT II	0.10	0.10
	PT ADMINISTRATIVE ASSISTANT	0.10	
	PUBLIC WORKS OPS DIRECTOR	0.08	0.10
	PW MAINTENANCE LEAD WORKER	0.10	0.10
	PW MAINTENANCE WORKER II	5.90	3.70
	PW MAINTENANCE WORKER IV	2.25	2.25
	STREETS/STORM DRAINAGE OPS MGR	0.65	0.65
	STREETS/STORM DRAINAGE SUP	1.00	1.00
PW - Streets Sum		11.22	8.60
Graffiti Abatement	PW MAINTENANCE LEAD WORKER	0.80	0.80
	PW MAINTENANCE WORKER II	1.70	
Graffiti Abatement Sum		2.50	0.80
Planning	ADMINISTRATIVE ASSISTANT	1.00	1.00
	ASSISTANT PLANNER	2.00	
	ASSOCIATE PLANNER		1.00
	DIRECTOR OF COMMUNITY DVLPMT	0.07	
	PLANNING MANAGER	0.75	1.00
	REC/COM PROGRAMS COORDINATR		0.50
	SENIOR PLANNER	1.00	0.89
Planning Sum		4.82	4.39
Building	ADMINISTRATIVE ASSISTANT		1.00
	BUILDING PERMIT TECHNICIAN	1.00	
	CHIEF BUILDING OFFICIAL	1.00	1.00
	COMBINATION BUILDING INSPECTOR	1.90	1.00
	DIRECTOR OF COMMUNITY DVLPMT	0.07	
	PLANS EXAMINER	1.00	1.00
Building Sum		4.97	4.00
Engineering	ADMIN ANALYST	1.00	
	ADMIN ANALYST I		1.00
	ADMINISTRATIVE ASSISTANT	1.00	1.00
	ASSISTANT ENGINEER	2.00	3.00

Org Desc	Job Class Desc	19/20	20/21
Engineering	ASSOCIATE CIVIL ENGINEER		1.00
	CITY ENGINEER	1.00	1.00
	CONSTRUCTION INSPECTOR I	1.00	1.00
	CONSTRUCTION INSPECTOR II	1.00	2.00
	DEPUTY CITY ENGINEER	1.00	2.00
	DIRECTOR OF COMMUNITY DVLPMNT	0.07	
	ENGINEERING PROJECT MANAGER	1.00	1.00
	ENGINEERING TECHNICIAN III	1.00	1.00
	INTERN	0.48	0.96
	PROJECT DVLPMNT COOR LICENSED	1.66	1.47
	PROJECT DVLPMNT COOR UNLCNSD	0.48	0.74
	PT ENGINEERING PROJECT MANAGER	0.46	0.46
	SPECIAL TRANSP PROJECTS LICENS	0.48	0.24
Engineering Sum		13.63	17.87
Code Enforcement	ADMINISTRATIVE ASSISTANT	0.50	0.50
	CODE ENFORCEMENT CONSULTANT	0.48	1.00
	NEIGHBORHOOD OUTREACH ASSIST	1.00	1.00
	NEIGHBORHOOD OUTREACH COORDINATOR	0.48	
	NEIGHBORHOOD PRES SPECIALIST 1	2.00	2.00
	NEIGHBORHOOD PRES SPECIALIST 2	2.00	2.00
	NEIGHBORHOOD PRESERVATION SUP	1.00	
	PT OFFICE ASSISTANT I	0.48	
Code Enforcement Sum		7.94	6.50
Parks Administration	ADMIN ANALYST	1.00	
	ADMIN ANALYST II		1.00
	ADMINISTRATIVE ASSISTANT	1.00	0.50
	DIRECTOR OF PARKS AND COM SVCS	1.00	1.00
	PARKS SPECIAL PROJECTS MANAGER	0.19	
	PROGRAM LEADER II		0.20
	PT OFFICE ASSISTANT I		0.36
Parks Administration Sum		3.19	3.06
Parks	PARK AIDE	7.21	6.25
	PARKS SUPERVISOR	1.00	1.00
	PARKS WORKER I	4.00	4.00
	PARKS WORKER II	2.00	2.00
	PARKS WORKER III	3.00	3.00
	REC/COM PROGRAMS COORDINATR		1.00
Parks Sum		17.21	17.25
Landscape Mntc Dist Services	PARK AIDE	1.44	2.88
	PARKS LEAD WORKER	1.00	1.00
	PARKS WORKER III	1.00	1.00
Landscape Mntc Dist Services Sum		3.44	4.88
Recreation	FACILITY AID	2.68	
	PROGRAM LEADER I	10.72	2.34
	PROGRAM LEADER II	1.42	0.62

Org Desc	Job Class Desc	19/20	20/21
Recreation	PT OFFICE ASSISTANT I	0.75	
	REC/COM PROGRAMS COORDINATR	1.65	1.23
	REC/COM PROGRAMS MANAGER	0.75	
	REC/COM PROGRAMS SUPERVISOR	1.00	0.50
Recreation Sum		18.98	4.68
Sr Citizen Community Service	PROGRAM LEADER I		0.24
	PROGRAM LEADER II	1.99	0.97
	REC/COM PROGRAMS COORDINATR	1.00	1.00
Sr Citizen Community Service Sum		2.99	2.21
Sr Citizen Therapeutic Program	PROGRAM LEADER I	0.96	
Sr Citizen Therapeutic Program Sum		0.96	
Sports Programs	ADULT BASKETBALL REF		0.12
	PROGRAM LEADER I		0.85
	PROGRAM LEADER II		0.25
	REC/COM PROGRAMS COORDINATR	0.35	0.18
	SOCCER OFFICIAL		0.09
	SPORTS OFFICIAL-1 OFFICIAL	1.21	0.01
	YOUTH BASKETBALL REF		0.03
Sports Programs Sum		1.56	1.53
Aquatics Programs	FACILITY AID CRT POOL OPERATOR		0.25
	HEAD LIFEGUARD		0.04
	LIFEGUARD	0.37	0.57
	POOL MANAGER		0.05
	PROGRAM LEADER I		0.11
	REC/COM PROGRAMS COORDINATR	0.45	0.23
Aquatics Programs Sum		0.82	1.24
Comm & Rec Centers	FACILITY AID		1.27
	POOL MANAGER	0.22	
	REC/COM PROGRAMS COORDINATR	0.60	0.30
Comm & Rec Centers Sum		0.82	1.57
Special Events	FACILITY AID		0.38
	REC/COM PROGRAMS COORDINATR	0.95	0.58
Special Events Sum		0.95	0.95
Measure K Sales Tax - Police	NETWORK ADMINISTRATOR	1.00	1.00
	POLICE LIEUTENANT	1.00	0.75
	POLICE OFFICER I	1.00	
	POLICE OFFICER II	7.00	8.00
	POLICE SERGEANT	2.00	2.00
	PUBLIC SAFETY DISPATCHER	1.00	1.00
	RECORDS CLERK	1.00	1.00
Measure K Sales Tax - Police Sum		14.00	13.75
Payroll Clearing (RDA PR)	ADMINISTRATIVE ASSISTANT	0.50	0.50
	REDEVELOPMENT MANAGER	1.00	
Payroll Clearing (RDA PR) Sum		1.50	0.50
Total Citywide		214.01	189.99

GENERAL FUND OPERATING BUDGET

The FY 2020/21 General Fund Operating Budget totals \$36,222,549 while the proposed operating expenditures are \$36,235,222. The projected deficit of \$12,673 is anticipated to be covered by either surplus revenue or budget adjustments during the fiscal year.

The FY 2020/21 Measure K Fund is balanced with proposed operating revenues of \$4,515,000 and proposed operating expenditures of \$4,993,873. The Police Department budget includes use of the existing fund balance in the amount of \$221,699 to be used primarily for capital outlay expenditures. The Fire Department budget includes use of existing fund balance in the amount \$257,174. The Fire Station 58 was completed in May 2020, and the bond proceeds were spent, as well as fund balance accumulated in previous years.

MAJOR REVENUE SOURCES

Revenues provide a representative picture of the local economy. These revenues are of particular interest as they fund basic city services, such as Police, Fire, Parks, some professional staff, etc. The following is a synopsis of revenue sources.

Sales & Use Tax

Sales tax is one of the City's largest sources of revenue for the General Fund. Sales Tax revenues generally move in step with economic conditions and have improved markedly over the past years. A small portion of the sales tax collected is shared with Madera County as part of a tax sharing agreement. The sales tax rate in Madera County is 8.25%. The City receives 1.5% of the Sales Tax collected. Included in the 1.5% is the .5% Measure K sales tax approved by the residents of the City. This .5% sales tax is used for public safety enhancements and is recorded in a separate fund within the General Fund.

Due to the COVID-19 pandemic, it is anticipated that sales tax revenue will decrease, or remain stagnant at best.

Property Tax In-Lieu of Vehicle License Fees (VLF)

This revenue source reflects the "VLF Swap" made in 2005 under which the State significantly reduced VLF payments (and ultimately eliminated them) but backfilled ("swapped") them in an equal amount for an increased share of property roll taxes. As such, this is another form of property tax where the "base" is determined on the amount

"swapped" in 2005 plus growth in assessed valuation like the City's "regular" property taxes.

Current Secured Property Tax

The City's property tax revenues are based on assessed property values. Proposition 13, adopted in 1978, limits the annual increase in assessed values for property. Under this proposition, assessed values (and the related property tax) can grow by no more than two percent per year. The value upon which the tax is based is only increased to the full market value upon the sale of a property. Thus, property taxes tend to grow slowly unless there is a significant amount of housing activity.

Property Tax collections are much less predictable than Property Tax In-Lieu of VLF, as the second installments vary considerably from the first installment.

Engineering Fees, Projects and Transfers In

Interfund Charges/Project Management makes up approximately half of the Engineering Division's revenue budget. The Engineering Department charges other departments for personnel costs related to the management of certain capital projects.

Interfund Charges (Administration and Overhead)

Certain administration and overhead costs can be allocated to departments that are served by such administrative departments as the City Clerk, City Council, City Attorney, City Manager,

Human Resources, and Finance Departments. The City recaptures these costs from non-General Fund departments in amounts that are based on various factors such as number of employees, number of agenda items, budget amounts, and square footage. The City employs formulas provided by Cost Tree, an independent company, to determine universally accepted methods. Charges are recorded by way of monthly recurring journal entries.

Police Fees, Grants and Contracts

The Police Department within fund 1020 charges various fees and penalties per the Master Fee and Master Penalty Schedule, utilizes various grants to purchase equipment and supplement staff time, and has agreements with outside entities to provide police services (such as the Madera Unified School District) and receives payment for these services.

Development-related revenues

Development-related revenues are derived from fees for planning, engineering and building permits, and fees paid by developers to cover the cost of reviewing and monitoring development activities, such as plan checks and inspections. These revenues are difficult to predict, as many of the planning and engineering activities occur months or years before any actual development.

Transient Occupancy Tax

The City collects Transient Occupancy Tax (TOT) from all hotels, motels, and inns within the City limits. The City imposes a Transient Occupancy Tax of 9% on room rates for stays of 30 days or less. The tax was last raised in 1986, from 7% to 9%.

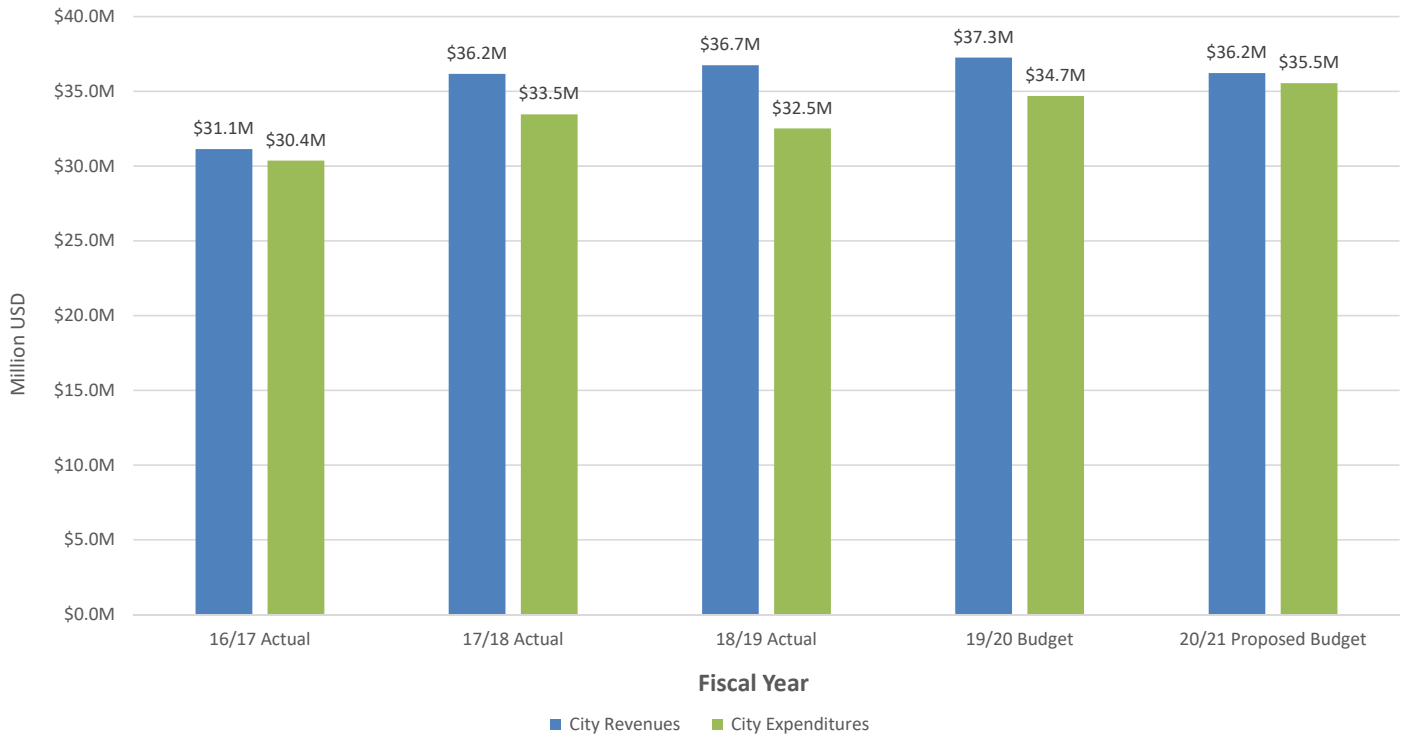
Business License Tax

A Business License Tax is a tax imposed on businesses for the privilege of conducting business in the City. The bulk of this tax is collected and recorded in July when business licenses are renewed.

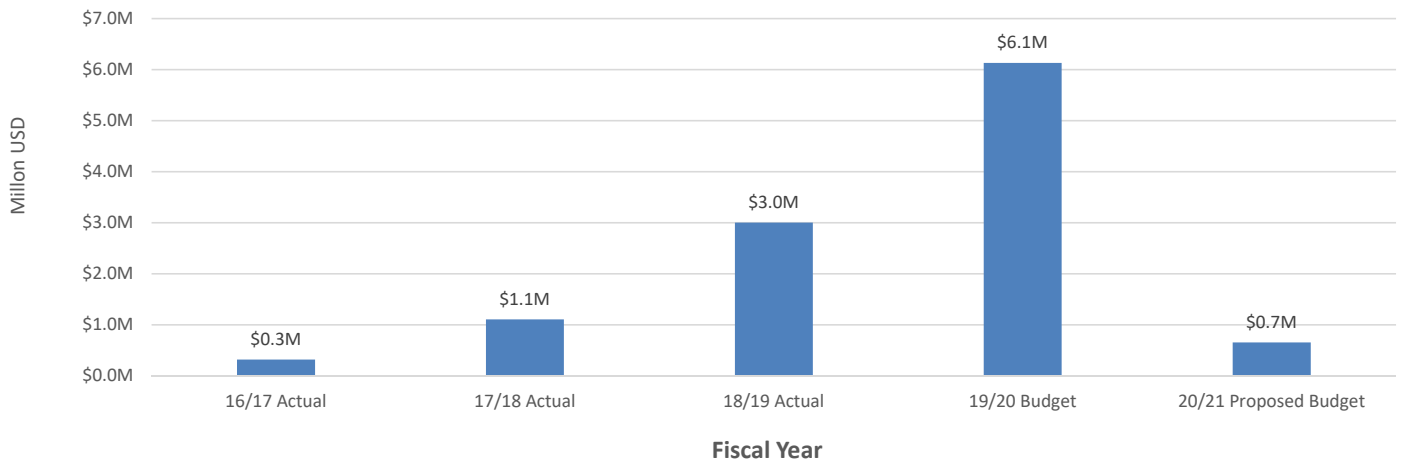
Franchise Tax

Franchise Fees are funds paid to the City from utility companies for use of public streets or right-of-way, such as cable and electric services.

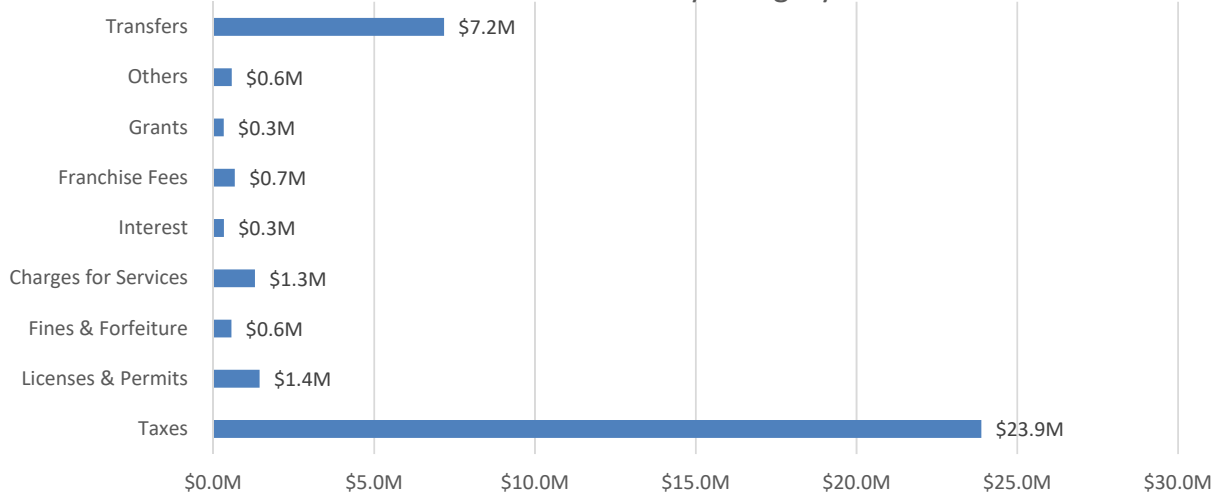
General Fund Operating Revenues vs Expenditures



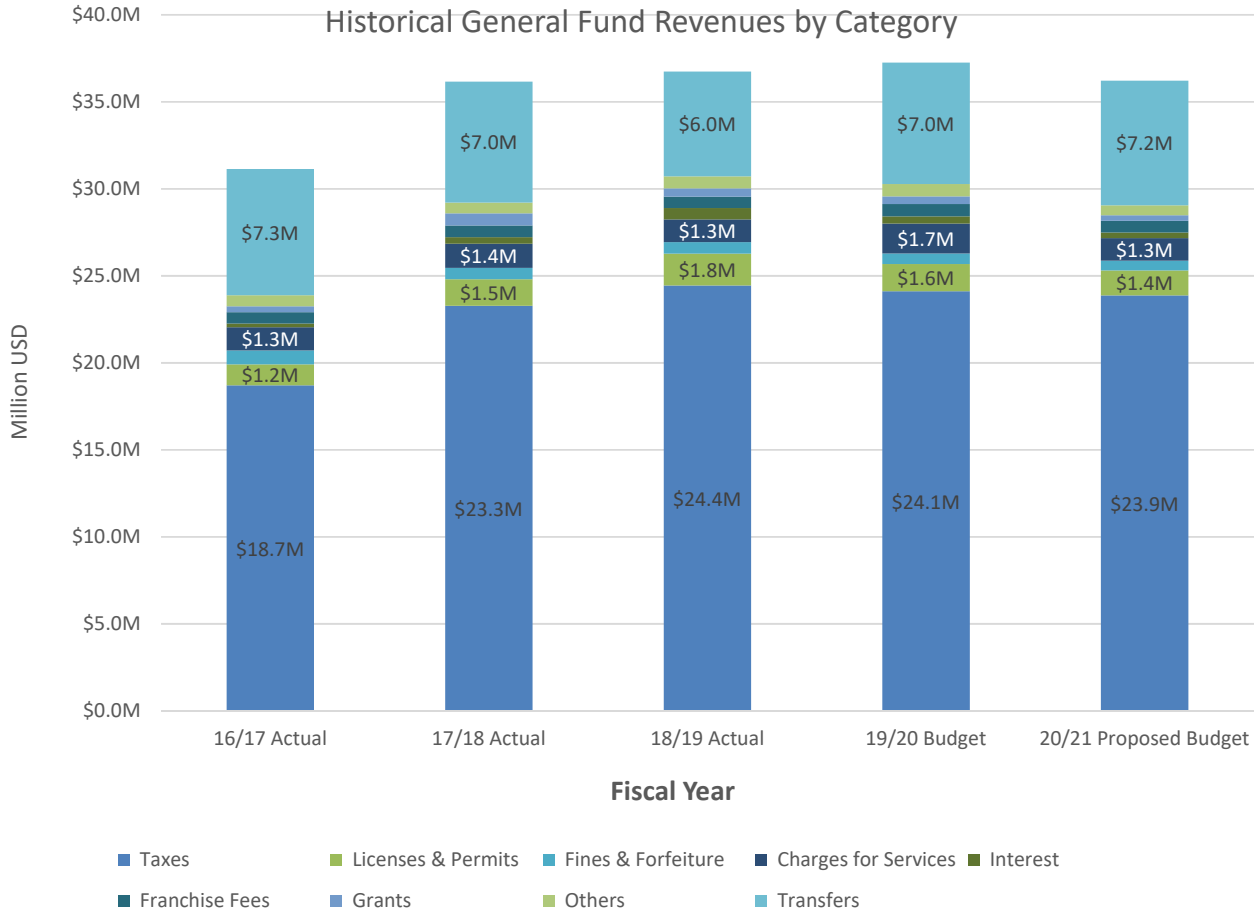
General Fund Capital & CIP



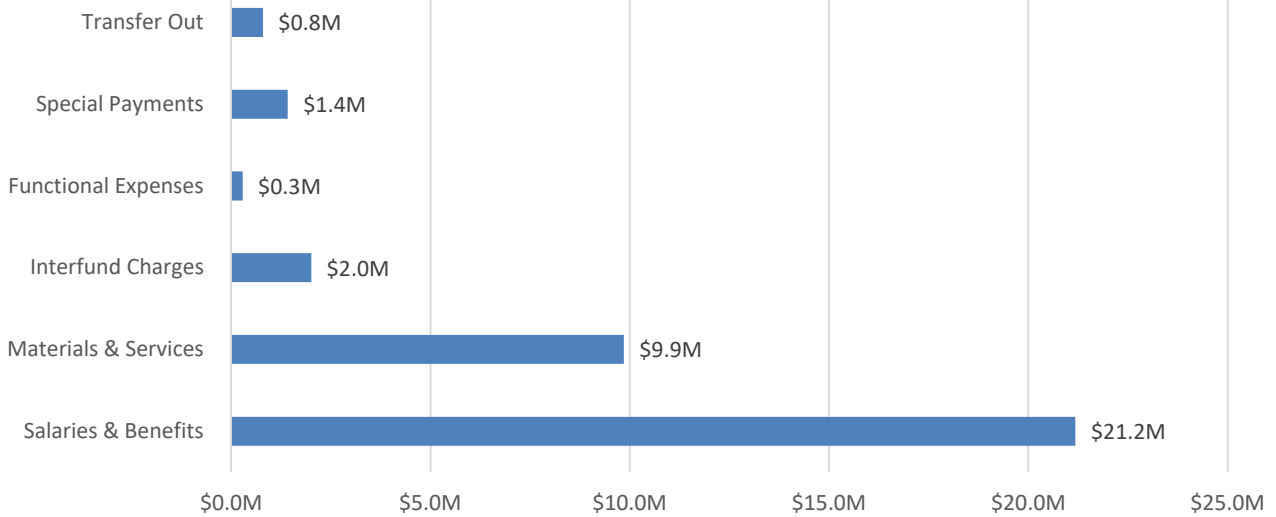
2021 Proposed Budget General Fund Revenues by Category



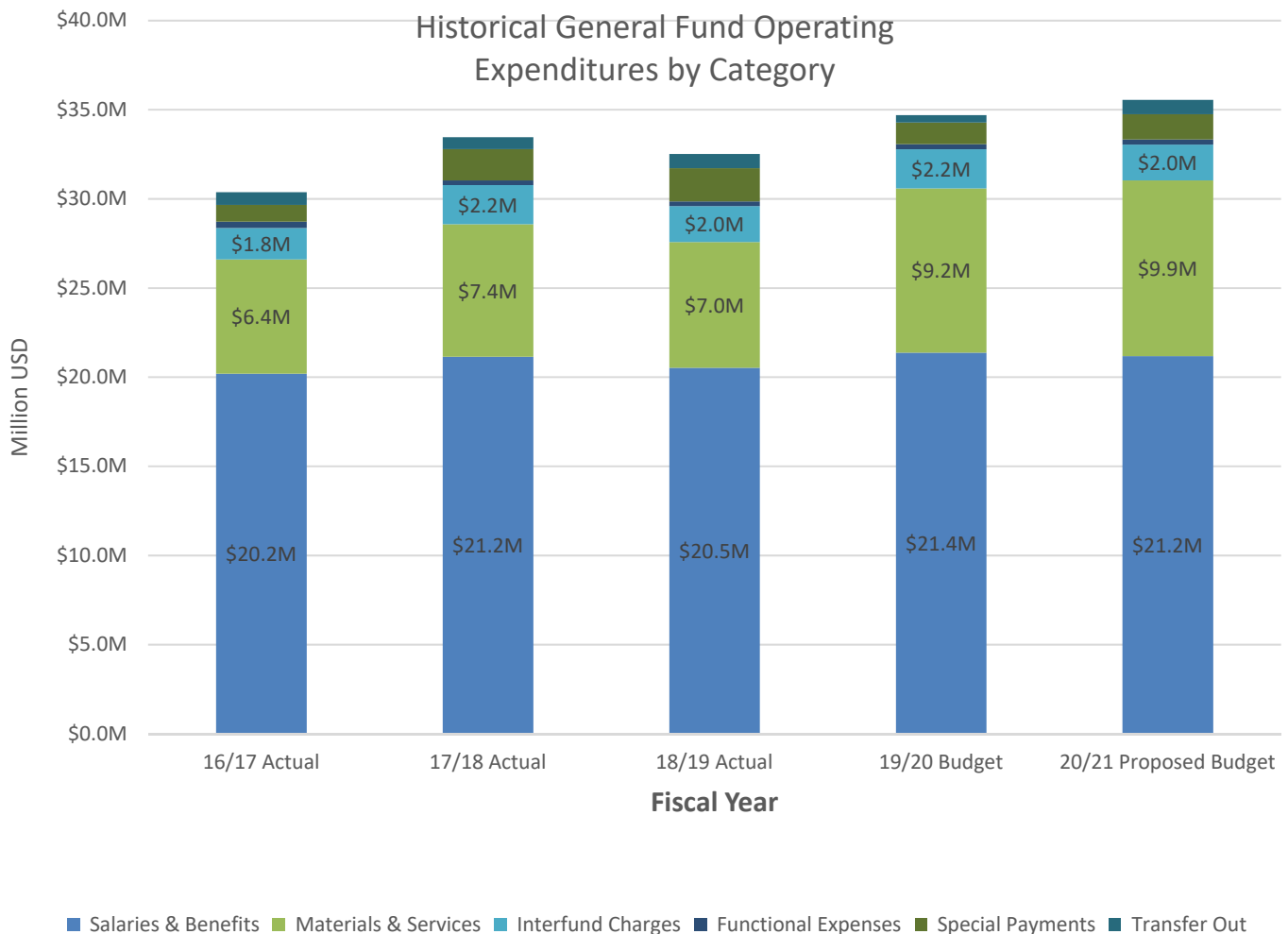
Historical General Fund Revenues by Category



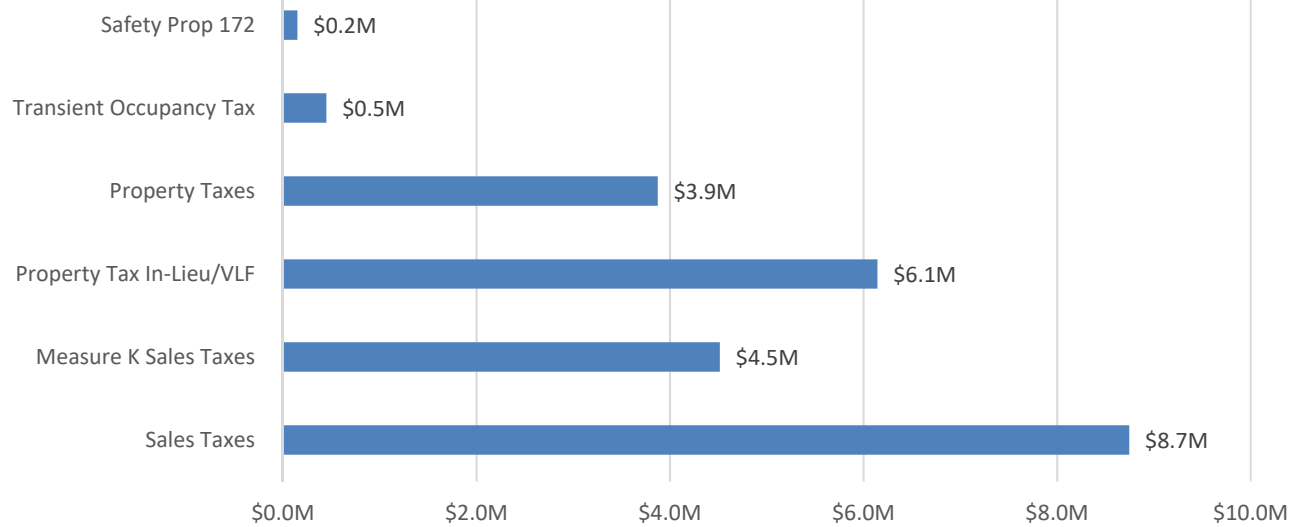
2021 Proposed Budget General Fund Operating Expenditures by Category



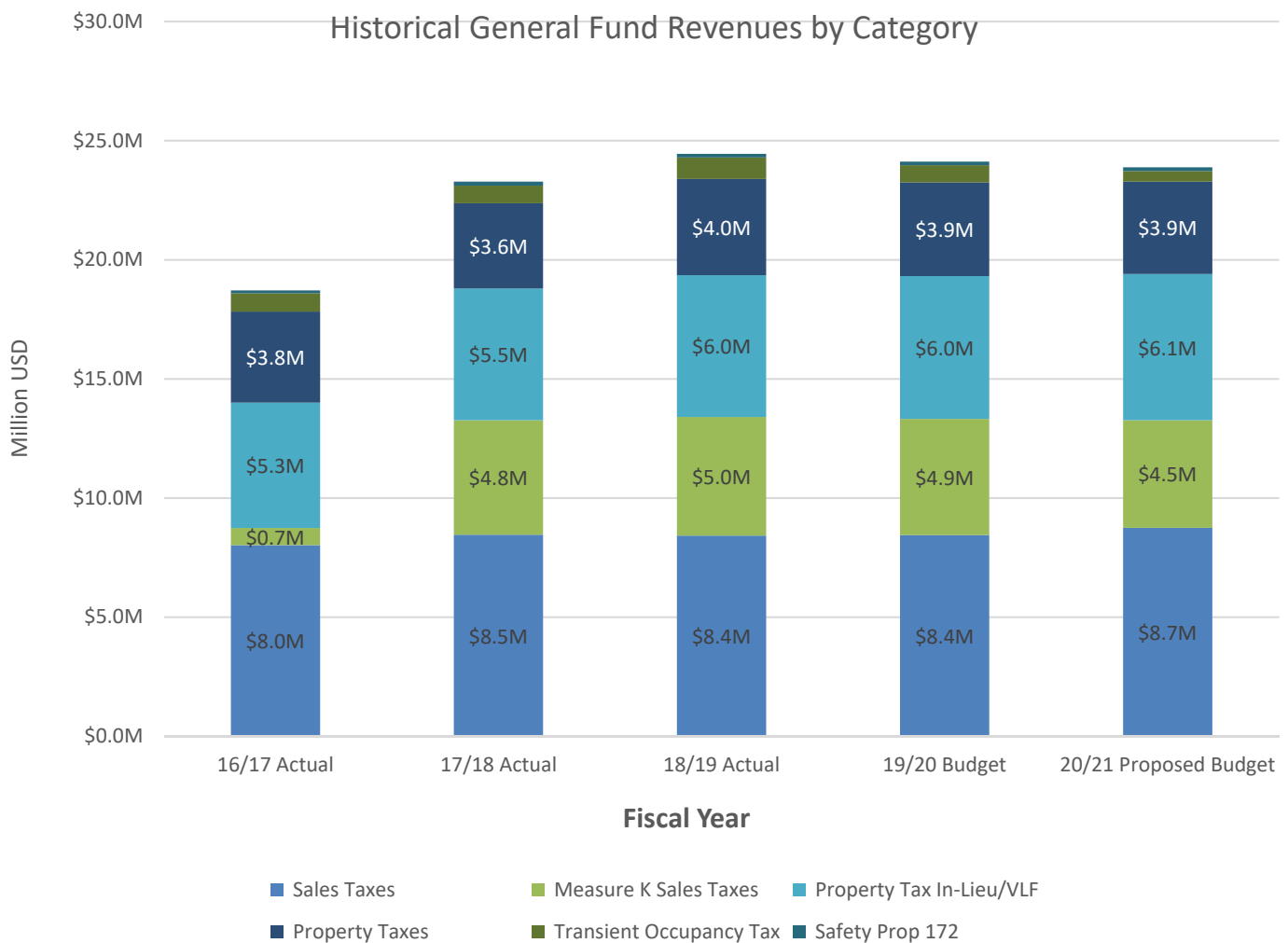
Historical General Fund Operating Expenditures by Category



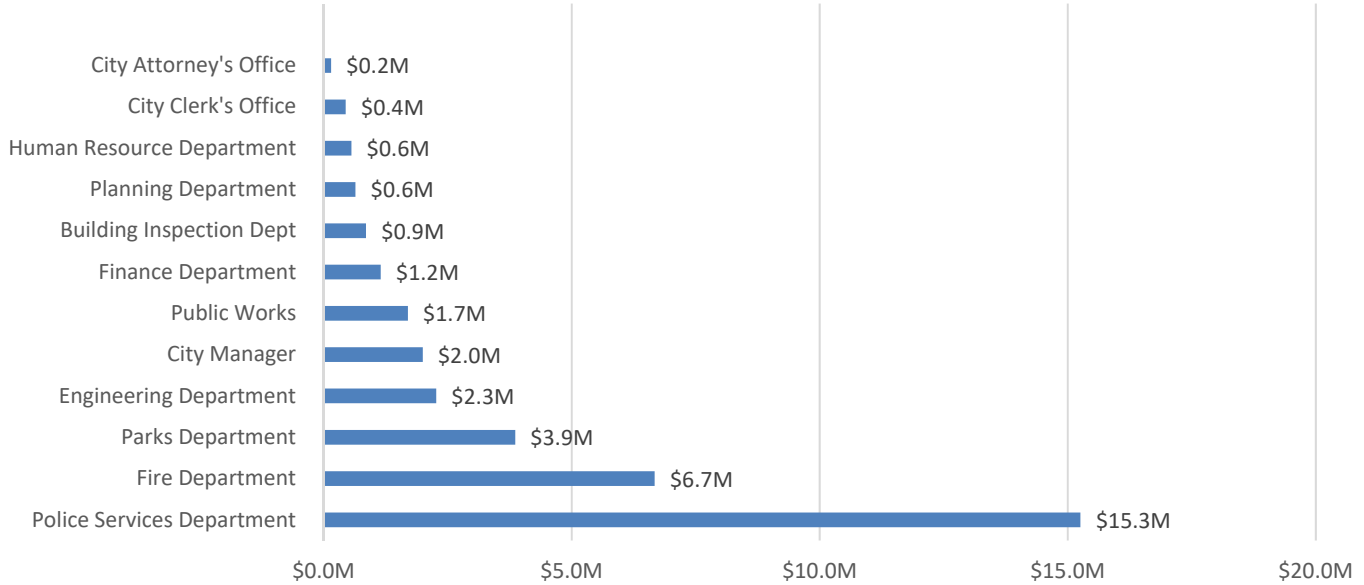
2021 Proposed Budget General Fund Revenues by Category



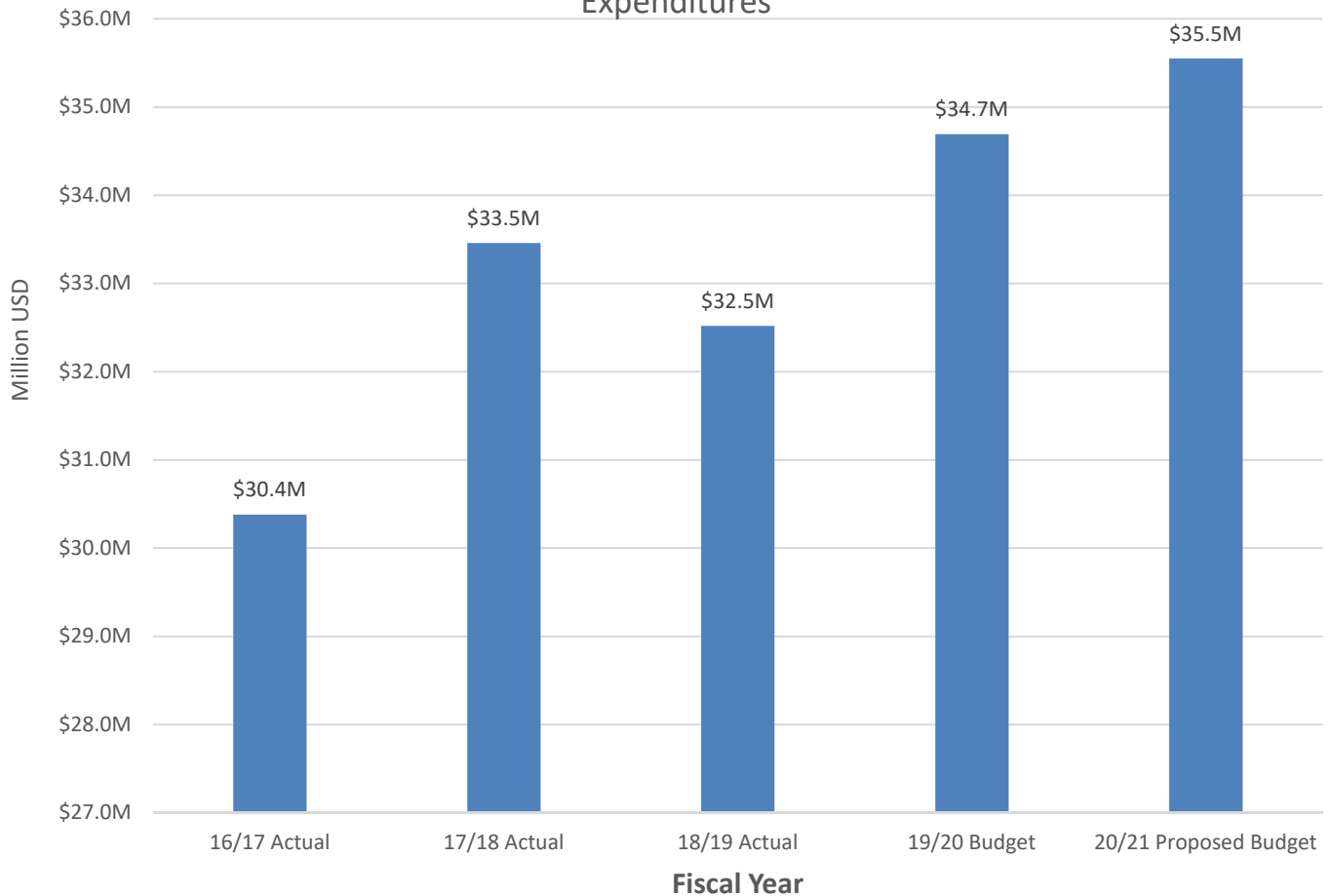
Historical General Fund Revenues by Category



20/21 Proposed Budget General Fund Operating Expenditures by Department



Historical General Fund Operating Expenditures



GENERAL FUND SUMMARY

General Fund (1020)

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Revenues						
Taxes						
4002 Current Unsecured Property Tax	5,979	(24,681)	(90,578)	(89,681)	(90,578)	5,979
4004 Homeowner's PTR Supp'l	-	-	-	121	-	-
4077 Sales and Use Taxes	8,457,260	8,421,830	8,448,000	6,819,554	8,573,725	8,745,033
4078 Transient Occupancy Tax	737,739	903,124	720,000	673,549	673,549	450,000
4075 Public Safety Tax/Prop 172	167,989	151,155	150,000	126,188	150,131	151,190
4001 Current Supplemental Apport	97,562	163,172	115,000	83,341	109,909	97,562
4007 Secured Supplemental/Prior	947	29	-	-	-	-
4005 Prior Year Property Tax	(10,565)	1,000	-	-	-	-
4084 Property Tax In-Lieu/VLF	5,530,889	5,950,434	6,000,000	6,230,977	6,230,977	6,143,727
4000 Current Secured Property Tax	3,326,413	3,741,359	3,760,000	3,638,348	3,638,348	3,622,921
4003 Homeowner's Property Tax Relie	45,092	45,591	46,000	22,291	44,679	45,092
4074 Documentary Stamp Tax	112,886	114,079	100,000	108,156	108,156	101,597
Total Taxes	\$18,472,191	\$19,467,092	\$19,248,422	\$17,612,844	\$19,438,896	\$19,363,101
Licenses & Permits						
4100 Permit Fees	34,544	(1,631)	52,000	3,947	(559)	44,500
4205 State SB1186 Fees/Bus Lic	134	833	400	40	116	134
4070 License Tax Revenue	447,059	500,511	437,876	423,362	437,924	406,353
4104 Permits/Fire	132,853	123,177	150,608	146,727	149,128	136,000
4109 Permits/Plumbing	3,174	17,037	40,000	15,923	16,696	17,000
4106 Permits/Electrical	75,674	28,036	60,000	22,880	27,476	24,000
4264 Marijuana Cultivation Permit	149	-	-	149	-	-
4101 Animal License Revenue	10,202	6,472	13,000	5,352	6,342	12,000
4600 Assessments	1,248	1,152	1,500	1,642	1,642	1,500
4105 Permits/Building	805,163	1,134,010	749,828	832,584	811,913	775,000
4119 SMIP/City Share	89	(36)	500	(51)	-	100
4108 Permits/Mechanical	19,387	12,904	50,000	18,705	18,558	18,000
4120 SB1473/City Share	72	(17)	500	(29)	-	100
4121 SB1186/City Share/Bldg	2,215	13,741	7,500	666	1,466	1,000
Total Licenses & Permits	\$1,531,963	\$1,836,189	\$1,563,712	\$1,471,897	\$1,470,702	\$1,435,687
Fines & Forfeiture						
4554 Vehicle Abatement Fee	52,118	40,057	52,000	-	39,256	52,000
4684 Cost Recovery for Weed Abateme	1,567	2,487	10,000	1,053	1,053	10,000
4551 Fines/Penalties for Violation	275,705	153,877	101,000	46,475	50,856	101,095
4552 Parking Ticket Penalties	85,219	52,428	95,000	70,679	80,379	80,000
4208 Late Payment/Other Penalty	38,087	13,147	35,689	35,976	36,417	34,073
4235 Citation Sign Off/Veh Release	20,870	23,078	20,000	14,580	20,000	19,000
4550 Revenue/ Court Fines / Forfeit	179,244	375,904	291,432	310,689	310,689	265,000
Total Fines & Forfeiture	\$652,810	\$660,978	\$605,121	\$479,452	\$538,650	\$561,168
Charges for Services						
4263 Alarm Permit Fees	27,675	28,131	28,650	32,400	31,650	28,000
4556 Multi-Family Inspection Fees	17,993	14,492	10,000	1,690	2,000	2,000
4200 Adult Sport Fees	22,281	20,481	25,000	15,852	19,777	14,000
4225 Revenue/Plan Archival Fees	7,594	2,226	18,193	19,250	20,082	19,000
4228 Graffiti Ordinance	238	-	-	-	-	226
4203 Background Check/Report Fee	3,612	2,362	2,600	1,985	2,315	2,500
4202 Application Fee	29,625	24,220	28,000	20,855	22,477	31,025
4562 Taxi Cab Inspection Fee	420	-	420	-	-	-
4258 Concession	12,634	15,570	17,000	9,256	9,256	8,000
4260 Pool Rentals	7,750	11,022	9,500	2,160	2,880	7,000
4217 County Jail Booking Fees	1,990	2,551	6,000	1,803	2,500	3,000
4219 MUSD Police Contract Charges	262,236	281,271	262,327	225,040	262,327	262,236
4248 Revenue/Youth Sports	47,394	50,277	45,000	23,340	23,305	37,000
4261 Programs Fees	-	135	-	-	-	-
4185 Program Fees Revenue	14,917	16,823	15,000	8,773	8,773	5,000
4212 Fire Special Svs Fee	49,853	2,688	22,843	22,843	23,071	20,000
4231 Sale of Maps and Publications	100	-	100	-	-	100
4249 Zoning/Land Use/Annex Fees	268,750	226,972	255,000	203,174	202,986	200,000
4199 Madera District Fair Revenue	-	-	18,400	17,439	17,439	-

GENERAL FUND SUMMARY

General Fund (1020)

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Revenues						
Charges for Services						
4103 Revenue/Energy Regulation Fees	8,825	2,825	60,000	19,175	22,769	18,000
4216 Inspection/Plan Check Fees	113,367	184,993	172,083	174,239	190,000	75,000
4649 Admin Fees	18,183	15,728	18,000	7,407	7,832	11,000
4247 Weed Abatement Fee	3,201	3,346	450	450	455	450
4186 Leisure/Enrichment Fees	779	2,345	3,000	4,909	4,909	1,200
4207 PD Cost Recov Fees	9,636	15,407	15,000	16,949	15,099	12,000
4226 Plan Check Fees	55,883	52,771	274,865	290,397	288,823	290,000
4259 Lessons	17,988	14,085	17,000	3,254	3,179	12,000
4211 False Alarm Response Fees	14,560	10,300	13,500	9,400	10,094	12,000
4658 Revenue/Towing Fees	52,897	55,697	55,000	54,276	55,583	55,000
4561 Rental Inspection Fee	-	6,174	7,500	13,691	13,535	8,000
4238 Public Swim	15,138	10,257	13,000	5,451	5,451	4,000
4683 Program Revenue	210,116	202,988	210,000	112,336	86,140	65,000
4222 Overtime Fees	81,439	16,127	78,672	82,533	82,374	85,000
4076 Registration Fee	5,015	10,360	11,950	710	1,000	5,000
Total Charges for Services	\$1,382,089	\$1,302,624	\$1,714,053	\$1,401,037	\$1,438,081	\$1,292,737
Interest						
4162 Interest Income	380,241	650,504	420,000	892,602	889,383	325,252
Total Interest	\$380,241	\$650,504	\$420,000	\$892,602	\$889,383	\$325,252
Franchise Fees						
4071 Cable Utility Franchise Tax	298,015	298,504	325,000	228,262	292,534	298,015
4072 Electric Utility Franchise Tax	368,223	351,162	381,516	381,516	381,516	368,223
Total Franchise Fees	\$666,238	\$649,666	\$706,516	\$609,778	\$674,050	\$666,238
Federal Grants						
4470 F.M.A.A.A. Grant - Adult Day C	16,684	-	-	-	-	-
4463 F.M.A.A.A. Site Management	56,000	31,669	46,800	23,558	23,558	15,000
4434 Grants	41,000	62,129	38,000	12,000	12,000	9,000
4460 F.M.A.A.A. Grant - Transportat	14,039	12,645	26,866	16,240	12,445	11,000
Total Federal Grants	\$127,723	\$106,443	\$111,666	\$51,798	\$48,003	\$35,000
State Grants						
4439 Motor Vehicle In-Lieu Tax	34,785	31,788	52,567	52,567	53,093	34,785
4437 Mandated Cost Recovery	41,834	60,235	30,000	80	59,030	41,834
4504 Police CCP Funding	247,015	-	-	-	-	-
4456 COPS Hiring Program Grant	125,000	219,750	187,500	93,250	215,355	125,000
4440 P.O.S.T. Reimbursement	759	-	2,000	-	-	2,000
Total State Grants	\$449,393	\$311,773	\$272,067	\$145,897	\$327,478	\$203,619
Local Grnt & Donation						
4301 Donations	19,463	14,475	12,642	13,880	13,905	1,500
4315 Fundraising	8,581	6,312	4,000	8,053	8,053	2,500
4311 Donations/Adult Day Care	10,839	-	-	-	-	-
4304 Donations/C-2	1,184	1,164	1,000	425	425	500
4303 Donations/C-1	1,731	1,378	1,500	1,569	1,569	750
4555 LEA Tire Grant	2,164	436	-	-	-	-
4314 Donations/Transportation	5	4,351	100	181	181	50
Total Local Grnt & Donation	\$43,967	\$28,116	\$19,242	\$24,108	\$24,133	\$5,300
Interfund Charges						
4346 Interfund Charges Revenue - Co	397,094	333,011	327,820	300,502	333,011	397,094
4347 Interfund Charges Revenue - L	357,750	342,240	389,157	-	361,481	361,481
4348 Interfund Charges Revenue - Ad	1,746,686	1,612,104	1,607,571	1,464,519	1,603,759	1,492,503
4343 Interfund Charges Revenue - Le	3,590	3,837	3,696	-	3,837	-
4344 Interfund Charges Revenue - Pr	740,882	893,698	836,500	208,685	893,413	894,913
4353 Interfund Charges- Software	25,252	6,780	29,781	-	6,780	6,780
4345 Interfund Charges Reveune - Rt	108,150	108,150	108,150	99,138	108,150	108,150
Total Interfund Charges	\$3,379,404	\$3,299,820	\$3,302,675	\$2,072,844	\$3,310,431	\$3,260,921
Rental Income						
4172 Field Utility Revenue	13,327	14,482	13,000	15,392	15,392	6,500
4174 Rents and Leases/Rotary Pavil	8,565	6,911	6,000	1,953	2,068	5,000

GENERAL FUND SUMMARY

General Fund (1020)

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Revenues						
Rental Income						
4183 Rents/Youth Hut	2,620	3,260	3,000	1,375	1,375	2,000
4154 Mex-Am Center Rents	1,920	1,760	1,920	1,440	1,440	1,440
4168 Rents/ Pan Am Center	16,402	20,749	16,000	8,820	8,945	11,000
4155 Pan Am Center Rents	5,043	4,604	5,000	440	-	3,500
4171 Rents and Leases/Athletic Fiel	10,840	10,473	9,000	20,244	20,244	6,500
4167 Rents and Leases Income	32,686	35,505	32,200	23,535	34,700	32,200
4173 Rents and Leases/Lions Pavil	8,992	7,597	6,800	3,628	3,743	5,500
4175 Rents and Leases/Millview Pavi	2,422	3,250	3,000	1,070	1,070	2,000
4190 Rental Income	-	-	-	68,192	68,192	62,346
4170 Rents and Leases/Parks Special	(30)	-	-	-	-	-
4181 Youth Program Leases	415	1,035	-	775	775	-
Total Rental Income	\$103,202	\$109,626	\$95,920	\$146,864	\$157,944	\$137,986
Gains & Proceeds						
4671 Sale of Real and Personal Prop	41,691	16,518	27,841	45,513	49,578	-
4752 Proceeds From Lease Financing	895,900	-	-	-	-	-
4751 Realized Gain/Loss Sale of Inv	28,755	(31,500)	-	15,110	15,110	-
4742 Unrealized Gain/Loss on Invest	(280,987)	839,739	-	-	-	-
Total Gains & Proceeds	\$685,359	\$824,757	\$27,841	\$60,623	\$64,688	\$0
Refunds						
4659 Refunds and Reimbursements	279,367	248,748	283,666	231,324	288,024	222,075
4657 Miscellaneous Revenue	89,033	165,721	124,102	143,419	149,492	65,801
4502 County Reimbursement/ADC	845	845	-	-	-	-
4650 Deposits Short/Over	(164)	(1,653)	-	(119)	-	-
4682 Collection Recovery	14,273	6,730	7,000	3,707	6,596	14,273
4661 Refunds and Reimb/Housing Auth	128,675	98,932	132,000	132,433	132,000	128,675
Total Refunds	\$512,029	\$519,323	\$546,768	\$510,764	\$576,112	\$430,824
Transfers In						
4355 Transfer-In	3,553,614	2,725,007	3,678,443	3,370,635	3,531,362	3,602,333
4092 Transfer-In from CFD 2013-1	27,660	8,280	7,850	-	8,280	310,247
Total Transfers In	\$3,581,274	\$2,733,287	\$3,686,293	\$3,370,635	\$3,539,642	\$3,912,580
Total General Fund Revenues	\$31,967,883	\$32,500,198	\$32,320,296	\$28,851,143	\$32,498,193	\$31,630,413

Measure K Sales Tax - Police (1025)

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Revenues						
Taxes						
4085 Measure K Revenue	4,805,648	4,977,366	4,869,000	1,799,293	2,161,500	2,257,500
Total Taxes	\$4,805,648	\$4,977,366	\$4,869,000	\$1,799,293	\$2,161,500	\$2,257,500
Rental Income						
4190 Rental Income	-	59,846	-	-	-	-
4167 Rents and Leases Income	-	-	66,621	-	-	-
Total Rental Income	\$0	\$59,846	\$66,621	\$0	\$0	\$0
Gains & Proceeds						
4753 Proceeds from Sale of Bonds	-	4,653,613	-	-	-	-
Total Gains & Proceeds	\$0	\$4,653,613	\$0	\$0	\$0	\$0
Total Measure K Sales Tax - Police Revenues	\$4,805,648	\$9,690,825	\$4,935,621	\$1,799,293	\$2,161,500	\$2,257,500

Measure K Sales Tax - Fire (1026)

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Revenues						
Taxes						
4085 Measure K Revenue	-	-	-	1,799,293	2,161,500	2,257,500
Total Taxes	\$0	\$0	\$0	\$1,799,293	\$2,161,500	\$2,257,500
Total Measure K Sales Tax - Fire Revenues	\$0	\$0	\$0	\$1,799,293	\$2,161,500	\$2,257,500

General Fund - LEA Tire Grant (1081)

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Revenues						
Local Grnt & Donation						
4559 Tire Amnesty Grant	77,136	34,395	32,123	-	33,707	77,136
Total Local Grnt & Donation	\$77,136	\$34,395	\$32,123	\$0	\$33,707	\$77,136
Total General Fund - LEA Tire Grant Revenues	\$77,136	\$34,395	\$32,123	\$0	\$33,707	\$77,136

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
City Clerk's Office Expenses						
Salaries & Benefits	414,491	378,452	369,035	341,443	365,570	345,433
Materials & Services	18,302	47,604	43,095	20,544	25,795	38,075
Interfund Charges	27,305	28,038	28,262	25,529	28,038	28,528
Special Payments	5,609	31,909	14,740	2,512	14,740	31,909
Total City Clerk's Office (100)	\$465,707	\$486,003	\$455,132	\$390,028	\$434,143	\$443,945

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
City Manager Expenses						
Materials & Services	202,266	216,688	273,473	184,101	232,552	282,385
Special Payments	304,928	324,203	380,563	300,458	380,563	404,927
Interfund Charges	22,011	21,042	20,943	19,130	20,934	20,943
Salaries & Benefits	524,215	344,812	355,058	265,485	271,866	359,662
Transfer Out	668,741	687,322	298,151	273,305	687,322	687,322
Functional Expenses	224,390	226,439	240,000	224,371	224,371	240,000
Capital Outlay	3,853	2,162	-	-	-	15,000
Total City Manager (110)	\$1,950,404	\$1,822,668	\$1,568,188	\$1,266,850	\$1,817,608	\$2,010,239

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Finance Department Expenses						
Salaries & Benefits	680,265	689,501	683,490	587,484	666,786	775,414
Materials & Services	174,147	135,863	281,704	261,664	302,277	201,506
Special Payments	190,245	184,776	184,799	94,626	184,799	94,671
Capital Outlay	121,872	32,724	135,000	-	135,000	33,051
Interfund Charges	88,088	79,005	81,745	75,017	81,006	79,005
Other Nonoperating E	-	-	-	2,012	-	-
Total Finance Department (120)	\$1,254,617	\$1,121,869	\$1,366,738	\$1,020,803	\$1,369,868	\$1,183,647

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
City Attorney's Office Expenses						
Salaries & Benefits	397,413	271,487	-	-	-	-
Interfund Charges	14,248	18,457	18,633	16,989	18,457	-
Materials & Services	8,353	87,630	374,582	285,344	374,692	150,000
Special Payments	961	-	-	-	-	-
Total City Attorney's Office (140)	\$420,975	\$377,574	\$393,215	\$302,333	\$393,149	\$150,000

GENERAL FUND SUMMARY

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Human Resource Department Expenses						
Salaries & Benefits	479,945	445,055	485,468	448,818	473,260	492,311
Interfund Charges	20,847	28,820	29,241	26,649	28,820	28,820
Materials & Services	46,786	46,576	42,511	25,878	28,732	38,170
Total Human Resource Department (150)	\$547,578	\$520,451	\$557,220	\$501,345	\$530,812	\$559,301

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Police Services Department Expenses						
Salaries & Benefits	12,044,168	12,342,138	13,292,699	12,030,984	12,959,794	12,951,355
Materials & Services	1,549,646	1,008,369	1,172,777	765,328	1,089,081	1,080,254
Interfund Charges	844,734	790,128	937,579	859,700	925,899	790,128
Special Payments	1,068,083	174,229	184,192	179,672	184,192	297,379
Capital Outlay	42,489	1,439,566	701,430	600,122	701,430	300,000
Transfer Out	-	112,000	112,000	102,667	112,000	112,000
Functional Expenses	20,088	19,715	22,000	21,925	21,925	25,000
Total Police Services Department (200)	\$15,569,208	\$15,886,145	\$16,422,677	\$14,560,398	\$15,994,321	\$15,556,116

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Fire Department Expenses						
Materials & Services	3,405,718	3,525,683	4,799,712	2,877,945	4,779,993	6,016,978
Interfund Charges	69,097	75,951	79,664	73,626	77,143	82,618
Capital Outlay	924,788	1,383,869	4,882,533	5,487,122	6,577,073	196,511
Special Payments	169,990	321,094	434,936	95,043	434,936	571,541
Total Fire Department (250)	\$4,569,593	\$5,306,597	\$10,196,845	\$8,533,736	\$11,869,145	\$6,867,648

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Public Works Expenses						
Salaries & Benefits	1,190,490	954,774	887,331	822,505	887,549	802,719
Materials & Services	674,907	654,755	742,696	597,217	772,066	554,400
Special Payments	4,321	4,671	5,565	5,565	5,565	6,199
Interfund Charges	326,394	315,422	330,294	303,516	341,705	315,422
Capital Outlay	-	92,330	389,201	3,940	389,201	89,544
Functional Expenses	11,930	12,967	15,701	15,701	20,935	18,000
Total Public Works (300)	\$2,208,042	\$2,034,919	\$2,370,788	\$1,748,444	\$2,417,021	\$1,786,284

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Planning Department Expenses						
Salaries & Benefits	489,191	469,173	374,013	358,623	365,084	465,322
Materials & Services	19,772	21,048	37,993	20,623	21,713	133,800
Interfund Charges	36,682	42,750	44,209	40,538	42,750	42,750
Capital Outlay	-	-	-	9	-	-
Special Payments	-	801,345	-	-	-	-
Total Planning Department (410)	\$545,645	\$1,334,316	\$456,215	\$419,793	\$429,547	\$641,872

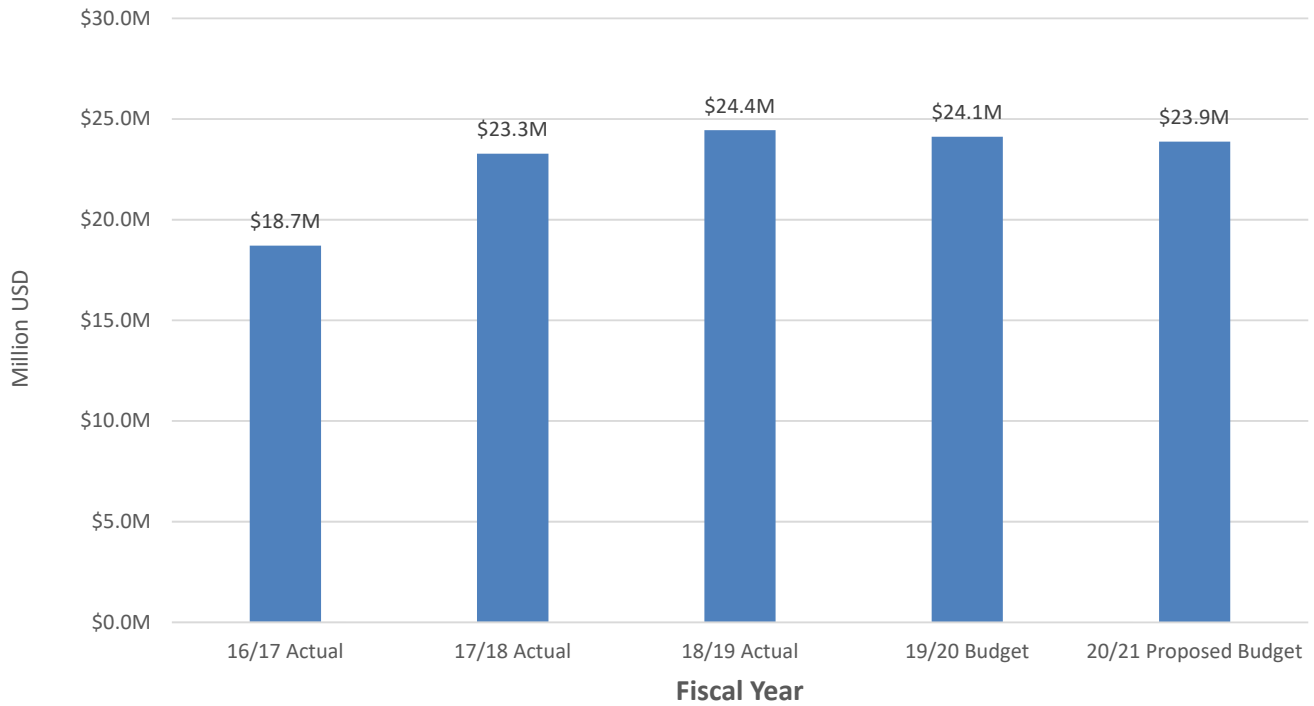
	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Building Inspection Dept Expenses						
Materials & Services	240,487	251,040	290,850	279,271	293,856	299,000
Salaries & Benefits	583,186	555,175	475,716	438,489	464,672	483,578
Interfund Charges	47,291	59,713	60,676	55,227	59,713	59,713
Special Payments	11,309	12,173	12,767	10,605	12,767	12,173
Total Building Inspection Dept (420)	\$882,273	\$878,101	\$840,009	\$783,592	\$831,008	\$854,464

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Engineering Department Expenses						
Salaries & Benefits	1,369,627	1,441,052	1,663,893	1,538,858	852,449	2,022,313
Materials & Services	149,403	144,556	141,533	65,652	99,750	122,700
Interfund Charges	99,910	122,968	123,091	113,250	123,631	122,968
Total Engineering Department (430)	\$1,618,940	\$1,708,576	\$1,928,517	\$1,717,760	\$1,075,830	\$2,267,981

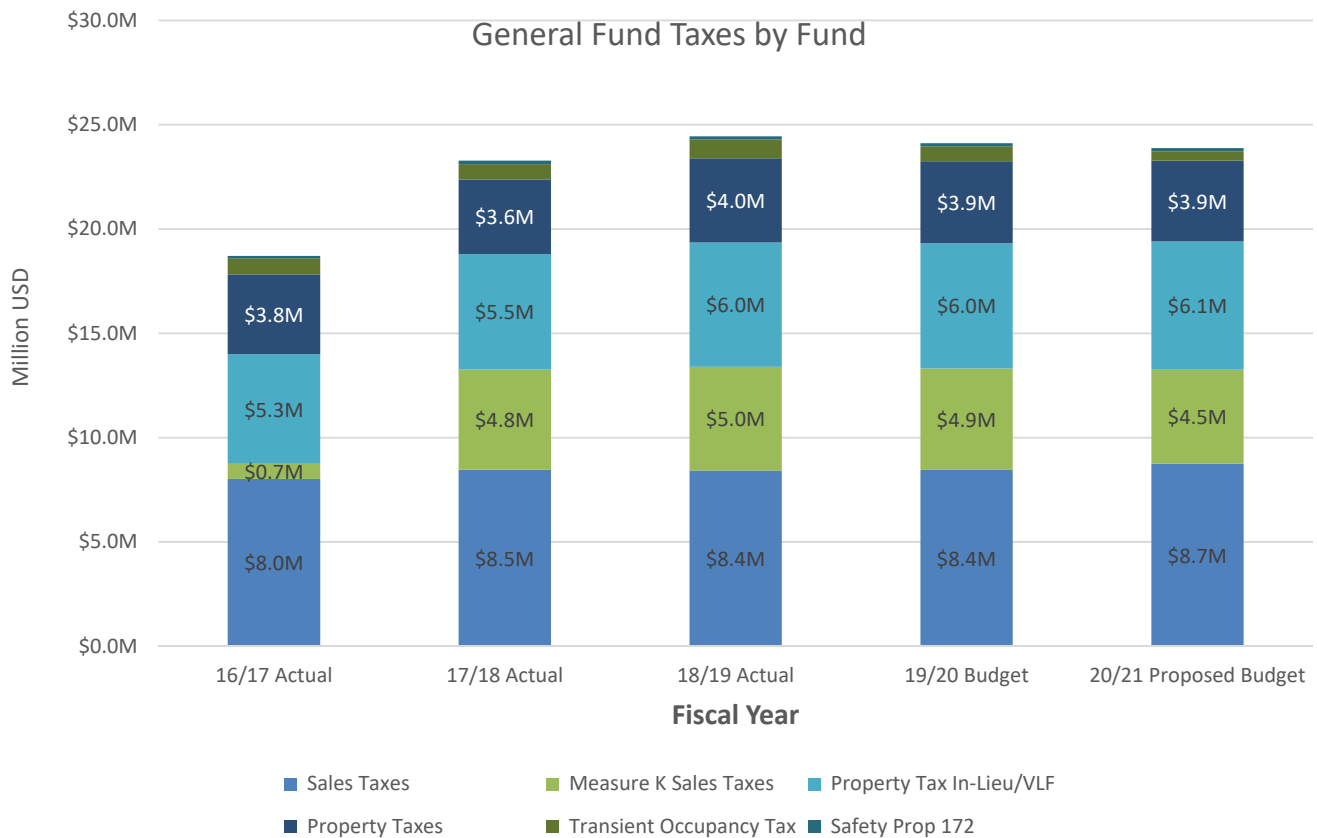
GENERAL FUND SUMMARY

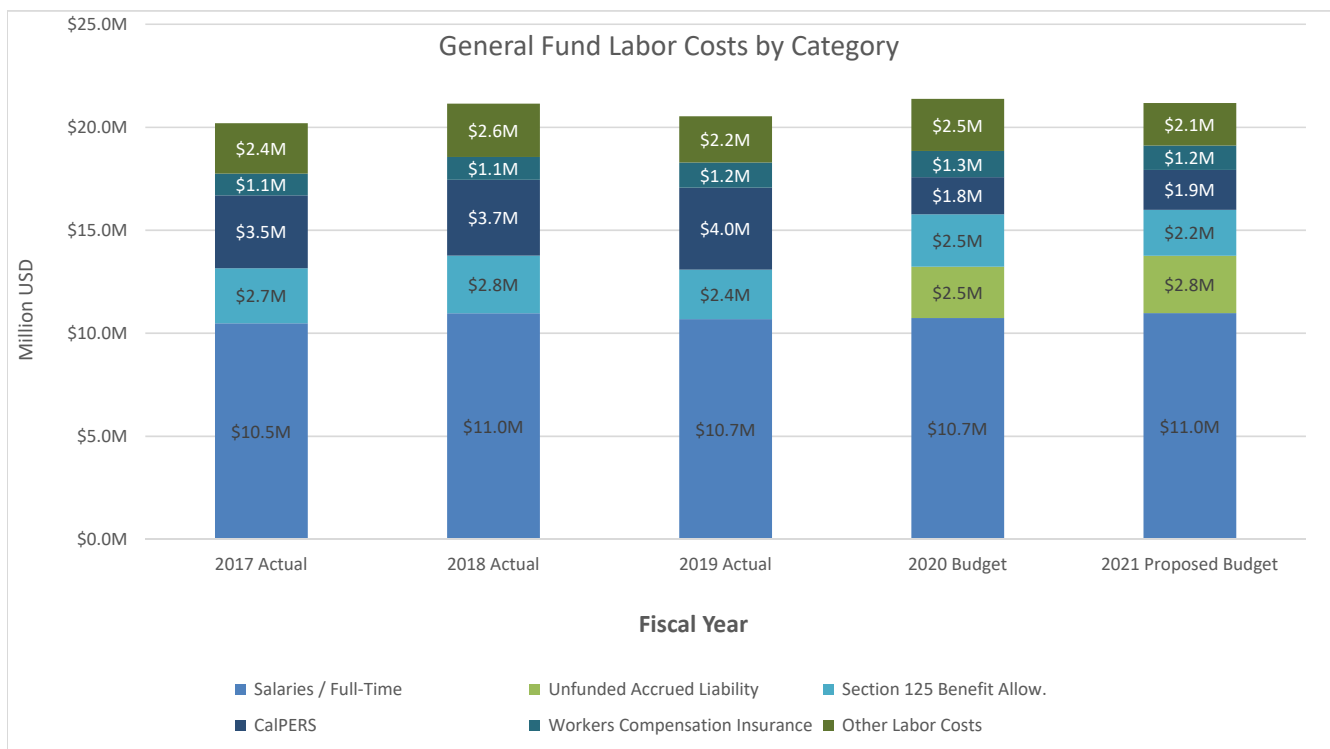
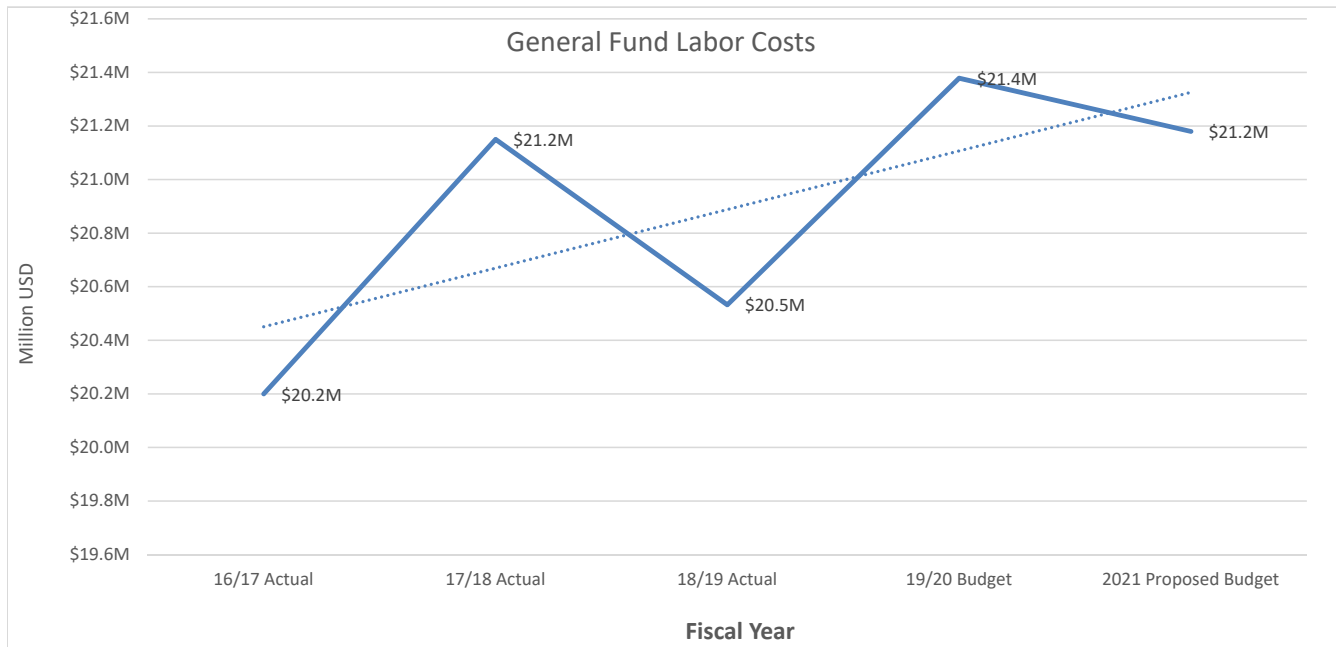
	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Parks Department Expenses						
Salaries & Benefits	2,977,179	2,640,956	2,791,675	2,484,558	2,722,213	2,481,389
Materials & Services	944,849	909,568	1,007,241	698,079	956,987	934,180
Special Payments	720	778	927	927	927	1,033
Interfund Charges	587,200	434,220	441,198	400,059	439,179	436,992
Capital Outlay	12,948	53,387	25,087	24,176	24,560	20,000
Functional Expenses	8,142	7,245	5,747	7,818	7,820	7,700
Total Parks Department (600)	\$4,531,038	\$4,046,154	\$4,271,875	\$3,615,617	\$4,151,686	\$3,881,294
Total General Fund Expenses	\$34,564,020	\$35,523,373	\$40,827,419	\$34,860,699	\$41,314,138	\$36,202,791

General Fund Taxes

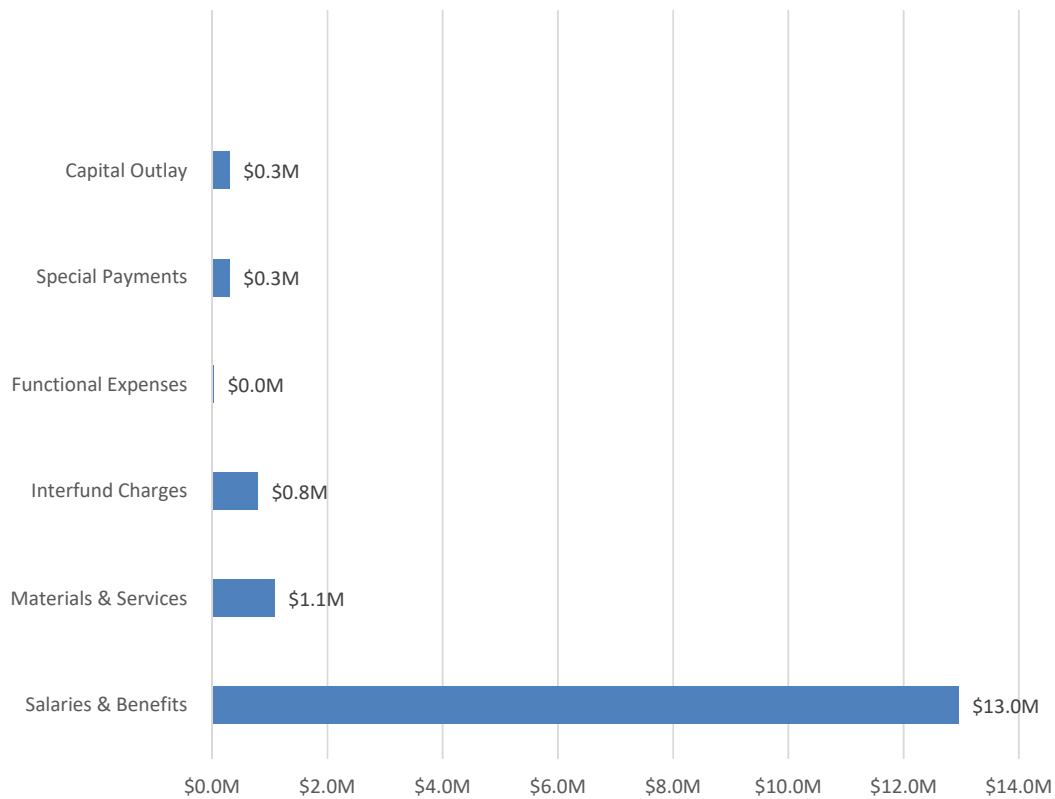


General Fund Taxes by Fund

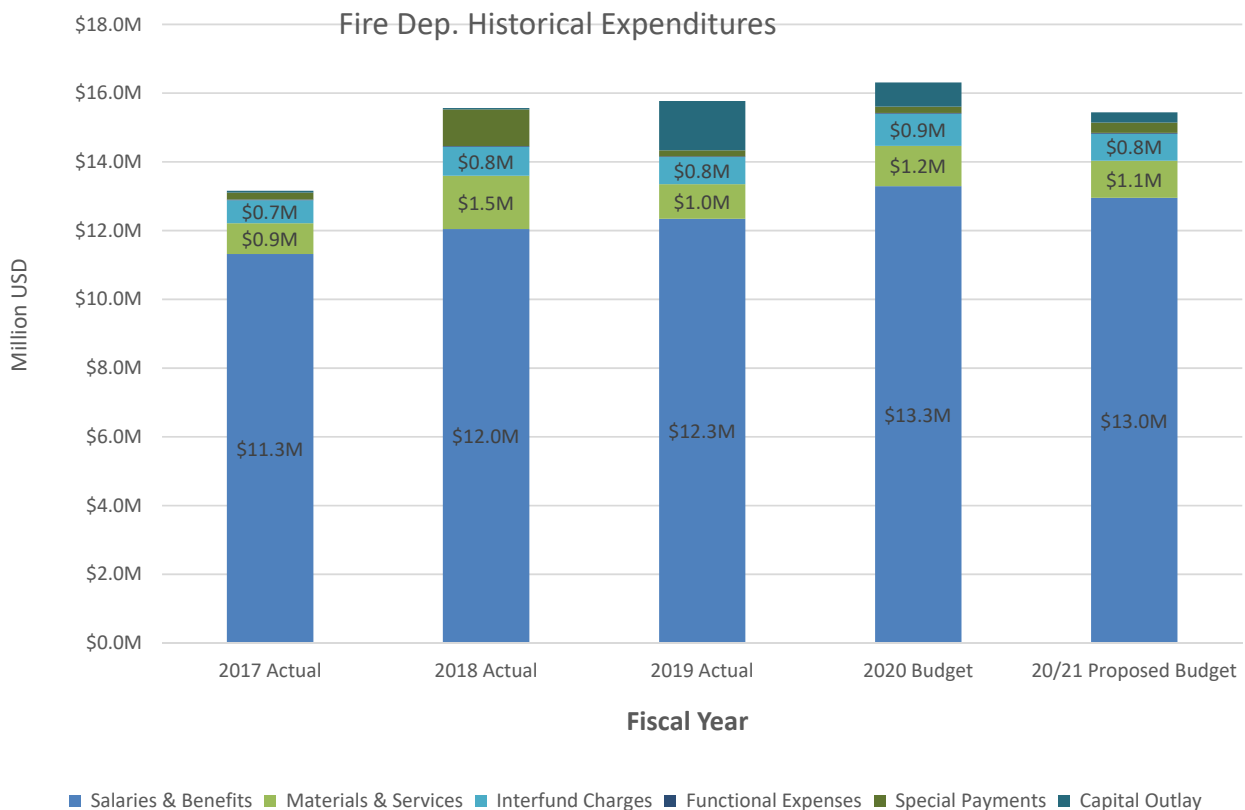




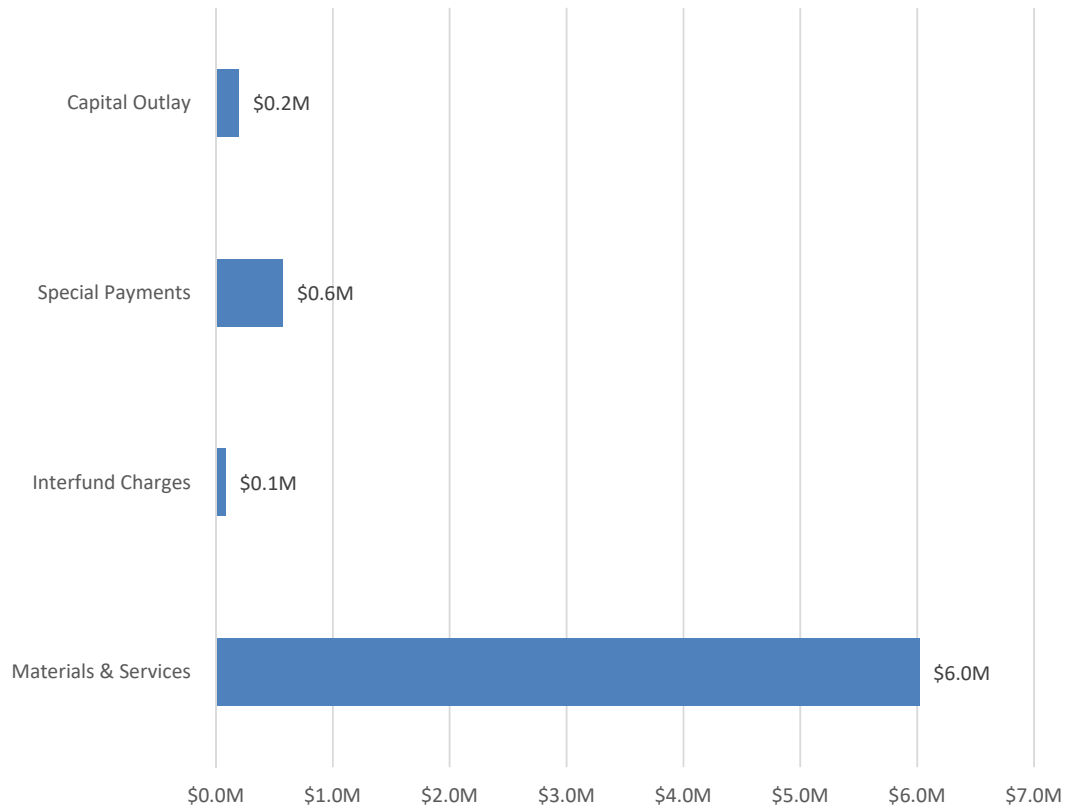
2021 Proposed Budget Police Dep. Expenditures by Category



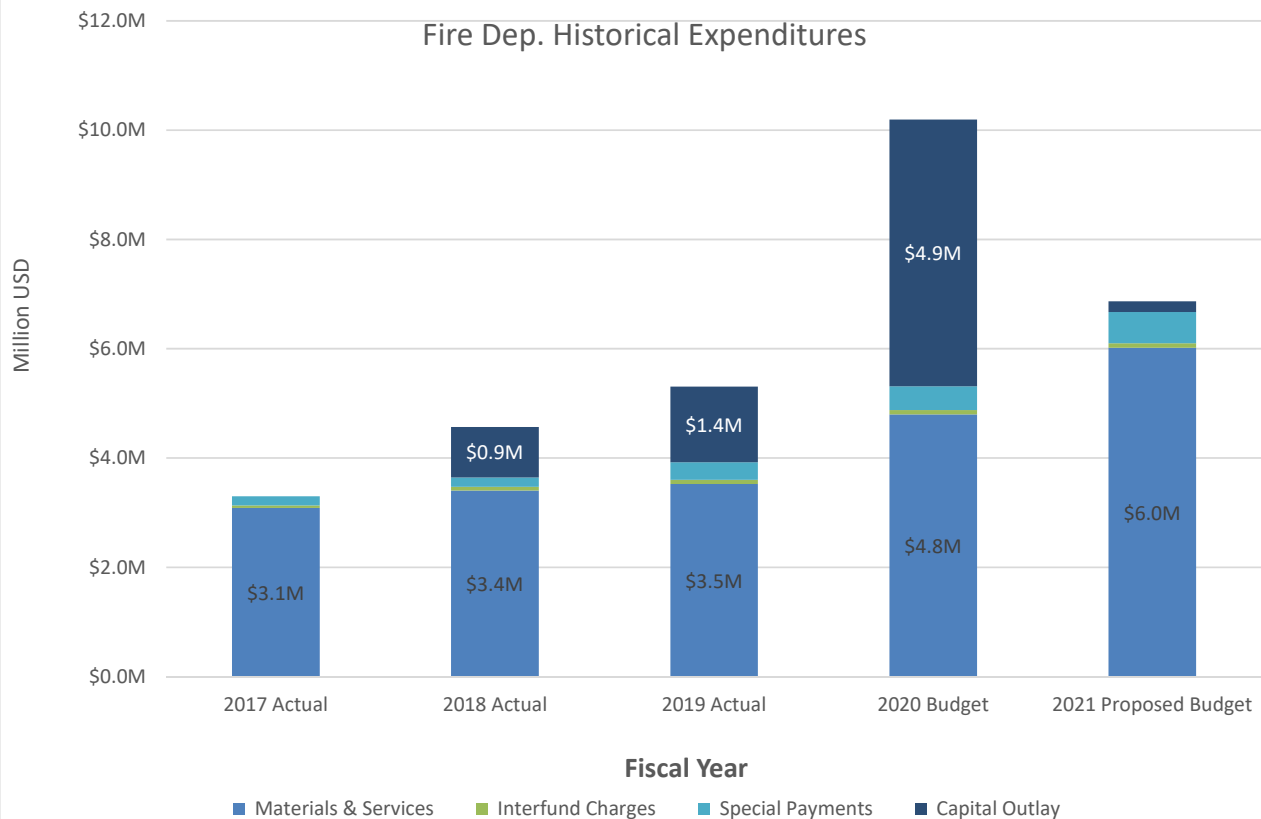
Fire Dep. Historical Expenditures



2021 Proposed Budget Fire Dep. Expenditures by Category



Fire Dep. Historical Expenditures



General Org List	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		
					Dollar Change	Pct Chg	% of Total
City Council-10201000	139,632	155,477	149,167	142,699	(6,468)	-4.3%	.4%
City Clerk's Office-10201010	326,075	330,526	305,965	301,246	(4,719)	-1.5%	.8%
City Manager-10201100	553,738	385,513	397,432	410,009	12,577	3.2%	1.1%
Central Admin-10201110	1,163,655	1,200,955	910,756	1,337,830	427,074	46.9%	3.7%
Community Promo-10201120	233,011	236,200	260,000	262,400	2,400	.9%	.7%
Finance-10201200	1,063,018	924,638	1,109,878	938,955	(170,923)	-15.4%	2.6%
Purchasing-10201210	191,599	197,231	151,796	205,706	53,910	35.5%	.6%
City Attorney-10201400	420,975	377,574	393,215	150,000	(243,215)	-61.9%	.4%
HR/Risk Management-10201500	547,578	520,451	557,220	559,301	2,081	.4%	1.5%
PD Administration-10202000	11,494,447	11,412,054	11,139,193	11,122,427	(16,766)	-.2%	30.7%
PD - AB109-10202010	38,659	-	-	-	-	#.0%	#.0%
PD - CCP-10202020	127,113	214,492	280,190	198,632	(81,558)	-29.1%	.5%
Schools Policing-10202030	253,693	268,302	331,921	313,926	(17,995)	-5.4%	.9%
PD Housing Authority-10202040	132,144	112,056	181,183	158,008	(23,175)	-12.8%	.4%
COPS Hiring Program Grant-10202050	144,454	388,955	301,743	266,445	(35,298)	-11.7%	.7%
Animal Control-10202060	265,838	268,513	258,186	287,401	29,215	11.3%	.8%
Fire-10202500	3,644,805	3,761,601	4,212,347	4,385,405	173,058	4.1%	12.1%
PW - Streets-10203010	1,946,668	1,819,313	2,238,429	1,661,511	(576,918)	-25.8%	4.6%
Graffiti Abatement-10203020	261,374	215,606	132,359	124,773	(7,586)	-5.7%	.3%
Planning-10204100	545,645	1,334,316	456,215	641,872	185,657	40.7%	1.8%
Building-10204200	882,273	878,101	840,009	854,464	14,455	1.7%	2.4%
Engineering-10204300	1,618,940	1,708,576	1,928,517	2,267,981	339,464	17.6%	6.3%
Code Enforcement-10204400	1,095,486	842,686	880,563	710,929	(169,634)	-19.3%	2.0%
Parks Administration-10206000	630,334	483,059	427,192	440,682	13,490	3.2%	1.2%
Parks-10206100	1,677,227	1,550,078	1,686,220	1,738,779	52,559	3.1%	4.8%
Landscape Mntc Dist Services-10206110	247,472	252,847	325,096	282,793	(42,303)	-13.0%	.8%
Median Landscaping-10206120	109,011	104,535	119,100	134,580	15,480	13.0%	.4%
Recreation-10206200	635,720	617,127	583,505	347,518	(235,987)	-40.4%	1.0%
Sr Citizen Community Service-10206218	203,395	195,021	230,853	178,738	(52,115)	-22.6%	.5%
Sr Citizen Therapeutic Program-10206219	105,726	-	-	-	-	#.0%	#.0%
Sports Programs-10206220	118,078	98,493	105,741	79,544	(26,197)	-24.8%	.2%
Aquatics Programs-10206230	133,655	125,328	144,924	113,329	(31,595)	-21.8%	.3%
Comm & Rec Centers-10206240	531,035	533,641	551,635	492,850	(58,785)	-10.7%	1.4%
Special Events-10206270	139,385	86,025	97,609	72,481	(25,128)	-25.7%	.2%
Measure K Sales Tax - Police-10252000	1,989,821	2,344,692	3,030,549	2,479,199	(551,350)	-18.2%	6.8%
Measure K Sales Tax - Fire-10252500	924,788	1,544,996	5,984,498	-	(5,984,498)	-100.0%	.0%
Measure K Sales Tax - Fire-10262500	-	-	-	2,482,243	2,482,243	#.0%	#.0%
Tire Amnesty Grant-10814460	27,553	34,395	19,149	19,149	-	.0%	.1%
Payroll Clearing (RDA PR)-17000000	-	-	105,064	38,986	(66,078)	-62.9%	.1%
Total General	34,564,020	35,523,373	40,827,419	36,202,791	(4,624,628)	-11.3%	100%
Total	\$34,564,020	\$35,523,373	\$40,827,419	\$36,202,791	(\$4,624,628)	-11.3%	100%

City Council Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		
					Dollar Change	Pct Chg	% of Total
Salaries & Benefits	121,679	114,756	115,992	112,255	(3,737)	-3.2%	78.7%
Materials & Services	7,572	29,807	22,360	19,340	(3,020)	-13.5%	13.6%
Interfund Charges	10,381	10,914	10,815	11,104	289	2.7%	7.8%
Total City Council-10201000	139,632	155,477	149,167	142,699	(6,468)	-4.3%	100%

City Clerk's Office Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Salaries & Benefits	292,812	263,696	253,043	233,178	(19,865)	-7.9%	77.4%
Materials & Services	10,730	17,797	20,735	18,735	(2,000)	-9.6%	6.2%
Interfund Charges	16,924	17,124	17,447	17,424	(23)	-.1%	5.8%
Special Payments	5,609	31,909	14,740	31,909	17,169	116.5%	10.6%
Total City Clerk's Office-10201010	326,075	330,526	305,965	301,246	(4,719)	-1.5%	100%

City Manager Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Salaries & Benefits	524,215	344,812	355,058	359,662	4,604	1.3%	87.7%
Materials & Services	4,522	13,236	15,123	10,135	(4,988)	-33.0%	2.5%
Interfund Charges	21,810	20,784	20,693	20,693	.0	.0%	5.0%
Special Payments	(662)	4,519	6,558	4,519	(2,039)	-31.1%	1.1%
Capital Outlay	3,853	2,162	-	15,000	15,000	#.0%	#.0%
Total City Manager-10201100	553,738	385,513	397,432	410,009	12,577	3.2%	100%

Central Admin Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Materials & Services	189,123	193,691	238,350	249,850	11,500	4.8%	18.7%
Interfund Charges	201	258	250	250	.0	.0%	.0%
Special Payments	305,590	319,684	374,005	400,408	26,403	7.1%	29.9%
Transfer Out	668,741	687,322	298,151	687,322	389,171	130.5%	51.4%
Total Central Admin-10201110	1,163,655	1,200,955	910,756	1,337,830	427,074	46.9%	100%

Community Promo Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Materials & Services	8,621	9,761	20,000	22,400	2,400	12.0%	8.5%
Functional Expenses	224,390	226,439	240,000	240,000	.0	.0%	91.5%
Total Community Promo-10201120	233,011	236,200	260,000	262,400	2,400	.9%	100%

Finance Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Salaries & Benefits	519,898	524,719	515,320	575,849	60,529	11.7%	61.3%
Materials & Services	167,632	131,036	242,645	184,001	(58,644)	-24.2%	19.6%
Interfund Charges	63,371	51,383	52,114	51,383	(731)	-1.4%	5.5%
Special Payments	190,245	184,776	184,799	94,671	(90,128)	-48.8%	10.1%
Capital Outlay	121,872	32,724	115,000	33,051	(81,949)	-71.3%	3.5%
Other Nonoperating E	-	-	-	-	.0	#.0%	#.0%
Total Finance-10201200	1,063,018	924,638	1,109,878	938,955	(170,923)	-15.4%	100%

Purchasing Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Salaries & Benefits	160,367	164,782	108,106	160,579	52,473	48.5%	78.1%
Materials & Services	6,515	4,827	14,059	17,505	3,446	24.5%	8.5%
Interfund Charges	24,717	27,622	29,631	27,622	(2,009)	-6.8%	13.4%
Total Purchasing-10201210	191,599	197,231	151,796	205,706	53,910	35.5%	100%

City Attorney Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Salaries & Benefits	397,413	271,487	-	-		#.0%	#.0%
Materials & Services	8,353	87,630	374,582	150,000	(224,582)	-60.0%	100.0%
Interfund Charges	14,248	18,457	18,633	-	(18,633)	-100.0%	.0%
Special Payments	961	-	-	-		#.0%	#.0%
Total City Attorney-10201400	420,975	377,574	393,215	150,000	(243,215)	-61.9%	100%

HR/Risk Management Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Salaries & Benefits	479,945	445,055	485,468	492,311	6,843	1.4%	88.0%
Materials & Services	46,786	46,576	42,511	38,170	(4,341)	-10.2%	6.8%
Interfund Charges	20,847	28,820	29,241	28,820	(421)	-1.4%	5.2%
Total HR/Risk Management-10201500	547,578	520,451	557,220	559,301	2,081	.4%	100%

PD Administration Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Salaries & Benefits	8,777,573	8,824,780	9,511,316	9,566,348	55,032	.6%	86.0%
Materials & Services	883,606	603,560	676,877	635,237	(41,640)	-6.2%	5.7%
Interfund Charges	713,840	598,463	744,808	598,463	(146,345)	-19.6%	5.4%
Functional Expenses	20,088	19,715	22,000	25,000	3,000	13.6%	.2%
Special Payments	1,068,083	174,229	184,192	297,379	113,187	61.5%	2.7%
Capital Outlay	31,257	1,191,307	-	-		#.0%	#.0%
Total PD Administration-10202000	11,494,447	11,412,054	11,139,193	11,122,427	(16,766)	-.2%	100%

PD - AB109 Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Salaries & Benefits	38,659	-	-	-		#.0%	#Error
Total PD - AB109-10202010	38,659	-	-	-		#.0%	#Error

PD - CCP Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Salaries & Benefits	127,113	214,492	280,190	198,632	(81,558)	-29.1%	100.0%
Total PD - CCP-10202020	127,113	214,492	280,190	198,632	(81,558)	-29.1%	100%

Schools Policing Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Salaries & Benefits	253,693	268,302	331,921	313,926	(17,995)	-5.4%	100.0%
Total Schools Policing-10202030	253,693	268,302	331,921	313,926	(17,995)	-5.4%	100%

PD Housing Authority Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Salaries & Benefits	132,144	112,056	181,183	158,008	(23,175)	-12.8%	100.0%
Total PD Housing Authority-10202040	132,144	112,056	181,183	158,008	(23,175)	-12.8%	100%

COPS Hiring Program Grant Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Salaries & Benefits	144,454	388,955	301,743	266,445	(35,298)	-11.7%	100.0%
Total COPS Hiring Program Grant-10202050	144,454	388,955	301,743	266,445	(35,298)	-11.7%	100%

Animal Control Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Salaries & Benefits	116,364	105,658	91,136	122,067	30,931	33.9%	42.5%
Materials & Services	138,329	152,466	157,055	154,945	(2,110)	-1.3%	53.9%
Interfund Charges	11,145	10,389	9,995	10,389	394	3.9%	3.6%
Total Animal Control-10202060	265,838	268,513	258,186	287,401	29,215	11.3%	100%

Fire Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Materials & Services	3,405,718	3,518,169	3,956,493	4,206,613	250,120	6.3%	95.9%
Interfund Charges	69,097	75,951	79,664	75,951	(3,713)	-4.7%	1.7%
Special Payments	169,990	167,481	176,190	102,841	(73,349)	-41.6%	2.3%
Total Fire-10202500	3,644,805	3,761,601	4,212,347	4,385,405	173,058	4.1%	100%

PW - Streets Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Salaries & Benefits	1,000,078	796,491	789,024	738,692	(50,332)	-6.4%	44.5%
Materials & Services	655,030	643,778	721,696	540,000	(181,696)	-25.2%	32.5%
Interfund Charges	275,309	269,076	317,242	269,076	(48,166)	-15.2%	16.2%
Functional Expenses	11,930	12,967	15,701	18,000	2,299	14.6%	1.1%
Special Payments	4,321	4,671	5,565	6,199	634	11.4%	4%
Capital Outlay	-	92,330	389,201	89,544	(299,657)	-77.0%	5.4%
Total PW - Streets-10203010	1,946,668	1,819,313	2,238,429	1,661,511	(576,918)	-25.8%	100%

Graffiti Abatement Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Salaries & Benefits	190,412	158,283	98,307	64,027	(34,280)	-34.9%	51.3%
Materials & Services	19,877	10,977	21,000	14,400	(6,600)	-31.4%	11.5%
Interfund Charges	51,085	46,346	13,052	46,346	33,294	255.1%	37.1%
Total Graffiti Abatement-10203020	261,374	215,606	132,359	124,773	(7,586)	-5.7%	100%

Planning Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Salaries & Benefits	489,191	469,173	374,013	465,322	91,309	24.4%	72.5%
Materials & Services	19,772	21,048	37,993	133,800	95,807	252.2%	20.8%
Interfund Charges	36,682	42,750	44,209	42,750	(1,459)	-3.3%	6.7%
Special Payments	-	801,345	-	-	-	#.0%	#.0%
Capital Outlay	-	-	-	-	-	#.0%	#.0%
Total Planning-10204100	545,645	1,334,316	456,215	641,872	185,657	40.7%	100%

Building Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Salaries & Benefits	583,186	555,175	475,716	483,578	7,862	1.7%	56.6%
Materials & Services	240,487	251,040	290,850	299,000	8,150	2.8%	35.0%
Interfund Charges	47,291	59,713	60,676	59,713	(963)	-1.6%	7.0%
Special Payments	11,309	12,173	12,767	12,173	(594)	-4.7%	1.4%
Total Building-10204200	882,273	878,101	840,009	854,464	14,455	1.7%	100%

Engineering Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Salaries & Benefits	1,369,627	1,441,052	1,663,893	2,022,313	358,420	21.5%	89.2%
Materials & Services	149,403	144,556	141,533	122,700	(18,833)	-13.3%	5.4%
Interfund Charges	99,910	122,968	123,091	122,968	(123)	-.1%	5.4%
Total Engineering-10204300	1,618,940	1,708,576	1,928,517	2,267,981	339,464	17.6%	100%

Code Enforcement Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Salaries & Benefits	922,190	687,196	709,892	545,880	(164,012)	-23.1%	76.8%
Materials & Services	53,547	58,016	73,075	67,575	(5,500)	-7.5%	9.5%
Interfund Charges	119,749	97,474	97,596	97,474	(122)	-.1%	13.7%
Total Code Enforcement-10204400	1,095,486	842,686	880,563	710,929	(169,634)	-19.3%	100%

Parks Administration Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Salaries & Benefits	471,780	420,333	361,793	377,173	15,380	4.3%	85.6%
Materials & Services	14,011	14,117	16,076	14,900	(1,176)	-7.3%	3.4%
Interfund Charges	144,543	48,609	49,323	48,609	(714)	-1.4%	11.0%
Total Parks Administration-10206000	630,334	483,059	427,192	440,682	13,490	3.2%	100%

Parks Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Salaries & Benefits	1,089,961	959,171	1,053,755	1,150,788	97,033	9.2%	66.2%
Materials & Services	371,741	383,336	405,730	366,200	(39,530)	-9.7%	21.1%
Interfund Charges	193,715	191,161	195,601	193,058	(2,543)	-1.3%	11.1%
Functional Expenses	8,142	7,245	5,747	7,700	1,953	34.0%	.4%
Special Payments	720	778	927	1,033	106	11.4%	.1%
Capital Outlay	12,948	8,387	24,460	20,000	(4,460)	-18.2%	1.2%
Total Parks-10206100	1,677,227	1,550,078	1,686,220	1,738,779	52,559	3.1%	100%

Landscape Mntc Dist Services Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Salaries & Benefits	220,829	231,241	300,883	260,751	(40,132)	-13.3%	92.2%
Materials & Services	6,123	3,064	6,500	3,500	(3,000)	-46.2%	1.2%
Interfund Charges	20,520	18,542	17,713	18,542	829	4.7%	6.6%
Total Landscape Mntc Dist Services-10206110	247,472	252,847	325,096	282,793	(42,303)	-13.0%	100%

Median Landscaping Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Materials & Services	109,011	104,535	119,100	134,580	15,480	13.0%	100.0%
Total Median Landscaping-10206120	109,011	104,535	119,100	134,580	15,480	13.0%	100%

Recreation Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Salaries & Benefits	564,087	545,690	494,401	266,272	(228,129)	-46.1%	76.6%
Materials & Services	48,391	59,711	78,558	69,000	(9,558)	-12.2%	19.9%
Interfund Charges	23,242	11,726	10,546	12,246	1,700	16.1%	3.5%
Total Recreation-10206200	635,720	617,127	583,505	347,518	(235,987)	-40.4%	100%

Sr Citizen Community Service Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Salaries & Benefits	158,989	163,902	184,791	146,436	(38,355)	-20.8%	81.9%
Materials & Services	27,196	28,731	45,862	29,800	(16,062)	-35.0%	16.7%
Interfund Charges	17,210	2,388	200	2,502	2,302	1151.0%	1.4%
Total Sr Citizen Community Service- 10206218	203,395	195,021	230,853	178,738	(52,115)	-22.6%	100%

Sr Citizen Therapeutic Program Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Salaries & Benefits	75,662	-	-	-		#.0%	#Error
Materials & Services	11,453	-	-	-		#.0%	#Error
Interfund Charges	18,611	-	-	-		#.0%	#Error
Total Sr Citizen Therapeutic Program- 10206219	105,726	-	-	-		#.0%	#Error

Sports Programs Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Salaries & Benefits	101,012	81,045	88,641	65,744	(22,897)	-25.8%	82.7%
Materials & Services	17,066	17,448	17,100	13,800	(3,300)	-19.3%	17.3%
Total Sports Programs-10206220	118,078	98,493	105,741	79,544	(26,197)	-24.8%	100%

Aquatics Programs Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Salaries & Benefits	86,705	73,327	93,397	62,465	(30,932)	-33.1%	55.1%
Materials & Services	43,035	47,157	46,764	46,250	(514)	-1.1%	40.8%
Interfund Charges	3,915	4,844	4,763	4,614	(149)	-3.1%	4.1%
Total Aquatics Programs-10206230	133,655	125,328	144,924	113,329	(31,595)	-21.8%	100%

Comm & Rec Centers Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Salaries & Benefits	113,771	87,001	124,404	84,279	(40,125)	-32.3%	17.1%
Materials & Services	251,820	244,690	263,552	251,150	(12,402)	-4.7%	51.0%
Interfund Charges	165,444	156,950	163,052	157,421	(5,631)	-3.5%	31.9%
Capital Outlay	-	45,000	627	-	(627)	-100.0%	.0%
Total Comm & Rec Centers-10206240	531,035	533,641	551,635	492,850	(58,785)	-10.7%	100%

Special Events Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Salaries & Benefits	94,383	79,246	89,610	67,481	(22,129)	-24.7%	93.1%
Materials & Services	45,002	6,779	7,999	5,000	(2,999)	-37.5%	6.9%
Total Special Events-10206270	139,385	86,025	97,609	72,481	(25,128)	-25.7%	100%

Measure K Sales Tax - Police Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Salaries & Benefits	1,523,672	1,729,697	1,885,318	1,780,049	(105,269)	-5.6%	71.8%
Materials & Services	454,917	170,934	246,621	203,348	(43,273)	-17.5%	8.2%
Interfund Charges	-	83,802	85,180	83,802	(1,378)	-1.6%	3.4%
Capital Outlay	11,232	248,259	701,430	300,000	(401,430)	-57.2%	12.1%
Transfer Out	-	112,000	112,000	112,000		.0%	4.5%
Total Measure K Sales Tax - Police-	1,989,821	2,344,692	3,030,549	2,479,199	(551,350)	-18.2%	100%

Measure K Sales Tax - Fire Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Materials & Services	-	7,514	843,219	-	(843,219)	-100.0%	#Error
Special Payments	-	153,613	258,746	-	(258,746)	-100.0%	#Error
Capital Outlay	924,788	1,383,869	4,882,533	-	(4,882,533)	-100.0%	#Error
Total Measure K Sales Tax - Fire-10252500	924,788	1,544,996	5,984,498	-	(5,984,498)	-100.0%	#Error

Measure K Sales Tax - Fire Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Materials & Services	-	-	-	1,810,365	1,810,365	#.0%	#.0%
Interfund Charges	-	-	-	6,667	6,667	#.0%	#.0%
Special Payments	-	-	-	468,700	468,700	#.0%	#.0%
Capital Outlay	-	-	-	196,511	196,511	#.0%	#.0%
Total Measure K Sales Tax - Fire-10262500	-	-	-	2,482,243	2,482,243	#.0%	100%

Tire Amnesty Grant Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Salaries & Benefits	8,306	11,002	-	-		#.0%	#.0%
Materials & Services	19,247	23,393	19,149	19,149		.0%	100.0%
Total Tire Amnesty Grant-10814460	27,553	34,395	19,149	19,149		.0%	100%

Payroll Clearing (RDA PR) Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Salaries & Benefits	-	-	60,064	38,986	(21,078)	-35.1%	100.0%
Materials & Services	-	-	25,000	-	(25,000)	-100.0%	.0%
Capital Outlay	-	-	20,000	-	(20,000)	-100.0%	.0%
Total Payroll Clearing (RDA PR)-17000000	-	-	105,064	38,986	(66,078)	-62.9%	100%

	ACTUAL				PROJECTIONS					
	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25
Revenues										
Beginning Fund Balance		3,552,674	2,172,473	4,459,120	11,161,165	6,663,686	6,663,686	6,683,444	6,683,520	6,703,391
Taxes	15,625,951	18,709,888	23,277,839	24,444,458	23,761,896	23,878,101	23,997,493	24,116,882	24,236,273	24,355,664
Licenses & Permits	1,136,928	1,205,702	1,531,963	1,836,189	1,470,702	1,435,687	1,442,868	1,450,044	1,457,224	1,464,401
Fines & Forfeiture	983,113	800,300	652,810	660,978	538,650	561,168	563,973	566,780	569,585	572,391
Charges for Services	1,246,368	1,334,658	1,382,089	1,302,624	1,438,081	1,292,737	1,299,201	1,305,664	1,312,129	1,318,593
Interest	398,399	211,923	380,241	650,504	889,383	325,252	326,878	328,505	330,131	331,757
Franchise Fees	678,438	649,415	666,238	649,666	674,050	666,238	669,569	672,900	676,231	679,562
Federal Grants	76,469	90,203	127,723	106,443	48,003	35,000	35,175	35,350	35,525	35,700
State Grants	301,006	173,991	449,393	311,773	327,478	203,619	204,637	205,655	206,674	207,692
Local Grnt & Donation	74,268	77,522	121,103	62,511	57,840	82,436	82,850	83,261	83,674	84,085
Interfund Charges	2,984,540	3,293,106	3,379,404	3,299,820	3,310,431	3,260,921	3,277,225	3,293,531	3,309,836	3,326,139
Rental Income	105,445	114,224	103,202	169,472	157,944	137,986	138,678	139,365	140,058	140,746
Gains & Proceeds	422,754	(100,400)	685,359	5,478,370	64,688	-	-	-	-	-
Refunds	376,095	514,526	512,029	519,323	576,112	430,824	432,978	435,133	437,287	439,440
Transfers In	3,710,334	3,965,067	3,581,274	2,733,287	3,539,642	3,912,580	3,932,143	3,951,706	3,971,271	3,990,831
Total Revenues	28,120,108	31,040,125	36,850,667	42,225,418	36,854,900	36,222,549	36,403,668	36,584,776	36,765,898	36,947,001
Expenditures by Category										
Salaries & Benefits	19,245,378	20,199,751	21,150,170	20,532,575	20,067,484	21,179,496	21,285,400	21,391,291	21,497,200	21,603,084
Materials & Services	6,737,314	6,404,755	7,434,636	7,049,380	8,977,494	9,851,448	9,900,727	9,949,969	9,999,246	10,048,479
Interfund Charges	1,695,091	1,768,183	2,183,807	2,016,514	2,187,275	2,007,887	2,017,924	2,027,970	2,038,007	2,048,042
Functional Expenses	234,426	355,031	264,550	266,366	275,051	290,700	292,154	293,607	295,061	296,514
Special Payments	651,869	942,522	1,756,166	1,855,178	1,218,489	1,419,832	1,426,933	1,434,030	1,441,129	1,448,228
Capital Outlay	388,122	318,993	1,105,950	3,004,038	7,827,264	654,106	657,377	660,647	663,918	667,188
Other Nonoperating E	-	-	-	-	-	-	-	-	-	-
Transfer Out	1,502,268	709,647	668,741	799,322	799,322	799,322	803,319	807,315	811,312	815,308
Total Expenditures	30,454,468	30,698,882	34,564,020	35,523,373	41,352,379	36,202,791	36,383,834	36,564,829	36,745,873	36,926,843
Net Resources/(Expenditures)	(2,334,360)	341,243	2,286,647	6,702,045	(4,497,479)	19,758	19,834	19,947	20,025	20,158
Ending Fund Balance	(2,334,360)	3,893,917	4,459,120	11,161,165	6,663,686	6,683,444	6,683,520	6,703,391	6,703,545	6,723,549

	ACTUAL				PROJECTIONS					
	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25
Expenditures by Department										
City Clerk's Office	421,545	509,138	465,707	486,003	434,143	443,945	446,168	448,384	450,609	452,825
City Manager	2,448,081	1,907,618	1,950,404	1,822,668	1,817,608	2,010,239	2,020,294	2,030,341	2,040,398	2,050,443
Finance Department	1,267,613	1,379,487	1,254,617	1,121,869	1,369,868	1,183,647	1,189,566	1,195,482	1,201,401	1,207,318
City Attorney's Office	424,717	452,302	420,975	377,574	393,149	150,000	150,750	151,500	152,250	153,000
Human Resource Departn	506,779	521,174	547,578	520,451	530,812	559,301	562,099	564,895	567,693	570,486
Police Services Departme	12,831,404	13,158,697	15,569,208	15,886,145	16,032,562	15,556,116	15,633,899	15,711,682	15,789,461	15,867,234
Fire Department	3,201,578	3,301,248	4,569,593	5,306,597	11,869,145	6,900,079	6,934,580	6,969,082	7,003,581	7,038,082
Public Works	2,493,103	2,084,760	2,208,042	2,034,919	2,417,021	1,786,284	1,795,217	1,804,148	1,813,080	1,822,008
Planning Department	441,240	469,972	545,645	1,334,316	429,547	641,872	645,084	648,290	651,501	654,709
Building Inspection Dept	749,832	816,306	882,273	878,101	831,008	854,464	858,739	863,008	867,286	871,554
Engineering Department	1,422,497	1,486,249	1,618,940	1,708,576	1,075,830	2,267,981	2,279,321	2,290,663	2,302,003	2,313,340
Parks Department	4,246,079	4,611,931	4,531,038	4,046,154	4,151,686	3,848,863	3,868,117	3,887,354	3,906,610	3,925,844
Total Expenditures	30,454,468	30,698,882	34,564,020	35,523,373	41,352,379	36,202,791	36,383,834	36,564,829	36,745,873	36,926,843



GENERAL FUND DEPARTMENTS

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CITY COUNCIL



City Council Summary

The City Council (Council) consists of seven members and is the governing body elected directly by the residents of Madera. The Mayor is elected at large and there are six Council Districts.

As the legislative branch of our local government, the Council makes final decisions on all major City matters and sets citywide priorities and policies. The Council directs the City Manager to implement these priorities and policies.

The Council adopts ordinances and resolutions necessary for efficient governmental operations, approves the budget, and acts as a board of appeals. It appoints also members of the City's advisory boards, commissions, and committees.

The Council is responsible for the scope, direction, and financing of City services; establishing policy based on information provided by staff, advisory boards and commissions, and the public; and implementing policy through staff under the Council-Manager form of government.

The terms of the Mayor and Council members are four years, and the General Municipal Election is held in even-numbered years on the first Tuesday after the first Monday in November.

Responsibility

The mission of the Council is to adopt legislation and provide direction to the administration of the City and to promote the best interests of the community locally and with other governmental agencies.

The Council is elected by the public to serve as the governing body and policy makers of the City.

The City Clerk oversees the Council budget as it relates to expenses associated with the conduct of Council meetings, and other miscellaneous expenses for participation in various community events and functions, and travel and training for professional development as elected officials.

In addition to Council meetings, Council members hold special local and regional committee assignments, meet frequently with residents and business owners, as well as City staff to discuss issues and projects, and regularly attend a variety of community events.

The Council hires the City Manager, the City Clerk, and the City Attorney.

The City Manager oversees the hiring and management of the rest of the staff. It is the Council's responsibility to enact policy and the

City Manager's job to implement the Council's policies and approaches, many of which are expressed in the annual budget.

Objectives

While the objectives of the Council are many, the following reflect some key items:

- Provide legislative policy directives for City programs and services
- Represent the interests of Madera residents at all levels of governments
- Approve programs for the City's physical, cultural, and socio-economic development
- Encourage cooperation among community leaders, civic organizations, and residents
- Work to maintain high-quality City programs and services
- Actively participate in State and federal legislative processes
- Work closely with other local governments and the League of California Cities to focus on issues that press local governments
- Continue to concentrate on communication and cooperative efforts with City residents

Department Fund Summary

The Council is fully funded by the General Fund and does not anticipate generating any revenue in FY 2020/21.

The proposed budget includes the following expenses:

- \$4,500 for the New Mayor's and Council Members' Academy and the Mayor's and

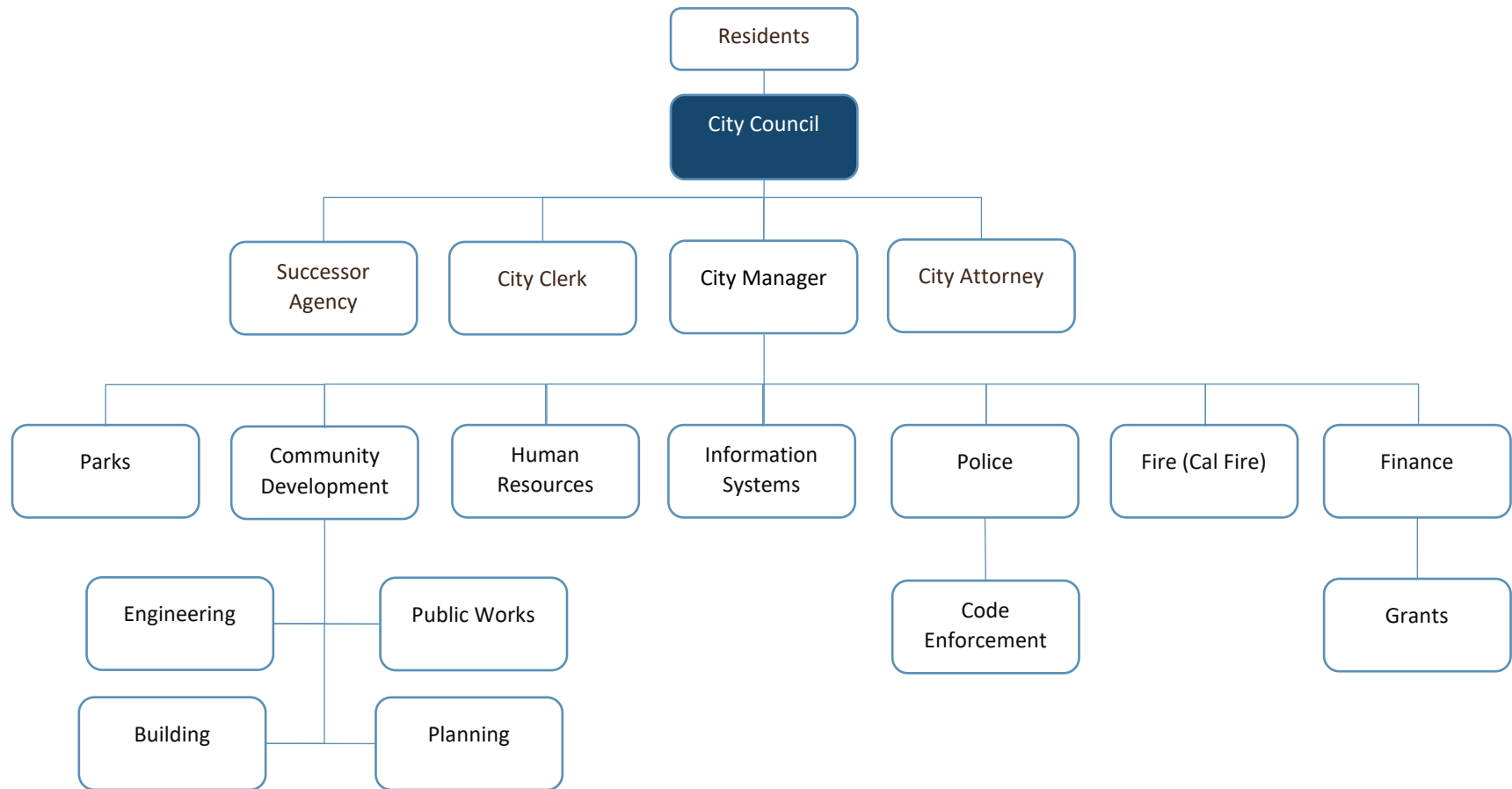
Council Members' Executive Forum. Should Councilmembers elect not to attend, said funds will be reallocated to the General Fund.

- Note that this represents a decrease from FY 2019/20 due to the COVID-19 pandemic which has resulted in trainings being modified from in-person to webinar-based programming.
- \$800 per Council member, for a total of \$5,600 for expenses related to travel, meetings, etc.

Department Staffing & Structure

The Council is elected by district sans the Mayor which is elected at large. The Council also appoints members to the City's eight Boards and Committees.

City Council Organization Chart



(10201000)

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Interfund Charges						
4348 Interfund Charges Revenue - Ad	40,335	27,592	27,592	25,293	27,592	27,592
Total Interfund Charges	\$40,335	\$27,592	\$27,592	\$25,293	\$27,592	\$27,592
Total Revenues	\$40,335	\$27,592	\$27,592	\$25,293	\$27,592	\$27,592
Salaries & Benefits						
5000 Salaries / Full-Time	750	-	-	0	-	-
5005 Salaries / Part-time	44,466	43,135	42,000	38,500	42,000	42,000
5303 Life Insurance Premiums	-	-	497	363	397	397
5304 Workers Compensation Insurance	4,019	4,247	4,298	3,887	4,245	3,997
5305 Medicare Tax- Employer's Share	946	898	890	791	863	890
5307 Deferred Comp/Part-Time	-	-	1,575	1,444	1,576	1,575
5309 Unemployment Insurance	-	-	1,410	1,273	1,423	1,410
5310 Section 125 Benefit Allow.	68,095	63,062	65,322	62,601	68,045	61,986
Total Salaries & Benefits	\$121,679	\$114,756	\$115,992	\$108,859	\$118,549	\$112,255
Materials & Services						
6402 Telephone & Fax Charges	3,649	3,653	3,660	3,387	3,660	3,660
6416 Office Supplies/Expendable	1,223	15,318	1,200	331	800	2,530
6418 Postage / Other Mailing Charge	68	5	50	0	50	50
6419 Food	-	-	2,500	1,993	2,000	2,000
6518 Other Supplies	452	2,186	1,000	514	800	1,000
6530 Conference/Training/Ed	1,722	2,617	5,950	338	250	5,600
6534 LCC Conference	-	-	8,000	3,671	3,000	4,500
Total Materials & Services	\$7,572	\$29,807	\$22,360	\$10,234	\$10,560	\$19,340
Interfund Charges						
6900 Interfund Charge - Fac. Maint.	10,208	10,504	10,315	9,455	10,504	10,504
6902 Interfund Charges - Central Su	173	410	500	152	410	600
Total Interfund Charges	\$10,381	\$10,914	\$10,815	\$9,607	\$10,914	\$11,104
Total Expenses	\$139,632	\$155,477	\$149,167	\$128,700	\$140,023	\$142,699
Total City Council Net Surplus/(Deficit)	(\$99,297)	(\$127,885)	(\$121,575)	(\$103,407)	(\$112,431)	(\$115,107)

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CITY CLERK



Department Summary

The City Clerk's Office serves as a vital link between city government and those it serves, providing access to public records, publishing Council agendas, preparing minutes and serving as the City's election official.

The purpose of the City Clerk's Office is to provide prompt, high-quality public service by connecting the public with the legislative process; ensure the City's legislative processes are open and transparent including friendly customer service; facilitate the preservation of Madera's legislative history, including

approved action minutes; coordination of public records requests, claims against the city, applications for boards and commissions and update and maintain city ordinances and the municipal code; provide access to legislative meeting information and coordinate Statements of Economic Interest as well as campaign and other financial disclosure related filings.

The statutes of the State of California prescribe the basic functions and duties of the City Clerk, and the Government Code provides precise and specific responsibilities and procedures to follow.

The City Clerk's office is a service department with the municipal government upon which the Council, all city departments, and the public rely for information regarding the operations and legislative history of the city.

Responsibility

The City Clerk's Office provides a wide range of public services including:

- Archiving all official city records; preserving a complete and accurate record of Council meetings
- Processing of public records requests
- Supporting the Council, city staff, and public by providing copies of agendas and associated reports
- Coordinating Council meetings, agenda items, packets, and minutes for regular and special meetings
- Posting and publishing legal notices, scheduling public hearings
- Transcribing meeting minutes
- Recording of ordinances and resolutions
- Engaging in boards and commissions, elections, and records management recruitments
- Providing information pertaining to the Brown Act, the Political Reform Act, and the Public Records Act

As the custodian of records, the City Clerk's office is responsible for the management of the City's official records including:

- Agendas
- Meeting minutes

- Resolutions
- Ordinances
- Agreements

The City Clerk also serves as the filing official for the Fair Political Practices Commission for Statement of Economic Interest filings (form 700); and serves as a liaison between the community and City Council regarding the City's business and community events.

The City Clerk is also responsible for maintaining the City's Municipal Code to date and the Boards and Commissions Appointive List.

Key Accomplishments

Overview of accomplishments in FY 2019/20:

- Overhauled the agenda making it more user-friendly
- Prepared and published 25 Council agenda packets
- Prepared and published 11 Special City Council agenda packets
- Coordinated over 200 Responses to Public Records Act requests
- Adhered to statutory requirements related to open meeting law and agenda preparation
- Coordinated FPPC filings for 87 filers and designated positions

Goals & Performance Measures

- Records management - develop schedule for filing backlog

- Develop citywide records retention schedule
- Continue to provide quality customer service to internal and external customers
- Stay informed on changes to state laws that have the potential to affect operations
- Ensure Council and City Clerk website pages are current
- Follow-up on implementation of Tyler Content Manager Module (TCM)
- Track public record requests and respond in accordance with the Public Records Act
- Acknowledge and/or respond to requests within two business days
- Ensure records are stored electronically using TCM

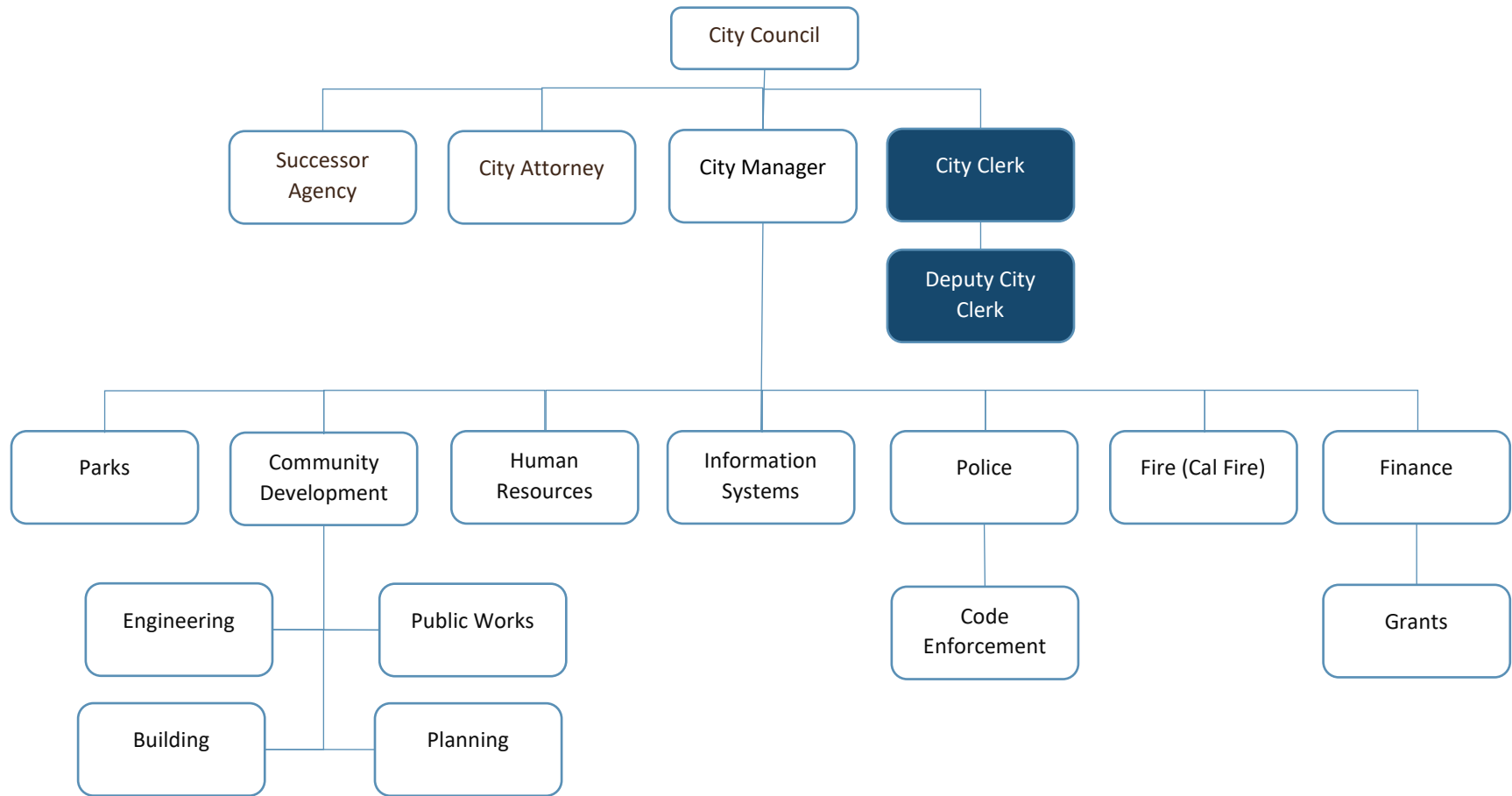
Department Fund Summary

The City Clerk department budget provides for two full-time personnel to carry out the primary functions of the department. The department is fully funded by the General Fund and does not anticipate generating any revenue in FY 2020/21.

Department Staffing & Structure

The City Clerk reports directly to the Council and is supported by the Deputy City Clerk. The City Clerk's Office has two full-time employees and no changes are proposed from FY 2019/20.

City Clerk Organization Chart



	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Interfund Charges						
4348 Interfund Charges Revenue - Ad	68,281	54,842	54,842	50,272	54,842	54,842
Total Interfund Charges	\$68,281	\$54,842	\$54,842	\$50,272	\$54,842	\$54,842
Refunds						
4659 Refunds and Reimbursements	611	681	-	162	162	-
Total Refunds	\$611	\$681	\$0	\$162	\$162	\$0
Total Revenues	\$68,892	\$55,523	\$54,842	\$50,434	\$55,004	\$54,842
Salaries & Benefits						
5000 Salaries / Full-Time	-	-	143,207	134,965	139,036	126,191
5100 Salaries / Overtime	592	1,400	2,882	2,479	2,798	4,000
5105 Salaries - Leave Payout	13,512	12,614	-	0	-	-
5200 Salaries - Auto & Expense Allo	6,250	4,250	-	0	-	-
5300 Public Employees Retirement Sy	41,500	41,623	17,625	17,060	17,625	15,710
5302 Long Term Disability Insurance	574	493	502	452	487	433
5303 Life Insurance Premiums	-	-	278	255	270	195
5304 Workers Compensation Insurance	-	-	14,749	13,884	14,319	12,381
5305 Medicare Tax- Employer's Share	1,799	2,767	2,148	2,026	2,085	1,900
5306 Unfunded Accrued Liability	-	-	28,723	23,198	28,723	32,646
5308 Deferred Compensation/Full-tim	2,117	2,488	3,467	3,280	3,366	2,202
5309 Unemployment Insurance	420	420	715	694	694	420
5310 Section 125 Benefit Allow.	27,304	22,846	38,747	34,291	37,618	37,100
Total Salaries & Benefits	\$292,812	\$263,696	\$253,043	\$232,584	\$247,021	\$233,178
Materials & Services						
6402 Telephone & Fax Charges	1,355	1,340	1,335	1,116	1,335	1,335
6411 Advertising/Bids and Notices	3,332	5,834	4,500	5,567	5,600	5,500
6414 Professional Dues	509	509	600	35	500	600
6416 Office Supplies/Expendable	1,750	2,471	3,000	1,736	3,000	3,000
6418 Postage / Other Mailing Charge	165	694	300	58	300	300
6440 Contracted Services	3,160	6,767	3,000	616	2,500	3,000
6530 Conference/Training/Ed	459	182	8,000	1,182	2,000	5,000
Total Materials & Services	\$10,730	\$17,797	\$20,735	\$10,310	\$15,235	\$18,735
Interfund Charges						
6900 Interfund Charge - Fac. Maint.	4,125	4,245	4,168	3,821	4,245	4,245
6902 Interfund Charges - Central Su	90	-	220	130	-	300
6918 Interfund Charges- Comp Maint	11,603	10,022	10,202	9,352	10,022	10,022
6920 Interfund Charges - Computer R	1,106	2,857	2,857	2,619	2,857	2,857
Total Interfund Charges	\$16,924	\$17,124	\$17,447	\$15,922	\$17,124	\$17,424
Special Payments						
6562 Retiree Insurance Premiums	5,509	5,461	14,640	2,412	14,640	5,461
6563 Public Employee Bonding Premiu	100	100	100	100	100	100
6704 Intergov'l Charges	-	26,348	-	0	-	26,348
Total Special Payments	\$5,609	\$31,909	\$14,740	\$2,512	\$14,740	\$31,909
Total Expenses	\$326,075	\$330,526	\$305,965	\$261,328	\$294,120	\$301,246
Total City Clerk's Office Net Surplus/(Deficit)	(\$257,183)	(\$275,003)	(\$251,123)	(\$210,894)	(\$239,116)	(\$246,404)

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CITY MANAGER



Department Summary

The City Manager's Office is dedicated to continuous improvement that fosters the well-being of a high performing organization that delivers impactful results to further the public good.

The city operates under a Council-Manager form of government. The elected seven-member City Council appoints the City Manager to provide executive leadership and oversee the day-to-day business of the city government.

The mission of the City Manager is to provide leadership and direction in the implementation of Council policy objectives and administration of city services and programs, ensuring accountability, community responsiveness, and customer service excellence. The City Manager's Office provides leadership and professional management to the city government organization and works with the Council to develop and implement its policies to maintain and enhance Madera's quality of life. The City Manager's Office adheres to guiding values that emphasize community, stewardship, and public service.

Responsibility

Provides the organizational support and leadership necessary to:

- Implement City Council programs and policies to meet current and future needs
- Ensure city operations demonstrate transparency and fiduciary responsibility to the public
- Build a strong service culture
- Maintain a healthy relationship with employees
- Provide ongoing, informative communications to City Council and city employees regarding key objectives, challenges, and accomplishments
- Provide clear and concise information to the community
- Provide the community with live and recorded access to various public meetings, community forums, local events, public service announcements, social media, etc.
- Foster a positive relationship with a variety of media outlets by releasing notable updates and information promptly and accurately through press releases and media advisories

Key Accomplishments

- Transitioned essential leadership and staff positions to ensure the execution of key City Council priorities
- Successfully partnered with the Downtown Business Association to continue

implementation of the Crow Abatement Program

- Updated the annual budget process to provide greater opportunity for staff and Council feedback
- Implemented new measures to provide greater clarity relative to city financing, including Measure K
- Played an instrumental role in the successful negotiations of six labor group contracts
- Managed the city's state and federal legislative program to advance City Council and city department goals
- Acted on recommendation from the Madera County Grand Jury to create a Code of Conduct for the Council, Board, and Commission Members
- Conducted a governance workshop to discuss the role of City Council and its role and responsibilities
- Acted swiftly in adopting an urgency ordinance protecting tenants against no-fault evictions for residential real property
- Approved conveyance for financing submitted by Habitat for Humanity
- Initiated work to assess and ultimately prepare a cannabis related ordinance; having identified a premier industry-leading cannabis consultant and executing an agreement

Played an instrumental role in:

- Collaborating with the Madera Unified School District, the City of Chowchilla, and



- Madera County to provide a response to the High-Speed Rail Authority
- Purchasing of property for the ultimate expansion of Fire Station 56
- Securing \$19.2M in funding for energy upgrades
- Selling four City owned parcels for private development in Freedom Industrial Park
- Refinancing water bonds resulting in approximately \$170k in annual savings to the water fund
- Recalibrated efforts to ensure internal and external communication with Council,

employees, and public was consistent, professional and effective

- Redefined and rebranded the City's monthly utility bill newsletter "MaderaProud #Moments" with renewed focus on original content that highlights city operations, community, and civic pride
- Launched new City of Madera branding assets, including an updated seal and logo
- Designed new layout for Madera City Fire's 2019 Annual Review
- Worked in collaboration with community stakeholders, business owners, and residents to allow for the swift creation of a new parade route in recognition of Madera High School's "MadTown Robotics" team after they secured a world championship title in Houston, Texas

In response to the COVID-19:

- Adopted a Resolution proclaiming a Local Emergency, at an earlier timeframe than other jurisdictions
- Adopted an Urgency Ordinance prohibiting residential and commercial tenant evictions related to the novel coronavirus pandemic
- Supported H.R. 6467, aimed at the need to have direct aid from the federal government to local governments with population of less than 500,000
- Strived to provide regular communication to City Council and staff, as information and guidance was released by local and State officials
- Proactively and effectively led the City's response to the COVID-19 pandemic by

modifying work assignments, access to public facilities, work schedules, etc.

Goals & Performance Measures

- Continue to meet the City's mission statement to deliver quality public services with integrity, courage, compassion, and competence to the diverse community
- Continue to support the City Council, the priority setting process, and regular, special, and committee meetings
- Grow the community engagement and transparency efforts to foster authentic civic engagement with residents, organizations and businesses
- Continue to provide leadership and professional management to the city government organization
- Provide timely, accurate, and results-oriented financial and operational reports
- Lead the City's management team to ensure the provision of high-quality, cost-effective, and customer-focused services
- Advance Council priority projects while promoting the high-performance organization initiatives
- Assist in the negotiations with employee associations and labor unions to maintain positive management-labor relations
- Shape the organizational culture to ensure a high performing workforce operating in a rewarding environment, making the City an employer of choice in the region
- Research and implement best practices related to government services and innovation

- Continue to support the Council and departments with Federal and State legislative priorities and goals

Department Fund Summary

The City Manager is responsible for three distinct budgets. They include:

- City Manager's Office
- Central Administration
- Community Promotion

The following is a summary of each:

City Manager's Office

The City Manager's Office budget provides for three full-time personnel to carry out the primary functions of the department. These include the City Manager, an Administrative Analyst, and the Communications Specialist.

The City Manager's Office budget proposes the recruitment of a vacant Administrative Analyst position. While the City Council previously approved the position, a budget appropriation was not prepared or approved by the Council.

Central Administration

The Central Administration budget is used to track services provided internally to the organization.

Community Promotion

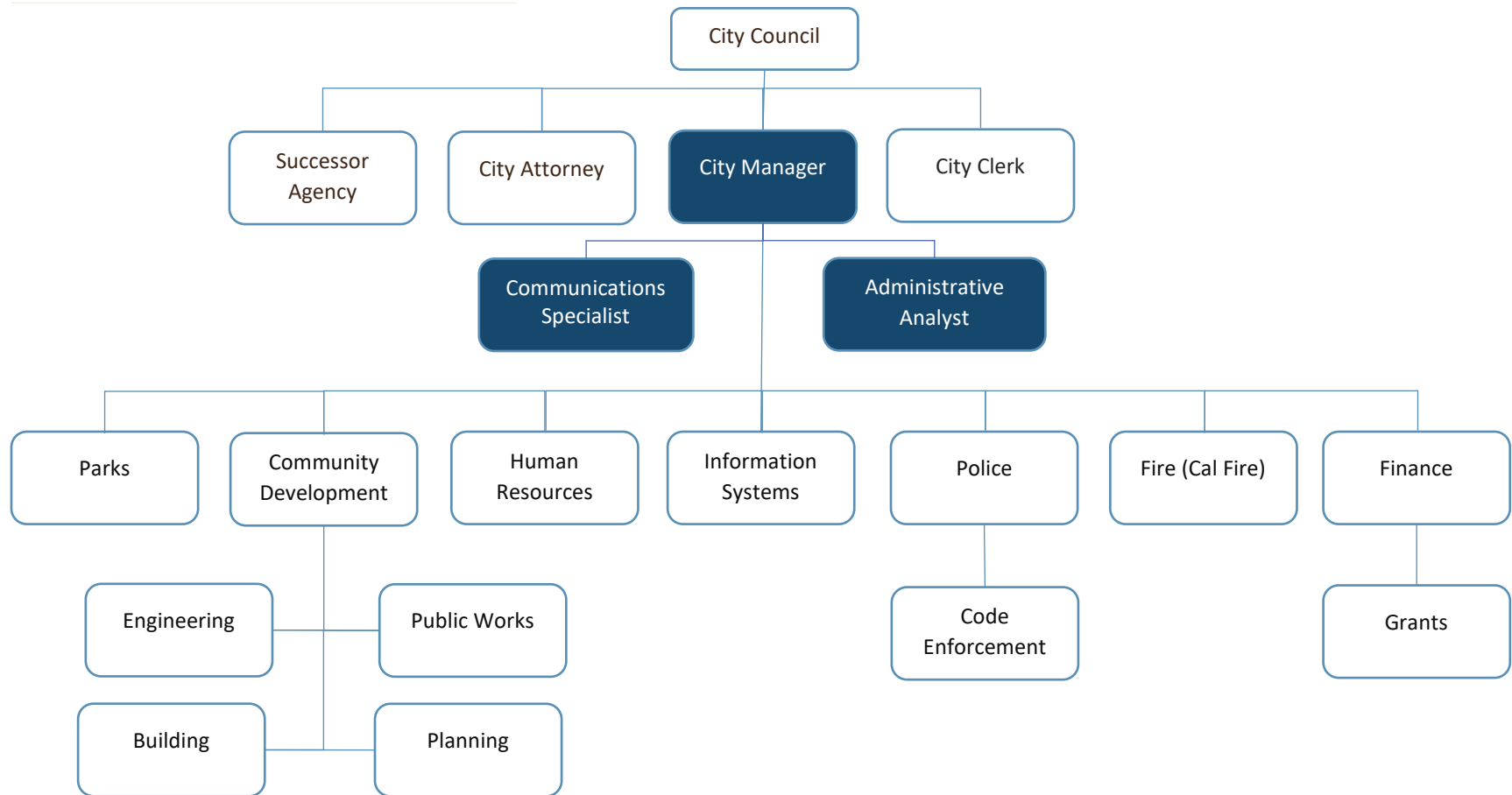
The Community Promotion budget includes payment to organizations outside of the city. For example, the City contributes towards the Local Agency Formation Commission, the Economic Development Commission, League of California Cities, crowd abatement for

downtown, recognition of community events/people, etc.

Department Staffing & Structure

The City Manager is one of three appointed positions. The City Manager reports directly to the City Council.

City Manager's Office Organization Chart



(10201100)

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Interfund Charges						
4348 Interfund Charges Revenue - Ad	221,611	129,268	129,268	118,496	129,268	129,268
Total Interfund Charges	\$221,611	\$129,268	\$129,268	\$118,496	\$129,268	\$129,268
Total Revenues	\$221,611	\$129,268	\$129,268	\$118,496	\$129,268	\$129,268
Salaries & Benefits						
5000 Salaries / Full-Time	-	-	251,463	187,659	188,520	257,939
5100 Salaries / Overtime	117	-	-	0	-	-
5105 Salaries - Leave Payout	143,701	69,104	-	1,080	1,080	-
5200 Salaries - Auto & Expense Allo	184	1,461	-	0	-	-
5300 Public Employees Retirement Sy	48,490	44,672	54,280	17,927	18,154	26,986
5302 Long Term Disability Insurance	-	-	465	462	476	671
5303 Life Insurance Premiums	127	110	188	116	117	185
5304 Workers Compensation Insurance	-	-	24,573	19,048	19,137	24,530
5305 Medicare Tax- Employer's Share	-	-	3,787	2,768	2,778	3,814
5306 Unfunded Accrued Liability	-	-	-	18,233	22,603	25,820
5308 Deferred Compensation/Full-tim	-	-	4,635	2,785	2,672	5,107
5309 Unemployment Insurance	4,557	357	568	567	600	568
5310 Section 125 Benefit Allow.	32,345	28,996	15,099	14,840	15,729	14,042
Total Salaries & Benefits	\$524,215	\$344,812	\$355,058	\$265,485	\$271,866	\$359,662
Materials & Services						
6402 Telephone & Fax Charges	(206)	1,305	1,523	1,806	2,050	2,100
6411 Advertising/Bids and Notices	83	3,958	1,500	698	698	1,500
6414 Professional Dues	1,011	1,270	2,000	411	1,200	1,500
6416 Office Supplies/Expendable	735	1,884	1,500	703	703	1,500
6440 Contracted Services	400	2,035	5,100	4,969	4,969	2,035
6530 Conference/Training/Ed	2,499	2,784	3,500	2,284	2,284	1,500
Total Materials & Services	\$4,522	\$13,236	\$15,123	\$10,871	\$11,904	\$10,135
Interfund Charges						
6900 Interfund Charge - Fac. Maint.	9,101	9,365	9,197	8,431	9,197	9,197
6902 Interfund Charges - Central Su	-	76	-	0	76	-
6918 Interfund Charges- Comp Maint	11,603	8,533	8,686	7,962	8,686	8,686
6920 Interfund Charges - Computer R	1,106	2,810	2,810	2,576	2,810	2,810
Total Interfund Charges	\$21,810	\$20,784	\$20,693	\$18,969	\$20,769	\$20,693
Special Payments						
6562 Retiree Insurance Premiums	-	1,019	3,058	2,953	3,058	1,019
6563 Public Employee Bonding Premiu	-	3,500	-	0	-	3,500
6564 Fidelity Bond Premium	(662)	-	3,500	3,500	3,500	-
Total Special Payments	(\$662)	\$4,519	\$6,558	\$6,453	\$6,558	\$4,519
Capital Outlay						
7000 Vehicles and Equipment	3,853	2,162	-	0	-	15,000
Total Capital Outlay	\$3,853	\$2,162	\$0	\$0	\$0	\$15,000
Total Expenses	\$553,738	\$385,513	\$397,432	\$301,778	\$311,097	\$410,009
Total City Manager Net Surplus/(Deficit)	(\$332,127)	(\$256,245)	(\$268,164)	(\$183,282)	(\$181,829)	(\$280,741)

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	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Interfund Charges						
4346 Interfund Charges Revenue - Co	64,083	-	-	0	-	64,083
4348 Interfund Charges Revenue - Ad	325,015	417,267	413,117	378,691	408,922	325,015
Total Interfund Charges	\$389,098	\$417,267	\$413,117	\$378,691	\$408,922	\$389,098
Total Revenues	\$389,098	\$417,267	\$413,117	\$378,691	\$408,922	\$389,098
Materials & Services						
6401 Gas and Electric Utilities	78,321	65,840	75,000	70,296	79,152	85,000
6402 Telephone & Fax Charges	220	229	250	216	238	250
6414 Professional Dues	19,810	20,032	20,000	10,126	10,770	20,000
6416 Office Supplies/Expendable	1,360	1,064	1,000	961	1,500	1,500
6425 Vehicle Fuel, Supplies & Maint	59	72	100	0	-	100
6440 Contracted Services	33,520	36,362	40,000	28,908	29,235	40,000
6442 Audit Fees	52,900	67,150	100,000	75,300	75,300	100,000
6532 Maintenance/Other Supplies	2,933	2,942	2,000	10,289	10,526	3,000
Total Materials & Services	\$189,123	\$193,691	\$238,350	\$196,096	\$206,721	\$249,850
Interfund Charges						
6902 Interfund Charges - Central Su	201	258	250	161	165	250
Total Interfund Charges	\$201	\$258	\$250	\$161	\$165	\$250
Special Payments						
6560 Liability / Property Insurance	228,270	246,771	294,005	294,005	294,005	327,495
6704 Intergov'l Charges	77,320	72,913	80,000	0	80,000	72,913
Total Special Payments	\$305,590	\$319,684	\$374,005	\$294,005	\$374,005	\$400,408
Transfer Out						
8200 Transfer Out	247,083	298,804	298,151	273,305	298,804	298,804
8220 Transfers Out - Insurance Rese	421,658	388,518	-	0	388,518	388,518
Total Transfer Out	\$668,741	\$687,322	\$298,151	\$273,305	\$687,322	\$687,322
Total Expenses	\$1,163,655	\$1,200,955	\$910,756	\$763,567	\$1,268,213	\$1,337,830
Total Central Admin Net Surplus/(Deficit)	(\$774,557)	(\$783,688)	(\$497,639)	(\$384,876)	(\$859,291)	(\$948,732)

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Materials & Services						
6411 Advertising/Bids and Notices	-	-	-	1,200	1,200	2,400
6518 Other Supplies	8,621	9,761	10,000	7,727	7,727	10,000
6561 Miscellaneous Expenses	-	-	10,000	3,051	5,000	10,000
Total Materials & Services	\$8,621	\$9,761	\$20,000	\$11,978	\$13,927	\$22,400
Functional Expenses						
6470 Funding to Outside Agencies	224,390	226,439	240,000	224,371	224,371	240,000
Total Functional Expenses	\$224,390	\$226,439	\$240,000	\$224,371	\$224,371	\$240,000
Total Expenses	\$233,011	\$236,200	\$260,000	\$236,349	\$238,298	\$262,400
Total Community Promo Net Surplus/(Deficit)	(\$233,011)	(\$236,200)	(\$260,000)	(\$236,349)	(\$238,298)	(\$262,400)

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Interfund Charges						
4343 Interfund Charges Revenue - Le	3,590	3,837	3,696	0	3,837	-
4348 Interfund Charges Revenue - Ad	27,375	27,349	27,349	25,070	27,349	-
Total Interfund Charges	\$30,965	\$31,186	\$31,045	\$25,070	\$31,186	\$0
Refunds						
4659 Refunds and Reimbursements	6,200	2,430	-	0	2,381	-
Total Refunds	\$6,200	\$2,430	\$0	\$0	\$2,381	\$0
Total Revenues	\$37,165	\$33,616	\$31,045	\$25,070	\$33,567	\$0
Salaries & Benefits						
5000 Salaries / Full-Time	277,876	171,575	-	0	-	-
5105 Salaries - Leave Payout	6,134	15,571	-	0	-	-
5300 Public Employees Retirement Sy	61,580	40,153	-	0	-	-
5302 Long Term Disability Insurance	593	357	-	0	-	-
5303 Life Insurance Premiums	162	112	-	0	-	-
5304 Workers Compensation Insurance	24,603	19,000	-	0	-	-
5305 Medicare Tax- Employer's Share	3,434	2,817	-	0	-	-
5308 Deferred Compensation/Full-tim	2,303	1,288	-	0	-	-
5309 Unemployment Insurance	420	630	-	0	-	-
5310 Section 125 Benefit Allow.	20,308	19,984	-	0	-	-
Total Salaries & Benefits	\$397,413	\$271,487	\$0	\$0	\$0	\$0
Materials & Services						
6402 Telephone & Fax Charges	1,672	1,831	1,222	1,372	1,400	-
6414 Professional Dues	542	393	-	0	-	-
6415 Publications/Subscriptions	4,450	2,633	-	0	-	-
6416 Office Supplies/Expendable	193	1,312	-	0	-	-
6440 Contracted Services	300	3,138	68	69	-	-
6444 Contracted Services/ Legal	1,130	78,263	373,292	314,709	373,292	150,000
6530 Conference/Training/Ed	66	60	-	0	-	-
Total Materials & Services	\$8,353	\$87,630	\$374,582	\$316,150	\$374,692	\$150,000
Interfund Charges						
6900 Interfund Charge - Fac. Maint.	5,616	5,778	5,674	5,201	5,778	-
6902 Interfund Charges - Central Su	160	-	100	0	-	-
6918 Interfund Charges- Comp Maint	7,735	10,022	10,202	9,352	10,022	-
6920 Interfund Charges - Computer R	737	2,657	2,657	2,436	2,657	-
Total Interfund Charges	\$14,248	\$18,457	\$18,633	\$16,989	\$18,457	\$0
Special Payments						
6562 Retiree Insurance Premiums	961	-	-	0	-	-
Total Special Payments	\$961	\$0	\$0	\$0	\$0	\$0
Total Expenses	\$420,975	\$377,574	\$393,215	\$333,139	\$393,149	\$150,000
Total City Attorney Net Surplus/(Deficit)	(\$383,810)	(\$343,958)	(\$362,170)	(\$308,069)	(\$359,582)	(\$150,000)

FINANCE DEPARTMENT



Department Summary

As a steward of the city's assets and liabilities, the Finance Department sets and implements a strategic financial management plan and provides information in an effective and timely manner, ensuring the City makes sound financial decisions.

The department takes pride in accomplishing this mission by maintaining individual and departmental credibility; working together as a team; and consistently striving to go above and beyond expectations.

As a full-service finance operation, the department is responsible for accounting

procedures and policies, accounts payable and receivable, budget preparation and administration, annual independent audit preparation and financial statement review, debt issuance and administration, revenue collection, including water, wastewater, solid waste, drainage and street sweeping bills, payroll, business license taxes, parking citations, purchasing, and fleet management.

Responsibility

The Finance Department provides the organizational support and leadership necessary to:

- Deliver superior service to internal and external customers in a fiscally responsible manner
- Ensure that purchases strictly comply with city purchasing policies
- Continue to audit internal operations, as well as external vendors and customers
- Prepare and maintain balanced annual operating and CIP budgets that meet the Government Finance Officers of America (GFOA) program guidelines
- Anticipate potential budget impacts from changing economic conditions, state budget impacts to Madera, impacts from state and federal legislation to the city, and recommend and implement measures to mitigate those impacts
- Administer quarterly budget monitoring meetings with city departments
- Maintain a balanced operating budget for all governmental funds
- Monitor all proprietary funds to ensure they remain self-supporting, maintaining appropriate reserves, and complying with all bond covenants
- Provide reliable, cost-effective fleet management
- Maintain critical records related to fleet asset inventory and work order history through management of the fleet maintenance database
- Completed the 2018/2019 Annual Financial Audit
- Completed the 2018/2019 Comprehensive Annual Financial Report (CAFR)
- Provided various financial reports to the Council
- Made great strides in moving from the MIAS to Munis software system for budget tracking and preparation
- Provided staff training on the effectiveness of the Munis system

Fleet:

- Clean-up shop
- Purchased new lift
- Set up CNG fueling at school district which helps with cost savings
- Purchased seven new transit buses and put them into service
- Obtained the certified automotive fleet manager certification

Utility Billings:

- Updated municipal code to comply with State Law
- Continued to provide services during COVID-19 pandemic
- Automatic extension of business license during pandemic

Key Accomplishments

Overview of accomplishments in FY 2019/20:

Finance:

Goals & Performance Measures

Finance:

- Provide timely, accurate, and result-oriented financial and operational reports
- Monitor City's general fund budget every 90 days to evaluate changes in revenue levels compared to expenditure commitments
- Provide financial update reports to City Council, city staff, and the public in a timely manner
- Reassess the City's general fund reserve
- Continue a business license compliance audit and discovery effort to ensure a level playing field
- Review opportunities for refunding city debt to maximize debt service savings
- Identify ways to streamline purchasing/contracting by creating template agreements for citywide use, providing training, and reviewing the city's purchasing policies to ensure that the city's purchasing policies reflect contemporary practices
- Maintain and repair the city's general vehicle fleet and related equipment and administer the vehicle replacement account
- Perform review of underutilized vehicles annually and remove vehicles from fleet that do not meet the minimum usage requirements
- Complete the 2019/2020 Annual Financial Audit timely

- Complete the 2019/2020 Comprehensive Annual Financial Report (CAFR) timely and submit it to the GFOA for recognition

Fleet:

- Implement Work Order system
- Hire and train new mechanic
- Continue to upgrade the off-road equipment and be in compliance with California Air Resource Board (CARB)
- Continuous improvements at the shop including cost reduction
- Dispose old paint booth

Department Fund Summary

The Finance Department is responsible for the following areas:

- Budget
- Accounting
- Utility Billing
- Purchasing
- Fleet
- Grants

The following is a summary of each:

Budget

Budget includes the preparation, development, and publication of the Annual Adopted Budget as well as the Quarterly Financial Reports. This may also include budget amendments, including the carry-forward of approved budgets for unspent encumbrances and capital improvement projects (CIPs), throughout the year. The finance team works with all city departments to ensure that actual

spending does not exceed City Council-approved budget appropriations.

Accounting

The Finance Department is also responsible for the development, implementation, and maintenance of effective financial accounting systems and internal controls. The department provides for management control over the city's financial activity by ensuring the ability to present a fairly stated financial position of the city in a timely basis. The accounting staff is responsible for managing the revenue operations of the city and monitoring the city's debt and investment portfolio. It is also responsible for the city's billed receivables, including the collection of citywide delinquent accounts.

The department is responsible for the timely calculation and payment of payroll, payments to vendors, PERS administration and reporting, and retiree health administration and payment.

Utility Billing

The Utility Billing division is responsible for the billing and collection of utility services to the city residents for water, wastewater, drainage, street sweeping, and refuse service. Services include the processing of new service, transfers, payments, delinquency cutoffs, and meter reading. While the city utilizes Mid-Valley Disposal (MVD) for refuse collection, the city collects payments and distributes funds to the private hauler.

Utility Billing salaries and benefits are paid by the water, wastewater, and refuse service enterprise funds per the following:

- Water Fund: 50 percent

- Wastewater Fund: 25 percent
- Refuse Collection Fund: 25 percent

Purchasing

The Purchasing Division manages Central Supply which is responsible for warehousing and prepares Request for Proposals.

Fleet

The Fleet Division manages the purchasing and maintenance of city's vehicles including police cars, construction equipment and other Public Works vehicles. Maintaining these assets in safe, optimal condition not only helps ensure public and worker safety, it reduces overall repair expenses and long-term replacement costs.

The Fleet Maintenance program funds labor, parts, services, and lubricants necessary to maintain the City's fleet of vehicles. This program funds asset replacement and vehicle outfitting. Cost-effective vehicle procurement is achieved through cooperative purchasing agreements and bidding processes. Fleet assets enable client departments to achieve their operational mission in a safe, efficient manner. The Fleet Vehicle Replacement program is funded through a replacement charge for each vehicle or piece of equipment in service, based on the actual costs of vehicle procurement divided by the expected life of the vehicle. Additional revenue is collected from the sale of retired city fleet assets at auction.

The Motor Pool is a fairly new program within Fleet that serves to utilize vehicles more effectively and reduces the need to keep more vehicles on hand than necessary. Employees that only drive city vehicles occasionally can

reserve motor pool vehicles prior to the need or can check out a car on a walk-up basis. This program allows multiple departments to share the cost of a few vehicles, rather than having individual departments paying for a vehicle that may be underutilized.

Grants

The Grants Department manages a portfolio of grants and pursues ongoing additional grant resources from federal, state and local government agencies for various City Departments, oversees the City's Transit Division, manages the Community Development Block Grant Program, and oversees the Owner-Occupied Rehabilitation (OOR) Program and the Down-Payment Assistance Program (DAP).

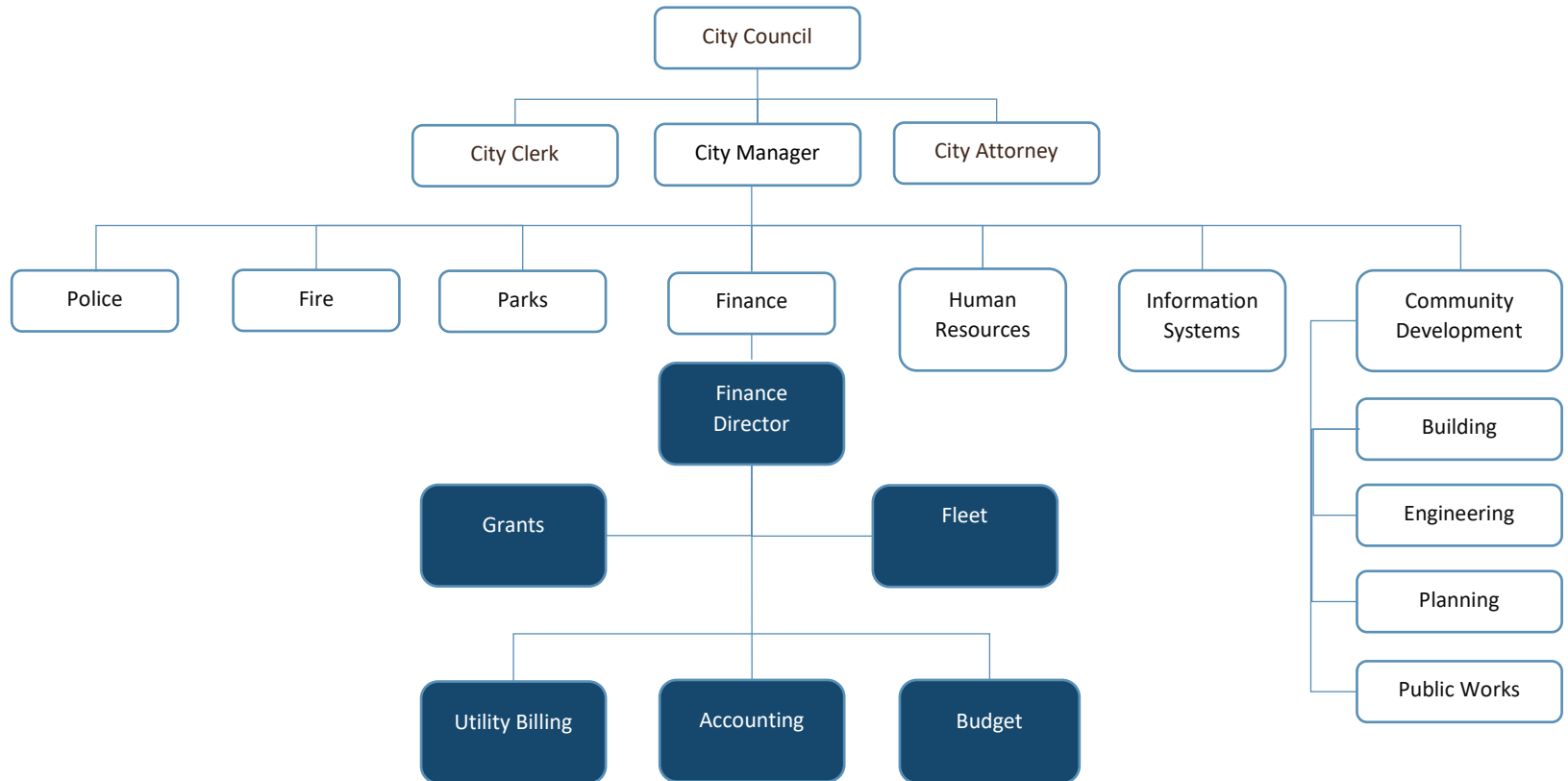
Budget Summary

- Fleet detail pages can be found in the Internal Service Fund section.
 - Utility Billing detail pages can be found in the corresponding Enterprise Fund section.
 - The Grant Department detail pages can be found as the last section of the Special Revenue Funds Group under its own heading.
-

Department Staffing & Structure

Please refer to the organization chart.

Finance Department Organization Chart



	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Licenses & Permits						
4205 State SB1186 Fees/Bus Lic	134	833	400	40	116	134
Total Licenses & Permits	\$134	\$833	\$400	\$40	\$116	\$134
Fines & Forfeiture						
4208 Late Payment/Other Penalty	9,551	8,671	9,000	7,529	8,497	9,073
4551 Fines/Penalties for Violation	-	8	-	0	7	-
Total Fines & Forfeiture	\$9,551	\$8,679	\$9,000	\$7,529	\$8,504	\$9,073
Charges for Services						
4202 Application Fee	29,500	20,895	25,000	19,030	20,477	28,025
Total Charges for Services	\$29,500	\$20,895	\$25,000	\$19,030	\$20,477	\$28,025
State Grants						
4437 Mandated Cost Recovery	41,834	60,235	30,000	80	59,030	41,834
Total State Grants	\$41,834	\$60,235	\$30,000	\$80	\$59,030	\$41,834
Interfund Charges						
4348 Interfund Charges Revenue - Ad	576,284	459,520	459,137	411,786	459,520	459,520
4353 Interfund Charges- Software	25,252	6,780	29,781	0	6,780	6,780
Total Interfund Charges	\$601,536	\$466,300	\$488,918	\$411,786	\$466,300	\$466,300
Refunds						
4650 Deposits Short/Over	(164)	(1,653)	-	-119	-	-
4657 Miscellaneous Revenue	6,891	14,903	7,000	12,042	12,042	6,891
4659 Refunds and Reimbursements	5,000	-	-	0	-	5,000
4682 Collection Recovery	14,273	6,730	7,000	3,707	6,596	14,273
Total Refunds	\$26,000	\$19,980	\$14,000	\$15,630	\$18,638	\$26,164
Transfers In						
4355 Transfer-In	-	112,000	112,000	0	112,000	112,000
Total Transfers In	\$0	\$112,000	\$112,000	\$0	\$112,000	\$112,000
Total Revenues	\$708,555	\$688,922	\$679,318	\$454,095	\$685,065	\$683,530
Salaries & Benefits						
5000 Salaries / Full-Time	339,286	325,982	335,214	276,334	325,450	371,822
5100 Salaries / Overtime	141	-	1,466	651	1,423	-
5105 Salaries - Leave Payout	6,962	5,774	9,003	3,573	8,741	-
5200 Salaries - Auto & Expense Allo	1,094	901	432	262	419	630
5300 Public Employees Retirement Sy	78,760	89,755	33,313	31,994	33,313	44,109
5302 Long Term Disability Insurance	-	-	953	840	925	1,182
5303 Life Insurance Premiums	-	-	311	275	302	366
5304 Workers Compensation Insurance	29,993	33,350	30,180	28,168	29,301	35,360
5305 Medicare Tax- Employer's Share	4,827	5,114	4,573	4,268	4,440	5,614
5306 Unfunded Accrued Liability	-	-	49,447	39,927	49,447	56,247
5308 Deferred Compensation/Full-tim	9,422	9,100	9,897	9,284	9,609	9,636
5309 Unemployment Insurance	1,008	862	1,448	1,050	1,406	1,050
5310 Section 125 Benefit Allow.	47,038	52,579	39,083	34,078	37,945	49,833
Total Salaries & Benefits	\$519,898	\$524,719	\$515,320	\$430,704	\$502,721	\$575,849
Materials & Services						
6402 Telephone & Fax Charges	4,207	4,270	4,200	4,267	4,312	4,312
6410 Advertising/Job Announcements	36	450	4,422	4,422	4,422	455
6414 Professional Dues	230	110	700	0	111	1,500
6416 Office Supplies/Expendable	1,608	3,314	4,000	2,146	3,347	3,347
6418 Postage / Other Mailing Charge	5,742	13,645	10,000	8,849	13,781	13,781
6440 Contracted Services	149,802	97,757	207,000	227,183	227,000	150,000
6441 Contracted Services/ Citations	3,145	6,721	5,500	4,196	6,789	5,789
6530 Conference/Training/Ed	2,272	4,108	6,000	109	4,149	4,149
6532 Maintenance/Other Supplies	-	-	123	123	123	-
6561 Miscellaneous Expenses	590	661	700	184	668	668
Total Materials & Services	\$167,632	\$131,036	\$242,645	\$251,479	\$264,702	\$184,001

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	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Interfund Charges						
6900 Interfund Charge - Fac. Maint.	20,851	21,455	21,069	19,313	21,455	21,455
6902 Interfund Charges - Central Su	159	97	200	120	125	97
6918 Interfund Charges- Comp Maint	38,676	24,054	24,487	22,446	24,054	24,054
6920 Interfund Charges - Computer R	3,685	5,777	5,777	5,296	5,777	5,777
6924 Interfund Charges- Motor Renta	-	-	581	533	-	-
Total Interfund Charges	\$63,371	\$51,383	\$52,114	\$47,708	\$51,411	\$51,383
Special Payments						
6563 Public Employee Bonding Premiu	4,477	4,477	4,500	4,477	4,500	4,522
8000 Interest Expense	15,099	10,592	5,962	3,567	5,962	1,205
8002 Lease Payment	170,669	169,707	174,337	86,582	174,337	88,944
Total Special Payments	\$190,245	\$184,776	\$184,799	\$94,626	\$184,799	\$94,671
Capital Outlay						
7000 Vehicles and Equipment	121,872	32,724	115,000	0	115,000	33,051
Total Capital Outlay	\$121,872	\$32,724	\$115,000	\$0	\$115,000	\$33,051
Other Nonoperating E						
6450 Bad Debt Expense	-	-	-	2,012	-	-
Total Other Nonoperating E	\$0	\$0	\$0	\$2,012	\$0	\$0
Total Expenses	\$1,063,018	\$924,638	\$1,109,878	\$826,529	\$1,118,633	\$938,955
Total Finance Net Surplus/(Deficit)	(\$354,463)	(\$235,716)	(\$430,560)	(\$372,434)	(\$433,568)	(\$255,425)

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Interfund Charges						
4348 Interfund Charges Revenue - Ad	132,426	92,474	92,474	84,768	92,474	92,474
Total Interfund Charges	\$132,426	\$92,474	\$92,474	\$84,768	\$92,474	\$92,474
Total Revenues	\$132,426	\$92,474	\$92,474	\$84,768	\$92,474	\$92,474
Salaries & Benefits						
5000 Salaries / Full-Time	96,172	97,674	57,951	55,286	56,263	96,872
5100 Salaries / Overtime	239	9	-	0	-	-
5300 Public Employees Retirement Sy	21,884	26,518	7,604	7,358	7,604	12,213
5302 Long Term Disability Insurance	342	344	216	196	210	346
5303 Life Insurance Premiums	81	119	90	83	87	146
5304 Workers Compensation Insurance	8,582	9,618	5,794	5,525	5,625	9,213
5305 Medicare Tax- Employer's Share	1,436	1,454	844	805	819	1,414
5306 Unfunded Accrued Liability	-	-	12,812	10,342	12,812	14,584
5308 Deferred Compensation/Full-tim	3,907	4,010	2,420	2,277	2,350	4,069
5309 Unemployment Insurance	420	420	263	210	255	420
5310 Section 125 Benefit Allow.	27,304	24,616	20,112	18,171	19,526	21,302
Total Salaries & Benefits	\$160,367	\$164,782	\$108,106	\$100,253	\$105,551	\$160,579
Materials & Services						
6402 Telephone & Fax Charges	829	707	850	683	850	714
6411 Advertising/Bids and Notices	237	220	532	532	532	222
6416 Office Supplies/Expendable	1,020	333	1,193	1,193	1,193	336
6417 Software Costs	-	745	750	0	-	752
6418 Postage / Other Mailing Charge	16	22	50	11	-	22
6425 Vehicle Fuel, Supplies & Maint	76	-	100	0	-	-
6440 Contracted Services	3,722	2,346	9,584	9,740	10,000	15,000
6530 Conference/Training/Ed	578	454	1,000	170	1,000	459
6532 Maintenance/Other Supplies	37	-	-	0	-	-
Total Materials & Services	\$6,515	\$4,827	\$14,059	\$12,329	\$13,575	\$17,505
Interfund Charges						
6900 Interfund Charge - Fac. Maint.	13,534	13,926	13,675	12,535	13,926	13,926
6902 Interfund Charges - Central Su	321	205	1,453	1,479	1,480	205
6907 Interfund Chrg/Vehicle Replcmt	150	-	-	0	-	-
6908 Interfund Chrg/Vehicle Maint.	2,240	-	-	0	-	-
6918 Interfund Charges- Comp Maint	7,735	10,022	10,202	9,352	10,022	10,022
6920 Interfund Charges - Computer R	737	2,657	2,657	2,436	2,657	2,657
6924 Interfund Charges- Motor Renta	-	812	1,644	1,507	1,510	812
Total Interfund Charges	\$24,717	\$27,622	\$29,631	\$27,309	\$29,595	\$27,622
Total Expenses	\$191,599	\$197,231	\$151,796	\$139,891	\$148,721	\$205,706
Total Purchasing Net Surplus/(Deficit)	(\$59,173)	(\$104,757)	(\$59,322)	(\$55,123)	(\$56,247)	(\$113,232)

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PAYROLL CLEARING (RDA PR)

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Salaries & Benefits						
5000 Salaries / Full-Time	-	-	19,188	18,054	18,629	24,698
5100 Salaries / Overtime	-	-	460	254	447	-
5105 Salaries - Leave Payout	-	-	25,464	24,722	24,722	-
5300 Public Employees Retirement Sy	-	-	2,728	2,592	2,728	3,726
5302 Long Term Disability Insurance	-	-	70	61	68	79
5303 Life Insurance Premiums	-	-	48	41	47	87
5304 Workers Compensation Insurance	-	-	4,114	3,925	3,994	2,349
5305 Medicare Tax- Employer's Share	-	-	673	642	653	392
5306 Unfunded Accrued Liability	-	-	4,115	3,315	4,115	4,713
5308 Deferred Compensation/Full-tim	-	-	806	743	783	1,037
5309 Unemployment Insurance	-	-	75	73	73	105
5310 Section 125 Benefit Allow.	-	-	2,323	2,105	2,255	1,800
Total Salaries & Benefits	\$0	\$0	\$60,064	\$56,527	\$58,514	\$38,986
Materials & Services						
6402 Telephone & Fax Charges	-	-	1,000	653	1,000	-
6440 Contracted Services	-	-	20,000	15,918	20,000	-
6530 Conference/Training/Ed	-	-	1,000	0	-	-
6532 Maintenance/Other Supplies	-	-	3,000	83	3,000	-
Total Materials & Services	\$0	\$0	\$25,000	\$16,654	\$24,000	\$0
Capital Outlay						
7000 Vehicles and Equipment	-	-	20,000	0	20,000	-
Total Capital Outlay	\$0	\$0	\$20,000	\$0	\$20,000	\$0
Total Expenses	\$0	\$0	\$105,064	\$73,181	\$102,514	\$38,986
Total Payroll Clearing (RDA PR) Net Surplus/	\$0	\$0	(\$105,064)	(\$73,181)	(\$102,514)	(\$38,986)

HUMAN RESOURCES



Department Summary

The Human Resources Department provides services to both internal and external customers of the city. Acting as the city's first point of contact for many individuals, the department strives to put customers in contact with the appropriate person or service the first time. The responsibilities of the department serve to support the creation of a high-performance work culture that can carry out the vision for the organization as defined by the City Council and the City Manager.

The Human Resources Department manages personnel, employee relations, and risk management programs. These activities include recruitment, employee benefits, personnel records, labor contract negotiations, classification and compensation, training, insurance/self-insurance, and safety/loss control.

The Human Resources Department administers two separate budgets:

- Human Resources (General Fund 1020)

- Risk Management (Insurance Reserve Fund 1090)

Responsibility

The Human Resources Department focuses on:

- Attracting, recruiting, retaining, and developing qualified individuals committed to serving the City of Madera
- Onboarding
- Employee benefits and workforce planning
- Providing comprehensive risk management programs to ensure a safe workplace
- Ensuring well-rounded employee benefit offerings to aid in employee satisfaction and retention
- Ensuring all city departments and individual employees are supported fairly with the utmost confidentiality
- Providing training opportunities to improve supervisory skills, employee interactions, and workplace safety
- Maintaining open lines of communication throughout all levels of the organization
- Offering support and assistance in administering benefit programs to help employees navigate work and life changes
- Managing risk exposure to the city through the participation in self-insurance programs and the purchase of fully insured products as appropriate, as well as facilitating appropriate risk transfer activities
- Maintaining positive working relationships with representatives of the city's recognized bargaining units

- Ensuring policies and workplace standards are applied in a fair and consistent manner across all city departments

Key Accomplishments

Overview of accomplishments in FY 2019/20:

- Promulgated 31 Civil Service employment lists; onboarded 44 new hires
- Processed and provided ongoing administrative management for 34 tort claims
- Processed and provided ongoing case management for 45 reports of employee on-the-job injuries
- Processed and sought recovery for over 50 property damage/loss events through the filing of either insurance claims or direct billing to the at-fault party
- Developed and implemented a New Employee Onboarding Day to ensure all city employees understand the services the city provides and how their position fits into the big picture of citywide service delivery. Riding a Madera Metro bus, new employees toured City Hall, Fire Station 56, John Wells Youth Center, Wastewater Treatment Plant, Madera Municipal Airport, Police Department, and the City Corporation Yard.
- Secured a pathway for funding through the City's primary insurance provider to design and implement an employee wellness rewards program



Entered into an agreement with a new Employee Assistance Program provider from the local area to provide a better level of service to our employees that includes web-based resources, in-person counseling, telephonic counseling, and wellness coaching by text messaging to meet the needs of individual employees.

- Negotiated a health insurance renewal that reduced the plan's premiums while maintaining the same benefits for employees
- Negotiated rate passes from both dental and vision insurance providers

- Provided a virtual Employee Health & Benefits Fair, putting employees in contact with their service providers
- Facilitated quarterly on-site and virtual visits from retirement service providers to assist employees with planning for their future
- Completed negotiations with all four bargaining units, entering into Memorandums of Understanding (MOUs), including extensions, with all MOUs continuing through June 30, 2021.
- Drafted and implemented policies and benefits to assist employees in light of COVID-19 and its economic effects on individuals and households

- Implemented loan programs from the City's 457 Deferred Compensation Plans, including additional loan provisions authorized by the CARES Act
- Implemented a sick-leave borrow program for those affected by COVID-19
- A one-time vacation cash-out of up to 40 hours was made available to employees
- Implemented Emergency Family Medical Leave Act and Emergency Paid Sick Leave policies in compliance with the CARES Act

- Facilitate opportunities to educate employees on their available benefits and choices. With COVID-19, staff and service providers have found it necessary to get creative to provide quality customer service. HR staff is committing to continuing to ensure that our employees receive the best service from benefit providers that we can facilitate.
- Identify additional ways to communicate with our employees in virtual environments, including implementation of an employee intranet site in coordination with Communications staff.

Goals & Performance Measures

- Continue to support our internal and external customers with positive interactions, providing the correct information and resources at the first interaction
- Implement online employment applications through a self-service portal, taking our application process paperless. Staff has made progress on this goal during 2019-20 and looks forward to bringing it to fruition in the coming months after some final system and workflow polishing.
- Migrate the department's Workers' Compensation, liability and property damage claim tracking software/programs to a single, updated platform. With the approval of a new software provider, staff has begun the data conversion process and looks forward to a consolidated software platform to serve the City's needs.

Department Fund Summary

Human Resources

The Human Resources Department budget captures the operating expenses for the personnel and risk management functions. This includes salaries and benefits for the four departmental staff, as well as operational expenses such as office supplies.

Two members of the department are relatively new on staff and are eligible to be considered for merit increases during the year. These are included in the proposed budget where you will see a slight increase in budgeted full-time salaries over last year. You'll also see a slight increase in the benefit allowance line item; we have some celebratory life events occurring in our department, including a new marriage and a new baby, and those changes are also reflected in the proposed budget.

Staff reviewed the operational expenses for the department, analyzing a three-year

historical trend comparison. In addition, staff took into consideration changes to operating expenses in light of COVID-19. For example, with more staff telecommuting, copy/paper charges have temporarily decreased. After considering all factors, staff is recommending an operating budget that represents an approximate decrease of ten percent over the prior year.

Risk Management

The risk management budget in the Insurance Reserve Fund captures retrospective adjustments from the City's pooled insurance program, the Central San Joaquin Valley Risk Management Authority (CSJVRMA). Every year is different; some years we owe and some years we receive refunds, all depending on our claims experience for the program year being adjusted. The city has experienced several years now of high retrospective adjustments in the workers' compensation program. These have now tapered off as the CSJVRMA Board acted to project claims at a higher confidence level in an effort to prevent large retrospective amounts due.

There is an operating budget within the fund that is used to pay for contracted legal services not provided by the City Attorney, mostly related to employment law items. These items are typically handled by a separate firm because the City Attorney represents the City Council, who is the appeal body for employment matters. Utilizing the same attorney to advise staff on employment matters who will advise the Council on appeal matters can give the appearance of a biased system. There is also a budget line item for citywide harassment training. While the City was previously required to train supervisors

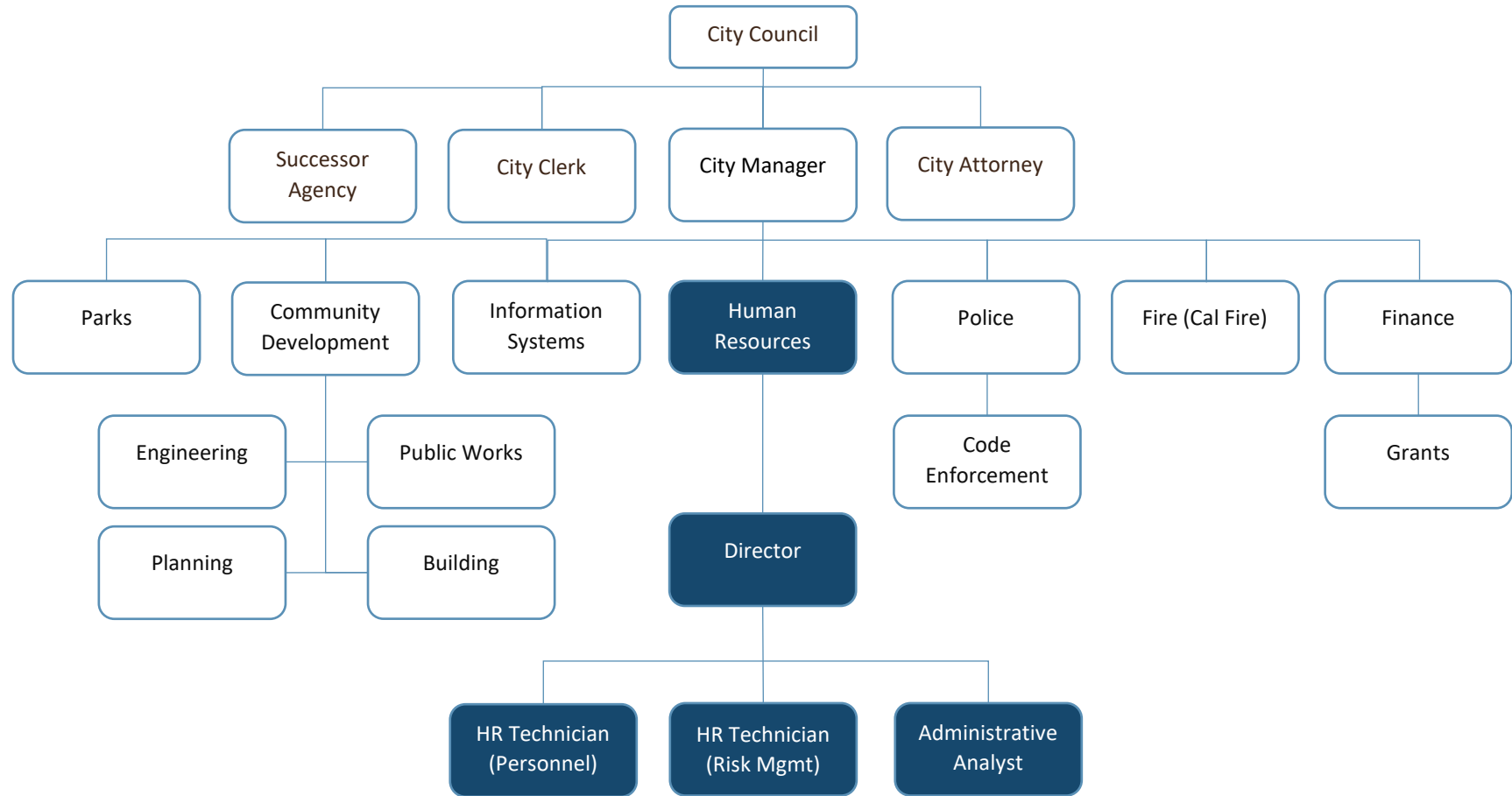
every other year, as of 2020, all employees must receive training every other year. Additionally, claims tracking software was previously budgeted in both the Human Resources and Information Services budgets. Upon approval of moving to RiskEnvision Lite for this purpose, the cost of the software was moved into the Risk Management budget.

The fund itself maintains a balance designated for claims payment should we have any claims or lawsuits not covered by our insurance. The fund balance is separate from the operating budget.

Department Staffing & Structure

The Human Resources Department is staffed with four positions. The Director of Human Resources reports to the City Manager and has overall responsibility for the department. The department is also staffed with one Administrative Analyst and two Human Resources Technicians.

Human Resources Organization Chart



	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Interfund Charges						
4348 Interfund Charges Revenue - Ad	355,359	403,792	403,792	370,143	403,792	403,792
Total Interfund Charges	\$355,359	\$403,792	\$403,792	\$370,143	\$403,792	\$403,792
Refunds						
4659 Refunds and Reimbursements	-	286	-	0	-	-
Total Refunds	\$0	\$286	\$0	\$0	\$0	\$0
Total Revenues	\$355,359	\$404,078	\$403,792	\$370,143	\$403,792	\$403,792
Salaries & Benefits						
5000 Salaries / Full-Time	-	-	310,916	291,863	301,860	312,952
5100 Salaries / Overtime	8	-	-	0	-	-
5105 Salaries - Leave Payout	2,827	191	5,908	5,736	5,736	-
5200 Salaries - Auto & Expense Allo	938	904	1,115	858	1,083	900
5300 Public Employees Retirement Sy	65,438	74,581	29,134	27,954	29,134	32,741
5302 Long Term Disability Insurance	940	846	935	835	908	884
5303 Life Insurance Premiums	-	-	316	281	307	301
5304 Workers Compensation Insurance	-	-	31,885	29,933	30,956	29,762
5305 Medicare Tax- Employer's Share	3,666	4,230	4,688	4,402	4,551	4,511
5306 Unfunded Accrued Liability	-	-	37,199	30,044	37,199	42,261
5308 Deferred Compensation/Full-tim	6,386	5,390	6,427	5,993	6,240	6,653
5309 Unemployment Insurance	881	679	1,031	1,001	1,001	840
5310 Section 125 Benefit Allow.	64,291	48,943	55,914	49,918	54,285	60,506
Total Salaries & Benefits	\$479,945	\$445,055	\$485,468	\$448,818	\$473,260	\$492,311
Materials & Services						
6402 Telephone & Fax Charges	2,480	2,533	2,500	2,447	2,600	2,700
6410 Advertising/Job Announcements	1,675	2,013	2,000	1,518	1,600	2,000
6413 Promotional Items	-	-	6,000	3,916	4,200	6,000
6414 Professional Dues	-	178	1,500	520	520	520
6416 Office Supplies/Expendable	2,796	5,228	6,000	2,856	4,000	5,000
6417 Software Costs	440	250	560	80	80	-
6440 Contracted Services	27,355	25,766	10,000	4,120	4,931	10,000
6460 Pre-Employment Costs	3,773	5,581	5,501	5,501	5,501	5,500
6462 Employment Recruitment Costs	147	428	450	364	400	450
6530 Conference/Training/Ed	8,120	4,599	8,000	4,556	4,900	6,000
Total Materials & Services	\$46,786	\$46,576	\$42,511	\$25,878	\$28,732	\$38,170
Interfund Charges						
6900 Interfund Charge - Fac. Maint.	3,780	3,890	3,820	3,502	3,890	3,890
6902 Interfund Charges - Central Su	123	70	200	27	70	70
6918 Interfund Charges- Comp Maint	15,470	20,045	20,406	18,706	20,045	20,045
6920 Interfund Charges - Computer R	1,474	4,815	4,815	4,414	4,815	4,815
Total Interfund Charges	\$20,847	\$28,820	\$29,241	\$26,649	\$28,820	\$28,820
Total Expenses	\$547,578	\$520,451	\$557,220	\$501,345	\$530,812	\$559,301
Total HR/Risk Management Net Surplus/	(\$192,219)	(\$116,373)	(\$153,428)	(\$131,202)	(\$127,020)	(\$155,509)

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POLICE DEPARTMENT



Department Summary

At the Madera Police Department, Police Chief Dino Lawson leads and directs a dedicated, diverse workforce of 70 sworn peace officers and 35 non-sworn employees who are ready to provide superior service delivery through the three main divisions and functions of the organization. The Department consists of the following divisions:

- *Administration Division:* Community outreach, including 97 Neighborhood Watch programs dispatch, and non-sworn personnel
 - *Operations Division:* The largest division of the department comprised of patrol personnel
 - *Investigations Division:* Detective Unit, Special Investigations Unit, and Code Enforcement
- The Madera Police Department works to be true partners with the community and strives to meet the frequent needs of the public, laboring to reduce crime, fear, and disorder by creating a foundation of superior service delivery, citizen/police partnerships and proactive problem-solving strategies through organizational planning and visionary processes.

Code Enforcement and Animal Control are also part of the Police Department.

The Code Enforcement division is committed to enhancing the quality of life for residents by addressing concerns about unsafe, unhealthy, or unsightly conditions in homes, neighborhoods and the entire community.

Animal Control enforces animal control laws, responds to animal-related emergencies and routine calls, and takes dead, stray, and abandoned animals to the animal shelter.

Responsibility

The Police Department is tasked with:

- Forming partnerships with community members and stakeholders to address matters of public safety and concern
- Safeguarding lives and property
- Protecting the innocent against deception, the weak against oppression or intimidation and the peaceful against violence and disorder
- Identifying and apprehending criminal offenders
- Reducing the opportunities for the commission of crimes through preventive patrol and deterrence measures
- Improving the safety of the motoring public through the enforcement of traffic laws
- Ensuring that the City is safe and attractive via proactive Code Enforcement
- Maintaining public safety and the wellbeing of animals through the

education and enforcement of city, state and federal animal laws

Key Accomplishments

Overview of accomplishments in FY 2019/20:

- The popularity of the department's community outreach programs continues to grow as applications for the Citizens' Academy, Parent Project, and MadKids Camp exceeded the number of spots available. As a result, an additional three Citizens' Academy classes, with one being in Spanish, were added.
- Every patrol officer is now equipped with a body-worn camera which garners public trust and the ability to quickly resolve citizen complaints, thereby helping protect the city against frivolous complaints.
- The department has delivered, once again, on the promise of achieving faster response times with the passage of Measure K. For the last two years, officers have lowered their response time by 30 seconds.
- Measure K enabled the department to hire 11 new officers beginning in 2017. This new staffing has significantly increased the capacity of the department. Officer-initiated field activity has increased by over 46 percent during this time, which is critical to the department's mission since this proactive component of policing has the greatest impact on property crimes and certain violent crimes, such as street robberies.
- The department utilizes social media to help spread and receive information. The department currently has more than

44,500 social media followers, creating a network to disseminate information and work collaboratively with the public to solve crimes that may have otherwise gone unsolved. The department's weekly feature titled "#WhoIsThisWednesday" promotes posts with surveillance videos of crimes, allowing the public to help identify suspects. This program has a success rate of over 60 percent.

- Members of the department participated in 15 Neighborhood Watch meetings, with over 97 Neighborhood Watch groups and five Business Watch groups respectively.
- The Communications Center received and processed over 122,400 emergency and non-emergency calls for service in 2019.
- Department personnel handled 60,432 events, which included calls for service and officer-initiated activity, in 2019.
- Responded to 2,187 welfare checks, 1,448 burglar alarms, 1,605 stray animal calls, and 3,646 request-for-assistance calls in 2019.
- Successfully integrated the Code Enforcement Division within the Police Department.
- Implemented a new Code Enforcement tracking system.
- Code Enforcement conducted 518 rental housing inspections; a 33 percent increase compared to 2018.
- Code Enforcement personnel handled 308 public nuisance complaints, issuing 537 notice-of-violations and citations.
- The Investigations Unit handled 1,177 cases in 2019, a 29 percent increase from

2018, and closed over 99 percent percent of the cases during the calendar year.

- Officers arrested 338 persons for driving under the influence.
- Personnel completed 38 homeless encampment/river cleanups in coordination with Public Works.
- PD partnered with Criscom Company to proactively seek out grant funding for public safety. Criscom is currently working on a multimillion-dollar SAFER grant to hire seven fire fighters and submitted for COVID-19 grant funding for the City.
- \$130,000 added to Measure K Police Reserve Fund

Goals & Performance Measures

- Continue to grow the department's community outreach programs which fosters trust and mutual respect
- Pursue technology that allows the department to be more efficient and effective at deterring and solving crime
- Continue to grow the department's social media presence which allows the public to take an active role in crime fighting and gives them a voice in how they want Madera to be policed
- Code Enforcement will continue to maintain high levels of responsiveness to reported nuisances through the monitoring and improving upon the division's current performance measures
- Employ improved strategies related to the use of citations, by seeking to implement strategies to ensure that enforcement

costs are borne by the violator and not by the taxpayers

- Expand animal control public education efforts to increase responsible pet ownership and reduce the stray/feral animal population

Department Fund Summary

The Police Department operates under the following budgets and funding sources:

- PD Administration
- Measure K- Police
- Community Corrections Partnership
- School Policing
- PD Housing Authority
- COPS Hiring Program
- Supplemental Law Enforcement Services Funds (SLESF)
- Justice Assistance Grant (JAG)
- Tobacco Law Enforcement Grant
- Animal Control
- Code Enforcement
- Selective Traffic Enforcement Program (STEP)
- Alcoholic Beverage Control (ABC)

The following is a summary of each:

PD Administration

The PD Administration budget provides for 52.5 full-time sworn police officers and 23 non-sworn personnel to carry out the primary functions of the department. This budget also

makes up the bulk of the department's maintenance and operations costs.

Measure K- Police

The Measure K-Police budget provides for 11 full-time sworn police officers and three non-sworn personnel. This budget also provides funding to improve police technology and equipment and plan for the growth of the department.

Community Corrections Partnership

The Community Corrections Partnership budget funds the cost of one Special Investigations Police Sergeant. The funding source comes from the passage of AB109 in 2011 that effectively shifted the responsibility for the supervision of specified offenders from the state to the counties.

School Policing

The School Policing budget provides for two full-time sworn police officers whose sole focus is the policing of MUSD campuses.

PD Housing Authority

The PD Housing Authority budget provides for one full-time sworn police officer whose sole focus is issues arising from properties under the jurisdiction of the housing authority.

COPS Hiring Program

The COPS Hiring Program is a grant from the U.S. Department of Justice which funds the hire of 2.25 full-time sworn police officers who are military veterans.

Supplemental Law Enforcement Services Funds (SLESF)

These funds are a grant from the State of California to be spent on “front line law enforcement services.” SLESF funds can be used for salaries, services, supplies, equipment, and administrative overhead. The department receives \$100,000 annually.

Justice Assistance Grant (JAG)

JAG is federal criminal justice funding to state and local jurisdictions that can be used to support a broad range of state and local government projects, including those designed to prevent and control crime. This year the department will have \$36,625 of these funds available.

Tobacco Law Enforcement Grant

The California Healthcare, Research, and Prevention Tax Act of 2016 (Proposition 56) increased taxes on cigarettes and other tobacco products by \$2.00 starting in April 2017. These funds support local agencies enforcing tobacco-related statutes and ordinances, including efforts to reduce the illegal sale of tobacco products to minors. This year the police department will have \$32,079 of these funds available.

Animal Control

The Animal Control budget provides for two full-time animal control officers who protect and serve the citizens and animals in the city, through education and enforcement of local, state and federal animal laws.

Code Enforcement

The Code Enforcement budget provides for six full-time code enforcement personnel, one part-time Code Enforcement Officer, two part-

time clerical staff, and one full-time Neighborhood Outreach Specialist.

Selective Traffic Enforcement Program (STEP)

The State of California Office of Traffic Safety (OTS) awarded a grant of \$110,000 to the Madera Police Department. STEP helps police officers to help residents obey traffic laws, like wearing their seatbelt and avoiding speeding or impaired driving. The grant award allows the Madera Police Department to perform overtime operations related to DUI checkpoints and saturation patrols as well as traffic enforcement operations linked to distracted driving and primary collision factors. The grant also allows the Madera PD to purchase electronic citation data collection devices and provide training to identify persons under the influence.

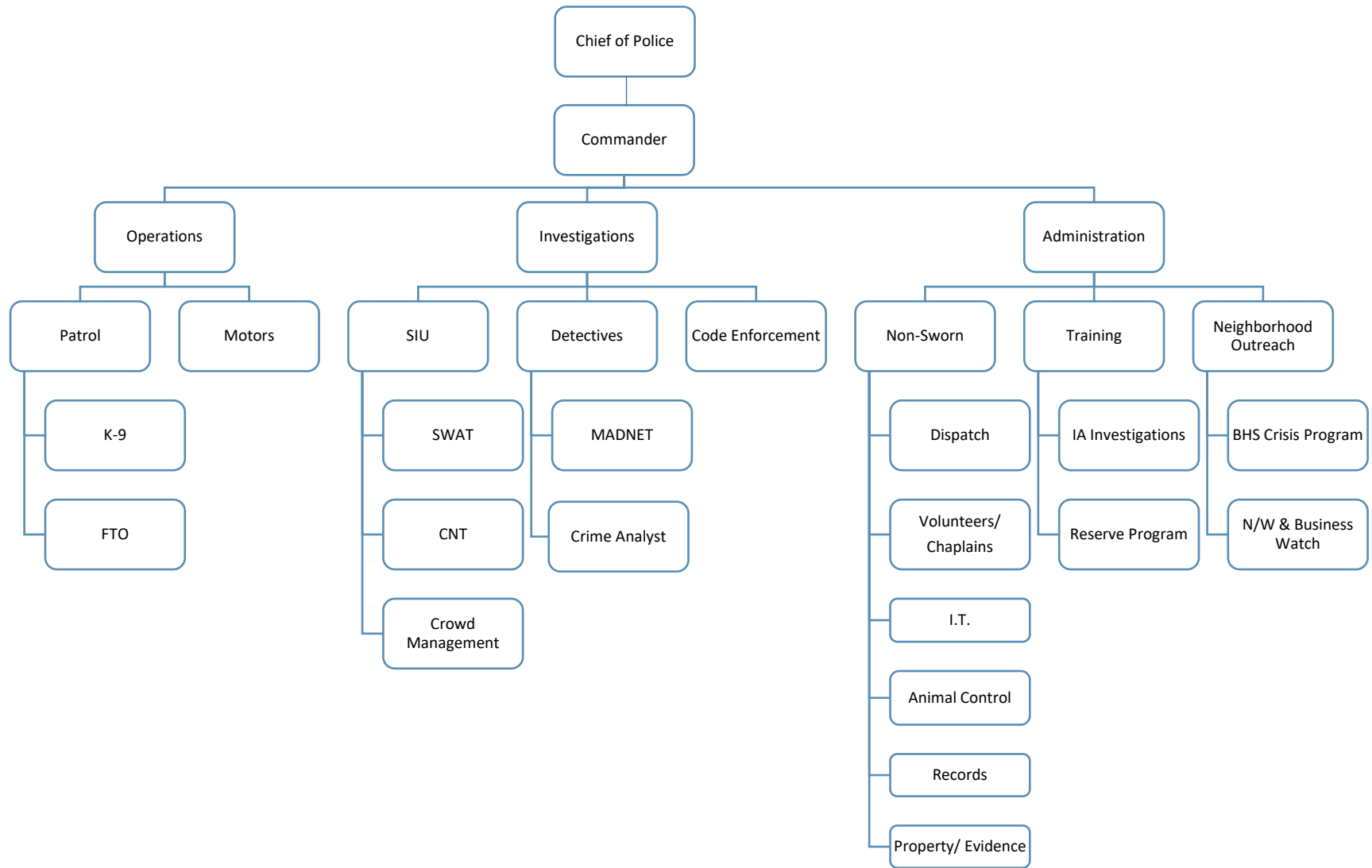
Alcoholic Beverage Control (ABC)

The California Office of Traffic and Safety awarded the Madera Police Department with an \$18,000 grant through the National Highway Traffic Safety Administration to battle alcohol-related harm. This gives police officers additional resources to reduce the availability of alcohol to minors and reduce alcohol-related crime. It also is used for holiday enforcement efforts.

Department Staffing & Structure

Refer to the organization chart.

Police Department Organization Chart



	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Taxes						
4075 Public Safety Tax/Prop 172	167,989	151,155	150,000	126,188	150,131	151,190
Total Taxes	\$167,989	\$151,155	\$150,000	\$126,188	\$150,131	\$151,190
Licenses & Permits						
4264 Marijuana Cultivation Permit	149	-	-	149	-	-
Total Licenses & Permits	\$149	\$0	\$0	\$149	\$0	\$0
Fines & Forfeiture						
4235 Citation Sign Off/Veh Release	20,870	23,078	20,000	14,580	20,000	19,000
4550 Revenue/ Court Fines / Forfeit	179,244	375,904	291,432	310,689	310,689	265,000
4552 Parking Ticket Penalties	85,219	52,428	95,000	70,679	80,379	80,000
Total Fines & Forfeiture	\$285,333	\$451,410	\$406,432	\$395,948	\$411,068	\$364,000
Charges for Services						
4199 Madera District Fair Revenue	-	-	18,400	17,439	17,439	-
4203 Background Check/Report Fee	2,512	1,610	1,500	1,460	1,578	1,500
4207 PD Cost Recov Fees	9,636	15,407	15,000	16,949	15,099	12,000
4211 False Alarm Response Fees	14,560	10,300	13,500	9,400	10,094	12,000
4217 County Jail Booking Fees	1,990	2,551	6,000	1,803	2,500	3,000
4263 Alarm Permit Fees	27,675	28,131	28,650	32,400	31,650	28,000
4658 Revenue/Towing Fees	52,897	55,697	55,000	54,276	55,583	55,000
Total Charges for Services	\$109,270	\$113,696	\$138,050	\$133,727	\$133,943	\$111,500
State Grants						
4440 P.O.S.T. Reimbursement	759	-	2,000	0	-	2,000
4504 Police CCP Funding	247,015	-	-	0	-	-
Total State Grants	\$247,774	\$0	\$2,000	\$0	\$0	\$2,000
Rental Income						
4190 Rental Income	-	-	-	68,192	68,192	62,346
Total Rental Income	\$0	\$0	\$0	\$68,192	\$68,192	\$62,346
Gains & Proceeds						
4671 Sale of Real and Personal Prop	557	3,923	12,781	12,781	12,909	-
4752 Proceeds From Lease Financing	895,900	-	-	0	-	-
Total Gains & Proceeds	\$896,457	\$3,923	\$12,781	\$12,781	\$12,909	\$0
Refunds						
4657 Miscellaneous Revenue	36,007	25,115	28,000	25,576	28,000	28,000
4659 Refunds and Reimbursements	57,494	63,538	95,000	45,531	62,267	45,000
Total Refunds	\$93,501	\$88,653	\$123,000	\$71,107	\$90,267	\$73,000
Transfers In						
4355 Transfer-In	145,385	145,974	145,974	133,810	145,974	145,974
Total Transfers In	\$145,385	\$145,974	\$145,974	\$133,810	\$145,974	\$145,974
Total Revenues	\$1,945,858	\$954,811	\$978,237	\$941,902	\$1,012,484	\$910,010
Salaries & Benefits						
5000 Salaries / Full-Time	4,479,538	4,561,411	4,929,124	4,617,701	4,785,557	4,895,116
5005 Salaries / Part-time	8,243	1,535	146	2,119	1,400	24,968
5100 Salaries / Overtime	258,672	230,447	249,213	223,545	241,954	285,530
5105 Salaries - Leave Payout	-	-	222,361	222,488	215,884	200,000
5110 Salaries/Uniform Pay	60,174	53,014	63,952	59,979	62,089	60,608
5200 Salaries - Auto & Expense Allo	675	-	-	0	-	-
5300 Public Employees Retirement Sy	2,000,317	2,250,446	975,147	935,675	975,147	1,046,340
5302 Long Term Disability Insurance	-	-	14,520	12,975	14,097	14,093
5303 Life Insurance Premiums	-	-	4,552	4,072	4,419	4,467
5304 Workers Compensation Insurance	-	-	547,846	511,927	531,889	514,076
5305 Medicare Tax- Employer's Share	-	-	79,505	74,275	77,189	80,309
5306 Unfunded Accrued Liability	-	-	1,342,534	1,056,544	1,342,534	1,465,118
5307 Deferred Comp/Part-Time	311	42	5	57	40	713
5308 Deferred Compensation/Full-tim	31,692	31,253	31,965	29,926	31,034	30,411

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
5309 Unemployment Insurance	16,382	12,999	14,677	14,395	14,440	14,771
5310 Section 125 Benefit Allow.	1,090,388	931,889	1,035,769	925,292	1,005,601	929,828
Total Salaries & Benefits	\$8,777,573	\$8,824,780	\$9,511,316	\$8,690,970	\$9,303,274	\$9,566,348
Materials & Services						
6401 Gas and Electric Utilities	55,746	34,045	66,116	66,116	66,116	65,000
6402 Telephone & Fax Charges	78,012	95,144	99,124	99,124	99,124	89,300
6414 Professional Dues	3,201	2,701	3,500	2,922	1,200	3,500
6415 Publications/Subscriptions	2,861	3,147	3,985	3,246	3,121	3,985
6416 Office Supplies/Expendable	16,335	14,967	19,097	18,894	19,097	14,000
6418 Postage / Other Mailing Charge	9,257	9,477	10,000	7,174	9,500	10,000
6425 Vehicle Fuel, Supplies & Maint	141,900	132,503	140,000	113,188	136,286	140,000
6440 Contracted Services	228,580	191,712	224,000	203,954	225,161	230,000
6462 Employment Recruitment Costs	20,054	20,878	20,000	11,603	15,000	10,000
6518 Other Supplies	267,677	25,261	20,524	20,599	20,700	15,000
6530 Conference/Training/Ed	59,960	59,273	70,000	56,997	70,000	40,000
6532 Maintenance/Other Supplies	23	14,452	531	0	-	14,452
Total Materials & Services	\$883,606	\$603,560	\$676,877	\$603,817	\$665,305	\$635,237
Interfund Charges						
6900 Interfund Charge - Fac. Maint.	56,542	58,218	60,459	55,421	58,218	58,218
6902 Interfund Charges - Central Su	1,928	1,199	1,192	1,305	1,315	1,199
6907 Interfund Chrg/Vehicle Replcmt	160,167	9,167	157,666	144,527	144,527	9,167
6908 Interfund Chrg/Vehicle Maint.	178,657	148,768	141,492	129,701	148,768	148,768
6918 Interfund Charges- Comp Maint	243,660	300,669	306,093	280,585	300,669	300,669
6920 Interfund Charges - Computer R	72,886	77,906	77,906	71,414	77,906	77,906
6924 Interfund Charges- Motor Renta	-	2,536	-	0	2,536	2,536
Total Interfund Charges	\$713,840	\$598,463	\$744,808	\$682,953	\$733,939	\$598,463
Functional Expenses						
6552 Investigative Expenses	20,088	19,715	22,000	21,925	21,925	25,000
Total Functional Expenses	\$20,088	\$19,715	\$22,000	\$21,925	\$21,925	\$25,000
Special Payments						
6449 Bond Cost of Issuance Fees	22,464	-	-	0	-	-
6560 Liability / Property Insurance	42,486	45,929	54,720	54,720	54,720	60,953
6562 Retiree Insurance Premiums	5,856	3,280	4,500	0	4,500	3,280
8000 Interest Expense	29,673	22,520	19,672	19,652	19,672	16,746
8001 Principal Payment	-	-	-	0	-	108,200
8002 Lease Payment	967,604	102,500	105,300	105,300	105,300	108,200
Total Special Payments	\$1,068,083	\$174,229	\$184,192	\$179,672	\$184,192	\$297,379
Capital Outlay						
7000 Vehicles and Equipment	31,257	66,494	-	0	-	-
7050 Construction/Infrastructure	-	1,124,813	-	0	-	-
Total Capital Outlay	\$31,257	\$1,191,307	\$0	\$0	\$0	\$0
Total Expenses	\$11,494,447	\$11,412,054	\$11,139,193	\$10,179,337	\$10,908,635	\$11,122,427
Total PD Administration Net Surplus/(Deficit)	(\$9,548,589)	(\$10,457,243)	(\$10,160,956)	(\$9,237,435)	(\$9,896,151)	(\$10,212,417)

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	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Salaries & Benefits						
5000 Salaries / Full-Time	17,735	-	-	0	-	-
5100 Salaries / Overtime	2,353	-	-	0	-	-
5105 Salaries - Leave Payout	4,532	-	-	0	-	-
5110 Salaries/Uniform Pay	284	-	-	0	-	-
5300 Public Employees Retirement Sy	3,688	-	-	0	-	-
5302 Long Term Disability Insurance	62	-	-	0	-	-
5303 Life Insurance Premiums	21	-	-	0	-	-
5304 Workers Compensation Insurance	2,322	-	-	0	-	-
5305 Medicare Tax- Employer's Share	378	-	-	0	-	-
5310 Section 125 Benefit Allow.	7,284	-	-	0	-	-
Total Salaries & Benefits	\$38,659	\$0	\$0	\$0	\$0	\$0
Total Expenses	\$38,659	\$0	\$0	\$0	\$0	\$0
Total PD - AB109 Net Surplus/(Deficit)	(\$38,659)	\$0	\$0	\$0	\$0	\$0

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Refunds						
4659 Refunds and Reimbursements	145,233	142,300	151,557	109,039	151,557	142,300
Total Refunds	\$145,233	\$142,300	\$151,557	\$109,039	\$151,557	\$142,300
Total Revenues	\$145,233	\$142,300	\$151,557	\$109,039	\$151,557	\$142,300
Salaries & Benefits						
5000 Salaries / Full-Time	71,228	124,871	138,503	117,857	134,469	95,845
5100 Salaries / Overtime	3,189	11,320	9,758	8,157	9,474	-
5105 Salaries - Leave Payout	3,067	12,697	6,220	4,950	6,039	-
5110 Salaries/Uniform Pay	1,017	980	1,545	1,265	1,500	1,017
5300 Public Employees Retirement Sy	14,441	28,124	37,344	32,465	37,344	27,774
5302 Long Term Disability Insurance	245	407	436	356	423	276
5303 Life Insurance Premiums	71	102	113	92	110	71
5304 Workers Compensation Insurance	6,897	14,660	15,618	13,262	15,163	9,115
5305 Medicare Tax- Employer's Share	1,138	2,014	2,240	1,903	2,175	1,405
5306 Unfunded Accrued Liability	-	-	37,642	29,477	37,642	40,926
5309 Unemployment Insurance	210	583	428	416	416	210
5310 Section 125 Benefit Allow.	25,610	18,734	30,343	26,006	29,459	21,993
Total Salaries & Benefits	\$127,113	\$214,492	\$280,190	\$236,206	\$274,214	\$198,632
Total Expenses	\$127,113	\$214,492	\$280,190	\$236,206	\$274,214	\$198,632
Total PD - CCP Net Surplus/(Deficit)	\$18,120	(\$72,192)	(\$128,633)	(\$127,167)	(\$122,657)	(\$56,332)

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	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Charges for Services						
4219 MUSD Police Contract Charges	262,236	281,271	262,327	225,040	262,327	262,236
Total Charges for Services	\$262,236	\$281,271	\$262,327	\$225,040	\$262,327	\$262,236
Total Revenues	\$262,236	\$281,271	\$262,327	\$225,040	\$262,327	\$262,236
Salaries & Benefits						
5000 Salaries / Full-Time	151,550	158,373	157,175	146,856	152,597	152,230
5100 Salaries / Overtime	9,592	10,729	14,895	10,899	14,461	10,000
5105 Salaries - Leave Payout	-	-	6,558	6,226	6,367	-
5110 Salaries/Uniform Pay	1,955	2,081	2,046	1,908	1,986	2,034
5300 Public Employees Retirement Sy	39,525	41,969	41,398	39,540	41,398	44,234
5302 Long Term Disability Insurance	483	512	528	471	513	504
5303 Life Insurance Premiums	136	141	142	132	144	142
5304 Workers Compensation Insurance	14,588	17,038	17,751	16,561	17,234	15,427
5305 Medicare Tax- Employer's Share	2,480	2,596	2,551	2,383	2,477	2,382
5306 Unfunded Accrued Liability	-	-	45,614	35,749	45,614	49,453
5309 Unemployment Insurance	420	388	433	420	420	420
5310 Section 125 Benefit Allow.	26,892	30,536	42,830	38,256	41,583	37,100
Total Salaries & Benefits	\$253,693	\$268,302	\$331,921	\$299,401	\$324,794	\$313,926
Total Expenses	\$253,693	\$268,302	\$331,921	\$299,401	\$324,794	\$313,926
Total Schools Policing Net Surplus/(Deficit)	\$8,543	\$12,969	(\$69,594)	(\$74,361)	(\$62,467)	(\$51,690)

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Refunds						
4661 Refunds and Reimb/Housing Auth	128,675	98,932	132,000	132,433	132,000	128,675
Total Refunds	\$128,675	\$98,932	\$132,000	\$132,433	\$132,000	\$128,675
Total Revenues	\$128,675	\$98,932	\$132,000	\$132,433	\$132,000	\$128,675
Salaries & Benefits						
5000 Salaries / Full-Time	74,595	71,139	78,429	73,372	76,145	78,061
5100 Salaries / Overtime	-	3,618	10,291	7,990	9,991	-
5105 Salaries - Leave Payout	3,151	2,910	10,669	4,786	10,358	-
5110 Salaries/Uniform Pay	1,017	1,023	1,017	952	991	1,017
5300 Public Employees Retirement Sy	19,330	8,179	20,987	20,038	20,987	22,675
5302 Long Term Disability Insurance	251	199	263	234	255	252
5303 Life Insurance Premiums	71	71	71	70	77	71
5304 Workers Compensation Insurance	6,921	7,647	9,577	8,700	9,298	7,424
5305 Medicare Tax- Employer's Share	-	-	1,353	1,235	1,314	1,147
5306 Unfunded Accrued Liability	-	-	23,203	18,183	23,203	25,158
5309 Unemployment Insurance	210	210	253	246	246	210
5310 Section 125 Benefit Allow.	25,456	15,919	25,070	22,367	24,340	21,993
Total Salaries & Benefits	\$132,144	\$112,056	\$181,183	\$158,173	\$177,205	\$158,008
Total Expenses	\$132,144	\$112,056	\$181,183	\$158,173	\$177,205	\$158,008
Total PD Housing Authority Net Surplus/	(\$3,469)	(\$13,124)	(\$49,183)	(\$25,740)	(\$45,205)	(\$29,333)

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
State Grants						
4456 COPS Hiring Program Grant	125,000	219,750	187,500	93,250	215,355	125,000
Total State Grants	\$125,000	\$219,750	\$187,500	\$93,250	\$215,355	\$125,000
Total Revenues	\$125,000	\$219,750	\$187,500	\$93,250	\$215,355	\$125,000
Salaries & Benefits						
5000 Salaries / Full-Time	84,057	243,437	156,408	145,579	151,852	148,670
5100 Salaries / Overtime	2,896	23,816	13,055	10,874	12,675	-
5105 Salaries - Leave Payout	8,928	8,014	9,377	9,119	9,104	-
5110 Salaries/Uniform Pay	1,277	4,124	2,629	2,453	2,552	2,553
5300 Public Employees Retirement Sy	15,243	32,786	19,193	18,375	19,193	19,392
5302 Long Term Disability Insurance	271	758	452	403	439	433
5303 Life Insurance Premiums	82	256	167	149	162	157
5304 Workers Compensation Insurance	8,501	27,103	18,070	16,719	17,544	14,139
5305 Medicare Tax- Employer's Share	1,406	4,188	2,673	2,475	2,595	2,245
5306 Unfunded Accrued Liability	-	-	44,619	34,984	44,619	48,405
5309 Unemployment Insurance	296	1,355	620	602	602	528
5310 Section 125 Benefit Allow.	21,497	43,118	34,480	30,816	33,476	29,923
Total Salaries & Benefits	\$144,454	\$388,955	\$301,743	\$272,548	\$294,813	\$266,445
Total Expenses	\$144,454	\$388,955	\$301,743	\$272,548	\$294,813	\$266,445
Total COPS Hiring Program Grant Net	(\$19,454)	(\$169,205)	(\$114,243)	(\$179,298)	(\$79,458)	(\$141,445)

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Licenses & Permits						
4101 Animal License Revenue	10,202	6,472	13,000	5,352	6,342	12,000
Total Licenses & Permits	\$10,202	\$6,472	\$13,000	\$5,352	\$6,342	\$12,000
Fines & Forfeiture						
4551 Fines/Penalties for Violation	225	825	1,000	50	809	1,000
Total Fines & Forfeiture	\$225	\$825	\$1,000	\$50	\$809	\$1,000
Gains & Proceeds						
4671 Sale of Real and Personal Prop	-	-	-	3,350	3,384	-
Total Gains & Proceeds	\$0	\$0	\$0	\$3,350	\$3,384	\$0
Refunds						
4657 Miscellaneous Revenue	771	1,141	800	612	1,118	800
4659 Refunds and Reimbursements	-	-	-	538	538	-
Total Refunds	\$771	\$1,141	\$800	\$1,150	\$1,656	\$800
Total Revenues	\$11,198	\$8,438	\$14,800	\$9,902	\$12,191	\$13,800
Salaries & Benefits						
5000 Salaries / Full-Time	73,424	63,470	53,956	51,804	52,384	76,107
5100 Salaries / Overtime	392	1,209	1,045	957	1,015	3,000
5105 Salaries - Leave Payout	-	1,310	3,023	2,935	2,935	-
5110 Salaries/Uniform Pay	989	816	711	670	690	1,207
5300 Public Employees Retirement Sy	12,883	16,161	5,030	4,902	5,030	7,963
5302 Long Term Disability Insurance	256	196	53	51	51	139
5303 Life Insurance Premiums	76	86	26	25	25	71
5304 Workers Compensation Insurance	6,571	6,497	5,816	5,582	5,647	7,524
5305 Medicare Tax- Employer's Share	1,128	996	854	820	829	1,164
5306 Unfunded Accrued Liability	-	-	6,965	5,620	6,965	7,952
5308 Deferred Compensation/Full-tim	3,001	2,339	672	652	652	-
5309 Unemployment Insurance	630	365	407	265	395	420
5310 Section 125 Benefit Allow.	17,014	12,213	12,578	11,472	12,212	16,520
Total Salaries & Benefits	\$116,364	\$105,658	\$91,136	\$85,755	\$88,830	\$122,067
Materials & Services						
6418 Postage / Other Mailing Charge	-	45	1,000	0	-	45
6425 Vehicle Fuel, Supplies & Maint	-	1,648	3,555	3,697	3,624	2,400
6440 Contracted Services	138,329	150,055	150,000	27	150,000	150,000
6530 Conference/Training/Ed	-	718	2,500	585	2,500	2,500
Total Materials & Services	\$138,329	\$152,466	\$157,055	\$4,309	\$156,124	\$154,945
Interfund Charges						
6902 Interfund Charges - Central Su	275	130	33	69	130	130
6907 Interfund Chrg/Vehicle Replcmt	4,267	4,267	3,732	3,421	4,267	4,267
6908 Interfund Chrg/Vehicle Maint.	6,603	5,992	6,230	5,711	5,992	5,992
Total Interfund Charges	\$11,145	\$10,389	\$9,995	\$9,201	\$10,389	\$10,389
Total Expenses	\$265,838	\$268,513	\$258,186	\$99,265	\$255,343	\$287,401
Total Animal Control Net Surplus/(Deficit)	(\$254,640)	(\$260,075)	(\$243,386)	(\$89,363)	(\$243,152)	(\$273,601)

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Licenses & Permits						
4070 License Tax Revenue	-	58,068	4,282	4,330	4,330	4,000
Total Licenses & Permits	\$0	\$58,068	\$4,282	\$4,330	\$4,330	\$4,000
Fines & Forfeiture						
4551 Fines/Penalties for Violation	275,380	152,944	100,000	46,385	50,000	100,000
4554 Vehicle Abatement Fee	52,118	40,057	52,000	0	39,256	52,000
4684 Cost Recovery for Weed Abateme	1,567	2,487	10,000	1,053	1,053	10,000
Total Fines & Forfeiture	\$329,065	\$195,488	\$162,000	\$47,438	\$90,309	\$162,000
Charges for Services						
4076 Registration Fee	5,015	10,360	11,950	710	1,000	5,000
4202 Application Fee	125	3,325	3,000	1,825	2,000	3,000
4203 Background Check/Report Fee	1,100	752	1,100	525	737	1,000
4228 Graffiti Ordinance	238	-	-	0	-	226
4556 Multi-Family Inspection Fees	17,993	14,492	10,000	1,690	2,000	2,000
4561 Rental Inspection Fee	-	6,174	7,500	13,691	13,535	8,000
4562 Taxi Cab Inspection Fee	420	-	420	0	-	-
Total Charges for Services	\$24,891	\$35,103	\$33,970	\$18,441	\$19,272	\$19,226
Local Grnt & Donation						
4555 LEA Tire Grant	2,164	436	-	0	-	-
Total Local Grnt & Donation	\$2,164	\$436	\$0	\$0	\$0	\$0
Gains & Proceeds						
4671 Sale of Real and Personal Prop	5,600	3,850	-	0	3,773	-
Total Gains & Proceeds	\$5,600	\$3,850	\$0	\$0	\$3,773	\$0
Refunds						
4659 Refunds and Reimbursements	2,027	85	-	0	83	-
Total Refunds	\$2,027	\$85	\$0	\$0	\$83	\$0
Transfers In						
4355 Transfer-In	18,903	18,903	18,903	17,328	18,903	18,903
Total Transfers In	\$18,903	\$18,903	\$18,903	\$17,328	\$18,903	\$18,903
Total Revenues	\$382,650	\$311,933	\$219,155	\$87,537	\$136,670	\$204,129
Salaries & Benefits						
5000 Salaries / Full-Time	458,138	362,913	338,334	307,648	328,480	287,423
5005 Salaries / Part-time	44,703	36,030	30,612	27,016	29,720	19,680
5100 Salaries / Overtime	3,837	4,490	2,959	2,461	2,873	5,200
5105 Salaries - Leave Payout	64,068	2,733	79,128	12,804	76,823	-
5110 Salaries/Uniform Pay	1,750	1,000	1,000	1,000	1,000	500
5300 Public Employees Retirement Sy	103,726	102,836	40,876	38,780	40,876	38,183
5302 Long Term Disability Insurance	1,435	1,165	1,043	924	1,013	862
5303 Life Insurance Premiums	442	472	465	422	451	462
5304 Workers Compensation Insurance	45,544	39,900	41,130	35,299	39,932	29,700
5305 Medicare Tax- Employer's Share	7,458	6,096	6,076	5,234	5,899	4,727
5306 Unfunded Accrued Liability	-	-	65,712	53,077	65,712	74,653
5307 Deferred Comp/Part-Time	1,846	1,351	1,149	1,015	1,116	738
5308 Deferred Compensation/Full-tim	20,357	14,606	13,272	12,236	12,885	11,821
5309 Unemployment Insurance	2,593	1,741	1,748	1,543	1,697	1,365
5310 Section 125 Benefit Allow.	166,293	111,863	86,388	77,558	83,872	70,566
Total Salaries & Benefits	\$922,190	\$687,196	\$709,892	\$577,017	\$692,349	\$545,880
Materials & Services						
6402 Telephone & Fax Charges	9,302	13,294	10,000	10,267	10,300	10,000
6411 Advertising/Bids and Notices	667	300	1,000	569	700	1,000
6414 Professional Dues	415	285	475	380	475	475
6415 Publications/Subscriptions	195	49	250	74	100	250
6416 Office Supplies/Expendable	4,644	5,634	6,000	1,788	2,200	5,000
6418 Postage / Other Mailing Charge	6,769	6,021	7,800	3,346	4,000	7,800
6425 Vehicle Fuel, Supplies & Maint	3,875	4,118	4,800	2,680	3,500	4,800

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
6437 Weed Abatement Expense	836	1,850	10,000	5,135	9,000	10,000
6440 Contracted Services	13,969	16,685	17,250	9,727	11,000	17,250
6530 Conference/Training/Ed	8,215	5,657	9,000	3,064	4,000	6,000
6532 Maintenance/Other Supplies	4,660	4,123	6,500	2,229	3,000	5,000
Total Materials & Services	\$53,547	\$58,016	\$73,075	\$39,259	\$48,275	\$67,575
Interfund Charges						
6902 Interfund Charges - Central Su	393	-	-	0	-	-
6907 Interfund Chrg/Vehicle Replcmt	12,000	12,000	12,040	11,037	12,000	12,000
6908 Interfund Chrg/Vehicle Maint.	19,255	17,472	16,224	14,872	17,472	17,472
6918 Interfund Charges- Comp Maint	73,485	54,872	55,862	51,207	54,872	54,872
6920 Interfund Charges - Computer R	14,616	13,130	13,130	12,036	13,130	13,130
6924 Interfund Charges- Motor Renta	-	-	340	312	-	-
Total Interfund Charges	\$119,749	\$97,474	\$97,596	\$89,464	\$97,474	\$97,474
Total Expenses	\$1,095,486	\$842,686	\$880,563	\$705,740	\$838,098	\$710,929
Total Code Enforcement Net Surplus/(Deficit)	(\$712,836)	(\$530,753)	(\$661,408)	(\$618,203)	(\$701,428)	(\$506,800)

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Taxes						
4085 Measure K Revenue	(552)	(162,857)	2,434,500	1,799,293	2,161,500	2,257,500
Total Taxes	(552)	(162,857)	\$2,434,500	\$1,799,293	\$2,161,500	\$2,257,500
Rental Income						
4167 Rents and Leases Income	-	-	66,621	0	-	-
4190 Rental Income	-	59,846	-	0	-	-
Total Rental Income	\$0	\$59,846	\$66,621	\$0	\$0	\$0
Total Revenues	(552)	(\$103,011)	\$2,501,121	\$1,799,293	\$2,161,500	\$2,257,500
Salaries & Benefits						
5000 Salaries / Full-Time	823,495	957,954	952,998	885,833	887,000	945,232
5100 Salaries / Overtime	16,330	44,483	43,290	36,152	42,029	49,250
5105 Salaries - Leave Payout	49,035	34,430	90,301	88,522	87,671	-
5110 Salaries/Uniform Pay	11,127	12,477	13,397	12,496	13,007	12,274
5300 Public Employees Retirement Sy	304,012	331,632	159,919	152,203	159,919	171,039
5302 Long Term Disability Insurance	2,735	2,843	2,793	2,474	2,712	2,692
5303 Life Insurance Premiums	886	907	889	794	868	868
5304 Workers Compensation Insurance	79,096	102,092	109,757	102,014	106,560	94,574
5305 Medicare Tax- Employer's Share	-	-	15,957	14,840	15,492	14,737
5306 Unfunded Accrued Liability	-	-	257,110	202,035	257,110	279,954
5307 Deferred Comp/Part-Time	-	-	19	18	18	-
5308 Deferred Compensation/Full-tim	11,352	8,272	5,478	5,087	5,318	6,264
5309 Unemployment Insurance	4,240	3,384	3,116	2,937	3,025	2,940
5310 Section 125 Benefit Allow.	208,031	215,842	230,294	205,509	223,586	200,225
Total Salaries & Benefits	\$1,523,672	\$1,729,697	\$1,885,318	\$1,710,914	\$1,804,315	\$1,780,049
Materials & Services						
6401 Gas and Electric Utilities	-	-	13,200	2,377	13,200	13,200
6416 Office Supplies/Expendable	89,731	23,295	2,660	2,495	2,660	2,660
6425 Vehicle Fuel, Supplies & Maint	336,633	29,862	25,088	23,289	26,583	25,088
6530 Conference/Training/Ed	28,553	12,331	12,400	9,176	10,000	12,400
6532 Maintenance/Other Supplies	-	105,446	193,273	122,139	150,000	150,000
Total Materials & Services	\$454,917	\$170,934	\$246,621	\$159,476	\$202,443	\$203,348
Interfund Charges						
6907 Interfund Chrg/Vehicle Replcmt	-	42,300	46,467	42,595	42,595	42,300
6908 Interfund Chrg/Vehicle Maint.	-	39,052	36,263	33,241	39,052	39,052
6920 Interfund Charges - Computer R	-	2,450	2,450	2,246	2,450	2,450
Total Interfund Charges	\$0	\$83,802	\$85,180	\$78,082	\$84,097	\$83,802
Capital Outlay						
7030 Facilities And Improvements	11,232	248,259	701,430	600,122	701,430	300,000
Total Capital Outlay	\$11,232	\$248,259	\$701,430	\$600,122	\$701,430	\$300,000
Transfer Out						
8200 Transfer Out	-	112,000	112,000	102,667	112,000	112,000
Total Transfer Out	\$0	\$112,000	\$112,000	\$102,667	\$112,000	\$112,000
Total Expenses	\$1,989,821	\$2,344,692	\$3,030,549	\$2,651,261	\$2,904,285	\$2,479,199
Total Measure K Sales Tax - Police Net	(\$1,990,373)	(\$2,447,703)	(\$529,428)	(\$851,968)	(\$742,785)	(\$221,699)

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Local Grnt & Donation						
4559 Tire Amnesty Grant	77,136	34,395	32,123	0	33,707	77,136
Total Local Grnt & Donation	\$77,136	\$34,395	\$32,123	\$0	\$33,707	\$77,136
Total Revenues	\$77,136	\$34,395	\$32,123	\$0	\$33,707	\$77,136
Salaries & Benefits						
5000 Salaries / Full-Time	2,758	6,953	-	0	-	-
5300 Public Employees Retirement Sy	3,564	1,167	-	0	-	-
5302 Long Term Disability Insurance	12	31	-	0	-	-
5303 Life Insurance Premiums	4	1	-	0	-	-
5304 Workers Compensation Insurance	314	776	-	0	-	-
5305 Medicare Tax- Employer's Share	52	128	-	0	-	-
5308 Deferred Compensation/Full-tim	144	356	-	0	-	-
5309 Unemployment Insurance	-	254	-	0	-	-
5310 Section 125 Benefit Allow.	1,458	1,336	-	0	-	-
Total Salaries & Benefits	\$8,306	\$11,002	\$0	\$0	\$0	\$0
Materials & Services						
6412 Advertising/Other	1,903	1,187	1,785	567	1,134	1,785
6418 Postage / Other Mailing Charge	979	696	1,050	0	600	1,050
6440 Contracted Services	15,460	20,940	15,347	14,500	14,500	15,347
6532 Maintenance/Other Supplies	905	570	967	30	700	967
Total Materials & Services	\$19,247	\$23,393	\$19,149	\$15,097	\$16,934	\$19,149
Total Expenses	\$27,553	\$34,395	\$19,149	\$15,097	\$16,934	\$19,149
Total Tire Amnesty Grant Net Surplus/(Deficit)	\$49,583	\$0	\$12,974	(\$15,097)	\$16,773	\$57,987

FIRE DEPARTMENT



Department Summary

The Fire Department remains focused on its core mission: the protection of life and property.

The mission of the Fire Department is to provide effective emergency response to the public in a safe, efficient, and cost-effective manner. The Department strives to protect life, property, and the environment, through the delivery of innovative and efficient quality emergency management services in our community.

The Fire Department is administered by the California Department of Forestry and Fire Protection (CAL FIRE) pursuant to a cooperative fire protection agreement. Policy direction remains with the Madera City Council. Fire Department staff are CAL FIRE employees. CAL FIRE serves and safeguards the citizens and protects the property and resources of California, and provides a multitude of emergency and non-emergency services to the community.

Contracted Services include, but are not limited to:

- Fire suppression and prevention

- Deliver emergency medical services
- Rescue and public service assistance
- Fire menace standbys
- Coordinate response support operations for natural or man-made disasters

The City has continually been contracted with CAL FIRE since 1993 to provide fire protection services.

Responsibility

CAL FIRE provides the organizational support and leadership necessary to:

- *Serve:* We are committed to the safety and well-being of the public and our employees.
- *Collaborate:* We build and maintain cooperative relationships across the state and beyond to benefit the public we serve.
- *Protect:* We integrate fire protection, natural resource management, and fire prevention under a single mission on behalf of the state and local communities.

Key Accomplishments

Overview of accomplishments in FY 2019/20:

- Received delivery of Ladder Truck 58
- Continued the construction on the new Fire Station 58, the first new station constructed since 1978
- Provided orientation training to all city firefighters
- Secured funding to outfit Ladder Truck 58 and ordered all the equipment
- Trained four current firefighters to truck operation level for the new ladder truck
- Secured funding for the purchase of a firefighting Utility Terrain Vehicle (UTV) to provide better fire protection for citizens that live near the river (from Cleveland/Tozer to Riverview/Caitlin Drive)
- Led the response in the Yosemite Street Hotel Fire which included assistance from nine cooperating agencies and 55 firefighters





- Set aside \$200,000 for the Fire Apparatus replacement fund
 - Purchased property next to Fire Station 56 for future expansion
 - Published its first Fire Department Annual Report
- Successfully mitigated 2,806 calls:
- 1,554 emergency medical calls
 - 314 fires
 - 291 motor vehicle accidents
 - 222 assists to other agencies
 - 373 fire alarm responses
 - 143 public service assists (non-emergency calls of service)
 - 81 fire menace standbys (emergency calls non-fire or medical)
 - 41 hazardous material incidents
-
- Identify a work plan to become compliant with Senate Bill No. 1205
 - Complete construction of Fire Station 58
 - Place Ladder Truck 58 in service
 - Reduce response times with the addition of Fire Station 58
 - Complete a Request for Statement of Qualifications (RFQ) to design for Station 56 remodel and Station 58 training grounds
 - Repave the parking lots for Fire Station 56 and Fire Station 57
 - Work on improving Insurance Service Office (ISO) rate to a Class 3 Fire Department, creating a cost savings for citizens and businesses of Madera on their insurance policies
 - In conjunction with the Police Department, research and apply to state, federal, and private grant programs to assist in funding Fire Department operations

Goals & Performance Measures

- Continue effective collaboration with community groups to ensure coordination and integration with local emergency response agencies
- Train an additional 10 firefighters to the truck operational level
- Continue to provide effective fire and life safety education to school-aged children in our community
- Emphasize the prevention of fire and other peril through effective code adoption and enforcement activities in the city

No. 1205. Currently, chief officer coverage is shared between one City of Madera-funded battalion chief and one Madera County-funded battalion chief to maintain one chief officer on duty 24 hours, seven days a week.

Department Staffing & Structure

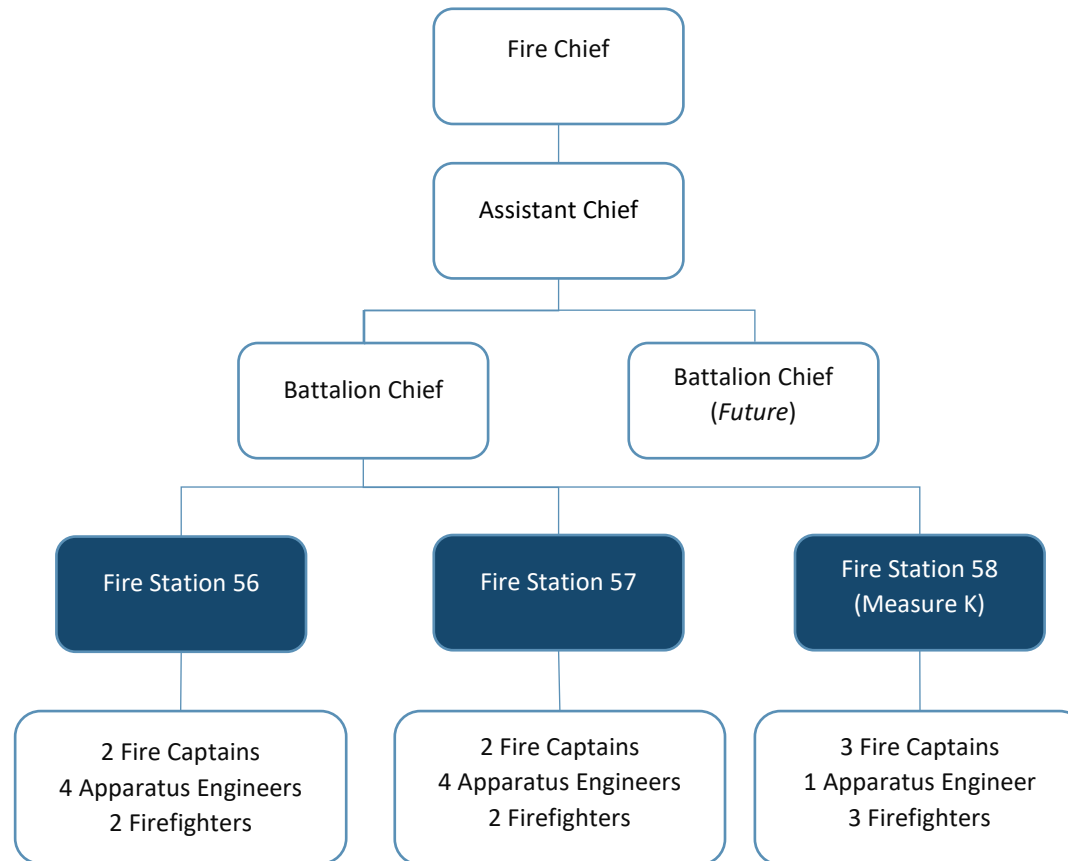
Three fire stations are located within the City:

- Fire Station 56 at 317 North Lake
- Fire Station 57 at 200 South Schnoor
- Fire Station 58 is located at 2558 Condor and is expected to open in the latter 2020

Currently, Station 56 and 57 are always staffed with three firefighters. Both engines, 56 and 57, have three personnel. During grass fires, Engine 56 is reduced to two firefighters while a Type 6 engine is deployed with a single firefighter. The firefighters are supported by a Battalion Chief. It is worth noting that both stations provide reserve engines and the city benefits from CAL FIRE personnel housed proximally to the city that assist in times of need. The new fire station will also always be staffed by three firefighters to operate the new ladder truck increasing the total to nine on-duty firefighters, plus a Battalion Chief.

The addition of a second battalion chief position is required to take on the state mandated inspections outlined in Senate Bill

Fire Department Organization Chart



	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Charges for Services						
4212 Fire Special Svs Fee	49,853	2,688	22,843	22,843	23,071	20,000
4247 Weed Abatement Fee	3,201	3,346	450	450	455	450
Total Charges for Services	\$53,054	\$6,034	\$23,293	\$23,293	\$23,526	\$20,450
Local Grnt & Donation						
4301 Donations	-	-	2,500	2,500	2,525	-
Total Local Grnt & Donation	\$0	\$0	\$2,500	\$2,500	\$2,525	\$0
Interfund Charges						
4346 Interfund Charges Revenue - Co	57,820	57,820	57,820	53,002	57,820	57,820
Total Interfund Charges	\$57,820	\$57,820	\$57,820	\$53,002	\$57,820	\$57,820
Gains & Proceeds						
4671 Sale of Real and Personal Prop	-	-	4,300	4,300	4,343	-
Total Gains & Proceeds	\$0	\$0	\$4,300	\$4,300	\$4,343	\$0
Refunds						
4659 Refunds and Reimbursements	25,991	285	-	0	279	-
Total Refunds	\$25,991	\$285	\$0	\$0	\$279	\$0
Total Revenues	\$136,865	\$64,139	\$87,913	\$83,095	\$88,493	\$78,270
Materials & Services						
6401 Gas and Electric Utilities	27,224	22,979	29,700	24,633	26,000	28,215
6402 Telephone & Fax Charges	12,313	12,397	13,500	11,695	12,000	12,150
6411 Advertising/Bids and Notices	15	-	-	0	-	-
6415 Publications/Subscriptions	263	97	1,650	1,075	1,100	1,485
6416 Office Supplies/Expendable	2,454	3,113	3,500	1,949	3,000	3,465
6425 Vehicle Fuel, Supplies & Maint	249,108	78,222	95,219	82,565	95,000	90,000
6440 Contracted Services	16,914	25,621	3,742,889	2,708,070	3,742,574	4,008,298
6530 Conference/Training/Ed	7,978	8,214	10,000	8,588	8,600	9,500
6532 Maintenance/Other Supplies	-	-	55,035	36,418	45,000	49,000
6561 Miscellaneous Expenses	-	-	5,000	0	3,500	4,500
Total Materials & Services	\$3,405,718	\$3,518,169	\$3,956,493	\$2,874,993	\$3,936,774	\$4,206,613
Interfund Charges						
6900 Interfund Charge - Fac. Maint.	40,374	41,584	43,185	39,829	41,584	41,584
6902 Interfund Charges - Central Su	1,769	1,940	3,026	3,132	3,132	1,940
6907 Interfund Chrg/Vehicle Replcmt	8,067	8,067	8,732	8,004	8,067	8,067
6918 Interfund Charges- Comp Maint	15,470	20,045	20,406	18,706	20,045	20,045
6920 Interfund Charges - Computer R	3,417	4,315	4,315	3,955	4,315	4,315
Total Interfund Charges	\$69,097	\$75,951	\$79,664	\$73,626	\$77,143	\$75,951
Special Payments						
6560 Liability / Property Insurance	15,122	16,348	19,477	19,477	19,477	21,695
6562 Retiree Insurance Premiums	3,735	-	5,580	0	5,580	5,580
8000 Interest Expense	12,657	8,879	4,997	2,990	4,997	1,010
8002 Lease Payment	138,476	142,254	146,136	72,576	146,136	74,556
Total Special Payments	\$169,990	\$167,481	\$176,190	\$95,043	\$176,190	\$102,841
Total Expenses	\$3,644,805	\$3,761,601	\$4,212,347	\$3,043,662	\$4,190,107	\$4,385,405
Total Fire Net Surplus/(Deficit)	(\$3,507,940)	(\$3,697,462)	(\$4,124,434)	(\$2,960,567)	(\$4,101,614)	(\$4,307,135)

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Taxes						
4085 Measure K Revenue	-	(162,857)	2,434,500	0	-	-
Total Taxes	\$0	(\$162,857)	\$2,434,500	\$0	\$0	\$0
Gains & Proceeds						
4753 Proceeds from Sale of Bonds	-	4,653,613	-	0	-	-
Total Gains & Proceeds	\$0	\$4,653,613	\$0	\$0	\$0	\$0
Total Revenues	\$0	\$4,490,756	\$2,434,500	\$0	\$0	\$0
Materials & Services						
6401 Gas and Electric Utilities	-	-	3,750	0	3,750	-
6402 Telephone & Fax Charges	-	-	3,375	0	3,375	-
6415 Publications/Subscriptions	-	-	1,650	0	1,650	-
6416 Office Supplies/Expendable	-	-	1,750	0	1,750	-
6425 Vehicle Fuel, Supplies & Maint	-	-	22,000	0	22,000	-
6440 Contracted Services	-	-	729,276	10,485	729,276	-
6530 Conference/Training/Ed	-	-	2,500	0	2,500	-
6532 Maintenance/Other Supplies	-	7,514	78,918	6,377	78,918	-
Total Materials & Services	\$0	\$7,514	\$843,219	\$16,862	\$843,219	\$0
Special Payments						
6449 Bond Cost of Issuance Fees	-	153,613	-	0	-	-
8000 Interest Expense	-	-	118,746	0	118,746	-
8001 Principal Payment	-	-	140,000	0	140,000	-
Total Special Payments	\$0	\$153,613	\$258,746	\$0	\$258,746	\$0
Capital Outlay						
7000 Vehicles and Equipment	-	-	149,582	148,459	149,582	-
7030 Facilities And Improvements	924,788	1,383,869	4,732,951	6,427,271	6,427,491	-
Total Capital Outlay	\$924,788	\$1,383,869	\$4,882,533	\$6,575,730	\$6,577,073	\$0
Total Expenses	\$924,788	\$1,544,996	\$5,984,498	\$6,592,592	\$7,679,038	\$0
Total Measure K Sales Tax - Fire Net Surplus/	(\$924,788)	\$2,945,760	(\$3,549,998)	(\$6,592,592)	(\$7,679,038)	\$0

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Taxes						
4085 Measure K Revenue	-	-	-	1,799,293	2,161,500	2,257,500
Total Taxes	\$0	\$0	\$0	\$1,799,293	\$2,161,500	\$2,257,500
Total Revenues	\$0	\$0	\$0	\$1,799,293	\$2,161,500	\$2,257,500
Materials & Services						
6401 Gas and Electric Utilities	-	-	-	0	-	6,750
6402 Telephone & Fax Charges	-	-	-	0	-	6,076
6415 Publications/Subscriptions	-	-	-	0	-	1,485
6416 Office Supplies/Expendable	-	-	-	0	-	1,575
6425 Vehicle Fuel, Supplies & Maint	-	-	-	0	-	39,600
6440 Contracted Services	-	-	-	0	-	1,681,602
6530 Conference/Training/Ed	-	-	-	0	-	2,250
6532 Maintenance/Other Supplies	-	-	-	0	-	71,027
Total Materials & Services	\$0	\$0	\$0	\$0	\$0	\$1,810,365
Interfund Charges						
6907 Interfund Chrg/Vehicle Replcmt	-	-	-	0	-	6,667
Total Interfund Charges	\$0	\$0	\$0	\$0	\$0	\$6,667
Special Payments						
8000 Interest Expense	-	-	-	0	-	173,200
8001 Principal Payment	-	-	-	0	-	295,500
Total Special Payments	\$0	\$0	\$0	\$0	\$0	\$468,700
Capital Outlay						
7030 Facilities And Improvements	-	-	-	0	-	196,511
Total Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$196,511
Total Expenses	\$0	\$0	\$0	\$0	\$0	\$2,482,243
Total Measure K Sales Tax - Fire Net Surplus/	\$0	\$0	\$0	\$1,799,293	\$2,161,500	(\$224,743)

PUBLIC WORKS DEPARTMENT



Department Summary

The Public Works Department is one of the five divisions that cumulatively make up the Community Development Department.

The Public Works Department is responsible for maintaining and managing operations of the City's public utility systems. The Public Works Department is responsible for the installation, maintenance, and repair of the

City's water, sewer, and electrical conveyance systems.

Primary responsibility also includes maintaining the Wastewater Treatment Plant and the Municipal Airport. Street repair and maintenance, street sweeping services, and flood control are included within the Public Works Department, as well as administrative functions related to solid waste and recycling activities.

Public Works is composed of the following Divisions:

- Water and Sewer Collections
 - Water Quality
 - Water Conservation
 - Wastewater Collection
- Facilities and Electrical
- Streets and Storm Drainage
- Wastewater Treatment
- Administration
 - Airports

Responsibility

Streets and Storm Drainage:

- Provide maintenance and repair of street systems, including pavement markings, pothole repair, alley grading, and street signs
- Provide street sweeping services and annual leaf cleanup program
- Maintain storm drain systems, including cleaning of drainage lines and inlets, basin maintenance, and emergency flood responses
- Removal and cover up of graffiti

Water and Sewer Collections:

- Deliver a continuous supply of clean, fresh water throughout the City
- Provide routine maintenance of the City's 19 groundwater wells and approximately 200 miles of water distribution pipelines

- Promote water conservation through outreach and customer rebate programs
- Ensure collection and delivery of wastewater to the Wastewater Treatment Plant (WWTP)
- Provide routine maintenance of five sewer lift stations and approximately 140 miles of sewer collection lines

Wastewater Treatment:

- Operate and maintain the City of Madera's Wastewater Treatment Plant in a safe, reliable, productive and cost-effective manner.
- Ensure and maintain compliance with Regional Water Quality Control Board's Waste Discharge Requirements (WDR) permit for all wastewater treatment and disposal facilities.
- Implement and enforce the City of Madera's Industrial Pretreatment Program in conformance with City's Legal Authority and Code of Federal Regulations (CFR), Title 40, Part 503.
- Protect public health and the environment by providing wastewater treatment to all domestic and industrial wastewater collected within our service areas; ensure treated waters discharged back into the environment meet or exceed the City's Waste Discharge Requirements permit limits and all other applicable local, State and Federal requirements.
- Promote safe work habits in the workplace through increased employee involvement and participation in in-house safety training, as well as through



- participation in trade industry's technical and educational programs.
- Implement capital improvement/repair plan to continually improve and maintain mechanical systems critical to the efficient operation of the WWTP

Facilities and Electrical:

- Provide routine maintenance to the City's buildings, equipment, and facilities
- Maintain over 3,000 City-owned streetlights and 30 traffic signals
- Provide electrical installation, maintenance and troubleshooting on all electrical components for the City
- Responsible for the safe operation of the 19 water wells, 5 sewer lift stations, and 23 storm drains among other systems
- Work on projects within our buildings that make them more up to date and appealing
- Maintain the electrical operation of solar arrays at the Police Department, Youth Center and to a lesser degree the WWTP
- Maintain all operations and controls for machinery and equipment for the Wastewater Treatment Plant. Including the pumps, motors, motor control centers, Variable Frequency Drives, programmable logic controllers, instrumentation and SCADA integrated system

Key Accomplishments

Overview of accomplishments in FY 2019/20:

- Have taken the lead on the ENGIE energy conservation program, a \$19.2 million capital improvement program
- Completed rehabilitation of Well #20. The well is back online and providing quality water for the first time in seven years.
- Partnered with the City Engineering Department to complete extensive road repair and chip seal projects funded through RMRA
- Collaborated with City Engineering and contractors to ensure the rapid development of City Well #38 at Love's Truckstop in anticipation of future growth and water demands in this area
- Completed replacement of the Millview Gym roof utilizing funds from CDBG
- Successfully completed the two-year \$5.8 million-dollar Phase 1 WWTP Rehabilitation Project.
- Provided project management assistance to facilitate the installation of a new traffic signal and several enhanced pedestrian crosswalk safety measures
- Worked with the Madera Irrigation District to divert irrigation water into existing ponding basins thereby improving our water recharge efforts
- In cooperation with Mid-Valley Disposal, collected 1,704 tons of refuse, 48 tons of metal, and 1,232 mattresses during the City's annual clean-up
- Installed approximately 142 water meters
- Completed 100 homeless encampment/river cleanups in coordination with City Police Department and Code Enforcement
- Waste Discharge Permit Renewal; coordinated with the Central Valley Regional Water Quality Control Board to renew the City's waste discharge permit for the Wastewater Treatment Facility
- Continued to implement program recommendations to reduce water loss within the water distribution system
- Issued 953 citations for watering during a non-water period and excessive water waste, as well as 167 verbal warnings
- Worked with Engineering and property owners to implement improved striping and signage to help resolve issues with speed, parking, and traffic control
- Helped organize the parade to recognize the Madera High School championship robotics team
- Repaired 124 leaks in water service lines and water mains
- Ensured the successful repair of 94 solar panel arrays at the WWTP. Each array is equipped with 56 panels. This increased efficiency output from 360KW to in excess of 800KW
- Completion of monthly report. This has recently been enhanced to provide photographs and detailed descriptions of monthly events
- The city continues to provide street sweeping services for all city streets. This is done daily during weekdays, on a two-week cycle. Over 3200 miles of street

sweeping takes place annually. This is the approximate equivalent of driving from Madera to Georgia

- Approximately 85 miles of roadway was painted and striped for traffic control
- Purchased a hot patch trailer in order to more effectively patch and repair roadway surfaces
- We collected over 5000 tires through the tire abatement program
- Street sweeping is being completed at the airport on an as needed basis. Currently, this task is being completely approximately once each month
- The City of Madera secured \$69k through a CARES grant which can be utilized in a variety of ways to offset costs at the City Airport

Goals & Performance Measures

- Monitor and evaluate the effectiveness and efficiency of the delivery of services provided
- Implement asset management programs for proper maintenance of City infrastructure
- Complete study and conditions assessment of sewer and water system for long-term capital improvement planning
- In coordination with Stantec engineering, the City's consultant, the City has begun discussions with the Regional Water Quality Control Board on the requirements and conditions for renewal of the City's Wastewater Treatment Plant Waste Discharge Requirements (WDR) permit.
- Continue the on-going difficult task of recruiting certified staff for the Wastewater Treatment Plant in efforts to bring staffing levels to a basic standard of manpower complement.
- Continue, coaching, training and managing all new staff (most WWTP employees) to provide them a better opportunity at succeeding in their new positions, while at the same time gaining the knowledge and experience necessary to help them pass the State required certification tests
- Complete valve exercising and cross connection survey for half of the City
- Work with groundwater consultant to identify and complete rehabilitation of Well #27
- Work with consultant to perform a study of the water, sewer, and solid waste rates
- Complete rehabilitation and install new pump equipment at Well #30 (Town and Country Park)
- Install at least 3 new chlorine generators at Well #22, #24 and #29
- Rehab at least 2 wells a year at a substantial cost savings for the city
- Reconfigure the City's backflow reporting program through Munis or another outside source so the program navigates easier and cost effective
- Implement funding in the anticipation of major water main breaks and road repair
- Add a Water System Supervisor to the Water division. This position will be filled through internal promotion and the resulting vacancy will be left unfilled.

Department Fund Summary

The Public Works Department is comprised of numerous budgets across seven different funds:

- Streets/Graffiti (General Fund)
- Water Fund
- Sewer Fund (Sewer and WWTP)
- Airport Fund
- Drainage Fund
- Solid Waste and Recycling Fund
- Facilities (Internal Service Fund)

The following is a summary of each:

Streets/Graffiti

The Streets and Graffiti budgets fall within the General Fund. Gas Tax and Measure T are the two main revenue sources for each of these budgets.

Water Fund

The Water Fund is funded by user rate revenue. There are several budgets within the Water Fund: Water Maintenance, Water Quality, Water Conservation, and Water Capital Outlay.

Sewer Fund

The Sewer Fund is also funded by user rate revenue. Within the Sewer Fund are several budgets: Sewer Maintenance, Wastewater Treatment Plant, and Sewer Capital Outlay.

Airport Fund

The Airport Fund is funded by several revenues: hangar and tie down rental fees, fixed based operator land leases, and agricultural land leases. The Airport Fund has

both a maintenance budget, as well as a capital outlay budget. Capital projects are largely fund by the Federal Aviation Administration.

Drainage Fund

The Drainage Fund is funded by user rate revenue. It is broken into three budgets: Drainage Capital Outlay, Drainage Operations, and Drainage Flood Control.

Solid Waste and Recycling Fund

The Solid Waste Fund is funded by user rate revenue. Within this Fund are several budgets: Solid Waste Disposal, Street Cleaning, and Tire Cleanup. There are also numerous small budgets that represent various CalRecycle grants the City receives from the state for recycling programs.

Facilities

Facilities is an Internal Service Fund. It receives Gas Tax revenue to offset the cost of maintaining streetlights and traffic signals. The remainder of the costs are then split proportionately throughout each department in the City.

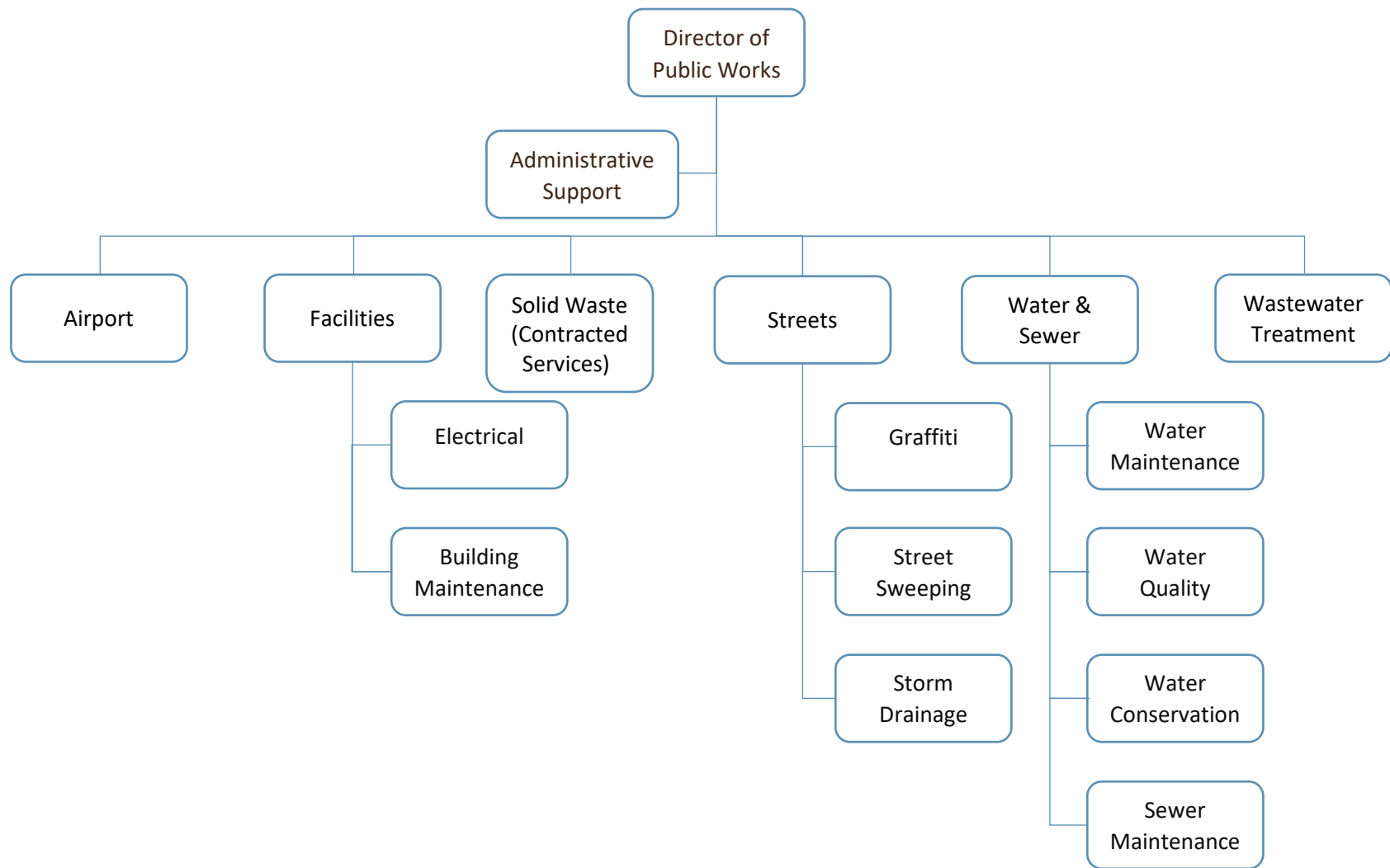
Budget Summary

- For budget details for the following, please refer to “Enterprise Revenues” section of this report.
 - For budget details for the following, please refer to “Special Revenues” section of this report.
 - For budget details for the following, please refer to “Interfund Revenues” section of this report.
-

Department Staffing & Structure

Refer to organizational chart.

Public Works Organization Chart



	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Interfund Charges						
4346 Interfund Charges Revenue - Co	120,000	120,000	120,000	110,000	120,000	120,000
Total Interfund Charges	\$120,000	\$120,000	\$120,000	\$110,000	\$120,000	\$120,000
Gains & Proceeds						
4671 Sale of Real and Personal Prop	15,352	2,754	8,385	8,385	8,469	-
Total Gains & Proceeds	\$15,352	\$2,754	\$8,385	\$8,385	\$8,469	\$0
Refunds						
4659 Refunds and Reimbursements	13,905	18,422	21,160	22,782	22,605	13,905
Total Refunds	\$13,905	\$18,422	\$21,160	\$22,782	\$22,605	\$13,905
Transfers In						
4355 Transfer-In	1,811,723	1,145,576	2,054,478	1,883,272	1,883,272	1,929,655
Total Transfers In	\$1,811,723	\$1,145,576	\$2,054,478	\$1,883,272	\$1,883,272	\$1,929,655
Total Revenues	\$1,960,980	\$1,286,752	\$2,204,023	\$2,024,439	\$2,034,346	\$2,063,560
Salaries & Benefits						
5000 Salaries / Full-Time	540,847	436,654	423,628	391,850	411,289	413,149
5005 Salaries / Part-time	-	1,569	7,809	6,019	7,582	-
5100 Salaries / Overtime	12,177	14,862	7,849	6,467	7,620	16,150
5105 Salaries - Leave Payout	-	-	2,793	16,287	16,380	-
5110 Salaries/Uniform Pay	2,848	2,285	2,302	2,235	2,235	974
5200 Salaries - Auto & Expense Allo	255	-	-	0	-	-
5300 Public Employees Retirement Sy	125,954	119,302	48,752	45,783	48,752	50,711
5302 Long Term Disability Insurance	1,888	1,493	1,523	1,341	1,479	1,316
5303 Life Insurance Premiums	593	636	715	641	694	592
5304 Workers Compensation Insurance	49,271	44,613	44,540	42,490	43,243	40,822
5305 Medicare Tax- Employer's Share	-	-	6,785	6,445	6,587	6,513
5306 Unfunded Accrued Liability	-	-	73,522	59,367	73,522	83,604
5307 Deferred Comp/Part-Time	-	59	294	226	285	-
5308 Deferred Compensation/Full-tim	21,654	17,943	17,446	15,925	16,938	15,767
5309 Unemployment Insurance	2,348	1,929	2,491	2,210	2,418	1,813
5310 Section 125 Benefit Allow.	207,196	148,139	148,575	131,562	144,248	107,281
Total Salaries & Benefits	\$1,000,078	\$796,491	\$789,024	\$728,848	\$783,272	\$738,692
Materials & Services						
6402 Telephone & Fax Charges	1,629	2,353	3,500	2,355	2,451	2,000
6416 Office Supplies/Expendable	848	626	2,000	1,230	1,589	1,500
6425 Vehicle Fuel, Supplies & Maint	27,391	28,179	30,000	19,524	24,645	25,000
6440 Contracted Services	313,161	303,742	340,696	323,209	387,016	308,500
6530 Conference/Training/Ed	4,103	2,853	5,500	1,448	1,865	3,000
6532 Maintenance/Other Supplies	307,898	306,025	340,000	293,490	340,000	200,000
Total Materials & Services	\$655,030	\$643,778	\$721,696	\$641,256	\$757,566	\$540,000
Interfund Charges						
6900 Interfund Charge - Fac. Maint.	13,227	13,610	13,365	12,251	13,610	13,610
6902 Interfund Charges - Central Su	8,130	8,852	9,122	9,150	9,125	8,852
6903 Interfund Charges - Cost Distr	-	-	-	4	-	-
6907 Interfund Chrg/Vehicle Replcmt	97,913	97,913	123,869	113,547	113,550	97,913
6908 Interfund Chrg/Vehicle Maint.	124,816	113,889	135,559	124,262	124,262	113,889
6918 Interfund Charges- Comp Maint	27,073	28,564	29,079	26,656	28,564	28,564
6920 Interfund Charges - Computer R	4,150	6,248	6,248	5,727	6,248	6,248
Total Interfund Charges	\$275,309	\$269,076	\$317,242	\$291,597	\$295,359	\$269,076
Functional Expenses						
6533 Street Signs	11,930	12,967	15,701	15,701	20,935	18,000
Total Functional Expenses	\$11,930	\$12,967	\$15,701	\$15,701	\$20,935	\$18,000
Special Payments						
6560 Liability / Property Insurance	4,321	4,671	5,565	5,565	5,565	6,199
Total Special Payments	\$4,321	\$4,671	\$5,565	\$5,565	\$5,565	\$6,199

(10203010)

PW - STREETS

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Capital Outlay						
7000 Vehicles and Equipment	-	89,544	5,000	3,940	5,000	89,544
7050 Construction/Infrastructure	-	2,786	384,201	0	384,201	-
Total Capital Outlay	\$0	\$92,330	\$389,201	\$3,940	\$389,201	\$89,544
Total Expenses	\$1,946,668	\$1,819,313	\$2,238,429	\$1,686,907	\$2,251,898	\$1,661,511
Total PW - Streets Net Surplus/(Deficit)	\$14,312	(\$532,561)	(\$34,406)	\$337,532	(\$217,552)	\$402,049

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	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Interfund Charges						
4346 Interfund Charges Revenue - Co	60,000	60,000	60,000	55,000	60,000	60,000
Total Interfund Charges	\$60,000	\$60,000	\$60,000	\$55,000	\$60,000	\$60,000
Transfers In						
4355 Transfer-In	84,000	44,000	84,000	77,000	77,000	84,000
Total Transfers In	\$84,000	\$44,000	\$84,000	\$77,000	\$77,000	\$84,000
Total Revenues	\$144,000	\$104,000	\$144,000	\$132,000	\$137,000	\$144,000
Salaries & Benefits						
5000 Salaries / Full-Time	104,313	87,243	48,249	41,069	46,844	38,981
5100 Salaries / Overtime	1,081	425	469	632	455	1,200
5105 Salaries - Leave Payout	-	63	1,131	9,328	9,328	-
5110 Salaries/Uniform Pay	450	625	257	250	250	-
5300 Public Employees Retirement Sy	19,640	22,912	6,187	5,515	6,187	5,881
5302 Long Term Disability Insurance	374	313	168	148	163	129
5303 Life Insurance Premiums	134	138	72	64	70	60
5304 Workers Compensation Insurance	9,395	8,638	4,978	5,164	4,938	3,821
5305 Medicare Tax- Employer's Share	1,431	1,236	726	751	720	351
5306 Unfunded Accrued Liability	-	-	10,382	8,387	10,382	11,799
5308 Deferred Compensation/Full-tim	4,281	3,611	1,890	1,632	1,835	1,637
5309 Unemployment Insurance	588	468	239	210	232	168
5310 Section 125 Benefit Allow.	48,725	32,611	23,559	20,507	22,873	-
Total Salaries & Benefits	\$190,412	\$158,283	\$98,307	\$93,657	\$104,277	\$64,027
Materials & Services						
6425 Vehicle Fuel, Supplies & Maint	8,309	6,370	9,000	5,060	6,500	8,400
6440 Contracted Services	555	-	-	0	-	-
6532 Maintenance/Other Supplies	11,013	4,607	12,000	5,098	8,000	6,000
Total Materials & Services	\$19,877	\$10,977	\$21,000	\$10,158	\$14,500	\$14,400
Interfund Charges						
6902 Interfund Charges - Central Su	4,652	2,871	1,500	1,329	2,871	2,871
6907 Interfund Chrg/Vehicle Replcmt	14,479	14,479	5,225	4,790	14,479	14,479
6908 Interfund Chrg/Vehicle Maint.	31,954	28,996	6,327	5,800	28,996	28,996
Total Interfund Charges	\$51,085	\$46,346	\$13,052	\$11,919	\$46,346	\$46,346
Total Expenses	\$261,374	\$215,606	\$132,359	\$115,734	\$165,123	\$124,773
Total Graffiti Abatement Net Surplus/(Deficit)	(\$117,374)	(\$111,606)	\$11,641	\$16,266	(\$28,123)	\$19,227

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PLANNING DEPARTMENT



Department Summary

The Planning Department is one of the four divisions that cumulatively make up the Community Development Department of the City.

This department provides professional advice to the Council, Planning Commission, residents, developers, and businesses regarding policies that guide the physical development of the community. This

department is responsible for updating and maintaining the General Plan, specific plans, zoning ordinance and development-related policy documents. It is also responsible for processing various zoning, land use, subdivision, design, and sign applications through required city review and public hearing processes.

Planning staff is available Monday through Friday, nine hours each day to answer general questions regarding growth and development

of the City, and to explain permit review requirements.

With the loss of key experienced staff members early in the budget year, the Department has relied upon the extra efforts of remaining staff to meet expectations of the City Council and the community.

Responsibility

The Planning Department is responsible for three distinct planning disciplines followed by a description of each:

- *Ministerial permits:* Processing of sign permits, temporary use permits, zoning administrator permits and other non-discretionary permits.
- *Current development:* Applications include precise plans, site plan reviews, conditional use permits, variances, rezones, parcel maps, tentative subdivision maps, and general plan amendments, all of which require the discretionary approval by the Planning Department and most especially, the Planning Commission and/or Council as well.
- *Long Range Planning:* Includes the maintenance or preparation of the City's General Plan and its elements, including annual housing program implementation reports required by the California Department of Housing and Community Development, annexations, specific plans, master plans, and other documents specific to the future vitality of the City.

The primary function of the Department is to serve as a liaison to the Planning Commission. The department also:

- Provides exemplary customer service to the citizens of Madera, including at the Planning Department counter, on the phone, in the field, and via email
- Provides dedicated service to the development community, including implementation of the Community Development Department's Project Manager Program
- Implements the 2009 General Plan, the various specific plans of the City, and the zoning ordinance.
- Processes land division entitlements in conformance with the Subdivision Map Act
- Provides interdepartmental support with the preparation of environmental documentation for Capital Improvement Program projects
- Provides Geographic Information Systems (e.g. maps and data) support to multiple departments within the City
- Provides intellectual support to all departments via preparation of a myriad of deliverables ranging from park design and placement, cannabis industry research, preparation of a smoking ordinance, and spatial analysis regarding infrastructure placement

Key Accomplishments

Overview of accomplishments in FY 2019/20:

Type	17/18	18/19	19/20
Zoning Administrator Permits	28	20	7
Site Plan Reviews	52	40	12
Conditional Use Permits	36	31	8
Variances	2	5	3
Precise Plans	5	8	7
Tentative Subdivision Maps	7	5	1
Tentative Parcel Maps	0	5	1
Rezones	7	8	3
General Plan Amendments	4	3	2

Entitlements have included:

- The processing of a new tentative subdivision encompassing 110 single family residential lots
- The acquisition of an approximately half-an-acre park space as a component of the 110-lot subdivision
- Approval of approximately 160 multi-family residential dwelling units in four multifamily complex projects, including:
 - Eagle Meadows Apartments (106 units)
 - Sherwood Apartments (16 units)

- Naz Apartments (6 units)
- Linden Street Apartments (29 units)
- Entitlement of three job-generating projects –
- Vallarta Supermarket within the former 60,000 square foot Mervyn's building
- Miles Chemical business at an existing industrial site, and
- Entitlement of three new commercial developments – an automotive repair business, a neighborhood commercial plaza, and a service station

Active Planning Projects:

- Village D Specific Plan area
- Pecan Square
- Road 28 shopping center
- Burger King on SR 145
- AM/PM on SR 145/Pecan
- Downtown Veteran's Housing representing 2 three-story residential buildings in the heart of downtown

The Planning Department also:

- Collaborated with outside agencies through the entitlement process of various commercial and residential projects
- Assisted the Engineering Department with the preparation of CEQA and/or NEPA environmental documentation on several CIP projects
- Completed numerous GIS projects in support of City departments, including mapping efforts on topics ranging from Census 2020 participation, to transit route Dial-a-Ride mapping, to community risk



fire prevention analysis, to airport land use compatibility mapping

- Facilitated four annexations of multiple project territories into CFD-01
- Applied for and was awarded in excess of \$300k in Senate Bill 2 funds to help prepare a Master Plan for north Madera
- Provided the Council with a CFD workshop
- In partnership with County staff, held a LAFCO workshop before Council to discuss the role of LAFCO and its duties
- In partnership with Public Works Department, held an Airport Land Use

workshop with Council to discuss the impending closure of Runway 8-26

Goals & Performance Measures

- Complete the Village D Specific Plan planning process, to include pre-zoning of the project area, approval of the specific plan, adoption of the supporting environmental impact report, and annexation of the project area into the City
- Continue to provide exemplary customer service to all segments of the population
- Collaborate wherever possible with other departments to maximize the value of staff

- Enter into an agreement with a strong consultant, to assist with the preparation and adoption of the North Madera Master Plan as proposed for SB2 planning grant program and identify other grant opportunities specific to the planning realm and apply for funding where appropriate
- Continue partnerships and collaboration with outside agencies and organizations with the preparation, adoption and implementation of ordinances, plans, and policies.
- Identify opportunities to engage the citizenry via the presentation of small business development workshops, attendance at community stakeholder meetings, and participation in youth outreach programs (such as the high school "Legacy" program)
- Maintain the highest standards for the timely processing of planning entitlements, assuring that all applications are processed within suitable timeframes and scheduled to the earliest possible Planning Commission
- Provide training opportunities for both staff and the Planning Commission, including attendance at the League of California Cities Planning Commissioners Conference
- Continue efforts related to the adoption of updated zoning ordinance and the associated update of the Official Zoning Map of the City
- Respond proactively to the direction of the Council, Planning Commission, and the City

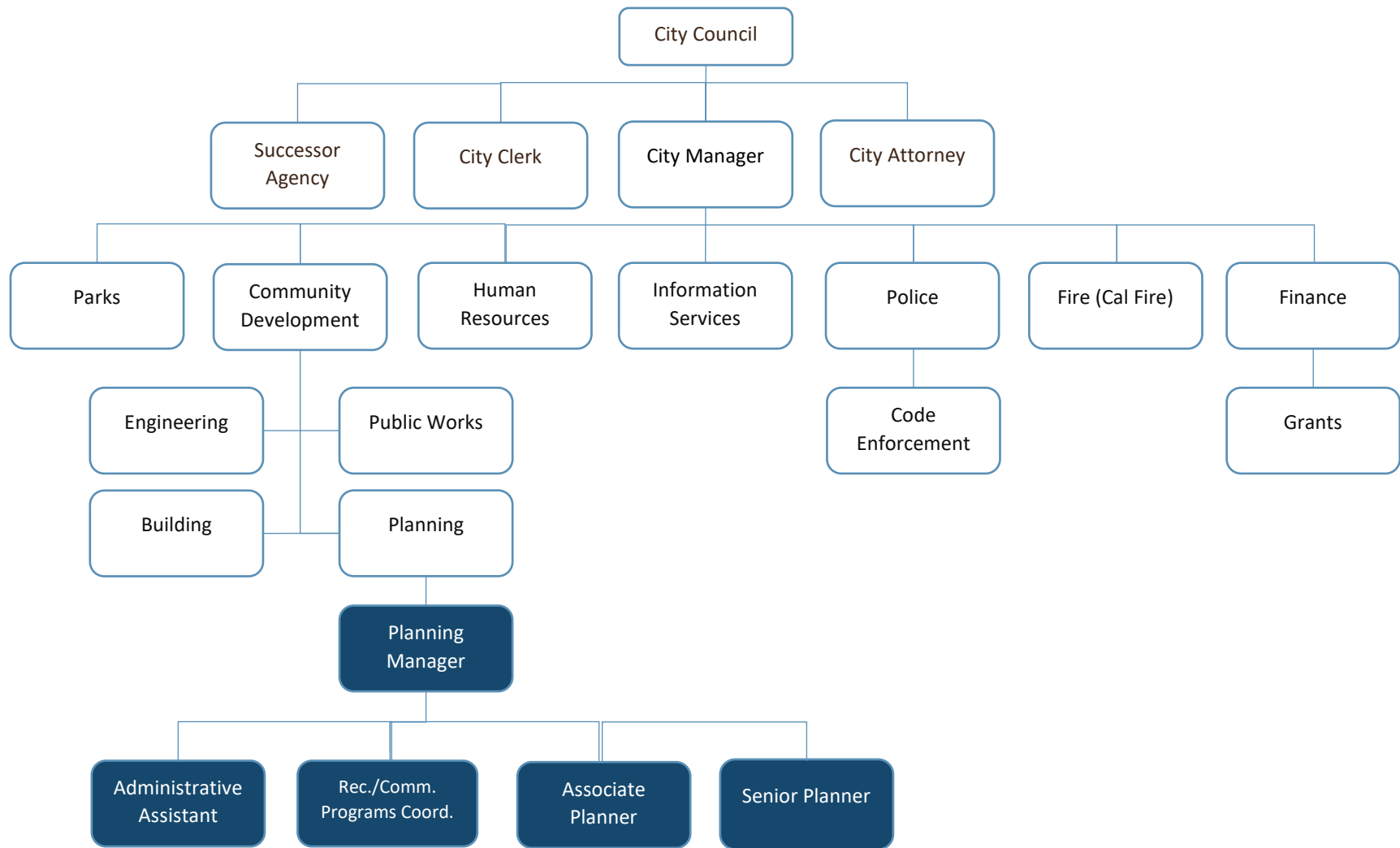
Manager to positively influence the betterment of the community

- Assist with the preparation of a Development Impact Fee workshop before the Council

Department Staffing & Structure

The Planning Department has five budgeted positions, four of which are filled. Most recent position filled was the Planning Manager position which previously was filled by an interim contracted employee. The Department is currently seeking to fill the Senior Planner position.

Planning Department Organization Chart



	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Charges for Services						
4231 Sale of Maps and Publications	100	-	100	0	-	100
4249 Zoning/Land Use/Annex Fees	-	-	255,000	203,174	202,986	200,000
Total Charges for Services	\$268,850	\$226,972	\$255,100	\$203,174	\$202,986	\$200,100
Interfund Charges						
4344 Interfund Charges Revenue - Pr	7,558	3,548	10,000	0	3,548	3,548
Total Interfund Charges	\$7,558	\$3,548	\$10,000	\$0	\$3,548	\$3,548
Refunds						
4657 Miscellaneous Revenue	7,520	10	1,000	10	10	-
Total Refunds	\$7,520	\$10	\$1,000	\$10	\$10	\$0
Total Revenues	\$283,928	\$230,530	\$266,100	\$203,184	\$206,544	\$203,648
Salaries & Benefits						
5000 Salaries / Full-Time	-	-	215,708	210,525	209,425	309,032
5100 Salaries / Overtime	1,222	866	6,714	7,667	7,122	1,500
5105 Salaries - Leave Payout	11,727	2,594	19,763	19,187	19,187	-
5200 Salaries - Auto & Expense Allo	6,071	1,639	-	0	-	-
5300 Public Employees Retirement Sy	-	-	17,668	17,825	17,668	35,661
5302 Long Term Disability Insurance	1,006	978	582	544	565	586
5303 Life Insurance Premiums	-	-	170	162	165	339
5304 Workers Compensation Insurance	-	-	24,421	23,925	23,710	29,359
5305 Medicare Tax- Employer's Share	3,729	4,397	3,607	3,536	3,502	4,449
5306 Unfunded Accrued Liability	-	-	29,080	23,440	29,080	33,317
5307 Deferred Comp/Part-Time	-	-	2,365	2,248	2,296	-
5308 Deferred Compensation/Full-tim	6,276	9,390	6,093	5,948	5,916	5,725
5309 Unemployment Insurance	930	870	989	840	960	944
5310 Section 125 Benefit Allow.	74,665	66,476	46,853	42,776	45,488	44,410
Total Salaries & Benefits	\$489,191	\$469,173	\$374,013	\$358,623	\$365,084	\$465,322
Materials & Services						
6402 Telephone & Fax Charges	2,461	2,532	2,400	2,244	2,600	2,600
6405 Copier Lease/Paper Charges	2,601	4,998	1,661	1,817	2,300	2,300
6411 Advertising/Bids and Notices	4,655	7,541	9,000	5,817	5,275	9,000
6414 Professional Dues	-	-	500	0	-	1,500
6415 Publications/Subscriptions	49	374	581	581	582	600
6416 Office Supplies/Expendable	2,194	2,449	4,000	520	1,000	3,000
6418 Postage / Other Mailing Charge	1,765	2,159	2,500	1,184	1,600	4,000
6425 Vehicle Fuel, Supplies & Maint	90	-	-	0	-	-
6440 Contracted Services	5	-	1,565	1,910	1,800	100,000
6451 Bank Service Charges	415	316	786	1,044	1,050	800
6530 Conference/Training/Ed	5,537	679	15,000	5,506	5,506	10,000
Total Materials & Services	\$19,772	\$21,048	\$37,993	\$20,623	\$21,713	\$133,800
Interfund Charges						
6900 Interfund Charge - Fac. Maint.	11,039	11,359	11,155	10,225	11,359	11,359
6902 Interfund Charges - Central Su	227	-	152	152	-	-
6918 Interfund Charges- Comp Maint	23,206	25,772	26,236	24,050	25,772	25,772
6920 Interfund Charges - Computer R	2,210	5,619	5,619	5,151	5,619	5,619
6924 Interfund Charges- Motor Renta	-	-	1,047	960	-	-
Total Interfund Charges	\$36,682	\$42,750	\$44,209	\$40,538	\$42,750	\$42,750
Special Payments						
6570 Settlements	-	801,345	-	0	-	-
Total Special Payments	\$0	\$801,345	\$0	\$0	\$0	\$0
Capital Outlay						
6447 Cap/Master/Other Plan Updates	-	-	-	9	-	-
Total Capital Outlay	\$0	\$0	\$0	\$9	\$0	\$0
Total Expenses	\$545,645	\$1,334,316	\$456,215	\$419,793	\$429,547	\$641,872
Total Planning Net Surplus/(Deficit)	(\$261,717)	(\$1,103,786)	(\$190,115)	(\$216,609)	(\$223,003)	(\$438,224)

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BUILDING DEPARTMENT



Department Summary

The Building Department is one of the four divisions that cumulatively make up the community development department.

The Building Department ensures the safe occupancy of buildings by verifying construction compliance with building and fire codes, which is achieved through the application and enforcement of State laws and city ordinances governing the construction, use, and maintenance of structures on private and public property. In this capacity, the building department administers federal, state, and municipal regulations regarding architectural compliance, structural stability,

seismic safety, electrical, mechanical, plumbing, disabled access, energy conservation, green building, and tenant protection during construction.

Services provided by the department include public counter permitting operations, plan reviews, inspections, and maintenance of permit and construction records.

Responsibility

The City Clerk's Office provides a wide range of public services including:

The Building Department is responsible for reviewing all activities associated with on-site

construction projects. It administers the building permit process, which includes the submittal of building plans, subsequent plan check for compliance with city and State building code requirements, and the issuance of certificates of occupancy. The typical timing of this process varies. Plan review times for expedited projects range between 2-3 weeks, whereas typical projects range between 4-6 weeks. Back checks are typically completed in less than two weeks. The city's Interim Fire Marshal acts as a consultant to the department and performs plan check reviews and field inspections to ensure compliance with California Fire Code.

Projects that may require a building permit include new construction, remodels, modifications to existing plumbing and/or electrical systems, and heavy mechanical equipment (heating, ventilation, and air conditioning systems).

Certain types of construction and installation projects that do not require a building permit include:

- Any structure less than 120 square feet without plumbing or electrical work
- Surface treatments (paint, tile, etc.)
- On-site concrete work, not in an accessible path
- Fences that do not require footings

The Permitting Process

- *Over-the-counter:* These permits are common for single-family home owners and are completed with relative ease saving the customer time. Common permits that do not require plan check include water heater replacements, re-

roofs, electrical service upgrades, window replacement, and HVAC replacements.

- *Plan Check:* More complex permits that require plans, such as new commercial/industrial buildings, new homes, tenant improvements, or extensive house remodels. As part of this process, applicants submit plans identifying proposed improvements. Staff reviews the plans for compliance with state building codes to ensure that minimum codes are met.
- *Inspections:* The building division has a 24-hour inspection request line. Inspections requested prior to 6 pm are completed the next business day.

Key Accomplishments

Overview of accomplishments in FY 2019/20:

- The building division was active in issuing 1,797 building permits with a total valuation of over \$1.4 million.
- The Building Department has strived to meet its goals by conducting inspections to ensure compliance with governing codes, tracking permits and inspections and posting information to the City's website. All while providing exemplary customer service. The Building Department is currently scanning documents and has implemented electronic signatures to streamline the permit process to comply with COVID-19 guidelines for safe business operations.

Notable projects include;

- The completed TranPak facility located at 1209 Victory Ln.

- Love's Travel Stops located at Avenue 17 and Highway 99
- Vallarta Supermarkets is in process of remodeling a vacant site on Country Club Dr.
- Full Throttle Suspension has begun construction of their building located at Aviation Dr. and Condor Dr.
- The City's new Fire Station located at 2558 Condor Dr.
- New Transit Facility located at 1951 Independence Dr.
- Issued six red tags (e.g. work without the benefit of permits)

Goals & Performance Measures

- In partnership with the Madera Fire Department, identify a workplan to increase annual fire inspections
- Ensure compliance with codes for the construction, use, and occupancy of buildings and their affiliated components
- Conduct building inspections and issue certificate of occupancy for new construction
- Continue to provide exemplary customer service and foster great rapport with clientele
- Track issuance of permits, inspections, and certificates of occupancy
- Continue to build a strong relationship between departments and outside agencies

- Explore opportunities to further modernize and streamline operations, including the efficient digitization of building plan prints
- Respond to 100 percent of building permit field inspection on the next-business day basis
- Reduce the plan check review period from 4-6 weeks to 3 weeks for 75 percent of all plans
- Reduce the back-check process from 2 weeks to 8 business days for 75 percent of back checks

Annual Inspections

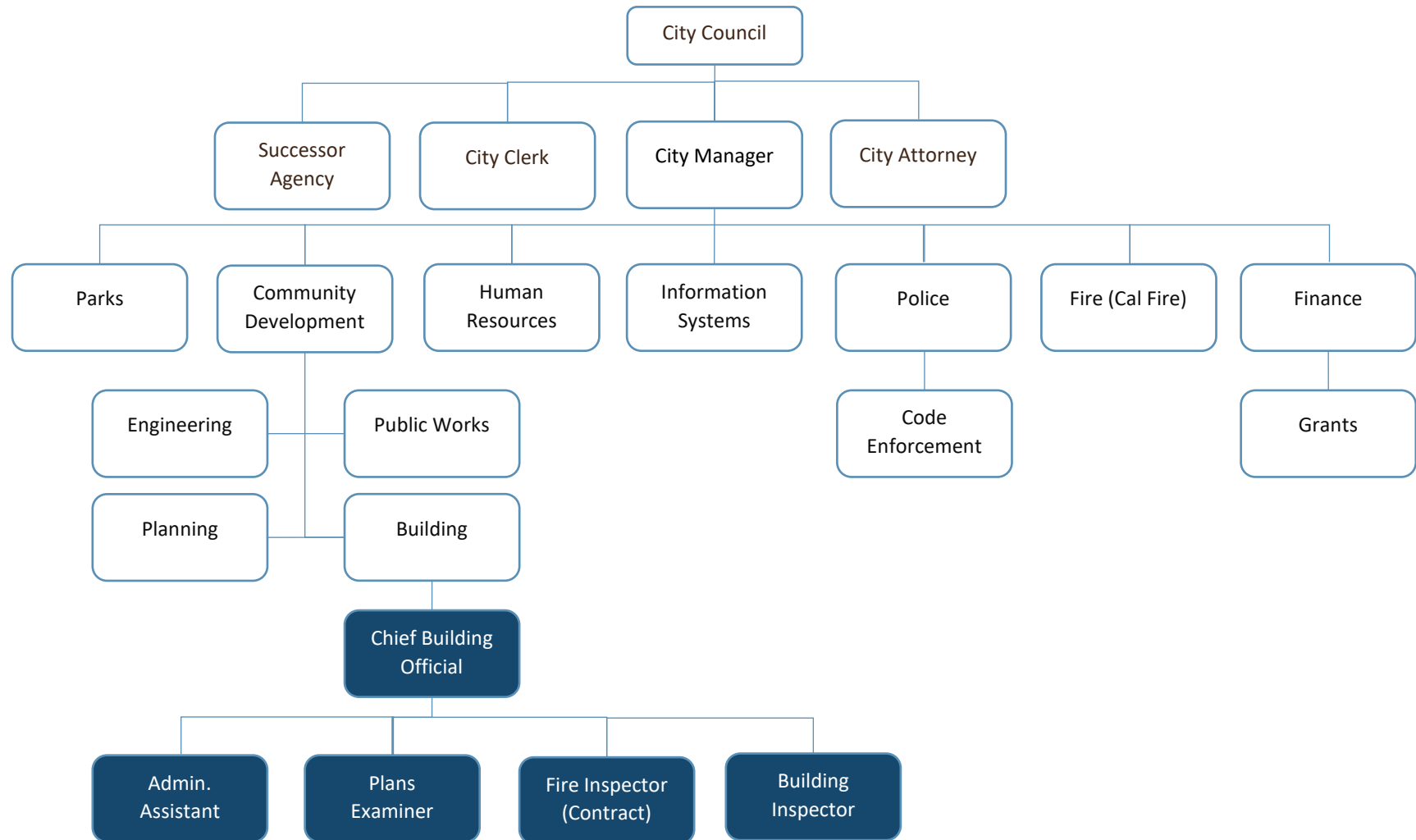
The following table highlights the number of inspections and inspection stops.

Workload Indicators		
<i>Calendar Year</i>	<i>2018</i>	<i>2019</i>
# of building inspections	16,004	12,033
# of inspection stops	6,402	4,838

Department Staffing & Structure

The Building Division has four budgeted positions, of which four are currently filled. One additional contracted position, the Fire Consultant, conducts review of plans for compliance with both the California Fire Code and the Building Code.

Building Department Organization Chart



	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Licenses & Permits						
4100 Permit Fees	22,747	(5,163)	30,000	-356	(5,059)	40,000
4104 Permits/Fire	72,621	82,041	95,608	106,456	104,128	100,000
4105 Permits/Building	805,163	1,134,010	749,828	832,584	811,913	775,000
4106 Permits/Electrical	75,674	28,036	60,000	22,880	27,476	24,000
4108 Permits/Mechanical	19,387	12,904	50,000	18,705	18,558	18,000
4109 Permits/Plumbing	3,174	17,037	40,000	15,923	16,696	17,000
4119 SMIP/City Share	89	(36)	500	-51	-	100
4120 SB1473/City Share	72	(17)	500	-29	-	100
4121 SB1186/City Share/Bldg	2,215	13,741	7,500	666	1,466	1,000
Total Licenses & Permits	\$1,001,142	\$1,282,553	\$1,033,936	\$996,778	\$975,178	\$975,200
Fines & Forfeiture						
4208 Late Payment/Other Penalty	28,536	4,476	26,689	28,447	27,920	25,000
Total Fines & Forfeiture	\$28,536	\$4,476	\$26,689	\$28,447	\$27,920	\$25,000
Charges for Services						
4103 Revenue/Energy Regulation Fees	8,825	2,825	60,000	19,175	22,769	18,000
4222 Overtime Fees	81,439	16,127	78,672	82,533	82,374	85,000
4225 Revenue/Plan Archival Fees	7,594	2,226	18,193	19,250	20,082	19,000
4226 Plan Check Fees	55,883	52,771	274,865	290,397	288,823	290,000
Total Charges for Services	\$153,741	\$73,949	\$431,730	\$411,355	\$414,048	\$412,000
Gains & Proceeds						
4671 Sale of Real and Personal Prop	2,200	-	-	0	-	-
Total Gains & Proceeds	\$2,200	\$0	\$0	\$0	\$0	\$0
Refunds						
4657 Miscellaneous Revenue	1,373	9,905	40,000	49,386	49,338	5,000
Total Refunds	\$1,373	\$9,905	\$40,000	\$49,386	\$49,338	\$5,000
Total Revenues	\$1,186,992	\$1,370,883	\$1,532,355	\$1,485,966	\$1,466,484	\$1,417,200
Salaries & Benefits						
5000 Salaries / Full-Time	-	-	292,464	275,234	283,946	292,923
5100 Salaries / Overtime	-	-	159	275	300	1,500
5105 Salaries - Leave Payout	9,465	12,807	6,553	6,362	6,362	-
5110 Salaries/Uniform Pay	500	500	257	250	250	250
5200 Salaries - Auto & Expense Allo	759	577	-	0	-	-
5300 Public Employees Retirement Sy	94,419	94,851	35,938	34,581	35,938	38,837
5302 Long Term Disability Insurance	-	-	1,040	919	1,001	984
5303 Life Insurance Premiums	340	377	355	324	345	345
5304 Workers Compensation Insurance	32,688	35,434	30,193	28,434	29,314	28,000
5305 Medicare Tax- Employer's Share	4,662	5,445	4,545	4,279	4,413	4,467
5306 Unfunded Accrued Liability	-	-	55,835	45,055	55,835	63,695
5308 Deferred Compensation/Full-tim	-	-	7,287	6,810	7,075	7,437
5309 Unemployment Insurance	1,080	1,080	865	840	840	840
5310 Section 125 Benefit Allow.	57,267	56,676	40,225	35,126	39,053	44,300
Total Salaries & Benefits	\$583,186	\$555,175	\$475,716	\$438,489	\$464,672	\$483,578
Materials & Services						
6402 Telephone & Fax Charges	4,252	4,244	4,500	4,562	4,570	4,500
6414 Professional Dues	75	880	1,000	0	1,000	1,000
6415 Publications/Subscriptions	-	333	6,000	5,456	5,500	3,000
6416 Office Supplies/Expendable	4,830	2,694	4,500	3,311	3,311	4,500
6418 Postage / Other Mailing Charge	458	648	650	250	325	500
6425 Vehicle Fuel, Supplies & Maint	2,062	1,783	2,500	2,220	2,500	2,500
6440 Contracted Services	217,006	226,343	250,000	236,844	250,000	270,000
6451 Bank Service Charges	9,279	10,470	16,000	25,141	25,150	7,500
6530 Conference/Training/Ed	2,525	3,645	5,700	1,487	1,500	5,500
Total Materials & Services	\$240,487	\$251,040	\$290,850	\$279,271	\$293,856	\$299,000

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Interfund Charges						
6900 Interfund Charge - Fac. Maint.	9,939	10,227	10,043	9,206	10,227	10,227
6902 Interfund Charges - Central Su	266	82	450	18	82	82
6907 Interfund Chrg/Vehicle Replcmt	3,617	3,617	3,617	3,316	3,617	3,617
6908 Interfund Chrg/Vehicle Maint.	8,053	7,307	6,786	6,221	7,307	7,307
6918 Interfund Charges- Comp Maint	23,206	30,783	31,338	28,727	30,783	30,783
6920 Interfund Charges - Computer R	2,210	7,697	7,697	7,056	7,697	7,697
6924 Interfund Charges- Motor Renta	-	-	745	683	-	-
Total Interfund Charges	\$47,291	\$59,713	\$60,676	\$55,227	\$59,713	\$59,713
Special Payments						
6562 Retiree Insurance Premiums	11,309	12,173	12,767	10,605	12,767	12,173
Total Special Payments	\$11,309	\$12,173	\$12,767	\$10,605	\$12,767	\$12,173
Total Expenses	\$882,273	\$878,101	\$840,009	\$783,592	\$831,008	\$854,464
Total Building Net Surplus/(Deficit)	\$304,719	\$492,782	\$692,346	\$702,374	\$635,476	\$562,736

ENGINEERING DEPARTMENT



Department Summary

The Engineering Department is one of the four divisions that cumulatively make up Madera's Community Development Department.

The mission of the Engineering Department is to serve the needs of the citizens of Madera by providing professional engineering services to the community and city government.

The department is dedicated to maintaining the highest level of responsiveness which serves to characterize a business-friendly environment to serving our community.

The Engineering Division includes both Inspection and Design. The Inspection team provides construction management and inspection services on private development projects, encroachment permit projects, and Capital Improvement Program projects.

The Design team provides engineering and public facility design, plan review, administration, permitting, and construction of public works and development projects, including infrastructure, Capital Improvement Program projects, and replacement projects.

In addition, the department is responsible for enhancing mobility and safety citywide through ongoing transportation planning, traffic engineering, and signal operations activities.

Responsibility

The Engineering Department, under the direction of the City Engineer, is charged with overseeing, planning, designing, and implementation of infrastructure projects.

Some of the department's functions include:

- Transportation, water, sanitary sewer and storm drain engineering
- Asset management of transportation, drainage and other city infrastructure
- Construction Management & Inspection (CM&I) – managing capital improvement projects and public works contracts for city departments, inspection and oversight of private development grading, storm water and improvements, inspection and oversight of all activity in the public right-of-way and provides project management and development services for civic projects
- Serve as the construction manager for city projects (i.e. Fire Station No. 58 and Transit Facility)
- Program, plan, design and administer the construction of the annual Capital Improvement Program
- Issue permits for work in the public right-of-way
- Inspect construction within the right-of-way

- Plan check all development plans, parcel maps, subdivision maps including those that impact other department functions
- Manage the NPDES (National Pollutant Discharge Elimination System) program activities
- Manage traffic engineering and transportation planning activities
- Provide Interagency Coordination with agencies such as Caltrans, County of Madera, and Madera Irrigation District
- Implement Council programs and policies to meet the City's current and future infrastructure needs
- Provide ongoing, informative communications to city council and residents regarding key objectives, challenges and accomplishments
- Provide clear and concise information to the community
- Participation in the Sustainable Groundwater Management Act (SGMA) activities that includes preparation of the Groundwater Management Plan (GMP)

Key Accomplishments

The department accomplishments are most visible in the completion of projects, those that are moving forward at any given time, and assistance provided toward other endeavors of the Council. Overview of accomplishments in FY 2019/20:

- During the last fiscal year, engineering staff completed the following:



- Served as project manager for the nearly complete Fire Station 58 (substantial completion by end of June)
- Served as project manager for the Transit Facility
- Awarded the Fresno River Trail – Gateway & UPRR Undercrossing Project (under construction)
- Facilitated 2,500 feet of sidewalks near Washington School (under construction)
- Managed design of a new traffic signals at:
 - Howard Road and Westberry Boulevard (awarded in May, going to construction)
 - Howard Road and Granada Drive (awarded in May, going to construction)
- Facilitated 4,100 linear feet of new sidewalks on Sunset Avenue and pedestrian refuges proximate to Thomas Jefferson Middle School
- Managed selection process that determined future signal control at Lake, Fourth and Central
- Completed emergency repair of Wastewater Treatment Plant Primary Effluent Pump Station Improvements in addition to ongoing improvements from previous year
- Managed State Route 145 (Yosemite Avenue) as Downtown Main Street Plan

- Facilitated 2,500 feet of sidewalk improvements near John Adams
- Per the direction of Council, improved Gateway Avenue adjacent to Sunrise Rotary Park
- Managed Olive Avenue Road Widening (building demolition complete, utility undergrounding awarded, advertisement of road construction anticipated in July)
- Continued progress toward completing initial phases of Sewer & Water Condition Assessments
- Designed and managed various Road Rehabilitation Projects including:
 - City Street 3R and ADA – various locations
 - RMRA Seals and Overlay
 - LPP Seals and Overlay
 - Golden State Shoulder Paving
 - Alley Paving - Various Locations
- Sewer Main Installations – Various Locations
- Managed ADA and Lighting Improvements at Centennial Park, Pan American Center, and Frank Bergon Center (under construction)
- Completed or near complete projects during this last fiscal year exceeded \$20,000,000 while the total value of projects under or going to construction is approximately \$12,700,000
- Through April 7, 2020, issued 248 encroachment permits within the public right-of-way versus 146 as presented in the previous year budget document
- Moved Engineering Design and Clerical staff to former Successor Agency Building on Yosemite Ave.
- Caitlan Drive and Isla Vista Traffic Circle Safety Improvement
- Managed heaviest development activity since 2007/08 fiscal year
- Participated in the ENGIE project that will install various energy efficient devices and solar panels at multiple City facilities including City Hall and the Wastewater Treatment Plan. The project also includes location identification and installation of 150 streetlights

Goals & Performance Measures

- Continue to support the Council and its goals toward a more livable community through, in part, infrastructure that supports the community today and into the future
- Advance council infrastructure and planning priority projects in a manner that demonstrates the highest ideals of commitment to current and future residents
- Recruit new team members with the goal of reducing project backlog while minimizing impacts to the General Fund through continued allocations of staff time to those projects
- Complete site selection, environmental and preliminary design of new Water Storage Tank project
- Continue to assist in the preparation of the Village D Master Plan

- Initiate and complete a traffic study associated with the planned construction of Almond Avenue between Pine Street and Stadium Road as well as circulation on Stadium Road between Pecan Avenue and Olive Avenue as originally planned for fiscal year 2019/20
- Provide ongoing ADA improvements to city sidewalk facilities throughout the city as funding becomes available
- Move the Northeast Tank, supporting pump station and transmission mains to completion of design and obtain necessary right-of-way for construction
- Continue to utilize and update the citywide pavement management system to improve the efficient use of available resources
- Present D Street Water Tower Evaluation results to council (Study completed-tower is not in imminent threat)
- Reduce current backlog through increased staffing and reliance upon planned on-call consultant agreements
- Continue support of SGMA activities identified previously

Department Fund Summary

The department is responsible for one departmental budget as well as numerous project and program related budgets that are too voluminous to repeat in this summary document.

The budget is comprised of multiple funds including:

- Local Transportations Funds
- Gas Taxes

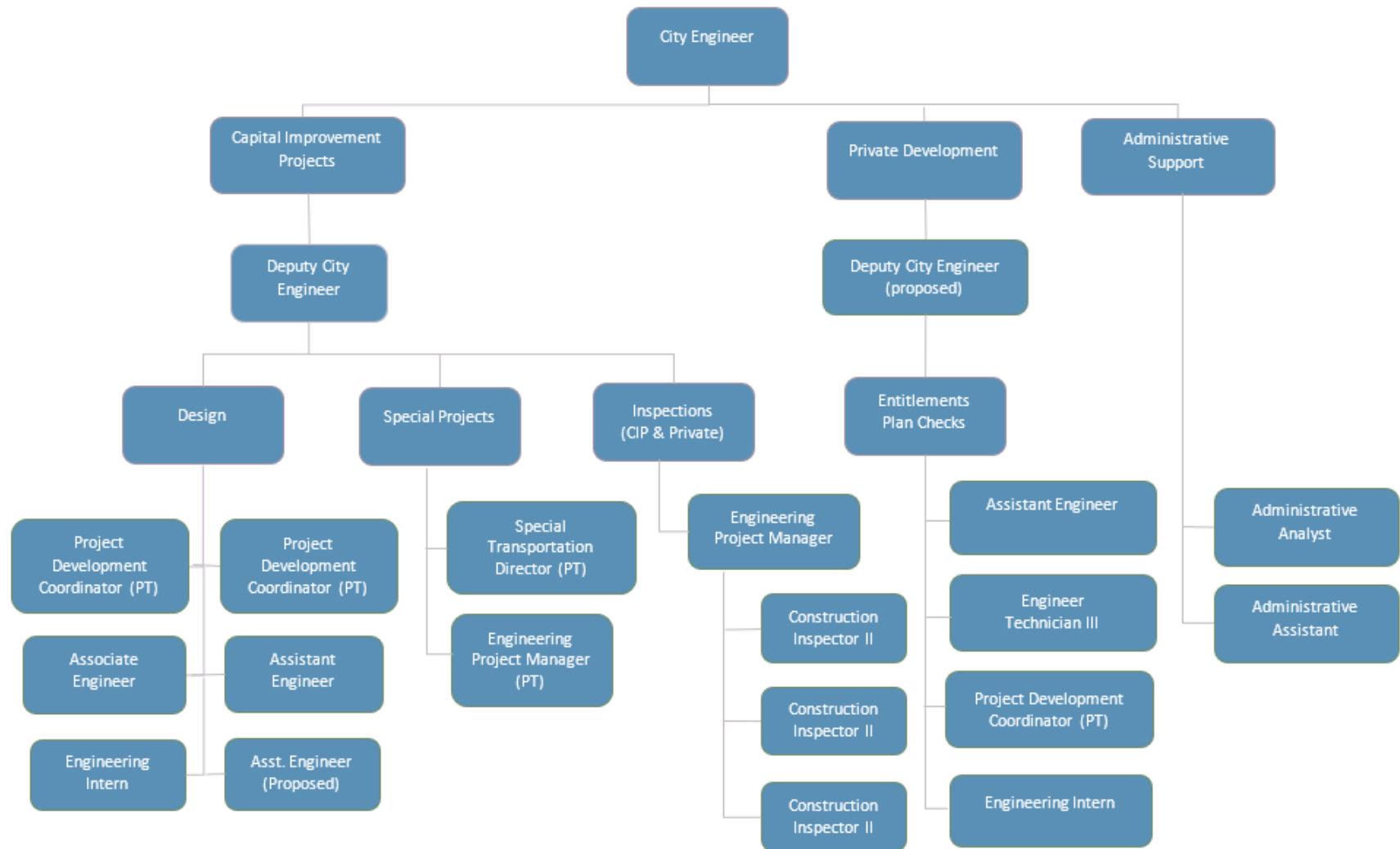
- Staff time charges to projects in which staff has been assigned
- Landscape Maintenance District management fees
- Drainage System Operations Fund
- Private Development fees
- General Fund

Department Staffing & Structure

The department is currently staffed with 12 full-time positions (one being advertised), six part-time positions, and two part-time trainees provided through a federally funded program.

For FY 2020/21, staff is proposing the addition of one Deputy City Engineer, one Assistant Engineer and one additional Engineering Intern.

Engineering Organization Chart



	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Licenses & Permits						
4100 Permit Fees	11,797	3,532	22,000	4,303	4,500	4,500
4104 Permits/Fire	60,232	41,136	55,000	40,271	45,000	36,000
Total Licenses & Permits	\$72,029	\$44,668	\$77,000	\$44,574	\$49,500	\$40,500
Charges for Services						
4216 Inspection/Plan Check Fees	113,367	184,993	172,083	174,239	190,000	75,000
Total Charges for Services	\$113,367	\$184,993	\$172,083	\$174,239	\$190,000	\$75,000
Interfund Charges						
4344 Interfund Charges Revenue - Pr	733,324	889,865	815,000	208,685	889,865	889,865
4347 Interfund Charges Revenue - L	44,388	47,457	45,691	0	47,457	47,457
Total Interfund Charges	\$777,712	\$937,322	\$860,691	\$208,685	\$937,322	\$937,322
Gains & Proceeds						
4671 Sale of Real and Personal Prop	-	-	2,375	2,375	2,375	-
Total Gains & Proceeds	\$0	\$0	\$2,375	\$2,375	\$2,375	\$0
Refunds						
4657 Miscellaneous Revenue	18,791	59,244	36,302	36,809	40,000	20,000
4659 Refunds and Reimbursements	-	-	949	949	949	-
Total Refunds	\$18,791	\$59,244	\$37,251	\$37,758	\$40,949	\$20,000
Transfers In						
4355 Transfer-In	591,000	572,000	615,000	563,750	572,000	615,000
Total Transfers In	\$591,000	\$572,000	\$615,000	\$563,750	\$572,000	\$615,000
Total Revenues	\$1,572,899	\$1,798,227	\$1,764,400	\$1,031,381	\$1,792,146	\$1,687,822
Salaries & Benefits						
5000 Salaries / Full-Time	-	-	793,936	739,013	-	1,009,862
5005 Salaries / Part-time	137,328	213,589	251,022	232,288	243,711	302,096
5100 Salaries / Overtime	1,307	535	6,283	6,644	6,100	5,000
5105 Salaries - Leave Payout	61,348	6,143	3,706	17,011	3,598	-
5110 Salaries/Uniform Pay	750	750	1,030	1,000	1,000	500
5200 Salaries - Auto & Expense Allo	6,072	4,382	1,115	858	1,083	900
5300 Public Employees Retirement Sy	205,086	221,017	113,143	107,667	113,143	153,993
5302 Long Term Disability Insurance	-	-	2,663	2,370	2,585	3,065
5303 Life Insurance Premiums	-	-	718	652	697	995
5304 Workers Compensation Insurance	75,910	93,302	106,814	100,499	103,703	125,243
5305 Medicare Tax- Employer's Share	-	-	15,806	14,867	15,346	19,660
5306 Unfunded Accrued Liability	-	-	155,693	125,888	155,693	176,064
5307 Deferred Comp/Part-Time	960	2,644	2,635	2,436	2,558	2,674
5308 Deferred Compensation/Full-tim	21,535	22,747	27,117	24,975	26,327	31,398
5309 Unemployment Insurance	4,187	2,708	4,146	3,992	4,025	4,410
5310 Section 125 Benefit Allow.	143,666	137,454	178,066	158,698	172,880	186,453
Total Salaries & Benefits	\$1,369,627	\$1,441,052	\$1,663,893	\$1,538,858	\$852,449	\$2,022,313
Materials & Services						
6401 Gas and Electric Utilities	-	-	-	1,127	-	-
6402 Telephone & Fax Charges	7,415	8,209	7,500	7,336	8,050	8,000
6411 Advertising/Bids and Notices	150	-	300	50	300	300
6415 Publications/Subscriptions	571	993	1,300	1,300	1,500	1,500
6416 Office Supplies/Expendable	3,368	5,617	6,000	5,349	6,500	7,000
6417 Software Costs	1,013	1,050	2,300	1,088	1,600	2,300
6425 Vehicle Fuel, Supplies & Maint	4,632	3,749	5,500	4,189	5,300	5,600
6440 Contracted Services	128,626	123,733	113,633	69,936	75,000	93,000
6530 Conference/Training/Ed	3,628	1,205	5,000	528	1,500	5,000
Total Materials & Services	\$149,403	\$144,556	\$141,533	\$90,903	\$99,750	\$122,700
Interfund Charges						
6900 Interfund Charge - Fac. Maint.	18,420	18,954	18,613	17,062	18,954	18,954
6902 Interfund Charges - Central Su	1,996	2,027	2,552	2,755	2,690	2,027
6907 Interfund Chrg/Vehicle Replcmt	4,993	4,993	3,576	3,278	4,993	4,993

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
6908 Interfund Chrg/Vehicle Maint.	10,959	9,945	9,900	9,075	9,945	9,945
6918 Interfund Charges- Comp Maint	58,014	70,872	72,150	66,138	70,872	70,872
6920 Interfund Charges - Computer R	5,528	16,177	16,177	14,829	16,177	16,177
6924 Interfund Charges- Motor Renta	-	-	123	113	-	-
Total Interfund Charges	\$99,910	\$122,968	\$123,091	\$113,250	\$123,631	\$122,968
Total Expenses	\$1,618,940	\$1,708,576	\$1,928,517	\$1,743,011	\$1,075,830	\$2,267,981
Total Engineering Net Surplus/(Deficit)	(\$46,041)	\$89,651	(\$164,117)	(\$711,630)	\$716,316	(\$580,159)

PARKS AND COMMUNITY SERVICES DEPARTMENT



Department Summary

The Parks and Community Services (PCS) Department provides a wide range of direct services to the public and is divided into three major operational divisions:

- Administration
- Recreation & Community Services
- Parks Maintenance

Subdivisions include sports, seniors, aquatics, landscape maintenance districts, median maintenance, and special events.

The three individual divisions work collectively to provide high quality recreation, therapeutic, and leisure services to community members of all ages.

The PCS Department also hosts community special events and seeks outside funding to provide programs such as Movies in the Park,

the Pomegranate Festival, and community volunteer day.

Responsibility

Administration:

- Development of grant applications and oversight of allocated funds
- Development of departmental policies
- Annual budget creation
- Contract oversight
- Payroll and other human resource management activities

Recreation & Community Services:

- Oversight and management of recreation facilities, such as community and youth centers, senior centers, an aquatic complex, and a skate park
- Implementation and management of recreation programming for community members of all ages including: educational and leisure classes; youth and adult sports; swimming lessons and other aquatics programming; day camps; after school programs; fitness/wellness programs for all ages; leadership and career preparedness; and drop-in recreation programs for youth, including sports, crafts, technology, and audio-engineering
- Oversight of nutrition and recreation programs for senior citizens including those with special needs

Parks Maintenance:

- Management, oversight, and maintenance of a variety of different sized parks, a cross-city trail system, and other greenbelts and walkways

- Contract oversight and management for the efficient maintenance and operation of the municipal golf course
- Oversight of median island landscape maintenance activities citywide
- Management of the landscape maintenance activities of the City's 80 Landscape Maintenance Zones (LMZs)
- Oversight, maintenance, and protection of the City's urban forest

Key Accomplishments

Overview of accomplishments in FY 2019/20:

- Completed ADA and lighting upgrades at the John Wells Youth Center utilizing CDBG funding
- Completed Union Pacific Railroad undercrossing
- Organized and managed approximately 500 youth and 700 adults in various sports leagues and tournaments
- Completed upgrades to the Centennial Pool Complex, including upgrades to the diving board, re-plastering/tiling of the wading pool and replacing the primary pump and motor
- Accepted donation of 8.1 acres of land for future park development known as India Park
- Completed a playground replacement project at Pan American Park with \$134,000 of HRPP Grant funding.
- Successfully negotiated a one-year extension to the Golf Course Master Lease Agreement due to the onset of COVID-19

- Reinstated the Parks Maintenance Department's mistletoe removal program
 - Re-established irrigation systems in the City's median islands that were abandoned due to State orders related to drought
 - Completed clearance trimming of City trees planted in the right-of-way that overhang City streets
 - Successfully navigated through rapidly evolving CDC and local health department regulations related to sanitizing public spaces and modifications to public
- Partnered with the City's Facilities Division to ensure that energy improvements as part of the ENGIE Energy upgrade project would minimally impact Parks programs and mature landscaping

Goals & Performance Measures

- Continue to seek out new revenue sources to support departmental activities, vision, and goals
- Develop Memorandum of Understanding specific to user groups and seek City Council approval
- Develop a land banking strategy with the goal of securing land for future park development
- Analyze participation in recreation leagues and camps with the goal of increasing registration levels
- Reintroduce the 4th of July Golf Tournament and Fireworks Celebration
- Assist in negotiating a successful contract with a third party to manage the municipal golf course

- Complete a cost for service study to provide measurement data

Department Fund Summary

Department-wide temporary staffing reductions and re-assignments occurred in FY 2019/20 as a direct result of the reduction/elimination of recreation programming due to the onset of the COVID-19 pandemic.

Several full-time staff members have been temporarily re-assigned to other departments, these temporary assignments are expected to continue until December 2020 or until programming expands to the extent their services are required.

Actual changes are as follows:

- Recreation Supervisor to Grants
- Recreation Coordinator (Aquatics) to Planning
- Recreation Coordinator (Facilities/Rentals) to Parks Maintenance
- Recreation Coordinator (Sports) to Park Maintenance
- Administrative Assistant to Utility Billing

In addition to the re-assignment of full-time staff, all part-time staff were temporarily released except for the Parks Maintenance and Landscape Maintenance District programs.

The current budget reflects the assumption that the re-hire of part-time staff will be phased in as programming resumes.

Department Staffing & Structure

The Parks and Community Services Department is responsible for 11 individual budgets, which include:

- Administration
- Aquatics
- Golf Course
- Landscape Maintenance District (LMD)
- Median Islands
- Sports
- Recreation
- Centers
- Senior Services
- Special Events
- Park Maintenance

The FY 2020/21 budget document reflects budgetary assumptions and/or reductions related to changes deemed necessary due to the downward trend of the local economy in recent months.

This downturn is projected to continue at some level into the next fiscal year.

Budgetary changes across all divisions as compared to FY 2019/20 Adopted Budget are as follows:

- *Maintenance and Operations:* Reduced by approximately 5 percent or \$53,000
- *Revenues:* Reduced by approximately 34 percent or \$324,000
- *Part-time salaries:* Reduced by approximately 36 percent or \$283,000 (base rate only)
- *Golf Course:* Revenues paid to the City by the golf course contractor were reduced by

\$20,000 per year (base rate) and by \$0.75 per round of golf played

Administration

The Administration Division is devoted to the management and oversight of the entire PCS Department. Specific functions include management of the department's purchasing, safety, policy, grant-making, grant management, procedures, marketing, as well as all fiscal and contractual functions.

Aquatics

The Aquatics Program Budget provides for maintenance, operations, and staffing of the city's swimming pool complex. Revenue is received from a variety of sources including swimming lessons, special events, and pool rentals.

Golf Course

The PCS Department oversees the Golf Course Budget which supports a contract with a private vendor who manages the operations and maintenance of the city's municipal golf course.

LMD

The Landscape Maintenance District Budget is used to support staff efforts to maintain landscaping in the city's 80 distinct zones. Revenues are made up solely of assessments paid by individual parcel owners with their biannual property tax payment.

Median Islands

The Median Island Budget provides for landscaping maintenance and upkeep of median islands throughout the city. Gas tax is



the sole source of revenue for the activities reflected within this cost center for the 2020/2021 fiscal year. This work is contracted to an outside vendor.

Sports

The Sports Budget reflects revenues and expenditures related to youth and adult sports programming. The PCS Department provides organized, fee-based sport leagues and tournaments for Madera residents of all ages. Basketball, softball, T-Ball, flag-football, and soccer are among the department's many sports offerings.

Recreation

The Recreation Budget reflects revenues and expenses necessary to support maintenance

and operations, materials, and staffing associated with delivering recreation programs and activities.

Centers

The Centers Budget provides for personnel and maintenance and operations for the department's community centers. Centers included are: John W. Wells Youth Center, Pan-American Community Center, Bergon Senior Center, Youth Hut, Mexican American Center, Millview Center, and the skatepark.

Senior Services

The Senior Services Budget funds the operations of two senior centers and associated programming for senior citizens. Included in this budget are senior recreation

programs, enrichment classes, day trips, and costs associated with providing congregate and homebound meal programs to eligible seniors.

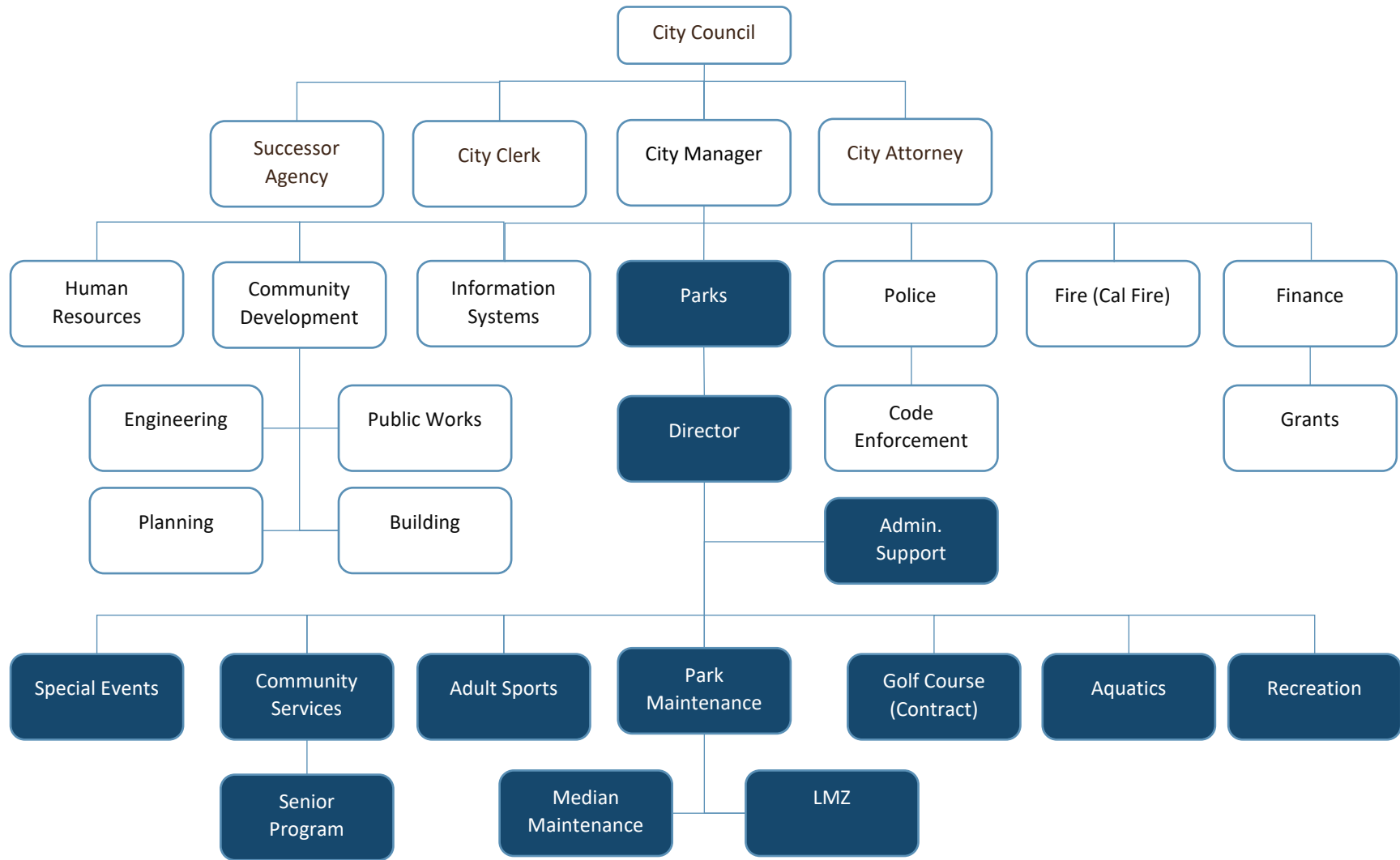
Special Events

The Special Events Budget details revenues and expenditures for community events including golf tournaments, Movies in the Park, the Pomegranate Festival, and others.

Park Maintenance

The Parks Maintenance Budget funds full and part-time personnel engaged in the maintenance of all the city's park, trail, and public green space. Day-to-day operations include maintenance of turf, trees, landscape, trails, public restrooms, picnic areas, and pavilions.

Parks & Community Services Organization Chart



	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Charges for Services						
4649 Admin Fees	-	-	18,000	7,402	7,832	11,000
Total Charges for Services	\$18,183	\$15,728	\$18,000	\$7,402	\$7,832	\$11,000
Interfund Charges						
4344 Interfund Charges Revenue - Pr	-	-	1,500	0	-	1,500
Total Interfund Charges	\$0	\$0	\$1,500	\$0	\$0	\$1,500
Refunds						
4659 Refunds and Reimbursements	-	-	-	83	83	-
Total Refunds	\$0	\$0	\$0	\$83	\$83	\$0
Total Revenues	\$18,183	\$15,728	\$19,500	\$7,485	\$7,915	\$12,500
Salaries & Benefits						
5000 Salaries / Full-Time	-	-	195,988	182,974	190,280	218,894
5005 Salaries / Part-time	2,517	12,374	18,664	17,238	18,120	16,487
5100 Salaries / Overtime	639	646	1,938	1,302	1,882	-
5105 Salaries - Leave Payout	6,840	28,658	5,474	6,538	6,550	-
5200 Salaries - Auto & Expense Allo	938	263	618	375	600	900
5300 Public Employees Retirement Sy	-	-	25,356	24,345	25,356	24,869
5302 Long Term Disability Insurance	-	-	588	518	571	573
5303 Life Insurance Premiums	231	199	259	231	251	248
5304 Workers Compensation Insurance	27,329	28,383	22,751	21,262	22,088	21,986
5305 Medicare Tax- Employer's Share	-	-	3,352	3,132	3,254	3,410
5306 Unfunded Accrued Liability	-	-	39,332	31,777	39,332	44,625
5307 Deferred Comp/Part-Time	-	-	-	5	5	-
5308 Deferred Compensation/Full-tim	6,059	5,028	5,944	5,603	5,771	3,705
5309 Unemployment Insurance	757	967	823	697	799	1,013
5310 Section 125 Benefit Allow.	47,141	32,819	40,706	35,981	39,520	40,463
Total Salaries & Benefits	\$471,780	\$420,333	\$361,793	\$331,978	\$354,379	\$377,173
Materials & Services						
6402 Telephone & Fax Charges	3,310	3,357	3,500	2,950	3,585	3,500
6412 Advertising/Other	325	-	-	0	-	500
6416 Office Supplies/Expendable	1,303	1,257	2,076	1,935	2,000	1,200
6440 Contracted Services	7,915	6,789	8,000	4,827	6,000	6,000
6530 Conference/Training/Ed	525	258	1,000	74	74	2,900
6532 Maintenance/Other Supplies	-	-	1,500	985	1,000	800
Total Materials & Services	\$14,011	\$14,117	\$16,076	\$10,771	\$12,659	\$14,900
Interfund Charges						
6902 Interfund Charges - Central Su	60	-	-	0	-	-
6918 Interfund Charges- Comp Maint	123,764	39,588	40,302	36,944	39,588	39,588
6920 Interfund Charges - Computer R	20,719	9,021	9,021	8,269	9,021	9,021
Total Interfund Charges	\$144,543	\$48,609	\$49,323	\$45,213	\$48,609	\$48,609
Total Expenses	\$630,334	\$483,059	\$427,192	\$387,962	\$415,647	\$440,682
Total Parks Administration Net Surplus/	(\$612,151)	(\$467,331)	(\$407,692)	(\$380,477)	(\$407,732)	(\$428,182)

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Licenses & Permits						
4600 Assessments	1,248	1,152	1,500	1,642	1,642	1,500
Total Licenses & Permits	\$1,248	\$1,152	\$1,500	\$1,642	\$1,642	\$1,500
Local Grnt & Donation						
4301 Donations	600	1,925	500	0	-	500
Total Local Grnt & Donation	\$600	\$1,925	\$500	\$0	\$0	\$500
Interfund Charges						
4344 Interfund Charges Revenue - Pr	-	285	10,000	0	-	-
4346 Interfund Charges Revenue - Co	95,191	95,191	90,000	82,500	95,191	95,191
4347 Interfund Charges Revenue - L	69,038	53,998	73,239	0	73,239	73,239
Total Interfund Charges	\$164,229	\$149,474	\$173,239	\$82,500	\$168,430	\$168,430
Rental Income						
4170 Rents and Leases/Parks Special	(30)	-	-	0	-	-
4171 Rents and Leases/Athletic Fiel	10,840	10,473	9,000	20,244	20,244	6,500
4172 Field Utility Revenue	13,327	14,482	13,000	15,392	15,392	6,500
4173 Rents and Leases/Lions Pavil	8,992	7,597	6,800	3,628	3,743	5,500
4174 Rents and Leases/Rotary Pavil	8,565	6,911	6,000	1,953	2,068	5,000
4175 Rents and Leases/Millview Pavi	-	-	3,000	1,070	1,070	2,000
Total Rental Income	\$44,116	\$42,713	\$37,800	\$42,287	\$42,517	\$25,500
Gains & Proceeds						
4671 Sale of Real and Personal Prop	13,641	5,963	-	14,022	14,022	-
Total Gains & Proceeds	\$13,641	\$5,963	\$0	\$14,022	\$14,022	\$0
Refunds						
4657 Miscellaneous Revenue	10,421	10,403	5,000	18,984	18,984	5,000
4659 Refunds and Reimbursements	7,036	-	-	9,297	9,297	-
Total Refunds	\$17,457	\$10,403	\$5,000	\$28,281	\$28,281	\$5,000
Transfers In						
4355 Transfer-In	180,000	180,000	180,000	165,000	180,000	180,000
Total Transfers In	\$180,000	\$180,000	\$180,000	\$165,000	\$180,000	\$180,000
Total Revenues	\$421,291	\$391,630	\$398,039	\$333,732	\$434,892	\$380,930
Salaries & Benefits						
5000 Salaries / Full-Time	-	-	433,109	412,995	420,494	517,460
5005 Salaries / Part-time	138,260	128,658	147,013	135,216	142,731	175,500
5100 Salaries / Overtime	8,345	8,099	9,308	7,854	9,037	16,000
5105 Salaries - Leave Payout	-	-	26,010	5,137	25,252	-
5110 Salaries/Uniform Pay	2,400	2,400	2,400	2,400	2,400	1,900
5300 Public Employees Retirement Sy	138,895	126,056	55,606	53,648	55,606	69,303
5302 Long Term Disability Insurance	1,697	1,483	1,542	1,374	1,497	1,658
5303 Life Insurance Premiums	527	660	725	659	696	779
5304 Workers Compensation Insurance	57,731	56,149	60,565	56,569	58,801	65,331
5305 Medicare Tax- Employer's Share	-	-	8,764	8,174	8,509	10,423
5306 Unfunded Accrued Liability	-	-	90,167	72,827	90,167	102,439
5307 Deferred Comp/Part-Time	-	-	5,527	5,024	5,366	6,581
5308 Deferred Compensation/Full-tim	20,024	17,737	18,065	16,841	17,539	20,592
5309 Unemployment Insurance	-	-	5,560	4,628	5,398	2,523
5310 Section 125 Benefit Allow.	201,906	166,550	189,394	168,913	183,878	160,299
Total Salaries & Benefits	\$1,089,961	\$959,171	\$1,053,755	\$952,259	\$1,027,371	\$1,150,788
Materials & Services						
6401 Gas and Electric Utilities	55,097	55,172	45,000	44,127	61,100	54,000
6402 Telephone & Fax Charges	3,595	5,153	4,200	3,607	3,900	4,200
6412 Advertising/Other	-	192	250	0	-	-
6416 Office Supplies/Expendable	502	1,473	1,000	770	1,000	1,000
6425 Vehicle Fuel, Supplies & Maint	43,481	44,097	45,000	32,363	43,500	42,000
6440 Contracted Services	177,417	186,848	223,280	228,224	228,500	179,000
6461 Safety Inspections/Repairs	370	349	500	468	468	500

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
6530 Conference/Training/Ed	160	189	1,500	0	-	500
6532 Maintenance/Other Supplies	91,119	89,863	85,000	79,912	95,000	85,000
Total Materials & Services	\$371,741	\$383,336	\$405,730	\$389,471	\$433,468	\$366,200
Interfund Charges						
6900 Interfund Charge - Fac. Maint.	7,387	7,778	8,077	7,404	7,778	7,778
6902 Interfund Charges - Central Su	23,492	23,103	25,000	19,269	25,000	25,000
6907 Interfund Chrg/Vehicle Replcmt	51,004	49,604	51,322	47,045	49,604	49,604
6908 Interfund Chrg/Vehicle Maint.	103,003	93,466	92,569	84,855	93,466	93,466
6918 Interfund Charges- Comp Maint	7,735	14,162	14,417	13,216	14,162	14,162
6920 Interfund Charges - Computer R	1,094	3,048	3,048	2,794	3,048	3,048
6924 Interfund Charges- Motor Renta	-	-	1,168	1,071	-	-
Total Interfund Charges	\$193,715	\$191,161	\$195,601	\$175,654	\$193,058	\$193,058
Functional Expenses						
6501 Down Payment Assistance	8,142	7,245	5,747	7,818	-	-
6503 Parks Online Registration	-	-	-	0	7,820	7,700
Total Functional Expenses	\$8,142	\$7,245	\$5,747	\$7,818	\$7,820	\$7,700
Special Payments						
6560 Liability / Property Insurance	720	778	927	927	927	1,033
Total Special Payments	\$720	\$778	\$927	\$927	\$927	\$1,033
Capital Outlay						
7030 Facilities And Improvements	12,948	4,171	-	0	-	-
7040 Parks/Facilities Equipment	-	4,216	24,460	24,460	24,560	20,000
Total Capital Outlay	\$12,948	\$8,387	\$24,460	\$24,460	\$24,560	\$20,000
Total Expenses	\$1,677,227	\$1,550,078	\$1,686,220	\$1,550,589	\$1,687,204	\$1,738,779
Total Parks Net Surplus/(Deficit)	(\$1,255,936)	(\$1,158,448)	(\$1,288,181)	(\$1,216,857)	(\$1,252,312)	(\$1,357,849)

LANDSCAPE MAINTENANCE DISTRIBUTION SERVICES

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Interfund Charges						
4347 Interfund Charges Revenue - L	244,324	240,785	270,227	0	240,785	240,785
Total Interfund Charges	\$244,324	\$240,785	\$270,227	\$0	\$240,785	\$240,785
Total Revenues	\$244,324	\$240,785	\$270,227	\$0	\$240,785	\$240,785
Salaries & Benefits						
5000 Salaries / Full-Time	-	-	91,173	88,032	88,517	97,367
5005 Salaries / Part-time	55,662	54,665	107,062	85,422	103,944	81,000
5100 Salaries / Overtime	1,056	1,981	4,026	2,996	3,909	-
5105 Salaries - Leave Payout	-	-	-	946	-	-
5110 Salaries/Uniform Pay	500	500	500	500	500	-
5300 Public Employees Retirement Sy	-	-	10,272	10,080	10,272	10,187
5302 Long Term Disability Insurance	286	287	300	267	291	286
5303 Life Insurance Premiums	102	140	150	140	148	150
5304 Workers Compensation Insurance	-	-	19,400	17,871	18,835	16,963
5305 Medicare Tax- Employer's Share	2,121	2,192	2,874	2,649	2,790	2,590
5306 Unfunded Accrued Liability	-	-	12,494	10,089	12,494	14,198
5307 Deferred Comp/Part-Time	2,225	1,917	3,605	2,806	3,500	3,038
5308 Deferred Compensation/Full-tim	-	-	3,810	3,615	3,699	4,089
5309 Unemployment Insurance	1,482	1,718	2,387	1,638	2,317	630
5310 Section 125 Benefit Allow.	43,218	39,088	42,830	38,256	41,583	30,253
Total Salaries & Benefits	\$220,829	\$231,241	\$300,883	\$265,307	\$292,799	\$260,751
Materials & Services						
6425 Vehicle Fuel, Supplies & Maint	6,123	3,064	6,500	1,396	1,800	3,500
Total Materials & Services	\$6,123	\$3,064	\$6,500	\$1,396	\$1,800	\$3,500
Interfund Charges						
6907 Interfund Chrg/Vehicle Replcmt	6,696	6,000	6,067	5,561	6,000	6,000
6908 Interfund Chrg/Vehicle Maint.	13,824	12,542	11,646	10,676	12,542	12,542
Total Interfund Charges	\$20,520	\$18,542	\$17,713	\$16,237	\$18,542	\$18,542
Total Expenses	\$247,472	\$252,847	\$325,096	\$282,940	\$313,141	\$282,793
Total Landscape Mntc Dist Services Net	(\$3,148)	(\$12,062)	(\$54,869)	(\$282,940)	(\$72,356)	(\$42,008)

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Transfers In						
4355 Transfer-In	119,100	119,100	119,100	109,175	109,175	119,100
Total Transfers In	\$119,100	\$119,100	\$119,100	\$109,175	\$109,175	\$119,100
Total Revenues	\$119,100	\$119,100	\$119,100	\$109,175	\$109,175	\$119,100
Materials & Services						
6440 Contracted Services	109,011	104,535	119,100	57,459	92,000	134,580
Total Materials & Services	\$109,011	\$104,535	\$119,100	\$57,459	\$92,000	\$134,580
Total Expenses	\$109,011	\$104,535	\$119,100	\$57,459	\$92,000	\$134,580
Total Median Landscaping Net Surplus/	\$10,089	\$14,565	\$0	\$51,716	\$17,175	(\$15,480)

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Charges for Services						
4185 Program Fees Revenue	14,917	16,823	15,000	8,773	8,773	5,000
4186 Leisure/Enrichment Fees	779	2,345	3,000	4,909	4,909	1,200
4258 Concession	-	6,512	7,000	4,833	4,833	4,000
4683 Program Revenue	130,116	122,660	210,000	86,140	86,140	65,000
Total Charges for Services	\$145,812	\$148,340	\$235,000	\$104,655	\$104,655	\$75,200
Federal Grants						
4434 Grants	25,000	57,129	25,000	0	-	-
Total Federal Grants	\$25,000	\$57,129	\$25,000	\$0	\$0	\$0
Local Grnt & Donation						
4301 Donations	8,589	4,064	-	2,238	2,238	-
Total Local Grnt & Donation	\$8,589	\$4,064	\$0	\$2,238	\$2,238	\$0
Total Revenues	\$179,401	\$209,533	\$260,000	\$106,893	\$106,893	\$75,200
Salaries & Benefits						
5000 Salaries / Full-Time	132,671	129,331	147,326	139,081	143,035	97,785
5005 Salaries / Part-time	-	-	199,932	156,678	194,109	82,734
5100 Salaries / Overtime	-	-	1,681	1,720	1,750	2,000
5105 Salaries - Leave Payout	483	-	258	250	250	-
5300 Public Employees Retirement Sy	32,044	36,800	16,321	15,474	16,321	11,147
5302 Long Term Disability Insurance	-	-	511	453	496	406
5303 Life Insurance Premiums	-	-	163	148	158	126
5304 Workers Compensation Insurance	37,474	39,487	34,895	29,658	33,879	17,358
5305 Medicare Tax- Employer's Share	-	-	5,232	4,464	5,080	2,595
5306 Unfunded Accrued Liability	-	-	21,770	17,595	21,770	24,658
5307 Deferred Comp/Part-Time	-	-	6,933	5,475	6,731	3,001
5308 Deferred Compensation/Full-tim	-	-	6,160	5,739	5,981	4,107
5309 Unemployment Insurance	7,715	7,132	5,599	4,312	5,436	1,200
5310 Section 125 Benefit Allow.	43,257	39,341	47,620	42,373	46,233	19,155
Total Salaries & Benefits	\$564,087	\$545,690	\$494,401	\$423,420	\$481,229	\$266,272
Materials & Services						
6401 Gas and Electric Utilities	31,396	33,279	35,000	26,377	38,500	38,500
6402 Telephone & Fax Charges	685	1,790	1,500	740	800	800
6412 Advertising/Other	321	146	1,958	1,958	1,958	1,200
6416 Office Supplies/Expendable	423	707	1,000	628	630	500
6425 Vehicle Fuel, Supplies & Maint	545	-	500	0	-	-
6440 Contracted Services	1,852	3,485	8,000	5,999	6,000	3,000
6445 Field Trips	3,044	2,553	4,000	2,192	2,606	4,000
6480 Program Expense	-	6,861	11,000	2,146	2,146	9,500
6518 Other Supplies	-	1,246	3,000	2,734	2,735	2,000
6530 Conference/Training/Ed	199	527	2,600	235	235	1,500
6532 Maintenance/Other Supplies	9,926	9,117	10,000	5,429	7,000	8,000
Total Materials & Services	\$48,391	\$59,711	\$78,558	\$48,438	\$62,610	\$69,000
Interfund Charges						
6902 Interfund Charges - Central Su	-	80	600	184	184	600
6907 Interfund Chrg/Vehicle Replcmt	7,450	583	-	0	583	583
6908 Interfund Chrg/Vehicle Maint.	15,792	4,736	-	0	4,736	4,736
6924 Interfund Charges- Motor Renta	-	6,327	9,946	9,117	9,120	6,327
Total Interfund Charges	\$23,242	\$11,726	\$10,546	\$9,301	\$14,623	\$12,246
Total Expenses	\$635,720	\$617,127	\$583,505	\$481,159	\$558,462	\$347,518
Total Recreation Net Surplus/(Deficit)	(\$456,319)	(\$407,594)	(\$323,505)	(\$374,266)	(\$451,569)	(\$272,318)

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Federal Grants						
4460 F.M.A.A.A. Grant - Transportat	14,039	12,645	26,866	16,240	12,445	11,000
4463 F.M.A.A.A. Site Management	56,000	31,669	46,800	23,558	23,558	15,000
Total Federal Grants	\$70,039	\$44,314	\$73,666	\$39,798	\$36,003	\$26,000
Local Grnt & Donation						
4303 Donations/C-1	1,731	1,378	1,500	1,569	1,569	750
4304 Donations/C-2	1,184	1,164	1,000	425	425	500
4314 Donations/Transportation	5	4,351	100	181	181	50
4315 Fundraising	4,889	3,440	3,000	4,773	4,773	1,500
Total Local Grnt & Donation	\$7,809	\$10,333	\$5,600	\$6,948	\$6,948	\$2,800
Transfers In						
4355 Transfer-In	103,503	87,454	39,238	27,500	39,238	87,454
Total Transfers In	\$103,503	\$87,454	\$39,238	\$27,500	\$39,238	\$87,454
Total Revenues	\$181,351	\$142,101	\$118,504	\$74,246	\$82,189	\$116,254
Salaries & Benefits						
5000 Salaries / Full-Time	58,406	55,964	52,666	49,844	51,132	52,968
5005 Salaries / Part-time	-	-	70,416	56,159	68,365	37,360
5100 Salaries / Overtime	892	356	581	492	564	500
5105 Salaries - Leave Payout	483	-	-	0	-	-
5300 Public Employees Retirement Sy	21,785	20,047	13,095	11,679	13,095	11,762
5302 Long Term Disability Insurance	-	-	187	175	190	187
5303 Life Insurance Premiums	36	49	54	50	52	54
5304 Workers Compensation Insurance	9,643	11,518	12,503	10,754	12,139	8,638
5305 Medicare Tax- Employer's Share	1,609	1,739	1,829	1,578	1,776	1,350
5306 Unfunded Accrued Liability	-	-	19,892	16,097	19,892	22,413
5307 Deferred Comp/Part-Time	649	957	419	378	407	50
5308 Deferred Compensation/Full-tim	-	-	2,222	2,071	2,157	2,225
5309 Unemployment Insurance	1,138	1,319	1,397	990	1,356	669
5310 Section 125 Benefit Allow.	13,290	6,476	9,530	8,512	9,252	8,260
Total Salaries & Benefits	\$158,989	\$163,902	\$184,791	\$158,779	\$180,377	\$146,436
Materials & Services						
6401 Gas and Electric Utilities	1,028	886	1,200	751	875	1,000
6402 Telephone & Fax Charges	3,505	2,635	3,500	2,302	2,750	3,000
6412 Advertising/Other	20	-	200	0	-	-
6416 Office Supplies/Expendable	711	549	826	826	826	500
6425 Vehicle Fuel, Supplies & Maint	299	19	200	11	11	-
6440 Contracted Services	16,071	20,656	32,873	20,521	20,525	20,000
6445 Field Trips	1,003	67	2,063	2,063	2,063	1,300
6518 Other Supplies	4,513	2,179	-	0	-	-
6530 Conference/Training/Ed	15	145	500	102	102	500
6532 Maintenance/Other Supplies	31	1,595	4,500	3,080	3,081	3,500
Total Materials & Services	\$27,196	\$28,731	\$45,862	\$29,656	\$30,233	\$29,800
Interfund Charges						
6902 Interfund Charges - Central Su	-	86	200	0	100	200
6904 Interfund Charges - Admin. Ove	13,570	-	-	0	-	-
6907 Interfund Chrg/Vehicle Replcmt	1,400	-	-	0	-	-
6908 Interfund Chrg/Vehicle Maint.	2,240	-	-	0	-	-
6924 Interfund Charges- Motor Renta	-	2,302	-	0	2,302	2,302
Total Interfund Charges	\$17,210	\$2,388	\$200	\$0	\$2,402	\$2,502
Total Expenses	\$203,395	\$195,021	\$230,853	\$188,435	\$213,012	\$178,738
Total Sr Citizen Community Service Net	(\$22,044)	(\$52,920)	(\$112,349)	(\$114,189)	(\$130,823)	(\$62,484)

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Federal Grants						
4470 F.M.A.A.A. Grant - Adult Day C	16,684	-	-	0	-	-
Total Federal Grants	\$16,684	\$0	\$0	\$0	\$0	\$0
Local Grnt & Donation						
4311 Donations/Adult Day Care	10,839	-	-	0	-	-
4315 Fundraising	-	35	-	0	-	-
Total Local Grnt & Donation	\$10,839	\$35	\$0	\$0	\$0	\$0
Refunds						
4502 County Reimbursement/ADC	845	845	-	0	-	-
Total Refunds	\$845	\$845	\$0	\$0	\$0	\$0
Total Revenues	\$28,368	\$880	\$0	\$0	\$0	\$0
Salaries & Benefits						
5000 Salaries / Full-Time	22,167	-	-	0	-	-
5005 Salaries / Part-time	33,676	-	-	744	-	-
5100 Salaries / Overtime	204	-	-	0	-	-
5105 Salaries - Leave Payout	290	-	-	0	-	-
5300 Public Employees Retirement Sy	6,215	-	-	0	-	-
5302 Long Term Disability Insurance	65	-	-	0	-	-
5303 Life Insurance Premiums	11	-	-	0	-	-
5304 Workers Compensation Insurance	5,003	-	-	76	-	-
5305 Medicare Tax- Employer's Share	842	-	-	11	-	-
5307 Deferred Comp/Part-Time	1,264	-	-	28	-	-
5308 Deferred Compensation/Full-tim	725	-	-	0	-	-
5309 Unemployment Insurance	892	-	-	22	-	-
5310 Section 125 Benefit Allow.	4,308	-	-	0	-	-
Total Salaries & Benefits	\$75,662	\$0	\$0	\$881	\$0	\$0
Materials & Services						
6401 Gas and Electric Utilities	2,654	-	-	0	-	-
6402 Telephone & Fax Charges	389	-	-	0	-	-
6416 Office Supplies/Expendable	1	-	-	0	-	-
6440 Contracted Services	8,207	-	-	0	-	-
6518 Other Supplies	202	-	-	0	-	-
Total Materials & Services	\$11,453	\$0	\$0	\$0	\$0	\$0
Interfund Charges						
6904 Interfund Charges - Admin. Ove	18,611	-	-	0	-	-
Total Interfund Charges	\$18,611	\$0	\$0	\$0	\$0	\$0
Total Expenses	\$105,726	\$0	\$0	\$881	\$0	\$0
Total Sr Citizen Therapeutic Program Net	(\$77,358)	\$880	\$0	(\$881)	\$0	\$0

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	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Charges for Services						
4200 Adult Sport Fees	22,281	20,481	25,000	15,852	19,777	14,000
4248 Revenue/Youth Sports	47,394	50,277	45,000	23,285	23,305	37,000
Total Charges for Services	\$69,675	\$70,758	\$70,000	\$39,137	\$43,082	\$51,000
Total Revenues	\$69,675	\$70,758	\$70,000	\$39,137	\$43,082	\$51,000
Salaries & Benefits						
5000 Salaries / Full-Time	40,551	32,054	18,122	18,912	17,594	9,198
5005 Salaries / Part-time	25,104	23,145	46,719	36,339	45,358	42,638
5100 Salaries / Overtime	1,225	725	427	281	415	1,000
5105 Salaries - Leave Payout	290	-	180	175	175	-
5300 Public Employees Retirement Sy	13,991	7,820	1,850	1,934	1,850	1,499
5302 Long Term Disability Insurance	-	-	62	59	61	31
5303 Life Insurance Premiums	-	-	26	25	25	14
5304 Workers Compensation Insurance	5,899	5,502	6,457	5,548	6,269	5,025
5305 Medicare Tax- Employer's Share	1,009	840	980	830	951	794
5306 Unfunded Accrued Liability	-	-	2,412	1,947	2,412	2,749
5307 Deferred Comp/Part-Time	967	833	1,592	1,241	1,546	1,610
5308 Deferred Compensation/Full-tim	1,637	1,327	763	778	734	386
5309 Unemployment Insurance	766	816	1,278	970	1,241	800
5310 Section 125 Benefit Allow.	9,404	7,839	7,773	6,857	7,547	-
Total Salaries & Benefits	\$101,012	\$81,045	\$88,641	\$75,896	\$86,178	\$65,744
Materials & Services						
6412 Advertising/Other	100	50	500	170	170	200
6416 Office Supplies/Expendable	39	100	100	58	58	100
6440 Contracted Services	558	1,188	1,500	349	350	1,000
6532 Maintenance/Other Supplies	16,369	16,110	15,000	9,673	10,000	12,500
Total Materials & Services	\$17,066	\$17,448	\$17,100	\$10,250	\$10,578	\$13,800
Total Expenses	\$118,078	\$98,493	\$105,741	\$86,146	\$96,756	\$79,544
Total Sports Programs Net Surplus/(Deficit)	(\$48,403)	(\$27,735)	(\$35,741)	(\$47,009)	(\$53,674)	(\$28,544)

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Charges for Services						
4238 Public Swim	15,138	10,257	13,000	5,451	5,451	4,000
4258 Concession	12,634	9,058	10,000	4,423	4,423	4,000
4259 Lessons	17,988	14,085	17,000	3,254	3,179	12,000
4260 Pool Rentals	-	-	9,500	2,160	2,880	7,000
Total Charges for Services	\$53,510	\$44,422	\$49,500	\$15,288	\$15,933	\$27,000
Total Revenues	\$53,510	\$44,422	\$49,500	\$15,288	\$15,933	\$27,000
Salaries & Benefits						
5000 Salaries / Full-Time	31,257	23,909	23,243	19,244	22,566	11,826
5005 Salaries / Part-time	28,102	26,912	41,780	39,283	40,563	30,378
5100 Salaries / Overtime	1,438	593	352	302	342	750
5105 Salaries - Leave Payout	97	-	-	0	-	-
5300 Public Employees Retirement Sy	9,540	7,757	4,673	4,127	4,673	2,594
5302 Long Term Disability Insurance	93	85	84	69	83	42
5303 Life Insurance Premiums	25	32	33	28	32	16
5304 Workers Compensation Insurance	5,483	4,991	6,219	5,565	6,038	4,085
5305 Medicare Tax- Employer's Share	935	783	991	893	962	647
5306 Unfunded Accrued Liability	-	-	6,563	5,298	6,563	7,486
5307 Deferred Comp/Part-Time	1,189	874	1,268	1,175	1,231	849
5308 Deferred Compensation/Full-tim	1,059	988	969	795	941	497
5309 Unemployment Insurance	893	888	1,179	1,080	1,145	646
5310 Section 125 Benefit Allow.	6,594	5,515	6,043	5,360	5,867	2,649
Total Salaries & Benefits	\$86,705	\$73,327	\$93,397	\$83,219	\$91,006	\$62,465
Materials & Services						
6401 Gas and Electric Utilities	18,905	15,952	22,000	13,480	17,000	20,000
6402 Telephone & Fax Charges	207	228	250	176	240	250
6440 Contracted Services	14,560	17,974	17,000	7,579	17,500	16,000
6530 Conference/Training/Ed	-	2,452	2,000	0	800	1,000
6532 Maintenance/Other Supplies	9,363	10,551	5,514	5,706	9,000	9,000
Total Materials & Services	\$43,035	\$47,157	\$46,764	\$26,941	\$44,540	\$46,250
Interfund Charges						
6900 Interfund Charge - Fac. Maint.	3,669	3,864	4,013	3,679	3,864	3,864
6902 Interfund Charges - Central Su	246	980	750	176	500	750
Total Interfund Charges	\$3,915	\$4,844	\$4,763	\$3,855	\$4,364	\$4,614
Total Expenses	\$133,655	\$125,328	\$144,924	\$114,015	\$139,910	\$113,329
Total Aquatics Programs Net Surplus/(Deficit)	(\$80,145)	(\$80,906)	(\$95,424)	(\$98,727)	(\$123,977)	(\$86,329)

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Charges for Services						
4261 Programs Fees	-	135	-	0	-	-
Total Charges for Services	\$0	\$135	\$0	\$0	\$0	\$0
Federal Grants						
4434 Grants	16,000	-	8,000	8,000	8,000	9,000
Total Federal Grants	\$16,000	\$0	\$8,000	\$8,000	\$8,000	\$9,000
Local Grnt & Donation						
4301 Donations	-	7,700	1,000	0	-	1,000
4315 Fundraising	1,061	-	-	0	-	-
Total Local Grnt & Donation	\$1,061	\$7,700	\$1,000	\$0	\$0	\$1,000
Rental Income						
4154 Mex-Am Center Rents	1,920	1,760	1,920	1,440	1,440	1,440
4155 Pan Am Center Rents	5,043	4,604	5,000	440	-	3,500
4167 Rents and Leases Income	31,486	31,805	31,000	19,835	31,000	31,000
4168 Rents/ Pan Am Center	-	-	16,000	8,820	8,945	11,000
4181 Youth Program Leases	415	1,035	-	775	775	-
4183 Rents/Youth Hut	2,620	3,260	3,000	1,375	1,375	2,000
Total Rental Income	\$57,886	\$63,213	\$56,920	\$32,685	\$43,535	\$48,940
Refunds						
4657 Miscellaneous Revenue	7,149	45,000	6,000	0	-	-
Total Refunds	\$7,149	\$45,000	\$6,000	\$0	\$0	\$0
Total Revenues	\$82,096	\$116,048	\$71,920	\$40,685	\$51,535	\$58,940
Salaries & Benefits						
5000 Salaries / Full-Time	38,072	31,677	32,850	32,928	31,893	15,768
5005 Salaries / Part-time	-	-	44,559	38,893	43,261	36,751
5100 Salaries / Overtime	375	2	257	329	250	500
5300 Public Employees Retirement Sy	13,411	10,897	8,309	7,980	8,309	4,141
5302 Long Term Disability Insurance	-	-	122	112	118	56
5303 Life Insurance Premiums	31	42	45	44	45	22
5304 Workers Compensation Insurance	-	-	7,812	7,253	7,584	5,043
5305 Medicare Tax- Employer's Share	-	-	1,140	1,056	1,107	789
5306 Unfunded Accrued Liability	-	-	11,320	9,165	11,320	12,720
5307 Deferred Comp/Part-Time	1,230	424	620	542	602	747
5308 Deferred Compensation/Full-tim	1,284	1,317	1,376	1,342	1,336	662
5309 Unemployment Insurance	782	685	761	575	739	482
5310 Section 125 Benefit Allow.	15,366	13,901	15,233	13,605	14,789	6,598
Total Salaries & Benefits	\$113,771	\$87,001	\$124,404	\$113,824	\$121,353	\$84,279
Materials & Services						
6401 Gas and Electric Utilities	126,061	117,346	130,000	86,695	132,000	120,000
6402 Telephone & Fax Charges	21,670	23,606	19,152	21,495	23,000	23,000
6412 Advertising/Other	-	-	750	0	-	-
6416 Office Supplies/Expendable	22	186	150	33	100	150
6440 Contracted Services	85,777	90,711	97,000	94,186	97,000	93,000
6445 Field Trips	469	-	-	0	-	-
6480 Program Expense	54	52	3,000	0	-	2,000
6530 Conference/Training/Ed	125	-	500	0	-	-
6532 Maintenance/Other Supplies	17,642	12,789	13,000	8,490	9,500	13,000
Total Materials & Services	\$251,820	\$244,690	\$263,552	\$210,899	\$261,600	\$251,150
Interfund Charges						
6900 Interfund Charge - Fac. Maint.	127,957	134,734	139,922	128,396	134,734	134,734
6902 Interfund Charges - Central Su	1,689	1,529	2,136	2,158	2,160	2,000
6918 Interfund Charges- Comp Maint	30,941	17,023	17,330	15,886	17,023	17,023
6920 Interfund Charges - Computer R	4,857	3,664	3,664	3,359	3,664	3,664
Total Interfund Charges	\$165,444	\$156,950	\$163,052	\$149,799	\$157,581	\$157,421

(10206240)

COMMUNITY AND RECREATION CENTERS

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Capital Outlay						
7030 Facilities And Improvements	-	45,000	627	627	-	-
Total Capital Outlay	\$0	\$45,000	\$627	\$627	\$0	\$0
Total Expenses	\$531,035	\$533,641	\$551,635	\$475,149	\$540,534	\$492,850
Total Comm & Rec Centers Net Surplus/	(\$448,939)	(\$417,593)	(\$479,715)	(\$434,464)	(\$488,999)	(\$433,910)

SPECIAL EVENTS

(10206270)

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Charges for Services						
4683 Program Revenue	80,000	80,328	-	26,196	-	-
Total Charges for Services	\$80,000	\$80,328	\$0	\$26,196	\$0	\$0
Federal Grants						
4434 Grants	-	5,000	5,000	4,000	4,000	-
Total Federal Grants	\$0	\$5,000	\$5,000	\$4,000	\$4,000	\$0
Local Grnt & Donation						
4301 Donations	10,274	786	8,642	9,142	9,142	-
4315 Fundraising	2,631	2,837	1,000	3,280	3,280	1,000
Total Local Grnt & Donation	\$12,905	\$3,623	\$9,642	\$12,422	\$12,422	\$1,000
Total Revenues	\$92,905	\$88,951	\$14,642	\$42,618	\$16,422	\$1,000
Salaries & Benefits						
5000 Salaries / Full-Time	52,126	48,782	49,551	44,035	48,108	30,304
5005 Salaries / Part-time	9,007	132	4,205	3,725	4,083	10,530
5100 Salaries / Overtime	916	716	797	811	812	900
5105 Salaries - Leave Payout	290	-	77	75	75	-
5300 Public Employees Retirement Sy	12,668	13,635	6,326	5,747	6,326	3,900
5302 Long Term Disability Insurance	187	169	175	155	174	104
5303 Life Insurance Premiums	-	-	68	60	66	38
5304 Workers Compensation Insurance	-	-	5,478	4,896	5,318	3,969
5305 Medicare Tax- Employer's Share	-	-	843	755	818	641
5306 Unfunded Accrued Liability	-	-	9,914	7,984	9,914	11,412
5307 Deferred Comp/Part-Time	449	4	110	94	107	429
5308 Deferred Compensation/Full-tim	2,116	2,013	2,072	1,832	2,017	1,273
5309 Unemployment Insurance	383	194	286	267	278	329
5310 Section 125 Benefit Allow.	9,715	7,883	9,708	8,559	9,425	3,652
Total Salaries & Benefits	\$94,383	\$79,246	\$89,610	\$78,995	\$87,521	\$67,481
Materials & Services						
6412 Advertising/Other	-	-	500	0	-	-
6440 Contracted Services	37,592	-	-	0	-	-
6532 Maintenance/Other Supplies	7,410	6,779	7,499	7,499	7,499	5,000
Total Materials & Services	\$45,002	\$6,779	\$7,999	\$7,499	\$7,499	\$5,000
Total Expenses	\$139,385	\$86,025	\$97,609	\$86,494	\$95,020	\$72,481
Total Special Events Net Surplus/(Deficit)	(\$46,480)	\$2,926	(\$82,967)	(\$43,876)	(\$78,598)	(\$71,481)



The City of
MADERA

ENTERPRISE FUNDS

Fund Group Chart

Revenues & Expenses by
Organization

General Fund
Organization Details

ENTERPRISE EMPLOYEE COUNT

Org Desc	Job Class Desc	19/20	20/21
Utility Billing/Water	ACCOUNTANT II	0.50	0.50
	ACCOUNTING TECHNICIAN II	1.45	1.50
	ACCOUNTING TECHNICIAN III	2.00	1.50
	ADMIN ANALYST	0.50	
	ADMIN ANALYST I		0.50
	ADMINISTRATIVE ASSISTANT		0.25
	DIRECTOR OF FINANCIAL SERVICES	0.15	0.15
	FINANCIAL SERVICES MANAGER	0.15	0.15
	PT ACCOUNTING TECH I	0.72	
	TYLER MUNIS PROJECT MANAGER	0.38	0.25
	UTILITY BILLING SUPERVISOR	0.50	0.50
Utility Billing/Water Sum		6.35	5.30
Water Mtn/Operations	ADMIN ANALYST	0.15	
	ADMIN ANALYST I		0.10
	ADMINISTRATIVE ASSISTANT	0.65	0.65
	CITY MANAGER	0.20	0.20
	CONSTRUCTION INSPECTOR II	0.70	
	DIRECTOR OF COMMUNITY DVLPMNT	0.07	
	OFFICE ASSISTANT II	0.65	0.65
	PT ADMINISTRATIVE ASSISTANT	0.19	
	PT PW MAINTENANCE WORKER I	0.96	
	PUBLIC WORKS OPS DIRECTOR	0.08	0.10
	WATER & SEWER OPS MANAGER	0.65	0.65
	WATER SYSTEM LEAD WORKER	1.00	1.00
	WATER SYSTEM SUPERVISOR		0.89
	WATER SYSTEM TECHNICIAN	2.00	2.00
	WATER SYSTEM WORKER I	3.00	2.00
	WATER SYSTEM WORKER II	1.00	1.00
	WATER SYSTEM WORKER III	2.00	2.00
Water Mtn/Operations Sum		13.30	11.24
Water Quality Control	ADMIN ANALYST I		0.10
	FIELD REPRESENTATIVE	2.00	
	PUBLIC WORKS OPS DIRECTOR	0.08	0.10
	PW MAINTENANCE WORKER I	2.00	
	WATER CONSRVTN CUST SRVC REP		3.00
	WATER QUALITY SPECIALIST II	1.00	1.00
	WATER QUALITY SPECIALIST TRNG	1.00	1.00
Water Quality Control Sum		6.08	5.20
Water Conservation Program	PT PW MAINTENANCE WORKER I	0.96	
	SOLID WASTE/RECYCLING ASSISTAN	1.00	
	WATER CONSERVATION SPECIALIST		1.00
	WATER METER & CONSVTN SUP	1.00	1.00
Water Conservation Program Sum		2.96	2.00
Utility Billing/Sewer	ACCOUNTANT II	0.25	0.25
	ACCOUNTING TECHNICIAN II	0.73	0.75

Org Desc	Job Class Desc	19/20	20/21
Utility Billing/Sewer	ACCOUNTING TECHNICIAN III	1.00	0.75
	ADMIN ANALYST	0.25	
	ADMIN ANALYST I		0.25
	ADMINISTRATIVE ASSISTANT		0.13
	DIRECTOR OF FINANCIAL SERVICES	0.08	0.08
	FINANCIAL SERVICES MANAGER	0.08	0.08
	PT ACCOUNTING TECH I	0.36	
	TYLER MUNIS PROJECT MANAGER	0.19	0.12
	UTILITY BILLING SUPERVISOR	0.25	0.25
Utility Billing/Sewer Sum		3.17	2.65
Sewer Mtnc/Operations	ADMIN ANALYST	0.15	
	ADMIN ANALYST I		0.10
	ADMINISTRATIVE ASSISTANT	0.45	0.45
	CITY MANAGER	0.05	0.05
	CONSTRUCTION INSPECTOR II	0.30	
	DIRECTOR OF COMMUNITY DVLPMT	0.07	
	OFFICE ASSISTANT II	0.10	0.10
	PT ADMINISTRATIVE ASSISTANT	0.10	
	PT PW MAINTENANCE WORKER I	1.92	
	PUBLIC WORKS OPS DIRECTOR	0.08	0.10
	PW MAINTENANCE WORKER II	4.00	4.00
	PW MAINTENANCE WORKER IV	2.00	2.00
	WASTE WATER COLLECTION SYS SUP	1.00	1.00
	WATER & SEWER OPS MANAGER	0.35	0.35
Sewer Mtnc/Operations Sum		10.56	8.15
WWT Plant	ADMIN ANALYST	0.15	
	ADMIN ANALYST I		0.10
	ADMINISTRATIVE ASSISTANT	0.20	0.20
	OFFICE ASSISTANT II	0.10	0.10
	PT ADMINISTRATIVE ASSISTANT	0.10	
	PT WWT LAB/ENV COMPL SPEC II	0.48	
	PUBLIC WORKS OPS DIRECTOR	0.08	0.10
	WWT LAB/ENV COMPL SPEC I	1.00	1.00
	WWTP LEAD OPERATOR	2.00	2.00
	WWTP MANAGER	1.00	1.00
	WWTP MECHANIC	1.00	1.00
	WWTP OPERATOR I	1.00	2.00
	WWTP OPERATOR II	3.00	3.00
	WWTP OPERATOR III	2.00	2.00
	WWTP OPERATOR IN TRAINING	2.00	
WWT Plant Sum		14.10	12.50
Airport Operations	ADMIN ANALYST	0.30	
	ADMIN ANALYST I		0.30
	MAINTENANCE TECHNICIAN	1.00	1.00
	PT PW MAINTENANCE WORKER I	0.48	0.48

Org Desc	Job Class Desc	19/20	20/21
Airport Operations	PUBLIC WORKS OPS DIRECTOR	0.08	0.10
	PW MAINTENANCE WORKER II	1.00	
Airport Operations Sum		2.86	1.88
Transportation- Dial-A-Ride	ACCOUNTANT II	0.20	0.20
	FLEET OPERATIONS MANAGER	0.15	0.15
	MECHANIC III	1.00	0.50
Transportation- Dial-A-Ride Sum		1.35	0.85
Transportation - Fixed Route	ACCOUNTANT II	0.20	0.20
	FLEET OPERATIONS MANAGER	0.15	0.15
	MECHANIC III	1.00	0.50
Transportation - Fixed Route Sum		1.35	0.85
Drainage Flood Control	ADMINISTRATIVE ASSISTANT	0.10	0.10
	DIRECTOR OF COMMUNITY DVLPMT	0.07	
	MAINTENANCE TECHNICIAN	1.30	0.60
	PUBLIC WORKS OPS DIRECTOR	0.08	0.10
	PW MAINTENANCE LEAD WORKER	0.25	0.25
	PW MAINTENANCE WORKER II	1.90	1.30
	PW MAINTENANCE WORKER IV	1.40	1.40
	STREETS/STORM DRAINAGE OPS MGR	0.35	0.35
Drainage Flood Control Sum		5.45	4.10
Utility Billing/Garbage	ACCOUNTANT II	0.25	0.25
	ACCOUNTING TECHNICIAN II	0.73	0.75
	ACCOUNTING TECHNICIAN III	1.00	0.75
	ADMIN ANALYST	0.25	
	ADMIN ANALYST I		0.25
	ADMINISTRATIVE ASSISTANT		0.13
	DIRECTOR OF FINANCIAL SERVICES	0.08	0.08
	FINANCIAL SERVICES MANAGER	0.08	0.08
	PT ACCOUNTING TECH I	0.36	
	TYLER MUNIS PROJECT MANAGER	0.19	0.12
	UTILITY BILLING SUPERVISOR	0.25	0.25
Utility Billing/Garbage Sum		3.17	2.65
Solid Waste Disposal	ADMIN ANALYST	0.05	
	ADMIN ANALYST I		0.10
	ADMINISTRATIVE ASSISTANT	0.40	0.40
	CITY MANAGER	0.05	0.05
	DIRECTOR OF COMMUNITY DVLPMT	0.07	
	PUBLIC WORKS OPS DIRECTOR	0.08	0.10
Solid Waste Disposal Sum		0.65	0.65
Street Cleaning	ADMIN ANALYST I		0.10
	COMMUNITY SERVICES SUPERVISOR	0.48	
	PUBLIC WORKS OPS DIRECTOR	0.08	0.10
	PW MAINTENANCE LEAD WORKER	0.85	0.85
	PW MAINTENANCE WORKER III	2.00	3.00
	PW MAINTENANCE WORKER IV	0.35	0.35

Org Desc	Job Class Desc	19/20	20/21
Street Cleaning Sum		3.76	4.40
Tire Clean Up	PW MAINTENANCE WORKER II	0.50	
Tire Clean Up Sum		0.50	
Total Citywide		75.59	62.42

ENTERPRISE FUNDS OPERATING BUDGET OVERVIEW

Enterprise funds are municipal services that are funded through fees charged to partly or wholly cover the costs of the services provided. Enterprise activities are roughly analogous to a private sector business. In FY 2020/2021, the enterprise funds are projected to generate \$35,500,076 million in operating revenue and \$36,683,349 in operating expenditures.

Water Fund

The Water Fund is funded by user fee revenue which pays for the operations and maintenance of the municipal water system including 19 wells, a one million gallon above ground storage tank, miles of distribution mains, and approximately 13,000 water meters and services. The fund supports the city's efforts to provide clean water to the community, conserve water resources, and to plan for future growth. The total capital request for FY 2020/21 is \$1,368,750. In January 2020, the last of five water rate adjustments was implement which will resulted in an increase of approximately 4.4 percent in revenues.

Sewer Fund

The Sewer Fund is funded by user fee revenue which pays for the maintenance and operation of the sewage collection system and the Waste Water Treatment Plant (WWTP). There are \$500,000 of new capital projects scheduled for FY 20/21. The FY 20/21 budget requests funds for updates to the WWTP facilities in addition

to ongoing WWTP upgrades and an Infrastructure Study.

Solid Waste Fund

The Solid Waste Fund is funded by user fee revenue which pays for solid waste collection and street sweeping. When the solid waste rates were set several years ago, revenues exceeded expenditures in excess of the goal of 20-30 percent of the annual operating expenses. Along with user rates being reduced by 15 percent in prior years and projected to stay flat for five years, annual deficits were programmed for the subsequent five years. The deficit for the proposed FY 20/21 Solid Waste budget is projected to be approximately \$186,900.

Drainage Fund

Drainage user fees are expected to remain level in FY 20/21 at approximately \$853,000.

Airport Fund

The Airport Fund is projecting a deficit in FY 2020/21 of \$667,300. The airport is funded by user fees and rental and lease income. Some of the major capital expenses are eligible for grant assistance from the state and or federal government.

As of June 30, 2020, the airport will owe approximately \$113,921 on a loan that was borrowed for the purpose of building 14 hangars, with the final installment due in 2023. Currently, the airport leases nearby land for agricultural purposes and receives

approximately \$170,000 annually. However, with continual state mandates for water reduction, this revenue source may be eliminated if farming within the city limits is identified as a method for major water use reduction. Additional revenues are being saved for future improvements.

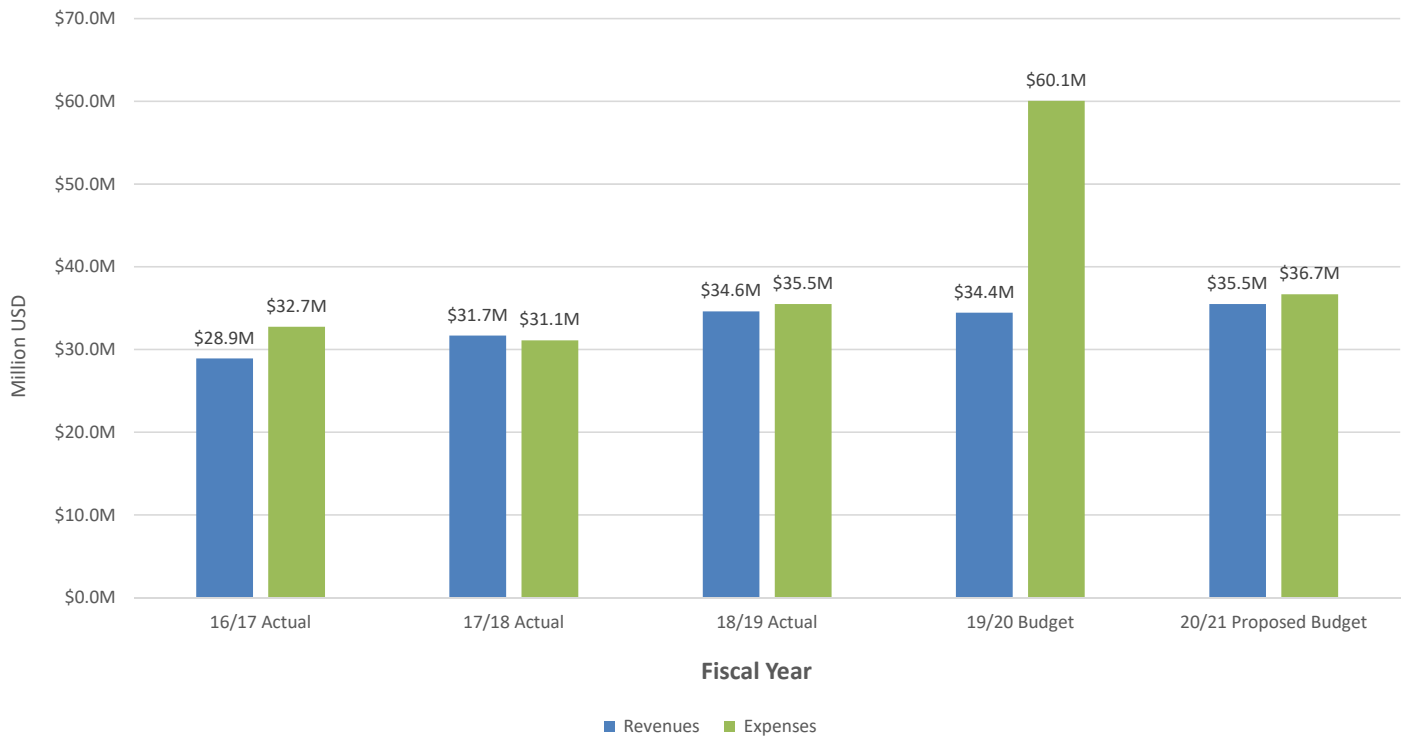
Golf Course Fund

The golf course is operated by a third-party vendor. As of June 30, 2019, the Golf Course Fund's unrestricted net position was \$(544,248). This negative balance is indicative that the fund does not cover its operating expenses with annual revenues. Due to a lack of revenue, the General Fund supports the Golf Course Fund with annual transfers-in.

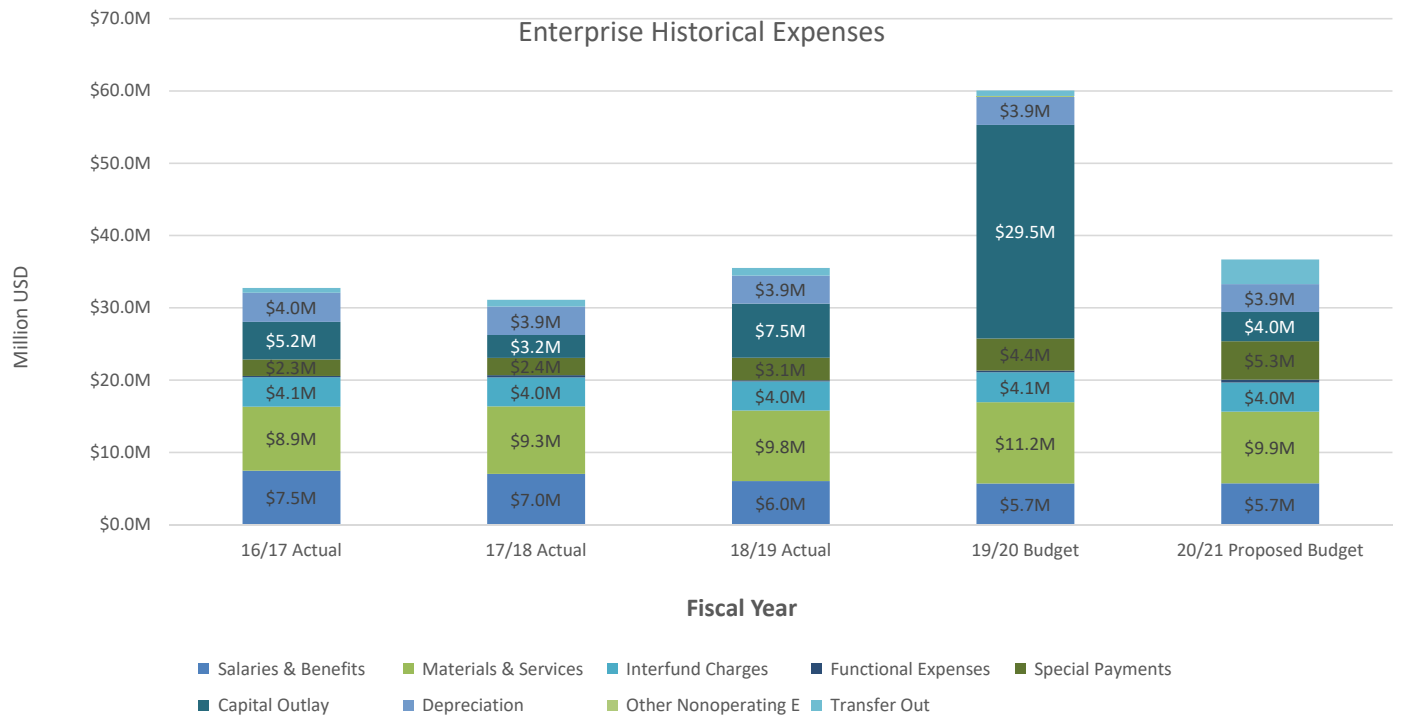
Local Transit Fund

The Local Transit Fund consists of both the Madera Metro fixed route system and Dial-A-Ride (DAR). The Transit Fund is currently funding approximately \$305,000 in capital outlay. The new transit center with its interior and exterior furnishings was completed in 2020 along with the purchase of new buses. Revenues are generated through federal and state grants as well as local transportation funds and fare collections. Much of the capital outlay is funded by Special Revenue Funds.

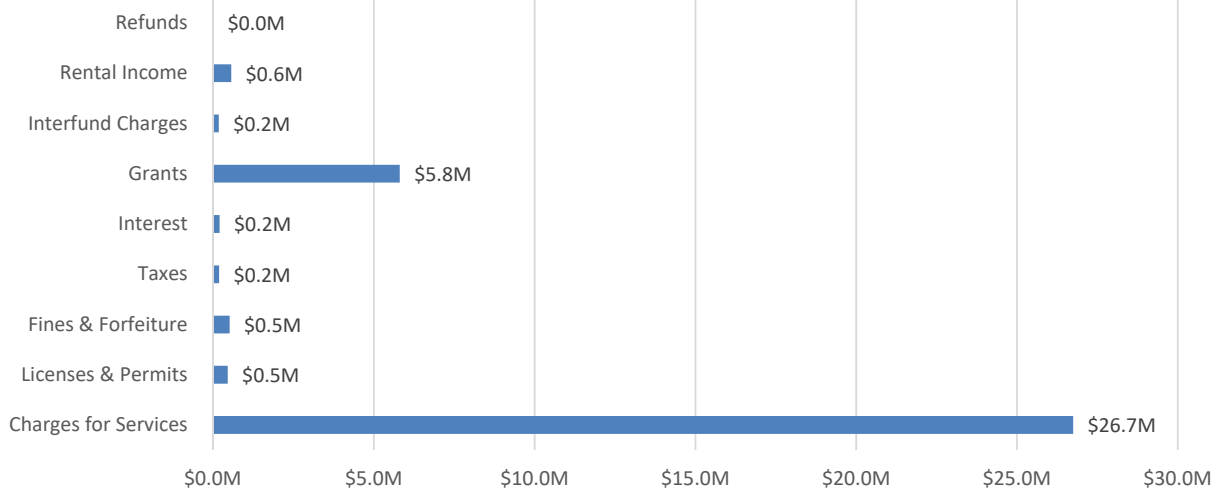
Enterprise Historical Revenues vs Expenses



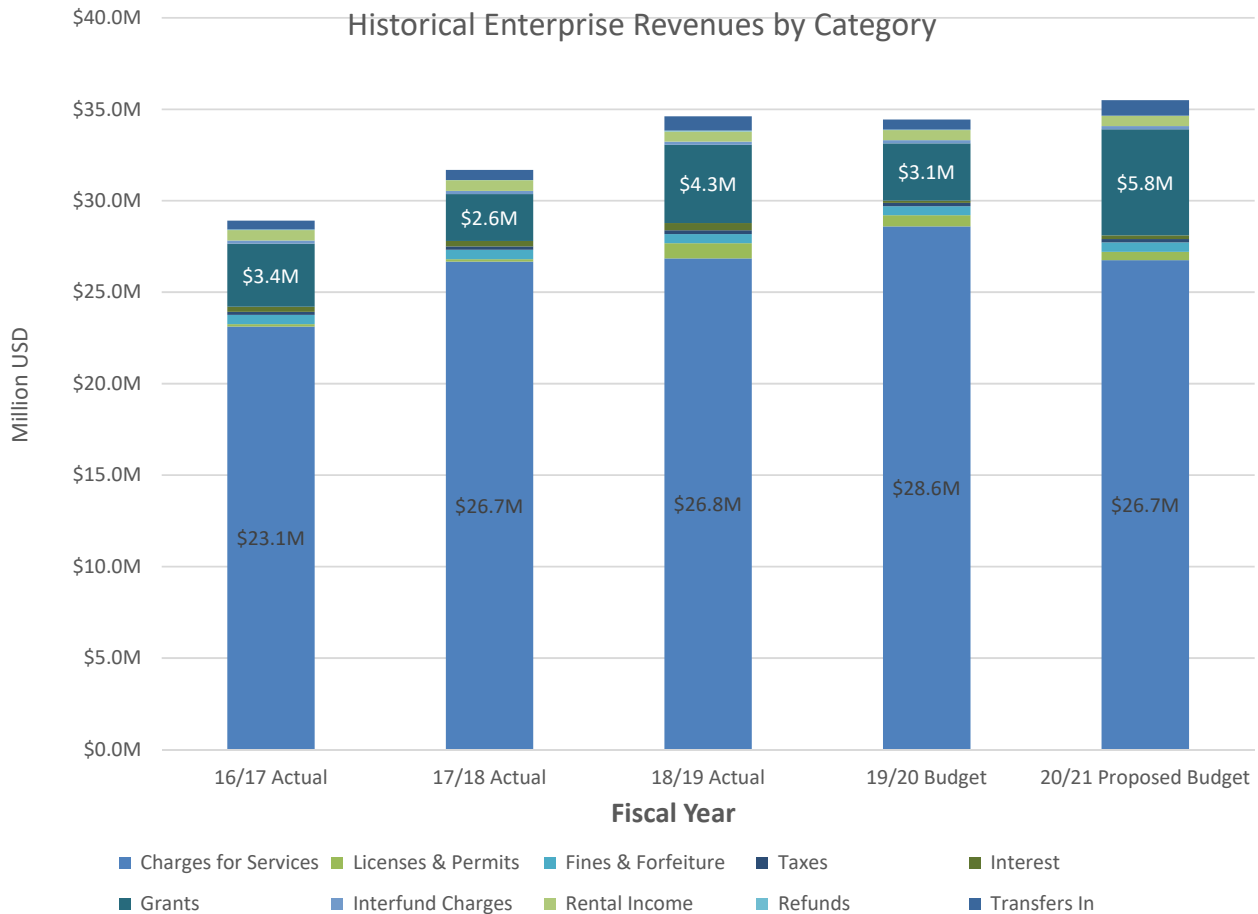
Enterprise Historical Expenses



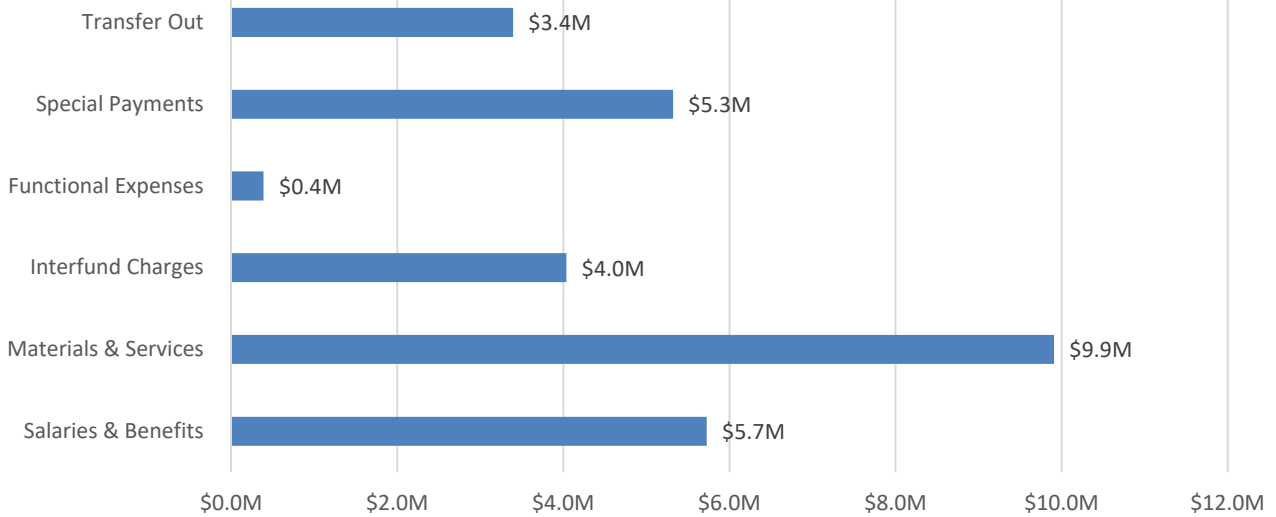
2021 Proposed Budget Enterprise Revenues by Category



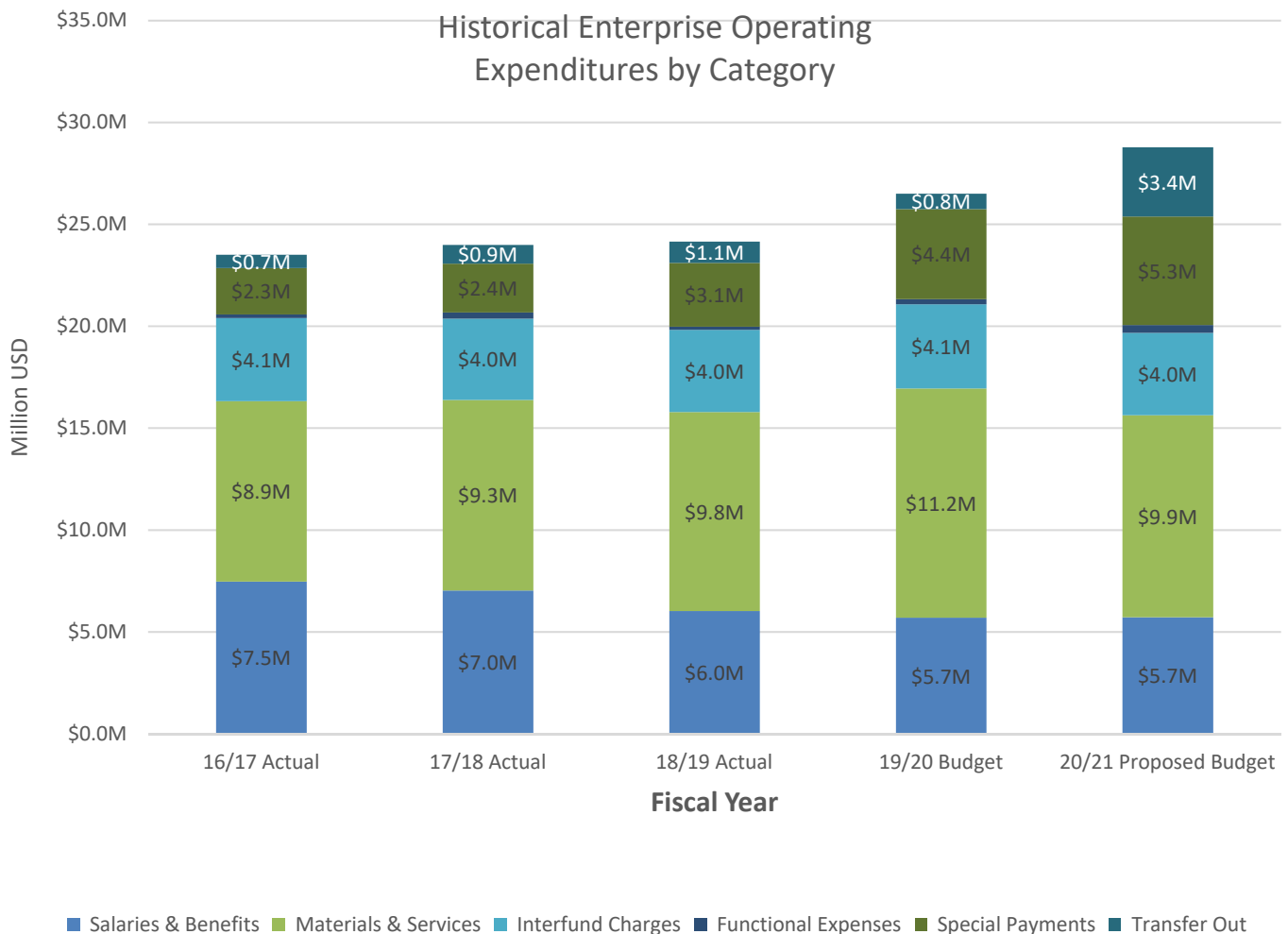
Historical Enterprise Revenues by Category



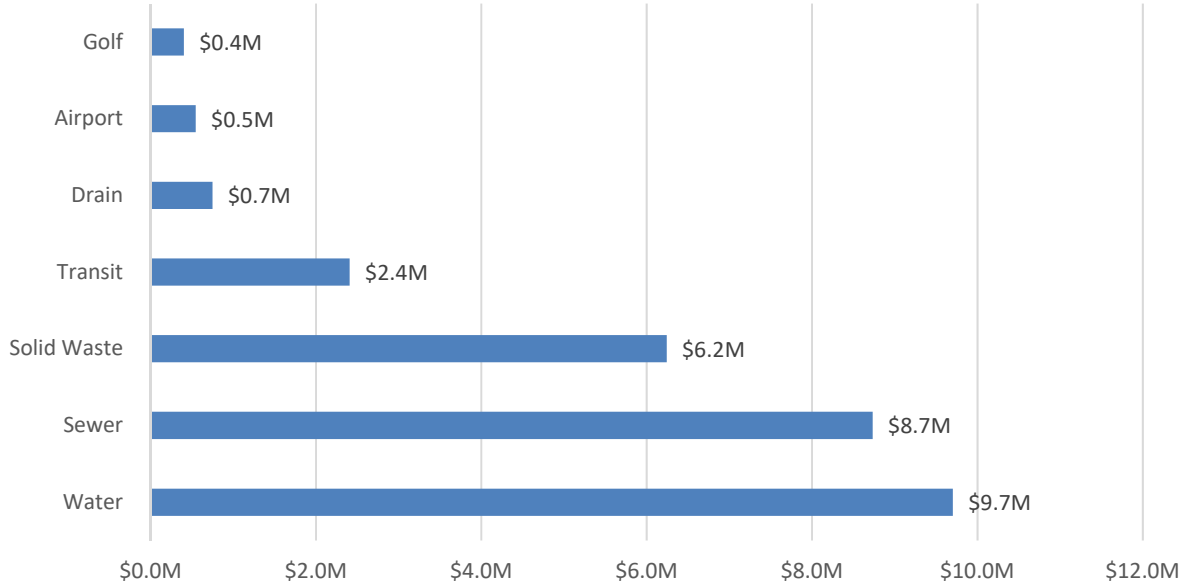
2021 Proposed Budget Enterprise Operating Expenditures by Category



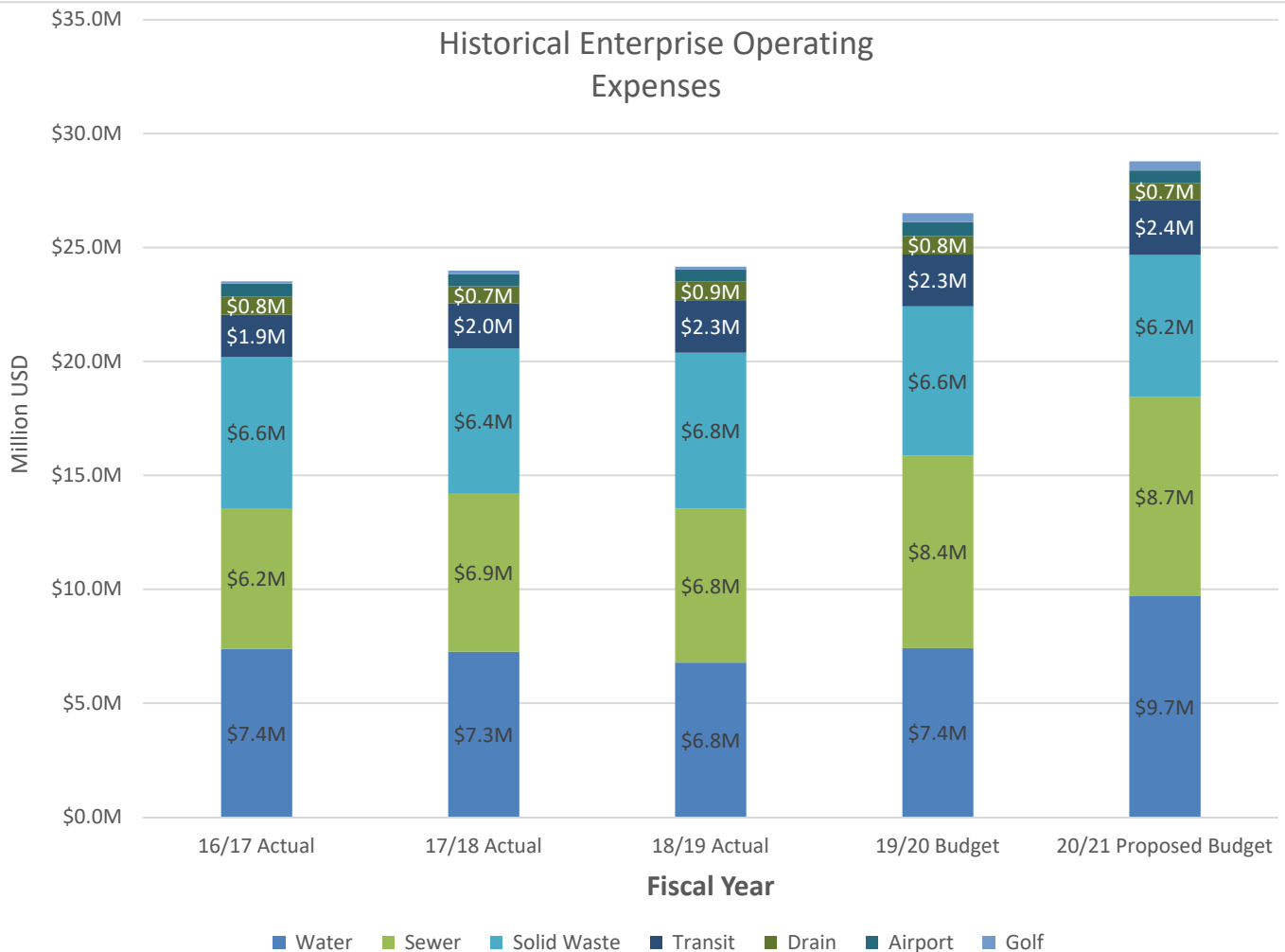
Historical Enterprise Operating Expenditures by Category



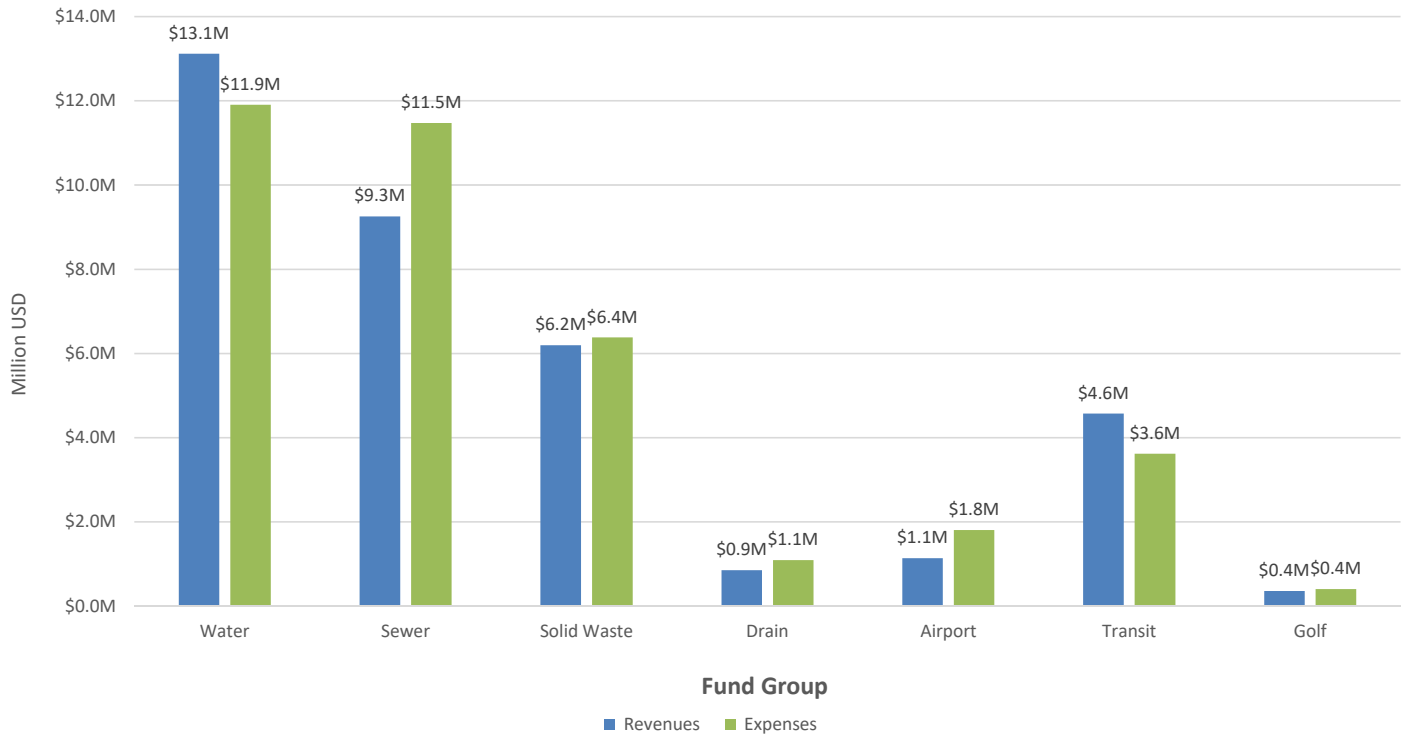
2021 Proposed Budget Enterprise Operating Expenses by Fund



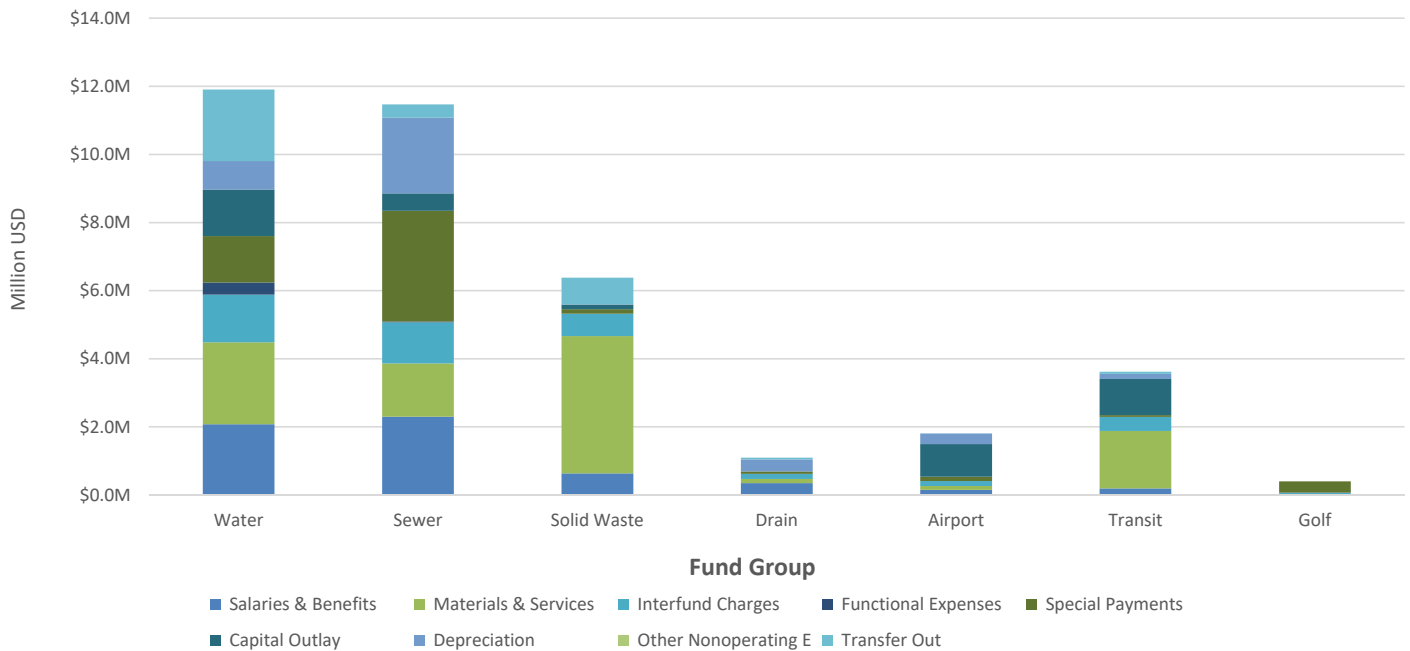
Historical Enterprise Operating Expenses



Enterprise 20/21 Budget Revenues vs Expenses



Enterprise 20/21 Budget Expenses by Category



	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		
					Dollar Change	Pct Chg	% of Total
Water Org List							
Utility Billing/Water-20301220	762,701	832,538	811,405	844,834	33,429	4.1%	2.3%
Water Mtn/Operations-20303800	4,330,878	4,099,775	4,228,389	4,512,391	284,002	6.7%	12.3%
Water Quality Control-20303810	1,611,539	984,009	1,087,164	1,251,964	164,800	15.2%	3.4%
Water Conservation Program-20303820	22,811	395,453	480,279	361,379	(118,900)	-24.8%	1.0%
Integrated Regional Water Mgt-20303825	-	-	-	779,663	779,663	#.0%	#.0%
Water Capital Outlay-20303830	1,947,384	900,925	17,720,918	3,364,812	(14,356,106)	-81.0%	9.2%
Water Debt Service/Rev Bonds-20303840	548,716	533,989	940,448	791,609	(148,839)	-15.8%	2.2%
Total Water	9,224,029	7,746,689	25,268,603	11,906,652	(13,361,951)	-52.9%	32%

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		
					Dollar Change	Pct Chg	% of Total
Sewer Org List							
Utility Billing/Sewer-20401230	373,841	395,209	408,150	381,182	(26,968)	-6.6%	1.0%
Sewer Mtn/Operations-20403400	1,520,571	1,476,891	1,455,711	1,519,267	63,556	4.4%	4.1%
WWT Plant-20403410	3,821,425	3,716,213	4,153,112	4,003,285	(149,827)	-3.6%	10.9%
Sewer Capital Outlay-20403420	2,822,450	3,222,502	7,665,344	3,043,013	(4,622,331)	-60.3%	8.3%
WWTP Bond Admin-20403430	1,226,311	1,158,821	2,567,692	2,525,281	(42,411)	-1.7%	6.9%
Total Sewer	9,764,598	9,969,636	16,250,009	11,472,028	(4,777,981)	-29.4%	31%

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		
					Dollar Change	Pct Chg	% of Total
Solid Waste Org List							
Utility Billing/Garbage-47601235	369,839	397,791	358,553	390,941	32,388	9.0%	1.1%
Solid Waste Disposal-47603600	5,332,806	5,631,698	5,643,700	5,288,072	(355,628)	-6.3%	14.4%
Hazardous Waste Disposal-47603610	176	-	-	-	-	#.0%	#.0%
Solid Waste Recycling-47603620	64,642	(96)	38	(96)	(134)	-352.6%	.0%
Street Cleaning-47603630	621,212	737,174	516,890	658,509	141,619	27.4%	1.8%
Beverage Container Recycling-47603640	591	16,039	16,583	16,639	56	.3%	.0%
Used Oil Recycling-47603650	9,939	23,356	-	9,900	9,900	#.0%	#.0%
Tire Clean Up-47603730	118,804	35,922	15,453	18,322	2,869	18.6%	.0%
Total Solid Waste	6,518,009	6,841,884	6,551,217	6,382,287	(168,930)	-2.6%	17%

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		
					Dollar Change	Pct Chg	% of Total
Drain Org List							
Drainage Capital Outlay-45003040	328,127	325,527	379,000	328,927	(50,073)	-13.2%	.9%
Drainage Operations-45003080	99,282	95,578	96,834	95,578	(1,256)	-1.3%	.3%
Drainage Flood Control-45003090	657,380	781,814	725,661	669,814	(55,847)	-7.7%	1.8%
Total Drain	1,084,789	1,202,919	1,201,495	1,094,319	(107,176)	-8.9%	3%

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		
					Dollar Change	Pct Chg	% of Total
Airport Org List							
Airport Operations-20503270	828,907	826,082	921,953	1,806,061	884,108	95.9%	4.9%
Airport Capital Projects-20503510	329,664	19,978	2,223,155	-	(2,223,155)	-100.0%	.0%
Total Airport	1,158,571	846,060	3,145,108	1,806,061	(1,339,047)	-42.6%	5%

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		
					Dollar Change	Pct Chg	% of Total
Transit Org List							
Transportation- Dial-A-Ride-21285290	1,055,697	1,059,582	1,137,421	1,141,563	4,142	.4%	3.1%
Dial-A-Ride Capital Outlay-21285490	7,770	(20,358)	108,000	81,431	(26,569)	-24.6%	.2%
Transportation - Fixed Route-21295300	1,052,740	1,296,329	1,223,170	1,346,261	123,091	10.1%	3.7%
Low Carbon Transit Operation-21295491	133,912	470	196,911	225,638	28,727	14.6%	.6%
MAX - Capital Outlay-21295500	(61,127)	1,461,300	3,517,701	145,124	(3,372,577)	-95.9%	.4%
Prop 1B PTMISEA-21295590	38,639	(1,414,730)	1,066,833	679,126	(387,707)	-36.3%	1.9%
Total Transit	2,227,631	2,382,593	7,250,036	3,619,143	(3,630,893)	-50.1%	10%

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		
					Dollar Change	Pct Chg	% of Total
Golf Org List							
Golf Operations-20606290	99,218	64,083	64,083	64,083		.0%	.2%
Golf Course Debt Service-20606299	99,794	58,680	330,068	338,776	8,708	2.6%	.9%
Total Golf	199,012	122,763	394,151	402,859	8,708	2.2%	1%
Total	\$30,176,639	\$29,112,544	\$60,060,619	\$36,683,349	(\$23,377,270)	-38.9%	100%

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		
					Dollar Change	Pct Chg	% of Total
Utility Billing/Water Category Expenditures							
Salaries & Benefits	578,907	507,805	475,874	492,683	16,809	3.5%	58.3%
Materials & Services	110,982	126,792	157,375	149,000	(8,375)	-5.3%	17.6%
Interfund Charges	61,961	84,544	85,756	84,544	(1,212)	-1.4%	10.0%
Special Payments	10,851	103,028	41,650	108,467	66,817	160.4%	12.8%
Capital Outlay	-	979	750	750		.0%	.1%
Other Nonoperating E	-	-	50,000	-	(50,000)	-100.0%	.0%
Transfer Out	-	9,390	-	9,390	9,390	#.0%	#.0%
Total Utility Billing/Water-20301220	762,701	832,538	811,405	844,834	33,429	4.1%	100%

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		
					Dollar Change	Pct Chg	% of Total
Water Mtnc/Operations Category Expenditures							
Salaries & Benefits	1,167,304	1,102,346	1,013,610	1,005,081	(8,529)	-.8%	22.3%
Materials & Services	1,960,616	1,641,592	1,986,850	2,069,629	82,779	4.2%	45.9%
Interfund Charges	927,740	951,961	971,969	951,961	(20,008)	-2.1%	21.1%
Functional Expenses	415	-	-	-		#.0%	#.0%
Special Payments	152,687	282,165	140,960	364,009	223,049	158.2%	8.1%
Capital Outlay	-	-	13,000	-	(13,000)	-100.0%	.0%
Depreciation	44,631	41,631	42,000	41,631	(369)	-.9%	.9%
Transfer Out	77,485	80,080	60,000	80,080	20,080	33.5%	1.8%
Total Water Mtnc/Operations-20303800	4,330,878	4,099,775	4,228,389	4,512,391	284,002	6.7%	100%

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		
					Dollar Change	Pct Chg	% of Total
Water Quality Control Category Expenditures							
Salaries & Benefits	855,268	416,371	358,013	388,066	30,053	8.4%	31.0%
Materials & Services	136,703	142,486	359,538	160,331	(199,207)	-55.4%	12.8%
Interfund Charges	365,058	344,135	355,613	344,135	(11,478)	-3.2%	27.5%
Functional Expenses	255,640	125	-	255,640	255,640	#.0%	#.0%
Special Payments	22,865	58,390	-	81,290	81,290	#.0%	#.0%
Capital Outlay	(46,147)	-	-	-		#.0%	#.0%
Depreciation	12,986	14,012	14,000	14,012	12	.1%	1.1%
Transfer Out	9,166	8,490	-	8,490	8,490	#.0%	#.0%
Total Water Quality Control-20303810	1,611,539	984,009	1,087,164	1,251,964	164,800	15.2%	100%

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		
					Dollar Change	Pct Chg	% of Total
Water Conservation Program Category Expenditures							
Salaries & Benefits	21,646	206,763	212,525	191,864	(20,661)	-9.7%	53.1%
Materials & Services	-	22,618	25,000	22,618	(2,382)	-9.5%	6.3%
Interfund Charges	-	17,734	17,734	17,734		.0%	4.9%
Functional Expenses	-	119,175	225,020	100,000	(125,020)	-55.6%	27.7%
Special Payments	1,165	25,488	-	25,488	25,488	#.0%	#.0%
Transfer Out	-	3,675	-	3,675	3,675	#.0%	#.0%
Total Water Conservation Program-20303820	22,811	395,453	480,279	361,379	(118,900)	-24.8%	100%

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Integrated Regional Water Mgt Category Expenditures							
Transfer Out	-	-	-	779,663	779,663	#.0%	#.0%
Total Integrated Regional Water Mgt- 20303825	-	-	-	779,663	779,663	#.0%	100%

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Water Capital Outlay Category Expenditures							
Capital Outlay	1,182,079	124,113	16,943,918	1,368,000	(15,575,918)	-91.9%	40.7%
Depreciation	765,305	776,812	777,000	776,812	(188)	.0%	23.1%
Transfer Out	-	-	-	1,220,000	1,220,000	#.0%	#.0%
Total Water Capital Outlay-20303830	1,947,384	900,925	17,720,918	3,364,812	(14,356,106)	-81.0%	100%

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Water Debt Service/Rev Bonds Category Expenditures							
Materials & Services	4,212	3,038	5,712	4,500	(1,212)	-21.2%	.6%
Functional Expenses	4,134	4,134	4,767	4,500	(267)	-5.6%	.6%
Special Payments	535,649	523,498	925,248	779,257	(145,991)	-15.8%	98.4%
Depreciation	4,721	3,319	4,721	3,352	(1,369)	-29.0%	.4%
Total Water Debt Service/Rev Bonds- 20303840	548,716	533,989	940,448	791,609	(148,839)	-15.8%	100%

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Utility Billing/Sewer Category Expenditures							
Salaries & Benefits	285,004	253,790	235,787	245,846	10,059	4.3%	64.5%
Materials & Services	50,916	58,231	78,688	51,125	(27,563)	-35.0%	13.4%
Interfund Charges	30,923	41,813	42,475	41,813	(662)	-1.6%	11.0%
Special Payments	6,998	36,191	825	37,378	36,553	4430.7%	9.8%
Capital Outlay	-	489	375	325	(50)	-13.3%	.1%
Other Nonoperating E	-	-	50,000	-	(50,000)	-100.0%	.0%
Transfer Out	-	4,695	-	4,695	4,695	#.0%	#.0%
Total Utility Billing/Sewer-20401230	373,841	395,209	408,150	381,182	(26,968)	-6.6%	100%

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Sewer Mtncl/Operations Category Expenditures							
Salaries & Benefits	850,042	685,791	684,782	702,581	17,799	2.6%	46.2%
Materials & Services	174,523	209,775	260,061	163,300	(96,761)	-37.2%	10.7%
Interfund Charges	438,686	448,827	451,179	448,827	(2,352)	-.5%	29.5%
Special Payments	44,133	127,221	26,689	156,829	130,140	487.6%	10.3%
Capital Outlay	(21,575)	(41,992)	-	461	461	#.0%	#.0%
Depreciation	18,656	33,268	33,000	33,268	268	.8%	2.2%
Transfer Out	16,106	14,001	-	14,001	14,001	#.0%	#.0%
Total Sewer Mtncl/Operations-20403400	1,520,571	1,476,891	1,455,711	1,519,267	63,556	4.4%	100%

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
WWT Plant Category Expenditures							
Salaries & Benefits	1,320,938	1,220,994	1,317,182	1,351,338	34,156	2.6%	33.8%
Materials & Services	1,514,028	1,312,308	1,782,451	1,349,422	(433,029)	-24.3%	33.7%
Interfund Charges	707,135	717,505	730,951	717,505	(13,446)	-1.8%	17.9%
Special Payments	241,824	416,615	274,528	522,930	248,402	90.5%	13.1%
Capital Outlay	-	-	25,000	13,299	(11,701)	-46.8%	.3%
Depreciation	22,227	22,522	23,000	22,522	(478)	-2.1%	.6%
Transfer Out	15,273	26,269	-	26,269	26,269	#.0%	#.0%
Total WWT Plant-20403410	3,821,425	3,716,213	4,153,112	4,003,285	(149,827)	-3.6%	100%

Sewer Capital Outlay Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Capital Outlay	621,824	1,024,489	5,465,344	500,000	(4,965,344)	-90.9%	16.4%
Depreciation	2,200,626	2,198,013	2,200,000	2,198,013	(1,987)	-.1%	72.2%
Transfer Out	-	-	-	345,000	345,000	#.0%	#.0%
Total Sewer Capital Outlay-20403420	2,822,450	3,222,502	7,665,344	3,043,013	(4,622,331)	-60.3%	100%

WWTP Bond Admin Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Functional Expenses	25,029	24,117	23,095	20,092	(3,003)	-13.0%	.8%
Special Payments	1,211,034	1,163,960	2,534,844	2,534,738	(106)	.0%	100.4%
Depreciation	(9,752)	(29,256)	9,753	(29,549)	(39,302)	-403.0%	-1.2%
Total WWTP Bond Admin-20403430	1,226,311	1,158,821	2,567,692	2,525,281	(42,411)	-1.7%	100%

Utility Billing/Garbage Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Salaries & Benefits	288,007	253,790	235,787	245,846	10,059	4.3%	62.9%
Materials & Services	50,909	58,780	78,688	59,606	(19,082)	-24.3%	15.2%
Interfund Charges	30,923	41,813	42,878	41,813	(1,065)	-2.5%	10.7%
Special Payments	-	38,224	825	38,606	37,781	4579.5%	9.9%
Capital Outlay	-	489	375	375	-	.0%	.1%
Transfer Out	-	4,695	-	4,695	4,695	#.0%	#.0%
Total Utility Billing/Garbage-47601235	369,839	397,791	358,553	390,941	32,388	9.0%	100%

Solid Waste Disposal Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Salaries & Benefits	264,392	111,816	60,789	76,453	15,664	25.8%	1.4%
Materials & Services	3,787,683	4,279,456	4,568,626	3,831,655	(736,971)	-16.1%	72.5%
Interfund Charges	457,454	428,193	403,734	428,193	24,459	6.1%	8.1%
Special Payments	6,481	32,068	16,694	36,652	19,958	119.6%	.7%
Capital Outlay	135,183	46	-	135,000	135,000	#.0%	#.0%
Depreciation	5,458	5,458	-	5,458	5,458	#.0%	#.0%
Transfer Out	676,155	774,661	593,857	774,661	180,804	30.4%	14.6%
Total Solid Waste Disposal-47603600	5,332,806	5,631,698	5,643,700	5,288,072	(355,628)	-6.3%	100%

Hazardous Waste Disposal Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Interfund Charges	176	-	-	-	-	#.0%	#Error
Total Hazardous Waste Disposal-47603610	176	-	-	-	-	#.0%	#Error

Solid Waste Recycling Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Salaries & Benefits	123	-	-	-	-	#.0%	#.0%
Materials & Services	37,230	(96)	38	(96)	(134)	-352.6%	100.0%
Interfund Charges	20,808	-	-	-	-	#.0%	#.0%
Special Payments	6,481	-	-	-	-	#.0%	#.0%
Total Solid Waste Recycling-47603620	64,642	(96)	38	(96)	(134)	-352.6%	100%

Street Cleaning Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Salaries & Benefits	395,295	313,663	278,928	317,567	38,639	13.9%	48.2%
Materials & Services	42,152	178,063	49,050	94,220	45,170	92.1%	14.3%
Interfund Charges	173,860	187,112	184,275	187,112	2,837	1.5%	28.4%
Special Payments	3,600	53,252	4,637	54,526	49,889	1075.9%	8.3%
Transfer Out	6,305	5,084	-	5,084	5,084	#.0%	#.0%
Total Street Cleaning-47603630	621,212	737,174	516,890	658,509	141,619	27.4%	100%

Beverage Container Recycling Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Materials & Services	591	16,039	16,583	16,639	56	.3%	100.0%
Total Beverage Container Recycling-47603640	591	16,039	16,583	16,639	56	.3%	100%

Used Oil Recycling Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Materials & Services	9,939	23,356	-	9,900	9,900	#.0%	#.0%
Total Used Oil Recycling-47603650	9,939	23,356	-	9,900	9,900	#.0%	100%

Tire Clean Up Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Salaries & Benefits	105,442	24,779	453	59	(394)	-87.0%	.3%
Materials & Services	13,362	5,960	15,000	13,080	(1,920)	-12.8%	71.4%
Special Payments	-	4,045	-	4,045	4,045	#.0%	#.0%
Transfer Out	-	1,138	-	1,138	1,138	#.0%	#.0%
Total Tire Clean Up-47603730	118,804	35,922	15,453	18,322	2,869	18.6%	100%

Drainage Capital Outlay Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Capital Outlay	(800)	(3,400)	50,000	-	(50,000)	-100.0%	.0%
Depreciation	328,927	328,927	329,000	328,927	(73)	.0%	100.0%
Total Drainage Capital Outlay-45003040	328,127	325,527	379,000	328,927	(50,073)	-13.2%	100%

Drainage Operations Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Interfund Charges	53,693	49,989	51,834	49,989	(1,845)	-3.6%	52.3%
Depreciation	589	589	-	589	589	#.0%	#.0%
Transfer Out	45,000	45,000	45,000	45,000	.0%	.0%	47.1%
Total Drainage Operations-45003080	99,282	95,578	96,834	95,578	(1,256)	-1.3%	100%

Drainage Flood Control Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Salaries & Benefits	422,089	467,681	439,543	352,994	(86,549)	-19.7%	52.7%
Materials & Services	118,926	119,813	170,003	122,500	(47,503)	-27.9%	18.3%
Interfund Charges	91,093	101,005	100,115	101,005	890	.9%	15.1%
Special Payments	-	69,578	-	69,578	69,578	#.0%	#.0%
Depreciation	15,493	15,493	16,000	15,493	(507)	-3.2%	2.3%
Transfer Out	9,779	8,244	-	8,244	8,244	#.0%	#.0%
Total Drainage Flood Control-45003090	657,380	781,814	725,661	669,814	(55,847)	-7.7%	100%

Airport Operations Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Salaries & Benefits	141,157	182,491	148,962	157,014	8,052	5.4%	8.7%
Materials & Services	109,022	92,935	190,782	111,870	(78,912)	-41.4%	6.2%
Interfund Charges	204,858	142,928	144,009	142,928	(1,081)	-8%	7.9%
Special Payments	71,859	95,450	129,200	129,971	771	.6%	7.2%
Capital Outlay	-	-	-	952,000	952,000	#.0%	#.0%
Depreciation	298,717	308,871	309,000	308,871	(129)	.0%	17.1%
Transfer Out	3,294	3,407	-	3,407	3,407	#.0%	#.0%
Total Airport Operations-20503270	828,907	826,082	921,953	1,806,061	884,108	95.9%	100%

Airport Capital Projects Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Capital Outlay	329,664	19,978	2,223,155	-	(2,223,155)	-100.0%	#Error
Total Airport Capital Projects-20503510	329,664	19,978	2,223,155	-	(2,223,155)	-100.0%	#Error

Transportation- Dial-A-Ride Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Salaries & Benefits	166,588	132,945	112,733	99,867	(12,866)	-11.4%	8.7%
Materials & Services	605,028	616,641	710,493	731,700	21,207	3.0%	64.1%
Interfund Charges	181,053	206,228	237,455	206,228	(31,227)	-13.2%	18.1%
Special Payments	-	24,768	-	24,768	24,768	#.0%	#.0%
Depreciation	72,359	48,239	48,240	48,239	(1)	.0%	4.2%
Transfer Out	30,669	30,761	28,500	30,761	2,261	7.9%	2.7%
Total Transportation- Dial-A-Ride-21285290	1,055,697	1,059,582	1,137,421	1,141,563	4,142	.4%	100%

Dial-A-Ride Capital Outlay Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Capital Outlay	-	(20,358)	108,000	81,431	(26,569)	-24.6%	100.0%
Depreciation	7,770	-	-	-	-	#.0%	#.0%
Total Dial-A-Ride Capital Outlay-21285490	7,770	(20,358)	108,000	81,431	(26,569)	-24.6%	100%

Transportation - Fixed Route Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Salaries & Benefits	172,092	145,980	126,490	99,865	(26,625)	-21.0%	7.4%
Materials & Services	618,889	852,513	788,594	948,560	159,966	20.3%	70.5%
Interfund Charges	181,318	208,943	246,186	208,943	(37,243)	-15.1%	15.5%
Special Payments	-	24,765	-	24,765	24,765	#.0%	#.0%
Depreciation	49,772	33,367	33,400	33,367	(33)	-.1%	2.5%
Transfer Out	30,669	30,761	28,500	30,761	2,261	7.9%	2.3%
Total Transportation - Fixed Route-21295300	1,052,740	1,296,329	1,223,170	1,346,261	123,091	10.1%	100%

Low Carbon Transit Operation Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Capital Outlay	133,912	470	196,911	225,638	28,727	14.6%	100.0%
Total Low Carbon Transit Operation-21295491	133,912	470	196,911	225,638	28,727	14.6%	100%

MAX - Capital Outlay Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Capital Outlay	(133,912)	1,395,579	3,451,701	79,403	(3,372,298)	-97.7%	54.7%
Depreciation	72,785	65,721	66,000	65,721	(279)	-.4%	45.3%
Total MAX - Capital Outlay-21295500	(61,127)	1,461,300	3,517,701	145,124	(3,372,577)	-95.9%	100%

Prop 1B PTMISEA Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Capital Outlay	-	(1,416,856)	1,064,633	677,000	(387,633)	-36.4%	99.7%
Depreciation	38,639	2,126	2,200	2,126	(74)	-3.4%	.3%
Total Prop 1B PTMISEA-21295590	38,639	(1,414,730)	1,066,833	679,126	(387,707)	-36.3%	100%

Golf Operations Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Interfund Charges	64,083	64,083	64,083	64,083		.0%	100.0%
Capital Outlay	35,135	-	-	-		#.0%	#.0%
Total Golf Operations-20606290	99,218	64,083	64,083	64,083		.0%	100%

Golf Course Debt Service Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Functional Expenses	22,244	10,048	1,300	10,048	8,748	672.9%	3.0%
Special Payments	77,550	48,632	328,768	328,728	(40)	.0%	97.0%
Total Golf Course Debt Service-20606299	99,794	58,680	330,068	338,776	8,708	2.6%	100%

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The City of
MADERA

WATER

(20300000)

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Licenses & Permits						
4205 State SB1186 Fees/Bus Lic	3,561	(1,320)	-	22	22	3,561
4215 Infrastructure Cost Payback	5,937	-	5,000	0	-	5,937
4220 Meter Amortization	3,539	8,147	6,000	13,205	15,095	10,000
Total Licenses & Permits	\$13,037	\$6,827	\$11,000	\$13,227	\$15,117	\$19,498
Fines & Forfeiture						
4208 Late Payment/Other Penalty	196,650	181,788	180,000	129,450	130,000	196,650
4224 Revenue/Water Patrol Fines	49,983	47,333	50,000	28,598	30,000	45,983
Total Fines & Forfeiture	\$246,633	\$229,121	\$230,000	\$158,048	\$160,000	\$242,633
Charges for Services						
4202 Application Fee	36,547	36,363	35,000	29,992	30,636	34,547
4206 Construction Usage Fee	2,860	5,012	4,500	7,810	8,063	7,860
4221 Meter Setup/Relocation Fee	1,169	3,584	2,000	3,842	3,842	3,169
4229 User Charges	11,572,381	10,674,843	11,709,000	9,993,575	10,461,346	11,572,381
4246 Water Permits and Fees	1,847	1,736	1,700	1,612	1,701	1,647
Total Charges for Services	\$11,614,804	\$10,721,538	\$11,752,200	\$10,036,831	\$10,505,588	\$11,619,604
Interest						
4162 Interest Income	148,175	245,265	70,000	13,608	171,685	122,632
Total Interest	\$148,175	\$245,265	\$70,000	\$13,608	\$171,685	\$122,632
Interfund Charges						
4346 Interfund Charges Revenue - Co	4,326	4,326	4,326	3,966	4,326	4,326
Total Interfund Charges	\$4,326	\$4,326	\$4,326	\$3,966	\$4,326	\$4,326
Gains & Proceeds						
4671 Sale of Real and Personal Prop	2,041	-	-	14,449	14,593	-
4742 Unrealized Gain/Loss on Invest	(122,322)	7,703	-	0	-	-
4751 Realized Gain/Loss Sale of Inv	16,554	-	-	0	-	-
Total Gains & Proceeds	(\$103,727)	\$7,703	\$0	\$14,449	\$14,593	\$0
Refunds						
4659 Refunds and Reimbursements	2,246	319	-	4,466	4,510	2,246
4682 Collection Recovery	1,938	1,940	1,500	643	1,901	1,938
Total Refunds	\$4,184	\$2,259	\$1,500	\$5,109	\$6,411	\$4,184
Total Revenues	\$11,927,432	\$11,217,039	\$12,069,026	\$10,245,238	\$10,877,720	\$12,012,877
Total Water Utility Net Surplus/(Deficit)	\$11,927,432	\$11,217,039	\$12,069,026	\$10,245,238	\$10,877,720	\$12,012,877

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Refunds						
4657 Miscellaneous Revenue	-	5	-	0	5	-
4659 Refunds and Reimbursements	841	-	-	0	-	841
4682 Collection Recovery	-	1	-	2,283	2,283	-
Total Refunds	\$841	\$6	\$0	\$2,283	\$2,288	\$841
Total Revenues	\$841	\$6	\$0	\$2,283	\$2,288	\$841
Salaries & Benefits						
5000 Salaries / Full-Time	267,845	255,956	240,891	234,783	233,875	285,372
5005 Salaries / Part-time	33,102	39,250	21,453	20,089	20,828	-
5100 Salaries / Overtime	-	-	409	250	397	-
5105 Salaries - Leave Payout	1,492	1,833	1,124	2,891	1,590	-
5200 Salaries - Auto & Expense Allo	234	193	93	56	90	135
5300 Public Employees Retirement Sy	-	-	29,004	28,695	29,004	32,809
5302 Long Term Disability Insurance	867	836	822	755	798	966
5303 Life Insurance Premiums	248	304	319	299	310	371
5304 Workers Compensation Insurance	26,869	29,383	26,569	25,994	25,795	24,978
5305 Medicare Tax- Employer's Share	-	-	3,917	3,818	3,803	4,124
5306 Unfunded Accrued Liability	-	-	45,284	36,564	45,284	51,499
5307 Deferred Comp/Part-Time	944	1,254	818	766	794	-
5308 Deferred Compensation/Full-tim	9,242	9,289	9,401	9,119	9,127	9,970
5309 Unemployment Insurance	1,669	1,597	1,483	1,261	1,440	1,051
5310 Section 125 Benefit Allow.	106,514	94,694	94,287	84,613	91,541	81,408
Total Salaries & Benefits	\$578,907	\$507,805	\$475,874	\$449,953	\$464,676	\$492,683
Materials & Services						
6402 Telephone & Fax Charges	7,736	8,322	8,000	6,968	8,000	8,000
6411 Advertising/Bids and Notices	44	581	750	75	750	500
6416 Office Supplies/Expendable	5,800	4,623	6,000	2,357	6,000	6,000
6418 Postage / Other Mailing Charge	38,371	40,641	45,000	33,350	45,000	40,000
6425 Vehicle Fuel, Supplies & Maint	1,658	1,834	1,625	1,158	1,625	1,500
6440 Contracted Services	31,223	41,144	58,000	58,723	58,000	60,000
6451 Bank Service Charges	26,050	28,750	35,000	26,870	35,000	30,000
6530 Conference/Training/Ed	100	897	3,000	0	-	3,000
Total Materials & Services	\$110,982	\$126,792	\$157,375	\$129,501	\$154,375	\$149,000
Interfund Charges						
6902 Interfund Charges - Central Su	118	117	150	44	117	117
6904 Interfund Charges - Admin. Ove	26,356	40,760	40,760	37,363	40,760	40,760
6907 Interfund Chrg/Vehicle Replcmt	2,473	-	-	0	-	-
6908 Interfund Chrg/Vehicle Maint.	5,480	-	-	0	-	-
6918 Interfund Charges- Comp Maint	25,138	33,211	33,810	30,993	33,211	33,211
6920 Interfund Charges - Computer R	2,396	7,486	7,486	6,862	7,486	7,486
6923 Interfund Charges- Software	-	-	2,978	0	-	-
6924 Interfund Charges- Motor Renta	-	2,970	572	524	2,970	2,970
Total Interfund Charges	\$61,961	\$84,544	\$85,756	\$75,786	\$84,544	\$84,544
Special Payments						
6580 OPEB Obligation Expense	-	-	1,650	0	1,650	1,650
6779 Pension Expense-GASB 68	-	71,106	-	0	-	71,817
8000 Interest Expense	10,851	31,922	40,000	24,887	40,000	35,000
Total Special Payments	\$10,851	\$103,028	\$41,650	\$24,887	\$41,650	\$108,467
Capital Outlay						
7000 Vehicles and Equipment	-	979	750	0	750	750
Total Capital Outlay	\$0	\$979	\$750	\$0	\$750	\$750
Other Nonoperating E						
6450 Bad Debt Expense	-	-	50,000	0	50,000	-
Total Other Nonoperating E	\$0	\$0	\$50,000	\$0	\$50,000	\$0

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UTILITY BILLING AND WATER

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Transfer Out						
8220 Transfers Out - Insurance Rese	-	9,390	-	0	9,390	9,390
Total Transfer Out	\$0	\$9,390	\$0	\$0	\$9,390	\$9,390
Total Expenses	\$762,701	\$832,538	\$811,405	\$680,127	\$805,385	\$844,834
Total Utility Billing/Water Net Surplus/(Deficit)	(\$761,860)	(\$832,532)	(\$811,405)	(\$677,844)	(\$803,097)	(\$843,993)

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Salaries & Benefits						
5000 Salaries / Full-Time	696,644	599,908	555,282	522,008	539,109	575,531
5005 Salaries / Part-time	5,676	15,105	19,630	16,891	19,058	-
5100 Salaries / Overtime	38,511	45,247	30,034	28,037	29,159	40,000
5105 Salaries - Leave Payout	40,079	22,375	1,060	1,390	1,390	-
5110 Salaries/Uniform Pay	2,520	2,523	2,161	2,098	2,098	1,250
5200 Salaries - Auto & Expense Allo	1,066	994	-	0	-	-
5300 Public Employees Retirement Sy	93,581	163,714	67,466	64,501	67,466	76,408
5302 Long Term Disability Insurance	2,244	1,892	1,780	1,580	1,728	1,787
5303 Life Insurance Premiums	591	695	680	621	660	712
5304 Workers Compensation Insurance	67,796	67,767	61,159	57,329	59,378	58,539
5305 Medicare Tax- Employer's Share	11,590	10,644	9,218	8,632	8,950	8,921
5306 Unfunded Accrued Liability	-	-	106,274	85,839	106,274	120,717
5307 Deferred Comp/Part-Time	213	566	736	633	715	-
5308 Deferred Compensation/Full-tim	24,349	21,904	20,647	19,122	20,046	19,519
5309 Unemployment Insurance	3,790	2,596	2,670	2,343	2,592	2,173
5310 Section 125 Benefit Allow.	178,654	146,416	134,813	119,990	130,886	99,524
Total Salaries & Benefits	\$1,167,304	\$1,102,346	\$1,013,610	\$931,014	\$989,509	\$1,005,081
Materials & Services						
6401 Gas and Electric Utilities	1,496,262	1,343,065	1,483,200	1,502,572	1,703,628	1,600,000
6402 Telephone & Fax Charges	8,626	7,562	8,500	4,488	4,945	8,626
6412 Advertising/Other	926	1,429	2,933	2,933	3,911	1,000
6414 Professional Dues	2,103	465	-	0	-	2,103
6416 Office Supplies/Expendable	1,571	1,094	1,500	1,257	1,391	1,500
6418 Postage / Other Mailing Charge	798	770	1,200	650	867	800
6425 Vehicle Fuel, Supplies & Maint	33,520	33,789	33,000	33,963	41,795	33,800
6440 Contracted Services	75,177	107,843	305,040	130,622	305,040	260,000
6515 Taxes and Assessments	8,800	3,768	10,000	2,572	3,429	8,800
6530 Conference/Training/Ed	17,560	17,793	18,000	2,557	3,409	18,000
6532 Maintenance/Other Supplies	315,273	124,014	123,477	134,828	152,090	135,000
Total Materials & Services	\$1,960,616	\$1,641,592	\$1,986,850	\$1,816,442	\$2,220,505	\$2,069,629
Interfund Charges						
6900 Interfund Charge - Fac. Maint.	125,229	130,739	139,393	127,777	130,739	130,739
6902 Interfund Charges - Central Su	22,288	37,652	35,000	42,348	39,948	37,652
6903 Interfund Charges - Cost Distr	214,917	214,917	214,917	197,007	214,917	214,917
6904 Interfund Charges - Admin. Ove	324,417	303,081	303,081	277,824	303,081	303,081
6907 Interfund Chrg/Vehicle Replcmt	86,667	85,000	90,783	83,218	85,000	85,000
6908 Interfund Chrg/Vehicle Maint.	75,090	66,104	65,310	59,868	66,104	66,104
6918 Interfund Charges- Comp Maint	61,882	88,411	90,005	82,505	88,411	88,411
6920 Interfund Charges - Computer R	9,487	19,302	19,302	17,694	19,302	19,302
6923 Interfund Charges- Software	7,763	2,085	7,331	0	2,085	2,085
6924 Interfund Charges- Motor Renta	-	4,670	6,847	6,276	6,276	4,670
Total Interfund Charges	\$927,740	\$951,961	\$971,969	\$894,517	\$955,863	\$951,961
Functional Expenses						
6555 Water Conservation Program	415	-	-	0	-	-
Total Functional Expenses	\$415	\$0	\$0	\$0	\$0	\$0
Special Payments						
6560 Liability / Property Insurance	106,574	115,211	137,264	137,264	137,264	152,900
6562 Retiree Insurance Premiums	1,994	1,958	3,696	1,815	3,696	1,994
6580 OPEB Obligation Expense	44,119	-	-	0	-	44,119
6779 Pension Expense-GASB 68	-	164,996	-	0	-	164,996
Total Special Payments	\$152,687	\$282,165	\$140,960	\$139,079	\$140,960	\$364,009
Capital Outlay						
7050 Construction/Infrastructure	-	-	13,000	1,975	13,000	-
Total Capital Outlay	\$0	\$0	\$13,000	\$1,975	\$13,000	\$0

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WATER MAINTENANCE AND OPERATIONS

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Depreciation						
6600 Depreciation / Replacement	44,631	41,631	42,000	0	41,631	41,631
Total Depreciation	\$44,631	\$41,631	\$42,000	\$0	\$41,631	\$41,631
Transfer Out						
8200 Transfer Out	60,000	60,000	60,000	55,000	60,000	60,000
8220 Transfers Out - Insurance Rese	17,485	20,080	-	0	20,080	20,080
Total Transfer Out	\$77,485	\$80,080	\$60,000	\$55,000	\$80,080	\$80,080
Total Expenses	\$4,330,878	\$4,099,775	\$4,228,389	\$3,838,027	\$4,441,548	\$4,512,391
Total Water Mtn/Operations Net Surplus/	(\$4,330,878)	(\$4,099,775)	(\$4,228,389)	(\$3,838,027)	(\$4,441,548)	(\$4,512,391)

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	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Salaries & Benefits						
5000 Salaries / Full-Time	-	-	184,088	175,280	178,726	230,932
5005 Salaries / Part-time	33,892	31,609	18,968	15,854	18,416	-
5100 Salaries / Overtime	2,446	1,385	2,703	1,613	2,624	1,000
5105 Salaries - Leave Payout	25,977	196	507	492	492	-
5110 Salaries/Uniform Pay	2,000	1,500	1,287	1,250	1,250	1,000
5200 Salaries - Auto & Expense Allo	255	-	-	0	-	-
5300 Public Employees Retirement Sy	263,033	62,020	23,011	22,177	23,011	29,569
5302 Long Term Disability Insurance	-	-	546	492	530	644
5303 Life Insurance Premiums	-	-	330	306	320	367
5304 Workers Compensation Insurance	35,528	24,967	20,820	19,495	20,214	22,058
5305 Medicare Tax- Employer's Share	-	-	3,174	2,969	3,082	3,559
5306 Unfunded Accrued Liability	-	-	37,574	30,364	37,574	42,599
5307 Deferred Comp/Part-Time	1,323	1,185	711	595	690	-
5308 Deferred Compensation/Full-tim	14,757	8,452	7,071	6,616	6,865	7,196
5309 Unemployment Insurance	2,576	1,651	1,636	1,291	1,588	1,092
5310 Section 125 Benefit Allow.	104,469	58,113	55,587	50,859	53,968	48,050
Total Salaries & Benefits	\$855,268	\$416,371	\$358,013	\$329,653	\$349,350	\$388,066
Materials & Services						
6402 Telephone & Fax Charges	8,212	3,820	5,000	2,062	2,128	2,500
6411 Advertising/Bids and Notices	331	-	500	391	391	331
6412 Advertising/Other	-	940	1,240	1,240	1,240	2,500
6414 Professional Dues	210	-	-	0	-	210
6416 Office Supplies/Expendable	2,090	688	1,500	1,000	1,300	2,090
6418 Postage / Other Mailing Charge	3,120	3,726	3,800	2,168	2,891	3,400
6425 Vehicle Fuel, Supplies & Maint	2,344	5,490	5,000	5,338	6,589	4,500
6440 Contracted Services	32,076	47,304	236,650	100,522	120,000	60,000
6515 Taxes and Assessments	37,808	37,390	42,117	42,117	56,156	37,800
6530 Conference/Training/Ed	8,401	4,075	6,000	1,819	2,524	7,000
6532 Maintenance/Other Supplies	42,111	39,053	57,731	58,983	58,983	40,000
Total Materials & Services	\$136,703	\$142,486	\$359,538	\$215,640	\$252,202	\$160,331
Interfund Charges						
6900 Interfund Charge - Fac. Maint.	83,486	85,497	88,789	81,390	85,497	85,497
6902 Interfund Charges - Central Su	2,170	1,175	2,500	1,070	1,175	1,175
6903 Interfund Charges - Cost Distr	170,000	170,000	170,000	155,843	170,000	170,000
6904 Interfund Charges - Admin. Ove	87,026	57,361	57,361	52,581	57,361	57,361
6907 Interfund Chrg/Vehicle Replcmt	11,417	14,883	18,377	16,846	16,846	14,883
6908 Interfund Chrg/Vehicle Maint.	10,959	15,219	18,586	17,037	17,037	15,219
Total Interfund Charges	\$365,058	\$344,135	\$355,613	\$324,767	\$347,916	\$344,135
Functional Expenses						
6555 Water Conservation Program	255,640	125	-	0	-	255,640
Total Functional Expenses	\$255,640	\$125	\$0	\$0	\$0	\$255,640
Special Payments						
6580 OPEB Obligation Expense	22,865	-	-	0	-	22,900
6779 Pension Expense-GASB 68	-	58,390	-	0	-	58,390
Total Special Payments	\$22,865	\$58,390	\$0	\$0	\$0	\$81,290
Capital Outlay						
6602 Capitalized Asset Contra Accou	(46,147)	-	-	0	-	-
Total Capital Outlay	(\$46,147)	\$0	\$0	\$0	\$0	\$0
Depreciation						
6600 Depreciation / Replacement	12,986	14,012	14,000	0	14,012	14,012
Total Depreciation	\$12,986	\$14,012	\$14,000	\$0	\$14,012	\$14,012

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WATER QUALITY CONTROL

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Transfer Out						
8220 Transfers Out - Insurance Rese	9,166	8,490	-	0	8,490	8,490
Total Transfer Out	\$9,166	\$8,490	\$0	\$0	\$8,490	\$8,490
Total Expenses	\$1,611,539	\$984,009	\$1,087,164	\$870,060	\$971,970	\$1,251,964
Total Water Quality Control Net Surplus/	(\$1,611,539)	(\$984,009)	(\$1,087,164)	(\$870,060)	(\$971,970)	(\$1,251,964)

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Licenses & Permits						
4244 Water Conservation Revenue	-	693,353	468,000	322,170	322,170	325,000
Total Licenses & Permits	\$0	\$693,353	\$468,000	\$322,170	\$322,170	\$325,000
Total Revenues	\$0	\$693,353	\$468,000	\$322,170	\$322,170	\$325,000
Salaries & Benefits						
5000 Salaries / Full-Time	18,400	106,582	106,494	100,807	103,392	106,208
5005 Salaries / Part-time	333	23,899	16,465	15,985	15,985	-
5100 Salaries / Overtime	-	40	158	153	153	-
5105 Salaries - Leave Payout	-	-	903	877	877	-
5110 Salaries/Uniform Pay	-	250	250	250	250	250
5300 Public Employees Retirement Sy	309	30,063	15,159	14,577	15,159	16,023
5302 Long Term Disability Insurance	6	355	372	331	361	355
5303 Life Insurance Premiums	1	100	107	98	104	105
5304 Workers Compensation Insurance	1,715	12,828	12,476	11,849	12,113	10,100
5305 Medicare Tax- Employer's Share	273	1,931	1,822	1,733	1,769	1,572
5306 Unfunded Accrued Liability	-	-	25,537	20,627	25,537	29,004
5307 Deferred Comp/Part-Time	12	896	617	599	599	-
5308 Deferred Compensation/Full-tim	63	4,256	4,473	4,171	4,343	4,460
5309 Unemployment Insurance	10	947	718	667	697	420
5310 Section 125 Benefit Allow.	524	24,616	26,974	24,093	26,188	23,367
Total Salaries & Benefits	\$21,646	\$206,763	\$212,525	\$196,817	\$207,527	\$191,864
Materials & Services						
6412 Advertising/Other	-	22,618	25,000	7,909	25,000	22,618
Total Materials & Services	\$0	\$22,618	\$25,000	\$7,909	\$25,000	\$22,618
Interfund Charges						
6904 Interfund Charges - Admin. Ove	-	17,734	17,734	16,256	17,734	17,734
Total Interfund Charges	\$0	\$17,734	\$17,734	\$16,256	\$17,734	\$17,734
Functional Expenses						
6555 Water Conservation Program	-	119,175	225,020	101,682	113,693	100,000
Total Functional Expenses	\$0	\$119,175	\$225,020	\$101,682	\$113,693	\$100,000
Special Payments						
6580 OPEB Obligation Expense	1,165	(2,263)	-	0	-	(2,263)
6779 Pension Expense-GASB 68	-	27,751	-	0	-	27,751
Total Special Payments	\$1,165	\$25,488	\$0	\$0	\$0	\$25,488
Transfer Out						
8220 Transfers Out - Insurance Rese	-	3,675	-	0	3,675	3,675
Total Transfer Out	\$0	\$3,675	\$0	\$0	\$3,675	\$3,675
Total Expenses	\$22,811	\$395,453	\$480,279	\$322,664	\$367,629	\$361,379
Total Water Conservation Program Net	(\$22,811)	\$297,900	(\$12,279)	(\$494)	(\$45,459)	(\$36,379)

INTEGRATED REGIONAL WATER MANAGEMENT

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Federal Grants						
4434 Grants	-	-	-	0	-	779,663
Total Federal Grants	\$0	\$0	\$0	\$0	\$0	\$779,663
Total Revenues	\$0	\$0	\$0	\$0	\$0	\$779,663
Transfer Out						
8260 Transfer-Out CIP	-	-	-	0	-	779,663
Total Transfer Out	\$0	\$0	\$0	\$0	\$0	\$779,663
Total Expenses	\$0	\$0	\$0	\$0	\$0	\$779,663
Total Integrated Regional Water Mgt Net	\$0	\$0	\$0	\$0	\$0	\$0

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Non-Cash Capital Con						
4320 Capital Contribution	56,543	668,671	-	0	655,298	-
Total Non-Cash Capital Con	\$56,543	\$668,671	\$0	\$0	\$655,298	\$0
Total Revenues	\$56,543	\$668,671	\$0	\$0	\$655,298	\$0
Capital Outlay						
6602 Capitalized Asset Contra Accou	(28,578)	(781,653)	-	0	-	-
6603 CIP Offset	(573,970)	473,422	-	0	-	-
6804 Infrastructure Study	49,239	12,793	177,146	196,225	194,174	120,000
7000 Vehicles and Equipment	28,578	-	525,000	0	525,000	29,000
7030 Facilities And Improvements	-	-	324,700	0	324,700	30,000
7050 Construction/Infrastructure	1,706,810	419,551	15,917,072	438,267	15,917,072	1,189,000
Total Capital Outlay	\$1,182,079	\$124,113	\$16,943,918	\$634,492	\$16,960,946	\$1,368,000
Depreciation						
6600 Depreciation / Replacement	765,305	776,812	777,000	0	776,812	776,812
Total Depreciation	\$765,305	\$776,812	\$777,000	\$0	\$776,812	\$776,812
Transfer Out						
8260 Transfer-Out CIP	-	-	-	0	-	1,220,000
Total Transfer Out	\$0	\$0	\$0	\$0	\$0	\$1,220,000
Total Expenses	\$1,947,384	\$900,925	\$17,720,918	\$634,492	\$17,737,758	\$3,364,812
Total Water Capital Outlay Net Surplus/	(\$1,890,841)	(\$232,254)	(\$17,720,918)	(\$634,492)	(\$17,082,460)	(\$3,364,812)

WATER DEBT SERVICE AND REVENUE BONDS

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Interest						
4162 Interest Income	8,325	-	-	40,421	-	-
Total Interest	\$8,325	\$0	\$0	\$40,421	\$0	\$0
Gains & Proceeds						
4751 Realized Gain/Loss Sale of Inv	-	-	-	363	-	-
Total Gains & Proceeds	\$0	\$0	\$0	\$363	\$0	\$0
Total Revenues	\$8,325	\$0	\$0	\$40,784	\$0	\$0
Materials & Services						
6440 Contracted Services	4,212	3,038	5,712	3,750	5,000	4,500
Total Materials & Services	\$4,212	\$3,038	\$5,712	\$3,750	\$5,000	\$4,500
Functional Expenses						
6448 Bond/Loan Admin Fees	4,134	4,134	4,767	3,301	4,401	4,500
Total Functional Expenses	\$4,134	\$4,134	\$4,767	\$3,301	\$4,401	\$4,500
Special Payments						
6449 Bond Cost of Issuance Fees	-	-	-	90,001	-	-
8000 Interest Expense	535,649	523,498	515,248	85,875	515,248	289,476
8001 Principal Payment	-	-	410,000	0	410,000	489,781
Total Special Payments	\$535,649	\$523,498	\$925,248	\$175,876	\$925,248	\$779,257
Depreciation						
6601 Amortization	4,721	3,319	4,721	0	3,319	3,352
Total Depreciation	\$4,721	\$3,319	\$4,721	\$0	\$3,319	\$3,352
Total Expenses	\$548,716	\$533,989	\$940,448	\$182,927	\$937,968	\$791,609
Total Water Debt Service/Rev Bonds Net	(\$540,391)	(\$533,989)	(\$940,448)	(\$142,143)	(\$937,968)	(\$791,609)



The City of
MADERA

SEWER

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Taxes						
4000 Current Secured Property Tax	85,337	89,535	85,000	88,878	88,878	87,300
Total Taxes	\$85,337	\$89,535	\$85,000	\$88,878	\$88,878	\$87,300
Licenses & Permits						
4215 Infrastructure Cost Payback	-	-	3,000	0	-	-
Total Licenses & Permits	\$0	\$0	\$3,000	\$0	\$0	\$0
Fines & Forfeiture						
4208 Late Payment/Other Penalty	145,734	149,606	140,000	107,792	108,000	145,734
Total Fines & Forfeiture	\$145,734	\$149,606	\$140,000	\$107,792	\$108,000	\$145,734
Charges for Services						
4223 Parksdale Sewer #3 User Fees	229,825	261,589	262,627	290,134	290,134	232,312
4229 User Charges	8,142,233	8,956,122	9,842,324	9,067,798	9,067,756	8,180,648
4232 Septic Dump Income	265,133	402,890	300,000	267,218	294,832	310,641
4245 Waste Water Plant Capital Fee	4,021	(2,316)	-	0	-	1,183
Total Charges for Services	\$8,641,212	\$9,618,285	\$10,404,951	\$9,625,150	\$9,652,722	\$8,724,784
Interest						
4162 Interest Income	86,745	97,281	30,000	4,226	68,097	48,640
Total Interest	\$86,745	\$97,281	\$30,000	\$4,226	\$68,097	\$48,640
Gains & Proceeds						
4671 Sale of Real and Personal Prop	9,541	-	-	43,407	43,841	-
4742 Unrealized Gain/Loss on Invest	(85,676)	-	-	0	-	-
4751 Realized Gain/Loss Sale of Inv	8,768	-	-	0	-	-
Total Gains & Proceeds	(\$67,367)	\$0	\$0	\$43,407	\$43,841	\$0
Refunds						
4659 Refunds and Reimbursements	-	7,801	-	470	474	-
4682 Collection Recovery	1,443	1,085	1,000	740	1,064	1,443
Total Refunds	\$1,443	\$8,886	\$1,000	\$1,210	\$1,538	\$1,443
Transfers In						
4355 Transfer-In	-	-	-	3,667	-	-
Total Transfers In	\$0	\$0	\$0	\$3,667	\$0	\$0
Total Revenues	\$8,893,104	\$9,963,593	\$10,663,951	\$9,874,330	\$9,963,076	\$9,007,901
Total Sewer Fund Net Surplus/(Deficit)	\$8,893,104	\$9,963,593	\$10,663,951	\$9,874,330	\$9,963,076	\$9,007,901

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Refunds						
4659 Refunds and Reimbursements	421	-	-	0	-	421
Total Refunds	\$421	\$0	\$0	\$0	\$0	\$421
Total Revenues	\$421	\$0	\$0	\$0	\$0	\$421
Salaries & Benefits						
5000 Salaries / Full-Time	133,199	127,875	118,815	112,791	115,354	142,387
5005 Salaries / Part-time	16,551	19,653	10,681	10,000	10,370	-
5100 Salaries / Overtime	176	139	205	104	199	-
5105 Salaries - Leave Payout	746	917	561	545	545	-
5200 Salaries - Auto & Expense Allo	117	97	46	28	45	68
5300 Public Employees Retirement Sy	58,914	34,201	14,439	13,851	14,439	16,404
5302 Long Term Disability Insurance	434	418	409	362	397	484
5303 Life Insurance Premiums	124	153	160	145	155	181
5304 Workers Compensation Insurance	13,371	14,685	13,114	12,429	12,732	12,488
5305 Medicare Tax- Employer's Share	2,216	2,240	1,933	1,844	1,877	2,054
5306 Unfunded Accrued Liability	-	-	22,536	18,196	22,536	25,629
5307 Deferred Comp/Part-Time	461	628	407	382	395	-
5308 Deferred Compensation/Full-tim	4,611	4,643	4,681	4,385	4,545	4,988
5309 Unemployment Insurance	827	799	741	630	719	536
5310 Section 125 Benefit Allow.	53,257	47,342	47,059	42,230	45,688	40,627
Total Salaries & Benefits	\$285,004	\$253,790	\$235,787	\$217,922	\$229,996	\$245,846
Materials & Services						
6402 Telephone & Fax Charges	3,270	3,450	4,000	3,100	4,000	4,000
6411 Advertising/Bids and Notices	22	291	375	37	375	250
6416 Office Supplies/Expendable	2,283	2,143	3,000	2,598	3,000	2,500
6418 Postage / Other Mailing Charge	18,241	19,112	22,500	14,223	22,500	20,000
6425 Vehicle Fuel, Supplies & Maint	-	104	813	507	813	375
6440 Contracted Services	14,017	18,409	29,000	27,653	29,000	15,000
6451 Bank Service Charges	13,033	14,390	17,500	13,435	17,500	7,500
6530 Conference/Training/Ed	50	332	1,500	0	1,500	1,500
Total Materials & Services	\$50,916	\$58,231	\$78,688	\$61,553	\$78,688	\$51,125
Interfund Charges						
6902 Interfund Charges - Central Su	-	2	75	4	2	2
6904 Interfund Charges - Admin. Ove	13,178	19,977	19,977	18,312	19,977	19,977
6907 Interfund Chrg/Vehicle Replcmt	1,237	-	-	0	-	-
6908 Interfund Chrg/Vehicle Maint.	2,740	-	-	0	-	-
6918 Interfund Charges- Comp Maint	12,570	16,606	16,905	15,496	16,606	16,606
6920 Interfund Charges - Computer R	1,198	3,743	3,743	3,431	3,743	3,743
6923 Interfund Charges- Software	-	-	1,489	0	-	-
6924 Interfund Charges- Motor Renta	-	1,485	286	262	1,485	1,485
Total Interfund Charges	\$30,923	\$41,813	\$42,475	\$37,505	\$41,813	\$41,813
Special Payments						
6580 OPEB Obligation Expense	6,998	-	825	0	825	825
6779 Pension Expense-GASB 68	-	36,191	-	0	-	36,553
Total Special Payments	\$6,998	\$36,191	\$825	\$0	\$825	\$37,378
Capital Outlay						
7000 Vehicles and Equipment	-	489	375	0	375	325
Total Capital Outlay	\$0	\$489	\$375	\$0	\$375	\$325
Other Nonoperating E						
6450 Bad Debt Expense	-	-	50,000	0	50,000	-
Total Other Nonoperating E	\$0	\$0	\$50,000	\$0	\$50,000	\$0
Transfer Out						
8220 Transfers Out - Insurance Rese	-	4,695	-	0	4,695	4,695
Total Transfer Out	\$0	\$4,695	\$0	\$0	\$4,695	\$4,695
Total Expenses	\$373,841	\$395,209	\$408,150	\$316,980	\$406,392	\$381,182

Total Utility Billing/Sewer Net Surplus/(Deficit)	(\$373,420)	(\$395,209)	(\$408,150)	(\$316,980)	(\$406,392)	(\$380,761)
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	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Non-Cash Capital Con						
4320 Capital Contribution	-	584,224	-	0	572,540	-
Total Non-Cash Capital Con	\$0	\$584,224	\$0	\$0	\$572,540	\$0
Total Revenues	\$0	\$584,224	\$0	\$0	\$572,540	\$0
Salaries & Benefits						
5000 Salaries / Full-Time	432,012	390,834	383,972	364,739	372,788	404,092
5005 Salaries / Part-time	24,599	11,385	7,782	5,992	7,555	-
5100 Salaries / Overtime	11,264	5,641	2,451	2,293	2,380	6,000
5105 Salaries - Leave Payout	8,145	7,646	-	0	-	-
5110 Salaries/Uniform Pay	1,330	1,778	1,239	1,203	1,203	1,150
5200 Salaries - Auto & Expense Allo	1,027	681	-	0	-	-
5300 Public Employees Retirement Sy	-	-	49,071	47,235	49,071	55,156
5302 Long Term Disability Insurance	1,427	1,254	1,340	1,194	1,301	1,332
5303 Life Insurance Premiums	400	424	496	452	482	509
5304 Workers Compensation Insurance	-	-	39,797	37,645	38,638	38,999
5305 Medicare Tax- Employer's Share	-	-	6,051	5,713	5,875	6,288
5306 Unfunded Accrued Liability	-	-	79,178	63,953	79,178	89,938
5307 Deferred Comp/Part-Time	977	427	293	225	284	-
5308 Deferred Compensation/Full-tim	15,504	14,240	15,142	14,159	14,701	15,380
5309 Unemployment Insurance	1,934	1,940	1,997	1,718	1,939	1,711
5310 Section 125 Benefit Allow.	109,641	92,214	95,973	86,307	93,178	82,026
Total Salaries & Benefits	\$850,042	\$685,791	\$684,782	\$632,828	\$668,573	\$702,581
Materials & Services						
6401 Gas and Electric Utilities	33,654	28,732	30,900	31,088	35,297	34,000
6402 Telephone & Fax Charges	4,690	4,945	5,500	4,088	4,512	5,000
6411 Advertising/Bids and Notices	710	1,058	2,806	2,806	2,806	1,500
6416 Office Supplies/Expendable	2,846	2,560	3,500	1,709	2,279	3,000
6420 Mileage Reimbursements	-	-	100	0	-	-
6425 Vehicle Fuel, Supplies & Maint	18,739	15,383	20,000	14,481	17,912	18,500
6440 Contracted Services	24,583	73,941	90,760	26,713	90,760	25,000
6515 Taxes and Assessments	11,195	12,259	14,073	14,073	18,764	12,000
6530 Conference/Training/Ed	4,341	4,886	6,000	3,219	3,917	4,300
6532 Maintenance/Other Supplies	73,765	66,011	86,422	52,480	86,422	60,000
Total Materials & Services	\$174,523	\$209,775	\$260,061	\$150,657	\$262,669	\$163,300
Interfund Charges						
6900 Interfund Charge - Fac. Maint.	71,560	70,859	75,398	69,115	70,859	70,859
6902 Interfund Charges - Central Su	7,425	6,055	7,500	6,975	6,752	6,055
6903 Interfund Charges - Cost Distr	112,903	112,903	112,903	103,494	112,903	112,903
6904 Interfund Charges - Admin. Ove	89,260	75,406	75,406	69,122	75,406	75,406
6907 Interfund Chrg/Vehicle Replcmt	96,425	95,025	96,413	88,379	95,025	95,025
6908 Interfund Chrg/Vehicle Maint.	56,165	48,931	46,102	42,260	48,931	48,931
6918 Interfund Charges- Comp Maint	3,868	28,277	28,787	26,388	28,277	28,277
6920 Interfund Charges - Computer R	593	6,233	6,233	5,714	6,233	6,233
6923 Interfund Charges- Software	487	131	458	0	131	131
6924 Interfund Charges- Motor Renta	-	5,007	1,979	1,814	5,007	5,007
Total Interfund Charges	\$438,686	\$448,827	\$451,179	\$413,261	\$449,524	\$448,827
Special Payments						
6560 Liability / Property Insurance	19,443	21,018	25,041	25,041	25,041	27,894
6562 Retiree Insurance Premiums	1,994	1,958	1,648	1,815	1,815	1,994
6580 OPEB Obligation Expense	22,696	-	-	0	-	22,696
6779 Pension Expense-GASB 68	-	104,245	-	0	-	104,245
Total Special Payments	\$44,133	\$127,221	\$26,689	\$26,856	\$26,856	\$156,829
Capital Outlay						
6602 Capitalized Asset Contra Accou	(22,036)	(41,992)	-	0	-	-
7000 Vehicles and Equipment	461	-	-	0	-	461
Total Capital Outlay	(\$21,575)	(\$41,992)	\$0	\$0	\$0	\$461

(20403400)

SEWER MAINTENANCE & OPERATIONS

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Depreciation						
6600 Depreciation / Replacement	18,656	33,268	33,000	0	33,268	33,268
Total Depreciation	\$18,656	\$33,268	\$33,000	\$0	\$33,268	\$33,268
Transfer Out						
8220 Transfers Out - Insurance Rese	16,106	14,001	-	0	14,001	14,001
Total Transfer Out	\$16,106	\$14,001	\$0	\$0	\$14,001	\$14,001
Total Expenses	\$1,520,571	\$1,476,891	\$1,455,711	\$1,223,602	\$1,454,891	\$1,519,267
Total Sewer Mtn/Operations Net Surplus/	(\$1,520,571)	(\$892,667)	(\$1,455,711)	(\$1,223,602)	(\$882,351)	(\$1,519,267)

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Salaries & Benefits						
5000 Salaries / Full-Time	545,843	714,791	740,787	693,609	719,211	804,350
5005 Salaries / Part-time	1,036	1,800	7,782	5,992	7,555	-
5100 Salaries / Overtime	96,147	11,726	13,607	14,959	14,597	15,000
5105 Salaries - Leave Payout	72,341	19	7,560	9,450	9,450	-
5110 Salaries/Uniform Pay	3,400	1,950	5,099	3,700	4,950	1,400
5200 Salaries - Auto & Expense Allo	255	-	-	0	-	-
5300 Public Employees Retirement Sy	-	-	80,987	77,270	80,987	95,222
5302 Long Term Disability Insurance	1,723	2,136	2,262	2,000	2,196	2,283
5303 Life Insurance Premiums	437	734	838	752	814	838
5304 Workers Compensation Insurance	60,990	71,673	77,662	73,016	75,400	77,919
5305 Medicare Tax- Employer's Share	-	-	11,584	10,897	11,247	12,405
5306 Unfunded Accrued Liability	-	-	123,457	99,742	123,457	140,106
5307 Deferred Comp/Part-Time	39	68	293	225	284	-
5308 Deferred Compensation/Full-tim	21,494	28,581	29,885	27,663	29,015	28,199
5309 Unemployment Insurance	6,276	2,463	3,308	3,097	3,220	2,625
5310 Section 125 Benefit Allow.	151,732	186,782	212,071	186,475	205,894	170,991
Total Salaries & Benefits	\$1,320,938	\$1,220,994	\$1,317,182	\$1,208,847	\$1,288,277	\$1,351,338
Materials & Services						
6401 Gas and Electric Utilities	671,410	663,932	922,000	837,409	1,038,466	671,410
6402 Telephone & Fax Charges	7,224	3,890	20,545	21,022	27,367	7,500
6412 Advertising/Other	12,510	333	2,238	2,238	2,238	12,510
6416 Office Supplies/Expendable	2,971	1,958	27,500	1,058	10,000	3,500
6420 Mileage Reimbursements	502	66	750	0	-	502
6425 Vehicle Fuel, Supplies & Maint	21,698	12,052	15,000	12,036	15,871	16,000
6440 Contracted Services	471,284	281,393	339,835	329,158	328,462	312,000
6515 Taxes and Assessments	40,825	40,701	45,291	45,441	60,388	41,000
6530 Conference/Training/Ed	17,278	10,963	15,000	3,295	4,019	15,000
6532 Maintenance/Other Supplies	268,326	297,020	394,292	320,858	331,868	270,000
Total Materials & Services	\$1,514,028	\$1,312,308	\$1,782,451	\$1,572,515	\$1,818,679	\$1,349,422
Interfund Charges						
6900 Interfund Charge - Fac. Maint.	172,936	180,641	187,597	171,964	180,641	180,641
6902 Interfund Charges - Central Su	3,184	2,677	2,500	1,659	2,677	2,677
6904 Interfund Charges - Admin. Ove	323,186	365,815	365,815	335,330	365,815	365,815
6907 Interfund Chrg/Vehicle Replcmt	81,583	70,708	76,330	69,969	70,708	70,708
6908 Interfund Chrg/Vehicle Maint.	95,598	64,251	61,657	56,519	64,251	64,251
6918 Interfund Charges- Comp Maint	23,206	26,810	27,293	25,019	26,810	26,810
6920 Interfund Charges - Computer R	4,529	5,821	5,821	5,336	5,821	5,821
6923 Interfund Charges- Software	2,913	782	2,749	0	782	782
6924 Interfund Charges- Motor Renta	-	-	1,189	1,090	-	-
Total Interfund Charges	\$707,135	\$717,505	\$730,951	\$666,886	\$717,505	\$717,505
Special Payments						
6560 Liability / Property Insurance	213,148	230,423	274,528	274,528	274,528	305,799
6580 OPEB Obligation Expense	28,676	(2,263)	-	0	-	28,676
6779 Pension Expense-GASB 68	-	188,455	-	0	-	188,455
Total Special Payments	\$241,824	\$416,615	\$274,528	\$274,528	\$274,528	\$522,930
Capital Outlay						
6602 Capitalized Asset Contra Accou	-	(13,299)	-	0	-	-
7000 Vehicles and Equipment	-	13,299	25,000	0	25,000	13,299
Total Capital Outlay	\$0	\$0	\$25,000	\$0	\$25,000	\$13,299
Depreciation						
6600 Depreciation / Replacement	22,227	22,522	23,000	0	22,522	22,522
Total Depreciation	\$22,227	\$22,522	\$23,000	\$0	\$22,522	\$22,522

(20403410)

WATER WASTE TREATMENT PLANT

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Transfer Out						
8220 Transfers Out - Insurance Rese	15,273	26,269	-	0	26,269	26,269
Total Transfer Out	\$15,273	\$26,269	\$0	\$0	\$26,269	\$26,269
Total Expenses	\$3,821,425	\$3,716,213	\$4,153,112	\$3,722,776	\$4,172,780	\$4,003,285
Total WWT Plant Net Surplus/(Deficit)	(\$3,821,425)	(\$3,716,213)	(\$4,153,112)	(\$3,722,776)	(\$4,172,780)	(\$4,003,285)

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Non-Cash Capital Con						
4320 Capital Contribution	2,896	-	-	0	-	-
Total Non-Cash Capital Con	\$2,896	\$0	\$0	\$0	\$0	\$0
Total Revenues	\$2,896	\$0	\$0	\$0	\$0	\$0
Capital Outlay						
6603 CIP Offset	(11,593)	(3,872,971)	-	0	-	-
6804 Infrastructure Study	227,937	7,162	882,363	162,363	882,363	-
7030 Facilities And Improvements	330,896	4,796,680	2,301,345	855,429	2,301,345	500,000
7050 Construction/Infrastructure	74,584	93,618	2,281,636	577,904	2,281,636	-
Total Capital Outlay	\$621,824	\$1,024,489	\$5,465,344	\$1,595,696	\$5,465,344	\$500,000
Depreciation						
6600 Depreciation / Replacement	2,200,626	2,198,013	2,200,000	0	2,198,013	2,198,013
Total Depreciation	\$2,200,626	\$2,198,013	\$2,200,000	\$0	\$2,198,013	\$2,198,013
Transfer Out						
8260 Transfer-Out CIP	-	-	-	0	-	345,000
Total Transfer Out	\$0	\$0	\$0	\$0	\$0	\$345,000
Total Expenses	\$2,822,450	\$3,222,502	\$7,665,344	\$1,595,696	\$7,663,357	\$3,043,013
Total Sewer Capital Outlay Net Surplus/	(\$2,819,554)	(\$3,222,502)	(\$7,665,344)	(\$1,595,696)	(\$7,663,357)	(\$3,043,013)

WASTEWATER TREATMENT PLANT BOND ADMINISTRATION

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Transfers In						
4355 Transfer-In	225,000	250,000	250,000	229,167	250,000	250,000
Total Transfers In	\$225,000	\$250,000	\$250,000	\$229,167	\$250,000	\$250,000
Total Revenues	\$225,000	\$250,000	\$250,000	\$229,167	\$250,000	\$250,000
Functional Expenses						
6448 Bond/Loan Admin Fees	25,029	24,117	23,095	23,095	30,793	20,092
Total Functional Expenses	\$25,029	\$24,117	\$23,095	\$23,095	\$30,793	\$20,092
Special Payments						
8000 Interest Expense	1,211,034	1,163,960	1,132,549	272,753	1,132,549	1,082,742
8001 Principal Payment	-	-	1,402,295	322,295	1,402,295	1,451,996
Total Special Payments	\$1,211,034	\$1,163,960	\$2,534,844	\$595,048	\$2,534,844	\$2,534,738
Depreciation						
6601 Amortization	(9,752)	(29,256)	9,753	0	(29,256)	(29,549)
Total Depreciation	(9,752)	(\$29,256)	\$9,753	\$0	(\$29,256)	(\$29,549)
Total Expenses	\$1,226,311	\$1,158,821	\$2,567,692	\$618,143	\$2,536,381	\$2,525,281
Total WWTP Bond Admin Net Surplus/(Deficit)	(\$1,001,311)	(\$908,821)	(\$2,317,692)	(\$388,976)	(\$2,286,381)	(\$2,275,281)



The City of
MADERA

SOLID WASTE

(47601235)

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Refunds						
4659 Refunds and Reimbursements	421	-	-	0	-	421
Total Refunds	\$421	\$0	\$0	\$0	\$0	\$421
Total Revenues	\$421	\$0	\$0	\$0	\$0	\$421
Salaries & Benefits						
5000 Salaries / Full-Time	133,199	127,875	118,815	112,791	115,354	142,387
5005 Salaries / Part-time	16,551	19,653	10,681	10,000	10,370	-
5100 Salaries / Overtime	176	139	205	104	199	-
5105 Salaries - Leave Payout	746	917	561	545	545	-
5200 Salaries - Auto & Expense Allo	117	97	46	28	45	68
5300 Public Employees Retirement Sy	61,917	34,201	14,439	13,851	14,439	16,404
5302 Long Term Disability Insurance	434	418	409	362	397	484
5303 Life Insurance Premiums	124	153	160	145	155	181
5304 Workers Compensation Insurance	13,371	14,685	13,114	12,429	12,732	12,488
5305 Medicare Tax- Employer's Share	2,216	2,240	1,933	1,844	1,877	2,054
5306 Unfunded Accrued Liability	-	-	22,536	18,196	22,536	25,629
5307 Deferred Comp/Part-Time	461	628	407	382	395	-
5308 Deferred Compensation/Full-tim	4,611	4,643	4,681	4,385	4,545	4,988
5309 Unemployment Insurance	827	799	741	630	719	536
5310 Section 125 Benefit Allow.	53,257	47,342	47,059	42,230	45,688	40,627
Total Salaries & Benefits	\$288,007	\$253,790	\$235,787	\$217,922	\$229,996	\$245,846
Materials & Services						
6402 Telephone & Fax Charges	3,271	3,450	4,000	3,100	4,000	4,000
6411 Advertising/Bids and Notices	22	291	375	37	375	250
6412 Advertising/Other	-	600	-	0	-	606
6416 Office Supplies/Expendable	-	-	3,000	2,598	3,000	2,500
6418 Postage / Other Mailing Charge	18,241	19,112	22,500	14,223	22,500	20,000
6425 Vehicle Fuel, Supplies & Maint	-	104	813	507	813	750
6440 Contracted Services	14,017	18,409	29,000	27,062	29,000	15,000
6451 Bank Service Charges	13,025	14,389	17,500	13,432	175,000	15,000
6530 Conference/Training/Ed	50	398	1,500	0	1,500	1,500
Total Materials & Services	\$50,909	\$58,780	\$78,688	\$60,959	\$236,188	\$59,606
Interfund Charges						
6902 Interfund Charges - Central Su	-	2	75	4	2	2
6904 Interfund Charges - Admin. Ove	13,178	19,977	20,380	18,312	19,977	19,977
6907 Interfund Chrg/Vehicle Replcmt	1,237	-	-	0	-	-
6908 Interfund Chrg/Vehicle Maint.	2,740	-	-	0	-	-
6918 Interfund Charges- Comp Maint	12,570	16,606	16,905	15,496	16,606	16,606
6920 Interfund Charges - Computer R	1,198	3,743	3,743	3,431	3,743	3,743
6923 Interfund Charges- Software	-	-	1,489	0	-	-
6924 Interfund Charges- Motor Renta	-	1,485	286	262	1,485	1,485
Total Interfund Charges	\$30,923	\$41,813	\$42,878	\$37,505	\$41,813	\$41,813
Special Payments						
6580 OPEB Obligation Expense	-	-	825	0	825	-
6779 Pension Expense-GASB 68	-	38,224	-	0	-	38,606
Total Special Payments	\$0	\$38,224	\$825	\$0	\$825	\$38,606
Capital Outlay						
7000 Vehicles and Equipment	-	489	375	0	375	375
Total Capital Outlay	\$0	\$489	\$375	\$0	\$375	\$375
Transfer Out						
8220 Transfers Out - Insurance Rese	-	4,695	-	0	4,695	4,695
Total Transfer Out	\$0	\$4,695	\$0	\$0	\$4,695	\$4,695
Total Expenses	\$369,839	\$397,791	\$358,553	\$316,386	\$513,892	\$390,941
Total Utility Billing/Garbage Net Surplus/	(\$369,418)	(\$397,791)	(\$358,553)	(\$316,386)	(\$513,892)	(\$390,520)

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Fines & Forfeiture						
4208 Late Payment/Other Penalty	106,764	99,716	100,000	65,439	70,722	106,764
Total Fines & Forfeiture	\$106,764	\$99,716	\$100,000	\$65,439	\$70,722	\$106,764
Charges for Services						
4209 Disposal Collection Fees	5,270,694	5,341,946	5,309,000	4,898,581	5,035,107	5,266,337
4649 Admin Fees	-	19,779	-	64,635	65,281	16,545
Total Charges for Services	\$5,270,694	\$5,361,725	\$5,309,000	\$4,963,216	\$5,100,388	\$5,282,882
Interest						
4162 Interest Income	32,519	34,893	15,000	2,384	24,425	17,446
Total Interest	\$32,519	\$34,893	\$15,000	\$2,384	\$24,425	\$17,446
Gains & Proceeds						
4671 Sale of Real and Personal Prop	-	-	-	2,720	2,747	-
4742 Unrealized Gain/Loss on Invest	(31,917)	-	-	0	-	-
4751 Realized Gain/Loss Sale of Inv	3,266	-	-	0	-	-
Total Gains & Proceeds	(\$28,651)	\$0	\$0	\$2,720	\$2,747	\$0
Refunds						
4659 Refunds and Reimbursements	-	64	-	0	63	-
4682 Collection Recovery	1,613	1,283	1,000	994	1,257	1,613
Total Refunds	\$1,613	\$1,347	\$1,000	\$994	\$1,320	\$1,613
Transfers In						
4355 Transfer-In	-	67,311	-	0	67,311	67,311
Total Transfers In	\$0	\$67,311	\$0	\$0	\$67,311	\$67,311
Total Revenues	\$5,382,939	\$5,564,992	\$5,425,000	\$5,034,753	\$5,266,913	\$5,476,016
Salaries & Benefits						
5000 Salaries / Full-Time	146,060	59,803	31,287	29,880	30,376	48,117
5005 Salaries / Part-time	14,546	1,219	6,142	4,400	5,963	-
5100 Salaries / Overtime	2,174	109	-	3	3	-
5105 Salaries - Leave Payout	34,910	7,532	-	0	-	-
5110 Salaries/Uniform Pay	250	250	-	0	-	-
5200 Salaries - Auto & Expense Allo	1,027	681	-	0	-	-
5300 Public Employees Retirement Sy	23,407	20,444	3,887	3,768	3,887	5,948
5302 Long Term Disability Insurance	437	187	102	91	99	143
5303 Life Insurance Premiums	107	68	40	37	39	52
5304 Workers Compensation Insurance	14,390	7,090	3,786	3,465	3,676	4,576
5305 Medicare Tax- Employer's Share	2,507	1,084	555	508	539	710
5306 Unfunded Accrued Liability	-	-	6,093	4,923	6,093	6,926
5307 Deferred Comp/Part-Time	556	46	231	165	224	-
5308 Deferred Compensation/Full-tim	4,074	1,538	935	887	911	1,052
5309 Unemployment Insurance	1,517	156	197	168	191	136
5310 Section 125 Benefit Allow.	18,430	11,609	7,534	6,940	7,315	8,793
Total Salaries & Benefits	\$264,392	\$111,816	\$60,789	\$55,235	\$59,316	\$76,453
Materials & Services						
6401 Gas and Electric Utilities	12,531	13,540	11,845	10,419	11,500	12,000
6402 Telephone & Fax Charges	-	-	1,363	1,545	1,818	1,500
6412 Advertising/Other	12,673	10,117	8,971	10,711	12,000	12,500
6416 Office Supplies/Expendable	495	526	297	297	350	450
6418 Postage / Other Mailing Charge	-	50	200	0	200	50
6425 Vehicle Fuel, Supplies & Maint	5,002	1,907	-	0	-	5,000
6440 Contracted Services	3,756,810	4,251,459	4,545,950	3,653,784	4,545,950	3,800,000
6451 Bank Service Charges	5	-	-	8	3	5
6532 Maintenance/Other Supplies	167	1,857	-	0	-	150
Total Materials & Services	\$3,787,683	\$4,279,456	\$4,568,626	\$3,676,764	\$4,571,821	\$3,831,655
Interfund Charges						
6900 Interfund Charge - Fac. Maint.	23,853	23,620	26,339	24,144	24,144	23,620
6902 Interfund Charges - Central Su	189	15	-	0	15	15

SOLID WASTE DISPOSAL

(47603600)

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
6903 Interfund Charges - Cost Distr	4,326	9,517	4,326	3,966	9,517	9,517
6904 Interfund Charges - Admin. Ove	288,489	243,939	243,939	223,611	243,939	243,939
6907 Interfund Chrg/Vehicle Replcmt	10,716	10,717	-	0	10,717	10,717
6908 Interfund Chrg/Vehicle Maint.	11,835	12,200	-	0	12,200	12,200
6909 Interfund Chrg/ Route/Roll-Off	108,150	108,150	108,150	99,138	108,150	108,150
6918 Interfund Charges- Comp Maint	7,735	16,150	16,441	15,071	16,150	16,150
6920 Interfund Charges - Computer R	1,186	3,623	3,623	0	3,623	3,623
6923 Interfund Charges- Software	975	262	916	0	262	262
Total Interfund Charges	\$457,454	\$428,193	\$403,734	\$365,930	\$428,717	\$428,193
Special Payments						
6560 Liability / Property Insurance	6,481	14,012	16,694	16,694	16,694	18,596
6779 Pension Expense-GASB 68	-	18,056	-	0	-	18,056
Total Special Payments	\$6,481	\$32,068	\$16,694	\$16,694	\$16,694	\$36,652
Capital Outlay						
7000 Vehicles and Equipment	135,183	46	-	0	-	135,000
Total Capital Outlay	\$135,183	\$46	\$0	\$0	\$0	\$135,000
Depreciation						
6600 Depreciation / Replacement	5,458	5,458	-	0	5,458	5,458
Total Depreciation	\$5,458	\$5,458	\$0	\$0	\$5,458	\$5,458
Transfer Out						
8200 Transfer Out	671,438	770,288	593,857	544,369	770,288	770,288
8220 Transfers Out - Insurance Rese	4,717	4,373	-	0	4,373	4,373
Total Transfer Out	\$676,155	\$774,661	\$593,857	\$544,369	\$774,661	\$774,661
Total Expenses	\$5,332,806	\$5,631,698	\$5,643,700	\$4,658,992	\$5,856,667	\$5,288,072
Total Solid Waste Disposal Net Surplus/	\$50,133	(\$66,706)	(\$218,700)	\$375,761	(\$589,754)	\$187,944

(47603610)

HAZARDOUS WASTE DISPOSAL

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Transfers In						
4355 Transfer-In	2,676	-	-	0	-	-
Total Transfers In	\$2,676	\$0	\$0	\$0	\$0	\$0
Total Revenues	\$2,676	\$0	\$0	\$0	\$0	\$0
Interfund Charges						
6904 Interfund Charges - Admin. Ove	176	-	-	0	-	-
Total Interfund Charges	\$176	\$0	\$0	\$0	\$0	\$0
Total Expenses	\$176	\$0	\$0	\$0	\$0	\$0
Total Hazardous Waste Disposal Net Surplus/	\$2,500	\$0	\$0	\$0	\$0	\$0

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Transfers In						
4355 Transfer-In	72,471	-	-	0	-	67,311
Total Transfers In	\$72,471	\$0	\$0	\$0	\$0	\$67,311
Total Revenues	\$72,471	\$0	\$0	\$0	\$0	\$67,311
Salaries & Benefits						
5300 Public Employees Retirement Sy	123	-	-	0	-	-
Total Salaries & Benefits	\$123	\$0	\$0	\$0	\$0	\$0
Materials & Services						
6402 Telephone & Fax Charges	4,414	(58)	-	0	-	(58)
6412 Advertising/Other	69	-	-	0	-	-
6416 Office Supplies/Expendable	269	-	-	0	-	-
6418 Postage / Other Mailing Charge	142	-	-	0	-	-
6440 Contracted Services	31,512	(38)	38	38	51	(38)
6530 Conference/Training/Ed	554	-	-	0	-	-
6532 Maintenance/Other Supplies	270	-	-	0	-	-
Total Materials & Services	\$37,230	(\$96)	\$38	\$38	\$51	(\$96)
Interfund Charges						
6903 Interfund Charges - Cost Distr	5,191	-	-	0	-	-
6904 Interfund Charges - Admin. Ove	15,617	-	-	0	-	-
Total Interfund Charges	\$20,808	\$0	\$0	\$0	\$0	\$0
Special Payments						
6560 Liability / Property Insurance	6,481	-	-	0	-	-
Total Special Payments	\$6,481	\$0	\$0	\$0	\$0	\$0
Total Expenses	\$64,642	(\$96)	\$38	\$38	\$51	(\$96)
Total Solid Waste Recycling Net Surplus/	\$7,829	\$96	(\$38)	(\$38)	(\$51)	\$67,407

(47603630)

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Fines & Forfeiture						
4208 Late Payment/Other Penalty	9,054	8,648	9,000	5,676	8,475	9,054
Total Fines & Forfeiture	\$9,054	\$8,648	\$9,000	\$5,676	\$8,475	\$9,054
Charges for Services						
4256 Street Sweeping Fees	397,135	400,380	402,500	370,100	382,373	396,994
Total Charges for Services	\$397,135	\$400,380	\$402,500	\$370,100	\$382,373	\$396,994
Gains & Proceeds						
4671 Sale of Real and Personal Prop	1,408	-	-	0	-	-
Total Gains & Proceeds	\$1,408	\$0	\$0	\$0	\$0	\$0
Refunds						
4682 Collection Recovery	329	159	200	59	156	329
Total Refunds	\$329	\$159	\$200	\$59	\$156	\$329
Transfers In						
4355 Transfer-In	-	50,000	-	0	50,000	50,000
Total Transfers In	\$0	\$50,000	\$0	\$0	\$50,000	\$50,000
Total Revenues	\$407,926	\$459,187	\$411,700	\$375,835	\$441,004	\$456,377
Salaries & Benefits						
5000 Salaries / Full-Time	204,384	165,071	136,429	134,642	132,455	174,107
5005 Salaries / Part-time	10,772	11,316	11,209	9,320	10,883	-
5100 Salaries / Overtime	9,469	11,189	15,401	12,400	14,952	11,250
5105 Salaries - Leave Payout	2,175	-	1,807	6,571	6,571	-
5110 Salaries/Uniform Pay	1,100	800	824	800	800	588
5200 Salaries - Auto & Expense Allo	255	-	-	0	-	-
5300 Public Employees Retirement Sy	65,643	52,007	19,262	19,141	19,262	25,181
5302 Long Term Disability Insurance	677	555	473	435	459	566
5303 Life Insurance Premiums	209	235	212	203	206	251
5304 Workers Compensation Insurance	-	-	16,498	16,414	16,017	17,627
5305 Medicare Tax- Employer's Share	-	-	2,501	2,479	2,428	2,820
5306 Unfunded Accrued Liability	-	-	33,060	26,695	33,060	37,611
5307 Deferred Comp/Part-Time	424	424	421	350	409	-
5308 Deferred Compensation/Full-tim	7,598	6,526	5,384	5,216	5,227	6,441
5309 Unemployment Insurance	1,131	941	651	609	632	695
5310 Section 125 Benefit Allow.	68,009	43,287	34,796	33,255	33,783	40,430
Total Salaries & Benefits	\$395,295	\$313,663	\$278,928	\$268,530	\$277,144	\$317,567
Materials & Services						
6402 Telephone & Fax Charges	3	25	50	30	39	40
6425 Vehicle Fuel, Supplies & Maint	26,041	99,787	35,000	23,991	29,297	30,000
6440 Contracted Services	-	49,180	-	0	-	49,180
6532 Maintenance/Other Supplies	16,108	29,071	14,000	11,148	15,000	15,000
Total Materials & Services	\$42,152	\$178,063	\$49,050	\$35,169	\$44,336	\$94,220
Interfund Charges						
6902 Interfund Charges - Central Su	128	380	1,000	0	380	380
6904 Interfund Charges - Admin. Ove	-	20,623	20,623	18,904	20,623	20,623
6907 Interfund Chrg/Vehicle Replcmt	91,404	91,404	92,617	84,899	91,404	91,404
6908 Interfund Chrg/Vehicle Maint.	82,328	74,705	70,035	64,199	74,705	74,705
Total Interfund Charges	\$173,860	\$187,112	\$184,275	\$168,002	\$187,112	\$187,112
Special Payments						
6560 Liability / Property Insurance	3,600	3,892	4,637	4,637	4,637	5,166
6779 Pension Expense-GASB 68	-	49,360	-	0	-	49,360
Total Special Payments	\$3,600	\$53,252	\$4,637	\$4,637	\$4,637	\$54,526

(47603630)

STREET CLEANING

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Transfer Out						
8220 Transfers Out - Insurance Rese	6,305	5,084	-	0	5,084	5,084
Total Transfer Out	\$6,305	\$5,084	\$0	\$0	\$5,084	\$5,084
Total Expenses	\$621,212	\$737,174	\$516,890	\$476,338	\$518,313	\$658,509
Total Street Cleaning Net Surplus/(Deficit)	(\$213,286)	(\$277,987)	(\$105,190)	(\$100,503)	(\$77,309)	(\$202,132)

BEVERAGE CONTAINER RECYCLING

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Federal Grants						
4434 Grants	591	16,039	16,413	16,543	15,718	591
Total Federal Grants	\$591	\$16,039	\$16,413	\$16,543	\$15,718	\$591
Total Revenues	\$591	\$16,039	\$16,413	\$16,543	\$15,718	\$591
Materials & Services						
6412 Advertising/Other	-	16,039	16,583	16,583	16,583	16,039
6530 Conference/Training/Ed	591	-	-	0	-	600
Total Materials & Services	\$591	\$16,039	\$16,583	\$16,583	\$16,583	\$16,639
Total Expenses	\$591	\$16,039	\$16,583	\$16,583	\$16,583	\$16,639
Total Beverage Container Recycling Net	\$0	\$0	(\$170)	(\$40)	(\$865)	(\$16,048)

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Federal Grants						
4434 Grants	9,939	23,356	-	0	22,889	9,939
Total Federal Grants	\$9,939	\$23,356	\$0	\$0	\$22,889	\$9,939
Total Revenues	\$9,939	\$23,356	\$0	\$0	\$22,889	\$9,939
Materials & Services						
6412 Advertising/Other	9,939	23,356	-	0	-	9,900
Total Materials & Services	\$9,939	\$23,356	\$0	\$0	\$0	\$9,900
Total Expenses	\$9,939	\$23,356	\$0	\$0	\$0	\$9,900
Total Used Oil Recycling Net Surplus/(Deficit)	\$0	\$0	\$0	\$0	\$22,889	\$39

(47603730)

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Federal Grants						
4434 Grants	75,612	-	-	0	-	75,612
Total Federal Grants	\$75,612	\$0	\$0	\$0	\$0	\$75,612
Transfers In						
4355 Transfer-In	-	109,120	-	0	109,120	109,120
Total Transfers In	\$0	\$109,120	\$0	\$0	\$109,120	\$109,120
Total Revenues	\$75,612	\$109,120	\$0	\$0	\$109,120	\$184,732
Salaries & Benefits						
5000 Salaries / Full-Time	42,872	11,420	355	345	345	-
5100 Salaries / Overtime	1,177	2	-	0	-	-
5105 Salaries - Leave Payout	-	63	-	0	-	-
5110 Salaries/Uniform Pay	313	125	-	0	-	-
5300 Public Employees Retirement Sy	27,850	3,613	33	33	33	-
5302 Long Term Disability Insurance	168	50	-	0	-	-
5303 Life Insurance Premiums	56	21	-	1	-	-
5304 Workers Compensation Insurance	4,083	1,134	36	35	35	-
5305 Medicare Tax- Employer's Share	703	175	5	5	5	-
5306 Unfunded Accrued Liability	-	-	-	0	-	59
5308 Deferred Compensation/Full-tim	1,898	487	14	14	14	-
5309 Unemployment Insurance	233	48	10	10	10	-
5310 Section 125 Benefit Allow.	26,089	7,641	-	0	-	-
Total Salaries & Benefits	\$105,442	\$24,779	\$453	\$443	\$442	\$59
Materials & Services						
6440 Contracted Services	13,080	5,960	15,000	10,026	15,000	13,080
6532 Maintenance/Other Supplies	282	-	-	0	-	-
Total Materials & Services	\$13,362	\$5,960	\$15,000	\$10,026	\$15,000	\$13,080
Special Payments						
6779 Pension Expense-GASB 68	-	4,045	-	0	-	4,045
Total Special Payments	\$0	\$4,045	\$0	\$0	\$0	\$4,045
Transfer Out						
8220 Transfers Out - Insurance Rese	-	1,138	-	0	1,138	1,138
Total Transfer Out	\$0	\$1,138	\$0	\$0	\$1,138	\$1,138
Total Expenses	\$118,804	\$35,922	\$15,453	\$10,469	\$16,580	\$18,322
Total Tire Clean Up Net Surplus/(Deficit)	(\$43,192)	\$73,198	(\$15,453)	(\$10,469)	\$92,540	\$166,410

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The City of
MADERA

DRAIN

DRAINAGE CAPITAL OUTLAY

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Non-Cash Capital Con						
4320 Capital Contribution	10,850	85,100	-	0	83,398	-
Total Non-Cash Capital Con	\$10,850	\$85,100	\$0	\$0	\$83,398	\$0
Total Revenues	\$10,850	\$85,100	\$0	\$0	\$83,398	\$0
Capital Outlay						
6603 CIP Offset	(800)	(3,400)	-	0	-	-
7050 Construction/Infrastructure	-	-	50,000	43,826	50,000	-
Total Capital Outlay	(\$800)	(\$3,400)	\$50,000	\$43,826	\$50,000	\$0
Depreciation						
6600 Depreciation / Replacement	328,927	328,927	329,000	0	328,927	328,927
Total Depreciation	\$328,927	\$328,927	\$329,000	\$0	\$328,927	\$328,927
Total Expenses	\$328,127	\$325,527	\$379,000	\$43,826	\$378,927	\$328,927
Total Drainage Capital Outlay Net Surplus/	(\$317,277)	(\$240,427)	(\$379,000)	(\$43,826)	(\$295,529)	(\$328,927)

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Fines & Forfeiture						
4208 Late Payment/Other Penalty	12,287	11,358	11,000	7,137	7,200	12,287
Total Fines & Forfeiture	\$12,287	\$11,358	\$11,000	\$7,137	\$7,200	\$12,287
Charges for Services						
4210 Drainage User Fees	668,935	671,965	660,000	627,012	648,526	668,179
Total Charges for Services	\$668,935	\$671,965	\$660,000	\$627,012	\$648,526	\$668,179
Interest						
4162 Interest Income	4,541	6,221	-	498	4,354	3,110
Total Interest	\$4,541	\$6,221	\$0	\$498	\$4,354	\$3,110
Interfund Charges						
4346 Interfund Charges Revenue - Co	170,000	170,000	170,000	155,833	170,000	170,000
Total Interfund Charges	\$170,000	\$170,000	\$170,000	\$155,833	\$170,000	\$170,000
Gains & Proceeds						
4671 Sale of Real and Personal Prop	-	-	-	25,980	26,240	-
4742 Unrealized Gain/Loss on Invest	(4,777)	-	-	0	-	-
4751 Realized Gain/Loss Sale of Inv	489	-	-	0	-	-
Total Gains & Proceeds	(\$4,288)	\$0	\$0	\$25,980	\$26,240	\$0
Refunds						
4682 Collection Recovery	155	145	150	93	142	155
Total Refunds	\$155	\$145	\$150	\$93	\$142	\$155
Total Revenues	\$851,630	\$859,689	\$841,150	\$816,553	\$856,462	\$853,731
Interfund Charges						
6900 Interfund Charge - Fac. Maint.	47,706	47,905	49,750	45,604	47,905	47,905
6904 Interfund Charges - Admin. Ove	5,987	2,084	2,084	1,910	2,084	2,084
Total Interfund Charges	\$53,693	\$49,989	\$51,834	\$47,514	\$49,989	\$49,989
Depreciation						
6600 Depreciation / Replacement	589	589	-	0	589	589
Total Depreciation	\$589	\$589	\$0	\$0	\$589	\$589
Transfer Out						
8200 Transfer Out	45,000	45,000	45,000	41,250	45,000	45,000
Total Transfer Out	\$45,000	\$45,000	\$45,000	\$41,250	\$45,000	\$45,000
Total Expenses	\$99,282	\$95,578	\$96,834	\$88,764	\$95,578	\$95,578
Total Drainage Operations Net Surplus/	\$752,348	\$764,111	\$744,316	\$727,789	\$760,884	\$758,153

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Gains & Proceeds						
4671 Sale of Real and Personal Prop	-	4,266	-	0	4,181	-
Total Gains & Proceeds	\$0	\$4,266	\$0	\$0	\$4,181	\$0
Total Revenues	\$0	\$4,266	\$0	\$0	\$4,181	\$0
Salaries & Benefits						
5000 Salaries / Full-Time	227,968	251,689	227,801	207,225	221,166	197,416
5005 Salaries / Part-time	-	-	6,142	4,400	5,963	-
5100 Salaries / Overtime	7,736	14,382	6,306	4,721	6,000	6,000
5105 Salaries - Leave Payout	2,901	2,596	4,105	10,182	10,182	-
5110 Salaries/Uniform Pay	840	1,215	1,303	1,265	1,265	592
5200 Salaries - Auto & Expense Allo	1,014	577	-	0	-	-
5300 Public Employees Retirement Sy	68,874	70,148	29,135	27,102	29,135	25,814
5302 Long Term Disability Insurance	744	831	823	717	799	662
5303 Life Insurance Premiums	226	343	371	331	360	291
5304 Workers Compensation Insurance	20,879	26,633	24,521	22,885	23,807	19,344
5305 Medicare Tax- Employer's Share	3,262	4,139	3,683	3,429	3,576	3,037
5306 Unfunded Accrued Liability	-	-	47,030	37,985	47,030	53,424
5307 Deferred Comp/Part-Time	-	-	231	165	224	-
5308 Deferred Compensation/Full-tim	7,770	9,322	9,343	8,429	9,071	6,745
5309 Unemployment Insurance	880	976	1,436	1,173	1,394	876
5310 Section 125 Benefit Allow.	78,995	84,830	77,313	68,026	75,061	38,793
Total Salaries & Benefits	\$422,089	\$467,681	\$439,543	\$398,035	\$435,033	\$352,994
Materials & Services						
6401 Gas and Electric Utilities	50,449	45,662	50,389	42,820	48,720	50,000
6425 Vehicle Fuel, Supplies & Maint	12,465	11,333	13,000	8,145	9,709	12,500
6440 Contracted Services	11,114	14,047	48,279	43,245	48,279	15,000
6515 Taxes and Assessments	22,059	22,080	24,000	22,133	29,511	22,000
6532 Maintenance/Other Supplies	22,839	26,691	34,335	31,258	34,311	23,000
Total Materials & Services	\$118,926	\$119,813	\$170,003	\$147,601	\$170,530	\$122,500
Interfund Charges						
6902 Interfund Charges - Central Su	18	3,324	1,000	34	3,324	3,324
6904 Interfund Charges - Admin. Ove	32,805	38,271	38,271	35,082	38,271	38,271
6907 Interfund Chrg/Vehicle Replcmt	12,031	12,031	16,853	15,449	15,449	12,031
6908 Interfund Chrg/Vehicle Maint.	36,343	32,978	28,729	26,335	32,978	32,978
6918 Interfund Charges- Comp Maint	7,735	11,490	11,697	10,722	11,490	11,490
6920 Interfund Charges - Computer R	1,186	2,649	2,649	2,428	2,649	2,649
6923 Interfund Charges- Software	975	262	916	0	262	262
Total Interfund Charges	\$91,093	\$101,005	\$100,115	\$90,050	\$104,423	\$101,005
Special Payments						
6779 Pension Expense-GASB 68	-	69,578	-	0	-	69,578
Total Special Payments	\$0	\$69,578	\$0	\$0	\$0	\$69,578
Depreciation						
6600 Depreciation / Replacement	15,493	15,493	16,000	0	15,493	15,493
Total Depreciation	\$15,493	\$15,493	\$16,000	\$0	\$15,493	\$15,493
Transfer Out						
8220 Transfers Out - Insurance Rese	9,779	8,244	-	0	8,244	8,244
Total Transfer Out	\$9,779	\$8,244	\$0	\$0	\$8,244	\$8,244
Total Expenses	\$657,380	\$781,814	\$725,661	\$635,686	\$733,723	\$669,814
Total Drainage Flood Control Net Surplus/	(\$657,380)	(\$777,548)	(\$725,661)	(\$635,686)	(\$729,542)	(\$669,814)



The City of
MADERA

AIRPORT

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Taxes						
4002 Current Unsecured Property Tax	97,053	119,839	100,000	71,860	117,442	97,053
Total Taxes	\$97,053	\$119,839	\$100,000	\$71,860	\$117,442	\$97,053
Charges for Services						
4158 User Fees	1,500	1,500	1,500	1,500	1,500	1,500
4161 F.B.O. Fuel Flowage Fees	14,648	15,701	10,000	7,175	8,000	11,896
Total Charges for Services	\$16,148	\$17,201	\$11,500	\$8,675	\$9,500	\$13,396
Interest						
4162 Interest Income	8,050	11,398	4,000	902	7,979	5,699
Total Interest	\$8,050	\$11,398	\$4,000	\$902	\$7,979	\$5,699
State Grants						
4419 CalTrans Aeronautic Grant	20,000	-	10,000	0	-	20,000
Total State Grants	\$20,000	\$0	\$10,000	\$0	\$0	\$20,000
Rental Income						
4150 Facility Rental Revenue	15,455	18,280	15,780	17,180	17,914	15,455
4151 Lease/Agricultural	197,869	173,721	170,000	228,146	230,427	197,869
4152 Lease/Airport Land Area	144,317	145,036	145,000	139,695	142,135	144,317
4155 Pan Am Center Rents	184,346	178,524	185,000	177,565	177,565	184,346
4177 Tiedown Rentals	2,365	2,805	2,000	4,004	4,004	2,365
Total Rental Income	\$544,352	\$518,366	\$517,780	\$566,590	\$572,045	\$544,352
Gains & Proceeds						
4742 Unrealized Gain/Loss on Invest	(8,382)	-	-	0	-	-
4751 Realized Gain/Loss Sale of Inv	858	-	-	0	-	-
Total Gains & Proceeds	(\$7,524)	\$0	\$0	\$0	\$0	\$0
Refunds						
4240 Utility Reimbursement	120	120	120	420	420	120
4659 Refunds and Reimbursements	-	-	25,000	3,833	-	-
Total Refunds	\$120	\$120	\$25,120	\$4,253	\$420	\$120
Total Revenues	\$678,199	\$666,924	\$668,400	\$652,280	\$707,386	\$680,620
Salaries & Benefits						
5000 Salaries / Full-Time	83,835	104,693	70,344	70,709	68,295	74,780
5005 Salaries / Part-time	-	-	8,796	8,652	8,540	14,841
5100 Salaries / Overtime	87	268	6	6	6	500
5105 Salaries - Leave Payout	80	-	1,470	1,427	1,427	-
5110 Salaries/Uniform Pay	500	500	500	500	500	250
5200 Salaries - Auto & Expense Allo	255	-	-	0	-	-
5300 Public Employees Retirement Sy	9,262	26,271	8,285	8,297	8,285	9,933
5302 Long Term Disability Insurance	288	350	279	257	271	252
5303 Life Insurance Premiums	84	153	150	141	146	106
5304 Workers Compensation Insurance	7,322	10,268	8,119	8,141	7,883	8,571
5305 Medicare Tax- Employer's Share	1,140	1,595	1,206	1,193	1,171	1,356
5306 Unfunded Accrued Liability	-	-	13,643	11,028	13,643	15,433
5307 Deferred Comp/Part-Time	-	-	330	324	320	557
5308 Deferred Compensation/Full-tim	3,102	4,358	2,954	2,929	2,868	2,580
5309 Unemployment Insurance	277	504	907	705	881	504
5310 Section 125 Benefit Allow.	34,925	33,531	31,973	29,679	31,042	27,351
Total Salaries & Benefits	\$141,157	\$182,491	\$148,962	\$143,988	\$145,278	\$157,014
Materials & Services						
6401 Gas and Electric Utilities	30,829	29,461	33,000	26,106	29,841	30,000
6402 Telephone & Fax Charges	6,314	6,721	7,250	5,961	6,281	6,300
6412 Advertising/Other	-	-	112	112	112	120
6416 Office Supplies/Expendable	217	112	800	89	300	300
6418 Postage / Other Mailing Charge	261	115	200	74	150	150
6425 Vehicle Fuel, Supplies & Maint	5,550	7,468	7,000	4,354	5,459	6,000
6440 Contracted Services	28,939	13,668	96,220	39,234	45,000	31,000

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
6515 Taxes and Assessments	21,280	17,007	24,000	16,430	21,440	22,000
6530 Conference/Training/Ed	2,441	2,542	4,200	1,700	2,267	2,500
6532 Maintenance/Other Supplies	13,191	15,841	18,000	6,676	7,660	13,500
Total Materials & Services	\$109,022	\$92,935	\$190,782	\$100,736	\$118,510	\$111,870
Interfund Charges						
6900 Interfund Charge - Fac. Maint.	17,890	20,958	21,765	19,951	20,958	20,958
6902 Interfund Charges - Central Su	956	737	1,500	853	853	737
6903 Interfund Charges - Cost Distr	64,083	-	-	0	-	-
6904 Interfund Charges - Admin. Ove	77,580	74,613	74,613	68,395	74,613	74,613
6907 Interfund Chrg/Vehicle Replcmt	12,617	11,917	11,917	10,924	11,917	11,917
6908 Interfund Chrg/Vehicle Maint.	21,122	19,166	17,797	16,314	19,166	19,166
6918 Interfund Charges- Comp Maint	7,735	12,528	12,754	11,691	12,528	12,528
6920 Interfund Charges - Computer R	1,900	2,747	2,747	2,518	2,747	2,747
6923 Interfund Charges- Software	975	262	916	0	262	262
Total Interfund Charges	\$204,858	\$142,928	\$144,009	\$130,646	\$143,044	\$142,928
Special Payments						
6560 Liability / Property Insurance	60,797	65,242	75,720	75,720	75,720	75,417
6779 Pension Expense-GASB 68	-	26,074	-	0	-	26,074
6800 Developer Reimbursement	-	-	25,000	0	25,000	-
8000 Interest Expense	11,062	4,134	4,855	-4,046	4,855	3,725
8001 Principal Payment	-	-	23,625	0	23,625	24,755
Total Special Payments	\$71,859	\$95,450	\$129,200	\$71,674	\$129,200	\$129,971
Capital Outlay						
7050 Construction/Infrastructure	-	-	-	0	-	952,000
Total Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$952,000
Depreciation						
6600 Depreciation / Replacement	298,717	308,871	309,000	0	308,871	308,871
Total Depreciation	\$298,717	\$308,871	\$309,000	\$0	\$308,871	\$308,871
Transfer Out						
8220 Transfers Out - Insurance Rese	3,294	3,407	-	0	3,407	3,407
Total Transfer Out	\$3,294	\$3,407	\$0	\$0	\$3,407	\$3,407
Total Expenses	\$828,907	\$826,082	\$921,953	\$447,044	\$848,310	\$1,806,061
Total Airport Operations Net Surplus/(Deficit)	(\$150,708)	(\$159,158)	(\$253,553)	\$205,236	(\$140,924)	(\$1,125,441)

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Federal Grants						
4450 Federal Aviation Airport Grant	385,538	44,058	102,600	0	43,177	385,538
Total Federal Grants	\$385,538	\$44,058	\$102,600	\$0	\$43,177	\$385,538
State Grants						
4419 CalTrans Aeronautic Grant	71,874	-	5,130	0	-	71,874
Total State Grants	\$71,874	\$0	\$5,130	\$0	\$0	\$71,874
Total Revenues	\$457,412	\$44,058	\$107,730	\$0	\$43,177	\$457,412
Capital Outlay						
6602 Capitalized Asset Contra Accou	(1,523,050)	-	-	0	-	-
6603 CIP Offset	1,518,050	-	-	0	-	-
7030 Facilities And Improvements	334,664	19,978	2,223,155	219,271	2,223,155	-
Total Capital Outlay	\$329,664	\$19,978	\$2,223,155	\$219,271	\$2,223,155	\$0
Total Expenses	\$329,664	\$19,978	\$2,223,155	\$219,271	\$2,223,155	\$0
Total Airport Capital Projects Net Surplus/	\$127,748	\$24,080	(\$2,115,425)	(\$219,271)	(\$2,179,978)	\$457,412

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AIRPORT DEVELOPMENT

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Interest						
4162 Interest Income	1,186	1,458	-	103	1,020	729
Total Interest	\$1,186	\$1,458	\$0	\$103	\$1,020	\$729
Gains & Proceeds						
4742 Unrealized Gain/Loss on Invest	(1,182)	-	-	0	-	-
4751 Realized Gain/Loss Sale of Inv	121	-	-	0	-	-
Total Gains & Proceeds	(\$1,061)	\$0	\$0	\$0	\$0	\$0
Total Revenues	\$125	\$1,458	\$0	\$103	\$1,020	\$729
Total Airport Development Net Surplus/	\$125	\$1,458	\$0	\$103	\$1,020	\$729

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The City of
MADERA

TRANSIT

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Licenses & Permits						
4239 Ticket Sales	26,955	43,861	30,000	38,637	38,637	30,000
Total Licenses & Permits	\$26,955	\$43,861	\$30,000	\$38,637	\$38,637	\$30,000
Interest						
4162 Interest Income	1,861	3,231	2,000	2,313	2,313	1,616
Total Interest	\$1,861	\$3,231	\$2,000	\$2,313	\$2,313	\$1,616
Federal Grants						
4423 Federal Grant Sec 5307	430,348	447,052	544,334	302,356	438,111	430,348
Total Federal Grants	\$430,348	\$447,052	\$544,334	\$302,356	\$438,111	\$430,348
State Grants						
4425 State Transit Assistance - Cit	-	-	-	301,840	301,840	300,000
4427 State Transit Assistance - Cou	-	31,930	-	0	31,291	-
Total State Grants	\$0	\$31,930	\$0	\$301,840	\$333,131	\$300,000
Local Grnt & Donation						
4424 Local Transportation Allocatio	198,996	236,345	544,334	92,701	231,618	198,996
4426 Local Transportation Allocatio	296,843	220,006	-	0	-	350,000
Total Local Grnt & Donation	\$495,839	\$456,351	\$544,334	\$92,701	\$231,618	\$548,996
Refunds						
4650 Deposits Short/Over	121	4,145	-	-4,127	-	-
Total Refunds	\$121	\$4,145	\$0	(\$4,127)	\$0	\$0
Total Revenues	\$955,124	\$986,570	\$1,120,668	\$733,720	\$1,043,810	\$1,310,960
Salaries & Benefits						
5000 Salaries / Full-Time	80,440	82,683	64,474	61,071	62,596	55,148
5100 Salaries / Overtime	5	5	651	627	632	-
5105 Salaries - Leave Payout	-	-	53	51	51	-
5110 Salaries/Uniform Pay	573	573	573	573	573	298
5300 Public Employees Retirement Sy	54,588	24,962	9,230	8,922	9,230	8,320
5302 Long Term Disability Insurance	286	287	233	211	226	190
5303 Life Insurance Premiums	58	77	61	56	59	46
5304 Workers Compensation Insurance	7,237	8,140	6,548	6,202	6,357	5,244
5305 Medicare Tax- Employer's Share	1,240	1,290	1,002	950	973	844
5306 Unfunded Accrued Liability	-	-	16,029	12,939	16,029	18,252
5308 Deferred Compensation/Full-tim	3,288	3,372	2,656	2,492	2,579	2,277
5309 Unemployment Insurance	283	283	183	178	178	179
5310 Section 125 Benefit Allow.	18,590	11,273	11,040	9,909	10,718	9,069
Total Salaries & Benefits	\$166,588	\$132,945	\$112,733	\$104,181	\$110,201	\$99,867
Materials & Services						
6412 Advertising/Other	170	244	1,382	1,382	1,382	1,500
6416 Office Supplies/Expendable	636	1,057	1,000	1,041	1,200	1,200
6418 Postage / Other Mailing Charge	64	70	1,000	15	100	500
6425 Vehicle Fuel, Supplies & Maint	153,191	123,728	110,000	68,699	80,000	80,000
6440 Contracted Services	448,539	482,209	589,691	475,035	557,627	641,500
6520 Ticket Purchases	600	3,050	3,420	3,420	3,420	3,000
6530 Conference/Training/Ed	1,828	3,339	4,000	1,817	1,817	4,000
Total Materials & Services	\$605,028	\$616,641	\$710,493	\$551,409	\$645,546	\$731,700
Interfund Charges						
6902 Interfund Charges - Central Su	13,651	13,065	3,403	3,781	13,065	13,065
6903 Interfund Charges - Cost Distr	99,289	144,378	185,187	169,755	169,755	144,378
6904 Interfund Charges - Admin. Ove	68,113	43,305	43,305	39,696	43,305	43,305
6918 Interfund Charges- Comp Maint	-	4,435	4,515	4,139	4,435	4,435
6920 Interfund Charges - Computer R	-	1,045	1,045	958	1,045	1,045
Total Interfund Charges	\$181,053	\$206,228	\$237,455	\$218,329	\$231,605	\$206,228

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Special Payments						
6779 Pension Expense-GASB 68	-	24,768	-	0	-	24,768
Total Special Payments	\$0	\$24,768	\$0	\$0	\$0	\$24,768
Depreciation						
6600 Depreciation / Replacement	72,359	48,239	48,240	0	48,239	48,239
Total Depreciation	\$72,359	\$48,239	\$48,240	\$0	\$48,239	\$48,239
Transfer Out						
8200 Transfer Out	28,500	28,500	28,500	26,125	28,500	28,500
8220 Transfers Out - Insurance Rese	2,169	2,261	-	0	2,261	2,261
Total Transfer Out	\$30,669	\$30,761	\$28,500	\$26,125	\$30,761	\$30,761
Total Expenses	\$1,055,697	\$1,059,582	\$1,137,421	\$900,044	\$1,066,352	\$1,141,563
Total Transportation- Dial-A-Ride Net Surplus/	(\$100,573)	(\$73,012)	(\$16,753)	(\$166,324)	(\$22,542)	\$169,397

DIAL-A-RIDE CAPITAL OUTLAY

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Federal Grants						
4423 Federal Grant Sec 5307	-	81,431	108,000	0	108,000	-
Total Federal Grants	\$0	\$81,431	\$108,000	\$0	\$108,000	\$0
Total Revenues	\$0	\$81,431	\$108,000	\$0	\$108,000	\$0
Capital Outlay						
6603 CIP Offset	-	(101,789)	-	0	-	-
7000 Vehicles and Equipment	-	81,431	108,000	0	108,000	81,431
Total Capital Outlay	\$0	(\$20,358)	\$108,000	\$0	\$108,000	\$81,431
Depreciation						
6600 Depreciation / Replacement	7,770	-	-	0	-	-
Total Depreciation	\$7,770	\$0	\$0	\$0	\$0	\$0
Total Expenses	\$7,770	(\$20,358)	\$108,000	\$0	\$108,000	\$81,431
Total Dial-A-Ride Capital Outlay Net Surplus/	(\$7,770)	\$101,789	\$0	\$0	\$0	(\$81,431)

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Licenses & Permits						
4239 Ticket Sales	92,108	83,009	100,000	80,866	81,349	80,000
Total Licenses & Permits	\$92,108	\$83,009	\$100,000	\$80,866	\$81,349	\$80,000
Federal Grants						
4421 Grant/FTA Section 5339	-	-	329,000	0	-	-
4423 Federal Grant Sec 5307	428,903	563,929	637,662	347,665	552,650	715,000
Total Federal Grants	\$428,903	\$563,929	\$966,662	\$347,665	\$552,650	\$715,000
State Grants						
4425 State Transit Assistance - Cit	397,740	463,983	650,292	288,690	454,703	300,000
Total State Grants	\$397,740	\$463,983	\$650,292	\$288,690	\$454,703	\$300,000
Local Grnt & Donation						
4424 Local Transportation Allocatio	59,198	93,409	83,740	164,806	164,806	350,000
Total Local Grnt & Donation	\$59,198	\$93,409	\$83,740	\$164,806	\$164,806	\$350,000
Refunds						
4650 Deposits Short/Over	327	5,539	-	1,060	-	-
4657 Miscellaneous Revenue	-	30,000	-	0	29,400	-
Total Refunds	\$327	\$35,539	\$0	\$1,060	\$29,400	\$0
Total Revenues	\$978,276	\$1,239,869	\$1,800,694	\$883,087	\$1,282,908	\$1,445,000
Salaries & Benefits						
5000 Salaries / Full-Time	80,440	82,684	64,474	61,072	62,596	55,148
5100 Salaries / Overtime	5,246	11,699	12,971	11,389	12,593	-
5105 Salaries - Leave Payout	-	-	53	51	51	-
5110 Salaries/Uniform Pay	573	573	573	573	573	298
5300 Public Employees Retirement Sy	54,189	24,963	9,231	8,923	9,231	8,319
5302 Long Term Disability Insurance	289	288	234	211	227	189
5303 Life Insurance Premiums	59	85	70	64	68	43
5304 Workers Compensation Insurance	7,777	9,292	7,791	7,285	7,564	5,244
5305 Medicare Tax- Employer's Share	1,327	1,421	1,134	1,066	1,101	846
5306 Unfunded Accrued Liability	-	-	16,029	12,939	16,029	18,252
5308 Deferred Compensation/Full-tim	3,319	3,372	2,657	2,492	2,580	2,279
5309 Unemployment Insurance	284	330	233	226	226	178
5310 Section 125 Benefit Allow.	18,589	11,273	11,040	9,909	10,718	9,069
Total Salaries & Benefits	\$172,092	\$145,980	\$126,490	\$116,200	\$123,557	\$99,865
Materials & Services						
6412 Advertising/Other	566	407	2,104	2,104	2,104	1,500
6416 Office Supplies/Expendable	606	903	931	993	993	1,200
6418 Postage / Other Mailing Charge	65	83	1,000	4	1,000	500
6425 Vehicle Fuel, Supplies & Maint	128,207	114,175	140,000	79,808	90,000	90,000
6440 Contracted Services	29,256	69,733	636,519	670,055	827,000	847,860
6520 Ticket Purchases	2,910	4,090	3,500	3,195	3,200	3,500
6530 Conference/Training/Ed	2,724	3,256	4,000	1,886	1,886	4,000
6532 Maintenance/Other Supplies	47	-	540	540	540	-
Total Materials & Services	\$618,889	\$852,513	\$788,594	\$758,585	\$926,723	\$948,560
Interfund Charges						
6902 Interfund Charges - Central Su	10,372	6,837	3,191	3,514	6,837	6,837
6903 Interfund Charges - Cost Distr	99,288	144,378	185,187	169,755	169,755	144,378
6904 Interfund Charges - Admin. Ove	71,658	52,248	52,248	47,894	52,248	52,248
6918 Interfund Charges- Comp Maint	-	4,435	4,515	4,139	4,435	4,435
6920 Interfund Charges - Computer R	-	1,045	1,045	958	1,045	1,045
Total Interfund Charges	\$181,318	\$208,943	\$246,186	\$226,260	\$234,320	\$208,943
Special Payments						
6779 Pension Expense-GASB 68	-	24,765	-	0	-	24,765
Total Special Payments	\$0	\$24,765	\$0	\$0	\$0	\$24,765

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FIXED ROUTE

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Depreciation						
6600 Depreciation / Replacement	49,772	33,367	33,400	0	33,367	33,367
Total Depreciation	\$49,772	\$33,367	\$33,400	\$0	\$33,367	\$33,367
Transfer Out						
8200 Transfer Out	28,500	28,500	28,500	26,125	28,500	28,500
8220 Transfers Out - Insurance Rese	2,169	2,261	-	0	2,261	2,261
Total Transfer Out	\$30,669	\$30,761	\$28,500	\$26,125	\$30,761	\$30,761
Total Expenses	\$1,052,740	\$1,296,329	\$1,223,170	\$1,127,170	\$1,348,728	\$1,346,261
Total Transportation - Fixed Route Net	(\$74,464)	(\$56,460)	\$577,524	(\$244,083)	(\$65,820)	\$98,739

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Interest						
4162 Interest Income	255	-	358	0	-	-
Total Interest	\$255	\$0	\$358	\$0	\$0	\$0
State Grants						
4266 Low Carbon Transit Op Prog	83,769	-	100,537	0	-	124,327
Total State Grants	\$83,769	\$0	\$100,537	\$0	\$0	\$124,327
Total Revenues	\$84,024	\$0	\$100,895	\$0	\$0	\$124,327
Capital Outlay						
7030 Facilities And Improvements	50,143	-	196,911	0	196,911	225,638
Total Capital Outlay	\$133,912	\$470	\$196,911	\$0	\$196,911	\$225,638
Total Expenses	\$133,912	\$470	\$196,911	\$0	\$196,911	\$225,638
Total Low Carbon Transit Operation Net	(\$49,888)	(\$470)	(\$96,016)	\$0	(\$196,911)	(\$101,311)

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Federal Grants						
4421 Grant/FTA Section 5339	-	-	-	279,383	282,177	-
4423 Federal Grant Sec 5307	-	1,496,245	-	2,036,637	2,057,003	1,248,353
Total Federal Grants	\$0	\$1,496,245	\$0	\$2,316,020	\$2,339,180	\$1,248,353
Non-Cash Capital Con						
4320 Capital Contribution	143,171	-	-	0	-	-
Total Non-Cash Capital Con	\$143,171	\$0	\$0	\$0	\$0	\$0
Total Revenues	\$143,171	\$1,496,245	\$0	\$2,316,020	\$2,339,180	\$1,248,353
Capital Outlay						
6602 Capitalized Asset Contra Accou	(476,669)	-	-	0	-	-
6603 CIP Offset	342,757	(100,681)	-	0	-	-
7000 Vehicles and Equipment	-	79,403	1,083,553	1,006,564	1,083,553	79,403
7030 Facilities And Improvements	-	1,416,857	2,368,148	2,052,718	2,368,148	-
Total Capital Outlay	(\$133,912)	\$1,395,579	\$3,451,701	\$3,059,282	\$3,451,701	\$79,403
Depreciation						
6600 Depreciation / Replacement	72,785	65,721	66,000	0	65,721	65,721
Total Depreciation	\$72,785	\$65,721	\$66,000	\$0	\$65,721	\$65,721
Total Expenses	(\$61,127)	\$1,461,300	\$3,517,701	\$3,059,282	\$3,517,422	\$145,124
Total MAX - Capital Outlay Net Surplus/	\$204,298	\$34,945	(\$3,517,701)	(\$743,262)	(\$1,178,242)	\$1,103,229

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
State Grants						
4490 Proposition 1B PTMISEA	105,617	555,616	-	490,870	490,870	446,800
Total State Grants	\$105,617	\$555,616	\$0	\$490,870	\$490,870	\$446,800
Total Revenues	\$105,617	\$555,616	\$0	\$490,870	\$490,870	\$446,800
Capital Outlay						
6603 CIP Offset	(105,617)	(1,951,465)	-	0	-	-
7030 Facilities And Improvements	105,617	534,609	1,064,633	570,560	1,064,633	-
7050 Construction/Infrastructure	-	-	-	0	-	677,000
Total Capital Outlay	\$0	(\$1,416,856)	\$1,064,633	\$570,560	\$1,064,633	\$677,000
Depreciation						
6600 Depreciation / Replacement	38,639	2,126	2,200	0	2,126	2,126
Total Depreciation	\$38,639	\$2,126	\$2,200	\$0	\$2,126	\$2,126
Total Expenses	\$38,639	(\$1,414,730)	\$1,066,833	\$570,560	\$1,066,759	\$679,126
Total Prop 1B PTMISEA Net Surplus/(Deficit)	\$66,978	\$1,970,346	(\$1,066,833)	(\$79,690)	(\$575,889)	(\$232,326)

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The City of
MADERA

GOLF

GOLF OPERATIONS

(20606290)

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Charges for Services						
4213 Green Fee User Charges	60,469	55,889	56,000	57,491	58,000	41,250
Total Charges for Services	\$60,469	\$55,889	\$56,000	\$57,491	\$58,000	\$41,250
Rental Income						
4169 Rents/ Pro Shop	40,000	40,000	40,000	35,833	36,500	20,000
Total Rental Income	\$40,000	\$40,000	\$40,000	\$35,833	\$36,500	\$20,000
Transfers In						
4355 Transfer-In	247,083	298,804	298,151	273,305	298,804	298,804
Total Transfers In	\$247,083	\$298,804	\$298,151	\$273,305	\$298,804	\$298,804
Total Revenues	\$347,552	\$394,693	\$394,151	\$366,629	\$393,304	\$360,054
Interfund Charges						
6921 Interfund Charges - Land Rent	64,083	64,083	64,083	58,743	64,083	64,083
Total Interfund Charges	\$64,083	\$64,083	\$64,083	\$58,743	\$64,083	\$64,083
Capital Outlay						
7000 Vehicles and Equipment	35,135	-	-	0	-	-
Total Capital Outlay	\$35,135	\$0	\$0	\$0	\$0	\$0
Total Expenses	\$99,218	\$64,083	\$64,083	\$58,743	\$64,083	\$64,083
Total Golf Operations Net Surplus/(Deficit)	\$248,334	\$330,610	\$330,068	\$307,886	\$329,221	\$295,971

(20600000)

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Gains & Proceeds						
4742 Unrealized Gain/Loss on Invest	(992)	-	-	0	-	-
Total Gains & Proceeds	(\$992)	\$0	\$0	\$0	\$0	\$0
Total Revenues	(\$992)	\$0	\$0	\$0	\$0	\$0
Total Golf Course Operation Net Surplus/	(\$992)	\$0	\$0	\$0	\$0	\$0

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Interest						
4162 Interest Income	901	-	-	0	-	-
Total Interest	\$901	\$0	\$0	\$0	\$0	\$0
Gains & Proceeds						
4751 Realized Gain/Loss Sale of Inv	683	-	-	0	-	-
Total Gains & Proceeds	\$683	\$0	\$0	\$0	\$0	\$0
Total Revenues	\$1,584	\$0	\$0	\$0	\$0	\$0
Functional Expenses						
6448 Bond/Loan Admin Fees	22,244	10,048	1,300	-2,000	-	10,048
Total Functional Expenses	\$22,244	\$10,048	\$1,300	(\$2,000)	\$0	\$10,048
Special Payments						
6449 Bond Cost of Issuance Fees	41,536	-	-	0	-	-
8000 Interest Expense	36,014	48,632	41,368	34,032	41,368	32,128
8001 Principal Payment	-	-	287,400	287,400	287,400	296,600
Total Special Payments	\$77,550	\$48,632	\$328,768	\$321,432	\$328,768	\$328,728
Total Expenses	\$99,794	\$58,680	\$330,068	\$319,432	\$328,768	\$338,776
Total Golf Course Debt Service Net Surplus/	(\$98,210)	(\$58,680)	(\$330,068)	(\$319,432)	(\$328,768)	(\$338,776)

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SPECIAL REVENUE FUNDS

Fund Group Chart

Revenues &
Expenses by
Organization

General Fund
Organization Detail

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SPECIAL REVENUE EMPLOYEE COUNT

Org Desc	Job Class Desc	19/20	20/21
General/Grant Oversight	GRANT ADMINISTRATOR	1.00	1.00
	GRANTS SPECIALIST	1.00	1.00
	PARKING ENFORCEMENT OFFICER	0.48	
	PROGRAM MANAGER - GRANTS	2.00	2.00
General/Grant Oversight Sum		4.48	4.00
Intermodal Building	CUSTODIAN	0.48	0.48
Intermodal Building Sum		0.48	0.48
Parking Dist Operations	PARKING ENFORCEMENT OFFICER		0.48
Parking Dist Operations Sum			0.48
Total Citywide		4.96	4.96

SPECIAL REVENUE FUNDS

BUDGET OVERVIEW

Special Revenue Overview

Special Revenue Funds are established to track and report monies that must be expended for specified purposes. The following is a summary of the various accounts that collectively make up the Special Revenue Funds:

Special Gas Tax

This major fund increased by \$3 million in fund balance during FY 2019. This fund excess goes toward public works and transportation for street maintenance. Gas tax revenues for streets and roads are received from multiple sources monthly from the State Controller's Office. Funds are transferred to the Streets Department through the annual budget process to support the streets operations and projects.

Regional Surface Transportation Program (RSTP) Exchange

This fund provides flexible funding for projects to preserve and improve Federal-Aid highway, bridge, and tunnel projects on public roads, pedestrian and bicycle infrastructure, and intercity passenger projects. Funds are received as reimbursement for costs incurred.

State Transportation Improvement Program (STIP)

A multi-year capital improvement program of transportation projects on and off the State Highway System. Funds are programmed within the Madera County region to prioritize

regional projects. There are currently no projects scheduled to receive STIP funds.

Proposition 1B SLPP

State Program created by the Road Repair and Accountability Act of 2017 (Senate Bill (SB) 1) to provide funding to local and regional transportation agencies that have sought and received voter approved taxes (i.e. Measure T) and enacted fees for Road Maintenance and Rehabilitation (RMRA) projects. Projects require a 50 percent local match. Funds are received as reimbursement for costs incurred.

Road Maintenance & Rehabilitation Account (RMRA)

Utilized to address road maintenance, rehabilitation, and critical safety projects, this fund was created by the Road Repair and Accountability Act of 2017, SB 1. These funds are received monthly from the state.

Measure A

A ½ cent sales tax for local transportation projects collected from 1990 to 2005. The remaining fund balance has been designated for a specific project.

Measure T

Current ½ cent sales tax for local transportation projects and programs. It is a 20-year program that sunsets in 2027 that funds highway and road capital projects designed to improve traffic safety; relieve congestion; and leverage

other state and federal funds. Funds are received quarterly from Madera County.

San Joaquin Valley Air Pollution Control District (SJVAPCD) REMOVE II Grant

This grant provides funding for projects consistent with the goals of the SJVAPCD.

Transportation

Prop 1B Public Transportation Modernization, Improvement and Service Enhancement Account (PTMISEA)

This program is aimed at transit modernization and improvement and service enhancement. This program is currently being used to fund a portion of the transit facility. Funds are received as reimbursement for costs incurred.

Low Carbon Transit Operations Program (LCTOP)

This program provides funding to be used by transit operators to reduce greenhouse emissions. The City has utilized these funds to improve transit stop amenities.

Local Transportation Fund (LTF)

This program is to fund Public Transportation including planning and program activities, pedestrian and bicycle facilities, community transit services, and bus and rail projects. Additionally, LTF may be used for construction and maintenance of local streets and roads. It is a component of the Transportation Development Act (TDA).

Sustainable Communities Grant

Grant program created to maintain and integrate multi-modal transportation, also from the Road Repair and Accountability Act of 2017, SB 1.

Parks

Housing Related Parks Program (HRPP) Grant

Grant funding for the creation and renovation of parks and community recreation facilities.

Tire Derived Products (TDP) Grant

This grant is administered by California Department of Resources Recycling and Recovery (CalRecycle) to promote markets for recycled-content products derived from waste tires generated in California and decrease the adverse environmental impacts created by unlawful disposal and stockpiling of waste tires.

Chukchansi Grant

This grant is currently funding one project in the CIP Program.

Development Impact Fees (DIF)

There is a Local Fee imposed on new development to fund the city's capital facilities. Revenues depend on development activity. Funds are collected during the permitting process and deposited into multiple assigned accounts, each having a specific purpose.

Special Districts

Parking District Operations

Established by the city, this fund supports the acquisition, construction, installation or maintenance of parking facilities, street lighting, refuse receptacles, benches, parks, or fountains in the downtown area. The city serves as the fiscal agent and participants are billed quarterly. Currently, funds are used to pay for a part-time parking enforcement officer, refuse collection, gardening services, and a portion of the crow abatement program.

Business Improvement District

Established by the city, this program supports activities, and promotes events and tourism within the Business Improvement District. The city serves as the fiscal agent and participants are billed quarterly. The city remits the funds to the Madera Downtown Association quarterly, less expenses it incurs.

Community Facilities Districts (CFD)

CFD 2005-1 Special Tax for city services and CFD 2006-1 Special Tax for debt service on infrastructure improvements.

Landscape Maintenance Districts (LMD)

Funding for landscaping in 80 defined zones within the city. Special assessments are prepared in accordance with the Streets and Highway Code.

Federal Aid

Active Transportation Program (ATP)

State program that consolidates existing Federal and State transportation programs, including Transportation Alternatives Program (TAP), Bicycle Transportation Account (BTA), and State Safe Routes to School (SR2S) into a single program. Currently, this program is funding one CIP project (PK-00008). Funds are received as reimbursement for costs incurred.

Bridge Preventive Maintenance Program (BPMP)

Intended to maintain existing inventory of bridges and is currently funding one CIP project (B-000004). Funds are received as reimbursement for costs incurred.

Congestion Mitigation & Air Quality Program (CMAQ)

Intended to fund transportation projects that will contribute to attainment of national air quality standards. Currently funding six CIP projects (ALY-0002, R-000037, R-000057, R-000062, R-000068, and TS-00019). Funds are received as reimbursement for costs incurred.

Highway Safety Improvement Program (HSIP)

Federal aid program available to states for achieving a significant reduction in fatalities and serious injuries on public roads. This program currently funds two CIP projects (R-000031 and R-000066). Funds are received as reimbursement for costs incur.

Housing

Home/CalHome Down Payment Assistance and Program Income

Grant money to assist first-time home buyers with down payment assistance. Funds recaptured from loan payments are deposited into Program Income to be used for further down payment assistance.

CalHome Manufactured Housing Rehabilitation and Program Income

Grant money to assist with the rehabilitation of manufactured housing. Funds recaptured from loan payments are placed into Program Income to be used for further rehab assistance.

Law Enforcement Grants

Supplemental Law Enforcement Services Fund (SLESF)

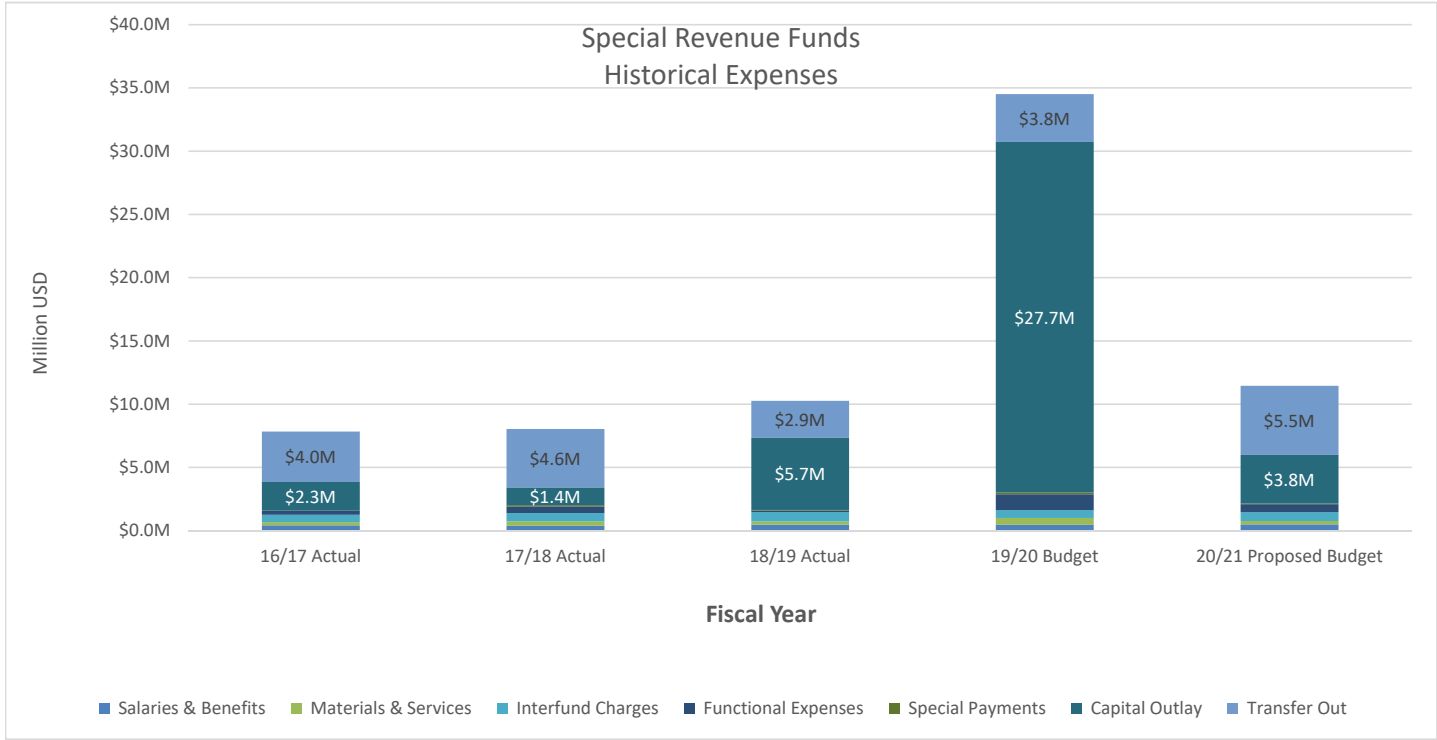
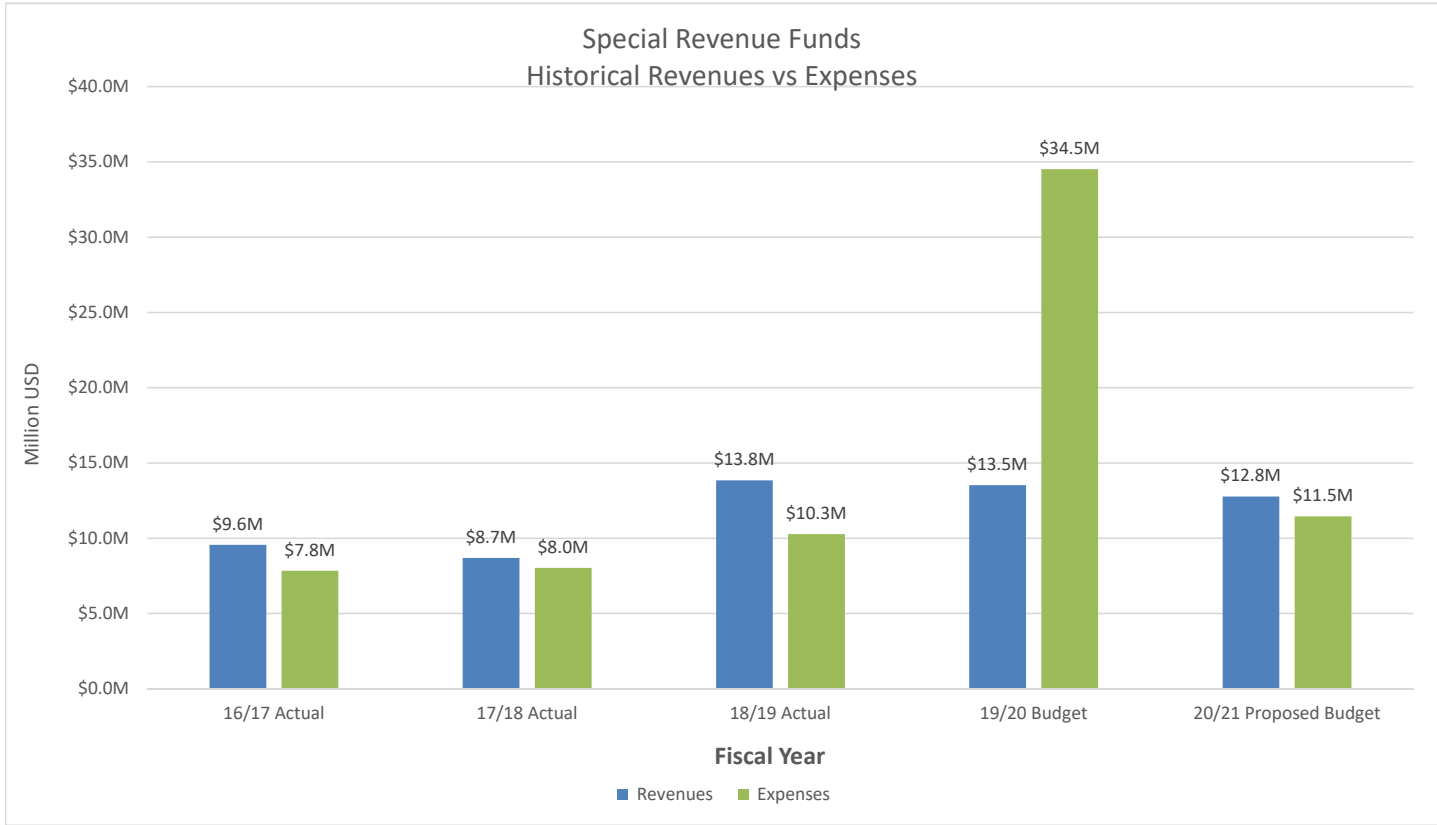
Funds allocated to provide front-line law enforcement services.

Justice Assistance Grant (JAG)

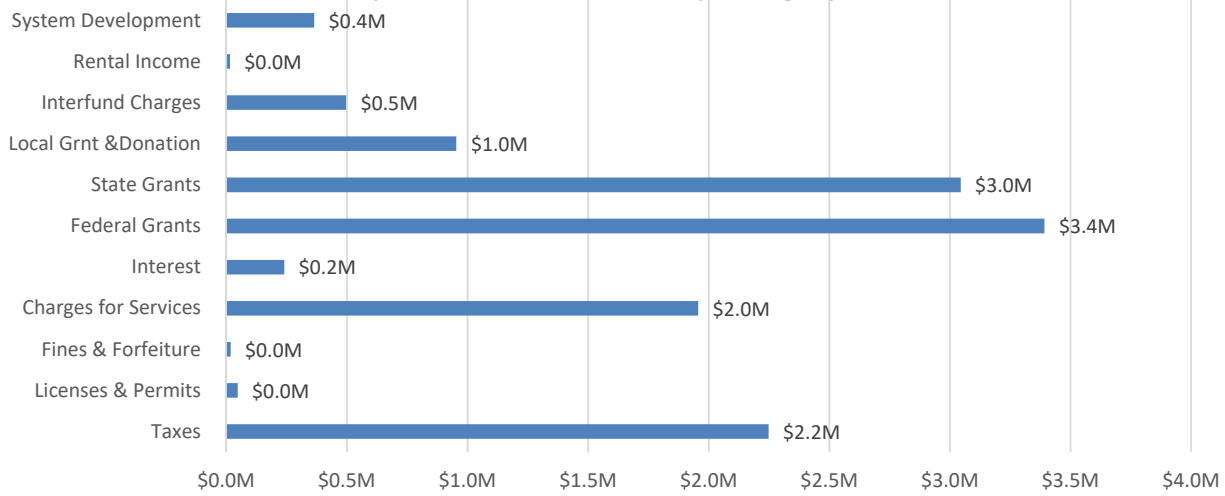
Funds allocated for the purpose of enforcing State and local laws improving the criminal justice system, with an emphasis on preventing violent crime. Grants may provide for personnel, equipment, training, technical assistance, and criminal justice information systems for the more widespread apprehension, prosecution, adjudication, detention, and rehabilitation of persons who violate criminal laws.

Tobacco Law Enforcement Grant

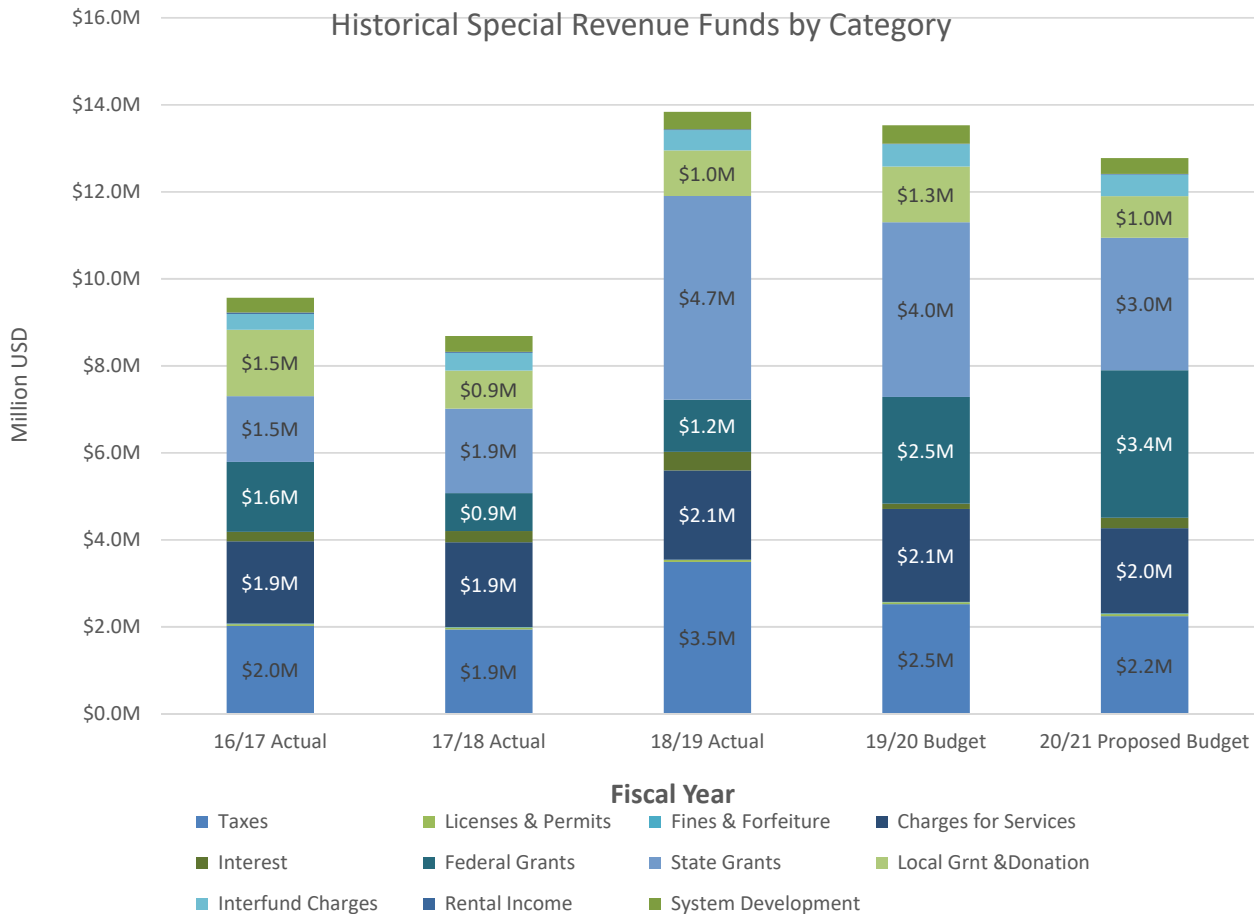
Department of Justice Grant funds to be used for police activities relating to the reduction of illegal sales and marketing of tobacco products to minors.



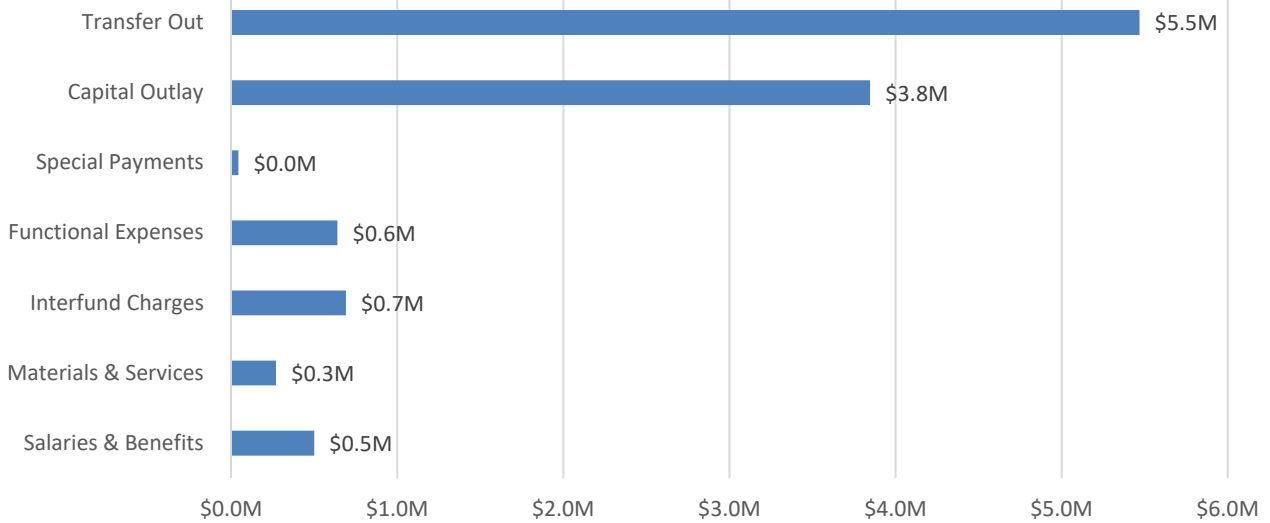
2021 Proposed Budget Special Revenue Funds by Category



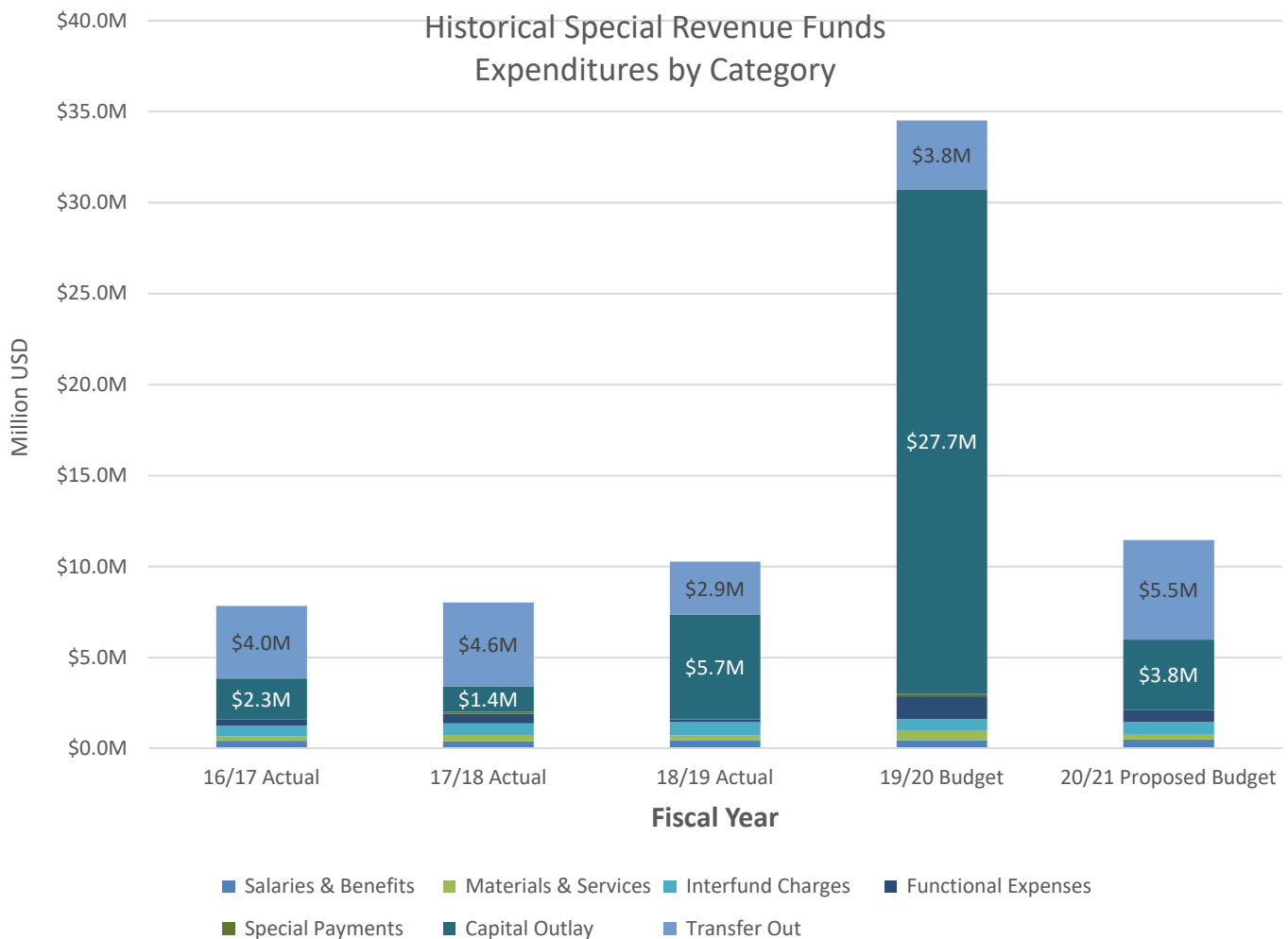
Historical Special Revenue Funds by Category



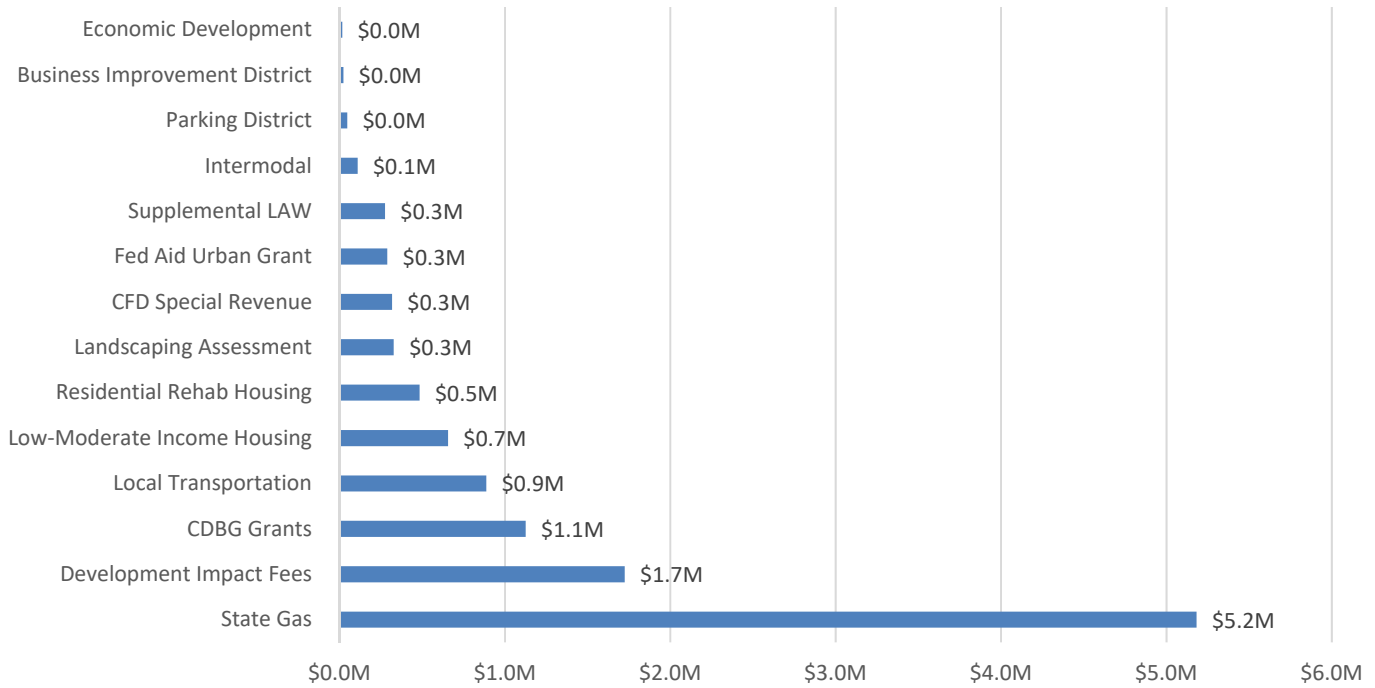
2021 Proposed Budget Special Revenue Funds Expenditures by Category



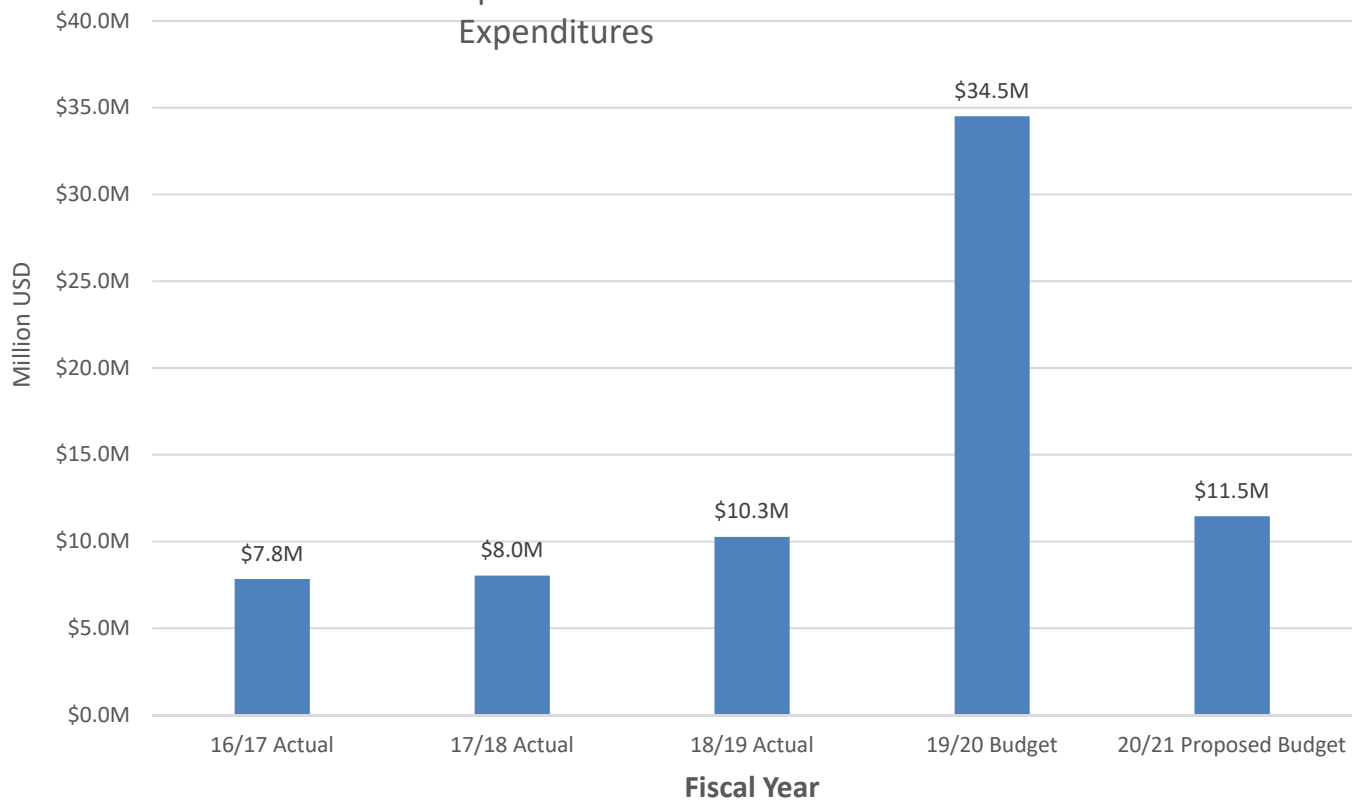
Historical Special Revenue Funds Expenditures by Category



2021 Proposed Budget Special Revenue Funds Expenditures by Fund



Historical Special Revenue Funds Expenditures



Development Impact Fees Org List	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		
					Dollar Change	Pct Chg	% of Total
Water Develop Impact Fee-40800000	-	-	31,000	-	(31,000)	-100.0%	.0%
Water Pipe Dev Impact Fee-40810000	56,543	12,692	108,927	231,190	122,263	112.2%	2.0%
Waste Water Dev Impact Fee-40830000	225,000	250,000	250,000	250,000		.0%	2.2%
Westberry Ellis Dev Impact Fee-40840000	930	69	16	69	53	331.3%	.0%
Rd 28 Sewer Int Dev Impact Fee-40850000	1,349	100	4,023	100	(3,923)	-97.5%	.0%
Develop Impact Fee/Fire-40860000	266,389	1,219,481	-	-		#.0%	#.0%
Develop Impact Fee/Police-40870000	131,430	125,089	125,036	125,089	53	.0%	1.1%
Develop Impact Fee/Parks-40880000	220,311	215,380	954,438	894,445	(59,993)	-6.3%	7.8%
Develop Imp Fee/Public Works-40890000	1,979	147	4,203	147	(4,056)	-96.5%	.0%
General Government Impact Fee-40920000	5,270	392	91	392	301	330.8%	.0%
Transportation Impact Fee-40930000	9,079	675	1,090,157	675	(1,089,482)	-99.9%	.0%
Administrative Services-40940000	23,473	15,630	15,147	15,630	483	3.2%	.1%
Median Island-40950000	41,665	-	200,000	-	(200,000)	-100.0%	.0%
Arterial/Collector-40960000	54,911	118	1,518,232	118	(1,518,114)	-100.0%	.0%
Traffic Signal-40970000	21,697	407,301	1,315,303	143	(1,315,160)	-100.0%	.0%
Traffic Special Impact Fee-40980000	1,139	85	20	85	65	325.0%	.0%
Sewer New Req-40990000	2,896	18,277	626,710	-	(626,710)	-100.0%	.0%
Sewer NW Quad U/A-41000000	437	33	8	33	25	312.5%	.0%
Sewer NE Quad U/A-41010000	-	-	131,000	-	(131,000)	-100.0%	.0%
Sewer SW Quad U/A-41020000	2,405	179	42	179	137	326.2%	.0%
Sewer SE Quad U/A-41030000	1,143	85	20	198,575	198,555	992775.0	1.7%
Drainage Dev Imp U/A-41040000	3,681	274	119,692	274	(119,418)	-99.8%	.0%
Storm Drain NW Quad U/A-41050000	983	73	140,017	73	(139,944)	-99.9%	.0%
Storm Drain NE Quad U/A-41060000	-	-	180,138	-	(180,138)	-100.0%	.0%
Storm Drain SW Quad U/A-41070000	-	-	140,000	-	(140,000)	-100.0%	.0%
Storm Drain SE Quad U/A-41080000	11,300	3,433	141,608	6,633	(134,975)	-95.3%	.1%
Total Development Impact Fees	1,084,010	2,269,513	7,095,828	1,723,850	(5,371,978)	-75.7%	15%

State Gas Org List	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		
					Dollar Change	Pct Chg	% of Total
Gas Tax - Street Maintenance-41303310	1,483,479	975,598	1,629,286	2,668,537	1,039,251	63.8%	23.3%
Bicycle Transportation Act-41305420	44,600	1,016	458,777	-	(458,777)	-100.0%	.0%
Safe Route to School - State-41305421	-	-	1,944	-	(1,944)	-100.0%	.0%
REMOVE II - SJVAPCD-41305422	19,500	369	56,793	-	(56,793)	-100.0%	.0%
STIP- UPRR Match Grant-41305423	-	-	75,000	-	(75,000)	-100.0%	.0%
SB1-LPP (Local Partnership Pro-41305424	-	217,000	180,000	345,000	165,000	91.7%	3.0%
RSTP - Fed Exchange-41315320	76,973	1,483,109	331,162	171,013	(160,149)	-48.4%	1.5%
Measure A-41500000	-	-	1,237,000	-	(1,237,000)	-100.0%	.0%
Measure T - RTP - Rehab/Recons-41514470	139,172	854,073	6,570,395	903,840	(5,666,555)	-86.2%	7.9%
Measure T- LTP Street Maint.-41520000	888,573	253,407	899,421	691,374	(208,047)	-23.1%	6.0%
Measure T -LTP Suppl Sts.Maint-41530000	551,382	170,563	361,053	347,559	(13,494)	-3.7%	3.0%
Measure T -LTP ADA Compliance-41540000	1,534	5,385	119,348	40,000	(79,348)	-66.5%	.3%
Measure T -Transit Enhancement-41550000	78,976	-	302,996	-	(302,996)	-100.0%	.0%
Measure T -Transit Enh/ADA/Sr.-41560000	5,317	-	26,003	-	(26,003)	-100.0%	.0%
Measure T-Enviro Enhan/Bike/Pe-41570000	4,796	4,396	532,388	15,000	(517,388)	-97.2%	.1%
Measure T -LTP- Flexible-41580000	-	-	62,000	-	(62,000)	-100.0%	.0%
Total State Gas	3,294,302	3,964,916	12,843,566	5,182,323	(7,661,243)	-59.7%	45%

Business Improvement District Org Lis	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		
					Dollar Change	Pct Chg	% of Total
Madera Downtown BID-41600000	23,115	22,547	24,020	22,547	(1,473)	-6.1%	.2%
Total Business Improvement District	23,115	22,547	24,020	22,547	(1,473)	-6.1%	0%

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Park Development Org List							
HRPP Grant-41096351	-	134,570	-	-		#.0%	#.0%
TDP 2014 (Tire Derived Product-41096352	-	-	36,282	-	(36,282)	-100.0%	.0%
TDP 2016 (Tire Derived Product-41096353	-	-	150,000	-	(150,000)	-100.0%	.0%
Chukchansi Grant-41096354	-	28,983	23,235	-	(23,235)	-100.0%	.0%
Total Park Development	-	163,553	209,517	-	(209,517)	-100.0%	0%

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Parking District Org List							
Parking Dist Operations-41400000	33,117	29,337	32,633	46,055	13,422	41.1%	.4%
Total Parking District	33,117	29,337	32,633	46,055	13,422	41.1%	0%

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Fed Aid Urban Grant Org List							
Sustainable Community Grant-41705010	-	48,721	390,609	-	(390,609)	-100.0%	.0%
FAU - Parks & Pedestrian Proj-41705030	-	-	298,000	-	(298,000)	-100.0%	.0%
FAU CMAQ-41705070	35,709	253,392	2,699,050	268,600	(2,430,450)	-90.0%	2.3%
Highway Safety Improv Program-41705080	21,382	17,053	469,821	-	(469,821)	-100.0%	.0%
Active Transportation Program-41705090	-	-	379,000	-	(379,000)	-100.0%	.0%
Bridge Preventative Maint.Prog-41705730	7,590	7,976	149,260	20,082	(129,178)	-86.5%	.2%
Total Fed Aid Urban Grant	64,681	327,142	4,385,740	288,682	(4,097,058)	-93.4%	3%

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Local Transportation Org List							
Local Transportation- Streets-42005330	657,401	786,986	4,733,771	807,533	(3,926,238)	-82.9%	7.0%
Local Transportation- Parks-42005410	32,039	30,675	275,436	37,000	(238,436)	-86.6%	.3%
Local Transportation- Transit-42005493	-	41,636	283,543	41,636	(241,907)	-85.3%	.4%
Total Local Transportation	689,440	859,297	5,292,750	886,169	(4,406,581)	-83.3%	8%

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Landscaping Assessment Org List							
Zone 1 Activities-45010000	5,804	5,116	5,812	5,116	(696)	-12.0%	.0%
Zone 2 Activities-45020000	28,662	27,837	31,782	27,837	(3,945)	-12.4%	.2%
Zone 3 Activities-45030000	5,339	9,983	10,162	9,983	(179)	-1.8%	.1%
Zone 4 Activities-45040000	14,716	13,895	17,636	13,895	(3,741)	-21.2%	.1%
Zone 5 Activities-45050000	-	2,164	-	-		#.0%	#.0%
Zone 6A Activities-45060000	15,385	12,224	18,285	12,224	(6,061)	-33.1%	.1%
Zone 6B Activities-45070000	8,410	8,060	8,999	8,060	(939)	-10.4%	.1%
Zone 7 Activities-45080000	4,982	4,395	4,785	-	(4,785)	-100.0%	.0%
Zone 8 Activities-45090000	5,216	4,106	4,543	4,106	(437)	-9.6%	.0%
Zone 9 Activities-45100000	2,398	2,507	2,775	2,507	(268)	-9.7%	.0%
Zone 10A Activities-45110000	887	381	1,059	-	(1,059)	-100.0%	.0%
Zone 10B Activities-45120000	602	661	835	661	(174)	-20.8%	.0%
Zone 10C Activities-45130000	1,140	945	1,336	-	(1,336)	-100.0%	.0%
Zone 10D Activities-45140000	646	628	926	628	(298)	-32.2%	.0%
Zone 10E Activities-45150000	698	677	999	677	(322)	-32.2%	.0%
Zone 10F Activities-45160000	846	851	1,201	851	(350)	-29.1%	.0%
Zone 10G Activities-45170000	1,269	1,280	1,816	-	(1,816)	-100.0%	.0%
Zone 10H Activities-45180000	2,523	1,607	2,394	-	(2,394)	-100.0%	.0%
Zone 10I Activities-45190000	411	2,714	657	2,714	2,057	313.1%	.0%
Zone 12 Activities-45200000	30,564	19,938	28,627	19,938	(8,689)	-30.4%	.2%
Zone 13 Activities-45210000	6,459	5,018	6,892	5,018	(1,874)	-27.2%	.0%
Zone 14 Activities-45220000	3,013	2,669	3,598	2,669	(929)	-25.8%	.0%
Zone 15 Activities-45230000	821	1,056	2,049	-	(2,049)	-100.0%	.0%
Zone 15B Activities-45240000	454	543	790	543	(247)	-31.3%	.0%
Zone 15C Activities-45250000	488	935	777	-	(777)	-100.0%	.0%

Zone 16 Activities-45260000	3,464	3,123	3,646	3,123	(523)	-14.3%	.0%
Zone 17A Activities-45270000	7,044	7,317	9,098	7,317	(1,781)	-19.6%	.1%
Zone 17B Activities-45280000	2,941	1,641	3,156	1,641	(1,515)	-48.0%	.0%
Zone 17C Activities-45290000	4,071	2,855	4,339	2,855	(1,484)	-34.2%	.0%
Zone 17D Activities-45300000	1,882	3,233	2,950	3,233	283	9.6%	.0%
Zone 18 Activities-45310000	3,895	2,484	3,824	2,484	(1,340)	-35.0%	.0%
Zone 20A Activities-45320000	743	849	1,141	849	(292)	-25.6%	.0%
Zone 20B Activities-45330000	875	1,330	1,711	1,330	(381)	-22.3%	.0%
Zone 20C Activities-45340000	787	1,556	1,064	-	(1,064)	-100.0%	.0%
Zone 21A Activities-45350000	7,023	4,337	7,961	4,337	(3,624)	-45.5%	.0%
Zone 21B Activities-45360000	3,378	3,079	3,009	3,079	70	2.3%	.0%
Zone 21C Activities-45370000	8,204	6,637	9,570	-	(9,570)	-100.0%	.0%
Zone 21D Activities-45380000	4,231	3,233	5,984	-	(5,984)	-100.0%	.0%
Zone 23 Activities-45390000	233	1,699	516	-	(516)	-100.0%	.0%
Zone 24 Activities-45400000	11,083	8,500	12,094	8,500	(3,594)	-29.7%	.1%
Zone 25C Activities-45410000	1,877	1,929	2,522	1,929	(593)	-23.5%	.0%
Zone 25D Activities-45420000	2,090	1,601	2,422	1,601	(821)	-33.9%	.0%
Zone 26 Activities-45430000	1,320	1,501	2,180	-	(2,180)	-100.0%	.0%
Zone 26B Activities-45440000	2,284	2,216	1,767	2,216	449	25.4%	.0%
Zone 26C Activities-45450000	927	1,000	1,325	1,000	(325)	-24.5%	.0%
Zone 26D Activities-45460000	1,139	989	2,095	-	(2,095)	-100.0%	.0%
Zone 27 Activities-45470000	1,467	1,433	1,601	1,433	(168)	-10.5%	.0%
Zone 27B Activities-45480000	2,504	2,823	3,379	2,823	(556)	-16.5%	.0%
Zone 28 Activities-45490000	3,981	3,392	4,937	3,392	(1,545)	-31.3%	.0%
Zone 28B Activities-45500000	1,235	1,419	1,561	1,419	(142)	-9.1%	.0%
Zone 29 Activities-45510000	4,758	5,415	6,464	5,415	(1,049)	-16.2%	.0%
Zone 29B Activities-45520000	3,285	3,107	4,047	3,107	(940)	-23.2%	.0%
Zone 29C Activities-45530000	1,508	1,279	1,932	1,279	(653)	-33.8%	.0%
Zone 29D Activities-45540000	2,631	2,841	3,746	2,841	(905)	-24.2%	.0%
Zone 29E Activities-45550000	2,320	1,367	2,208	1,367	(841)	-38.1%	.0%
Zone 30 Activities-45560000	1,494	3,912	1,927	-	(1,927)	-100.0%	.0%
Zone 31A Activities-45570000	12,384	14,026	14,971	14,026	(945)	-6.3%	.1%
Zone 31B Activities-45580000	22,765	19,254	27,642	-	(27,642)	-100.0%	.0%
Zone 32A Activities-45590000	4,923	4,200	5,692	4,200	(1,492)	-26.2%	.0%
Zone 32B Activities-45600000	3,759	3,634	4,737	3,634	(1,103)	-23.3%	.0%
Zone 33 Activities-45610000	5,392	5,191	6,131	5,191	(940)	-15.3%	.0%
Zone 34 Activities-45620000	7,474	6,064	8,338	6,064	(2,274)	-27.3%	.1%
Zone 34B Activities-45630000	3,508	3,027	3,878	-	(3,878)	-100.0%	.0%
Zone 34C Activities-45640000	3,508	2,500	2,057	-	(2,057)	-100.0%	.0%
Zone 35 Activities-45650000	2,283	2,463	2,662	2,463	(199)	-7.5%	.0%
Zone 36A Activities-45660000	6,754	5,934	8,441	5,934	(2,507)	-29.7%	.1%
Zone 36B Activities-45670000	857	876	1,141	-	(1,141)	-100.0%	.0%
Zone 36C Activities-45680000	2,623	2,251	3,014	2,251	(763)	-25.3%	.0%
Zone 37 Activities-45690000	2,335	2,698	2,892	2,698	(194)	-6.7%	.0%
Zone 39 Activities-45700000	3,265	2,653	4,499	2,653	(1,846)	-41.0%	.0%
Zone 40 Activities-45710000	3,833	3,510	4,727	3,510	(1,217)	-25.7%	.0%
Zone 41 Activities-45720000	3,389	10,905	3,832	10,905	7,073	184.6%	.1%
Zone 43A Activities-45730000	52,789	39,782	50,120	39,782	(10,338)	-20.6%	.3%
Zone 43B Activities-45740000	-	1,896	-	1,896	1,896	#.0%	#.0%
Zone 43C Activities-45750000	16,302	15,341	21,096	15,341	(5,755)	-27.3%	.1%
Zone 43D Activities-45760000	7,475	5,467	7,881	5,467	(2,414)	-30.6%	.0%
Zone 43E Activities-45770000	1,446	1,009	1,152	1,009	(143)	-12.4%	.0%
Zone 44 Activities-45780000	3,315	3,767	3,701	-	(3,701)	-100.0%	.0%
Zone 45A Activities-45790000	6,409	6,597	7,492	6,597	(895)	-11.9%	.1%
Zone 46 Activities-45800000	8,513	7,374	9,419	7,374	(2,045)	-21.7%	.1%
Zone 50 Activities-45810000	2,413	2,935	2,026	-	(2,026)	-100.0%	.0%
Zone 51 Activities-45820000	6,528	340	13,368	340	(13,028)	-97.5%	.0%
Total Landscaping Assessment	430,649	391,981	493,820	327,332	(166,488)	-33.7%	3%

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		
					Dollar Change	Pct Chg	% of Total
Supplemental LAW Org List							
Supplemental Law Enforcement-47700000	90,326	235,657	100,570	239,370	138,800	138.0%	2.1%
Local Law Enforce. Block Grant-47800000	-	34,854	36,625	34,854	(1,771)	-4.8%	.3%
DUI Enforcement& Awareness-47900000	-	-	32,000	-	(32,000)	-100.0%	.0%
Tobacco Law Enforcement Grant-47910000	-	2,032	-	-	-	#.0%	#.0%
OTS-STEP DUI Grant-47930000	-	-	16,126	-	(16,126)	-100.0%	.0%
Total Supplemental LAW	90,326	272,543	185,321	274,224	88,903	48.0%	2%

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		
					Dollar Change	Pct Chg	% of Total
Intermodal Org List							
Prop.1B CalOES-41105492	58,878	-	38,998	-	(38,998)	-100.0%	.0%
Intermodal Building-41108060	82,840	82,603	103,600	108,768	5,168	5.0%	.9%
Total Intermodal	141,718	82,603	142,598	108,768	(33,830)	-23.7%	1%

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		
					Dollar Change	Pct Chg	% of Total
Economic Development Org List							
Economic Develop Fund U/A-42500000	1,857	16,312	156,500	16,312	(140,188)	-89.6%	.1%
Total Economic Development	1,857	16,312	156,500	16,312	(140,188)	-89.6%	0%

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		
					Dollar Change	Pct Chg	% of Total
Residential Rehab Housing Org List							
NSP3 Program U/A-43600000	62,302	2	-	2	2	#.0%	#.0%
Home DAP-43800000	2,068	-	4,336	427,500	423,164	9759.3%	3.7%
CalHome MH Rehab-44004432	150,645	39,229	35,121	39,229	4,108	11.7%	.3%
HOME Program Income-44004460	-	16,510	37,889	16,510	(21,379)	-56.4%	.1%
CalHOME DAP-44004610	28,858	-	-	-	-	#.0%	#.0%
CalHOME OOR-44004620	316,410	-	-	-	-	#.0%	#.0%
CalHome Program Income-44004630	29,450	-	-	-	-	#.0%	#.0%
Total Residential Rehab Housing	589,733	55,741	77,346	483,241	405,895	524.8%	4%

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		
					Dollar Change	Pct Chg	% of Total
Low-Moderate Income Housing Org Lis							
Low/Mod Housing Fund-40200000	74,866	111,902	1,166,831	26,515	(1,140,316)	-97.7%	.2%
AFFORDABLE HOUSING-40210000	-	-	-	629,000	629,000	#.0%	#.0%
Total Low-Moderate Income Housing	74,866	111,902	1,166,831	655,515	(511,316)	-43.8%	6%

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		
					Dollar Change	Pct Chg	% of Total
CFD Special Revenue Org List							
CFD 2005-1, City-Wide Services-48000000	507,974	306,856	304,707	306,921	2,214	.7%	2.7%
CFD 2012-1, Public Service-48030000	-	-	9,750	-	(9,750)	-100.0%	.0%
CFD 2013-1 Madera Family Apt-48040000	27,660	8,280	7,850	10,247	2,397	30.5%	.1%
Total CFD Special Revenue	535,634	315,136	322,307	317,168	(5,139)	-1.6%	3%

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		
					Dollar Change	Pct Chg	% of Total
CDBG Grants Org List							
General/Grant Oversight-10211300	406,351	507,064	479,706	507,014	27,308	5.7%	4.4%
CDBG Administrative Costs-10218000	138,949	159,011	156,450	163,816	7,366	4.7%	1.4%
CDBG Public Services-10218010	119,392	157,782	124,000	251,181	127,181	102.6%	2.2%
CDBG Public Improvements-10218020	316,721	563,918	1,323,222	202,798	(1,120,424)	-84.7%	1.8%
Total CDBG Grants	981,413	1,387,775	2,083,378	1,124,809	(958,569)	-46.0%	10%
Total	\$8,034,861	\$10,270,298	\$34,512,155	\$11,456,995	(\$23,055,160)	-66.8%	100%

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
Water Develop Impact Fee Category Expenditures					Dollar Change	Pct Chg	
Capital Outlay	-	-	31,000	-	(31,000)	-100.0%	#Error
Total Water Develop Impact Fee-40800000	-	-	31,000	-	(31,000)	-100.0%	#Error

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
Water Pipe Dev Impact Fee Category Expenditures					Dollar Change	Pct Chg	
Capital Outlay	56,543	12,692	108,927	231,190	122,263	112.2%	100.0%
Total Water Pipe Dev Impact Fee-40810000	56,543	12,692	108,927	231,190	122,263	112.2%	100%

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
Waste Water Dev Impact Fee Category Expenditures					Dollar Change	Pct Chg	
Transfer Out	225,000	250,000	250,000	250,000		.0%	100.0%
Total Waste Water Dev Impact Fee-40830000	225,000	250,000	250,000	250,000		.0%	100%

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
Westberry Ellis Dev Impact Fee Category Expenditures					Dollar Change	Pct Chg	
Materials & Services	930	69	16	69	53	331.3%	100.0%
Total Westberry Ellis Dev Impact Fee-40840000	930	69	16	69	53	331.3%	100%

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
Rd 28 Sewer Int Dev Impact Fee Category Expenditures					Dollar Change	Pct Chg	
Materials & Services	1,349	100	23	100	77	334.8%	100.0%
Transfer Out	-	-	4,000	-	(4,000)	-100.0%	.0%
Total Rd 28 Sewer Int Dev Impact Fee-40850000	1,349	100	4,023	100	(3,923)	-97.5%	100%

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
Develop Impact Fee/Fire Category Expenditures					Dollar Change	Pct Chg	
Capital Outlay	266,389	1,219,481	-	-		#.0%	#Error
Total Develop Impact Fee/Fire-40860000	266,389	1,219,481	-	-		#.0%	#Error

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
Develop Impact Fee/Police Category Expenditures					Dollar Change	Pct Chg	
Materials & Services	933	69	16	69	53	331.3%	.1%
Transfer Out	130,497	125,020	125,020	125,020		.0%	99.9%
Total Develop Impact Fee/Police-40870000	131,430	125,089	125,036	125,089	53	.0%	100%

Develop Impact Fee/Parks Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Materials & Services	4,722	188	44	188	144	327.3%	.0%
Capital Outlay	21,332	20,935	954,394	700,000	(254,394)	-26.7%	78.3%
Transfer Out	194,257	194,257	-	194,257	194,257	#.0%	#.0%
Total Develop Impact Fee/Parks-40880000	220,311	215,380	954,438	894,445	(59,993)	-6.3%	100%

Develop Imp Fee/Public Works Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Materials & Services	1,979	147	34	147	113	332.4%	100.0%
Capital Outlay	-	-	4,169	-	(4,169)	-100.0%	.0%
Total Develop Imp Fee/Public Works-40890000	1,979	147	4,203	147	(4,056)	-96.5%	100%

General Government Impact Fee Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Materials & Services	5,270	392	91	392	301	330.8%	100.0%
Total General Government Impact Fee-40920000	5,270	392	91	392	301	330.8%	100%

Transportation Impact Fee Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Materials & Services	9,079	675	157	675	518	329.9%	100.0%
Capital Outlay	-	-	1,090,000	-	(1,090,000)	-100.0%	.0%
Total Transportation Impact Fee-40930000	9,079	675	1,090,157	675	(1,089,482)	-99.9%	100%

Administrative Services Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Materials & Services	8,473	630	147	630	483	328.6%	4.0%
Transfer Out	15,000	15,000	15,000	15,000	-	.0%	96.0%
Total Administrative Services-40940000	23,473	15,630	15,147	15,630	483	3.2%	100%

Median Island Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Special Payments	41,665	-	-	-	-	#.0%	#Error
Capital Outlay	-	-	200,000	-	(200,000)	-100.0%	#Error
Total Median Island-40950000	41,665	-	200,000	-	(200,000)	-100.0%	#Error

Arterial/Collector Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Materials & Services	1,588	118	27	118	91	337.0%	100.0%
Special Payments	53,237	-	-	-	-	#.0%	#.0%
Capital Outlay	86	-	1,518,205	-	(1,518,205)	-100.0%	.0%
Total Arterial/Collector-40960000	54,911	118	1,518,232	118	(1,518,114)	-100.0%	100%

Traffic Signal Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Capital Outlay	21,697	407,301	1,315,303	143	(1,315,160)	-100.0%	100.0%
Total Traffic Signal-40970000	21,697	407,301	1,315,303	143	(1,315,160)	-100.0%	100%

Traffic Special Impact Fee Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Materials & Services	1,139	85	20	85	65	325.0%	100.0%
Total Traffic Special Impact Fee-40980000	1,139	85	20	85	65	325.0%	100%

Sewer New Req Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Capital Outlay	2,896	18,277	626,710	-	(626,710)	-100.0%	#Error
Total Sewer New Req-40990000	2,896	18,277	626,710	-	(626,710)	-100.0%	#Error

Sewer NW Quad U/A Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Materials & Services	437	33	8	33	25	312.5%	100.0%
Total Sewer NW Quad U/A-41000000	437	33	8	33	25	312.5%	100%

Sewer NE Quad U/A Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Capital Outlay	-	-	131,000	-	(131,000)	-100.0%	#Error
Total Sewer NE Quad U/A-41010000	-	-	131,000	-	(131,000)	-100.0%	#Error

Sewer SW Quad U/A Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Materials & Services	2,405	179	42	179	137	326.2%	100.0%
Total Sewer SW Quad U/A-41020000	2,405	179	42	179	137	326.2%	100%

Sewer SE Quad U/A Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Materials & Services	1,143	85	20	85	65	325.0%	.0%
Capital Outlay	-	-	-	198,490	198,490	#.0%	#.0%
Total Sewer SE Quad U/A-41030000	1,143	85	20	198,575	198,555	992775.0%	100%

Drainage Dev Imp U/A Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Materials & Services	3,681	274	64	274	210	328.1%	100.0%
Special Payments	-	-	99,628	-	(99,628)	-100.0%	.0%
Capital Outlay	-	-	20,000	-	(20,000)	-100.0%	.0%
Total Drainage Dev Imp U/A-41040000	3,681	274	119,692	274	(119,418)	-99.8%	100%

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
Storm Drain NW Quad U/A Category Expenditures					Dollar Change	Pct Chg	
Materials & Services	983	73	17	73	56	329.4%	100.0%
Capital Outlay	-	-	140,000	-	(140,000)	-100.0%	.0%
Total Storm Drain NW Quad U/A-41050000	983	73	140,017	73	(139,944)	-99.9%	100%

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
Storm Drain NE Quad U/A Category Expenditures					Dollar Change	Pct Chg	
Capital Outlay	-	-	180,138	-	(180,138)	-100.0%	#Error
Total Storm Drain NE Quad U/A-41060000	-	-	180,138	-	(180,138)	-100.0%	#Error

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
Storm Drain SW Quad U/A Category Expenditures					Dollar Change	Pct Chg	
Capital Outlay	-	-	140,000	-	(140,000)	-100.0%	#Error
Total Storm Drain SW Quad U/A-41070000	-	-	140,000	-	(140,000)	-100.0%	#Error

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
Storm Drain SE Quad U/A Category Expenditures					Dollar Change	Pct Chg	
Materials & Services	450	33	8	33	25	312.5%	.5%
Capital Outlay	10,850	3,400	141,600	6,600	(135,000)	-95.3%	99.5%
Total Storm Drain SE Quad U/A-41080000	11,300	3,433	141,608	6,633	(134,975)	-95.3%	100%

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
Gas Tax - Street Maintenance Category Expenditures					Dollar Change	Pct Chg	
Transfer Out	1,483,479	975,598	1,629,286	2,668,537	1,039,251	63.8%	100.0%
Total Gas Tax - Street Maintenance-41303310	1,483,479	975,598	1,629,286	2,668,537	1,039,251	63.8%	100%

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
Bicycle Transportation Act Category Expenditures					Dollar Change	Pct Chg	
Capital Outlay	44,600	1,016	458,777	-	(458,777)	-100.0%	#Error
Total Bicycle Transportation Act-41305420	44,600	1,016	458,777	-	(458,777)	-100.0%	#Error

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
Safe Route to School - State Category Expenditures					Dollar Change	Pct Chg	
Capital Outlay	-	-	1,944	-	(1,944)	-100.0%	#Error
Total Safe Route to School - State-41305421	-	-	1,944	-	(1,944)	-100.0%	#Error

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
REMOVE II - SJVAPCD Category Expenditures					Dollar Change	Pct Chg	
Capital Outlay	19,500	369	56,793	-	(56,793)	-100.0%	#Error
Total REMOVE II - SJVAPCD-41305422	19,500	369	56,793	-	(56,793)	-100.0%	#Error

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
STIP- UPRR Match Grant Category Expenditures					Dollar Change	Pct Chg	
Capital Outlay	-	-	75,000	-	(75,000)	-100.0%	#Error
Total STIP- UPRR Match Grant-41305423	-	-	75,000	-	(75,000)	-100.0%	#Error

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
SB1-LPP (Local Partnership Pro Category Expenditures					Dollar Change	Pct Chg	
Capital Outlay	-	217,000	180,000	345,000	165,000	91.7%	100.0%
Total SB1-LPP (Local Partnership Pro-41305424	-	217,000	180,000	345,000	165,000	91.7%	100%

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
RSTP - Fed Exchange Category Expenditures					Dollar Change	Pct Chg	
Capital Outlay	76,973	1,483,109	331,162	171,013	(160,149)	-48.4%	100.0%
Total RSTP - Fed Exchange-41315320	76,973	1,483,109	331,162	171,013	(160,149)	-48.4%	100%

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
Measure A Category Expenditures					Dollar Change	Pct Chg	
Capital Outlay	-	-	1,237,000	-	(1,237,000)	-100.0%	#Error
Total Measure A-41500000	-	-	1,237,000	-	(1,237,000)	-100.0%	#Error

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
Measure T - RTP - Rehab/Recons Category Expenditures					Dollar Change	Pct Chg	
Capital Outlay	139,172	854,073	6,570,395	848,435	(5,721,960)	-87.1%	93.9%
Transfer Out	-	-	-	55,405	55,405	#.0%	#.0%
Total Measure T - RTP - Rehab/Recons-41514470	139,172	854,073	6,570,395	903,840	(5,666,555)	-86.2%	100%

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
Measure T- LTP Street Maint. Category Expenditures					Dollar Change	Pct Chg	
Capital Outlay	-	-	363,000	-	(363,000)	-100.0%	.0%
Transfer Out	888,573	253,407	536,421	691,374	154,953	28.9%	100.0%
Total Measure T- LTP Street Maint.-41520000	888,573	253,407	899,421	691,374	(208,047)	-23.1%	100%

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
Measure T -LTP Suppl Sts.Maint Category Expenditures					Dollar Change	Pct Chg	
Transfer Out	551,382	170,563	361,053	347,559	(13,494)	-3.7%	100.0%
Total Measure T -LTP Suppl Sts.Maint-41530000	551,382	170,563	361,053	347,559	(13,494)	-3.7%	100%

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
Measure T -LTP ADA Compliance Category Expenditures					Dollar Change	Pct Chg	
Capital Outlay	1,534	5,385	119,348	40,000	(79,348)	-66.5%	100.0%
Total Measure T -LTP ADA Compliance-41540000	1,534	5,385	119,348	40,000	(79,348)	-66.5%	100%

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Measure T -Transit Enhancement Category Expenditures							
Capital Outlay	78,976	-	302,996	-	(302,996)	-100.0%	#Error
Total Measure T -Transit Enhancement- 41550000	78,976	-	302,996	-	(302,996)	-100.0%	#Error

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Measure T -Transit Enh/ADA/Sr. Category Expenditures							
Capital Outlay	5,317	-	26,003	-	(26,003)	-100.0%	#Error
Total Measure T -Transit Enh/ADA/Sr.- 41560000	5,317	-	26,003	-	(26,003)	-100.0%	#Error

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Measure T-Enviro Enhan/Bike/Pe Category Expenditures							
Capital Outlay	4,796	4,396	532,388	15,000	(517,388)	-97.2%	100.0%
Total Measure T-Enviro Enhan/Bike/Pe- 41570000	4,796	4,396	532,388	15,000	(517,388)	-97.2%	100%

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Measure T -LTP- Flexible Category Expenditures							
Capital Outlay	-	-	62,000	-	(62,000)	-100.0%	#Error
Total Measure T -LTP- Flexible-41580000	-	-	62,000	-	(62,000)	-100.0%	#Error

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Madera Downtown BID Category Expenditures							
Materials & Services	20	(197)	131	(197)	(328)	-250.4%	-9%
Interfund Charges	3,783	1,389	1,389	1,389		.0%	6.2%
Functional Expenses	19,312	21,355	22,500	21,355	(1,145)	-5.1%	94.7%
Total Madera Downtown BID-41600000	23,115	22,547	24,020	22,547	(1,473)	-6.1%	100%

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
HRPP Grant Category Expenditures							
Capital Outlay	-	134,570	-	-		#.0%	#Error
Total HRPP Grant-41096351	-	134,570	-	-		#.0%	#Error

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
TDP 2014 (Tire Derived Product Category Expenditures							
Capital Outlay	-	-	36,282	-	(36,282)	-100.0%	#Error
Total TDP 2014 (Tire Derived Product- 41096352	-	-	36,282	-	(36,282)	-100.0%	#Error

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
TDP 2016 (Tire Derived Product Category Expenditures							
Capital Outlay	-	-	150,000	-	(150,000)	-100.0%	#Error
Total TDP 2016 (Tire Derived Product- 41096353	-	-	150,000	-	(150,000)	-100.0%	#Error

Chukchansi Grant Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Capital Outlay	-	28,983	23,235	-	(23,235)	-100.0%	#Error
Total Chukchansi Grant-41096354	-	28,983	23,235	-	(23,235)	-100.0%	#Error

Parking Dist Operations Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Salaries & Benefits	3,002	-	2,402	14,556	12,154	506.0%	31.6%
Materials & Services	15,351	18,962	20,161	21,124	963	4.8%	45.9%
Interfund Charges	6,861	2,361	2,361	2,361		.0%	5.1%
Transfer Out	7,903	8,014	7,709	8,014	305	4.0%	17.4%
Total Parking Dist Operations-41400000	33,117	29,337	32,633	46,055	13,422	41.1%	100%

Sustainable Community Grant Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Materials & Services	-	-	166,658	-	(166,658)	-100.0%	#Error
Capital Outlay	-	48,721	223,951	-	(223,951)	-100.0%	#Error
Total Sustainable Community Grant-41705010	-	48,721	390,609	-	(390,609)	-100.0%	#Error

FAU - Parks & Pedestrian Proj Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Capital Outlay	-	-	298,000	-	(298,000)	-100.0%	#Error
Total FAU - Parks & Pedestrian Proj-41705030	-	-	298,000	-	(298,000)	-100.0%	#Error

FAU CMAQ Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Capital Outlay	35,709	253,392	2,699,050	268,600	(2,430,450)	-90.0%	100.0%
Total FAU CMAQ-41705070	35,709	253,392	2,699,050	268,600	(2,430,450)	-90.0%	100%

Highway Safety Improv Program Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Capital Outlay	21,382	17,053	469,821	-	(469,821)	-100.0%	#Error
Total Highway Safety Improv Program-41705080	21,382	17,053	469,821	-	(469,821)	-100.0%	#Error

Active Transportation Program Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Capital Outlay	-	-	379,000	-	(379,000)	-100.0%	#Error
Total Active Transportation Program-41705090	-	-	379,000	-	(379,000)	-100.0%	#Error

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Bridge Preventative Maint.Prog Category Expenditures							
Capital Outlay	7,590	7,976	149,260	20,082	(129,178)	-86.5%	100.0%
Total Local Preventative Maint.Prog- 41705730	7,590	7,976	149,260	20,082	(129,178)	-86.5%	100%

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Local Transportation- Streets Category Expenditures							
Materials & Services	-	888	-	888	888	#.0%	#.0%
Capital Outlay	169,401	274,098	4,221,771	294,645	(3,927,126)	-93.0%	36.5%
Transfer Out	488,000	512,000	512,000	512,000	.0%	.0%	63.4%
Total Local Transportation- Streets- 42005330	657,401	786,986	4,733,771	807,533	(3,926,238)	-82.9%	100%

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Local Transportation- Parks Category Expenditures							
Capital Outlay	32,039	30,675	275,436	37,000	(238,436)	-86.6%	100.0%
Total Local Transportation- Parks-42005410	32,039	30,675	275,436	37,000	(238,436)	-86.6%	100%

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Local Transportation- Transit Category Expenditures							
Capital Outlay	-	41,636	283,543	41,636	(241,907)	-85.3%	100.0%
Total Local Transportation- Transit- 42005493	-	41,636	283,543	41,636	(241,907)	-85.3%	100%

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Zone 1 Activities Category Expenditures							
Materials & Services	849	332	905	332	(573)	-63.3%	6.5%
Interfund Charges	4,680	4,751	4,879	4,751	(128)	-2.6%	92.9%
Special Payments	275	33	28	33	5	17.9%	.6%
Total Zone 1 Activities-45010000	5,804	5,116	5,812	5,116	(696)	-12.0%	100%

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Zone 2 Activities Category Expenditures							
Materials & Services	4,833	2,355	6,447	2,355	(4,092)	-63.5%	8.5%
Interfund Charges	23,829	25,240	25,132	25,240	108	.4%	90.7%
Special Payments	-	242	203	242	39	19.2%	.9%
Total Zone 2 Activities-45020000	28,662	27,837	31,782	27,837	(3,945)	-12.4%	100%

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Zone 3 Activities Category Expenditures							
Materials & Services	2,089	1,176	1,510	1,176	(334)	-22.1%	11.8%
Interfund Charges	3,123	8,680	8,545	8,680	135	1.6%	86.9%
Special Payments	127	127	107	127	20	18.7%	1.3%
Total Zone 3 Activities-45030000	5,339	9,983	10,162	9,983	(179)	-1.8%	100%

Zone 4 Activities Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Materials & Services	2,319	1,276	5,307	1,276	(4,031)	-76.0%	9.2%
Interfund Charges	12,212	12,434	12,170	12,434	264	2.2%	89.5%
Special Payments	185	185	159	185	26	16.4%	1.3%
Total Zone 4 Activities-45040000	14,716	13,895	17,636	13,895	(3,741)	-21.2%	100%

Zone 5 Activities Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Interfund Charges	-	2,164	-	-		#.0%	#Error
Total Zone 5 Activities-45050000	-	2,164	-	-		#.0%	#Error

Zone 6A Activities Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Materials & Services	4,428	2,367	7,549	2,367	(5,182)	-68.6%	19.4%
Interfund Charges	10,876	9,776	10,668	9,776	(892)	-8.4%	80.0%
Special Payments	81	81	68	81	13	19.1%	.7%
Total Zone 6A Activities-45060000	15,385	12,224	18,285	12,224	(6,061)	-33.1%	100%

Zone 6B Activities Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Materials & Services	1,129	1,320	1,674	1,320	(354)	-21.1%	16.4%
Interfund Charges	7,178	6,637	7,239	6,637	(602)	-8.3%	82.3%
Special Payments	103	103	86	103	17	19.8%	1.3%
Total Zone 6B Activities-45070000	8,410	8,060	8,999	8,060	(939)	-10.4%	100%

Zone 7 Activities Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Materials & Services	970	543	740	-	(740)	-100.0%	#Error
Interfund Charges	3,909	3,852	3,958	-	(3,958)	-100.0%	#Error
Special Payments	103	-	87	-	(87)	-100.0%	#Error
Total Zone 7 Activities-45080000	4,982	4,395	4,785	-	(4,785)	-100.0%	#Error

Zone 8 Activities Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Materials & Services	1,562	1,124	1,309	1,124	(185)	-14.1%	27.4%
Interfund Charges	3,503	2,831	3,107	2,831	(276)	-8.9%	68.9%
Special Payments	151	151	127	151	24	18.9%	3.7%
Total Zone 8 Activities-45090000	5,216	4,106	4,543	4,106	(437)	-9.6%	100%

Zone 9 Activities Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Materials & Services	373	179	325	179	(146)	-44.9%	7.1%
Interfund Charges	1,975	2,278	2,408	2,278	(130)	-5.4%	90.9%
Special Payments	50	50	42	50	8	19.0%	2.0%
Total Zone 9 Activities-45100000	2,398	2,507	2,775	2,507	(268)	-9.7%	100%

Zone 10A Activities Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Materials & Services	382	165	425	-	(425)	-100.0%	#Error
Interfund Charges	496	207	627	-	(627)	-100.0%	#Error
Special Payments	9	9	7	-	(7)	-100.0%	#Error
Total Zone 10A Activities-45110000	887	381	1,059	-	(1,059)	-100.0%	#Error

Zone 10B Activities Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Materials & Services	15	10	20	10	(10)	-50.0%	1.5%
Interfund Charges	552	616	785	616	(169)	-21.5%	93.2%
Special Payments	35	35	30	35	5	16.7%	5.3%
Total Zone 10B Activities-45120000	602	661	835	661	(174)	-20.8%	100%

Zone 10C Activities Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Materials & Services	80	30	200	-	(200)	-100.0%	#Error
Interfund Charges	1,023	878	1,105	-	(1,105)	-100.0%	#Error
Special Payments	37	37	31	-	(31)	-100.0%	#Error
Total Zone 10C Activities-45130000	1,140	945	1,336	-	(1,336)	-100.0%	#Error

Zone 10D Activities Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Materials & Services	41	21	117	21	(96)	-82.1%	3.3%
Interfund Charges	583	585	790	585	(205)	-25.9%	93.2%
Special Payments	22	22	19	22	3	15.8%	3.5%
Total Zone 10D Activities-45140000	646	628	926	628	(298)	-32.2%	100%

Zone 10E Activities Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Materials & Services	68	23	143	23	(120)	-83.9%	3.4%
Interfund Charges	607	631	837	631	(206)	-24.6%	93.2%
Special Payments	23	23	19	23	4	21.1%	3.4%
Total Zone 10E Activities-45150000	698	677	999	677	(322)	-32.2%	100%

Zone 10F Activities Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Materials & Services	74	28	176	28	(148)	-84.1%	3.3%
Interfund Charges	742	793	1,000	793	(207)	-20.7%	93.2%
Special Payments	30	30	25	30	5	20.0%	3.5%
Total Zone 10F Activities-45160000	846	851	1,201	851	(350)	-29.1%	100%

Zone 10G Activities Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Materials & Services	109	54	398	-	(398)	-100.0%	#Error
Interfund Charges	1,126	1,192	1,389	-	(1,389)	-100.0%	#Error
Special Payments	34	34	29	-	(29)	-100.0%	#Error
Total Zone 10G Activities-45170000	1,269	1,280	1,816	-	(1,816)	-100.0%	#Error

Zone 10H Activities Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Materials & Services	212	75	627	-	(627)	-100.0%	#Error
Interfund Charges	2,272	1,493	1,734	-	(1,734)	-100.0%	#Error
Special Payments	39	39	33	-	(33)	-100.0%	#Error
Total Zone 10H Activities-45180000	2,523	1,607	2,394	-	(2,394)	-100.0%	#Error

Zone 10I Activities Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Materials & Services	66	18	89	18	(71)	-79.8%	.7%
Interfund Charges	329	2,680	554	2,680	2,126	383.8%	98.7%
Special Payments	16	16	14	16	2	14.3%	.6%
Total Zone 10I Activities-45190000	411	2,714	657	2,714	2,057	313.1%	100%

Zone 12 Activities Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Materials & Services	8,880	1,540	6,373	1,540	(4,833)	-75.8%	7.7%
Interfund Charges	21,626	18,340	22,205	18,340	(3,865)	-17.4%	92.0%
Special Payments	58	58	49	58	9	18.4%	.3%
Total Zone 12 Activities-45200000	30,564	19,938	28,627	19,938	(8,689)	-30.4%	100%

Zone 13 Activities Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Materials & Services	1,986	1,734	2,232	1,734	(498)	-22.3%	34.6%
Interfund Charges	4,423	3,234	4,618	3,234	(1,384)	-30.0%	64.4%
Special Payments	50	50	42	50	8	19.0%	1.0%
Total Zone 13 Activities-45210000	6,459	5,018	6,892	5,018	(1,874)	-27.2%	100%

Zone 14 Activities Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Materials & Services	413	294	863	294	(569)	-65.9%	11.0%
Interfund Charges	2,515	2,290	2,664	2,290	(374)	-14.0%	85.8%
Special Payments	85	85	71	85	14	19.7%	3.2%
Total Zone 14 Activities-45220000	3,013	2,669	3,598	2,669	(929)	-25.8%	100%

Zone 15 Activities Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Materials & Services	146	227	403	-	(403)	-100.0%	#Error
Interfund Charges	661	815	1,634	-	(1,634)	-100.0%	#Error
Special Payments	14	14	12	-	(12)	-100.0%	#Error
Total Zone 15 Activities-45230000	821	1,056	2,049	-	(2,049)	-100.0%	#Error

Zone 15B Activities Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Materials & Services	26	41	72	41	(31)	-43.1%	7.6%
Interfund Charges	421	495	712	495	(217)	-30.5%	91.2%
Special Payments	7	7	6	7	1	16.7%	1.3%
Total Zone 15B Activities-45240000	454	543	790	543	(247)	-31.3%	100%

Zone 15C Activities Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Materials & Services	29	41	76	-	(76)	-100.0%	#Error
Interfund Charges	451	886	694	-	(694)	-100.0%	#Error
Special Payments	8	8	7	-	(7)	-100.0%	#Error
Total Zone 15C Activities-45250000	488	935	777	-	(777)	-100.0%	#Error

Zone 16 Activities Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Materials & Services	788	378	1,157	378	(779)	-67.3%	12.1%
Interfund Charges	2,658	2,727	2,474	2,727	253	10.2%	87.3%
Special Payments	18	18	15	18	3	20.0%	.6%
Total Zone 16 Activities-45260000	3,464	3,123	3,646	3,123	(523)	-14.3%	100%

Zone 17A Activities Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Materials & Services	582	236	1,164	236	(928)	-79.7%	3.2%
Interfund Charges	6,390	7,009	7,873	7,009	(864)	-11.0%	95.8%
Special Payments	72	72	61	72	11	18.0%	1.0%
Total Zone 17A Activities-45270000	7,044	7,317	9,098	7,317	(1,781)	-19.6%	100%

Zone 17B Activities Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Materials & Services	143	66	1,312	66	(1,246)	-95.0%	4.0%
Interfund Charges	2,774	1,551	1,824	1,551	(273)	-15.0%	94.5%
Special Payments	24	24	20	24	4	20.0%	1.5%
Total Zone 17B Activities-45280000	2,941	1,641	3,156	1,641	(1,515)	-48.0%	100%

Zone 17C Activities Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Materials & Services	295	143	774	143	(631)	-81.5%	5.0%
Interfund Charges	3,750	2,686	3,543	2,686	(857)	-24.2%	94.1%
Special Payments	26	26	22	26	4	18.2%	.9%
Total Zone 17C Activities-45290000	4,071	2,855	4,339	2,855	(1,484)	-34.2%	100%

Zone 17D Activities Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Materials & Services	134	66	513	66	(447)	-87.1%	2.0%
Interfund Charges	1,715	3,134	2,409	3,134	725	30.1%	96.9%
Special Payments	33	33	28	33	5	17.9%	1.0%
Total Zone 17D Activities-45300000	1,882	3,233	2,950	3,233	283	9.6%	100%

Zone 18 Activities Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Materials & Services	1,152	990	1,288	990	(298)	-23.1%	39.9%
Interfund Charges	2,703	1,454	2,503	1,454	(1,049)	-41.9%	58.5%
Special Payments	40	40	33	40	7	21.2%	1.6%
Total Zone 18 Activities-45310000	3,895	2,484	3,824	2,484	(1,340)	-35.0%	100%

Zone 20A Activities Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Materials & Services	91	41	177	41	(136)	-76.8%	4.8%
Interfund Charges	627	783	943	783	(160)	-17.0%	92.2%
Special Payments	25	25	21	25	4	19.0%	2.9%
Total Zone 20A Activities-45320000	743	849	1,141	849	(292)	-25.6%	100%

Zone 20B Activities Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Materials & Services	126	195	417	195	(222)	-53.2%	14.7%
Interfund Charges	726	1,112	1,275	1,112	(163)	-12.8%	83.6%
Special Payments	23	23	19	23	4	21.1%	1.7%
Total Zone 20B Activities-45330000	875	1,330	1,711	1,330	(381)	-22.3%	100%

Zone 20C Activities Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Materials & Services	67	39	128	-	(128)	-100.0%	#Error
Interfund Charges	708	1,505	926	-	(926)	-100.0%	#Error
Special Payments	12	12	10	-	(10)	-100.0%	#Error
Total Zone 20C Activities-45340000	787	1,556	1,064	-	(1,064)	-100.0%	#Error

Zone 21A Activities Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Materials & Services	911	22	2,390	22	(2,368)	-99.1%	.5%
Interfund Charges	6,080	4,283	5,544	4,283	(1,261)	-22.7%	98.8%
Special Payments	32	32	27	32	5	18.5%	.7%
Total Zone 21A Activities-45350000	7,023	4,337	7,961	4,337	(3,624)	-45.5%	100%

Zone 21B Activities Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Materials & Services	264	151	490	151	(339)	-69.2%	4.9%
Interfund Charges	3,061	2,875	2,474	2,875	401	16.2%	93.4%
Special Payments	53	53	45	53	8	17.8%	1.7%
Total Zone 21B Activities-45360000	3,378	3,079	3,009	3,079	70	2.3%	100%

Zone 21C Activities Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Materials & Services	1,200	571	1,660	-	(1,660)	-100.0%	#Error
Interfund Charges	6,941	6,003	7,857	-	(7,857)	-100.0%	#Error
Special Payments	63	63	53	-	(53)	-100.0%	#Error
Total Zone 21C Activities-45370000	8,204	6,637	9,570	-	(9,570)	-100.0%	#Error

Zone 21D Activities Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Materials & Services	591	275	1,275	-	(1,275)	-100.0%	#Error
Interfund Charges	3,600	2,918	4,642	-	(4,642)	-100.0%	#Error
Special Payments	40	40	67	-	(67)	-100.0%	#Error
Total Zone 21D Activities-45380000	4,231	3,233	5,984	-	(5,984)	-100.0%	#Error

Zone 23 Activities Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Materials & Services	35	52	78	-	(78)	-100.0%	#Error
Interfund Charges	198	1,647	432	-	(432)	-100.0%	#Error
Special Payments	-	-	6	-	(6)	-100.0%	#Error
Total Zone 23 Activities-45390000	233	1,699	516	-	(516)	-100.0%	#Error

Zone 24 Activities Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Materials & Services	1,759	1,188	3,536	1,188	(2,348)	-66.4%	14.0%
Interfund Charges	9,289	7,277	8,528	7,277	(1,251)	-14.7%	85.6%
Special Payments	35	35	30	35	5	16.7%	.4%
Total Zone 24 Activities-45400000	11,083	8,500	12,094	8,500	(3,594)	-29.7%	100%

Zone 25C Activities Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Materials & Services	295	154	584	154	(430)	-73.6%	8.0%
Interfund Charges	1,551	1,744	1,912	1,744	(168)	-8.8%	90.4%
Special Payments	31	31	26	31	5	19.2%	1.6%
Total Zone 25C Activities-45410000	1,877	1,929	2,522	1,929	(593)	-23.5%	100%

Zone 25D Activities Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Materials & Services	299	159	588	159	(429)	-73.0%	9.9%
Interfund Charges	1,762	1,413	1,810	1,413	(397)	-21.9%	88.3%
Special Payments	29	29	24	29	5	20.8%	1.8%
Total Zone 25D Activities-45420000	2,090	1,601	2,422	1,601	(821)	-33.9%	100%

Zone 26 Activities Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Materials & Services	70	164	185	-	(185)	-100.0%	#Error
Interfund Charges	1,192	1,279	1,947	-	(1,947)	-100.0%	#Error
Special Payments	58	58	48	-	(48)	-100.0%	#Error
Total Zone 26 Activities-45430000	1,320	1,501	2,180	-	(2,180)	-100.0%	#Error

Zone 26B Activities Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Materials & Services	234	81	473	81	(392)	-82.9%	3.7%
Interfund Charges	2,005	2,090	1,256	2,090	834	66.4%	94.3%
Special Payments	45	45	38	45	7	18.4%	2.0%
Total Zone 26B Activities-45440000	2,284	2,216	1,767	2,216	449	25.4%	100%

Zone 26C Activities Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Materials & Services	53	44	161	44	(117)	-72.7%	4.4%
Interfund Charges	836	918	1,132	918	(214)	-18.9%	91.8%
Special Payments	38	38	32	38	6	18.8%	3.8%
Total Zone 26C Activities-45450000	927	1,000	1,325	1,000	(325)	-24.5%	100%

Zone 26D Activities Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Materials & Services	148	70	132	-	(132)	-100.0%	#Error
Interfund Charges	974	902	1,949	-	(1,949)	-100.0%	#Error
Special Payments	17	17	14	-	(14)	-100.0%	#Error
Total Zone 26D Activities-45460000	1,139	989	2,095	-	(2,095)	-100.0%	#Error

Zone 27 Activities Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Materials & Services	101	52	281	52	(229)	-81.5%	3.6%
Interfund Charges	1,332	1,347	1,291	1,347	56	4.3%	94.0%
Special Payments	34	34	29	34	5	17.2%	2.4%
Total Zone 27 Activities-45470000	1,467	1,433	1,601	1,433	(168)	-10.5%	100%

Zone 27B Activities Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Materials & Services	340	299	699	299	(400)	-57.2%	10.6%
Interfund Charges	2,132	2,492	2,653	2,492	(161)	-6.1%	88.3%
Special Payments	32	32	27	32	5	18.5%	1.1%
Total Zone 27B Activities-45480000	2,504	2,823	3,379	2,823	(556)	-16.5%	100%

Zone 28 Activities Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Materials & Services	457	191	1,237	191	(1,046)	-84.6%	5.6%
Interfund Charges	3,416	3,093	3,609	3,093	(516)	-14.3%	91.2%
Special Payments	108	108	91	108	17	18.7%	3.2%
Total Zone 28 Activities-45490000	3,981	3,392	4,937	3,392	(1,545)	-31.3%	100%

Zone 28B Activities Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Materials & Services	96	55	258	55	(203)	-78.7%	3.9%
Interfund Charges	1,084	1,309	1,256	1,309	53	4.2%	92.2%
Special Payments	55	55	47	55	8	17.0%	3.9%
Total Zone 28B Activities-45500000	1,235	1,419	1,561	1,419	(142)	-9.1%	100%

Zone 29 Activities Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Materials & Services	379	124	820	124	(696)	-84.9%	2.3%
Interfund Charges	4,327	5,239	5,601	5,239	(362)	-6.5%	96.7%
Special Payments	52	52	43	52	9	20.9%	1.0%
Total Zone 29 Activities-45510000	4,758	5,415	6,464	5,415	(1,049)	-16.2%	100%

Zone 29B Activities Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Materials & Services	263	124	698	124	(574)	-82.2%	4.0%
Interfund Charges	2,993	2,954	3,325	2,954	(371)	-11.2%	95.1%
Special Payments	29	29	24	29	5	20.8%	.9%
Total Zone 29B Activities-45520000	3,285	3,107	4,047	3,107	(940)	-23.2%	100%

Zone 29C Activities Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Materials & Services	123	196	730	196	(534)	-73.2%	15.3%
Interfund Charges	1,371	1,069	1,190	1,069	(121)	-10.2%	83.6%
Special Payments	14	14	12	14	2	16.7%	1.1%
Total Zone 29C Activities-45530000	1,508	1,279	1,932	1,279	(653)	-33.8%	100%

Zone 29D Activities Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Materials & Services	257	119	692	119	(573)	-82.8%	4.2%
Interfund Charges	2,348	2,696	3,032	2,696	(336)	-11.1%	94.9%
Special Payments	26	26	22	26	4	18.2%	.9%
Total Zone 29D Activities-45540000	2,631	2,841	3,746	2,841	(905)	-24.2%	100%

Zone 29E Activities Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Materials & Services	159	81	613	81	(532)	-86.8%	5.9%
Interfund Charges	2,143	1,268	1,580	1,268	(312)	-19.7%	92.8%
Special Payments	18	18	15	18	3	20.0%	1.3%
Total Zone 29E Activities-45550000	2,320	1,367	2,208	1,367	(841)	-38.1%	100%

Zone 30 Activities Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Materials & Services	106	37	225	-	(225)	-100.0%	#Error
Interfund Charges	1,366	3,853	1,683	-	(1,683)	-100.0%	#Error
Special Payments	22	22	19	-	(19)	-100.0%	#Error
Total Zone 30 Activities-45560000	1,494	3,912	1,927	-	(1,927)	-100.0%	#Error

Zone 31A Activities Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Materials & Services	2,939	1,867	3,874	1,867	(2,007)	-51.8%	13.3%
Interfund Charges	9,376	12,090	11,039	12,090	1,051	9.5%	86.2%
Special Payments	69	69	58	69	11	19.0%	.5%
Total Zone 31A Activities-45570000	12,384	14,026	14,971	14,026	(945)	-6.3%	100%

Zone 31B Activities Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Materials & Services	4,792	34	5,874	-	(5,874)	-100.0%	#Error
Interfund Charges	17,791	19,038	21,615	-	(21,615)	-100.0%	#Error
Special Payments	182	182	153	-	(153)	-100.0%	#Error
Total Zone 31B Activities-45580000	22,765	19,254	27,642	-	(27,642)	-100.0%	#Error

Zone 32A Activities Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Materials & Services	581	270	1,193	270	(923)	-77.4%	6.4%
Interfund Charges	4,308	3,896	4,470	3,896	(574)	-12.8%	92.8%
Special Payments	34	34	29	34	5	17.2%	.8%
Total Zone 32A Activities-45590000	4,923	4,200	5,692	4,200	(1,492)	-26.2%	100%

Zone 32B Activities Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Materials & Services	446	163	1,186	163	(1,023)	-86.3%	4.5%
Interfund Charges	3,278	3,436	3,522	3,436	(86)	-2.4%	94.6%
Special Payments	35	35	29	35	6	20.7%	1.0%
Total Zone 32B Activities-45600000	3,759	3,634	4,737	3,634	(1,103)	-23.3%	100%

Zone 33 Activities Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Materials & Services	578	255	1,073	255	(818)	-76.2%	4.9%
Interfund Charges	4,769	4,891	5,020	4,891	(129)	-2.6%	94.2%
Special Payments	45	45	38	45	7	18.4%	.9%
Total Zone 33 Activities-45610000	5,392	5,191	6,131	5,191	(940)	-15.3%	100%

Zone 34 Activities Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Materials & Services	716	300	1,326	300	(1,026)	-77.4%	4.9%
Interfund Charges	6,683	5,689	6,949	5,689	(1,260)	-18.1%	93.8%
Special Payments	75	75	63	75	12	19.0%	1.2%
Total Zone 34 Activities-45620000	7,474	6,064	8,338	6,064	(2,274)	-27.3%	100%

Zone 34B Activities Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Materials & Services	631	308	1,060	-	(1,060)	-100.0%	#Error
Interfund Charges	2,839	2,681	2,786	-	(2,786)	-100.0%	#Error
Special Payments	38	38	32	-	(32)	-100.0%	#Error
Total Zone 34B Activities-45630000	3,508	3,027	3,878	-	(3,878)	-100.0%	#Error

Zone 34C Activities Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Materials & Services	631	308	868	-	(868)	-100.0%	#Error
Interfund Charges	2,839	2,154	1,157	-	(1,157)	-100.0%	#Error
Special Payments	38	38	32	-	(32)	-100.0%	#Error
Total Zone 34C Activities-45640000	3,508	2,500	2,057	-	(2,057)	-100.0%	#Error

Zone 35 Activities Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Materials & Services	216	98	371	98	(273)	-73.6%	4.0%
Interfund Charges	2,001	2,299	2,235	2,299	64	2.9%	93.3%
Special Payments	66	66	56	66	10	17.9%	2.7%
Total Zone 35 Activities-45650000	2,283	2,463	2,662	2,463	(199)	-7.5%	100%

Zone 36A Activities Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Materials & Services	896	213	2,377	213	(2,164)	-91.0%	3.6%
Interfund Charges	5,753	5,616	5,976	5,616	(360)	-6.0%	94.6%
Special Payments	105	105	88	105	17	19.3%	1.8%
Total Zone 36A Activities-45660000	6,754	5,934	8,441	5,934	(2,507)	-29.7%	100%

Zone 36B Activities Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Materials & Services	59	213	226	-	(226)	-100.0%	#Error
Interfund Charges	791	656	909	-	(909)	-100.0%	#Error
Special Payments	7	7	6	-	(6)	-100.0%	#Error
Total Zone 36B Activities-45670000	857	876	1,141	-	(1,141)	-100.0%	#Error

Zone 36C Activities Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Materials & Services	261	120	505	120	(385)	-76.2%	5.3%
Interfund Charges	2,328	2,097	2,480	2,097	(383)	-15.4%	93.2%
Special Payments	34	34	29	34	5	17.2%	1.5%
Total Zone 36C Activities-45680000	2,623	2,251	3,014	2,251	(763)	-25.3%	100%

Zone 37 Activities Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Materials & Services	202	96	551	96	(455)	-82.6%	3.6%
Interfund Charges	2,059	2,528	2,279	2,528	249	10.9%	93.7%
Special Payments	74	74	62	74	12	19.4%	2.7%
Total Zone 37 Activities-45690000	2,335	2,698	2,892	2,698	(194)	-6.7%	100%

Zone 39 Activities Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Materials & Services	529	292	863	292	(571)	-66.2%	11.0%
Interfund Charges	2,675	2,300	3,585	2,300	(1,285)	-35.8%	86.7%
Special Payments	61	61	51	61	10	19.6%	2.3%
Total Zone 39 Activities-45700000	3,265	2,653	4,499	2,653	(1,846)	-41.0%	100%

Zone 40 Activities Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Materials & Services	454	209	1,154	209	(945)	-81.9%	6.0%
Interfund Charges	3,321	3,243	3,525	3,243	(282)	-8.0%	92.4%
Special Payments	58	58	48	58	10	20.8%	1.7%
Total Zone 40 Activities-45710000	3,833	3,510	4,727	3,510	(1,217)	-25.7%	100%

Zone 41 Activities Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Materials & Services	309	141	489	141	(348)	-71.2%	1.3%
Interfund Charges	3,059	10,743	3,325	10,743	7,418	223.1%	98.5%
Special Payments	21	21	18	21	3	16.7%	.2%
Total Zone 41 Activities-45720000	3,389	10,905	3,832	10,905	7,073	184.6%	100%

Zone 43A Activities Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Materials & Services	8,893	3,899	8,795	3,899	(4,896)	-55.7%	9.8%
Interfund Charges	43,670	35,657	41,135	35,657	(5,478)	-13.3%	89.6%
Special Payments	226	226	190	226	36	18.9%	.6%
Total Zone 43A Activities-45730000	52,789	39,782	50,120	39,782	(10,338)	-20.6%	100%

Zone 43B Activities Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Interfund Charges	-	1,896	-	1,896	1,896	#.0%	#.0%
Total Zone 43B Activities-45740000	-	1,896	-	1,896	1,896	#.0%	100%

Zone 43C Activities Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Materials & Services	798	970	5,527	970	(4,557)	-82.4%	6.3%
Interfund Charges	15,352	14,219	15,441	14,219	(1,222)	-7.9%	92.7%
Special Payments	152	152	128	152	24	18.8%	1.0%
Total Zone 43C Activities-45750000	16,302	15,341	21,096	15,341	(5,755)	-27.3%	100%

Zone 43D Activities Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Materials & Services	1,794	380	2,060	380	(1,680)	-81.6%	7.0%
Interfund Charges	5,604	5,010	5,757	5,010	(747)	-13.0%	91.6%
Special Payments	77	77	64	77	13	20.3%	1.4%
Total Zone 43D Activities-45760000	7,475	5,467	7,881	5,467	(2,414)	-30.6%	100%

Zone 43E Activities Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Materials & Services	653	57	127	57	(70)	-55.1%	5.6%
Interfund Charges	778	937	1,013	937	(76)	-7.5%	92.9%
Special Payments	15	15	12	15	3	25.0%	1.5%
Total Zone 43E Activities-45770000	1,446	1,009	1,152	1,009	(143)	-12.4%	100%

Zone 44 Activities Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Materials & Services	173	129	228	-	(228)	-100.0%	#Error
Interfund Charges	3,135	3,631	3,465	-	(3,465)	-100.0%	#Error
Special Payments	7	7	8	-	(8)	-100.0%	#Error
Total Zone 44 Activities-45780000	3,315	3,767	3,701	-	(3,701)	-100.0%	#Error

Zone 45A Activities Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Materials & Services	462	381	1,404	381	(1,023)	-72.9%	5.8%
Interfund Charges	5,870	6,139	6,024	6,139	115	1.9%	93.1%
Special Payments	77	77	64	77	13	20.3%	1.2%
Total Zone 45A Activities-45790000	6,409	6,597	7,492	6,597	(895)	-11.9%	100%

Zone 46 Activities Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Materials & Services	803	500	1,503	500	(1,003)	-66.7%	6.8%
Interfund Charges	7,635	6,799	7,853	6,799	(1,054)	-13.4%	92.2%
Special Payments	75	75	63	75	12	19.0%	1.0%
Total Zone 46 Activities-45800000	8,513	7,374	9,419	7,374	(2,045)	-21.7%	100%

Zone 50 Activities Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Materials & Services	825	40	159	-	(159)	-100.0%	#Error
Interfund Charges	1,570	2,877	1,851	-	(1,851)	-100.0%	#Error
Special Payments	18	18	16	-	(16)	-100.0%	#Error
Total Zone 50 Activities-45810000	2,413	2,935	2,026	-	(2,026)	-100.0%	#Error

Zone 51 Activities Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Materials & Services	353	15	578	15	(563)	-97.4%	4.4%
Interfund Charges	6,157	307	12,602	307	(12,295)	-97.6%	90.3%
Special Payments	18	18	188	18	(170)	-90.4%	5.3%
Total Zone 51 Activities-45820000	6,528	340	13,368	340	(13,028)	-97.5%	100%

Supplemental Law Enforcement Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Materials & Services	90,326	99,657	100,570	103,370	2,800	2.8%	43.2%
Interfund Charges	-	136,000	-	136,000	136,000	#.0%	#.0%
Total Supplemental Law Enforcement-47700000	90,326	235,657	100,570	239,370	138,800	138.0%	100%

Local Law Enforce. Block Grant Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Special Payments	-	34,854	36,625	34,854	(1,771)	-4.8%	100.0%
Total Local Law Enforce. Block Grant-47800000	-	34,854	36,625	34,854	(1,771)	-4.8%	100%

DUI Enforcement& Awareness Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Materials & Services	-	-	7,000	-	(7,000)	-100.0%	#Error
Capital Outlay	-	-	25,000	-	(25,000)	-100.0%	#Error
Total DUI Enforcement& Awareness-47900000	-	-	32,000	-	(32,000)	-100.0%	#Error

Tobacco Law Enforcement Grant Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Salaries & Benefits	-	2,032	-	-		#.0%	#Error
Total Tobacco Law Enforcement Grant-47910000	-	2,032	-	-		#.0%	#Error

OTS-STEP DUI Grant Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Salaries & Benefits	-	-	16,126	-	(16,126)	-100.0%	#Error
Total OTS-STEP DUI Grant-47930000	-	-	16,126	-	(16,126)	-100.0%	#Error

Prop.1B CalOES Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Capital Outlay	58,878	-	38,998	-	(38,998)	-100.0%	#Error
Total Prop.1B CalOES-41105492	58,878	-	38,998	-	(38,998)	-100.0%	#Error

Intermodal Building Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Salaries & Benefits	9,663	8,138	6,925	15,565	8,640	124.8%	14.3%
Materials & Services	30,204	34,771	55,876	53,000	(2,876)	-5.1%	48.7%
Interfund Charges	41,371	37,893	38,944	37,893	(1,051)	-2.7%	34.8%
Special Payments	1,440	1,557	1,855	2,066	211	11.4%	1.9%
Transfer Out	162	244	-	244	244	#.0%	#.0%
Total Intermodal Building-41108060	82,840	82,603	103,600	108,768	5,168	5.0%	100%

Economic Develop Fund U/A Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Materials & Services	1,857	16,312	2,128	16,312	14,184	666.5%	100.0%
Capital Outlay	-	-	154,372	-	(154,372)	-100.0%	.0%
Total Economic Develop Fund U/A-42500000	1,857	16,312	156,500	16,312	(140,188)	-89.6%	100%

NSP3 Program U/A Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Materials & Services	-	2	-	2	2	#.0%	#.0%
Functional Expenses	62,302	-	-	-	-	#.0%	#.0%
Total NSP3 Program U/A-43600000	62,302	2	-	2	2	#.0%	100%

Home DAP Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Materials & Services	2,068	-	4,336	-	(4,336)	-100.0%	.0%
Functional Expenses	-	-	-	427,500	427,500	#.0%	#.0%
Total Home DAP-43800000	2,068	-	4,336	427,500	423,164	9759.3%	100%

CalHome MH Rehab Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Materials & Services	7,428	15	2,500	15	(2,485)	-99.4%	.0%
Interfund Charges	34,250	39,214	31,596	39,214	7,618	24.1%	100.0%
Functional Expenses	108,967	-	1,025	-	(1,025)	-100.0%	.0%
Total CalHome MH Rehab-44004432	150,645	39,229	35,121	39,229	4,108	11.7%	100%

HOME Program Income Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Materials & Services	-	-	4,550	-	(4,550)	-100.0%	.0%
Interfund Charges	-	16,510	33,339	16,510	(16,829)	-50.5%	100.0%
Total HOME Program Income-44004460	-	16,510	37,889	16,510	(21,379)	-56.4%	100%

CalHOME DAP Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Materials & Services	8	-	-	-		#.0%	#Error
Interfund Charges	3,300	-	-	-		#.0%	#Error
Functional Expenses	25,550	-	-	-		#.0%	#Error
Total CalHOME DAP-44004610	28,858	-	-	-		#.0%	#Error

CalHOME OOR Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Materials & Services	12,615	-	-	-		#.0%	#Error
Interfund Charges	54,750	-	-	-		#.0%	#Error
Functional Expenses	249,045	-	-	-		#.0%	#Error
Total CalHOME OOR-44004620	316,410	-	-	-		#.0%	#Error

CalHome Program Income Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Functional Expenses	29,450	-	-	-		#.0%	#Error
Total CalHome Program Income-44004630	29,450	-	-	-		#.0%	#Error

Low/Mod Housing Fund Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Salaries & Benefits	8,180	(45)	-	-		#.0%	#.0%
Materials & Services	52,907	20,358	-	20,358	20,358	#.0%	#.0%
Interfund Charges	-	2,803	2,843	2,803	(40)	-1.4%	10.6%
Functional Expenses	8,437	-	946,000	-	(946,000)	-100.0%	.0%
Special Payments	229	3,354	379	3,354	2,975	785.0%	12.6%
Capital Outlay	5,113	85,432	217,609	-	(217,609)	-100.0%	.0%
Total Low/Mod Housing Fund-40200000	74,866	111,902	1,166,831	26,515	(1,140,316)	-97.7%	100%

AFFORDABLE HOUSING Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Capital Outlay	-	-	-	629,000	629,000	#.0%	#.0%
Total AFFORDABLE HOUSING-40210000	-	-	-	629,000	629,000	#.0%	100%

CFD 2005-1, City-Wide Services Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Materials & Services	6,311	6,530	4,381	6,595	2,214	50.5%	2.1%
Interfund Charges	1,663	326	326	326		.0%	.1%
Transfer Out	500,000	300,000	300,000	300,000		.0%	97.7%
Total CFD 2005-1, City-Wide Services-48000000	507,974	306,856	304,707	306,921	2,214	.7%	100%

CFD 2012-1, Public Service Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Transfer Out	-	-	9,750	-	(9,750)	-100.0%	#Error
Total CFD 2012-1, Public Service-48030000	-	-	9,750	-	(9,750)	-100.0%	#Error

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
CFD 2013-1 Madera Family Apt Category Expenditures							
Transfer Out	27,660	8,280	7,850	10,247	2,397	30.5%	100.0%
Total CFD 2013-1 Madera Family Apt- 48040000	27,660	8,280	7,850	10,247	2,397	30.5%	100%

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
General/Grant Oversight Category Expenditures							
Salaries & Benefits	375,549	459,322	436,085	468,938	32,853	7.5%	92.5%
Materials & Services	8,214	15,666	7,799	6,000	(1,799)	-23.1%	1.2%
Interfund Charges	22,588	32,076	35,822	32,076	(3,746)	-10.5%	6.3%
Total General/Grant Oversight-10211300	406,351	507,064	479,706	507,014	27,308	5.7%	100%

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
CDBG Administrative Costs Category Expenditures							
Materials & Services	4,792	5,195	66,450	10,000	(56,450)	-85.0%	6.1%
Interfund Charges	117,207	126,866	90,000	126,866	36,866	41.0%	77.4%
Functional Expenses	16,950	26,950	-	26,950	26,950	#.0%	#.0%
Total CDBG Administrative Costs-10218000	138,949	159,011	156,450	163,816	7,366	4.7%	100%

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
CDBG Public Services Category Expenditures							
Functional Expenses	15,889	70,328	94,000	163,727	69,727	74.2%	65.2%
Transfer Out	103,503	87,454	30,000	87,454	57,454	191.5%	34.8%
Total CDBG Public Services-10218010	119,392	157,782	124,000	251,181	127,181	102.6%	100%

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
CDBG Public Improvements Category Expenditures							
Functional Expenses	-	-	181,500	-	(181,500)	-100.0%	.0%
Capital Outlay	316,721	563,918	1,141,722	-	(1,141,722)	-100.0%	.0%
Transfer Out	-	-	-	202,798	202,798	#.0%	#.0%
Total CDBG Public Improvements-10218020	316,721	563,918	1,323,222	202,798	(1,120,424)	-84.7%	100%



The City of
MADERA

DEVELOPMENT IMPACT FEES

(40800000)

WATER DEV IMPACT FEE

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Interest						
4162 Interest Income	288	354	275	25	248	177
Total Interest	\$288	\$354	\$275	\$25	\$248	\$177
Gains & Proceeds						
4742 Unrealized Gain/Loss on Invest	(287)	-	-	0	-	-
4751 Realized Gain/Loss Sale of Inv	29	-	-	0	-	-
Total Gains & Proceeds	(\$258)	\$0	\$0	\$0	\$0	\$0
Total Revenues	\$30	\$354	\$275	\$25	\$248	\$177
Capital Outlay						
7050 Construction/Infrastructure	-	-	31,000	0	31,000	-
Total Capital Outlay	\$0	\$0	\$31,000	\$0	\$31,000	\$0
Total Expenses	\$0	\$0	\$31,000	\$0	\$31,000	\$0
Total Water Develop Impact Fee Net Surplus/	\$30	\$354	(\$30,725)	\$25	(\$30,752)	\$177

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Charges for Services						
4051 Commercial Impact Fee	8,120	26,136	28,700	7,669	25,614	12,364
4053 Residential Impact Fee	46,028	46,617	48,700	53,700	52,000	44,843
Total Charges for Services	\$54,148	\$72,753	\$77,400	\$61,369	\$77,614	\$57,207
Interest						
4162 Interest Income	1,418	1,822	1,359	148	1,275	5,200
Total Interest	\$1,418	\$1,822	\$1,359	\$148	\$1,275	\$5,200
Gains & Proceeds						
4742 Unrealized Gain/Loss on Invest	(1,471)	-	-	0	-	-
4751 Realized Gain/Loss Sale of Inv	151	-	-	0	-	-
Total Gains & Proceeds	(\$1,320)	\$0	\$0	\$0	\$0	\$0
Total Revenues	\$54,246	\$74,575	\$78,759	\$61,517	\$78,889	\$62,407
Capital Outlay						
7050 Construction/Infrastructure	56,543	12,692	108,927	0	108,927	231,190
Total Capital Outlay	\$56,543	\$12,692	\$108,927	\$0	\$108,927	\$231,190
Total Expenses	\$56,543	\$12,692	\$108,927	\$0	\$108,927	\$231,190
Total Water Pipe Dev Impact Fee Net Surplus/	(\$2,297)	\$61,883	(\$30,168)	\$61,517	(\$30,038)	(\$168,783)

(40820000)

WATER WELL DEV IMPACT FEE

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Charges for Services						
4051 Commercial Impact Fee	7,619	13,299	14,600	11,200	13,033	9,323
4053 Residential Impact Fee	95,310	88,025	91,800	106,583	103,209	88,837
Total Charges for Services	\$102,929	\$101,324	\$106,400	\$117,783	\$116,242	\$98,160
Interest						
4162 Interest Income	596	862	543	104	603	2,000
Total Interest	\$596	\$862	\$543	\$104	\$603	\$2,000
Gains & Proceeds						
4742 Unrealized Gain/Loss on Invest	(656)	-	-	0	-	-
4751 Realized Gain/Loss Sale of Inv	67	-	-	0	-	-
Total Gains & Proceeds	(\$589)	\$0	\$0	\$0	\$0	\$0
Total Revenues	\$102,936	\$102,186	\$106,943	\$117,887	\$116,845	\$100,160
Total Water Well Impact Fee Net Surplus/	\$102,936	\$102,186	\$106,943	\$117,887	\$116,845	\$100,160

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Charges for Services						
4051 Commercial Impact Fee	43,317	63,141	69,400	49,374	61,878	77,345
4053 Residential Impact Fee	236,156	196,753	204,800	246,697	238,811	216,135
4054 Industrial Impact Fee	-	-	-	154,537	154,537	-
Total Charges for Services	\$279,473	\$259,894	\$274,200	\$450,608	\$455,226	\$293,480
Interest						
4162 Interest Income	4,166	5,377	4,152	373	3,764	2,000
Total Interest	\$4,166	\$5,377	\$4,152	\$373	\$3,764	\$2,000
Gains & Proceeds						
4742 Unrealized Gain/Loss on Invest	(4,312)	-	-	0	-	-
4751 Realized Gain/Loss Sale of Inv	441	-	-	0	-	-
Total Gains & Proceeds	(\$3,871)	\$0	\$0	\$0	\$0	\$0
Total Revenues	\$279,768	\$265,271	\$278,352	\$450,981	\$458,990	\$295,480
Transfer Out						
8200 Transfer Out	225,000	250,000	250,000	229,167	250,000	250,000
Total Transfer Out	\$225,000	\$250,000	\$250,000	\$229,167	\$250,000	\$250,000
Total Expenses	\$225,000	\$250,000	\$250,000	\$229,167	\$250,000	\$250,000
Total Waste Water Dev Impact Fee Net	\$54,768	\$15,271	\$28,352	\$221,814	\$208,990	\$45,480

(40840000)

WESTBERRY ELLIS DEV IMPACT FEE

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Charges for Services						
4051 Commercial Impact Fee	35	2,607	2,800	304	2,554	880
4052 SFR Impact Fee	272	7,356	5,600	9,263	9,263	4,628
4053 Residential Impact Fee	1,632	-	-	0	-	2,085
Total Charges for Services	\$1,939	\$9,963	\$8,400	\$9,567	\$11,817	\$7,593
Interest						
4162 Interest Income	1,337	1,663	1,280	124	1,164	1,000
Total Interest	\$1,337	\$1,663	\$1,280	\$124	\$1,164	\$1,000
Gains & Proceeds						
4742 Unrealized Gain/Loss on Invest	(1,330)	-	-	0	-	-
4751 Realized Gain/Loss Sale of Inv	136	-	-	0	-	-
Total Gains & Proceeds	(\$1,194)	\$0	\$0	\$0	\$0	\$0
Total Revenues	\$2,082	\$11,626	\$9,680	\$9,691	\$12,981	\$8,593
Materials & Services						
6440 Contracted Services	930	69	16	16	-	69
Total Materials & Services	\$930	\$69	\$16	\$16	\$0	\$69
Total Expenses	\$930	\$69	\$16	\$16	\$0	\$69
Total Westberry Ellis Dev Impact Fee Net	\$1,152	\$11,557	\$9,664	\$9,675	\$12,981	\$8,524

(40850000)

RD. 28 SEWER INT DEV IMPACT FEE

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Interest						
4162 Interest Income	159	187	145	13	131	94
Total Interest	\$159	\$187	\$145	\$13	\$131	\$94
Gains & Proceeds						
4742 Unrealized Gain/Loss on Invest	(155)	-	-	0	-	-
4751 Realized Gain/Loss Sale of Inv	16	-	-	0	-	-
Total Gains & Proceeds	(\$139)	\$0	\$0	\$0	\$0	\$0
Total Revenues	\$20	\$187	\$145	\$13	\$131	\$94
Materials & Services						
6440 Contracted Services	1,349	100	23	23	-	100
Total Materials & Services	\$1,349	\$100	\$23	\$23	\$0	\$100
Transfer Out						
8200 Transfer Out	-	-	4,000	3,667	-	-
Total Transfer Out	\$0	\$0	\$4,000	\$3,667	\$0	\$0
Total Expenses	\$1,349	\$100	\$4,023	\$3,690	\$0	\$100
Total Rd 28 Sewer Int Dev Impact Fee Net	(\$1,329)	\$87	(\$3,878)	(\$3,677)	\$131	(\$6)

(40860000)

DEVELOP IMPACT FEE - FIRE

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Charges for Services						
4051 Commercial Impact Fee	2,044	7,174	7,800	6,473	7,030	3,921
4053 Residential Impact Fee	57,084	46,968	48,700	62,789	60,768	50,635
Total Charges for Services	\$59,128	\$54,142	\$56,500	\$69,262	\$67,798	\$54,556
Interest						
4162 Interest Income	11,455	6,293	6,556	16	4,405	1,000
Total Interest	\$11,455	\$6,293	\$6,556	\$16	\$4,405	\$1,000
Gains & Proceeds						
4742 Unrealized Gain/Loss on Invest	(10,788)	-	-	0	-	-
4751 Realized Gain/Loss Sale of Inv	1,104	-	-	0	-	-
Total Gains & Proceeds	(\$9,684)	\$0	\$0	\$0	\$0	\$0
Total Revenues	\$60,899	\$60,435	\$63,056	\$69,278	\$72,203	\$55,556
Capital Outlay						
7000 Vehicles and Equipment	266,389	1,219,481	-	0	-	-
Total Capital Outlay	\$266,389	\$1,219,481	\$0	\$0	\$0	\$0
Total Expenses	\$266,389	\$1,219,481	\$0	\$0	\$0	\$0
Total Develop Impact Fee/Fire Net Surplus/	(\$205,490)	(\$1,159,046)	\$63,056	\$69,278	\$72,203	\$55,556

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Charges for Services						
4051 Commercial Impact Fee	4,088	13,686	15,000	15,356	15,356	7,869
4053 Residential Impact Fee	91,422	75,686	78,400	100,601	97,351	81,357
Total Charges for Services	\$95,510	\$89,372	\$93,400	\$115,957	\$112,707	\$89,226
Interest						
4162 Interest Income	835	672	573	25	470	1,100
Total Interest	\$835	\$672	\$573	\$25	\$470	\$1,100
Gains & Proceeds						
4742 Unrealized Gain/Loss on Invest	(770)	-	-	0	-	-
4751 Realized Gain/Loss Sale of Inv	79	-	-	0	-	-
Total Gains & Proceeds	(\$691)	\$0	\$0	\$0	\$0	\$0
Total Revenues	\$95,654	\$90,044	\$93,973	\$115,982	\$113,177	\$90,326
Materials & Services						
6440 Contracted Services	933	69	16	16	-	69
Total Materials & Services	\$933	\$69	\$16	\$16	\$0	\$69
Transfer Out						
8200 Transfer Out	130,497	125,020	125,020	114,602	125,020	125,020
Total Transfer Out	\$130,497	\$125,020	\$125,020	\$114,602	\$125,020	\$125,020
Total Expenses	\$131,430	\$125,089	\$125,036	\$114,618	\$125,020	\$125,089
Total Develop Impact Fee/Police Net Surplus/	(\$35,776)	(\$35,045)	(\$31,063)	\$1,364	(\$11,843)	(\$34,763)

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Charges for Services						
4060 A.B. 1600 Fees	429,040	383,916	398,900	492,670	476,755	396,560
Total Charges for Services	\$429,040	\$383,916	\$398,900	\$492,670	\$476,755	\$396,560
Interest						
4162 Interest Income	13,875	18,490	14,153	1,398	12,943	13,000
Total Interest	\$13,875	\$18,490	\$14,153	\$1,398	\$12,943	\$13,000
Gains & Proceeds						
4742 Unrealized Gain/Loss on Invest	(14,296)	-	-	0	-	-
4751 Realized Gain/Loss Sale of Inv	1,463	-	-	0	-	-
Total Gains & Proceeds	(\$12,833)	\$0	\$0	\$0	\$0	\$0
Total Revenues	\$430,082	\$402,406	\$413,053	\$494,068	\$489,698	\$409,560
Materials & Services						
6440 Contracted Services	4,722	188	44	44	-	188
Total Materials & Services	\$4,722	\$188	\$44	\$44	\$0	\$188
Capital Outlay						
7030 Facilities And Improvements	21,332	10,420	939,909	37	939,909	-
7050 Construction/Infrastructure	-	10,515	14,485	700	14,485	700,000
Total Capital Outlay	\$21,332	\$20,935	\$954,394	\$737	\$954,394	\$700,000
Transfer Out						
8210 Transfers Out/Debt Service	194,257	194,257	-	0	194,257	194,257
Total Transfer Out	\$194,257	\$194,257	\$0	\$0	\$194,257	\$194,257
Total Expenses	\$220,311	\$215,380	\$954,438	\$781	\$1,148,651	\$894,445
Total Develop Impact Fee/Parks Net Surplus/	\$209,771	\$187,026	(\$541,385)	\$493,287	(\$658,953)	(\$484,885)

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Charges for Services						
4050 Impact Fee	-	-	-	0	-	4,000
4051 Commercial Impact Fee	7,551	25,281	27,800	25,602	25,602	12,232
4053 Residential Impact Fee	54,501	45,090	46,700	59,978	58,036	48,533
4054 Industrial Impact Fee	-	-	-	0	-	2,020
Total Charges for Services	\$62,052	\$70,371	\$74,500	\$85,580	\$83,638	\$66,785
Interest						
4162 Interest Income	3,243	4,649	3,526	354	3,254	5,500
Total Interest	\$3,243	\$4,649	\$3,526	\$354	\$3,254	\$5,500
Gains & Proceeds						
4742 Unrealized Gain/Loss on Invest	(3,359)	-	-	0	-	-
4751 Realized Gain/Loss Sale of Inv	344	-	-	0	-	-
Total Gains & Proceeds	(\$3,015)	\$0	\$0	\$0	\$0	\$0
Total Revenues	\$62,280	\$75,020	\$78,026	\$85,934	\$86,892	\$72,285
Materials & Services						
6440 Contracted Services	1,979	147	34	34	-	147
Total Materials & Services	\$1,979	\$147	\$34	\$34	\$0	\$147
Capital Outlay						
7030 Facilities And Improvements	-	-	4,169	0	4,169	-
Total Capital Outlay	\$0	\$0	\$4,169	\$0	\$4,169	\$0
Total Expenses	\$1,979	\$147	\$4,203	\$34	\$4,169	\$147
Total Develop Imp Fee/Public Works Net	\$60,301	\$74,873	\$73,823	\$85,900	\$82,723	\$72,138

(40910000)

DEVELOP IMPACT FEE PRE AB 1600

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Interest						
4162 Interest Income	-	20	16	1	14	10
Total Interest	\$0	\$20	\$16	\$1	\$14	\$10
Total Revenues	\$0	\$20	\$16	\$1	\$14	\$10
Total Pre AB 1600 Net Surplus/(Deficit)	\$0	\$20	\$16	\$1	\$14	\$10

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Charges for Services						
4051 Commercial Impact Fee	618	2,281	2,500	537	2,235	1,083
4053 Residential Impact Fee	38,644	31,947	33,100	42,575	41,188	34,423
Total Charges for Services	\$39,262	\$34,228	\$35,600	\$43,112	\$43,423	\$35,506
Interest						
4162 Interest Income	7,728	9,795	7,565	704	6,857	7,800
Total Interest	\$7,728	\$9,795	\$7,565	\$704	\$6,857	\$7,800
Gains & Proceeds						
4742 Unrealized Gain/Loss on Invest	(7,772)	-	-	0	-	-
4751 Realized Gain/Loss Sale of Inv	795	-	-	0	-	-
Total Gains & Proceeds	(\$6,977)	\$0	\$0	\$0	\$0	\$0
Total Revenues	\$40,013	\$44,023	\$43,165	\$43,816	\$50,280	\$43,306
Materials & Services						
6440 Contracted Services	5,270	392	91	91	-	392
Total Materials & Services	\$5,270	\$392	\$91	\$91	\$0	\$392
Total Expenses	\$5,270	\$392	\$91	\$91	\$0	\$392
Total General Government Impact Fee Net	\$34,743	\$43,631	\$43,074	\$43,725	\$50,280	\$42,914

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Charges for Services						
4051 Commercial Impact Fee	13,087	48,281	53,100	11,374	47,315	22,915
4053 Residential Impact Fee	160,388	132,828	137,700	176,593	170,885	142,753
4054 Industrial Impact Fee	-	-	-	78,362	78,362	8,057
Total Charges for Services	\$173,475	\$181,109	\$190,800	\$266,329	\$296,562	\$173,725
Interest						
4162 Interest Income	28,470	36,679	28,269	2,653	25,676	20,000
Total Interest	\$28,470	\$36,679	\$28,269	\$2,653	\$25,676	\$20,000
Gains & Proceeds						
4742 Unrealized Gain/Loss on Invest	(28,722)	-	-	0	-	-
4751 Realized Gain/Loss Sale of Inv	2,939	-	-	0	-	-
Total Gains & Proceeds	(\$25,783)	\$0	\$0	\$0	\$0	\$0
Total Revenues	\$176,162	\$217,788	\$219,069	\$268,982	\$322,238	\$193,725
Materials & Services						
6440 Contracted Services	9,079	675	157	157	157	675
Total Materials & Services	\$9,079	\$675	\$157	\$157	\$157	\$675
Capital Outlay						
7050 Construction/Infrastructure	-	-	1,090,000	0	1,090,000	-
Total Capital Outlay	\$0	\$0	\$1,090,000	\$0	\$1,090,000	\$0
Total Expenses	\$9,079	\$675	\$1,090,157	\$157	\$1,090,157	\$675
Total Transportation Impact Fee Net Surplus/	\$167,083	\$217,113	(\$871,088)	\$268,825	(\$767,919)	\$193,050

(40940000)

ADMINISTRATIVE SERVICES

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Charges for Services						
4051 Commercial Impact Fee	1,237	4,562	5,000	1,075	4,471	2,165
4053 Residential Impact Fee	15,823	13,270	13,700	17,488	16,925	13,928
Total Charges for Services	\$17,060	\$17,832	\$18,700	\$18,563	\$21,396	\$16,093
Interest						
4162 Interest Income	103	99	75	7	69	50
Total Interest	\$103	\$99	\$75	\$7	\$69	\$50
Gains & Proceeds						
4742 Unrealized Gain/Loss on Invest	(85)	-	-	0	-	-
4751 Realized Gain/Loss Sale of Inv	9	-	-	0	-	-
Total Gains & Proceeds	(\$76)	\$0	\$0	\$0	\$0	\$0
Total Revenues	\$17,087	\$17,931	\$18,775	\$18,570	\$21,465	\$16,143
Materials & Services						
6440 Contracted Services	8,473	630	147	147	147	630
Total Materials & Services	\$8,473	\$630	\$147	\$147	\$147	\$630
Transfer Out						
8200 Transfer Out	15,000	15,000	15,000	13,750	15,000	15,000
Total Transfer Out	\$15,000	\$15,000	\$15,000	\$13,750	\$15,000	\$15,000
Total Expenses	\$23,473	\$15,630	\$15,147	\$13,897	\$15,147	\$15,630
Total Administrative Services Net Surplus/	(\$6,386)	\$2,301	\$3,628	\$4,673	\$6,318	\$513

(40950000)

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Charges for Services						
4053 Residential Impact Fee	70,019	71,666	75,400	78,371	76,043	66,969
Total Charges for Services	\$70,019	\$71,666	\$75,400	\$78,371	\$76,043	\$66,969
Interest						
4162 Interest Income	905	1,790	1,296	156	1,253	1,000
Total Interest	\$905	\$1,790	\$1,296	\$156	\$1,253	\$1,000
Gains & Proceeds						
4742 Unrealized Gain/Loss on Invest	(1,051)	-	-	0	-	-
4751 Realized Gain/Loss Sale of Inv	108	-	-	0	-	-
Total Gains & Proceeds	(\$943)	\$0	\$0	\$0	\$0	\$0
Total Revenues	\$69,981	\$73,456	\$76,696	\$78,527	\$77,296	\$67,969
Special Payments						
6800 Developer Reimbursement	41,665	-	-	0	-	-
Total Special Payments	\$41,665	\$0	\$0	\$0	\$0	\$0
Capital Outlay						
7050 Construction/Infrastructure	-	-	200,000	0	200,000	-
Total Capital Outlay	\$0	\$0	\$200,000	\$0	\$200,000	\$0
Total Expenses	\$41,665	\$0	\$200,000	\$0	\$200,000	\$0
Total Median Island Net Surplus/(Deficit)	\$28,316	\$73,456	(\$123,304)	\$78,527	(\$122,704)	\$67,969

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Charges for Services						
4050 Impact Fee	251,239	256,739	270,100	281,399	273,030	239,991
Total Charges for Services	\$251,239	\$256,739	\$270,100	\$281,399	\$273,030	\$239,991
Interest						
4162 Interest Income	16,076	21,759	16,568	1,518	15,231	7,000
Total Interest	\$16,076	\$21,759	\$16,568	\$1,518	\$15,231	\$7,000
Gains & Proceeds						
4742 Unrealized Gain/Loss on Invest	(16,377)	-	-	0	-	-
4751 Realized Gain/Loss Sale of Inv	1,676	-	-	0	-	-
Total Gains & Proceeds	(\$14,701)	\$0	\$0	\$0	\$0	\$0
Total Revenues	\$252,614	\$278,498	\$286,668	\$282,917	\$288,261	\$246,991
Materials & Services						
6440 Contracted Services	1,588	118	27	27	-	118
Total Materials & Services	\$1,588	\$118	\$27	\$27	\$0	\$118
Special Payments						
6800 Developer Reimbursement	53,237	-	-	55,623	-	-
Total Special Payments	\$53,237	\$0	\$0	\$55,623	\$0	\$0
Capital Outlay						
7050 Construction/Infrastructure	86	-	1,518,205	1,500	1,518,205	-
Total Capital Outlay	\$86	\$0	\$1,518,205	\$1,500	\$1,518,205	\$0
Total Expenses	\$54,911	\$118	\$1,518,232	\$57,150	\$1,518,205	\$118
Total Arterial/Collector Net Surplus/(Deficit)	\$197,703	\$278,380	(\$1,231,564)	\$225,767	(\$1,229,944)	\$246,873

(40970000)

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Charges for Services						
4050 Impact Fee	42,498	50,579	53,500	47,590	49,568	42,992
Total Charges for Services	\$42,498	\$50,579	\$53,500	\$47,590	\$49,568	\$42,992
Interest						
4162 Interest Income	11,381	12,008	9,800	702	8,406	1,000
Total Interest	\$11,381	\$12,008	\$9,800	\$702	\$8,406	\$1,000
Gains & Proceeds						
4742 Unrealized Gain/Loss on Invest	(11,381)	-	-	0	-	-
4751 Realized Gain/Loss Sale of Inv	1,165	-	-	0	-	-
Total Gains & Proceeds	(\$10,216)	\$0	\$0	\$0	\$0	\$0
Total Revenues	\$43,663	\$62,587	\$63,300	\$48,292	\$57,974	\$43,992
Capital Outlay						
7050 Construction/Infrastructure	21,697	407,301	1,315,303	30,767	1,315,303	143
Total Capital Outlay	\$21,697	\$407,301	\$1,315,303	\$30,767	\$1,315,303	\$143
Total Expenses	\$21,697	\$407,301	\$1,315,303	\$30,767	\$1,315,303	\$143
Total Traffic Signal Net Surplus/(Deficit)	\$21,966	(\$344,714)	(\$1,252,003)	\$17,525	(\$1,257,329)	\$43,849

(40980000)

TRAFFIC SPECIAL IMPACT FEE

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Interest						
4162 Interest Income	1,613	1,976	1,535	139	1,383	2,000
Total Interest	\$1,613	\$1,976	\$1,535	\$139	\$1,383	\$2,000
Gains & Proceeds						
4742 Unrealized Gain/Loss on Invest	(1,605)	-	-	0	-	-
4751 Realized Gain/Loss Sale of Inv	164	-	-	0	-	-
Total Gains & Proceeds	(\$1,441)	\$0	\$0	\$0	\$0	\$0
Total Revenues	\$172	\$1,976	\$1,535	\$139	\$1,383	\$2,000
Materials & Services						
6440 Contracted Services	1,139	85	20	20	-	85
Total Materials & Services	\$1,139	\$85	\$20	\$20	\$0	\$85
Total Expenses	\$1,139	\$85	\$20	\$20	\$0	\$85
Total Traffic Special Impact Fee Net Surplus/	(\$967)	\$1,891	\$1,515	\$119	\$1,383	\$1,915

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Charges for Services						
4051 Commercial Impact Fee	1,093	248	273	1,075	1,085	543
4052 SFR Impact Fee	21,882	15,136	16,600	21,838	21,027	16,929
4055 MFR Impact Fee	94	94	100	94	94	62
Total Charges for Services	\$23,069	\$15,478	\$16,973	\$23,007	\$22,206	\$17,534
Interest						
4162 Interest Income	1,769	2,334	1,800	80	1,634	2,800
Total Interest	\$1,769	\$2,334	\$1,800	\$80	\$1,634	\$2,800
Gains & Proceeds						
4742 Unrealized Gain/Loss on Invest	(1,808)	-	-	0	-	-
4751 Realized Gain/Loss Sale of Inv	185	-	-	0	-	-
Total Gains & Proceeds	(\$1,623)	\$0	\$0	\$0	\$0	\$0
Total Revenues	\$23,215	\$17,812	\$18,773	\$23,087	\$23,840	\$20,334
Capital Outlay						
7030 Facilities And Improvements	-	-	196,680	0	196,680	-
7050 Construction/Infrastructure	2,896	18,277	430,030	212,599	430,030	-
Total Capital Outlay	\$2,896	\$18,277	\$626,710	\$212,599	\$626,710	\$0
Total Expenses	\$2,896	\$18,277	\$626,710	\$212,599	\$626,710	\$0
Total Sewer New Req Net Surplus/(Deficit)	\$20,319	(\$465)	(\$607,937)	(\$189,512)	(\$602,870)	\$20,334

(41000000)

SEWER NW QUAD U/A

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Charges for Services						
4052 SFR Impact Fee	185	5,002	3,800	6,299	6,299	3,147
Total Charges for Services	\$185	\$5,002	\$3,800	\$6,299	\$6,299	\$3,147
Interest						
4162 Interest Income	622	769	592	58	538	600
Total Interest	\$622	\$769	\$592	\$58	\$538	\$600
Gains & Proceeds						
4742 Unrealized Gain/Loss on Invest	(619)	-	-	0	-	-
4751 Realized Gain/Loss Sale of Inv	63	-	-	0	-	-
Total Gains & Proceeds	(\$556)	\$0	\$0	\$0	\$0	\$0
Total Revenues	\$251	\$5,771	\$4,392	\$6,357	\$6,837	\$3,747
Materials & Services						
6440 Contracted Services	437	33	8	8	-	33
Total Materials & Services	\$437	\$33	\$8	\$8	\$0	\$33
Total Expenses	\$437	\$33	\$8	\$8	\$0	\$33
Total Sewer NW Quad U/A Net Surplus/	(\$186)	\$5,738	\$4,384	\$6,349	\$6,837	\$3,714

(41010000)

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Charges for Services						
4051 Commercial Impact Fee	903	12,236	13,400	1,425	11,992	4,380
Total Charges for Services	\$903	\$12,236	\$13,400	\$1,425	\$11,992	\$4,380
Interest						
4162 Interest Income	1,204	1,552	1,185	114	1,087	1,000
Total Interest	\$1,204	\$1,552	\$1,185	\$114	\$1,087	\$1,000
Gains & Proceeds						
4742 Unrealized Gain/Loss on Invest	(1,200)	-	-	0	-	-
4751 Realized Gain/Loss Sale of Inv	123	-	-	0	-	-
Total Gains & Proceeds	(\$1,077)	\$0	\$0	\$0	\$0	\$0
Total Revenues	\$1,030	\$13,788	\$14,585	\$1,539	\$13,079	\$5,380
Capital Outlay						
7050 Construction/Infrastructure	-	-	131,000	0	131,000	-
Total Capital Outlay	\$0	\$0	\$131,000	\$0	\$131,000	\$0
Total Expenses	\$0	\$0	\$131,000	\$0	\$131,000	\$0
Total Sewer NE Quad U/A Net Surplus/(Deficit)	\$1,030	\$13,788	(\$116,415)	\$1,539	(\$117,921)	\$5,380

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Charges for Services						
4052 SFR Impact Fee	3,420	-	-	0	-	4,370
Total Charges for Services	\$3,420	\$0	\$0	\$0	\$0	\$4,370
Interest						
4162 Interest Income	3,436	4,211	3,271	296	2,948	4,000
Total Interest	\$3,436	\$4,211	\$3,271	\$296	\$2,948	\$4,000
Gains & Proceeds						
4742 Unrealized Gain/Loss on Invest	(3,420)	-	-	0	-	-
4751 Realized Gain/Loss Sale of Inv	350	-	-	0	-	-
Total Gains & Proceeds	(\$3,070)	\$0	\$0	\$0	\$0	\$0
Total Revenues	\$3,786	\$4,211	\$3,271	\$296	\$2,948	\$8,370
Materials & Services						
6440 Contracted Services	2,405	179	42	42	-	179
Total Materials & Services	\$2,405	\$179	\$42	\$42	\$0	\$179
Total Expenses	\$2,405	\$179	\$42	\$42	\$0	\$179
Total Sewer SW Quad U/A Net Surplus/	\$1,381	\$4,032	\$3,229	\$254	\$2,948	\$8,191

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Charges for Services						
4051 Commercial Impact Fee	-	-	-	0	-	197
4052 SFR Impact Fee	-	-	-	2,990	3,020	-
Total Charges for Services	\$0	\$0	\$0	\$2,990	\$3,020	\$197
Interest						
4162 Interest Income	1,618	1,982	1,540	142	1,388	1,000
Total Interest	\$1,618	\$1,982	\$1,540	\$142	\$1,388	\$1,000
Gains & Proceeds						
4742 Unrealized Gain/Loss on Invest	(1,610)	-	-	0	-	-
4751 Realized Gain/Loss Sale of Inv	165	-	-	0	-	-
Total Gains & Proceeds	(\$1,445)	\$0	\$0	\$0	\$0	\$0
Total Revenues	\$173	\$1,982	\$1,540	\$3,132	\$4,408	\$1,197
Materials & Services						
6440 Contracted Services	1,143	85	20	20	-	85
Total Materials & Services	\$1,143	\$85	\$20	\$20	\$0	\$85
Capital Outlay						
7050 Construction/Infrastructure	-	-	-	0	-	198,490
Total Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$198,490
Total Expenses	\$1,143	\$85	\$20	\$20	\$0	\$198,575
Total Sewer SE Quad U/A Net Surplus/(Deficit)	(\$970)	\$1,897	\$1,520	\$3,112	\$4,408	(\$197,378)

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Charges for Services						
4050 Impact Fee	-	-	-	972	982	18
4051 Commercial Impact Fee	28,795	70,974	78,000	84,503	85,349	47,344
4052 SFR Impact Fee	174,355	135,876	149,400	170,977	164,184	141,143
4054 Industrial Impact Fee	-	-	-	56,368	56,368	-
4055 MFR Impact Fee	546	546	600	546	546	364
Total Charges for Services	\$203,696	\$207,396	\$228,000	\$313,366	\$307,429	\$188,869
Interest						
4162 Interest Income	6,826	10,749	8,122	816	7,525	5,000
Total Interest	\$6,826	\$10,749	\$8,122	\$816	\$7,525	\$5,000
Gains & Proceeds						
4742 Unrealized Gain/Loss on Invest	(7,262)	-	-	0	-	-
4751 Realized Gain/Loss Sale of Inv	743	-	-	0	-	-
Total Gains & Proceeds	(\$6,519)	\$0	\$0	\$0	\$0	\$0
Total Revenues	\$204,003	\$218,145	\$236,122	\$314,182	\$314,954	\$193,869
Materials & Services						
6440 Contracted Services	3,681	274	64	66	-	274
Total Materials & Services	\$3,681	\$274	\$64	\$66	\$0	\$274
Special Payments						
6800 Developer Reimbursement	-	-	99,628	99,628	99,628	-
Total Special Payments	\$0	\$0	\$99,628	\$99,628	\$99,628	\$0
Capital Outlay						
7050 Construction/Infrastructure	-	-	20,000	0	20,000	-
Total Capital Outlay	\$0	\$0	\$20,000	\$0	\$20,000	\$0
Total Expenses	\$3,681	\$274	\$119,692	\$99,694	\$119,628	\$274
Total Drainage Dev Imp U/A Net Surplus/	\$200,322	\$217,871	\$116,430	\$214,488	\$195,326	\$193,595

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Charges for Services						
4052 SFR Impact Fee	2,028	54,759	42,300	68,956	68,956	34,477
Total Charges for Services	\$2,028	\$54,759	\$42,300	\$68,956	\$68,956	\$34,477
Interest						
4162 Interest Income	4,524	5,628	4,316	443	3,939	4,000
Total Interest	\$4,524	\$5,628	\$4,316	\$443	\$3,939	\$4,000
Gains & Proceeds						
4742 Unrealized Gain/Loss on Invest	(4,507)	-	-	0	-	-
4751 Realized Gain/Loss Sale of Inv	461	-	-	0	-	-
Total Gains & Proceeds	(\$4,046)	\$0	\$0	\$0	\$0	\$0
Total Revenues	\$2,506	\$60,387	\$46,616	\$69,399	\$72,895	\$38,477
Materials & Services						
6440 Contracted Services	983	73	17	17	-	73
Total Materials & Services	\$983	\$73	\$17	\$17	\$0	\$73
Capital Outlay						
7050 Construction/Infrastructure	-	-	140,000	0	140,000	-
Total Capital Outlay	\$0	\$0	\$140,000	\$0	\$140,000	\$0
Total Expenses	\$983	\$73	\$140,017	\$17	\$140,000	\$73
Total Storm Drain NW Quad U/A Net Surplus/	\$1,523	\$60,314	(\$93,401)	\$69,382	(\$67,105)	\$38,404

(41060000)

STORM DRAIN NE QUAD U/A

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Charges for Services						
4051 Commercial Impact Fee	7,514	87,610	96,300	0	85,858	31,708
Total Charges for Services	\$7,514	\$87,610	\$96,300	\$0	\$85,858	\$31,708
Interest						
4162 Interest Income	1,662	2,559	1,840	212	1,791	15,000
Total Interest	\$1,662	\$2,559	\$1,840	\$212	\$1,791	\$15,000
Gains & Proceeds						
4742 Unrealized Gain/Loss on Invest	(1,657)	-	-	0	-	-
4751 Realized Gain/Loss Sale of Inv	170	-	-	0	-	-
Total Gains & Proceeds	(\$1,487)	\$0	\$0	\$0	\$0	\$0
Total Revenues	\$7,689	\$90,169	\$98,140	\$212	\$87,649	\$46,708
Capital Outlay						
7050 Construction/Infrastructure	-	-	180,138	0	180,138	-
Total Capital Outlay	\$0	\$0	\$180,138	\$0	\$180,138	\$0
Total Expenses	\$0	\$0	\$180,138	\$0	\$180,138	\$0
Total Storm Drain NE Quad U/A Net Surplus/	\$7,689	\$90,169	(\$81,998)	\$212	(\$92,489)	\$46,708

(41070000)

STORM DRAIN SW QUAD U/A

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Charges for Services						
4052 SFR Impact Fee	7,500	-	-	0	-	9,583
Total Charges for Services	\$7,500	\$0	\$0	\$0	\$0	\$9,583
Interest						
4162 Interest Income	209	495	309	195	347	100
Total Interest	\$209	\$495	\$309	\$195	\$347	\$100
Total Revenues	\$7,709	\$495	\$309	\$195	\$347	\$9,683
Capital Outlay						
7050 Construction/Infrastructure	-	-	140,000	0	140,000	-
Total Capital Outlay	\$0	\$0	\$140,000	\$0	\$140,000	\$0
Total Expenses	\$0	\$0	\$140,000	\$0	\$140,000	\$0
Total Storm Drain SW Quad U/A Net Surplus/	\$7,709	\$495	(\$139,691)	\$195	(\$139,653)	\$9,683

(41080000)

STORM DRAIN SE QUAD U/A

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Charges for Services						
4051 Commercial Impact Fee	-	-	-	0	-	771
Total Charges for Services	\$0	\$0	\$0	\$0	\$0	\$771
Interest						
4162 Interest Income	3,127	3,763	2,928	264	2,634	3,400
Total Interest	\$3,127	\$3,763	\$2,928	\$264	\$2,634	\$3,400
Gains & Proceeds						
4742 Unrealized Gain/Loss on Invest	(3,116)	-	-	0	-	-
4751 Realized Gain/Loss Sale of Inv	319	-	-	0	-	-
Total Gains & Proceeds	(\$2,797)	\$0	\$0	\$0	\$0	\$0
Total Revenues	\$330	\$3,763	\$2,928	\$264	\$2,634	\$4,171
Materials & Services						
6440 Contracted Services	450	33	8	8	-	33
Total Materials & Services	\$450	\$33	\$8	\$8	\$0	\$33
Capital Outlay						
7030 Facilities And Improvements	-	-	20,000	0	20,000	-
7050 Construction/Infrastructure	10,850	3,400	121,600	0	121,600	6,600
Total Capital Outlay	\$10,850	\$3,400	\$141,600	\$0	\$141,600	\$6,600
Total Expenses	\$11,300	\$3,433	\$141,608	\$8	\$141,600	\$6,633
Total Storm Drain SE Quad U/A Net Surplus/	(\$10,970)	\$330	(\$138,680)	\$256	(\$138,966)	(\$2,462)

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The City of
MADERA

STATE GAS

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
State Grants						
4430 Gas Tax - Section 2105	358,605	363,352	367,795	319,996	356,085	324,493
4431 Gas Tax - Section 2106	129,814	133,970	128,556	115,211	131,291	111,121
4432 Gas Tax - Section 2107	466,703	456,955	480,369	401,036	447,815	387,400
4433 Gas Tax - Section 2107.5	7,500	7,500	7,500	7,500	7,500	6,375
4443 Gas Tax - Section 2103	257,339	221,241	570,384	451,001	451,001	500,502
4444 Gas Tax -RMRA (Rd Maint & Reha	387,211	1,214,447	1,088,400	884,385	1,190,158	387,211
4445 TrafficCongestRelief-LoanRepay	75,124	74,682	74,682	74,670	74,670	75,124
Total State Grants	\$1,682,296	\$2,472,147	\$2,717,686	\$2,253,799	\$2,658,520	\$1,792,226
Total Revenues	\$1,682,296	\$2,472,147	\$2,717,686	\$2,253,799	\$2,658,520	\$1,792,226
Transfer Out						
8200 Transfer Out	1,483,479	975,598	1,629,286	1,493,512	1,493,512	1,568,537
8260 Transfer-Out CIP	-	-	-	0	-	1,100,000
Total Transfer Out	\$1,483,479	\$975,598	\$1,629,286	\$1,493,512	\$1,493,512	\$2,668,537
Total Expenses	\$1,483,479	\$975,598	\$1,629,286	\$1,493,512	\$1,493,512	\$2,668,537
Total Gas Tax - Street Maintenance Net	\$198,817	\$1,496,549	\$1,088,400	\$760,287	\$1,165,008	(\$876,311)

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Federal Grants						
4073 BTA/Bicycle Transp Project	35,350	-	-	0	-	35,350
Total Federal Grants	\$35,350	\$0	\$0	\$0	\$0	\$35,350
Total Revenues	\$35,350	\$0	\$0	\$0	\$0	\$35,350
Capital Outlay						
7050 Construction/Infrastructure	44,600	1,016	458,777	1,788	458,777	-
Total Capital Outlay	\$44,600	\$1,016	\$458,777	\$1,788	\$458,777	\$0
Total Expenses	\$44,600	\$1,016	\$458,777	\$1,788	\$458,777	\$0
Total Bicycle Transportation Act Net Surplus/	(\$9,250)	(\$1,016)	(\$458,777)	(\$1,788)	(\$458,777)	\$35,350

(41305421)

SAFE ROUTE TO SCHOOL - STATE

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Capital Outlay						
7050 Construction/Infrastructure	-	-	1,944	1,944	1,944	-
Total Capital Outlay	\$0	\$0	\$1,944	\$1,944	\$1,944	\$0
Total Expenses	\$0	\$0	\$1,944	\$1,944	\$1,944	\$0
Total Safe Route to School - State Net	\$0	\$0	(\$1,944)	(\$1,944)	(\$1,944)	\$0

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
State Grants						
4448 SJVAPCD-Public Benefit Grnt	6,783	-	-	0	-	6,783
Total State Grants	\$6,783	\$0	\$0	\$0	\$0	\$6,783
Total Revenues	\$6,783	\$0	\$0	\$0	\$0	\$6,783
Capital Outlay						
7050 Construction/Infrastructure	19,500	369	56,793	32,366	56,793	-
Total Capital Outlay	\$19,500	\$369	\$56,793	\$32,366	\$56,793	\$0
Total Expenses	\$19,500	\$369	\$56,793	\$32,366	\$56,793	\$0
Total REMOVE II - SJVAPCD Net Surplus/	(\$12,717)	(\$369)	(\$56,793)	(\$32,366)	(\$56,793)	\$6,783

(41305423)

STIP - UPRR MATCH GRANT

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Capital Outlay						
7050 Construction/Infrastructure	-	-	75,000	0	75,000	-
Total Capital Outlay	\$0	\$0	\$75,000	\$0	\$75,000	\$0
Total Expenses	\$0	\$0	\$75,000	\$0	\$75,000	\$0
Total STIP- UPRR Match Grant Net Surplus/	\$0	\$0	(\$75,000)	\$0	(\$75,000)	\$0

(41305424)

SB1-LPP (LOCAL PARTNERSHIP PRO)

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
State Grants						
4451 SB1-LPP Grant (Local Partnersh	-	217,000	180,000	0	212,660	345,000
Total State Grants	\$0	\$217,000	\$180,000	\$0	\$212,660	\$345,000
Total Revenues	\$0	\$217,000	\$180,000	\$0	\$212,660	\$345,000
Capital Outlay						
7050 Construction/Infrastructure	-	217,000	180,000	180,000	180,000	345,000
Total Capital Outlay	\$0	\$217,000	\$180,000	\$180,000	\$180,000	\$345,000
Total Expenses	\$0	\$217,000	\$180,000	\$180,000	\$180,000	\$345,000
Total SB1-LPP (Local Partnership Pro Net	\$0	\$0	\$0	(\$180,000)	\$32,660	\$0

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
State Grants						
4429 RSTP - Federal Exchange	115,633	1,848,761	797,111	0	1,811,786	791,212
Total State Grants	\$115,633	\$1,848,761	\$797,111	\$0	\$1,811,786	\$791,212
Total Revenues	\$115,633	\$1,848,761	\$797,111	\$0	\$1,811,786	\$791,212
Capital Outlay						
7050 Construction/Infrastructure	76,973	1,483,109	331,162	263,086	331,162	171,013
Total Capital Outlay	\$76,973	\$1,483,109	\$331,162	\$263,086	\$331,162	\$171,013
Total Expenses	\$76,973	\$1,483,109	\$331,162	\$263,086	\$331,162	\$171,013
Total RSTP - Fed Exchange Net Surplus/	\$38,660	\$365,652	\$465,949	(\$263,086)	\$1,480,624	\$620,199

(41500000)

MEASURE A

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Taxes						
4079 Measure A Revenue	-	3,340	-	0	3,273	-
Total Taxes	\$0	\$3,340	\$0	\$0	\$3,273	\$0
Total Revenues	\$0	\$3,340	\$0	\$0	\$3,273	\$0
Capital Outlay						
7050 Construction/Infrastructure	-	-	1,237,000	117,000	1,237,000	-
Total Capital Outlay	\$0	\$0	\$1,237,000	\$117,000	\$1,237,000	\$0
Total Expenses	\$0	\$0	\$1,237,000	\$117,000	\$1,237,000	\$0
Total Measure A Net Surplus/(Deficit)	\$0	\$3,340	(\$1,237,000)	(\$117,000)	(\$1,233,727)	\$0

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Taxes						
4083 Measure T Revenue	772,431	1,503,721	1,030,343	675,389	1,473,647	920,023
Total Taxes	\$772,431	\$1,503,721	\$1,030,343	\$675,389	\$1,473,647	\$920,023
Interest						
4162 Interest Income	80,150	149,338	-	111,417	111,417	74,669
Total Interest	\$80,150	\$149,338	\$0	\$111,417	\$111,417	\$74,669
Total Revenues	\$852,581	\$1,653,059	\$1,030,343	\$786,806	\$1,585,064	\$994,692
Capital Outlay						
7050 Construction/Infrastructure	139,172	854,073	6,570,395	711,573	6,570,395	848,435
Total Capital Outlay	\$139,172	\$854,073	\$6,570,395	\$711,573	\$6,570,395	\$848,435
Transfer Out						
8260 Transfer-Out CIP	-	-	-	0	-	55,405
Total Transfer Out	\$0	\$0	\$0	\$0	\$0	\$55,405
Total Expenses	\$139,172	\$854,073	\$6,570,395	\$711,573	\$6,570,395	\$903,840
Total Measure T - RTP - Rehab/Recons Net	\$713,409	\$798,986	(\$5,540,052)	\$75,233	(\$4,985,331)	\$90,852

(41514480)

MEASURE T REGIONAL STS. PROJ

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Interest						
4162 Interest Income	9,945	17,250	-	12,337	12,337	8,625
Total Interest	\$9,945	\$17,250	\$0	\$12,337	\$12,337	\$8,625
Total Revenues	\$9,945	\$17,250	\$0	\$12,337	\$12,337	\$8,625
Total Meas T Regional Sts.Proj Net Surplus/	\$9,945	\$17,250	\$0	\$12,337	\$12,337	\$8,625

(41520000)

MEASURE T - LTP STREET MAINT

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Taxes						
4083 Measure T Revenue	401,664	781,935	536,421	351,202	766,296	478,412
Total Taxes	\$401,664	\$781,935	\$536,421	\$351,202	\$766,296	\$478,412
Interest						
4162 Interest Income	13,007	28,362	-	20,945	20,945	14,181
Total Interest	\$13,007	\$28,362	\$0	\$20,945	\$20,945	\$14,181
Total Revenues	\$414,671	\$810,297	\$536,421	\$372,147	\$787,241	\$492,593
Capital Outlay						
7050 Construction/Infrastructure	-	-	363,000	323,300	363,000	-
Total Capital Outlay	\$0	\$0	\$363,000	\$323,300	\$363,000	\$0
Transfer Out						
8200 Transfer Out	888,573	253,407	536,421	491,719	491,719	516,374
8260 Transfer-Out CIP	-	-	-	0	-	175,000
Total Transfer Out	\$888,573	\$253,407	\$536,421	\$491,719	\$491,719	\$691,374
Total Expenses	\$888,573	\$253,407	\$899,421	\$815,019	\$854,719	\$691,374
Total Measure T- LTP Street Maint. Net	(\$473,902)	\$556,890	(\$363,000)	(\$442,872)	(\$67,478)	(\$198,781)

(41530000)

MEASURE T - LTP SUPPL STS. MAINT

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Taxes						
4083 Measure T Revenue	270,351	526,302	361,053	236,386	515,776	322,008
Total Taxes	\$270,351	\$526,302	\$361,053	\$236,386	\$515,776	\$322,008
Interest						
4162 Interest Income	2,651	10,953	-	8,788	8,788	5,477
Total Interest	\$2,651	\$10,953	\$0	\$8,788	\$8,788	\$5,477
Total Revenues	\$273,002	\$537,255	\$361,053	\$245,174	\$524,564	\$327,485
Transfer Out						
8200 Transfer Out	551,382	170,563	361,053	330,965	330,965	347,559
Total Transfer Out	\$551,382	\$170,563	\$361,053	\$330,965	\$330,965	\$347,559
Total Expenses	\$551,382	\$170,563	\$361,053	\$330,965	\$330,965	\$347,559
Total Measure T -LTP Suppl Sts.Maint Net	(\$278,380)	\$366,692	\$0	(\$85,791)	\$193,599	(\$20,074)

(41540000)

MEASURE T - LTP ADA COMPLIANCE

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Taxes						
4083 Measure T Revenue	15,449	30,074	20,607	13,508	29,473	18,400
Total Taxes	\$15,449	\$30,074	\$20,607	\$13,508	\$29,473	\$18,400
Interest						
4162 Interest Income	1,040	2,309	-	1,537	1,616	1,155
Total Interest	\$1,040	\$2,309	\$0	\$1,537	\$1,616	\$1,155
Total Revenues	\$16,489	\$32,383	\$20,607	\$15,045	\$31,089	\$19,555
Capital Outlay						
7050 Construction/Infrastructure	1,534	5,385	119,348	19,824	119,348	40,000
Total Capital Outlay	\$1,534	\$5,385	\$119,348	\$19,824	\$119,348	\$40,000
Total Expenses	\$1,534	\$5,385	\$119,348	\$19,824	\$119,348	\$40,000
Total Measure T -LTP ADA Compliance Net	\$14,955	\$26,998	(\$98,741)	(\$4,779)	(\$88,259)	(\$20,445)

(41550000)

MEASURE T - TRANSIT ENHANCEMENT

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Taxes						
4083 Measure T Revenue	56,543	110,068	75,418	49,436	107,866	62,363
Total Taxes	\$56,543	\$110,068	\$75,418	\$49,436	\$107,866	\$62,363
Interest						
4162 Interest Income	2,022	7,169	-	5,108	5,108	3,584
Total Interest	\$2,022	\$7,169	\$0	\$5,108	\$5,108	\$3,584
Total Revenues	\$58,565	\$117,237	\$75,418	\$54,544	\$112,974	\$65,947
Capital Outlay						
7030 Facilities And Improvements	78,976	-	302,996	104,854	302,996	-
Total Capital Outlay	\$78,976	\$0	\$302,996	\$104,854	\$302,996	\$0
Total Expenses	\$78,976	\$0	\$302,996	\$104,854	\$302,996	\$0
Total Measure T -Transit Enhancement Net	(\$20,411)	\$117,237	(\$227,578)	(\$50,310)	(\$190,022)	\$65,947

(41560000)

MEASURE T - TRANSIT ENH/ADA/SR.

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Taxes						
4083 Measure T Revenue	5,253	10,225	7,006	4,593	10,021	6,256
Total Taxes	\$5,253	\$10,225	\$7,006	\$4,593	\$10,021	\$6,256
Interest						
4162 Interest Income	872	1,604	-	1,252	1,252	802
Total Interest	\$872	\$1,604	\$0	\$1,252	\$1,252	\$802
Total Revenues	\$6,125	\$11,829	\$7,006	\$5,845	\$11,273	\$7,058
Capital Outlay						
7030 Facilities And Improvements	5,317	-	26,003	0	26,003	-
Total Capital Outlay	\$5,317	\$0	\$26,003	\$0	\$26,003	\$0
Total Expenses	\$5,317	\$0	\$26,003	\$0	\$26,003	\$0
Total Measure T -Transit Enh/ADA/Sr. Net	\$808	\$11,829	(\$18,997)	\$5,845	(\$14,730)	\$7,058

(41570000)

MEASURE T - ENVIRO ENHAN/BIKE/PE

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Taxes						
4083 Measure T Revenue	61,794	120,298	82,427	54,031	117,892	73,602
Total Taxes	\$61,794	\$120,298	\$82,427	\$54,031	\$117,892	\$73,602
Interest						
4162 Interest Income	3,016	7,229	-	5,584	5,584	3,614
Total Interest	\$3,016	\$7,229	\$0	\$5,584	\$5,584	\$3,614
Total Revenues	\$64,810	\$127,527	\$82,427	\$59,615	\$123,476	\$77,216
Capital Outlay						
7030 Facilities And Improvements	-	-	20,000	0	20,000	-
7050 Construction/Infrastructure	4,796	4,396	512,388	320,709	512,388	15,000
Total Capital Outlay	\$4,796	\$4,396	\$532,388	\$320,709	\$532,388	\$15,000
Total Expenses	\$4,796	\$4,396	\$532,388	\$320,709	\$532,388	\$15,000
Total Measure T-Enviro Enhan/Bike/Pe Net	\$60,014	\$123,131	(\$449,961)	(\$261,094)	(\$408,912)	\$62,216

(41580000)

MEASURE T - LTP - FLEXIBLE

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Interest						
4162 Interest Income	869	1,508	-	1,079	1,079	754
Total Interest	\$869	\$1,508	\$0	\$1,079	\$1,079	\$754
Total Revenues	\$869	\$1,508	\$0	\$1,079	\$1,079	\$754
Capital Outlay						
7050 Construction/Infrastructure	-	-	62,000	672	62,000	-
Total Capital Outlay	\$0	\$0	\$62,000	\$672	\$62,000	\$0
Total Expenses	\$0	\$0	\$62,000	\$672	\$62,000	\$0
Total Measure T -LTP- Flexible Net Surplus/	\$869	\$1,508	(\$62,000)	\$407	(\$60,921)	\$754

(41590000)

MEASURE T - TIER 1 - REGIONAL STRE

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Interest						
4162 Interest Income	928	1,609	-	1,151	1,151	805
Total Interest	\$928	\$1,609	\$0	\$1,151	\$1,151	\$805
Total Revenues	\$928	\$1,609	\$0	\$1,151	\$1,151	\$805
Total Measure T-Tier 1-Regional Stre Net	\$928	\$1,609	\$0	\$1,151	\$1,151	\$805

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The City of
MADERA

BUSINESS IMPROVEMENT DISTRICT

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Licenses & Permits						
4600 Assessments	23,033	23,320	24,000	22,708	22,854	23,033
Total Licenses & Permits	\$23,033	\$23,320	\$24,000	\$22,708	\$22,854	\$23,033
Fines & Forfeiture						
4208 Late Payment/Other Penalty	(201)	-	-	333	-	(201)
Total Fines & Forfeiture	(\$201)	\$0	\$0	\$333	\$0	(\$201)
Interest						
4162 Interest Income	69	-	20	0	-	-
Total Interest	\$69	\$0	\$20	\$0	\$0	\$0
Gains & Proceeds						
4742 Unrealized Gain/Loss on Invest	(68)	-	-	0	-	-
4751 Realized Gain/Loss Sale of Inv	7	-	-	0	-	-
Total Gains & Proceeds	(\$61)	\$0	\$0	\$0	\$0	\$0
Total Revenues	\$22,840	\$23,320	\$24,020	\$23,041	\$22,854	\$22,832
Materials & Services						
6418 Postage / Other Mailing Charge	-	-	131	0	-	-
6440 Contracted Services	20	(197)	-	8	-	(197)
Total Materials & Services	\$20	(\$197)	\$131	\$8	\$0	(\$197)
Interfund Charges						
6904 Interfund Charges - Admin. Ove	3,783	1,389	1,389	1,273	1,389	1,389
Total Interfund Charges	\$3,783	\$1,389	\$1,389	\$1,273	\$1,389	\$1,389
Functional Expenses						
6470 Funding to Outside Agencies	19,312	21,355	22,500	14,223	22,500	21,355
Total Functional Expenses	\$19,312	\$21,355	\$22,500	\$14,223	\$22,500	\$21,355
Total Expenses	\$23,115	\$22,547	\$24,020	\$15,504	\$23,889	\$22,547
Total Madera Downtown BID Net Surplus/	(\$275)	\$773	\$0	\$7,537	(\$1,035)	\$285



The City of
MADERA

PARK DEVELOPMENT

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
State Grants						
4478 Housing Related Parks Prog	-	134,571	-	0	-	-
Total State Grants	\$0	\$134,571	\$0	\$0	\$0	\$0
Total Revenues	\$0	\$134,571	\$0	\$0	\$0	\$0
Capital Outlay						
7030 Facilities And Improvements	-	134,570	-	0	-	-
Total Capital Outlay	\$0	\$134,570	\$0	\$0	\$0	\$0
Total Expenses	\$0	\$134,570	\$0	\$0	\$0	\$0
Total HRPP Grant Net Surplus/(Deficit)	\$0	\$1	\$0	\$0	\$0	\$0

(41096352)

TDP 2014 (TIRE DERIVED PRODUCT)

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Capital Outlay						
7030 Facilities And Improvements	-	-	36,282	0	36,282	-
Total Capital Outlay	\$0	\$0	\$36,282	\$0	\$36,282	\$0
Total Expenses	\$0	\$0	\$36,282	\$0	\$36,282	\$0
Total TDP 2014 (Tire Derived Product Net	\$0	\$0	(\$36,282)	\$0	(\$36,282)	\$0

(41096353)

TDP 2016 (TIRE DERIVED PRODUCT)

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
State Grants						
4479 Tire Derived Product Grant	54,314	-	-	0	-	-
Total State Grants	\$54,314	\$0	\$0	\$0	\$0	\$0
Total Revenues	\$54,314	\$0	\$0	\$0	\$0	\$0
Capital Outlay						
7030 Facilities And Improvements	-	-	150,000	0	150,000	-
Total Capital Outlay	\$0	\$0	\$150,000	\$0	\$150,000	\$0
Total Expenses	\$0	\$0	\$150,000	\$0	\$150,000	\$0
Total TDP 2016 (Tire Derived Product Net	\$54,314	\$0	(\$150,000)	\$0	(\$150,000)	\$0

(41096354)

CHUKCHANSI GRANT

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Capital Outlay						
7030 Facilities And Improvements	-	28,983	23,235	0	23,235	-
Total Capital Outlay	\$0	\$28,983	\$23,235	\$0	\$23,235	\$0
Total Expenses	\$0	\$28,983	\$23,235	\$0	\$23,235	\$0
Total Chukchansi Grant Net Surplus/(Deficit)	\$0	(\$28,983)	(\$23,235)	\$0	(\$23,235)	\$0

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The City of
MADERA

PARKING DISTRICT

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Licenses & Permits						
4600 Assessments	20,848	20,888	21,000	20,215	21,000	24,000
Total Licenses & Permits	\$20,848	\$20,888	\$21,000	\$20,215	\$21,000	\$24,000
Fines & Forfeiture						
4552 Parking Ticket Penalties	10,530	9,090	10,000	10,696	10,696	18,000
Total Fines & Forfeiture	\$10,530	\$9,090	\$10,000	\$10,696	\$10,696	\$18,000
Total Revenues	\$31,378	\$29,978	\$31,000	\$30,911	\$31,696	\$42,000
Salaries & Benefits						
5005 Salaries / Part-time	2,583	-	2,027	1,968	1,968	12,500
5304 Workers Compensation Insurance	230	-	207	201	201	1,189
5305 Medicare Tax- Employer's Share	39	-	31	30	30	188
5307 Deferred Comp/Part-Time	99	-	76	74	74	469
5309 Unemployment Insurance	51	-	61	59	59	210
Total Salaries & Benefits	\$3,002	\$0	\$2,402	\$2,332	\$2,332	\$14,556
Materials & Services						
6401 Gas and Electric Utilities	5,449	5,489	4,562	5,225	6,000	6,000
6411 Advertising/Bids and Notices	-	-	-	0	-	1,000
6416 Office Supplies/Expendable	352	8	400	0	-	1,000
6440 Contracted Services	7,499	13,341	13,000	5,438	13,000	13,000
6441 Contracted Services/ Citations	192	124	199	199	199	124
6442 Audit Fees	-	-	1,000	0	-	-
6518 Other Supplies	1,859	-	1,000	0	-	-
Total Materials & Services	\$15,351	\$18,962	\$20,161	\$10,862	\$19,199	\$21,124
Interfund Charges						
6904 Interfund Charges - Admin. Ove	6,861	2,361	2,361	2,164	2,361	2,361
Total Interfund Charges	\$6,861	\$2,361	\$2,361	\$2,164	\$2,361	\$2,361
Transfer Out						
8200 Transfer Out	7,709	7,709	7,709	0	7,709	7,709
8220 Transfers Out - Insurance Rese	194	305	-	0	305	305
Total Transfer Out	\$7,903	\$8,014	\$7,709	\$0	\$8,014	\$8,014
Total Expenses	\$33,117	\$29,337	\$32,633	\$15,358	\$31,906	\$46,055
Total Parking Dist Operations Net Surplus/	(\$1,739)	\$641	(\$1,633)	\$15,553	(\$210)	(\$4,055)



The City of
MADERA

FEDERAL AID URBAN GRANT

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Federal Grants						
4418 Sustainable Communities Grant	-	20,692	-	198,595	198,595	-
Total Federal Grants	\$0	\$20,692	\$0	\$198,595	\$198,595	\$0
Total Revenues	\$0	\$20,692	\$0	\$198,595	\$198,595	\$0
Materials & Services						
6440 Contracted Services	-	-	166,658	166,658	166,658	-
Total Materials & Services	\$0	\$0	\$166,658	\$166,658	\$166,658	\$0
Capital Outlay						
7050 Construction/Infrastructure	-	48,721	223,951	5,752	223,951	-
Total Capital Outlay	\$0	\$48,721	\$223,951	\$5,752	\$223,951	\$0
Total Expenses	\$0	\$48,721	\$390,609	\$172,410	\$390,609	\$0
Total Sustainable Community Grant Net	\$0	(\$28,029)	(\$390,609)	\$26,185	(\$192,014)	\$0

(41705030)

FAU - PARKS AND PEDESTRIAN PROJ

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Federal Grants						
4422 CMAQ Revenue	48,692	-	-	0	-	275,000
Total Federal Grants	\$48,692	\$0	\$0	\$0	\$0	\$275,000
Total Revenues	\$48,692	\$0	\$0	\$0	\$0	\$275,000
Capital Outlay						
7050 Construction/Infrastructure	-	-	298,000	290,000	298,000	-
Total Capital Outlay	\$0	\$0	\$298,000	\$290,000	\$298,000	\$0
Total Expenses	\$0	\$0	\$298,000	\$290,000	\$298,000	\$0
Total FAU - Parks & Pedestrian Proj Net	\$48,692	\$0	(\$298,000)	(\$290,000)	(\$298,000)	\$275,000

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Federal Grants						
4422 CMAQ Revenue	89,718	209,559	534,000	5,913	205,368	724,900
Total Federal Grants	\$89,718	\$209,559	\$534,000	\$5,913	\$205,368	\$724,900
Total Revenues	\$89,718	\$209,559	\$534,000	\$5,913	\$205,368	\$724,900
Capital Outlay						
7030 Facilities And Improvements	-	-	840,000	0	840,000	-
7050 Construction/Infrastructure	35,709	253,392	1,859,050	748,675	1,859,050	268,600
Total Capital Outlay	\$35,709	\$253,392	\$2,699,050	\$748,675	\$2,699,050	\$268,600
Total Expenses	\$35,709	\$253,392	\$2,699,050	\$748,675	\$2,699,050	\$268,600
Total FAU CMAQ Net Surplus/(Deficit)	\$54,009	(\$43,833)	(\$2,165,050)	(\$742,762)	(\$2,493,682)	\$456,300

(41705080)

HIGHWAY SAFETY IMPROV PROGRAM

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
State Grants						
4493 Highway Safety Improv.Prog	20,415	6,785	176,334	0	6,650	20,415
Total State Grants	\$20,415	\$6,785	\$176,334	\$0	\$6,650	\$20,415
Total Revenues	\$20,415	\$6,785	\$176,334	\$0	\$6,650	\$20,415
Capital Outlay						
7050 Construction/Infrastructure	21,382	17,053	469,821	426,389	469,821	-
Total Capital Outlay	\$21,382	\$17,053	\$469,821	\$426,389	\$469,821	\$0
Total Expenses	\$21,382	\$17,053	\$469,821	\$426,389	\$469,821	\$0
Total Highway Safety Improv Program Net	(\$967)	(\$10,268)	(\$293,487)	(\$426,389)	(\$463,171)	\$20,415

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Federal Grants						
4494 Active Transporation Program	-	-	379,000	0	-	-
Total Federal Grants	\$0	\$0	\$379,000	\$0	\$0	\$0
Total Revenues	\$0	\$0	\$379,000	\$0	\$0	\$0
Capital Outlay						
7050 Construction/Infrastructure	-	-	379,000	368,000	379,000	-
Total Capital Outlay	\$0	\$0	\$379,000	\$368,000	\$379,000	\$0
Total Expenses	\$0	\$0	\$379,000	\$368,000	\$379,000	\$0
Total Active Transportation Program Net	\$0	\$0	\$0	(\$368,000)	(\$379,000)	\$0

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Federal Grants						
4468 Bridge Preventive Maint. BPMP-	17,900	8,725	12,000	0	8,550	20,082
Total Federal Grants	\$17,900	\$8,725	\$12,000	\$0	\$8,550	\$20,082
Total Revenues	\$17,900	\$8,725	\$12,000	\$0	\$8,550	\$20,082
Capital Outlay						
7050 Construction/Infrastructure	7,590	7,976	149,260	11,673	149,260	20,082
Total Capital Outlay	\$7,590	\$7,976	\$149,260	\$11,673	\$149,260	\$20,082
Total Expenses	\$7,590	\$7,976	\$149,260	\$11,673	\$149,260	\$20,082
Total Bridge Preventative Maint.Prog Net	\$10,310	\$749	(\$137,260)	(\$11,673)	(\$140,710)	\$0

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A large, faint, circular seal of the City of Madera is visible in the background. The seal features a central emblem with horizontal lines and a sunburst-like design. The text "The City of MADERA" is prominently displayed in the upper right quadrant of the seal. A circular border at the bottom of the seal contains the text "PROUDLY SERVING RESIDENTS IN" on the left and "INCORPORATED 1907" on the right, separated by a small dot.

The City of
MADERA

LOCAL TRANSPORTATION

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Local Grnt & Donation						
4436 Local Transportation Fund-Sts	657,481	781,210	1,045,511	358,965	765,585	749,919
Total Local Grnt & Donation	\$657,481	\$781,210	\$1,045,511	\$358,965	\$765,585	\$749,919
Total Revenues	\$657,481	\$781,210	\$1,045,511	\$358,965	\$765,585	\$749,919
Materials & Services						
6440 Contracted Services	-	888	-	0	-	888
Total Materials & Services	\$0	\$888	\$0	\$0	\$0	\$888
Capital Outlay						
7025 Software Cost	-	-	3,500	3,352	3,500	-
7030 Facilities And Improvements	-	-	15,000	0	15,000	-
7050 Construction/Infrastructure	169,401	274,098	4,203,271	554,535	4,203,271	294,645
Total Capital Outlay	\$169,401	\$274,098	\$4,221,771	\$557,887	\$4,221,771	\$294,645
Transfer Out						
8200 Transfer Out	488,000	512,000	512,000	469,333	512,000	512,000
Total Transfer Out	\$488,000	\$512,000	\$512,000	\$469,333	\$512,000	\$512,000
Total Expenses	\$657,401	\$786,986	\$4,733,771	\$1,027,220	\$4,733,771	\$807,533
Total Local Transportation- Streets Net	\$80	(\$5,776)	(\$3,688,260)	(\$668,255)	(\$3,968,186)	(\$57,614)

(42005410)

LOCAL TRANSPORTATION - PARKS

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Local Grnt &Donation						
4435 Local Transp. Fund- Parks	32,039	30,675	36,748	13,709	30,062	38,477
Total Local Grnt &Donation	\$32,039	\$30,675	\$36,748	\$13,709	\$30,062	\$38,477
Total Revenues	\$32,039	\$30,675	\$36,748	\$13,709	\$30,062	\$38,477
Capital Outlay						
7030 Facilities And Improvements	21,046	-	125,953	0	125,953	37,000
7050 Construction/Infrastructure	10,993	30,675	149,483	57,514	149,483	-
Total Capital Outlay	\$32,039	\$30,675	\$275,436	\$57,514	\$275,436	\$37,000
Total Expenses	\$32,039	\$30,675	\$275,436	\$57,514	\$275,436	\$37,000
Total Local Transportation- Parks Net Surplus/	\$0	\$0	(\$238,688)	(\$43,805)	(\$245,374)	\$1,477

(42005493)

LOCAL TRANSPORTATION - TRANSIT

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Local Grnt &Donation						
4424 Local Transportation Allocatio	-	41,636	36,000	151,811	153,329	-
Total Local Grnt &Donation	\$0	\$41,636	\$36,000	\$151,811	\$153,329	\$0
Total Revenues	\$0	\$41,636	\$36,000	\$151,811	\$153,329	\$0
Capital Outlay						
7000 Vehicles and Equipment	-	41,636	283,543	235,160	283,543	41,636
Total Capital Outlay	\$0	\$41,636	\$283,543	\$235,160	\$283,543	\$41,636
Total Expenses	\$0	\$41,636	\$283,543	\$235,160	\$283,543	\$41,636
Total Local Transportation- Transit Net	\$0	\$0	(\$247,543)	(\$83,349)	(\$130,214)	(\$41,636)



The City of
MADERA

LANDSCAPING ASSESSMENT

ZONE 1 ACTIVITIES

(45010000)

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
System Development						
4601 Zone Assessments	5,586	4,959	6,050	5,922	5,922	5,586
Total System Development	\$5,586	\$4,959	\$6,050	\$5,922	\$5,922	\$5,586
Total Revenues	\$5,586	\$4,959	\$6,050	\$5,922	\$5,922	\$5,586
Materials & Services						
6401 Gas and Electric Utilities	625	298	307	0	-	298
6440 Contracted Services	-	-	338	0	-	-
6510 Lease and Rent Expense	224	-	224	0	-	-
6532 Maintenance/Other Supplies	-	34	36	0	-	34
Total Materials & Services	\$849	\$332	\$905	\$0	\$0	\$332
Interfund Charges						
6901 Interfund Charges - Parks Main	3,426	3,465	3,675	0	3,465	3,465
6904 Interfund Charges - Admin. Ove	367	392	360	0	392	392
6910 Interfund Charges - Legal Fees	30	32	29	0	32	32
6911 Interfund Charges - Park Admin	777	777	737	0	777	777
6919 Interfund Charges - Finance	80	85	78	0	85	85
Total Interfund Charges	\$4,680	\$4,751	\$4,879	\$0	\$4,751	\$4,751
Special Payments						
6706 Intergovtal Chg-LAZ Admin	275	33	28	0	28	33
Total Special Payments	\$275	\$33	\$28	\$0	\$28	\$33
Total Expenses	\$5,804	\$5,116	\$5,812	\$0	\$4,779	\$5,116
Total Zone 1 Activities Net Surplus/(Deficit)	(\$218)	(\$157)	\$238	\$5,922	\$1,143	\$470

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
System Development						
4601 Zone Assessments	31,669	32,005	31,983	30,356	31,365	31,669
Total System Development	\$31,669	\$32,005	\$31,983	\$30,356	\$31,365	\$31,669
Total Revenues	\$31,669	\$32,005	\$31,983	\$30,356	\$31,365	\$31,669
Materials & Services						
6401 Gas and Electric Utilities	3,034	2,305	2,380	580	2,380	2,305
6440 Contracted Services	-	-	2,880	0	-	-
6510 Lease and Rent Expense	1,117	-	1,117	0	-	-
6532 Maintenance/Other Supplies	682	50	70	0	-	50
Total Materials & Services	\$4,833	\$2,355	\$6,447	\$580	\$2,380	\$2,355
Interfund Charges						
6901 Interfund Charges - Parks Main	17,577	18,779	19,917	0	18,779	18,779
6904 Interfund Charges - Admin. Ove	2,325	2,486	2,262	0	2,486	2,486
6910 Interfund Charges - Legal Fees	188	201	183	0	201	201
6911 Interfund Charges - Park Admin	3,234	3,234	2,279	0	3,234	3,234
6919 Interfund Charges - Finance	505	540	491	0	540	540
Total Interfund Charges	\$23,829	\$25,240	\$25,132	\$0	\$25,240	\$25,240
Special Payments						
6706 Intergovtal Chg-LAZ Admin	-	242	203	0	203	242
Total Special Payments	\$0	\$242	\$203	\$0	\$203	\$242
Total Expenses	\$28,662	\$27,837	\$31,782	\$580	\$27,823	\$27,837
Total Zone 2 Activities Net Surplus/(Deficit)	\$3,007	\$4,168	\$201	\$29,776	\$3,542	\$3,832

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
System Development						
4601 Zone Assessments	7,683	7,972	7,707	7,661	7,813	7,683
Total System Development	\$7,683	\$7,972	\$7,707	\$7,661	\$7,813	\$7,683
Total Revenues	\$7,683	\$7,972	\$7,707	\$7,661	\$7,813	\$7,683
Materials & Services						
6401 Gas and Electric Utilities	1,737	1,120	1,158	455	1,158	1,120
6510 Lease and Rent Expense	352	-	352	0	-	-
6532 Maintenance/Other Supplies	-	56	-	0	-	56
Total Materials & Services	\$2,089	\$1,176	\$1,510	\$455	\$1,158	\$1,176
Interfund Charges						
6901 Interfund Charges - Parks Main	-	5,445	5,775	0	5,445	5,445
6904 Interfund Charges - Admin. Ove	1,246	1,332	1,214	0	1,332	1,332
6910 Interfund Charges - Legal Fees	101	108	98	0	108	108
6911 Interfund Charges - Park Admin	1,506	1,506	1,195	0	1,506	1,506
6919 Interfund Charges - Finance	270	289	263	0	289	289
Total Interfund Charges	\$3,123	\$8,680	\$8,545	\$0	\$8,680	\$8,680
Special Payments						
6706 Intergovtal Chg-LAZ Admin	127	127	107	0	107	127
Total Special Payments	\$127	\$127	\$107	\$0	\$107	\$127
Total Expenses	\$5,339	\$9,983	\$10,162	\$455	\$9,945	\$9,983
Total Zone 3 Activities Net Surplus/(Deficit)	\$2,344	(\$2,011)	(\$2,455)	\$7,206	(\$2,132)	(\$2,300)

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
System Development						
4601 Zone Assessments	17,235	17,630	17,517	16,998	17,277	17,235
Total System Development	\$17,235	\$17,630	\$17,517	\$16,998	\$17,277	\$17,235
Total Revenues	\$17,235	\$17,630	\$17,517	\$16,998	\$17,277	\$17,235
Materials & Services						
6401 Gas and Electric Utilities	1,888	1,220	1,258	120	1,258	1,220
6440 Contracted Services	-	-	3,555	0	-	-
6510 Lease and Rent Expense	375	-	375	0	-	-
6532 Maintenance/Other Supplies	56	56	119	0	-	56
Total Materials & Services	\$2,319	\$1,276	\$5,307	\$120	\$1,258	\$1,276
Interfund Charges						
6901 Interfund Charges - Parks Main	7,720	7,781	8,253	0	7,781	7,781
6904 Interfund Charges - Admin. Ove	1,792	1,916	1,778	0	1,916	1,916
6910 Interfund Charges - Legal Fees	145	155	144	0	155	155
6911 Interfund Charges - Park Admin	2,166	2,166	1,609	0	2,166	2,166
6919 Interfund Charges - Finance	389	416	386	0	416	416
Total Interfund Charges	\$12,212	\$12,434	\$12,170	\$0	\$12,434	\$12,434
Special Payments						
6706 Intergovtal Chg-LAZ Admin	185	185	159	0	159	185
Total Special Payments	\$185	\$185	\$159	\$0	\$159	\$185
Total Expenses	\$14,716	\$13,895	\$17,636	\$120	\$13,851	\$13,895
Total Zone 4 Activities Net Surplus/(Deficit)	\$2,519	\$3,735	(\$119)	\$16,878	\$3,426	\$3,340

(45050000)

ZONE 5 ACTIVITIES

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Interfund Charges						
6911 Interfund Charges - Park Admin	-	2,164	-	0	2,164	-
Total Interfund Charges	\$0	\$2,164	\$0	\$0	\$2,164	\$0
Total Expenses	\$0	\$2,164	\$0	\$0	\$2,164	\$0
Total Zone 5 Activities Net Surplus/(Deficit)	\$0	(\$2,164)	\$0	\$0	(\$2,164)	\$0

ZONE 6A ACTIVITIES

(45060000)

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
System Development						
4601 Zone Assessments	17,442	17,708	17,602	17,331	17,354	17,442
Total System Development	\$17,442	\$17,708	\$17,602	\$17,331	\$17,354	\$17,442
Total Revenues	\$17,442	\$17,708	\$17,602	\$17,331	\$17,354	\$17,442
Materials & Services						
6401 Gas and Electric Utilities	2,546	1,875	1,941	679	1,941	1,875
6440 Contracted Services	1,337	-	5,000	1,500	5,000	-
6510 Lease and Rent Expense	489	-	489	0	-	-
6532 Maintenance/Other Supplies	56	492	119	0	-	492
Total Materials & Services	\$4,428	\$2,367	\$7,549	\$2,179	\$6,941	\$2,367
Interfund Charges						
6901 Interfund Charges - Parks Main	7,652	7,568	8,026	0	7,568	7,568
6904 Interfund Charges - Admin. Ove	817	873	797	0	873	873
6910 Interfund Charges - Legal Fees	66	71	64	0	71	71
6911 Interfund Charges - Park Admin	2,164	1,074	1,608	0	1,074	1,074
6919 Interfund Charges - Finance	177	190	173	0	190	190
Total Interfund Charges	\$10,876	\$9,776	\$10,668	\$0	\$9,776	\$9,776
Special Payments						
6706 Intergovtal Chg-LAZ Admin	81	81	68	0	68	81
Total Special Payments	\$81	\$81	\$68	\$0	\$68	\$81
Total Expenses	\$15,385	\$12,224	\$18,285	\$2,179	\$16,785	\$12,224
Total Zone 6A Activities Net Surplus/(Deficit)	\$2,057	\$5,484	(\$683)	\$15,152	\$569	\$5,218

ZONE 6B ACTIVITIES

(45070000)

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
System Development						
4601 Zone Assessments	8,092	8,036	8,240	7,652	7,875	8,092
Total System Development	\$8,092	\$8,036	\$8,240	\$7,652	\$7,875	\$8,092
Total Revenues	\$8,092	\$8,036	\$8,240	\$7,652	\$7,875	\$8,092
Materials & Services						
6401 Gas and Electric Utilities	865	535	551	0	-	535
6440 Contracted Services	-	-	833	0	-	-
6510 Lease and Rent Expense	242	-	242	0	-	-
6532 Maintenance/Other Supplies	22	785	48	0	-	785
Total Materials & Services	\$1,129	\$1,320	\$1,674	\$0	\$0	\$1,320
Interfund Charges						
6901 Interfund Charges - Parks Main	4,784	4,226	5,028	0	4,226	4,226
6904 Interfund Charges - Admin. Ove	1,017	1,088	992	0	1,088	1,088
6910 Interfund Charges - Legal Fees	82	88	80	0	88	88
6911 Interfund Charges - Park Admin	1,074	999	924	0	999	999
6919 Interfund Charges - Finance	221	236	215	0	236	236
Total Interfund Charges	\$7,178	\$6,637	\$7,239	\$0	\$6,637	\$6,637
Special Payments						
6706 Intergovtal Chg-LAZ Admin	103	103	86	0	86	103
Total Special Payments	\$103	\$103	\$86	\$0	\$86	\$103
Total Expenses	\$8,410	\$8,060	\$8,999	\$0	\$6,723	\$8,060
Total Zone 6B Activities Net Surplus/(Deficit)	(\$318)	(\$24)	(\$759)	\$7,652	\$1,152	\$32

ZONE 7 ACTIVITIES

(45080000)

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
System Development						
4601 Zone Assessments	3,711	3,680	3,472	3,360	3,607	3,711
Total System Development	\$3,711	\$3,680	\$3,472	\$3,360	\$3,607	\$3,711
Total Revenues	\$3,711	\$3,680	\$3,472	\$3,360	\$3,607	\$3,711
Materials & Services						
6401 Gas and Electric Utilities	805	498	513	0	-	-
6510 Lease and Rent Expense	109	-	109	0	-	-
6532 Maintenance/Other Supplies	56	45	118	0	-	-
Total Materials & Services	\$970	\$543	\$740	\$0	\$0	\$0
Interfund Charges						
6901 Interfund Charges - Parks Main	1,581	1,683	1,785	0	1,683	-
6904 Interfund Charges - Admin. Ove	1,024	1,095	998	0	1,095	-
6910 Interfund Charges - Legal Fees	83	89	81	0	89	-
6911 Interfund Charges - Park Admin	999	747	877	0	747	-
6919 Interfund Charges - Finance	222	238	217	0	238	-
Total Interfund Charges	\$3,909	\$3,852	\$3,958	\$0	\$3,852	\$0
Special Payments						
6706 Intergovtal Chg-LAZ Admin	103	-	87	0	87	-
Total Special Payments	\$103	\$0	\$87	\$0	\$87	\$0
Total Expenses	\$4,982	\$4,395	\$4,785	\$0	\$3,939	\$0
Total Zone 7 Activities Net Surplus/(Deficit)	(\$1,271)	(\$715)	(\$1,313)	\$3,360	(\$332)	\$3,711

ZONE 8 ACTIVITIES

(45090000)

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
System Development						
4601 Zone Assessments	4,686	4,621	4,702	4,509	4,528	4,686
Total System Development	\$4,686	\$4,621	\$4,702	\$4,509	\$4,528	\$4,686
Total Revenues	\$4,686	\$4,621	\$4,702	\$4,509	\$4,528	\$4,686
Materials & Services						
6401 Gas and Electric Utilities	1,431	1,102	1,152	696	1,152	1,102
6510 Lease and Rent Expense	109	-	109	0	-	-
6532 Maintenance/Other Supplies	22	22	48	0	-	22
Total Materials & Services	\$1,562	\$1,124	\$1,309	\$696	\$1,152	\$1,124
Interfund Charges						
6901 Interfund Charges - Parks Main	843	495	525	0	495	495
6904 Interfund Charges - Admin. Ove	1,474	1,576	1,435	0	1,576	1,576
6910 Interfund Charges - Legal Fees	119	127	116	0	127	127
6911 Interfund Charges - Park Admin	747	291	719	0	291	291
6919 Interfund Charges - Finance	320	342	312	0	342	342
Total Interfund Charges	\$3,503	\$2,831	\$3,107	\$0	\$2,831	\$2,831
Special Payments						
6706 Intergovtal Chg-LAZ Admin	151	151	127	0	127	151
Total Special Payments	\$151	\$151	\$127	\$0	\$127	\$151
Total Expenses	\$5,216	\$4,106	\$4,543	\$696	\$4,110	\$4,106
Total Zone 8 Activities Net Surplus/(Deficit)	(\$530)	\$515	\$159	\$3,813	\$418	\$580

(45100000)

ZONE 9 ACTIVITIES

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
System Development						
4601 Zone Assessments	2,273	2,217	2,251	2,159	2,173	2,273
Total System Development	\$2,273	\$2,217	\$2,251	\$2,159	\$2,173	\$2,273
Total Revenues	\$2,273	\$2,217	\$2,251	\$2,159	\$2,173	\$2,273
Materials & Services						
6401 Gas and Electric Utilities	234	145	149	0	-	145
6510 Lease and Rent Expense	105	-	105	0	-	-
6532 Maintenance/Other Supplies	34	34	71	0	-	34
Total Materials & Services	\$373	\$179	\$325	\$0	\$0	\$179
Interfund Charges						
6901 Interfund Charges - Parks Main	1,001	1,233	1,307	0	1,233	1,233
6904 Interfund Charges - Admin. Ove	526	562	514	0	562	562
6910 Interfund Charges - Legal Fees	43	45	42	0	45	45
6911 Interfund Charges - Park Admin	291	316	433	0	316	316
6919 Interfund Charges - Finance	114	122	112	0	122	122
Total Interfund Charges	\$1,975	\$2,278	\$2,408	\$0	\$2,278	\$2,278
Special Payments						
6706 Intergovtal Chg-LAZ Admin	50	50	42	0	42	50
Total Special Payments	\$50	\$50	\$42	\$0	\$42	\$50
Total Expenses	\$2,398	\$2,507	\$2,775	\$0	\$2,320	\$2,507
Total Zone 9 Activities Net Surplus/(Deficit)	(\$125)	(\$290)	(\$524)	\$2,159	(\$147)	(\$234)

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
System Development						
4601 Zone Assessments	359	321	321	284	314	359
Total System Development	\$359	\$321	\$321	\$284	\$314	\$359
Total Revenues	\$359	\$321	\$321	\$284	\$314	\$359
Materials & Services						
6401 Gas and Electric Utilities	254	157	162	0	-	-
6440 Contracted Services	-	-	135	0	-	-
6510 Lease and Rent Expense	128	-	128	0	-	-
6532 Maintenance/Other Supplies	-	8	-	0	-	-
Total Materials & Services	\$382	\$165	\$425	\$0	\$0	\$0
Interfund Charges						
6904 Interfund Charges - Admin. Ove	139	148	138	0	148	-
6910 Interfund Charges - Legal Fees	11	12	11	0	12	-
6911 Interfund Charges - Park Admin	316	15	448	0	15	-
6919 Interfund Charges - Finance	30	32	30	0	32	-
Total Interfund Charges	\$496	\$207	\$627	\$0	\$207	\$0
Special Payments						
6706 Intergovtal Chg-LAZ Admin	9	9	7	0	7	-
Total Special Payments	\$9	\$9	\$7	\$0	\$7	\$0
Total Expenses	\$887	\$381	\$1,059	\$0	\$214	\$0
Total Zone 10A Activities Net Surplus/(Deficit)	(\$528)	(\$60)	(\$738)	\$284	\$100	\$359

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
System Development						
4601 Zone Assessments	903	908	915	866	890	903
Total System Development	\$903	\$908	\$915	\$866	\$890	\$903
Total Revenues	\$903	\$908	\$915	\$866	\$890	\$903
Materials & Services						
6401 Gas and Electric Utilities	12	2	2	0	-	2
6440 Contracted Services	-	-	13	0	-	-
6510 Lease and Rent Expense	2	-	2	0	-	-
6532 Maintenance/Other Supplies	1	8	3	0	-	8
Total Materials & Services	\$15	\$10	\$20	\$0	\$0	\$10
Interfund Charges						
6901 Interfund Charges - Parks Main	34	30	32	0	30	30
6904 Interfund Charges - Admin. Ove	388	414	380	0	414	414
6910 Interfund Charges - Legal Fees	31	34	31	0	34	34
6911 Interfund Charges - Park Admin	15	48	260	0	48	48
6919 Interfund Charges - Finance	84	90	82	0	90	90
Total Interfund Charges	\$552	\$616	\$785	\$0	\$616	\$616
Special Payments						
6706 Intergovtal Chg-LAZ Admin	35	35	30	0	30	35
Total Special Payments	\$35	\$35	\$30	\$0	\$30	\$35
Total Expenses	\$602	\$661	\$835	\$0	\$646	\$661
Total Zone 10B Activities Net Surplus/(Deficit)	\$301	\$247	\$80	\$866	\$244	\$242

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
System Development						
4601 Zone Assessments	1,234	1,234	1,234	1,197	1,209	1,234
Total System Development	\$1,234	\$1,234	\$1,234	\$1,197	\$1,209	\$1,234
Total Revenues	\$1,234	\$1,234	\$1,234	\$1,197	\$1,209	\$1,234
Materials & Services						
6401 Gas and Electric Utilities	39	22	23	0	-	-
6440 Contracted Services	-	-	122	0	-	-
6510 Lease and Rent Expense	29	-	29	0	-	-
6532 Maintenance/Other Supplies	12	8	26	0	-	-
Total Materials & Services	\$80	\$30	\$200	\$0	\$0	\$0
Interfund Charges						
6901 Interfund Charges - Parks Main	455	297	315	0	297	-
6904 Interfund Charges - Admin. Ove	401	429	393	0	429	-
6910 Interfund Charges - Legal Fees	32	35	32	0	35	-
6911 Interfund Charges - Park Admin	48	24	280	0	24	-
6919 Interfund Charges - Finance	87	93	85	0	93	-
Total Interfund Charges	\$1,023	\$878	\$1,105	\$0	\$878	\$0
Special Payments						
6706 Intergovtal Chg-LAZ Admin	37	37	31	0	31	-
Total Special Payments	\$37	\$37	\$31	\$0	\$31	\$0
Total Expenses	\$1,140	\$945	\$1,336	\$0	\$909	\$0
Total Zone 10C Activities Net Surplus/(Deficit)	\$94	\$289	(\$102)	\$1,197	\$300	\$1,234

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
System Development						
4601 Zone Assessments	579	579	595	595	595	579
Total System Development	\$579	\$579	\$595	\$595	\$595	\$579
Total Revenues	\$579	\$579	\$595	\$595	\$595	\$579
Materials & Services						
6401 Gas and Electric Utilities	20	13	14	0	-	13
6440 Contracted Services	-	-	73	0	-	-
6510 Lease and Rent Expense	14	-	14	0	-	-
6532 Maintenance/Other Supplies	7	8	16	0	-	8
Total Materials & Services	\$41	\$21	\$117	\$0	\$0	\$21
Interfund Charges						
6901 Interfund Charges - Parks Main	218	178	189	0	178	178
6904 Interfund Charges - Admin. Ove	263	281	259	0	281	281
6910 Interfund Charges - Legal Fees	21	23	21	0	23	23
6911 Interfund Charges - Park Admin	24	42	265	0	42	42
6919 Interfund Charges - Finance	57	61	56	0	61	61
Total Interfund Charges	\$583	\$585	\$790	\$0	\$585	\$585
Special Payments						
6706 Intergovtal Chg-LAZ Admin	22	22	19	0	19	22
Total Special Payments	\$22	\$22	\$19	\$0	\$19	\$22
Total Expenses	\$646	\$628	\$926	\$0	\$604	\$628
Total Zone 10D Activities Net Surplus/(Deficit)	(\$67)	(\$49)	(\$331)	\$595	(\$9)	(\$49)

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
System Development						
4601 Zone Assessments	715	725	884	658	711	715
Total System Development	\$715	\$725	\$884	\$658	\$711	\$715
Total Revenues	\$715	\$725	\$884	\$658	\$711	\$715
Materials & Services						
6401 Gas and Electric Utilities	34	15	16	0	-	15
6440 Contracted Services	-	-	84	0	-	-
6510 Lease and Rent Expense	25	-	25	0	-	-
6532 Maintenance/Other Supplies	9	8	18	0	-	8
Total Materials & Services	\$68	\$23	\$143	\$0	\$0	\$23
Interfund Charges						
6901 Interfund Charges - Parks Main	214	203	216	0	203	203
6904 Interfund Charges - Admin. Ove	270	289	266	0	289	289
6910 Interfund Charges - Legal Fees	22	23	21	0	23	23
6911 Interfund Charges - Park Admin	42	53	276	0	53	53
6919 Interfund Charges - Finance	59	63	58	0	63	63
Total Interfund Charges	\$607	\$631	\$837	\$0	\$631	\$631
Special Payments						
6706 Intergovtal Chg-LAZ Admin	23	23	19	0	19	23
Total Special Payments	\$23	\$23	\$19	\$0	\$19	\$23
Total Expenses	\$698	\$677	\$999	\$0	\$650	\$677
Total Zone 10E Activities Net Surplus/(Deficit)	\$17	\$48	(\$115)	\$658	\$61	\$38

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
System Development						
4601 Zone Assessments	2,151	1,789	1,087	1,113	1,754	2,151
Total System Development	\$2,151	\$1,789	\$1,087	\$1,113	\$1,754	\$2,151
Total Revenues	\$2,151	\$1,789	\$1,087	\$1,113	\$1,754	\$2,151
Materials & Services						
6401 Gas and Electric Utilities	43	20	21	0	-	20
6440 Contracted Services	-	-	111	0	-	-
6510 Lease and Rent Expense	20	-	20	0	-	-
6532 Maintenance/Other Supplies	11	8	24	0	-	8
Total Materials & Services	\$74	\$28	\$176	\$0	\$0	\$28
Interfund Charges						
6901 Interfund Charges - Parks Main	249	269	285	0	269	269
6904 Interfund Charges - Admin. Ove	339	363	333	0	363	363
6910 Interfund Charges - Legal Fees	27	29	27	0	29	29
6911 Interfund Charges - Park Admin	53	53	283	0	53	53
6919 Interfund Charges - Finance	74	79	72	0	79	79
Total Interfund Charges	\$742	\$793	\$1,000	\$0	\$793	\$793
Special Payments						
6706 Intergovtal Chg-LAZ Admin	30	30	25	0	25	30
Total Special Payments	\$30	\$30	\$25	\$0	\$25	\$30
Total Expenses	\$846	\$851	\$1,201	\$0	\$818	\$851
Total Zone 10F Activities Net Surplus/(Deficit)	\$1,305	\$938	(\$114)	\$1,113	\$936	\$1,300

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
System Development						
4601 Zone Assessments	1,196	1,242	1,312	1,299	1,299	1,196
Total System Development	\$1,196	\$1,242	\$1,312	\$1,299	\$1,299	\$1,196
Total Revenues	\$1,196	\$1,242	\$1,312	\$1,299	\$1,299	\$1,196
Materials & Services						
6401 Gas and Electric Utilities	43	46	48	0	-	-
6440 Contracted Services	-	-	255	0	-	-
6510 Lease and Rent Expense	40	-	40	0	-	-
6532 Maintenance/Other Supplies	26	8	55	0	-	-
Total Materials & Services	\$109	\$54	\$398	\$0	\$0	\$0
Interfund Charges						
6901 Interfund Charges - Parks Main	588	594	630	0	594	-
6904 Interfund Charges - Admin. Ove	374	400	366	0	400	-
6910 Interfund Charges - Legal Fees	30	32	30	0	32	-
6911 Interfund Charges - Park Admin	53	79	283	0	79	-
6919 Interfund Charges - Finance	81	87	80	0	87	-
Total Interfund Charges	\$1,126	\$1,192	\$1,389	\$0	\$1,192	\$0
Special Payments						
6706 Intergovtal Chg-LAZ Admin	34	34	29	0	29	-
Total Special Payments	\$34	\$34	\$29	\$0	\$29	\$0
Total Expenses	\$1,269	\$1,280	\$1,816	\$0	\$1,221	\$0
Total Zone 10G Activities Net Surplus/(Deficit)	(\$73)	(\$38)	(\$504)	\$1,299	\$78	\$1,196

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
System Development						
4601 Zone Assessments	1,365	1,514	1,512	1,512	1,512	1,365
Total System Development	\$1,365	\$1,514	\$1,512	\$1,512	\$1,512	\$1,365
Total Revenues	\$1,365	\$1,514	\$1,512	\$1,512	\$1,512	\$1,365
Materials & Services						
6401 Gas and Electric Utilities	63	67	69	0	-	-
6440 Contracted Services	-	-	367	0	-	-
6510 Lease and Rent Expense	112	-	112	0	-	-
6532 Maintenance/Other Supplies	37	8	79	0	-	-
Total Materials & Services	\$212	\$75	\$627	\$0	\$0	\$0
Interfund Charges						
6901 Interfund Charges - Parks Main	1,645	848	899	0	848	-
6904 Interfund Charges - Admin. Ove	422	451	413	0	451	-
6910 Interfund Charges - Legal Fees	34	37	33	0	37	-
6911 Interfund Charges - Park Admin	79	59	299	0	59	-
6919 Interfund Charges - Finance	92	98	90	0	98	-
Total Interfund Charges	\$2,272	\$1,493	\$1,734	\$0	\$1,493	\$0
Special Payments						
6706 Intergovtal Chg-LAZ Admin	39	39	33	0	33	-
Total Special Payments	\$39	\$39	\$33	\$0	\$33	\$0
Total Expenses	\$2,523	\$1,607	\$2,394	\$0	\$1,526	\$0
Total Zone 10H Activities Net Surplus/(Deficit)	(\$1,158)	(\$93)	(\$882)	\$1,512	(\$14)	\$1,365

(45190000)

ZONE 10I ACTIVITIES

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
System Development						
4601 Zone Assessments	886	886	665	664	868	886
Total System Development	\$886	\$886	\$665	\$664	\$868	\$886
Total Revenues	\$886	\$886	\$665	\$664	\$868	\$886
Materials & Services						
6401 Gas and Electric Utilities	48	10	10	0	-	10
6440 Contracted Services	-	-	54	0	-	-
6510 Lease and Rent Expense	13	-	13	0	-	-
6532 Maintenance/Other Supplies	5	8	12	0	-	8
Total Materials & Services	\$66	\$18	\$89	\$0	\$0	\$18
Interfund Charges						
6904 Interfund Charges - Admin. Ove	208	222	205	0	222	222
6910 Interfund Charges - Legal Fees	17	18	17	0	18	18
6911 Interfund Charges - Park Admin	59	2,392	287	0	2,392	2,392
6919 Interfund Charges - Finance	45	48	45	0	48	48
Total Interfund Charges	\$329	\$2,680	\$554	\$0	\$2,680	\$2,680
Special Payments						
6706 Intergovtal Chg-LAZ Admin	16	16	14	0	14	16
Total Special Payments	\$16	\$16	\$14	\$0	\$14	\$16
Total Expenses	\$411	\$2,714	\$657	\$0	\$2,694	\$2,714
Total Zone 10I Activities Net Surplus/(Deficit)	\$475	(\$1,828)	\$8	\$664	(\$1,826)	(\$1,828)

ZONE 12 ACTIVITIES

(45200000)

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
System Development						
4601 Zone Assessments	26,057	26,216	26,024	25,034	25,692	26,057
Total System Development	\$26,057	\$26,216	\$26,024	\$25,034	\$25,692	\$26,057
Total Revenues	\$26,057	\$26,216	\$26,024	\$25,034	\$25,692	\$26,057
Materials & Services						
6401 Gas and Electric Utilities	1,925	1,192	1,228	0	-	1,192
6440 Contracted Services	5,400	-	3,848	0	-	-
6510 Lease and Rent Expense	873	-	873	0	-	-
6532 Maintenance/Other Supplies	682	348	424	423	424	348
Total Materials & Services	\$8,880	\$1,540	\$6,373	\$423	\$424	\$1,540
Interfund Charges						
6901 Interfund Charges - Parks Main	18,452	16,585	19,691	0	16,585	16,585
6904 Interfund Charges - Admin. Ove	602	644	588	0	644	644
6910 Interfund Charges - Legal Fees	49	52	48	0	52	52
6911 Interfund Charges - Park Admin	2,392	919	1,750	0	919	919
6919 Interfund Charges - Finance	131	140	128	0	140	140
Total Interfund Charges	\$21,626	\$18,340	\$22,205	\$0	\$18,340	\$18,340
Special Payments						
6706 Intergovtal Chg-LAZ Admin	58	58	49	0	49	58
Total Special Payments	\$58	\$58	\$49	\$0	\$49	\$58
Total Expenses	\$30,564	\$19,938	\$28,627	\$423	\$18,813	\$19,938
Total Zone 12 Activities Net Surplus/(Deficit)	(\$4,507)	\$6,278	(\$2,603)	\$24,611	\$6,879	\$6,119

ZONE 13 ACTIVITIES

(45210000)

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
System Development						
4601 Zone Assessments	5,736	5,830	5,866	5,391	5,713	5,736
Total System Development	\$5,736	\$5,830	\$5,866	\$5,391	\$5,713	\$5,736
Total Revenues	\$5,736	\$5,830	\$5,866	\$5,391	\$5,713	\$5,736
Materials & Services						
6401 Gas and Electric Utilities	1,811	1,700	1,795	1,140	1,795	1,700
6440 Contracted Services	-	-	225	0	-	-
6510 Lease and Rent Expense	141	-	141	0	-	-
6532 Maintenance/Other Supplies	34	34	71	0	-	34
Total Materials & Services	\$1,986	\$1,734	\$2,232	\$1,140	\$1,795	\$1,734
Interfund Charges						
6901 Interfund Charges - Parks Main	2,821	2,145	3,124	0	2,145	2,145
6904 Interfund Charges - Admin. Ove	526	562	514	0	562	562
6910 Interfund Charges - Legal Fees	43	45	42	0	45	45
6911 Interfund Charges - Park Admin	919	360	826	0	360	360
6919 Interfund Charges - Finance	114	122	112	0	122	122
Total Interfund Charges	\$4,423	\$3,234	\$4,618	\$0	\$3,234	\$3,234
Special Payments						
6706 Intergovtal Chg-LAZ Admin	50	50	42	0	42	50
Total Special Payments	\$50	\$50	\$42	\$0	\$42	\$50
Total Expenses	\$6,459	\$5,018	\$6,892	\$1,140	\$5,071	\$5,018
Total Zone 13 Activities Net Surplus/(Deficit)	(\$723)	\$812	(\$1,026)	\$4,251	\$642	\$718

ZONE 14 ACTIVITIES

(45220000)

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
System Development						
4601 Zone Assessments	3,132	2,951	2,951	2,784	2,892	3,132
Total System Development	\$3,132	\$2,951	\$2,951	\$2,784	\$2,892	\$3,132
Total Revenues	\$3,132	\$2,951	\$2,951	\$2,784	\$2,892	\$3,132
Materials & Services						
6401 Gas and Electric Utilities	290	179	185	0	-	179
6440 Contracted Services	-	-	540	0	-	-
6510 Lease and Rent Expense	109	-	109	0	-	-
6532 Maintenance/Other Supplies	14	115	29	0	-	115
Total Materials & Services	\$413	\$294	\$863	\$0	\$0	\$294
Interfund Charges						
6901 Interfund Charges - Parks Main	1,050	1,047	1,111	0	1,047	1,047
6904 Interfund Charges - Admin. Ove	851	910	830	0	910	910
6910 Interfund Charges - Legal Fees	69	74	67	0	74	74
6911 Interfund Charges - Park Admin	360	61	476	0	61	61
6919 Interfund Charges - Finance	185	198	180	0	198	198
Total Interfund Charges	\$2,515	\$2,290	\$2,664	\$0	\$2,290	\$2,290
Special Payments						
6706 Intergovtal Chg-LAZ Admin	85	85	71	0	71	85
Total Special Payments	\$85	\$85	\$71	\$0	\$71	\$85
Total Expenses	\$3,013	\$2,669	\$3,598	\$0	\$2,361	\$2,669
Total Zone 14 Activities Net Surplus/(Deficit)	\$119	\$282	(\$647)	\$2,784	\$531	\$463

ZONE 15 ACTIVITIES

(45230000)

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
System Development						
4601 Zone Assessments	1,020	3,595	3,595	3,501	3,523	1,020
Total System Development	\$1,020	\$3,595	\$3,595	\$3,501	\$3,523	\$1,020
Total Revenues	\$1,020	\$3,595	\$3,595	\$3,501	\$3,523	\$1,020
Materials & Services						
6401 Gas and Electric Utilities	-	216	229	0	-	-
6510 Lease and Rent Expense	121	-	121	0	-	-
6532 Maintenance/Other Supplies	25	11	53	0	-	-
Total Materials & Services	\$146	\$227	\$403	\$0	\$0	\$0
Interfund Charges						
6901 Interfund Charges - Parks Main	357	495	1,106	0	495	-
6904 Interfund Charges - Admin. Ove	187	200	185	0	200	-
6910 Interfund Charges - Legal Fees	15	16	15	0	16	-
6911 Interfund Charges - Park Admin	61	61	288	0	61	-
6919 Interfund Charges - Finance	41	43	40	0	43	-
Total Interfund Charges	\$661	\$815	\$1,634	\$0	\$815	\$0
Special Payments						
6706 Intergovtal Chg-LAZ Admin	14	14	12	0	12	-
Total Special Payments	\$14	\$14	\$12	\$0	\$12	\$0
Total Expenses	\$821	\$1,056	\$2,049	\$0	\$827	\$0
Total Zone 15 Activities Net Surplus/(Deficit)	\$199	\$2,539	\$1,546	\$3,501	\$2,696	\$1,020

(45240000)

ZONE 15B ACTIVITIES

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
System Development						
4601 Zone Assessments	280	280	280	266	274	280
Total System Development	\$280	\$280	\$280	\$266	\$274	\$280
Total Revenues	\$280	\$280	\$280	\$266	\$274	\$280
Materials & Services						
6401 Gas and Electric Utilities	-	30	31	0	-	30
6510 Lease and Rent Expense	13	-	13	0	-	-
6532 Maintenance/Other Supplies	13	11	28	0	-	11
Total Materials & Services	\$26	\$41	\$72	\$0	\$0	\$41
Interfund Charges						
6901 Interfund Charges - Parks Main	198	261	263	0	261	261
6904 Interfund Charges - Admin. Ove	125	133	124	0	133	133
6910 Interfund Charges - Legal Fees	10	11	10	0	11	11
6911 Interfund Charges - Park Admin	61	61	288	0	61	61
6919 Interfund Charges - Finance	27	29	27	0	29	29
Total Interfund Charges	\$421	\$495	\$712	\$0	\$495	\$495
Special Payments						
6706 Intergovtal Chg-LAZ Admin	7	7	6	0	6	7
Total Special Payments	\$7	\$7	\$6	\$0	\$6	\$7
Total Expenses	\$454	\$543	\$790	\$0	\$501	\$543
Total Zone 15B Activities Net Surplus/(Deficit)	(\$174)	(\$263)	(\$510)	\$266	(\$227)	(\$263)

(45250000)

ZONE 15C ACTIVITIES

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
System Development						
4601 Zone Assessments	580	609	636	607	607	580
Total System Development	\$580	\$609	\$636	\$607	\$607	\$580
Total Revenues	\$580	\$609	\$636	\$607	\$607	\$580
Materials & Services						
6401 Gas and Electric Utilities	-	30	31	0	-	-
6510 Lease and Rent Expense	14	-	14	0	-	-
6532 Maintenance/Other Supplies	15	11	31	0	-	-
Total Materials & Services	\$29	\$41	\$76	\$0	\$0	\$0
Interfund Charges						
6901 Interfund Charges - Parks Main	218	287	236	0	287	-
6904 Interfund Charges - Admin. Ove	132	141	131	0	141	-
6910 Interfund Charges - Legal Fees	11	11	11	0	11	-
6911 Interfund Charges - Park Admin	61	416	288	0	416	-
6919 Interfund Charges - Finance	29	31	28	0	31	-
Total Interfund Charges	\$451	\$886	\$694	\$0	\$886	\$0
Special Payments						
6706 Intergovtal Chg-LAZ Admin	8	8	7	0	7	-
Total Special Payments	\$8	\$8	\$7	\$0	\$7	\$0
Total Expenses	\$488	\$935	\$777	\$0	\$893	\$0
Total Zone 15C Activities Net Surplus/(Deficit)	\$92	(\$326)	(\$141)	\$607	(\$286)	\$580

ZONE 16 ACTIVITIES

(45260000)

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
System Development						
4601 Zone Assessments	4,360	4,360	4,360	4,360	4,360	4,360
Total System Development	\$4,360	\$4,360	\$4,360	\$4,360	\$4,360	\$4,360
Total Revenues	\$4,360	\$4,360	\$4,360	\$4,360	\$4,360	\$4,360
Materials & Services						
6401 Gas and Electric Utilities	629	361	371	242	371	361
6510 Lease and Rent Expense	128	-	128	0	-	-
6532 Maintenance/Other Supplies	31	17	658	0	-	17
Total Materials & Services	\$788	\$378	\$1,157	\$242	\$371	\$378
Interfund Charges						
6901 Interfund Charges - Parks Main	1,954	1,980	1,680	0	1,980	1,980
6904 Interfund Charges - Admin. Ove	222	237	218	0	237	237
6910 Interfund Charges - Legal Fees	18	19	18	0	19	19
6911 Interfund Charges - Park Admin	416	440	511	0	440	440
6919 Interfund Charges - Finance	48	51	47	0	51	51
Total Interfund Charges	\$2,658	\$2,727	\$2,474	\$0	\$2,727	\$2,727
Special Payments						
6706 Intergovtal Chg-LAZ Admin	18	18	15	0	15	18
Total Special Payments	\$18	\$18	\$15	\$0	\$15	\$18
Total Expenses	\$3,464	\$3,123	\$3,646	\$242	\$3,113	\$3,123
Total Zone 16 Activities Net Surplus/(Deficit)	\$896	\$1,237	\$714	\$4,118	\$1,247	\$1,237

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
System Development						
4601 Zone Assessments	5,900	5,940	5,962	5,828	5,828	5,900
Total System Development	\$5,900	\$5,940	\$5,962	\$5,828	\$5,828	\$5,900
Total Revenues	\$5,900	\$5,940	\$5,962	\$5,828	\$5,828	\$5,900
Materials & Services						
6401 Gas and Electric Utilities	354	219	226	0	-	219
6440 Contracted Services	-	-	675	0	-	-
6510 Lease and Rent Expense	196	-	196	0	-	-
6532 Maintenance/Other Supplies	32	17	67	0	-	17
Total Materials & Services	\$582	\$236	\$1,164	\$0	\$0	\$236
Interfund Charges						
6901 Interfund Charges - Parks Main	4,998	5,894	6,418	0	5,894	5,894
6904 Interfund Charges - Admin. Ove	734	784	716	0	784	784
6910 Interfund Charges - Legal Fees	59	63	58	0	63	63
6911 Interfund Charges - Park Admin	440	98	526	0	98	98
6919 Interfund Charges - Finance	159	170	155	0	170	170
Total Interfund Charges	\$6,390	\$7,009	\$7,873	\$0	\$7,009	\$7,009
Special Payments						
6706 Intergovtal Chg-LAZ Admin	72	72	61	0	61	72
Total Special Payments	\$72	\$72	\$61	\$0	\$61	\$72
Total Expenses	\$7,044	\$7,317	\$9,098	\$0	\$7,070	\$7,317
Total Zone 17A Activities Net Surplus/(Deficit)	(\$1,144)	(\$1,377)	(\$3,136)	\$5,828	(\$1,242)	(\$1,417)

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
System Development						
4601 Zone Assessments	2,700	2,700	2,700	2,700	2,700	2,700
Total System Development	\$2,700	\$2,700	\$2,700	\$2,700	\$2,700	\$2,700
Total Revenues	\$2,700	\$2,700	\$2,700	\$2,700	\$2,700	\$2,700
Materials & Services						
6401 Gas and Electric Utilities	79	49	50	0	-	49
6440 Contracted Services	-	-	1,193	0	-	-
6510 Lease and Rent Expense	59	-	59	0	-	-
6532 Maintenance/Other Supplies	5	17	10	0	-	17
Total Materials & Services	\$143	\$66	\$1,312	\$0	\$0	\$66
Interfund Charges						
6901 Interfund Charges - Parks Main	2,317	915	1,160	0	915	915
6904 Interfund Charges - Admin. Ove	277	296	272	0	296	296
6910 Interfund Charges - Legal Fees	22	24	22	0	24	24
6911 Interfund Charges - Park Admin	98	252	311	0	252	252
6919 Interfund Charges - Finance	60	64	59	0	64	64
Total Interfund Charges	\$2,774	\$1,551	\$1,824	\$0	\$1,551	\$1,551
Special Payments						
6706 Intergovtal Chg-LAZ Admin	24	24	20	0	20	24
Total Special Payments	\$24	\$24	\$20	\$0	\$20	\$24
Total Expenses	\$2,941	\$1,641	\$3,156	\$0	\$1,571	\$1,641
Total Zone 17B Activities Net Surplus/(Deficit)	(\$241)	\$1,059	(\$456)	\$2,700	\$1,129	\$1,059

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
System Development						
4601 Zone Assessments	3,039	3,039	3,040	2,909	2,979	3,039
Total System Development	\$3,039	\$3,039	\$3,040	\$2,909	\$2,979	\$3,039
Total Revenues	\$3,039	\$3,039	\$3,040	\$2,909	\$2,979	\$3,039
Materials & Services						
6401 Gas and Electric Utilities	203	126	129	0	-	126
6440 Contracted Services	-	-	540	0	-	-
6510 Lease and Rent Expense	80	-	80	0	-	-
6532 Maintenance/Other Supplies	12	17	25	0	-	17
Total Materials & Services	\$295	\$143	\$774	\$0	\$0	\$143
Interfund Charges						
6901 Interfund Charges - Parks Main	3,111	2,175	2,756	0	2,175	2,175
6904 Interfund Charges - Admin. Ove	298	318	292	0	318	318
6910 Interfund Charges - Legal Fees	24	26	24	0	26	26
6911 Interfund Charges - Park Admin	252	98	408	0	98	98
6919 Interfund Charges - Finance	65	69	63	0	69	69
Total Interfund Charges	\$3,750	\$2,686	\$3,543	\$0	\$2,686	\$2,686
Special Payments						
6706 Intergovtal Chg-LAZ Admin	26	26	22	0	22	26
Total Special Payments	\$26	\$26	\$22	\$0	\$22	\$26
Total Expenses	\$4,071	\$2,855	\$4,339	\$0	\$2,708	\$2,855
Total Zone 17C Activities Net Surplus/(Deficit)	(\$1,032)	\$184	(\$1,299)	\$2,909	\$271	\$184

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
System Development						
4601 Zone Assessments	1,734	1,747	1,803	1,683	1,712	1,734
Total System Development	\$1,734	\$1,747	\$1,803	\$1,683	\$1,712	\$1,734
Total Revenues	\$1,734	\$1,747	\$1,803	\$1,683	\$1,712	\$1,734
Materials & Services						
6401 Gas and Electric Utilities	79	49	50	0	-	49
6440 Contracted Services	-	-	400	0	-	-
6510 Lease and Rent Expense	48	-	48	0	-	-
6532 Maintenance/Other Supplies	7	17	15	0	-	17
Total Materials & Services	\$134	\$66	\$513	\$0	\$0	\$66
Interfund Charges						
6901 Interfund Charges - Parks Main	1,140	1,287	1,631	0	1,287	1,287
6904 Interfund Charges - Admin. Ove	367	392	360	0	392	392
6910 Interfund Charges - Legal Fees	30	32	29	0	32	32
6911 Interfund Charges - Park Admin	98	1,338	311	0	1,338	1,338
6919 Interfund Charges - Finance	80	85	78	0	85	85
Total Interfund Charges	\$1,715	\$3,134	\$2,409	\$0	\$3,134	\$3,134
Special Payments						
6706 Intergovtal Chg-LAZ Admin	33	33	28	0	28	33
Total Special Payments	\$33	\$33	\$28	\$0	\$28	\$33
Total Expenses	\$1,882	\$3,233	\$2,950	\$0	\$3,162	\$3,233
Total Zone 17D Activities Net Surplus/(Deficit)	(\$148)	(\$1,486)	(\$1,147)	\$1,683	(\$1,450)	(\$1,499)

ZONE 18 ACTIVITIES

(45310000)

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
System Development						
4601 Zone Assessments	4,134	4,134	4,134	4,058	4,058	4,134
Total System Development	\$4,134	\$4,134	\$4,134	\$4,058	\$4,058	\$4,134
Total Revenues	\$4,134	\$4,134	\$4,134	\$4,058	\$4,058	\$4,134
Materials & Services						
6401 Gas and Electric Utilities	1,077	256	264	0	-	256
6440 Contracted Services	-	-	923	0	-	-
6510 Lease and Rent Expense	53	-	53	0	-	-
6532 Maintenance/Other Supplies	22	734	48	0	-	734
Total Materials & Services	\$1,152	\$990	\$1,288	\$0	\$0	\$990
Interfund Charges						
6901 Interfund Charges - Parks Main	808	820	869	0	820	820
6904 Interfund Charges - Admin. Ove	429	459	420	0	459	459
6910 Interfund Charges - Legal Fees	35	37	34	0	37	37
6911 Interfund Charges - Park Admin	1,338	38	1,089	0	38	38
6919 Interfund Charges - Finance	93	100	91	0	100	100
Total Interfund Charges	\$2,703	\$1,454	\$2,503	\$0	\$1,454	\$1,454
Special Payments						
6706 Intergovtal Chg-LAZ Admin	40	40	33	0	33	40
Total Special Payments	\$40	\$40	\$33	\$0	\$33	\$40
Total Expenses	\$3,895	\$2,484	\$3,824	\$0	\$1,487	\$2,484
Total Zone 18 Activities Net Surplus/(Deficit)	\$239	\$1,650	\$310	\$4,058	\$2,571	\$1,650

ZONE 20A ACTIVITIES

(45320000)

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
System Development						
4601 Zone Assessments	1,295	1,321	1,321	1,399	1,399	1,295
Total System Development	\$1,295	\$1,321	\$1,321	\$1,399	\$1,399	\$1,295
Total Revenues	\$1,295	\$1,321	\$1,321	\$1,399	\$1,399	\$1,295
Materials & Services						
6401 Gas and Electric Utilities	31	19	20	0	-	19
6440 Contracted Services	-	-	68	0	-	-
6510 Lease and Rent Expense	33	-	33	0	-	-
6532 Maintenance/Other Supplies	27	22	56	0	-	22
Total Materials & Services	\$91	\$41	\$177	\$0	\$0	\$41
Interfund Charges						
6901 Interfund Charges - Parks Main	211	287	298	0	287	287
6904 Interfund Charges - Admin. Ove	291	311	286	0	311	311
6910 Interfund Charges - Legal Fees	24	25	23	0	25	25
6911 Interfund Charges - Park Admin	38	93	274	0	93	93
6919 Interfund Charges - Finance	63	67	62	0	67	67
Total Interfund Charges	\$627	\$783	\$943	\$0	\$783	\$783
Special Payments						
6706 Intergovtal Chg-LAZ Admin	25	25	21	0	21	25
Total Special Payments	\$25	\$25	\$21	\$0	\$21	\$25
Total Expenses	\$743	\$849	\$1,141	\$0	\$804	\$849
Total Zone 20A Activities Net Surplus/(Deficit)	\$552	\$472	\$180	\$1,399	\$595	\$446

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Materials & Services						
6401 Gas and Electric Utilities	75	178	179	109	179	178
6440 Contracted Services	-	-	180	0	-	-
6510 Lease and Rent Expense	45	-	45	0	-	-
6532 Maintenance/Other Supplies	6	17	13	0	-	17
Total Materials & Services	\$126	\$195	\$417	\$109	\$179	\$195
Interfund Charges						
6901 Interfund Charges - Parks Main	282	704	621	0	704	704
6904 Interfund Charges - Admin. Ove	270	289	266	0	289	289
6910 Interfund Charges - Legal Fees	22	23	21	0	23	23
6911 Interfund Charges - Park Admin	93	33	309	0	33	33
6919 Interfund Charges - Finance	59	63	58	0	63	63
Total Interfund Charges	\$726	\$1,112	\$1,275	\$0	\$1,112	\$1,112
Special Payments						
6706 Intergovt'l Chg-LAZ Admin	23	23	19	0	19	23
Total Special Payments	\$23	\$23	\$19	\$0	\$19	\$23
Total Expenses	\$875	\$1,330	\$1,711	\$109	\$1,310	\$1,330
Total Zone 20B Activities Net Surplus/(Deficit)	(\$875)	(\$1,330)	(\$1,711)	(\$109)	(\$1,310)	(\$1,330)

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
System Development						
4601 Zone Assessments	1,210	1,355	1,087	1,053	1,328	1,210
Total System Development	\$1,210	\$1,355	\$1,087	\$1,053	\$1,328	\$1,210
Total Revenues	\$1,210	\$1,355	\$1,087	\$1,053	\$1,328	\$1,210
Materials & Services						
6401 Gas and Electric Utilities	27	17	17	0	-	-
6440 Contracted Services	-	-	68	0	-	-
6510 Lease and Rent Expense	36	-	36	0	-	-
6532 Maintenance/Other Supplies	4	22	7	0	-	-
Total Materials & Services	\$67	\$39	\$128	\$0	\$0	\$0
Interfund Charges						
6901 Interfund Charges - Parks Main	460	457	441	0	457	-
6904 Interfund Charges - Admin. Ove	166	178	165	0	178	-
6910 Interfund Charges - Legal Fees	13	14	13	0	14	-
6911 Interfund Charges - Park Admin	33	817	271	0	817	-
6919 Interfund Charges - Finance	36	39	36	0	39	-
Total Interfund Charges	\$708	\$1,505	\$926	\$0	\$1,505	\$0
Special Payments						
6706 Intergovtal Chg-LAZ Admin	12	12	10	0	10	-
Total Special Payments	\$12	\$12	\$10	\$0	\$10	\$0
Total Expenses	\$787	\$1,556	\$1,064	\$0	\$1,515	\$0
Total Zone 20C Activities Net Surplus/(Deficit)	\$423	(\$201)	\$23	\$1,053	(\$187)	\$1,210

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Materials & Services						
6401 Gas and Electric Utilities	658	-	419	0	-	-
6440 Contracted Services	-	-	1,710	0	-	-
6510 Lease and Rent Expense	246	-	246	0	-	-
6532 Maintenance/Other Supplies	7	22	15	0	-	22
Total Materials & Services	\$911	\$22	\$2,390	\$0	\$0	\$22
Interfund Charges						
6901 Interfund Charges - Parks Main	4,796	3,549	4,323	0	3,549	3,549
6904 Interfund Charges - Admin. Ove	360	385	353	0	385	385
6910 Interfund Charges - Legal Fees	29	31	29	0	31	31
6911 Interfund Charges - Park Admin	817	234	762	0	234	234
6919 Interfund Charges - Finance	78	84	77	0	84	84
Total Interfund Charges	\$6,080	\$4,283	\$5,544	\$0	\$4,283	\$4,283
Special Payments						
6706 Intergovt'l Chg-LAZ Admin	32	32	27	0	27	32
Total Special Payments	\$32	\$32	\$27	\$0	\$27	\$32
Total Expenses	\$7,023	\$4,337	\$7,961	\$0	\$4,310	\$4,337
Total Zone 21A Activities Net Surplus/(Deficit)	(\$7,023)	(\$4,337)	(\$7,961)	\$0	(\$4,310)	(\$4,337)

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
System Development						
4601 Zone Assessments	2,852	2,968	2,968	2,838	2,909	2,852
Total System Development	\$2,852	\$2,968	\$2,968	\$2,838	\$2,909	\$2,852
Total Revenues	\$2,852	\$2,968	\$2,968	\$2,838	\$2,909	\$2,852
Materials & Services						
6401 Gas and Electric Utilities	189	117	120	0	-	117
6440 Contracted Services	-	-	293	0	-	-
6510 Lease and Rent Expense	73	-	73	0	-	-
6532 Maintenance/Other Supplies	2	34	4	0	-	34
Total Materials & Services	\$264	\$151	\$490	\$0	\$0	\$151
Interfund Charges						
6901 Interfund Charges - Parks Main	2,108	1,029	1,375	0	1,029	1,029
6904 Interfund Charges - Admin. Ove	554	592	541	0	592	592
6910 Interfund Charges - Legal Fees	45	48	44	0	48	48
6911 Interfund Charges - Park Admin	234	1,078	397	0	1,078	1,078
6919 Interfund Charges - Finance	120	128	117	0	128	128
Total Interfund Charges	\$3,061	\$2,875	\$2,474	\$0	\$2,875	\$2,875
Special Payments						
6706 Intergovtal Chg-LAZ Admin	53	53	45	0	45	53
Total Special Payments	\$53	\$53	\$45	\$0	\$45	\$53
Total Expenses	\$3,378	\$3,079	\$3,009	\$0	\$2,920	\$3,079
Total Zone 21B Activities Net Surplus/(Deficit)	(\$526)	(\$111)	(\$41)	\$2,838	(\$11)	(\$227)

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
System Development						
4601 Zone Assessments	-	9,869	4,935	4,791	9,672	-
Total System Development	\$0	\$9,869	\$4,935	\$4,791	\$9,672	\$0
Total Revenues	\$0	\$9,869	\$4,935	\$4,791	\$9,672	\$0
Materials & Services						
6401 Gas and Electric Utilities	868	537	553	0	-	-
6440 Contracted Services	-	-	765	0	-	-
6510 Lease and Rent Expense	323	-	323	0	-	-
6532 Maintenance/Other Supplies	9	34	19	0	-	-
Total Materials & Services	\$1,200	\$571	\$1,660	\$0	\$0	\$0
Interfund Charges						
6901 Interfund Charges - Parks Main	5,018	4,570	6,107	0	4,570	-
6904 Interfund Charges - Admin. Ove	651	696	635	0	696	-
6910 Interfund Charges - Legal Fees	53	56	51	0	56	-
6911 Interfund Charges - Park Admin	1,078	530	926	0	530	-
6919 Interfund Charges - Finance	141	151	138	0	151	-
Total Interfund Charges	\$6,941	\$6,003	\$7,857	\$0	\$6,003	\$0
Special Payments						
6706 Intergovtal Chg-LAZ Admin	63	63	53	0	53	-
Total Special Payments	\$63	\$63	\$53	\$0	\$53	\$0
Total Expenses	\$8,204	\$6,637	\$9,570	\$0	\$6,056	\$0
Total Zone 21C Activities Net Surplus/(Deficit)	(\$8,204)	\$3,232	(\$4,635)	\$4,791	\$3,616	\$0

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
System Development						
4601 Zone Assessments	12,085	12,690	3,173	3,114	12,436	12,085
Total System Development	\$12,085	\$12,690	\$3,173	\$3,114	\$12,436	\$12,085
Total Revenues	\$12,085	\$12,690	\$3,173	\$3,114	\$12,436	\$12,085
Materials & Services						
6401 Gas and Electric Utilities	426	264	272	0	-	-
6440 Contracted Services	-	-	833	0	-	-
6510 Lease and Rent Expense	161	-	161	0	-	-
6532 Maintenance/Other Supplies	4	11	9	0	-	-
Total Materials & Services	\$591	\$275	\$1,275	\$0	\$0	\$0
Interfund Charges						
6901 Interfund Charges - Parks Main	2,513	2,278	3,044	0	2,278	-
6904 Interfund Charges - Admin. Ove	429	459	783	0	459	-
6910 Interfund Charges - Legal Fees	35	37	63	0	37	-
6911 Interfund Charges - Park Admin	530	44	582	0	44	-
6919 Interfund Charges - Finance	93	100	170	0	100	-
Total Interfund Charges	\$3,600	\$2,918	\$4,642	\$0	\$2,918	\$0
Special Payments						
6706 Intergovtal Chg-LAZ Admin	40	40	67	0	67	-
Total Special Payments	\$40	\$40	\$67	\$0	\$67	\$0
Total Expenses	\$4,231	\$3,233	\$5,984	\$0	\$2,985	\$0
Total Zone 21D Activities Net Surplus/(Deficit)	\$7,854	\$9,457	(\$2,811)	\$3,114	\$9,451	\$12,085

ZONE 23 ACTIVITIES

(45390000)

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
System Development						
4601 Zone Assessments	338	322	322	322	322	338
Total System Development	\$338	\$322	\$322	\$322	\$322	\$338
Total Revenues	\$338	\$322	\$322	\$322	\$322	\$338
Materials & Services						
6401 Gas and Electric Utilities	35	10	10	0	-	-
6440 Contracted Services	-	-	68	0	-	-
6532 Maintenance/Other Supplies	-	42	-	0	-	-
Total Materials & Services	\$35	\$52	\$78	\$0	\$0	\$0
Interfund Charges						
6904 Interfund Charges - Admin. Ove	118	126	118	0	126	-
6910 Interfund Charges - Legal Fees	10	10	10	0	10	-
6911 Interfund Charges - Park Admin	44	1,484	278	0	1,484	-
6919 Interfund Charges - Finance	26	27	26	0	27	-
Total Interfund Charges	\$198	\$1,647	\$432	\$0	\$1,647	\$0
Special Payments						
6706 Intergovtal Chg-LAZ Admin	-	-	6	0	6	-
Total Special Payments	\$0	\$0	\$6	\$0	\$6	\$0
Total Expenses	\$233	\$1,699	\$516	\$0	\$1,653	\$0
Total Zone 23 Activities Net Surplus/(Deficit)	\$105	(\$1,377)	(\$194)	\$322	(\$1,331)	\$338

ZONE 24 ACTIVITIES

(45400000)

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
System Development						
4601 Zone Assessments	11,920	12,516	11,504	11,024	12,266	11,920
Total System Development	\$11,920	\$12,516	\$11,504	\$11,024	\$12,266	\$11,920
Total Revenues	\$11,920	\$12,516	\$11,504	\$11,024	\$12,266	\$11,920
Materials & Services						
6401 Gas and Electric Utilities	1,195	1,171	1,257	410	1,257	1,171
6440 Contracted Services	-	-	1,643	0	-	-
6510 Lease and Rent Expense	500	-	500	0	-	-
6532 Maintenance/Other Supplies	64	17	136	0	-	17
Total Materials & Services	\$1,759	\$1,188	\$3,536	\$410	\$1,257	\$1,188
Interfund Charges						
6901 Interfund Charges - Parks Main	7,302	6,463	6,854	0	6,463	6,463
6904 Interfund Charges - Admin. Ove	388	414	380	0	414	414
6910 Interfund Charges - Legal Fees	31	34	31	0	34	34
6911 Interfund Charges - Park Admin	1,484	276	1,181	0	276	276
6919 Interfund Charges - Finance	84	90	82	0	90	90
Total Interfund Charges	\$9,289	\$7,277	\$8,528	\$0	\$7,277	\$7,277
Special Payments						
6706 Intergovtal Chg-LAZ Admin	35	35	30	0	30	35
Total Special Payments	\$35	\$35	\$30	\$0	\$30	\$35
Total Expenses	\$11,083	\$8,500	\$12,094	\$410	\$8,564	\$8,500
Total Zone 24 Activities Net Surplus/(Deficit)	\$837	\$4,016	(\$590)	\$10,614	\$3,702	\$3,420

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
System Development						
4601 Zone Assessments	1,530	1,568	1,678	1,662	1,662	1,530
Total System Development	\$1,530	\$1,568	\$1,678	\$1,662	\$1,662	\$1,530
Total Revenues	\$1,530	\$1,568	\$1,678	\$1,662	\$1,662	\$1,530
Materials & Services						
6401 Gas and Electric Utilities	222	137	142	0	-	137
6440 Contracted Services	-	-	360	0	-	-
6510 Lease and Rent Expense	64	-	64	0	-	-
6532 Maintenance/Other Supplies	9	17	18	0	-	17
Total Materials & Services	\$295	\$154	\$584	\$0	\$0	\$154
Interfund Charges						
6901 Interfund Charges - Parks Main	826	988	1,048	0	988	988
6904 Interfund Charges - Admin. Ove	346	370	340	0	370	370
6910 Interfund Charges - Legal Fees	28	30	27	0	30	30
6911 Interfund Charges - Park Admin	276	276	423	0	276	276
6919 Interfund Charges - Finance	75	80	74	0	80	80
Total Interfund Charges	\$1,551	\$1,744	\$1,912	\$0	\$1,744	\$1,744
Special Payments						
6706 Intergovtal Chg-LAZ Admin	31	31	26	0	26	31
Total Special Payments	\$31	\$31	\$26	\$0	\$26	\$31
Total Expenses	\$1,877	\$1,929	\$2,522	\$0	\$1,770	\$1,929
Total Zone 25C Activities Net Surplus/(Deficit)	(\$347)	(\$361)	(\$844)	\$1,662	(\$108)	(\$399)

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
System Development						
4601 Zone Assessments	3,089	2,440	2,196	2,196	2,391	3,089
Total System Development	\$3,089	\$2,440	\$2,196	\$2,196	\$2,391	\$3,089
Total Revenues	\$3,089	\$2,440	\$2,196	\$2,196	\$2,391	\$3,089
Materials & Services						
6401 Gas and Electric Utilities	222	137	142	0	-	137
6440 Contracted Services	-	-	360	0	-	-
6510 Lease and Rent Expense	69	-	69	0	-	-
6532 Maintenance/Other Supplies	8	22	17	0	-	22
Total Materials & Services	\$299	\$159	\$588	\$0	\$0	\$159
Interfund Charges						
6901 Interfund Charges - Parks Main	1,064	918	973	0	918	918
6904 Interfund Charges - Admin. Ove	325	348	319	0	348	348
6910 Interfund Charges - Legal Fees	26	28	26	0	28	28
6911 Interfund Charges - Park Admin	276	44	423	0	44	44
6919 Interfund Charges - Finance	71	75	69	0	75	75
Total Interfund Charges	\$1,762	\$1,413	\$1,810	\$0	\$1,413	\$1,413
Special Payments						
6706 Intergovtal Chg-LAZ Admin	29	29	24	0	24	29
Total Special Payments	\$29	\$29	\$24	\$0	\$24	\$29
Total Expenses	\$2,090	\$1,601	\$2,422	\$0	\$1,437	\$1,601
Total Zone 25D Activities Net Surplus/(Deficit)	\$999	\$839	(\$226)	\$2,196	\$954	\$1,488

ZONE 26 ACTIVITIES

(45430000)

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
System Development						
4601 Zone Assessments	1,491	1,323	1,364	1,285	1,296	1,491
Total System Development	\$1,491	\$1,323	\$1,364	\$1,285	\$1,296	\$1,491
Total Revenues	\$1,491	\$1,323	\$1,364	\$1,285	\$1,296	\$1,491
Materials & Services						
6401 Gas and Electric Utilities	36	142	139	101	139	-
6510 Lease and Rent Expense	24	-	24	0	-	-
6532 Maintenance/Other Supplies	10	22	22	0	-	-
Total Materials & Services	\$70	\$164	\$185	\$101	\$139	\$0
Interfund Charges						
6901 Interfund Charges - Parks Main	376	336	914	0	336	-
6904 Interfund Charges - Admin. Ove	595	636	582	0	636	-
6910 Interfund Charges - Legal Fees	48	51	47	0	51	-
6911 Interfund Charges - Park Admin	44	118	278	0	118	-
6919 Interfund Charges - Finance	129	138	126	0	138	-
Total Interfund Charges	\$1,192	\$1,279	\$1,947	\$0	\$1,279	\$0
Special Payments						
6706 Intergovtal Chg-LAZ Admin	58	58	48	0	48	-
Total Special Payments	\$58	\$58	\$48	\$0	\$48	\$0
Total Expenses	\$1,320	\$1,501	\$2,180	\$101	\$1,466	\$0
Total Zone 26 Activities Net Surplus/(Deficit)	\$171	(\$178)	(\$816)	\$1,184	(\$170)	\$1,491

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
System Development						
4601 Zone Assessments	1,615	1,696	1,773	1,656	1,662	1,615
Total System Development	\$1,615	\$1,696	\$1,773	\$1,656	\$1,662	\$1,615
Total Revenues	\$1,615	\$1,696	\$1,773	\$1,656	\$1,662	\$1,615
Materials & Services						
6401 Gas and Electric Utilities	95	59	61	0	-	59
6440 Contracted Services	-	-	225	0	-	-
6510 Lease and Rent Expense	96	-	96	0	-	-
6532 Maintenance/Other Supplies	43	22	91	0	-	22
Total Materials & Services	\$234	\$81	\$473	\$0	\$0	\$81
Interfund Charges						
6901 Interfund Charges - Parks Main	1,266	1,383	326	0	1,383	1,383
6904 Interfund Charges - Admin. Ove	478	511	467	0	511	511
6910 Interfund Charges - Legal Fees	39	41	38	0	41	41
6911 Interfund Charges - Park Admin	118	44	324	0	44	44
6919 Interfund Charges - Finance	104	111	101	0	111	111
Total Interfund Charges	\$2,005	\$2,090	\$1,256	\$0	\$2,090	\$2,090
Special Payments						
6706 Intergovtal Chg-LAZ Admin	45	45	38	0	38	45
Total Special Payments	\$45	\$45	\$38	\$0	\$38	\$45
Total Expenses	\$2,284	\$2,216	\$1,767	\$0	\$2,128	\$2,216
Total Zone 26B Activities Net Surplus/(Deficit)	(\$669)	(\$520)	\$6	\$1,656	(\$466)	(\$601)

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
System Development						
4601 Zone Assessments	905	931	993	965	965	905
Total System Development	\$905	\$931	\$993	\$965	\$965	\$905
Total Revenues	\$905	\$931	\$993	\$965	\$965	\$905
Materials & Services						
6401 Gas and Electric Utilities	36	22	23	0	-	22
6440 Contracted Services	-	-	113	0	-	-
6510 Lease and Rent Expense	10	-	10	0	-	-
6532 Maintenance/Other Supplies	7	22	15	0	-	22
Total Materials & Services	\$53	\$44	\$161	\$0	\$0	\$44
Interfund Charges						
6901 Interfund Charges - Parks Main	253	224	326	0	224	224
6904 Interfund Charges - Admin. Ove	415	444	407	0	444	444
6910 Interfund Charges - Legal Fees	34	36	33	0	36	36
6911 Interfund Charges - Park Admin	44	118	278	0	118	118
6919 Interfund Charges - Finance	90	96	88	0	96	96
Total Interfund Charges	\$836	\$918	\$1,132	\$0	\$918	\$918
Special Payments						
6706 Intergovtal Chg-LAZ Admin	38	38	32	0	32	38
Total Special Payments	\$38	\$38	\$32	\$0	\$32	\$38
Total Expenses	\$927	\$1,000	\$1,325	\$0	\$950	\$1,000
Total Zone 26C Activities Net Surplus/(Deficit)	(\$22)	(\$69)	(\$332)	\$965	\$15	(\$95)

(45460000)

ZONE 26D ACTIVITIES

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
System Development						
4601 Zone Assessments	648	680	711	664	666	648
Total System Development	\$648	\$680	\$711	\$664	\$666	\$648
Total Revenues	\$648	\$680	\$711	\$664	\$666	\$648
Materials & Services						
6401 Gas and Electric Utilities	95	59	61	0	-	-
6510 Lease and Rent Expense	37	-	37	0	-	-
6532 Maintenance/Other Supplies	16	11	34	0	-	-
Total Materials & Services	\$148	\$70	\$132	\$0	\$0	\$0
Interfund Charges						
6901 Interfund Charges - Parks Main	577	521	1,350	0	521	-
6904 Interfund Charges - Admin. Ove	215	229	212	0	229	-
6910 Interfund Charges - Legal Fees	17	19	17	0	19	-
6911 Interfund Charges - Park Admin	118	83	324	0	83	-
6919 Interfund Charges - Finance	47	50	46	0	50	-
Total Interfund Charges	\$974	\$902	\$1,949	\$0	\$902	\$0
Special Payments						
6706 Intergovtal Chg-LAZ Admin	17	17	14	0	14	-
Total Special Payments	\$17	\$17	\$14	\$0	\$14	\$0
Total Expenses	\$1,139	\$989	\$2,095	\$0	\$916	\$0
Total Zone 26D Activities Net Surplus/(Deficit)	(\$491)	(\$309)	(\$1,384)	\$664	(\$250)	\$648

ZONE 27 ACTIVITIES

(45470000)

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
System Development						
4601 Zone Assessments	1,393	1,534	1,494	1,429	1,503	1,393
Total System Development	\$1,393	\$1,534	\$1,494	\$1,429	\$1,503	\$1,393
Total Revenues	\$1,393	\$1,534	\$1,494	\$1,429	\$1,503	\$1,393
Materials & Services						
6401 Gas and Electric Utilities	67	41	42	0	-	41
6440 Contracted Services	-	-	203	0	-	-
6510 Lease and Rent Expense	31	-	31	0	-	-
6532 Maintenance/Other Supplies	3	11	5	0	-	11
Total Materials & Services	\$101	\$52	\$281	\$0	\$0	\$52
Interfund Charges						
6901 Interfund Charges - Parks Main	764	484	513	0	484	484
6904 Interfund Charges - Admin. Ove	374	400	366	0	400	400
6910 Interfund Charges - Legal Fees	30	32	30	0	32	32
6911 Interfund Charges - Park Admin	83	344	302	0	344	344
6919 Interfund Charges - Finance	81	87	80	0	87	87
Total Interfund Charges	\$1,332	\$1,347	\$1,291	\$0	\$1,347	\$1,347
Special Payments						
6706 Intergovtal Chg-LAZ Admin	34	34	29	0	29	34
Total Special Payments	\$34	\$34	\$29	\$0	\$29	\$34
Total Expenses	\$1,467	\$1,433	\$1,601	\$0	\$1,376	\$1,433
Total Zone 27 Activities Net Surplus/(Deficit)	(\$74)	\$101	(\$107)	\$1,429	\$127	(\$40)

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
System Development						
4601 Zone Assessments	1,446	1,266	1,324	1,218	1,241	1,446
Total System Development	\$1,446	\$1,266	\$1,324	\$1,218	\$1,241	\$1,446
Total Revenues	\$1,446	\$1,266	\$1,324	\$1,218	\$1,241	\$1,446
Materials & Services						
6401 Gas and Electric Utilities	277	288	312	111	312	288
6440 Contracted Services	-	-	315	0	-	-
6510 Lease and Rent Expense	54	-	54	0	-	-
6532 Maintenance/Other Supplies	9	11	18	0	-	11
Total Materials & Services	\$340	\$299	\$699	\$111	\$312	\$299
Interfund Charges						
6901 Interfund Charges - Parks Main	1,321	1,630	1,728	0	1,630	1,630
6904 Interfund Charges - Admin. Ove	360	385	353	0	385	385
6910 Interfund Charges - Legal Fees	29	31	29	0	31	31
6911 Interfund Charges - Park Admin	344	362	466	0	362	362
6919 Interfund Charges - Finance	78	84	77	0	84	84
Total Interfund Charges	\$2,132	\$2,492	\$2,653	\$0	\$2,492	\$2,492
Special Payments						
6706 Intergovtal Chg-LAZ Admin	32	32	27	0	27	32
Total Special Payments	\$32	\$32	\$27	\$0	\$27	\$32
Total Expenses	\$2,504	\$2,823	\$3,379	\$111	\$2,831	\$2,823
Total Zone 27B Activities Net Surplus/(Deficit)	(\$1,058)	(\$1,557)	(\$2,055)	\$1,107	(\$1,590)	(\$1,377)

ZONE 28 ACTIVITIES

(45490000)

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
System Development						
4601 Zone Assessments	-	873	5,186	5,069	5,069	-
Total System Development	\$0	\$873	\$5,186	\$5,069	\$5,069	\$0
Total Revenues	\$0	\$873	\$5,186	\$5,069	\$5,069	\$0
Materials & Services						
6401 Gas and Electric Utilities	291	180	186	0	-	180
6440 Contracted Services	-	-	833	0	-	-
6510 Lease and Rent Expense	120	-	120	0	-	-
6532 Maintenance/Other Supplies	46	11	98	0	-	11
Total Materials & Services	\$457	\$191	\$1,237	\$0	\$0	\$191
Interfund Charges						
6901 Interfund Charges - Parks Main	1,671	1,526	1,784	0	1,526	1,526
6904 Interfund Charges - Admin. Ove	1,066	1,140	1,039	0	1,140	1,140
6910 Interfund Charges - Legal Fees	86	92	84	0	92	92
6911 Interfund Charges - Park Admin	362	88	477	0	88	88
6919 Interfund Charges - Finance	231	247	225	0	247	247
Total Interfund Charges	\$3,416	\$3,093	\$3,609	\$0	\$3,093	\$3,093
Special Payments						
6706 Intergovtal Chg-LAZ Admin	108	108	91	0	91	108
Total Special Payments	\$108	\$108	\$91	\$0	\$91	\$108
Total Expenses	\$3,981	\$3,392	\$4,937	\$0	\$3,184	\$3,392
Total Zone 28 Activities Net Surplus/(Deficit)	(\$3,981)	(\$2,519)	\$249	\$5,069	\$1,885	(\$3,392)

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
System Development						
4601 Zone Assessments	1,160	1,202	1,273	1,238	1,238	1,160
Total System Development	\$1,160	\$1,202	\$1,273	\$1,238	\$1,238	\$1,160
Total Revenues	\$1,160	\$1,202	\$1,273	\$1,238	\$1,238	\$1,160
Materials & Services						
6401 Gas and Electric Utilities	71	44	45	0	-	44
6440 Contracted Services	-	-	180	0	-	-
6510 Lease and Rent Expense	17	-	17	0	-	-
6532 Maintenance/Other Supplies	8	11	16	0	-	11
Total Materials & Services	\$96	\$55	\$258	\$0	\$0	\$55
Interfund Charges						
6901 Interfund Charges - Parks Main	251	286	223	0	286	286
6904 Interfund Charges - Admin. Ove	574	614	561	0	614	614
6910 Interfund Charges - Legal Fees	46	50	45	0	50	50
6911 Interfund Charges - Park Admin	88	226	305	0	226	226
6919 Interfund Charges - Finance	125	133	122	0	133	133
Total Interfund Charges	\$1,084	\$1,309	\$1,256	\$0	\$1,309	\$1,309
Special Payments						
6706 Intergovtal Chg-LAZ Admin	55	55	47	0	47	55
Total Special Payments	\$55	\$55	\$47	\$0	\$47	\$55
Total Expenses	\$1,235	\$1,419	\$1,561	\$0	\$1,356	\$1,419
Total Zone 28B Activities Net Surplus/(Deficit)	(\$75)	(\$217)	(\$288)	\$1,238	(\$118)	(\$259)

ZONE 29 ACTIVITIES

(45510000)

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
System Development						
4601 Zone Assessments	5,296	5,407	5,650	5,488	5,488	5,296
Total System Development	\$5,296	\$5,407	\$5,650	\$5,488	\$5,488	\$5,296
Total Revenues	\$5,296	\$5,407	\$5,650	\$5,488	\$5,488	\$5,296
Materials & Services						
6401 Gas and Electric Utilities	182	113	116	0	-	113
6440 Contracted Services	-	-	495	0	-	-
6510 Lease and Rent Expense	187	-	187	0	-	-
6532 Maintenance/Other Supplies	10	11	22	0	-	11
Total Materials & Services	\$379	\$124	\$820	\$0	\$0	\$124
Interfund Charges						
6901 Interfund Charges - Parks Main	3,400	4,264	4,523	0	4,264	4,264
6904 Interfund Charges - Admin. Ove	540	577	528	0	577	577
6910 Interfund Charges - Legal Fees	44	47	43	0	47	47
6911 Interfund Charges - Park Admin	226	226	392	0	226	226
6919 Interfund Charges - Finance	117	125	115	0	125	125
Total Interfund Charges	\$4,327	\$5,239	\$5,601	\$0	\$5,239	\$5,239
Special Payments						
6706 Intergovtal Chg-LAZ Admin	52	52	43	0	43	52
Total Special Payments	\$52	\$52	\$43	\$0	\$43	\$52
Total Expenses	\$4,758	\$5,415	\$6,464	\$0	\$5,282	\$5,415
Total Zone 29 Activities Net Surplus/(Deficit)	\$538	(\$8)	(\$814)	\$5,488	\$206	(\$119)

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
System Development						
4601 Zone Assessments	1,316	1,400	1,502	1,498	1,498	1,316
Total System Development	\$1,316	\$1,400	\$1,502	\$1,498	\$1,498	\$1,316
Total Revenues	\$1,316	\$1,400	\$1,502	\$1,498	\$1,498	\$1,316
Materials & Services						
6401 Gas and Electric Utilities	182	113	116	0	-	113
6440 Contracted Services	-	-	495	0	-	-
6510 Lease and Rent Expense	75	-	75	0	-	-
6532 Maintenance/Other Supplies	6	11	12	0	-	11
Total Materials & Services	\$263	\$124	\$698	\$0	\$0	\$124
Interfund Charges						
6901 Interfund Charges - Parks Main	2,345	2,376	2,519	0	2,376	2,376
6904 Interfund Charges - Admin. Ove	325	348	319	0	348	348
6910 Interfund Charges - Legal Fees	26	28	26	0	28	28
6911 Interfund Charges - Park Admin	226	127	392	0	127	127
6919 Interfund Charges - Finance	71	75	69	0	75	75
Total Interfund Charges	\$2,993	\$2,954	\$3,325	\$0	\$2,954	\$2,954
Special Payments						
6706 Intergovtal Chg-LAZ Admin	29	29	24	0	24	29
Total Special Payments	\$29	\$29	\$24	\$0	\$24	\$29
Total Expenses	\$3,285	\$3,107	\$4,047	\$0	\$2,978	\$3,107
Total Zone 29B Activities Net Surplus/(Deficit)	(\$1,969)	(\$1,707)	(\$2,545)	\$1,498	(\$1,480)	(\$1,791)

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
System Development						
4601 Zone Assessments	1,221	1,615	1,687	1,643	1,643	1,221
Total System Development	\$1,221	\$1,615	\$1,687	\$1,643	\$1,643	\$1,221
Total Revenues	\$1,221	\$1,615	\$1,687	\$1,643	\$1,643	\$1,221
Materials & Services						
6401 Gas and Electric Utilities	102	194	212	115	212	194
6440 Contracted Services	-	-	495	0	-	-
6510 Lease and Rent Expense	20	-	20	0	-	-
6532 Maintenance/Other Supplies	1	2	3	0	-	2
Total Materials & Services	\$123	\$196	\$730	\$115	\$212	\$196
Interfund Charges						
6901 Interfund Charges - Parks Main	1,001	584	620	0	584	584
6904 Interfund Charges - Admin. Ove	187	200	185	0	200	200
6910 Interfund Charges - Legal Fees	15	16	15	0	16	16
6911 Interfund Charges - Park Admin	127	226	330	0	226	226
6919 Interfund Charges - Finance	41	43	40	0	43	43
Total Interfund Charges	\$1,371	\$1,069	\$1,190	\$0	\$1,069	\$1,069
Special Payments						
6706 Intergovtal Chg-LAZ Admin	14	14	12	0	12	14
Total Special Payments	\$14	\$14	\$12	\$0	\$12	\$14
Total Expenses	\$1,508	\$1,279	\$1,932	\$115	\$1,293	\$1,279
Total Zone 29C Activities Net Surplus/(Deficit)	(\$287)	\$336	(\$245)	\$1,528	\$350	(\$58)

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
System Development						
4601 Zone Assessments	2,239	2,351	2,456	2,456	2,456	2,239
Total System Development	\$2,239	\$2,351	\$2,456	\$2,456	\$2,456	\$2,239
Total Revenues	\$2,239	\$2,351	\$2,456	\$2,456	\$2,456	\$2,239
Materials & Services						
6401 Gas and Electric Utilities	182	113	116	0	-	113
6440 Contracted Services	-	-	495	0	-	-
6510 Lease and Rent Expense	70	-	70	0	-	-
6532 Maintenance/Other Supplies	5	6	11	0	-	6
Total Materials & Services	\$257	\$119	\$692	\$0	\$0	\$119
Interfund Charges						
6901 Interfund Charges - Parks Main	1,735	2,132	2,261	0	2,132	2,132
6904 Interfund Charges - Admin. Ove	298	318	292	0	318	318
6910 Interfund Charges - Legal Fees	24	26	24	0	26	26
6911 Interfund Charges - Park Admin	226	151	392	0	151	151
6919 Interfund Charges - Finance	65	69	63	0	69	69
Total Interfund Charges	\$2,348	\$2,696	\$3,032	\$0	\$2,696	\$2,696
Special Payments						
6706 Intergovtal Chg-LAZ Admin	26	26	22	0	22	26
Total Special Payments	\$26	\$26	\$22	\$0	\$22	\$26
Total Expenses	\$2,631	\$2,841	\$3,746	\$0	\$2,718	\$2,841
Total Zone 29D Activities Net Surplus/(Deficit)	(\$392)	(\$490)	(\$1,290)	\$2,456	(\$262)	(\$602)

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
System Development						
4601 Zone Assessments	1,528	2,039	1,937	1,937	1,998	1,528
Total System Development	\$1,528	\$2,039	\$1,937	\$1,937	\$1,998	\$1,528
Total Revenues	\$1,528	\$2,039	\$1,937	\$1,937	\$1,998	\$1,528
Materials & Services						
6401 Gas and Electric Utilities	122	75	78	0	-	75
6440 Contracted Services	-	-	495	0	-	-
6510 Lease and Rent Expense	35	-	35	0	-	-
6532 Maintenance/Other Supplies	2	6	5	0	-	6
Total Materials & Services	\$159	\$81	\$613	\$0	\$0	\$81
Interfund Charges						
6901 Interfund Charges - Parks Main	1,704	898	952	0	898	898
6904 Interfund Charges - Admin. Ove	222	237	218	0	237	237
6910 Interfund Charges - Legal Fees	18	19	18	0	19	19
6911 Interfund Charges - Park Admin	151	63	345	0	63	63
6919 Interfund Charges - Finance	48	51	47	0	51	51
Total Interfund Charges	\$2,143	\$1,268	\$1,580	\$0	\$1,268	\$1,268
Special Payments						
6706 Intergovtal Chg-LAZ Admin	18	18	15	0	15	18
Total Special Payments	\$18	\$18	\$15	\$0	\$15	\$18
Total Expenses	\$2,320	\$1,367	\$2,208	\$0	\$1,283	\$1,367
Total Zone 29E Activities Net Surplus/(Deficit)	(\$792)	\$672	(\$271)	\$1,937	\$715	\$161

ZONE 30 ACTIVITIES

(45560000)

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
System Development						
4601 Zone Assessments	1,397	2,182	2,252	3,543	3,543	1,397
Total System Development	\$1,397	\$2,182	\$2,252	\$3,543	\$3,543	\$1,397
Total Revenues	\$1,397	\$2,182	\$2,252	\$3,543	\$3,543	\$1,397
Materials & Services						
6401 Gas and Electric Utilities	51	31	32	0	-	-
6440 Contracted Services	-	-	135	0	-	-
6510 Lease and Rent Expense	52	-	52	0	-	-
6532 Maintenance/Other Supplies	3	6	6	0	-	-
Total Materials & Services	\$106	\$37	\$225	\$0	\$0	\$0
Interfund Charges						
6901 Interfund Charges - Parks Main	962	997	1,057	0	997	-
6904 Interfund Charges - Admin. Ove	263	281	259	0	281	-
6910 Interfund Charges - Legal Fees	21	23	21	0	23	-
6911 Interfund Charges - Park Admin	63	2,491	290	0	2,491	-
6919 Interfund Charges - Finance	57	61	56	0	61	-
Total Interfund Charges	\$1,366	\$3,853	\$1,683	\$0	\$3,853	\$0
Special Payments						
6706 Intergovtal Chg-LAZ Admin	22	22	19	0	19	-
Total Special Payments	\$22	\$22	\$19	\$0	\$19	\$0
Total Expenses	\$1,494	\$3,912	\$1,927	\$0	\$3,872	\$0
Total Zone 30 Activities Net Surplus/(Deficit)	(\$97)	(\$1,730)	\$325	\$3,543	(\$329)	\$1,397

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
System Development						
4601 Zone Assessments	11,761	11,699	12,291	11,902	11,902	11,761
Total System Development	\$11,761	\$11,699	\$12,291	\$11,902	\$11,902	\$11,761
Total Revenues	\$11,761	\$11,699	\$12,291	\$11,902	\$11,902	\$11,761
Materials & Services						
6401 Gas and Electric Utilities	2,137	1,041	1,072	513	1,072	1,041
6440 Contracted Services	-	-	1,604	0	-	-
6510 Lease and Rent Expense	775	-	775	0	-	-
6532 Maintenance/Other Supplies	27	826	423	423	423	826
Total Materials & Services	\$2,939	\$1,867	\$3,874	\$936	\$1,495	\$1,867
Interfund Charges						
6901 Interfund Charges - Parks Main	5,969	7,855	8,332	0	7,855	7,855
6904 Interfund Charges - Admin. Ove	706	755	689	0	755	755
6910 Interfund Charges - Legal Fees	57	61	56	0	61	61
6911 Interfund Charges - Park Admin	2,491	3,255	1,812	0	3,255	3,255
6919 Interfund Charges - Finance	153	164	150	0	164	164
Total Interfund Charges	\$9,376	\$12,090	\$11,039	\$0	\$12,090	\$12,090
Special Payments						
6706 Intergovtal Chg-LAZ Admin	69	69	58	0	58	69
Total Special Payments	\$69	\$69	\$58	\$0	\$58	\$69
Total Expenses	\$12,384	\$14,026	\$14,971	\$936	\$13,643	\$14,026
Total Zone 31A Activities Net Surplus/(Deficit)	(\$623)	(\$2,327)	(\$2,680)	\$10,966	(\$1,741)	(\$2,265)

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
System Development						
4601 Zone Assessments	31,188	31,412	25,043	24,270	30,783	31,188
Total System Development	\$31,188	\$31,412	\$25,043	\$24,270	\$30,783	\$31,188
Total Revenues	\$31,188	\$31,412	\$25,043	\$24,270	\$30,783	\$31,188
Materials & Services						
6401 Gas and Electric Utilities	2,747	-	2,201	332	2,201	-
6440 Contracted Services	-	-	2,852	0	-	-
6510 Lease and Rent Expense	773	-	773	0	-	-
6532 Maintenance/Other Supplies	1,272	34	48	0	-	-
Total Materials & Services	\$4,792	\$34	\$5,874	\$332	\$2,201	\$0
Interfund Charges						
6901 Interfund Charges - Parks Main	12,245	16,116	17,093	0	16,116	-
6904 Interfund Charges - Admin. Ove	1,765	1,887	1,718	0	1,887	-
6910 Interfund Charges - Legal Fees	143	153	139	0	153	-
6911 Interfund Charges - Park Admin	3,255	473	2,292	0	473	-
6919 Interfund Charges - Finance	383	409	373	0	409	-
Total Interfund Charges	\$17,791	\$19,038	\$21,615	\$0	\$19,038	\$0
Special Payments						
6706 Intergovtal Chg-LAZ Admin	182	182	153	0	153	-
Total Special Payments	\$182	\$182	\$153	\$0	\$153	\$0
Total Expenses	\$22,765	\$19,254	\$27,642	\$332	\$21,392	\$0
Total Zone 31B Activities Net Surplus/(Deficit)	\$8,423	\$12,158	(\$2,599)	\$23,938	\$9,391	\$31,188

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
System Development						
4601 Zone Assessments	4,248	4,256	4,488	4,497	4,497	4,248
Total System Development	\$4,248	\$4,256	\$4,488	\$4,497	\$4,497	\$4,248
Total Revenues	\$4,248	\$4,256	\$4,488	\$4,497	\$4,497	\$4,248
Materials & Services						
6401 Gas and Electric Utilities	381	236	243	0	-	236
6440 Contracted Services	-	-	698	0	-	-
6510 Lease and Rent Expense	153	-	153	0	-	-
6532 Maintenance/Other Supplies	47	34	99	0	-	34
Total Materials & Services	\$581	\$270	\$1,193	\$0	\$0	\$270
Interfund Charges						
6901 Interfund Charges - Parks Main	3,350	3,063	3,447	0	3,063	3,063
6904 Interfund Charges - Admin. Ove	374	400	366	0	400	400
6910 Interfund Charges - Legal Fees	30	32	30	0	32	32
6911 Interfund Charges - Park Admin	473	314	547	0	314	314
6919 Interfund Charges - Finance	81	87	80	0	87	87
Total Interfund Charges	\$4,308	\$3,896	\$4,470	\$0	\$3,896	\$3,896
Special Payments						
6706 Intergovtal Chg-LAZ Admin	34	34	29	0	29	34
Total Special Payments	\$34	\$34	\$29	\$0	\$29	\$34
Total Expenses	\$4,923	\$4,200	\$5,692	\$0	\$3,925	\$4,200
Total Zone 32A Activities Net Surplus/(Deficit)	(\$675)	\$56	(\$1,204)	\$4,497	\$572	\$48

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
System Development						
4601 Zone Assessments	3,602	3,775	3,812	3,447	3,699	3,602
Total System Development	\$3,602	\$3,775	\$3,812	\$3,447	\$3,699	\$3,602
Total Revenues	\$3,602	\$3,775	\$3,812	\$3,447	\$3,699	\$3,602
Materials & Services						
6401 Gas and Electric Utilities	253	157	161	0	-	157
6440 Contracted Services	-	-	743	0	-	-
6510 Lease and Rent Expense	114	-	114	0	-	-
6532 Maintenance/Other Supplies	79	6	168	0	-	6
Total Materials & Services	\$446	\$163	\$1,186	\$0	\$0	\$163
Interfund Charges						
6901 Interfund Charges - Parks Main	2,469	2,412	2,591	0	2,412	2,412
6904 Interfund Charges - Admin. Ove	381	407	373	0	407	407
6910 Interfund Charges - Legal Fees	31	33	30	0	33	33
6911 Interfund Charges - Park Admin	314	496	447	0	496	496
6919 Interfund Charges - Finance	83	88	81	0	88	88
Total Interfund Charges	\$3,278	\$3,436	\$3,522	\$0	\$3,436	\$3,436
Special Payments						
6706 Intergovtal Chg-LAZ Admin	35	35	29	0	29	35
Total Special Payments	\$35	\$35	\$29	\$0	\$29	\$35
Total Expenses	\$3,759	\$3,634	\$4,737	\$0	\$3,465	\$3,634
Total Zone 32B Activities Net Surplus/(Deficit)	(\$157)	\$141	(\$925)	\$3,447	\$234	(\$32)

ZONE 33 ACTIVITIES

(45610000)

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
System Development						
4601 Zone Assessments	4,844	4,959	5,089	4,922	4,922	4,844
Total System Development	\$4,844	\$4,959	\$5,089	\$4,922	\$4,922	\$4,844
Total Revenues	\$4,844	\$4,959	\$5,089	\$4,922	\$4,922	\$4,844
Materials & Services						
6401 Gas and Electric Utilities	399	247	254	0	-	247
6440 Contracted Services	-	-	630	0	-	-
6510 Lease and Rent Expense	171	-	171	0	-	-
6532 Maintenance/Other Supplies	8	8	18	0	-	8
Total Materials & Services	\$578	\$255	\$1,073	\$0	\$0	\$255
Interfund Charges						
6901 Interfund Charges - Parks Main	3,652	3,633	3,853	0	3,633	3,633
6904 Interfund Charges - Admin. Ove	478	511	467	0	511	511
6910 Interfund Charges - Legal Fees	39	41	38	0	41	41
6911 Interfund Charges - Park Admin	496	595	561	0	595	595
6919 Interfund Charges - Finance	104	111	101	0	111	111
Total Interfund Charges	\$4,769	\$4,891	\$5,020	\$0	\$4,891	\$4,891
Special Payments						
6706 Intergovtal Chg-LAZ Admin	45	45	38	0	38	45
Total Special Payments	\$45	\$45	\$38	\$0	\$38	\$45
Total Expenses	\$5,392	\$5,191	\$6,131	\$0	\$4,929	\$5,191
Total Zone 33 Activities Net Surplus/(Deficit)	(\$548)	(\$232)	(\$1,042)	\$4,922	(\$7)	(\$347)

ZONE 34 ACTIVITIES

(45620000)

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
System Development						
4601 Zone Assessments	39	-	16,100	15,701	-	39
Total System Development	\$39	\$0	\$16,100	\$15,701	\$0	\$39
Total Revenues	\$39	\$0	\$16,100	\$15,701	\$0	\$39
Materials & Services						
6401 Gas and Electric Utilities	479	296	305	0	-	296
6440 Contracted Services	-	-	743	0	-	-
6510 Lease and Rent Expense	200	-	200	0	-	-
6532 Maintenance/Other Supplies	37	4	78	0	-	4
Total Materials & Services	\$716	\$300	\$1,326	\$0	\$0	\$300
Interfund Charges						
6901 Interfund Charges - Parks Main	5,109	4,031	5,370	0	4,031	4,031
6904 Interfund Charges - Admin. Ove	754	807	736	0	807	807
6910 Interfund Charges - Legal Fees	61	65	60	0	65	65
6911 Interfund Charges - Park Admin	595	611	623	0	611	611
6919 Interfund Charges - Finance	164	175	160	0	175	175
Total Interfund Charges	\$6,683	\$5,689	\$6,949	\$0	\$5,689	\$5,689
Special Payments						
6706 Intergovtal Chg-LAZ Admin	75	75	63	0	63	75
Total Special Payments	\$75	\$75	\$63	\$0	\$63	\$75
Total Expenses	\$7,474	\$6,064	\$8,338	\$0	\$5,752	\$6,064
Total Zone 34 Activities Net Surplus/(Deficit)	(\$7,435)	(\$6,064)	\$7,762	\$15,701	(\$5,752)	(\$6,025)

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
System Development						
4601 Zone Assessments	9,068	9,068	-	0	8,886	9,068
Total System Development	\$9,068	\$9,068	\$0	\$0	\$8,886	\$9,068
Total Revenues	\$9,068	\$9,068	\$0	\$0	\$8,886	\$9,068
Materials & Services						
6401 Gas and Electric Utilities	492	304	505	214	505	-
6440 Contracted Services	-	-	383	0	-	-
6510 Lease and Rent Expense	109	-	109	0	-	-
6532 Maintenance/Other Supplies	30	4	63	0	-	-
Total Materials & Services	\$631	\$308	\$1,060	\$214	\$505	\$0
Interfund Charges						
6901 Interfund Charges - Parks Main	1,698	1,503	1,634	0	1,503	-
6904 Interfund Charges - Admin. Ove	408	437	400	0	437	-
6910 Interfund Charges - Legal Fees	33	35	32	0	35	-
6911 Interfund Charges - Park Admin	611	611	633	0	611	-
6919 Interfund Charges - Finance	89	95	87	0	95	-
Total Interfund Charges	\$2,839	\$2,681	\$2,786	\$0	\$2,681	\$0
Special Payments						
6706 Intergovtal Chg-LAZ Admin	38	38	32	0	32	-
Total Special Payments	\$38	\$38	\$32	\$0	\$32	\$0
Total Expenses	\$3,508	\$3,027	\$3,878	\$214	\$3,218	\$0
Total Zone 34B Activities Net Surplus/(Deficit)	\$5,560	\$6,041	(\$3,878)	(\$214)	\$5,668	\$9,068

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
System Development						
4601 Zone Assessments	9,068	8,179	-	0	8,015	9,068
Total System Development	\$9,068	\$8,179	\$0	\$0	\$8,015	\$9,068
Total Revenues	\$9,068	\$8,179	\$0	\$0	\$8,015	\$9,068
Materials & Services						
6401 Gas and Electric Utilities	492	304	313	0	-	-
6440 Contracted Services	-	-	383	0	-	-
6510 Lease and Rent Expense	109	-	109	0	-	-
6532 Maintenance/Other Supplies	30	4	63	0	-	-
Total Materials & Services	\$631	\$308	\$868	\$0	\$0	\$0
Interfund Charges						
6901 Interfund Charges - Parks Main	1,698	1,403	5	0	1,403	-
6904 Interfund Charges - Admin. Ove	408	437	400	0	437	-
6910 Interfund Charges - Legal Fees	33	35	32	0	35	-
6911 Interfund Charges - Park Admin	611	184	633	0	184	-
6919 Interfund Charges - Finance	89	95	87	0	95	-
Total Interfund Charges	\$2,839	\$2,154	\$1,157	\$0	\$2,154	\$0
Special Payments						
6706 Intergovtal Chg-LAZ Admin	38	38	32	0	32	-
Total Special Payments	\$38	\$38	\$32	\$0	\$32	\$0
Total Expenses	\$3,508	\$2,500	\$2,057	\$0	\$2,186	\$0
Total Zone 34C Activities Net Surplus/(Deficit)	\$5,560	\$5,679	(\$2,057)	\$0	\$5,829	\$9,068

ZONE 35 ACTIVITIES

(45650000)

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
System Development						
4601 Zone Assessments	-	2,200	2,508	2,507	2,507	-
Total System Development	\$0	\$2,200	\$2,508	\$2,507	\$2,507	\$0
Total Revenues	\$0	\$2,200	\$2,508	\$2,507	\$2,507	\$0
Materials & Services						
6401 Gas and Electric Utilities	148	92	94	0	-	92
6440 Contracted Services	-	-	203	4	203	-
6510 Lease and Rent Expense	62	-	62	0	-	-
6532 Maintenance/Other Supplies	6	6	12	0	-	6
Total Materials & Services	\$216	\$98	\$371	\$4	\$203	\$98
Interfund Charges						
6901 Interfund Charges - Parks Main	937	952	1,010	0	952	952
6904 Interfund Charges - Admin. Ove	678	725	662	0	725	725
6910 Interfund Charges - Legal Fees	55	59	54	0	59	59
6911 Interfund Charges - Park Admin	184	406	365	0	406	406
6919 Interfund Charges - Finance	147	157	144	0	157	157
Total Interfund Charges	\$2,001	\$2,299	\$2,235	\$0	\$2,299	\$2,299
Special Payments						
6706 Intergovtal Chg-LAZ Admin	66	66	56	0	56	66
Total Special Payments	\$66	\$66	\$56	\$0	\$56	\$66
Total Expenses	\$2,283	\$2,463	\$2,662	\$4	\$2,558	\$2,463
Total Zone 35 Activities Net Surplus/(Deficit)	(\$2,283)	(\$263)	(\$154)	\$2,503	(\$51)	(\$2,463)

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
System Development						
4601 Zone Assessments	5,489	6,740	6,723	6,493	6,605	5,489
Total System Development	\$5,489	\$6,740	\$6,723	\$6,493	\$6,605	\$5,489
Total Revenues	\$5,489	\$6,740	\$6,723	\$6,493	\$6,605	\$5,489
Materials & Services						
6401 Gas and Electric Utilities	610	202	208	0	-	202
6440 Contracted Services	-	-	1,850	0	-	-
6510 Lease and Rent Expense	256	-	256	0	-	-
6532 Maintenance/Other Supplies	30	11	63	0	-	11
Total Materials & Services	\$896	\$213	\$2,377	\$0	\$0	\$213
Interfund Charges						
6901 Interfund Charges - Parks Main	4,000	3,769	4,158	0	3,769	3,769
6904 Interfund Charges - Admin. Ove	1,038	1,110	1,012	0	1,110	1,110
6910 Interfund Charges - Legal Fees	84	90	82	0	90	90
6911 Interfund Charges - Park Admin	406	406	504	0	406	406
6919 Interfund Charges - Finance	225	241	220	0	241	241
Total Interfund Charges	\$5,753	\$5,616	\$5,976	\$0	\$5,616	\$5,616
Special Payments						
6706 Intergovtal Chg-LAZ Admin	105	105	88	0	88	105
Total Special Payments	\$105	\$105	\$88	\$0	\$88	\$105
Total Expenses	\$6,754	\$5,934	\$8,441	\$0	\$5,704	\$5,934
Total Zone 36A Activities Net Surplus/(Deficit)	(\$1,265)	\$806	(\$1,718)	\$6,493	\$901	(\$445)

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
System Development						
4601 Zone Assessments	1,032	1,083	1,132	1,132	1,132	1,032
Total System Development	\$1,032	\$1,083	\$1,132	\$1,132	\$1,132	\$1,032
Total Revenues	\$1,032	\$1,083	\$1,132	\$1,132	\$1,132	\$1,032
Materials & Services						
6401 Gas and Electric Utilities	43	202	208	0	-	-
6510 Lease and Rent Expense	15	-	15	0	-	-
6532 Maintenance/Other Supplies	1	11	3	0	-	-
Total Materials & Services	\$59	\$213	\$226	\$0	\$0	\$0
Interfund Charges						
6901 Interfund Charges - Parks Main	223	265	244	0	265	-
6904 Interfund Charges - Admin. Ove	125	133	124	0	133	-
6910 Interfund Charges - Legal Fees	10	11	10	0	11	-
6911 Interfund Charges - Park Admin	406	218	504	0	218	-
6919 Interfund Charges - Finance	27	29	27	0	29	-
Total Interfund Charges	\$791	\$656	\$909	\$0	\$656	\$0
Special Payments						
6706 Intergovtal Chg-LAZ Admin	7	7	6	0	6	-
Total Special Payments	\$7	\$7	\$6	\$0	\$6	\$0
Total Expenses	\$857	\$876	\$1,141	\$0	\$662	\$0
Total Zone 36B Activities Net Surplus/(Deficit)	\$175	\$207	(\$9)	\$1,132	\$470	\$1,032

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
System Development						
4601 Zone Assessments	735	825	4,558	4,360	4,360	735
Total System Development	\$735	\$825	\$4,558	\$4,360	\$4,360	\$735
Total Revenues	\$735	\$825	\$4,558	\$4,360	\$4,360	\$735
Materials & Services						
6401 Gas and Electric Utilities	175	109	112	0	-	109
6440 Contracted Services	-	-	293	0	-	-
6510 Lease and Rent Expense	73	-	73	0	-	-
6532 Maintenance/Other Supplies	13	11	27	0	-	11
Total Materials & Services	\$261	\$120	\$505	\$0	\$0	\$120
Interfund Charges						
6901 Interfund Charges - Parks Main	1,625	1,402	1,617	0	1,402	1,402
6904 Interfund Charges - Admin. Ove	374	400	366	0	400	400
6910 Interfund Charges - Legal Fees	30	32	30	0	32	32
6911 Interfund Charges - Park Admin	218	176	387	0	176	176
6919 Interfund Charges - Finance	81	87	80	0	87	87
Total Interfund Charges	\$2,328	\$2,097	\$2,480	\$0	\$2,097	\$2,097
Special Payments						
6706 Intergovtal Chg-LAZ Admin	34	34	29	0	29	34
Total Special Payments	\$34	\$34	\$29	\$0	\$29	\$34
Total Expenses	\$2,623	\$2,251	\$3,014	\$0	\$2,126	\$2,251
Total Zone 36C Activities Net Surplus/(Deficit)	(\$1,888)	(\$1,426)	\$1,544	\$4,360	\$2,234	(\$1,516)

ZONE 37 ACTIVITIES

(45690000)

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
System Development						
4601 Zone Assessments	1,440	2,404	2,513	2,386	2,386	1,440
Total System Development	\$1,440	\$2,404	\$2,513	\$2,386	\$2,386	\$1,440
Total Revenues	\$1,440	\$2,404	\$2,513	\$2,386	\$2,386	\$1,440
Materials & Services						
6401 Gas and Electric Utilities	135	88	91	0	-	88
6440 Contracted Services	-	-	383	0	-	-
6510 Lease and Rent Expense	59	-	59	0	-	-
6532 Maintenance/Other Supplies	8	8	18	0	-	8
Total Materials & Services	\$202	\$96	\$551	\$0	\$0	\$96
Interfund Charges						
6901 Interfund Charges - Parks Main	914	917	972	0	917	917
6904 Interfund Charges - Admin. Ove	747	799	729	0	799	799
6910 Interfund Charges - Legal Fees	60	65	59	0	65	65
6911 Interfund Charges - Park Admin	176	574	361	0	574	574
6919 Interfund Charges - Finance	162	173	158	0	173	173
Total Interfund Charges	\$2,059	\$2,528	\$2,279	\$0	\$2,528	\$2,528
Special Payments						
6706 Intergovtal Chg-LAZ Admin	74	74	62	0	62	74
Total Special Payments	\$74	\$74	\$62	\$0	\$62	\$74
Total Expenses	\$2,335	\$2,698	\$2,892	\$0	\$2,590	\$2,698
Total Zone 37 Activities Net Surplus/(Deficit)	(\$895)	(\$294)	(\$379)	\$2,386	(\$204)	(\$1,258)

ZONE 39 ACTIVITIES

(45700000)

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
System Development						
4601 Zone Assessments	1,670	3,055	4,309	4,256	4,256	1,670
Total System Development	\$1,670	\$3,055	\$4,309	\$4,256	\$4,256	\$1,670
Total Revenues	\$1,670	\$3,055	\$4,309	\$4,256	\$4,256	\$1,670
Materials & Services						
6401 Gas and Electric Utilities	440	286	295	0	-	286
6440 Contracted Services	-	-	473	0	-	-
6510 Lease and Rent Expense	83	-	83	0	-	-
6532 Maintenance/Other Supplies	6	6	12	0	-	6
Total Materials & Services	\$529	\$292	\$863	\$0	\$0	\$292
Interfund Charges						
6901 Interfund Charges - Parks Main	1,293	1,038	2,186	0	1,038	1,038
6904 Interfund Charges - Admin. Ove	623	666	608	0	666	666
6910 Interfund Charges - Legal Fees	50	54	49	0	54	54
6911 Interfund Charges - Park Admin	574	397	610	0	397	397
6919 Interfund Charges - Finance	135	145	132	0	145	145
Total Interfund Charges	\$2,675	\$2,300	\$3,585	\$0	\$2,300	\$2,300
Special Payments						
6706 Intergovtal Chg-LAZ Admin	61	61	51	0	51	61
Total Special Payments	\$61	\$61	\$51	\$0	\$51	\$61
Total Expenses	\$3,265	\$2,653	\$4,499	\$0	\$2,351	\$2,653
Total Zone 39 Activities Net Surplus/(Deficit)	(\$1,595)	\$402	(\$190)	\$4,256	\$1,905	(\$983)

ZONE 40 ACTIVITIES

(45710000)

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
System Development						
4601 Zone Assessments	2,649	3,178	3,322	3,279	3,279	2,649
Total System Development	\$2,649	\$3,178	\$3,322	\$3,279	\$3,279	\$2,649
Total Revenues	\$2,649	\$3,178	\$3,322	\$3,279	\$3,279	\$2,649
Materials & Services						
6401 Gas and Electric Utilities	305	198	204	0	-	198
6440 Contracted Services	-	-	788	0	-	-
6510 Lease and Rent Expense	138	-	138	0	-	-
6532 Maintenance/Other Supplies	11	11	24	0	-	11
Total Materials & Services	\$454	\$209	\$1,154	\$0	\$0	\$209
Interfund Charges						
6901 Interfund Charges - Parks Main	2,152	2,141	2,271	0	2,141	2,141
6904 Interfund Charges - Admin. Ove	595	636	582	0	636	636
6910 Interfund Charges - Legal Fees	48	51	47	0	51	51
6911 Interfund Charges - Park Admin	397	277	499	0	277	277
6919 Interfund Charges - Finance	129	138	126	0	138	138
Total Interfund Charges	\$3,321	\$3,243	\$3,525	\$0	\$3,243	\$3,243
Special Payments						
6706 Intergovtal Chg-LAZ Admin	58	58	48	0	48	58
Total Special Payments	\$58	\$58	\$48	\$0	\$48	\$58
Total Expenses	\$3,833	\$3,510	\$4,727	\$0	\$3,291	\$3,510
Total Zone 40 Activities Net Surplus/(Deficit)	(\$1,184)	(\$332)	(\$1,405)	\$3,279	(\$12)	(\$861)

ZONE 41 ACTIVITIES

(45720000)

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
System Development						
4601 Zone Assessments	-	-	2,730	2,636	-	-
Total System Development	\$0	\$0	\$2,730	\$2,636	\$0	\$0
Total Revenues	\$0	\$0	\$2,730	\$2,636	\$0	\$0
Materials & Services						
6401 Gas and Electric Utilities	213	138	142	0	-	138
6440 Contracted Services	-	-	248	0	-	-
6510 Lease and Rent Expense	93	-	93	0	-	-
6532 Maintenance/Other Supplies	3	3	6	0	-	3
Total Materials & Services	\$309	\$141	\$489	\$0	\$0	\$141
Interfund Charges						
6901 Interfund Charges - Parks Main	2,449	2,426	2,574	0	2,426	2,426
6904 Interfund Charges - Admin. Ove	256	274	252	0	274	274
6910 Interfund Charges - Legal Fees	21	22	20	0	22	22
6911 Interfund Charges - Park Admin	277	7,962	424	0	7,962	7,962
6919 Interfund Charges - Finance	56	59	55	0	59	59
Total Interfund Charges	\$3,059	\$10,743	\$3,325	\$0	\$10,743	\$10,743
Special Payments						
6706 Intergovtal Chg-LAZ Admin	21	21	18	0	18	21
Total Special Payments	\$21	\$21	\$18	\$0	\$18	\$21
Total Expenses	\$3,389	\$10,905	\$3,832	\$0	\$10,761	\$10,905
Total Zone 41 Activities Net Surplus/(Deficit)	(\$3,389)	(\$10,905)	(\$1,102)	\$2,636	(\$10,761)	(\$10,905)

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
System Development						
4601 Zone Assessments	128	14,051	38,800	36,078	36,078	128
Total System Development	\$128	\$14,051	\$38,800	\$36,078	\$36,078	\$128
Total Revenues	\$128	\$14,051	\$38,800	\$36,078	\$36,078	\$128
Materials & Services						
6401 Gas and Electric Utilities	6,084	3,766	3,879	0	-	3,766
6440 Contracted Services	-	-	2,481	2,481	2,481	-
6510 Lease and Rent Expense	2,108	-	2,108	368	2,108	-
6532 Maintenance/Other Supplies	701	133	327	0	-	133
Total Materials & Services	\$8,893	\$3,899	\$8,795	\$2,849	\$4,589	\$3,899
Interfund Charges						
6901 Interfund Charges - Parks Main	32,887	32,642	33,146	0	32,642	32,642
6904 Interfund Charges - Admin. Ove	2,173	2,323	2,115	0	2,323	2,323
6910 Interfund Charges - Legal Fees	176	188	171	0	188	188
6911 Interfund Charges - Park Admin	7,962	-	5,244	0	-	-
6919 Interfund Charges - Finance	472	504	459	0	504	504
Total Interfund Charges	\$43,670	\$35,657	\$41,135	\$0	\$35,657	\$35,657
Special Payments						
6706 Intergovtal Chg-LAZ Admin	226	226	190	0	190	226
Total Special Payments	\$226	\$226	\$190	\$0	\$190	\$226
Total Expenses	\$52,789	\$39,782	\$50,120	\$2,849	\$40,436	\$39,782
Total Zone 43A Activities Net Surplus/(Deficit)	(\$52,661)	(\$25,731)	(\$11,320)	\$33,229	(\$4,358)	(\$39,654)

(45740000)

ZONE 43B ACTIVITIES

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Interfund Charges						
6911 Interfund Charges - Park Admin	-	1,896	-	0	1,896	1,896
Total Interfund Charges	\$0	\$1,896	\$0	\$0	\$1,896	\$1,896
Total Expenses	\$0	\$1,896	\$0	\$0	\$1,896	\$1,896
Total Zone 43B Activities Net Surplus/(Deficit)	\$0	(\$1,896)	\$0	\$0	(\$1,896)	(\$1,896)

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
System Development						
4601 Zone Assessments	24,460	22,646	20,430	20,134	22,193	24,460
Total System Development	\$24,460	\$22,646	\$20,430	\$20,134	\$22,193	\$24,460
Total Revenues	\$24,460	\$22,646	\$20,430	\$20,134	\$22,193	\$24,460
Materials & Services						
6401 Gas and Electric Utilities	-	945	973	0	-	945
6440 Contracted Services	-	-	3,690	0	-	-
6510 Lease and Rent Expense	739	-	739	0	-	-
6532 Maintenance/Other Supplies	59	25	125	0	-	25
Total Materials & Services	\$798	\$970	\$5,527	\$0	\$0	\$970
Interfund Charges						
6901 Interfund Charges - Parks Main	11,534	11,436	12,130	0	11,436	11,436
6904 Interfund Charges - Admin. Ove	1,481	1,583	1,442	0	1,583	1,583
6910 Interfund Charges - Legal Fees	120	128	117	0	128	128
6911 Interfund Charges - Park Admin	1,896	728	1,439	0	728	728
6919 Interfund Charges - Finance	321	344	313	0	344	344
Total Interfund Charges	\$15,352	\$14,219	\$15,441	\$0	\$14,219	\$14,219
Special Payments						
6706 Intergovtal Chg-LAZ Admin	152	152	128	0	128	152
Total Special Payments	\$152	\$152	\$128	\$0	\$128	\$152
Total Expenses	\$16,302	\$15,341	\$21,096	\$0	\$14,347	\$15,341
Total Zone 43C Activities Net Surplus/(Deficit)	\$8,158	\$7,305	(\$666)	\$20,134	\$7,846	\$9,119

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
System Development						
4601 Zone Assessments	7,609	7,609	7,610	7,499	7,499	7,609
Total System Development	\$7,609	\$7,609	\$7,610	\$7,499	\$7,499	\$7,609
Total Revenues	\$7,609	\$7,609	\$7,610	\$7,499	\$7,499	\$7,609
Materials & Services						
6401 Gas and Electric Utilities	1,526	363	374	0	-	363
6440 Contracted Services	-	-	1,395	0	-	-
6510 Lease and Rent Expense	248	-	248	0	-	-
6532 Maintenance/Other Supplies	20	17	43	0	-	17
Total Materials & Services	\$1,794	\$380	\$2,060	\$0	\$0	\$380
Interfund Charges						
6901 Interfund Charges - Parks Main	3,870	3,836	4,069	0	3,836	3,836
6904 Interfund Charges - Admin. Ove	775	829	756	0	829	829
6910 Interfund Charges - Legal Fees	63	67	61	0	67	67
6911 Interfund Charges - Park Admin	728	98	707	0	98	98
6919 Interfund Charges - Finance	168	180	164	0	180	180
Total Interfund Charges	\$5,604	\$5,010	\$5,757	\$0	\$5,010	\$5,010
Special Payments						
6706 Intergovtal Chg-LAZ Admin	77	77	64	0	64	77
Total Special Payments	\$77	\$77	\$64	\$0	\$64	\$77
Total Expenses	\$7,475	\$5,467	\$7,881	\$0	\$5,074	\$5,467
Total Zone 43D Activities Net Surplus/(Deficit)	\$134	\$2,142	(\$271)	\$7,499	\$2,425	\$2,142

(45770000)

ZONE 43E ACTIVITIES

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Materials & Services						
6401 Gas and Electric Utilities	586	49	50	0	-	49
6510 Lease and Rent Expense	59	-	59	0	-	-
6532 Maintenance/Other Supplies	8	8	18	0	-	8
Total Materials & Services	\$653	\$57	\$127	\$0	\$0	\$57
Interfund Charges						
6901 Interfund Charges - Parks Main	428	426	452	0	426	426
6904 Interfund Charges - Admin. Ove	194	207	192	0	207	207
6910 Interfund Charges - Legal Fees	16	17	16	0	17	17
6911 Interfund Charges - Park Admin	98	242	311	0	242	242
6919 Interfund Charges - Finance	42	45	42	0	45	45
Total Interfund Charges	\$778	\$937	\$1,013	\$0	\$937	\$937
Special Payments						
6706 Intergovt'al Chg-LAZ Admin	15	15	12	0	12	15
Total Special Payments	\$15	\$15	\$12	\$0	\$12	\$15
Total Expenses	\$1,446	\$1,009	\$1,152	\$0	\$949	\$1,009
Total Zone 43E Activities Net Surplus/(Deficit)	(\$1,446)	(\$1,009)	(\$1,152)	\$0	(\$949)	(\$1,009)

ZONE 44 ACTIVITIES

(45780000)

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
System Development						
4601 Zone Assessments	2,175	2,958	3,091	2,972	2,972	2,175
Total System Development	\$2,175	\$2,958	\$3,091	\$2,972	\$2,972	\$2,175
Total Revenues	\$2,175	\$2,958	\$3,091	\$2,972	\$2,972	\$2,175
Materials & Services						
6401 Gas and Electric Utilities	79	121	124	0	-	-
6510 Lease and Rent Expense	86	-	86	0	-	-
6532 Maintenance/Other Supplies	8	8	18	0	-	-
Total Materials & Services	\$173	\$129	\$228	\$0	\$0	\$0
Interfund Charges						
6901 Interfund Charges - Parks Main	2,739	2,711	2,875	0	2,711	-
6904 Interfund Charges - Admin. Ove	118	126	145	0	126	-
6910 Interfund Charges - Legal Fees	10	10	12	0	10	-
6911 Interfund Charges - Park Admin	242	757	402	0	757	-
6919 Interfund Charges - Finance	26	27	31	0	27	-
Total Interfund Charges	\$3,135	\$3,631	\$3,465	\$0	\$3,631	\$0
Special Payments						
6706 Intergovtal Chg-LAZ Admin	7	7	8	0	8	-
Total Special Payments	\$7	\$7	\$8	\$0	\$8	\$0
Total Expenses	\$3,315	\$3,767	\$3,701	\$0	\$3,639	\$0
Total Zone 44 Activities Net Surplus/(Deficit)	(\$1,140)	(\$809)	(\$610)	\$2,972	(\$667)	\$2,175

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
System Development						
4601 Zone Assessments	6,906	6,872	6,906	6,910	6,910	6,906
Total System Development	\$6,906	\$6,872	\$6,906	\$6,910	\$6,910	\$6,906
Total Revenues	\$6,906	\$6,872	\$6,906	\$6,910	\$6,910	\$6,906
Materials & Services						
6401 Gas and Electric Utilities	195	377	389	0	-	377
6440 Contracted Services	-	-	743	0	-	-
6510 Lease and Rent Expense	263	-	263	0	-	-
6532 Maintenance/Other Supplies	4	4	9	0	-	4
Total Materials & Services	\$462	\$381	\$1,404	\$0	\$0	\$381
Interfund Charges						
6901 Interfund Charges - Parks Main	4,107	4,071	4,318	0	4,071	4,071
6904 Interfund Charges - Admin. Ove	775	829	756	0	829	829
6910 Interfund Charges - Legal Fees	63	67	61	0	67	67
6911 Interfund Charges - Park Admin	757	992	725	0	992	992
6919 Interfund Charges - Finance	168	180	164	0	180	180
Total Interfund Charges	\$5,870	\$6,139	\$6,024	\$0	\$6,139	\$6,139
Special Payments						
6706 Intergovtal Chg-LAZ Admin	77	77	64	0	64	77
Total Special Payments	\$77	\$77	\$64	\$0	\$64	\$77
Total Expenses	\$6,409	\$6,597	\$7,492	\$0	\$6,203	\$6,597
Total Zone 45A Activities Net Surplus/(Deficit)	\$497	\$275	(\$586)	\$6,910	\$707	\$309

ZONE 46 ACTIVITIES

(45800000)

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
System Development						
4601 Zone Assessments	6,637	8,827	9,094	9,090	9,090	6,637
Total System Development	\$6,637	\$8,827	\$9,094	\$9,090	\$9,090	\$6,637
Total Revenues	\$6,637	\$8,827	\$9,094	\$9,090	\$9,090	\$6,637
Materials & Services						
6401 Gas and Electric Utilities	610	494	509	0	-	494
6440 Contracted Services	-	-	795	0	-	-
6510 Lease and Rent Expense	187	-	187	0	-	-
6532 Maintenance/Other Supplies	6	6	12	0	-	6
Total Materials & Services	\$803	\$500	\$1,503	\$0	\$0	\$500
Interfund Charges						
6901 Interfund Charges - Parks Main	5,637	5,673	6,017	0	5,673	5,673
6904 Interfund Charges - Admin. Ove	761	814	743	0	814	814
6910 Interfund Charges - Legal Fees	80	66	60	0	66	66
6911 Interfund Charges - Park Admin	992	69	872	0	69	69
6919 Interfund Charges - Finance	165	177	161	0	177	177
Total Interfund Charges	\$7,635	\$6,799	\$7,853	\$0	\$6,799	\$6,799
Special Payments						
6706 Intergovtal Chg-LAZ Admin	75	75	63	0	63	75
Total Special Payments	\$75	\$75	\$63	\$0	\$63	\$75
Total Expenses	\$8,513	\$7,374	\$9,419	\$0	\$6,862	\$7,374
Total Zone 46 Activities Net Surplus/(Deficit)	(\$1,876)	\$1,453	(\$325)	\$9,090	\$2,228	(\$737)

ZONE 50 ACTIVITIES

(45810000)

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
System Development						
4601 Zone Assessments	1,030	2,204	3,416	3,348	3,348	1,030
Total System Development	\$1,030	\$2,204	\$3,416	\$3,348	\$3,348	\$1,030
Total Revenues	\$1,030	\$2,204	\$3,416	\$3,348	\$3,348	\$1,030
Materials & Services						
6401 Gas and Electric Utilities	798	36	37	0	-	-
6440 Contracted Services	-	-	90	0	-	-
6510 Lease and Rent Expense	23	-	23	0	-	-
6532 Maintenance/Other Supplies	4	4	9	0	-	-
Total Materials & Services	\$825	\$40	\$159	\$0	\$0	\$0
Interfund Charges						
6901 Interfund Charges - Parks Main	1,205	1,194	1,266	0	1,194	-
6904 Interfund Charges - Admin. Ove	228	244	225	0	244	-
6910 Interfund Charges - Legal Fees	18	20	18	0	20	-
6911 Interfund Charges - Park Admin	69	1,366	293	0	1,366	-
6919 Interfund Charges - Finance	50	53	49	0	53	-
Total Interfund Charges	\$1,570	\$2,877	\$1,851	\$0	\$2,877	\$0
Special Payments						
6706 Intergovtal Chg-LAZ Admin	18	18	16	0	16	-
Total Special Payments	\$18	\$18	\$16	\$0	\$16	\$0
Total Expenses	\$2,413	\$2,935	\$2,026	\$0	\$2,893	\$0
Total Zone 50 Activities Net Surplus/(Deficit)	(\$1,383)	(\$731)	\$1,390	\$3,348	\$455	\$1,030

ZONE 51 ACTIVITIES

(45820000)

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
System Development						
4601 Zone Assessments	6,450	5,008	12,319	10,262	10,262	6,450
Total System Development	\$6,450	\$5,008	\$12,319	\$10,262	\$10,262	\$6,450
Total Revenues	\$6,450	\$5,008	\$12,319	\$10,262	\$10,262	\$6,450
Materials & Services						
6401 Gas and Electric Utilities	58	7	7	0	-	7
6440 Contracted Services	-	-	270	0	-	-
6510 Lease and Rent Expense	289	-	289	0	-	-
6532 Maintenance/Other Supplies	6	8	12	0	-	8
Total Materials & Services	\$353	\$15	\$578	\$0	\$0	\$15
Interfund Charges						
6901 Interfund Charges - Parks Main	4,521	-	7,514	0	-	-
6904 Interfund Charges - Admin. Ove	222	237	2,101	0	237	237
6910 Interfund Charges - Legal Fees	-	19	170	0	19	19
6911 Interfund Charges - Park Admin	1,366	-	2,361	0	-	-
6919 Interfund Charges - Finance	48	51	456	0	51	51
Total Interfund Charges	\$6,157	\$307	\$12,602	\$0	\$307	\$307
Special Payments						
6706 Intergovtal Chg-LAZ Admin	18	18	188	0	188	18
Total Special Payments	\$18	\$18	\$188	\$0	\$188	\$18
Total Expenses	\$6,528	\$340	\$13,368	\$0	\$495	\$340
Total Zone 51 Activities Net Surplus/(Deficit)	(\$78)	\$4,668	(\$1,049)	\$10,262	\$9,767	\$6,110

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The City of
MADERA

SUPPLEMENTAL LAW

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Interest						
4162 Interest Income	1,181	824	-	45	577	412
Total Interest	\$1,181	\$824	\$0	\$45	\$577	\$412
Federal Grants						
4454 Carryover Entitlement	-	-	-	56,312	56,875	-
Total Federal Grants	\$0	\$0	\$0	\$56,312	\$56,875	\$0
Local Grnt & Donation						
4428 Grant/ Current Yr Allocation	140,851	149,937	100,000	100,660	146,938	100,000
Total Local Grnt & Donation	\$140,851	\$149,937	\$100,000	\$100,660	\$146,938	\$100,000
Gains & Proceeds						
4742 Unrealized Gain/Loss on Invest	(1,515)	-	-	0	-	-
4751 Realized Gain/Loss Sale of Inv	155	-	-	0	-	-
Total Gains & Proceeds	(\$1,360)	\$0	\$0	\$0	\$0	\$0
Total Revenues	\$140,672	\$150,761	\$100,000	\$157,017	\$204,390	\$100,412
Materials & Services						
6425 Vehicle Fuel, Supplies & Maint	10	3,369	-	0	-	3,369
6440 Contracted Services	1,279	1	-	4	-	1
6530 Conference/Training/Ed	-	-	570	570	570	-
6532 Maintenance/Other Supplies	89,037	96,287	100,000	62,320	100,000	100,000
Total Materials & Services	\$90,326	\$99,657	\$100,570	\$62,894	\$100,570	\$103,370
Interfund Charges						
6907 Interfund Chrg/Vehicle Replcmt	-	136,000	-	0	136,000	136,000
Total Interfund Charges	\$0	\$136,000	\$0	\$0	\$136,000	\$136,000
Total Expenses	\$90,326	\$235,657	\$100,570	\$62,894	\$236,570	\$239,370
Total Supplemental Law Enforcement Net	\$50,346	(\$84,896)	(\$570)	\$94,123	(\$32,180)	(\$138,958)

(47800000)

LOCAL LAW ENFORCE. BLOCK GRANT

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Federal Grants						
4454 Carryover Entitlement	35,478	-	36,625	8,713	-	-
Total Federal Grants	\$35,478	\$0	\$36,625	\$8,713	\$0	\$0
Total Revenues	\$35,478	\$0	\$36,625	\$8,713	\$0	\$0
Special Payments						
8002 Lease Payment	-	34,854	36,625	8,713	36,625	34,854
Total Special Payments	\$0	\$34,854	\$36,625	\$8,713	\$36,625	\$34,854
Total Expenses	\$0	\$34,854	\$36,625	\$8,713	\$36,625	\$34,854
Total Local Law Enforce. Block Grant Net	\$35,478	(\$34,854)	\$0	\$0	(\$36,625)	(\$34,854)

(47900000)

DUI ENFORCEMENT & AWARENESS

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
State Grants						
4458 DUI Enf & Awareness Grant	-	-	110,000	0	-	-
Total State Grants	\$0	\$0	\$110,000	\$0	\$0	\$0
Total Revenues	\$0	\$0	\$110,000	\$0	\$0	\$0
Materials & Services						
6518 Other Supplies	-	-	5,000	0	-	-
6530 Conference/Training/Ed	-	-	2,000	0	-	-
Total Materials & Services	\$0	\$0	\$7,000	\$0	\$0	\$0
Capital Outlay						
7000 Vehicles and Equipment	-	-	25,000	0	25,000	-
Total Capital Outlay	\$0	\$0	\$25,000	\$0	\$25,000	\$0
Total Expenses	\$0	\$0	\$32,000	\$0	\$25,000	\$0
Total DUI Enforcement& Awareness Net	\$0	\$0	\$78,000	\$0	(\$25,000)	\$0

(47910000)

TOBACCO LAW ENFORCEMENT GRANT

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Federal Grants						
4434 Grants	-	2,032	32,079	0	1,991	-
Total Federal Grants	\$0	\$2,032	\$32,079	\$0	\$1,991	\$0
Total Revenues	\$0	\$2,032	\$32,079	\$0	\$1,991	\$0
Salaries & Benefits						
5100 Salaries / Overtime	-	2,032	-	0	-	-
Total Salaries & Benefits	\$0	\$2,032	\$0	\$0	\$0	\$0
Total Expenses	\$0	\$2,032	\$0	\$0	\$0	\$0
Total Tobacco Law Enforcement Grant Net	\$0	\$0	\$32,079	\$0	\$1,991	\$0

(47930000)

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Salaries & Benefits						
5100 Salaries / Overtime	-	-	13,626	-5,050	13,229	-
5303 Life Insurance Premiums	-	-	15	10	15	-
5304 Workers Compensation Insurance	-	-	2,197	1,413	2,133	-
5305 Medicare Tax- Employer's Share	-	-	267	172	259	-
5309 Unemployment Insurance	-	-	21	18	20	-
Total Salaries & Benefits	\$0	\$0	\$16,126	(\$3,437)	\$15,656	\$0
Total Expenses	\$0	\$0	\$16,126	(\$3,437)	\$15,656	\$0
Total OTS-STEP DUI Grant Net Surplus/	\$0	\$0	(\$16,126)	\$3,437	(\$15,656)	\$0



The City of
MADERA

INTERMODAL

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
State Grants						
4491 Proposition 1B-Cal OES	59,621	-	-	38,997	39,387	38,997
Total State Grants	\$59,621	\$0	\$0	\$38,997	\$39,387	\$38,997
Total Revenues	\$59,621	\$0	\$0	\$38,997	\$39,387	\$38,997
Capital Outlay						
7030 Facilities And Improvements	5,742	-	38,998	38,997	38,998	-
Total Capital Outlay	\$58,878	\$0	\$38,998	\$38,997	\$38,998	\$0
Total Expenses	\$58,878	\$0	\$38,998	\$38,997	\$38,998	\$0
Total Prop.1B CalOES Net Surplus/(Deficit)	\$743	\$0	(\$38,998)	\$0	\$389	\$38,997

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Federal Grants						
4423 Federal Grant Sec 5307	3,819	7,813	63,410	8,593	8,593	65,000
Total Federal Grants	\$3,819	\$7,813	\$63,410	\$8,593	\$8,593	\$65,000
State Grants						
4425 State Transit Assistance - Cit	-	-	-	28,535	28,820	-
Total State Grants	\$0	\$0	\$0	\$28,535	\$28,820	\$0
Local Grnt & Donation						
4424 Local Transportation Allocatio	44,918	45,492	63,410	12,672	44,583	65,000
Total Local Grnt & Donation	\$44,918	\$45,492	\$63,410	\$12,672	\$44,583	\$65,000
Rental Income						
4167 Rents and Leases Income	21,894	16,969	13,163	11,469	16,630	13,000
Total Rental Income	\$21,894	\$16,969	\$13,163	\$11,469	\$16,630	\$13,000
Refunds						
4240 Utility Reimbursement	12,210	12,284	13,431	11,580	12,039	14,000
Total Refunds	\$12,210	\$12,284	\$13,431	\$11,580	\$12,039	\$14,000
Total Revenues	\$82,841	\$82,558	\$153,414	\$72,849	\$110,665	\$157,000
Salaries & Benefits						
5000 Salaries / Full-Time	32	-	-	0	-	-
5005 Salaries / Part-time	8,241	6,854	5,662	5,710	5,497	12,500
5300 Public Employees Retirement Sy	-	143	142	190	166	1,308
5304 Workers Compensation Insurance	736	675	570	574	553	1,189
5305 Medicare Tax- Employer's Share	124	101	84	85	82	181
5306 Unfunded Accrued Liability	-	-	136	106	136	177
5307 Deferred Comp/Part-Time	316	202	179	140	174	-
5309 Unemployment Insurance	214	163	152	154	148	210
Total Salaries & Benefits	\$9,663	\$8,138	\$6,925	\$6,959	\$6,756	\$15,565
Materials & Services						
6401 Gas and Electric Utilities	17,779	15,478	23,376	23,003	23,376	24,000
6440 Contracted Services	10,254	11,535	24,500	9,106	24,500	24,000
6532 Maintenance/Other Supplies	2,171	7,758	8,000	2,202	8,000	5,000
Total Materials & Services	\$30,204	\$34,771	\$55,876	\$34,311	\$55,876	\$53,000
Interfund Charges						
6900 Interfund Charge - Fac. Maint.	29,816	29,608	30,748	28,186	29,608	29,608
6902 Interfund Charges - Central Su	-	89	-	0	89	89
6904 Interfund Charges - Admin. Ove	11,555	8,196	8,196	7,513	8,196	8,196
Total Interfund Charges	\$41,371	\$37,893	\$38,944	\$35,699	\$37,893	\$37,893
Special Payments						
6560 Liability / Property Insurance	1,440	1,557	1,855	1,855	1,855	2,066
Total Special Payments	\$1,440	\$1,557	\$1,855	\$1,855	\$1,855	\$2,066
Transfer Out						
8220 Transfers Out - Insurance Rese	162	244	-	0	244	244
Total Transfer Out	\$162	\$244	\$0	\$0	\$244	\$244
Total Expenses	\$82,840	\$82,603	\$103,600	\$78,824	\$102,624	\$108,768
Total Intermodal Building Net Surplus/(Deficit)	\$1	(\$45)	\$49,814	(\$5,975)	\$8,041	\$48,232

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The City of
MADERA

ECONOMIC DEVELOPMENT

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Interest						
4162 Interest Income	4,194	4,989	-	754	3,492	2,494
Total Interest	\$4,194	\$4,989	\$0	\$754	\$3,492	\$2,494
Gains & Proceeds						
4671 Sale of Real and Personal Prop	-	-	-	521,157	521,157	-
4742 Unrealized Gain/Loss on Invest	(4,176)	-	-	0	-	-
4751 Realized Gain/Loss Sale of Inv	427	-	-	0	-	-
Total Gains & Proceeds	(\$3,749)	\$0	\$0	\$521,157	\$521,157	\$0
Total Revenues	\$445	\$4,989	\$0	\$521,911	\$524,649	\$2,494
Materials & Services						
6515 Taxes and Assessments	1,857	16,312	2,128	3,327	3,327	16,312
Total Materials & Services	\$1,857	\$16,312	\$2,128	\$3,327	\$3,327	\$16,312
Capital Outlay						
7050 Construction/Infrastructure	-	-	154,372	0	154,372	-
Total Capital Outlay	\$0	\$0	\$154,372	\$0	\$154,372	\$0
Total Expenses	\$1,857	\$16,312	\$156,500	\$3,327	\$157,699	\$16,312
Total Economic Develop Fund U/A Net	(\$1,412)	(\$11,323)	(\$156,500)	\$518,584	\$366,950	(\$13,818)



The City of
MADERA

RESIDENTIAL REHAB HOUSING

(43600000)

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Refunds						
4659 Refunds and Reimbursements	62,302	-	-	0	-	-
Total Refunds	\$62,302	\$0	\$0	\$0	\$0	\$0
Total Revenues	\$62,302	\$0	\$0	\$0	\$0	\$0
Materials & Services						
6416 Office Supplies/Expendable	-	2	-	0	-	2
Total Materials & Services	\$0	\$2	\$0	\$0	\$0	\$2
Functional Expenses						
6500 Rehabilitation Assistant	62,302	-	-	0	-	-
Total Functional Expenses	\$62,302	\$0	\$0	\$0	\$0	\$0
Total Expenses	\$62,302	\$2	\$0	\$0	\$0	\$2
Total NSP3 Program U/A Net Surplus/(Deficit)	\$0	(\$2)	\$0	\$0	\$0	(\$2)

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Charges for Services						
4649 Admin Fees	-	2,000	-	0	1,960	22,500
Total Charges for Services	\$0	\$2,000	\$0	\$0	\$1,960	\$22,500
Federal Grants						
4434 Grants	-	-	500,000	0	-	500,000
Total Federal Grants	\$0	\$0	\$500,000	\$0	\$0	\$500,000
State Grants						
4457 Activity Delivery Fee	-	-	-	0	-	50,000
Total State Grants	\$0	\$0	\$0	\$0	\$0	\$50,000
Gains & Proceeds						
4765 Periodic Payment'Loan Pmt	-	500	-	0	490	-
Total Gains & Proceeds	\$0	\$500	\$0	\$0	\$490	\$0
Refunds						
4659 Refunds and Reimbursements	52,641	20,616	21,239	3,073	20,204	-
Total Refunds	\$52,641	\$20,616	\$21,239	\$3,073	\$20,204	\$0
Total Revenues	\$52,641	\$23,116	\$521,239	\$3,073	\$22,654	\$572,500
Materials & Services						
6440 Contracted Services	2,068	-	4,336	4,336	4,336	-
Total Materials & Services	\$2,068	\$0	\$4,336	\$4,336	\$4,336	\$0
Functional Expenses						
6501 Down Payment Assistance	-	-	-	0	-	427,500
Total Functional Expenses	\$0	\$0	\$0	\$0	\$0	\$427,500
Total Expenses	\$2,068	\$0	\$4,336	\$4,336	\$4,336	\$427,500
Total Home DAP Net Surplus/(Deficit)	\$50,573	\$23,116	\$516,903	(\$1,263)	\$18,318	\$145,000

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Charges for Services						
4649 Admin Fees	23,193	16,012	-	0	15,692	-
Total Charges for Services	\$23,193	\$16,012	\$0	\$0	\$15,692	\$0
Interest						
4162 Interest Income	187	2,600	-	276	1,820	-
Total Interest	\$187	\$2,600	\$0	\$276	\$1,820	\$0
Federal Grants						
4434 Grants	186,512	181,427	-	0	177,798	-
Total Federal Grants	\$186,512	\$181,427	\$0	\$0	\$177,798	\$0
Gains & Proceeds						
4742 Unrealized Gain/Loss on Invest	(413)	-	-	0	-	-
4751 Realized Gain/Loss Sale of Inv	42	-	-	0	-	-
4765 Periodic Payment/Loan Pmt	1,000	1,000	-	0	980	-
Total Gains & Proceeds	\$629	\$1,000	\$0	\$0	\$980	\$0
Total Revenues	\$210,521	\$201,039	\$0	\$276	\$196,290	\$0
Materials & Services						
6416 Office Supplies/Expendable	539	15	-	0	-	15
6440 Contracted Services	6,889	-	2,500	740	2,500	-
Total Materials & Services	\$7,428	\$15	\$2,500	\$740	\$2,500	\$15
Interfund Charges						
6903 Interfund Charges - Cost Distr	34,250	39,214	31,596	28,963	39,214	39,214
Total Interfund Charges	\$34,250	\$39,214	\$31,596	\$28,963	\$39,214	\$39,214
Functional Expenses						
6500 Rehabilitation Assistant	108,967	-	1,025	1,025	1,025	-
Total Functional Expenses	\$108,967	\$0	\$1,025	\$1,025	\$1,025	\$0
Total Expenses	\$150,645	\$39,229	\$35,121	\$30,728	\$42,739	\$39,229
Total CalHome MH Rehab Net Surplus/(Deficit)	\$59,876	\$161,810	(\$35,121)	(\$30,452)	\$153,551	(\$39,229)

HOME PROGRAM INCOME

(44004460)

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Charges for Services						
4646 Admin Fees-Home DAP/OOR	-	-	-	3,547	3,583	-
Total Charges for Services	\$0	\$0	\$0	\$3,547	\$3,583	\$0
Interest						
4162 Interest Income	-	488	-	0	342	244
Total Interest	\$0	\$488	\$0	\$0	\$342	\$244
Gains & Proceeds						
4758 Proceeds from Loans	35,426	37,265	-	31,927	32,246	-
Total Gains & Proceeds	\$35,426	\$37,265	\$0	\$31,927	\$32,246	\$0
Total Revenues	\$35,426	\$37,753	\$0	\$35,474	\$36,171	\$244
Materials & Services						
6440 Contracted Services	-	-	4,550	2,225	4,550	-
Total Materials & Services	\$0	\$0	\$4,550	\$2,225	\$4,550	\$0
Interfund Charges						
6903 Interfund Charges - Cost Distr	-	16,510	33,339	35,144	35,144	16,510
Total Interfund Charges	\$0	\$16,510	\$33,339	\$35,144	\$35,144	\$16,510
Total Expenses	\$0	\$16,510	\$37,889	\$37,369	\$39,694	\$16,510
Total HOME Program Income Net Surplus/	\$35,426	\$21,243	(\$37,889)	(\$1,895)	(\$3,523)	(\$16,266)

(44004610)

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Interest						
4162 Interest Income	581	-	-	0	-	-
Total Interest	\$581	\$0	\$0	\$0	\$0	\$0
Federal Grants						
4434 Grants	28,900	-	-	0	-	28,900
Total Federal Grants	\$28,900	\$0	\$0	\$0	\$0	\$28,900
Gains & Proceeds						
4742 Unrealized Gain/Loss on Invest	(57)	-	-	0	-	-
4751 Realized Gain/Loss Sale of Inv	6	-	-	0	-	-
Total Gains & Proceeds	(\$51)	\$0	\$0	\$0	\$0	\$0
Total Revenues	\$29,430	\$0	\$0	\$0	\$0	\$28,900
Materials & Services						
6416 Office Supplies/Expendable	8	-	-	0	-	-
Total Materials & Services	\$8	\$0	\$0	\$0	\$0	\$0
Interfund Charges						
6903 Interfund Charges - Cost Distr	3,300	-	-	0	-	-
Total Interfund Charges	\$3,300	\$0	\$0	\$0	\$0	\$0
Functional Expenses						
6500 Rehabilitation Assistant	25,550	-	-	0	-	-
Total Functional Expenses	\$25,550	\$0	\$0	\$0	\$0	\$0
Total Expenses	\$28,858	\$0	\$0	\$0	\$0	\$0
Total CalHOME DAP Net Surplus/(Deficit)	\$572	\$0	\$0	\$0	\$0	\$28,900

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
State Grants						
4457 Activity Delivery Fee	-	-	31,597	0	-	-
Total State Grants	\$0	\$0	\$31,597	\$0	\$0	\$0
Total Revenues	\$0	\$0	\$31,597	\$0	\$0	\$0
Materials & Services						
6416 Office Supplies/Expendable	10	-	-	0	-	-
6440 Contracted Services	12,605	-	-	0	-	-
Total Materials & Services	\$12,615	\$0	\$0	\$0	\$0	\$0
Interfund Charges						
6903 Interfund Charges - Cost Distr	54,750	-	-	0	-	-
Total Interfund Charges	\$54,750	\$0	\$0	\$0	\$0	\$0
Functional Expenses						
6500 Rehabilitation Assistant	249,045	-	-	0	-	-
Total Functional Expenses	\$249,045	\$0	\$0	\$0	\$0	\$0
Total Expenses	\$316,410	\$0	\$0	\$0	\$0	\$0
Total CalHOME OOR Net Surplus/(Deficit)	(\$316,410)	\$0	\$31,597	\$0	\$0	\$0

CALHOME DOWN PROGRAM INCOME

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Charges for Services						
4648 Admin Fees - CalHome DAP	-	-	-	200	202	-
Total Charges for Services	\$0	\$0	\$0	\$200	\$202	\$0
Interest						
4162 Interest Income	-	402	-	0	281	201
Total Interest	\$0	\$402	\$0	\$0	\$281	\$201
State Grants						
4457 Activity Delivery Fee	-	1,431	-	0	1,402	-
Total State Grants	\$0	\$1,431	\$0	\$0	\$1,402	\$0
Gains & Proceeds						
4742 Unrealized Gain/Loss on Invest	-	-	-	0	-	-
4765 Periodic Payment'Loan Pmt	100	29,246	-	-3,156	(3,188)	-
Total Gains & Proceeds	\$100	\$29,246	\$0	(\$3,156)	(\$3,188)	\$0
Total Revenues	\$100	\$31,079	\$0	(\$2,956)	(\$1,303)	\$201
Functional Expenses						
6501 Down Payment Assistance	29,450	-	-	0	-	-
Total Functional Expenses	\$29,450	\$0	\$0	\$0	\$0	\$0
Total Expenses	\$29,450	\$0	\$0	\$0	\$0	\$0
Total CalHome Program Income Net Surplus/	(\$29,350)	\$31,079	\$0	(\$2,956)	(\$1,303)	\$201

(44900000)

RESIDENTIAL REHAB U/A

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Gains & Proceeds						
4765 Periodic Payment'Loan Pmt	51,430	1,000	-	0	980	-
Total Gains & Proceeds	\$51,430	\$1,000	\$0	\$0	\$980	\$0
Total Revenues	\$51,430	\$1,000	\$0	\$0	\$980	\$0
Total Residential Rehab U/A Net Surplus/	\$51,430	\$1,000	\$0	\$0	\$980	\$0

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The City of
MADERA

LOW-MODERATE INCOME HOUSING

(40200000)

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Interest						
4162 Interest Income	4,929	29,643	-	1,629	20,750	14,821
Total Interest	\$4,929	\$29,643	\$0	\$1,629	\$20,750	\$14,821
Rental Income						
4190 Rental Income	2,100	-	-	0	-	2,100
Total Rental Income	\$2,100	\$0	\$0	\$0	\$0	\$2,100
Gains & Proceeds						
4671 Sale of Real and Personal Prop	192,000	30,000	-	0	29,400	-
4742 Unrealized Gain/Loss on Invest	2,921	-	-	0	-	-
Total Gains & Proceeds	\$194,921	\$30,000	\$0	\$0	\$29,400	\$0
Refunds						
4657 Miscellaneous Revenue	172	(172)	-	0	(168)	172
4659 Refunds and Reimbursements	36,074	26,876	-	0	26,338	36,074
Total Refunds	\$36,246	\$26,704	\$0	\$0	\$26,170	\$36,246
Total Revenues	\$238,196	\$86,347	\$0	\$1,629	\$76,320	\$53,167
Salaries & Benefits						
5000 Salaries / Full-Time	4,038	56	-	0	-	-
5005 Salaries / Part-time	170	-	-	0	-	-
5100 Salaries / Overtime	2	-	-	0	-	-
5105 Salaries - Leave Payout	1,255	-	-	0	-	-
5300 Public Employees Retirement Sy	1,003	9	-	0	-	-
5302 Long Term Disability Insurance	11	-	-	0	-	-
5303 Life Insurance Premiums	2	-	-	0	-	-
5304 Workers Compensation Insurance	337	(128)	-	0	-	-
5305 Medicare Tax- Employer's Share	105	1	-	0	-	-
5307 Deferred Comp/Part-Time	7	-	-	0	-	-
5308 Deferred Compensation/Full-tim	163	2	-	0	-	-
5309 Unemployment Insurance	105	-	-	0	-	-
5310 Section 125 Benefit Allow.	982	15	-	0	-	-
Total Salaries & Benefits	\$8,180	(\$45)	\$0	\$0	\$0	\$0
Materials & Services						
6401 Gas and Electric Utilities	500	-	-	0	-	-
6402 Telephone & Fax Charges	163	80	-	0	-	80
6411 Advertising/Bids and Notices	1,893	644	-	0	-	644
6416 Office Supplies/Expendable	9	-	-	0	-	-
6440 Contracted Services	30,052	17,768	-	0	-	17,768
6480 Program Expense	1,369	517	-	94	-	517
6487 Disposal Costs	14,402	1,349	-	0	-	1,349
6515 Taxes and Assessments	4,087	-	-	0	-	-
6530 Conference/Training/Ed	2	-	-	0	-	-
6532 Maintenance/Other Supplies	430	-	-	0	-	-
Total Materials & Services	\$52,907	\$20,358	\$0	\$94	\$0	\$20,358
Interfund Charges						
6918 Interfund Charges- Comp Maint	-	2,306	2,347	0	2,306	2,306
6920 Interfund Charges - Computer R	-	497	496	0	497	497
Total Interfund Charges	\$0	\$2,803	\$2,843	\$0	\$2,803	\$2,803
Functional Expenses						
6481 Grant Expense	-	-	946,000	0	-	-
6485 Rehabilitation Costs	8,437	-	-	0	-	-
Total Functional Expenses	\$8,437	\$0	\$946,000	\$0	\$0	\$0
Special Payments						
6562 Retiree Insurance Premiums	229	404	379	543	543	404
6802 Acquisitions	-	2,950	-	0	-	2,950
Total Special Payments	\$229	\$3,354	\$379	\$543	\$543	\$3,354

LOW/MOD HOUSING FUND

(40200000)

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Capital Outlay						
7030 Facilities And Improvements	5,113	85,432	217,609	3,041	217,609	-
Total Capital Outlay	\$5,113	\$85,432	\$217,609	\$3,041	\$217,609	\$0
Total Expenses	\$74,866	\$111,902	\$1,166,831	\$3,678	\$220,955	\$26,515
Total Low/Mod Housing Fund Net Surplus/	\$163,330	(\$25,555)	(\$1,166,831)	(\$2,049)	(\$144,635)	\$26,652

(40210000)

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Federal Grants						
4434 Grants	-	-	-	0	-	811,200
Total Federal Grants	\$0	\$0	\$0	\$0	\$0	\$811,200
Total Revenues	\$0	\$0	\$0	\$0	\$0	\$811,200
Capital Outlay						
7050 Construction/Infrastructure	-	-	-	0	-	629,000
Total Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$629,000
Total Expenses	\$0	\$0	\$0	\$0	\$0	\$629,000
Total AFFORDABLE HOUSING Net Surplus/	\$0	\$0	\$0	\$0	\$0	\$182,200

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The City of
MADERA

CFD SPECIAL REVENUE

(48000000)

CFD 2005-1, CITY-WIDE SERVICES

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Taxes						
4000 Current Secured Property Tax	350,025	388,139	390,000	420,991	420,991	358,076
Total Taxes	\$350,025	\$388,139	\$390,000	\$420,991	\$420,991	\$358,076
Interest						
4162 Interest Income	671	111	-	589	589	55
Total Interest	\$671	\$111	\$0	\$589	\$589	\$55
Gains & Proceeds						
4742 Unrealized Gain/Loss on Invest	(756)	-	-	0	-	-
4751 Realized Gain/Loss Sale of Inv	77	-	-	0	-	-
Total Gains & Proceeds	(\$679)	\$0	\$0	\$0	\$0	\$0
Total Revenues	\$350,017	\$388,250	\$390,000	\$421,580	\$421,580	\$358,131
Materials & Services						
6440 Contracted Services	6,311	6,530	4,381	4,857	4,857	6,595
Total Materials & Services	\$6,311	\$6,530	\$4,381	\$4,857	\$4,857	\$6,595
Interfund Charges						
6904 Interfund Charges - Admin. Ove	1,663	326	326	299	326	326
Total Interfund Charges	\$1,663	\$326	\$326	\$299	\$326	\$326
Transfer Out						
8200 Transfer Out	500,000	300,000	300,000	275,000	300,000	300,000
Total Transfer Out	\$500,000	\$300,000	\$300,000	\$275,000	\$300,000	\$300,000
Total Expenses	\$507,974	\$306,856	\$304,707	\$280,156	\$305,183	\$306,921
Total CFD 2005-1, City-Wide Services Net	(\$157,957)	\$81,394	\$85,293	\$141,424	\$116,397	\$51,210

CFD SPECIAL TAX REFUNDING BOND

The City issued special tax and assessment bonds on behalf of property owners, pursuant to the Improvement Bond Act of 1915 and the Mello-Roos Community Facilities Act of 1982, to finance the acquisition and construction of certain infrastructure improvements within the assessment districts and community facilities districts.

The City acts solely as an agent for those paying special tax and assessments and remits the amounts collected to the bondholders. The City is acting as an agent and is in no way liable for the special assessment debt and, accordingly, the debt is not recorded in the financial statements.

CFD 2006-1 Special Tax Refunding Bond			
<i>Year</i>	<i>Principal</i>	<i>Interest</i>	<i>Total</i>
2021	79,232	87,352	166,584
2022	84,046	84,225	168,271
2023	88,740	80,916	169,656
2024	98,299	77,334	175,633
2025	107,744	73,389	181,133
2026	117,070	69,083	186,153
2027	121,274	64,519	185,793
2028	130,399	59,700	190,099
2029	144,143	54,442	198,585
2030	152,664	48,758	201,422
2031	161,011	42,751	203,762
2032	174,178	36,332	210,510
2033	187,099	29,414	216,513
2034	194,765	22,101	216,866
2035	212,224	14,307	226,513
2036	224,352	5,947	230,299
2037	43,098	825	43,923
Total	2,320,338	851,396	3,171,734

(48030000)

CFD 2012-1, PUBLIC SERVICE

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Taxes						
4000 Current Secured Property Tax	-	9,750	9,750	9,750	9,750	-
Total Taxes	\$0	\$9,750	\$9,750	\$9,750	\$9,750	\$0
Interest						
4162 Interest Income	-	261	-	31	183	130
Total Interest	\$0	\$261	\$0	\$31	\$183	\$130
Total Revenues	\$0	\$10,011	\$9,750	\$9,781	\$9,933	\$130
Transfer Out						
8200 Transfer Out	-	-	9,750	8,938	-	-
Total Transfer Out	\$0	\$0	\$9,750	\$8,938	\$0	\$0
Total Expenses	\$0	\$0	\$9,750	\$8,938	\$0	\$0
Total CFD 2012-1, Public Service Net Surplus/	\$0	\$10,011	\$0	\$843	\$9,933	\$130

(48040000)

CFD 2013-1, MADERA FAMILY APT

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Taxes						
4000 Current Secured Property Tax	8,733	8,280	7,850	0	8,114	8,934
Total Taxes	\$8,733	\$8,280	\$7,850	\$0	\$8,114	\$8,934
Interest						
4162 Interest Income	-	1,286	-	84	900	643
Total Interest	\$0	\$1,286	\$0	\$84	\$900	\$643
Total Revenues	\$8,733	\$9,566	\$7,850	\$84	\$9,014	\$9,577
Transfer Out						
8200 Transfer Out	27,660	8,280	7,850	7,196	8,280	10,247
Total Transfer Out	\$27,660	\$8,280	\$7,850	\$7,196	\$8,280	\$10,247
Total Expenses	\$27,660	\$8,280	\$7,850	\$7,196	\$8,280	\$10,247
Total CFD 2013-1 Madera Family Apt Net	(\$18,927)	\$1,286	\$0	(\$7,112)	\$734	(\$670)

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GRANTS DEPARTMENT



Department Summary

The mission of the Grants Department is to provide exceptional grant administration, resources and development to advance the City's vision and mission.

The Grants Department is part of the Finance Department. The Grants Department manages

a portfolio of grants and pursues ongoing grant resources from federal, state and local government agencies for various City Departments, oversees the City's Transit Division, manages the Community Development Block Grant Program, and oversees the Owner-Occupied Rehabilitation (OOR) Program and the Down-Payment Assistance Program (DAP).

Department Functions

- Grants development consists of researching grant opportunities to determine if the City is eligible and well-positioned to pursue a grant, identifying prospective partnering agencies, and developing grant applications. Grants administration includes management of awarded grants, including reporting, budgeting, compliance monitoring, project implementation and grant close-out. Project implementation includes ensuring that the obligations under the grants are fulfilled, including project completion
- The Transit Division operates three fixed routes within the city limits and a curb-to-curb service that extends into specific areas of the county (Dial-A-Ride)
- The Community Development Block Grant (CDBG) program receives an annual allocation from the U.S. Department of Housing and Urban Development (HUD), of approximately \$900,000. Funds are then distributed to local agencies to carry out projects and services benefiting city residents, which must be consistent with HUD national goals and objectives
- The housing programs (Down Payment Assistance and Owner-Occupied Rehabilitation) provide interest-free, 30-year deferred-payments loans to qualifying owner-occupied households for first-time homebuyer down-payment assistance or owner-occupied home rehabilitation projects

The Grants Department provides the administration, resources and support necessary to:

- Coordinate activities with outside agencies, other City Departments, boards and commissions, and local officials to support the City's grant funding goals and/or to implement grant funded activities
- Ensure that the Transit Division's funding and activities align with demand for service, the input provided by the Transit Advisory Board, Council, and priorities identified through the Unmet Transit Needs process
- Manage entitlement grant program processes ensuring compliance and effective use of program funds
- Coordinate and facilitate Block Grant Commission, Transit Advisory Board and Loan Review Committee meetings
- Release relevant program information to the public through press releases, media advisories, and/or through television or radio programs
- Support general City projects; such as, Census 2020 outreach efforts, homeless initiatives, or developing staff reports for general/miscellaneous projects
- Provide translation or interpretation support; such as, interpreting during Council meetings, during community meetings, reviewing/editing City publications, or assisting other City Departments with a variety of translation requests

Responsibility

Key Accomplishments

Overview of accomplishments in FY 2019/20:

- Secured \$18.5M in funds during last calendar year (2019) in collaboration with other City departments and outside agencies
- Received a grant award in the amount of \$11.4M for the Downtown Madera Veterans and Family Housing project
- Completed the development of the Madera Transit Center which will serve as the new operations hub for Madera Metro
- The completion of this project expands office space from 975 ft. to 3,200 ft., providing 35 parking spaces for bus fleet, a bus wash, a training room, and other transit amenities for transit employees and the public
- Received American Public Works Association 2019 Project of the Year award for the Madera Transit Center for the Less than \$5M Construction Cost Buildings/Structures category
- Transit provided bus transportation service to 143,788 individuals on two fixed routes and Dial-A-Ride services
- Continued to operate Route 3 to MCCC during its third-year pilot period. Ridership during this year was 8,462 passengers (2019)
- Furthered the transit system's rebranding efforts by adopting a new logo for Madera Metro
- Secured a California Housing and Community Development HOME grant in the amount of \$500K to be used for first-

time down payment assistance for new homeowners

- Procured seven new buses for Madera Metro with a total cost of \$1.1M
- Eliminated fares during the Covid-19 emergency period to enhance safety for the public and bus drivers. This safety measure also provided an economic benefit for low-income riders.
- Organized a virtual ribbon cutting event to inaugurate the Madera Transit Center

Goals & Performance Measures

Grants

- Research new grant opportunities and make applications to expand the grants portfolio by diversifying the type of grants that are submitted, to develop a minimum of six new competitive applications for other City Departments; such as Planning, Parks, Engineering, and Public Works departments
- Submit ongoing applications to support the transit system, CDBG, and to develop the Grant Department's housing programs
- Carry out 2020/24 Consolidated Plan, Analysis of Impediments to Fair Housing Choice and 2020/21 Action Plan and ensure their approval by HUD
- Develop strategies in collaboration with CDBG-funded agencies and City Departments to improve timeliness of project completion and Federal Guidance compliance
- Provide training to CDBG-funded non-profits in the area of CDBG national

objectives, eligible activities and CDBG regulations

Housing

- Continue to process and use HOME and CalHOME program funds and program income to issue a minimum of eight new loans, should funds be available
- Apply for HOME and CalHOME grants as notices are released to continue to support residents with these resources
- Expand marketing efforts to enlist new homebuyer and home rehabilitation prospects as funding for projects allow

Transit

- Continue to monitor and secure federal and state allocation grants as well as competitive grants for revenue sources to sustain and advance transit services
- Provide contract oversight to ensure the provision of high-quality, cost-effective, and customer-focused transit services
- Improve outreach and communication with the public regarding transit services availability, and opportunities for engagement

Department Fund Summary

The Grants Department manages multiple division and program budgets as follows:

General Grants Oversight

This budget will provide the general administration of the City's current grant awards and programs. It will also fund the

City's efforts to pursue additional resources and develop new programs.

Transportation Dial-A-Ride

The Dial-A-Ride budget supports a curb-to-curb transportation system that provides service to all locations in the city and in some locations in the county.

Transportation Fixed Route

The fixed route system provides regular transportation within the City from bus stops along predefined routes. The City operates two fixed routes in the City and one to Madera Community College Center.

Madera Metro Capital Outlay

The Madera Metro Capital Outlay budget provides for the acquisition of long-term assets such as new buses, development of the transit center, bus stop amenities, etc.

CDBG Administration

The Community Development Block Grant provides administration as well as efforts to promote affordable housing, reduce homelessness, and to address impediments to fair housing.

CDBG Public Improvement

The Community Development Block Grant provides for projects City Council has allocated through subgrantee awards to City Departments or agencies to carryout capital projects identified in the 2019/2020 CDBG Annual Action Plan.

CDBG Public Service

The Community Development Block Grant provides for the programs and projects Council has allocated for through subgrantee awards to local agencies to carryout priorities identified in the 2019/2020 CDBG Annual Action Plan.

CalHOME and HOME

This includes grants received from the California Department of Housing and Community Development to carryout housing activities; such as, providing loans for first-time homebuyer down payment assistance or owner-occupied rehabilitation projects.

Parking District Operations

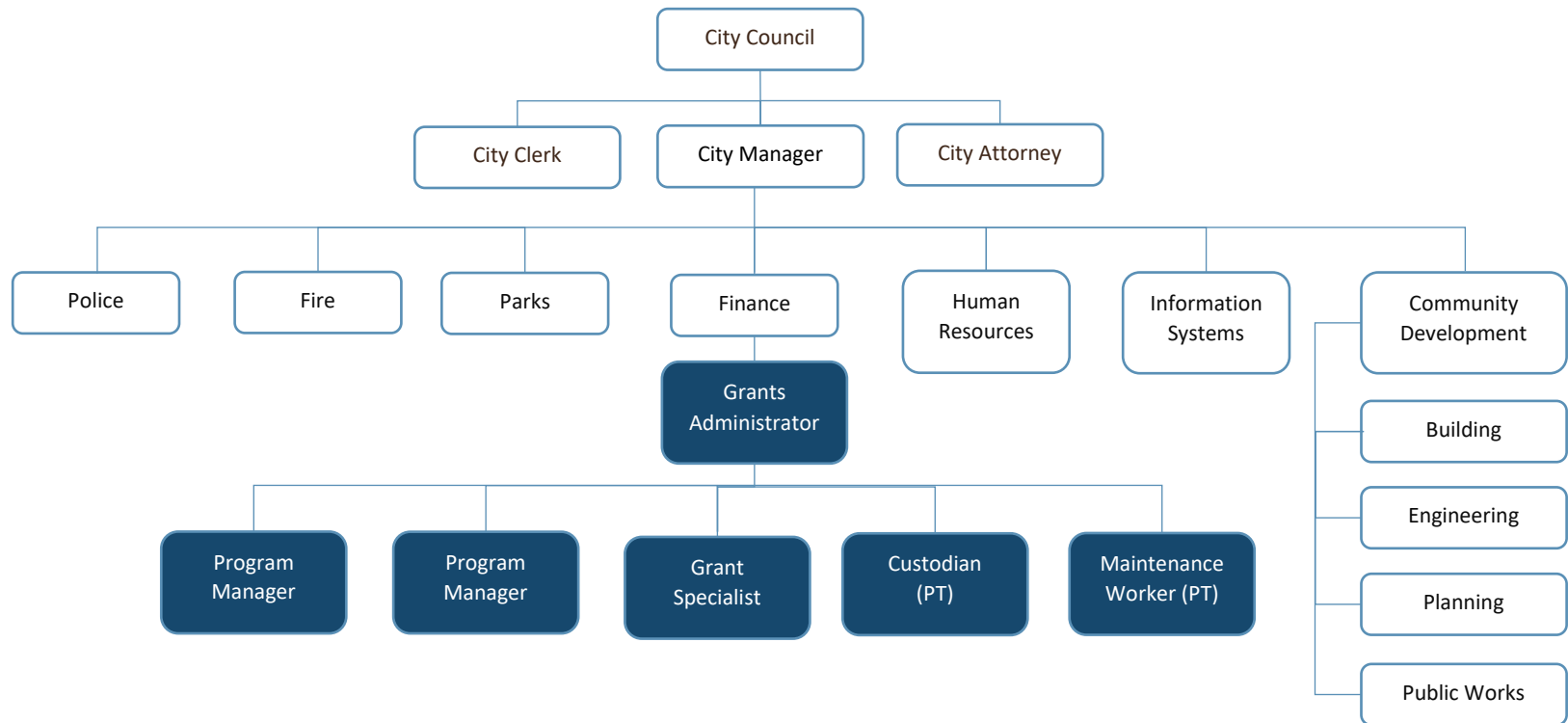
This budget supports the activities carried out by the Parking Enforcement Officer. This non-sworn officer patrols a designated area in downtown and issues citations to motorists who violate our vehicle ordinances.

Department Staffing & Structure

The Grants Department is staffed by a Grants Administrator, a Program Manager, an Interim Program Manager, a Grant Specialist, an Intermodal Custodian (PT), and a Maintenance Worker III (PT).

In addition, the department's budgets cover cost for other full-time and part-time personnel to carryout activities associated with the Grants Department's projects, which include two Mechanic I in Public Works, a Fleet Operations Manager, and an Accountant II.

Grants Department Organization Chart



Department Functions

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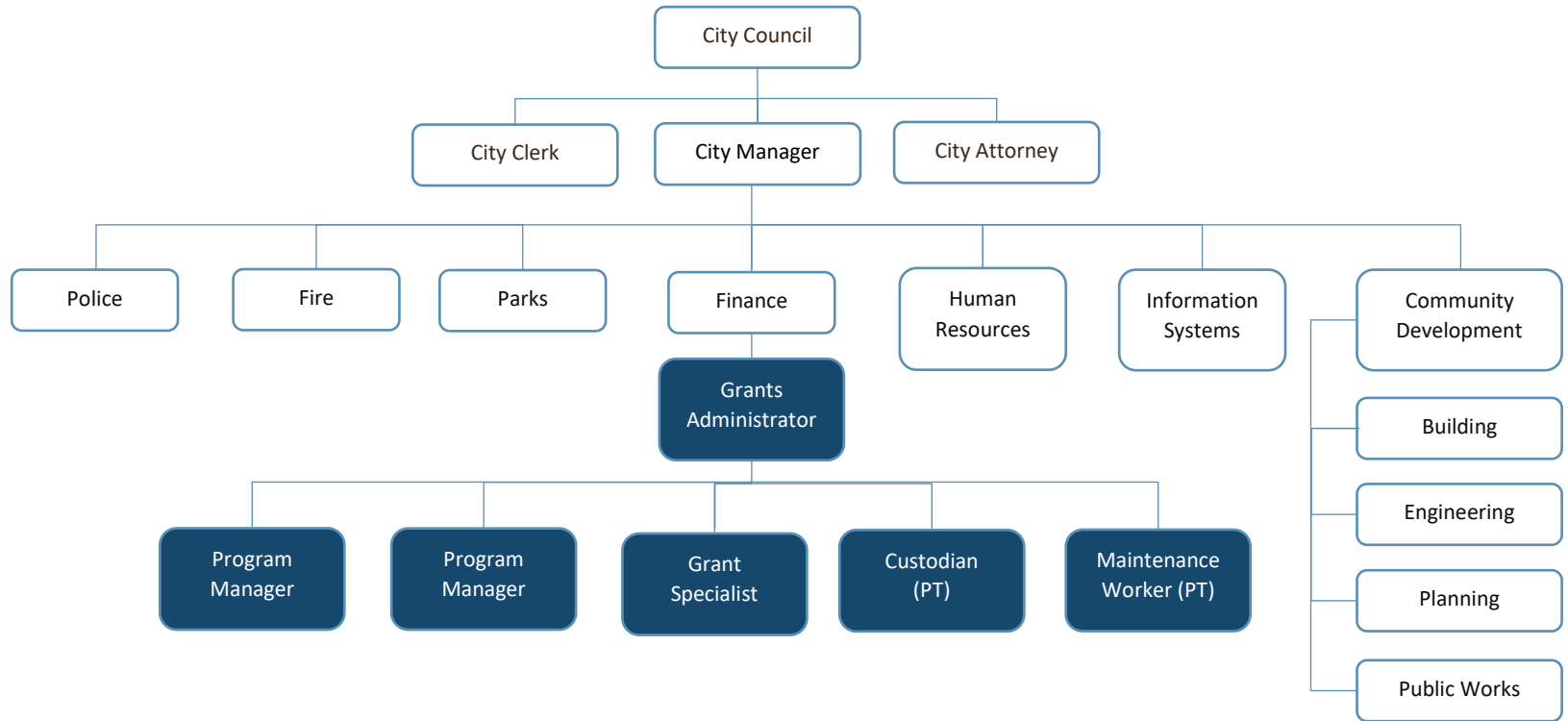
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Grants Organization Chart



	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Interfund Charges						
4334 Interfund Charges Revenue - CD	117,047	126,818	89,700	82,225	89,700	202,000
4336 Interfund Charges Revenue - DA	99,289	144,378	176,039	169,755	176,039	140,000
4337 Interfund Charges Revenue - MA	99,288	144,378	176,039	169,755	176,039	140,000
4338 Interfund Charges Revenue - Ca	92,300	39,214	31,546	28,963	-	-
4339 Interfund Charges Revenue - HO	-	16,510	38,739	35,144	38,739	14,621
Total Interfund Charges	\$407,924	\$471,298	\$512,063	\$485,842	\$480,517	\$496,621
Refunds						
4657 Miscellaneous Revenue	2,500	-	-	0	-	2,500
Total Refunds	\$2,500	\$0	\$0	\$0	\$0	\$2,500
Transfers In						
4355 Transfer-In	7,709	7,709	7,709	0	7,709	7,709
Total Transfers In	\$7,709	\$7,709	\$7,709	\$0	\$7,709	\$7,709
Total Revenues	\$418,133	\$479,007	\$519,772	\$485,842	\$488,226	\$506,830
Salaries & Benefits						
5000 Salaries / Full-Time	237,335	287,599	265,090	240,979	257,369	288,789
5005 Salaries / Part-time	4,593	5,832	-	0	-	-
5100 Salaries / Overtime	-	667	1,505	1,264	1,461	-
5105 Salaries - Leave Payout	6,101	3,732	3,140	15,163	13,120	-
5200 Salaries - Auto & Expense Allo	1,563	1,336	1,109	852	1,077	900
5300 Public Employees Retirement Sy	51,380	75,101	30,995	28,734	30,995	32,649
5302 Long Term Disability Insurance	-	-	903	788	877	851
5303 Life Insurance Premiums	-	-	250	221	243	316
5304 Workers Compensation Insurance	21,449	29,925	27,162	25,913	26,371	27,464
5305 Medicare Tax- Employer's Share	-	-	3,948	3,772	3,833	4,258
5306 Unfunded Accrued Liability	-	-	46,212	37,322	46,212	52,514
5307 Deferred Comp/Part-Time	172	219	-	0	-	-
5308 Deferred Compensation/Full-tim	-	-	6,304	5,568	6,120	4,511
5309 Unemployment Insurance	954	1,037	1,086	840	1,054	840
5310 Section 125 Benefit Allow.	41,902	40,639	48,381	41,619	46,972	55,846
Total Salaries & Benefits	\$375,549	\$459,322	\$436,085	\$403,035	\$435,704	\$468,938
Materials & Services						
6402 Telephone & Fax Charges	2,381	2,296	2,000	2,092	2,095	2,200
6416 Office Supplies/Expendable	164	7,065	1,200	638	800	1,000
6417 Software Costs	405	-	1,000	0	1,000	1,000
6440 Contracted Services	5,264	6,305	3,599	1,593	1,600	1,800
Total Materials & Services	\$8,214	\$15,666	\$7,799	\$4,323	\$5,495	\$6,000
Interfund Charges						
6900 Interfund Charge - Fac. Maint.	4,631	4,765	4,679	4,289	4,765	4,765
6902 Interfund Charges - Central Su	158	110	300	58	110	110
6907 Interfund Chrg/Vehicle Replcmt	1,400	-	-	0	-	-
6908 Interfund Chrg/Vehicle Maint.	2,240	-	-	0	-	-
6918 Interfund Charges- Comp Maint	11,603	20,696	21,221	19,453	20,696	20,696
6920 Interfund Charges - Computer R	1,106	4,875	4,875	4,469	4,875	4,875
6923 Interfund Charges- Software	1,450	389	1,375	0	389	389
6924 Interfund Charges- Motor Renta	-	1,241	3,372	3,091	3,092	1,241
Total Interfund Charges	\$22,588	\$32,076	\$35,822	\$31,360	\$33,927	\$32,076
Total Expenses	\$406,351	\$507,064	\$479,706	\$438,718	\$475,126	\$507,014
Total General/Grant Oversight Net Surplus/	\$11,782	(\$28,057)	\$40,066	\$47,124	\$13,100	(\$184)

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Federal Grants						
4454 Carryover Entitlement	594	54	-	0	53	-
4455 Current Year Entitlement	110,103	191,043	156,000	47,349	187,222	202,000
Total Federal Grants	\$110,697	\$191,097	\$156,000	\$47,349	\$187,275	\$202,000
Total Revenues	\$110,697	\$191,097	\$156,000	\$47,349	\$187,275	\$202,000
Materials & Services						
6402 Telephone & Fax Charges	-	-	1,000	0	-	-
6411 Advertising/Bids and Notices	2,753	1,321	1,500	1,170	1,500	1,500
6415 Publications/Subscriptions	-	-	500	0	-	750
6416 Office Supplies/Expendable	773	813	1,000	402	650	750
6440 Contracted Services	381	381	60,450	60,450	60,450	5,000
6530 Conference/Training/Ed	885	2,680	2,000	735	735	2,000
Total Materials & Services	\$4,792	\$5,195	\$66,450	\$62,757	\$63,335	\$10,000
Interfund Charges						
6902 Interfund Charges - Central Su	160	48	300	0	48	48
6922 Interfund Charges - Grants	117,047	126,818	89,700	82,225	126,818	126,818
Total Interfund Charges	\$117,207	\$126,866	\$90,000	\$82,225	\$126,866	\$126,866
Functional Expenses						
6470 Funding to Outside Agencies	16,950	26,950	-	0	-	26,950
Total Functional Expenses	\$16,950	\$26,950	\$0	\$0	\$0	\$26,950
Total Expenses	\$138,949	\$159,011	\$156,450	\$144,982	\$190,201	\$163,816
Total CDBG Administrative Costs Net Surplus/	(\$28,252)	\$32,086	(\$450)	(\$97,633)	(\$2,926)	\$38,184

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Federal Grants						
4454 Carryover Entitlement	-	26,969	-	0	26,430	-
4455 Current Year Entitlement	76,947	128,220	124,238	45,023	125,656	136,758
Total Federal Grants	\$76,947	\$155,189	\$124,238	\$45,023	\$152,086	\$136,758
Total Revenues	\$76,947	\$155,189	\$124,238	\$45,023	\$152,086	\$136,758
Functional Expenses						
6470 Funding to Outside Agencies	7,945	43,359	94,000	81,736	94,000	136,758
6471 Prog Supp/Madera Coalition	7,944	-	-	0	-	-
6496 Program Support - Mad. ADA Adv	-	26,969	-	0	-	26,969
Total Functional Expenses	\$15,889	\$70,328	\$94,000	\$81,736	\$94,000	\$163,727
Transfer Out						
8200 Transfer Out	103,503	87,454	30,000	27,500	87,454	87,454
Total Transfer Out	\$103,503	\$87,454	\$30,000	\$27,500	\$87,454	\$87,454
Total Expenses	\$119,392	\$157,782	\$124,000	\$109,236	\$181,454	\$251,181
Total CDBG Public Services Net Surplus/	(\$42,445)	(\$2,593)	\$238	(\$64,213)	(\$29,368)	(\$114,423)

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Federal Grants						
4454 Carryover Entitlement	133	350,645	12,346	12,346	12,470	133
4455 Current Year Entitlement	242,613	69,008	603,004	155,904	155,904	592,621
Total Federal Grants	\$242,746	\$419,653	\$615,350	\$168,250	\$168,374	\$592,754
Total Revenues	\$242,746	\$419,653	\$615,350	\$168,250	\$168,374	\$592,754
Functional Expenses						
6470 Funding to Outside Agencies	-	-	181,500	99,001	181,500	-
Total Functional Expenses	\$0	\$0	\$181,500	\$99,001	\$181,500	\$0
Capital Outlay						
7000 Vehicles and Equipment	80,791	-	-	0	-	-
7030 Facilities And Improvements	181,074	332,309	549,727	560,533	549,728	-
7050 Construction/Infrastructure	32,060	231,609	591,995	213	591,995	-
Total Capital Outlay	\$316,721	\$563,918	\$1,141,722	\$560,746	\$1,141,723	\$0
Transfer Out						
8260 Transfer-Out CIP	-	-	-	0	-	202,798
Total Transfer Out	\$0	\$0	\$0	\$0	\$0	\$202,798
Total Expenses	\$316,721	\$563,918	\$1,323,222	\$659,747	\$1,323,223	\$202,798
Total CDBG Public Improvements Net	(\$73,975)	(\$144,265)	(\$707,872)	(\$491,497)	(\$1,154,849)	\$389,956

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INTERNAL SERVICE FUNDS

Fund Group Chart

Revenues &
Expenses by
Organization

General Fund
Organization
Details

INTERNAL SERVICE EMPLOYEE COUNT

Org Desc	Job Class Desc	19/20	20/21
Fleet Maintenance	FLEET OPERATIONS MANAGER	0.70	0.70
	MECHANIC III	4.00	4.00
Fleet Maintenance Sum		4.70	4.70
Facilities Maintenance	ADMIN ANALYST	0.05	
	ELECTRICAL/FACILITIES OPS MGR	1.00	1.00
	ELECTRICIAN III	2.00	1.00
	FACILITIES MAINTENANCE TECH	3.00	3.00
	INDUSTRIAL ELECTRICAL TECH	2.00	2.00
	LEAD ELECTRICIAN		1.00
	PUBLIC WORKS OPS DIRECTOR	0.08	0.10
	PW MAINTENANCE WORKER I	1.00	1.00
Facilities Maintenance Sum		9.18	9.15
Computer Acquisition/Maint.	COMPUTER TECHNICIAN	2.00	2.00
	INFORMATION SERVICES MANAGER	1.00	1.00
	NETWORK ADMINISTRATOR	1.00	1.00
	TYLER MUNIS PROJECT MANAGER	0.25	0.17
Computer Acquisition/Maint. Sum		4.25	4.17
Total Citywide		18.13	18.02

INTERNAL SERVICE FUNDS

BUDGET OVERVIEW

Internal Service Funds are used in governmental accounting to track services provided internally to the organization. The City currently operates three internal service funds:

- Facilities,
- Fleet, and
- Computer Acquisition and Maintenance

Each department in the organization is charged for the services provided by the internal service fund through interfund transfers.

The following is a summary of each:

Facilities

Each department is charged a facility fee. Allocations are based on the square footage of the area occupied by the department and a time study of facility personnel.

Fleet Management

The City maintains a plethora of vehicles. Each department is charged a fee based on number and type of vehicles assigned to the department. Replacement of vehicles is also included based on the number and type of vehicles and useful life estimates for replacement, whereas motor pool charges are based on the prior year's usage.

Information Services

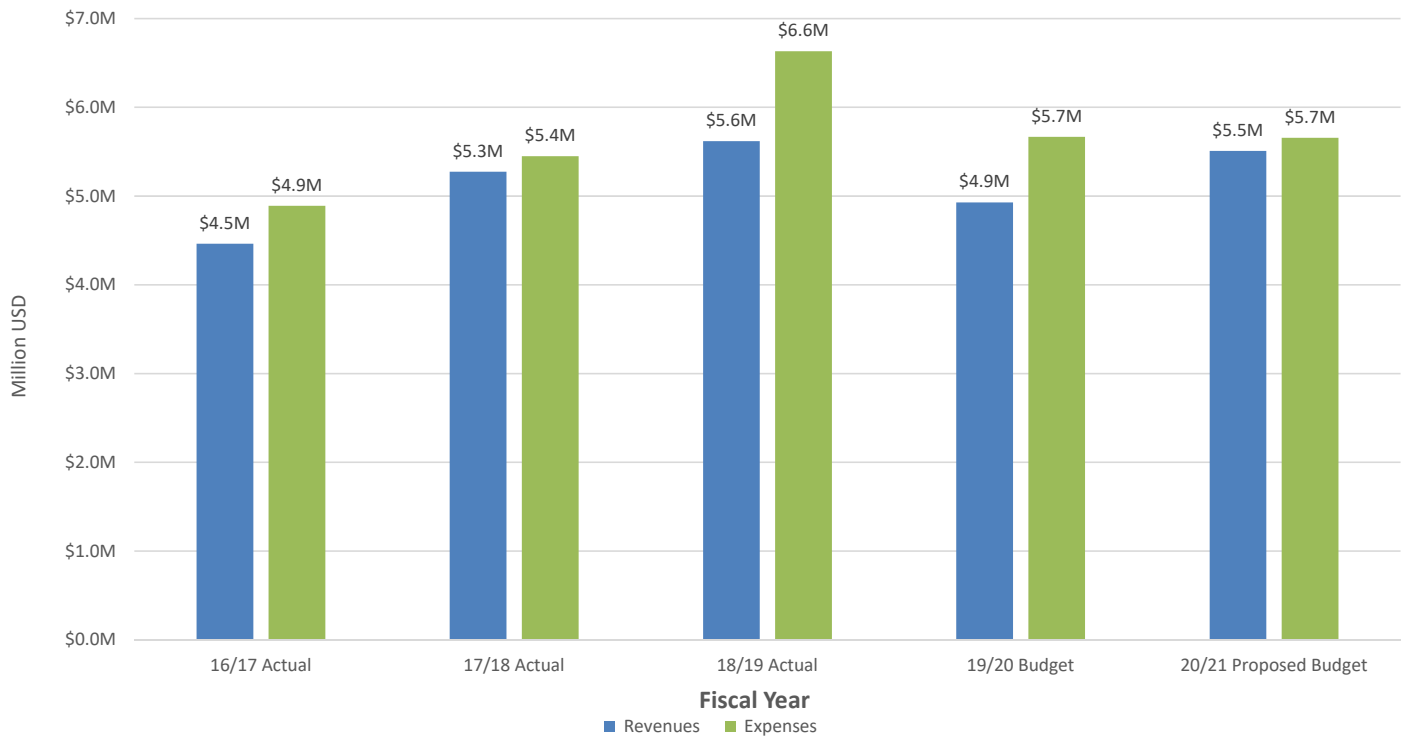
Computer services, provided by the City's Information Technology Department, are

charged based on computer users per department taking into consideration all peripherals, servers, and licenses required to maintain and upgrade the current technology.

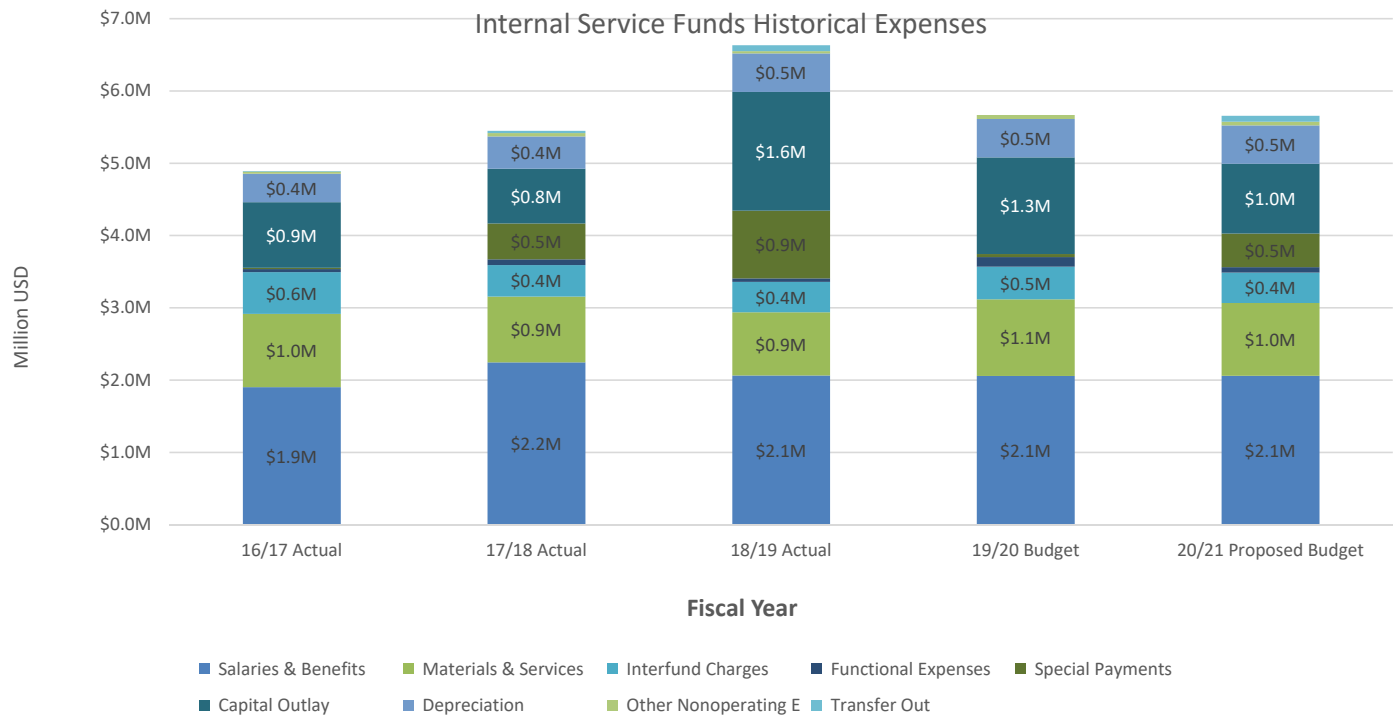
Budgets for Internal Service Funds are designed to balance.

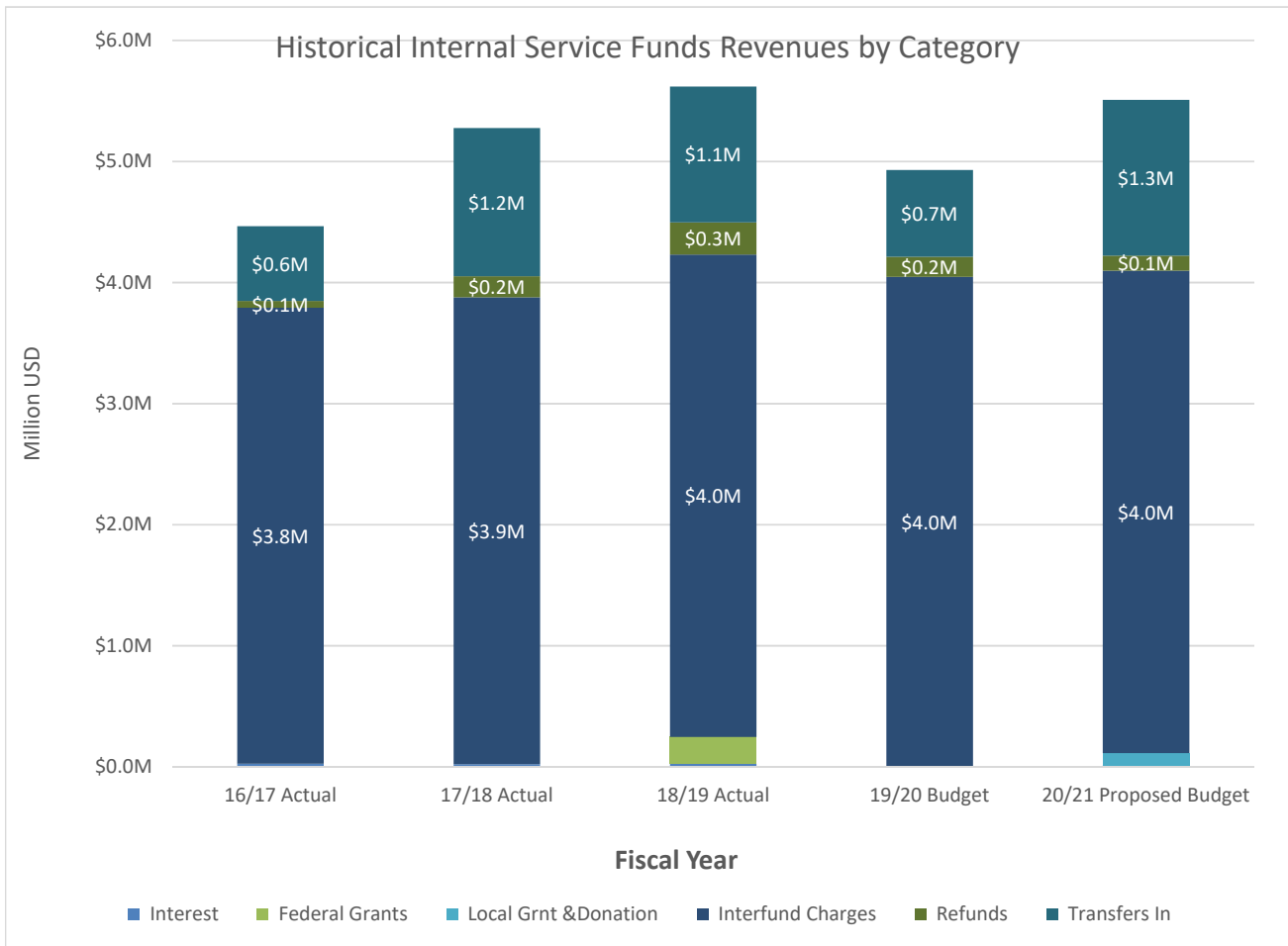
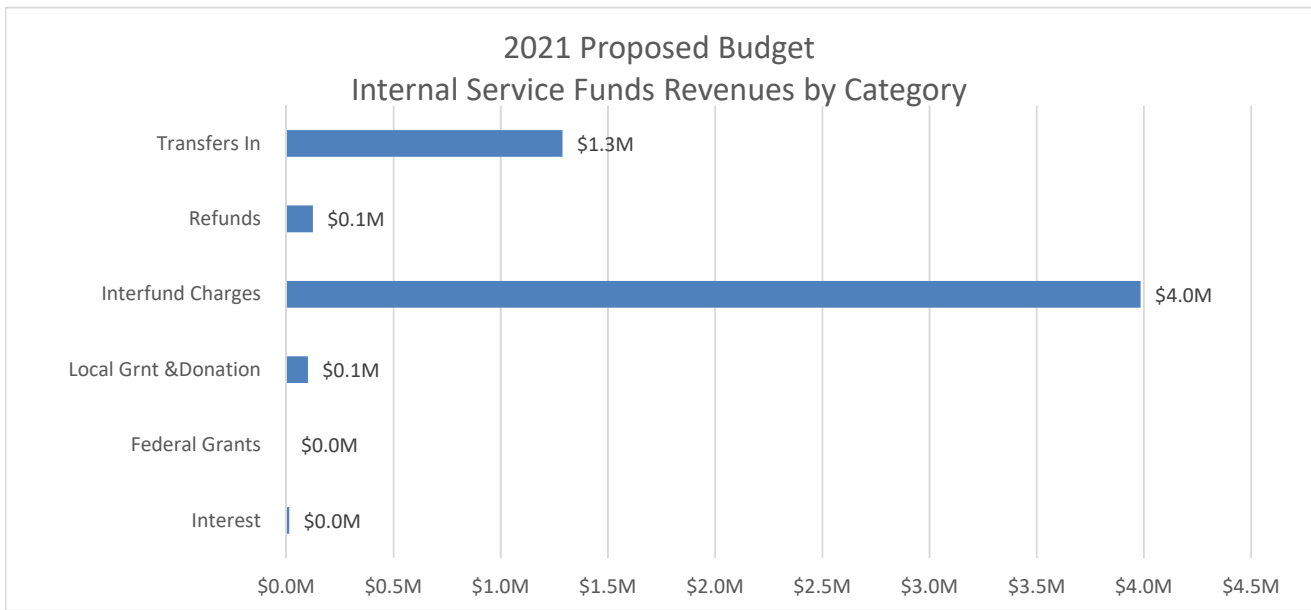
The exceptions are the fleet and computer replacement funds, where money is set aside for each department in both funds so when vehicles and computers have reached the end of their useful life, funds are available for replacements. Some years will experience greater revenues than expenses and vice versa, which largely depends on the number of vehicles and computers slated to be replaced in that period. Each fund tracks the balances available by department and determines when equipment should be replaced.

Internal Service Funds Historical Revenues vs Expenses

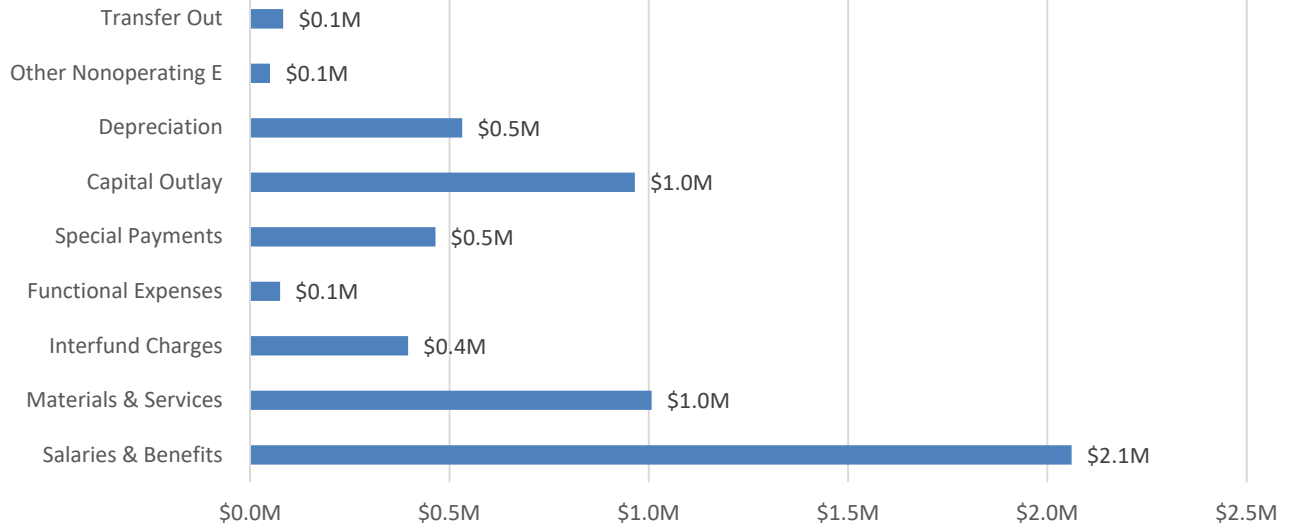


Internal Service Funds Historical Expenses

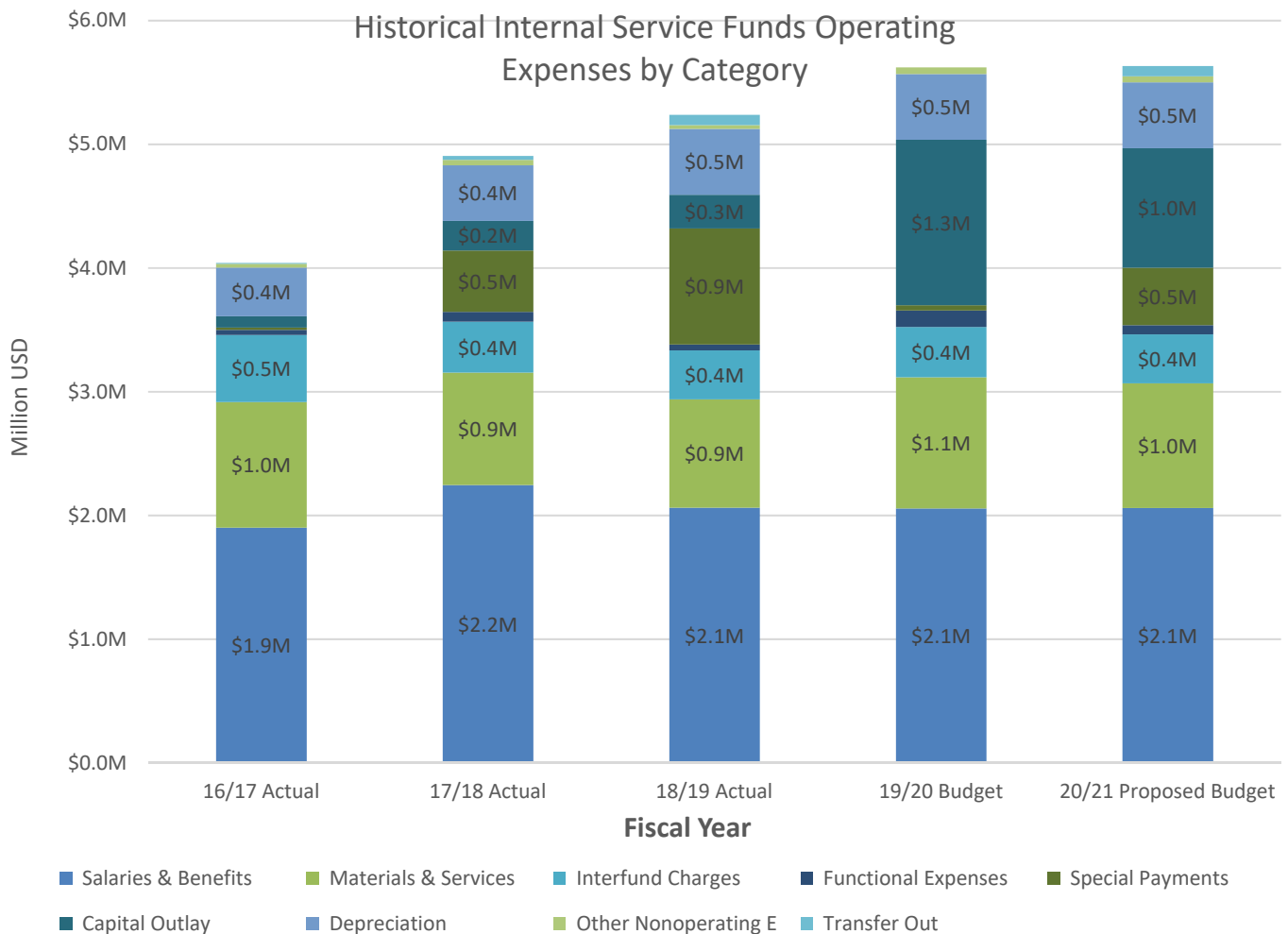




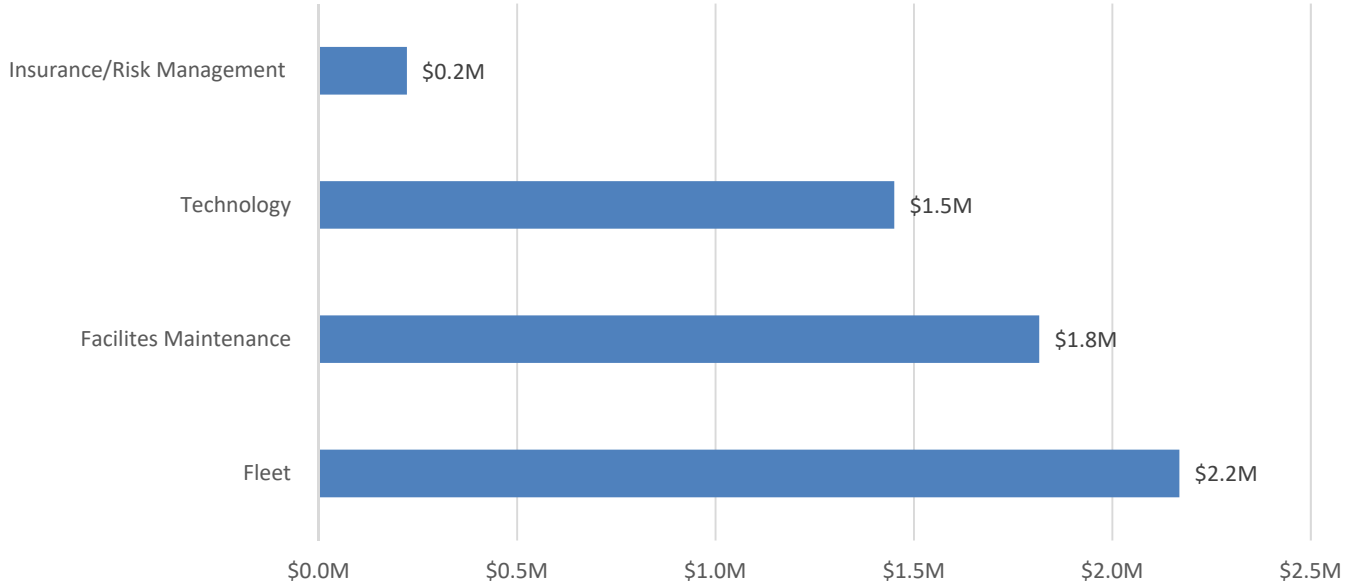
2021 Proposed Budget Internal Service Funds Operating Expenses by Category



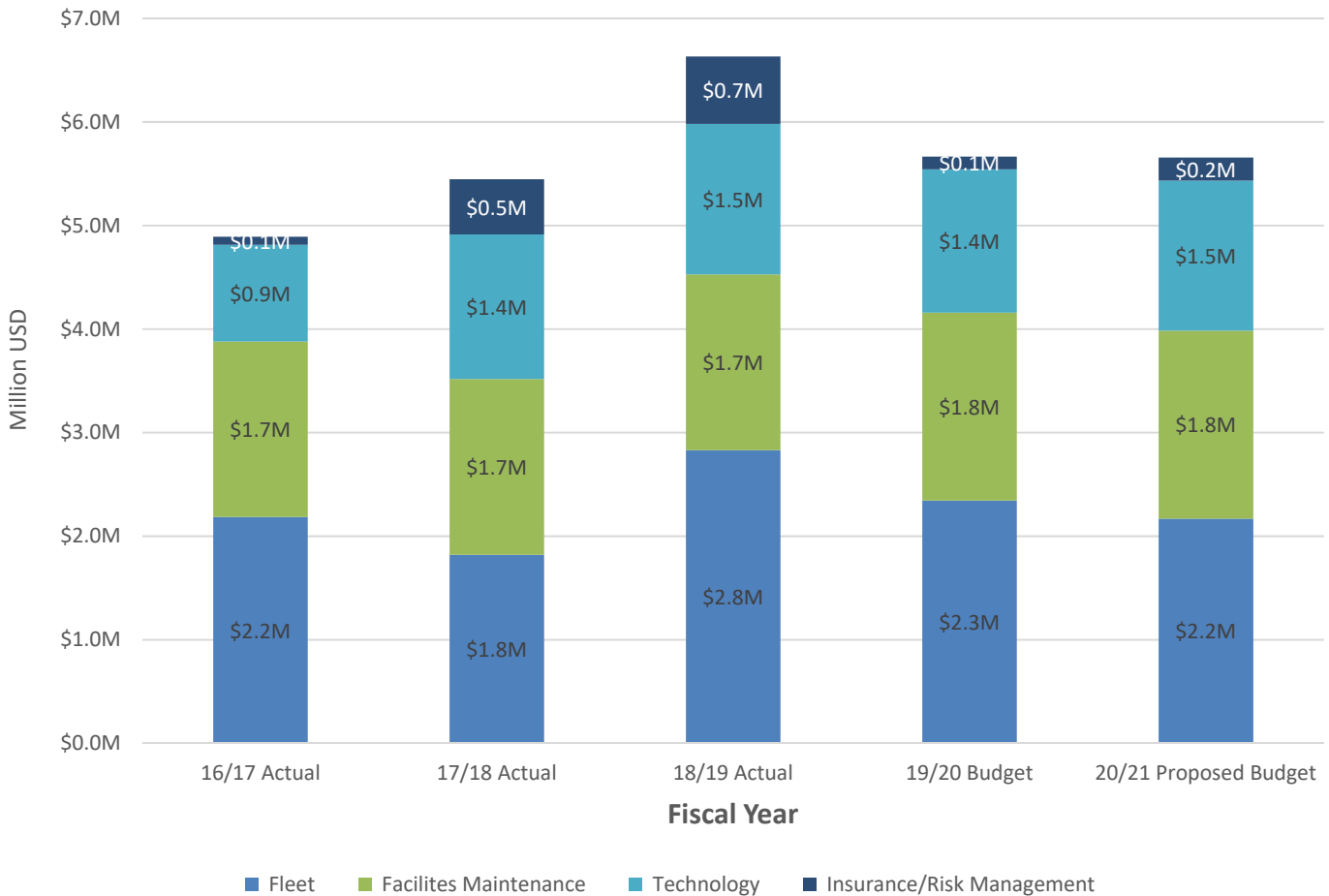
Historical Internal Service Funds Operating Expenses by Category



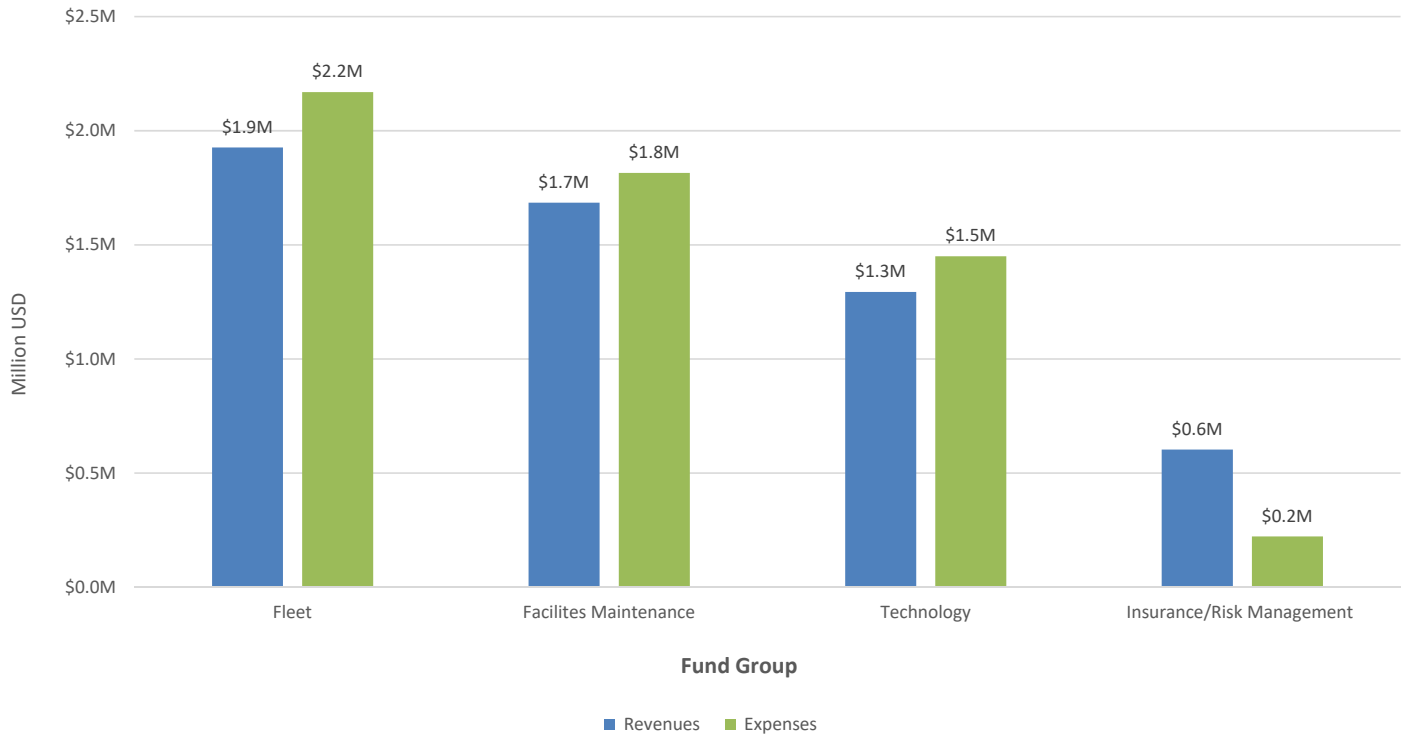
2021 Proposed Budget Internal Service Funds Expenses



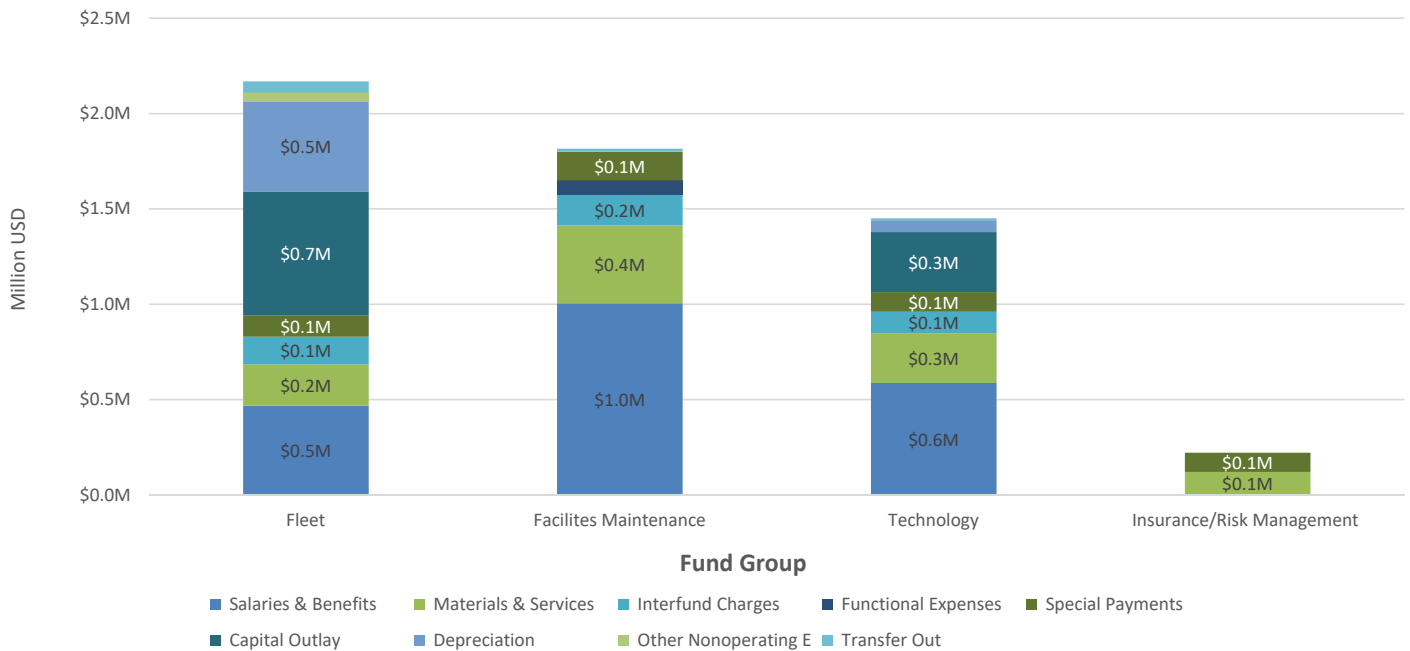
Historical Internal Service Funds Expenses



Internal Service Funds 20/21 Budget Revenues vs Expenses



Internal Service Funds 20/21 Budget Expenses by Category



	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		
					Dollar Change	Pct Chg	% of Total
Fleet Org List							
Fleet Maintenance-30701240	989,555	973,717	928,962	1,052,678	123,716	13.3%	18.6%
Fleet Acquisition-30701250	391,780	476,920	1,384,623	1,083,985	(300,638)	-21.7%	19.2%
Fleet Motor Pool-30701260	65	31,614	31,258	32,199	941	3.0%	.6%
Total Fleet	1,381,400	1,482,251	2,344,843	2,168,862	(175,981)	-7.5%	38%

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		
					Dollar Change	Pct Chg	% of Total
Facilities Maintenance Org List							
Facilities Maintenance-30710000	1,696,397	1,697,256	1,813,320	1,815,631	2,311	.1%	32.1%
Total Facilities Maintenance	1,696,397	1,697,256	1,813,320	1,815,631	2,311	.1%	32%

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		
					Dollar Change	Pct Chg	% of Total
Technology Org List							
Computer Acquisition/Maint.-30720000	1,318,386	1,430,495	1,385,897	1,450,448	64,551	4.7%	25.6%
Total Technology	1,318,386	1,430,495	1,385,897	1,450,448	64,551	4.7%	26%

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		
					Dollar Change	Pct Chg	% of Total
Insurance/Risk Management Org List							
Insurance/Risk Management-10901510	533,868	651,560	122,595	221,940	99,345	81.0%	3.9%
Total Insurance/Risk Management	533,868	651,560	122,595	221,940	99,345	81.0%	4%
Total	\$4,930,051	\$5,261,562	\$5,666,655	\$5,656,881	(\$9,774)	-.2%	100%

Fleet Maintenance Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Salaries & Benefits	547,198	455,994	445,167	468,408	23,241	5.2%	44.5%
Materials & Services	199,479	208,922	230,257	214,175	(16,082)	-7.0%	20.3%
Interfund Charges	169,303	115,399	134,821	115,399	(19,422)	-14.4%	11.0%
Special Payments	19,443	105,096	25,041	111,972	86,931	347.2%	10.6%
Capital Outlay	-	-	40,000	35,000	(5,000)	-12.5%	3.3%
Other Nonoperating E	44,742	30,582	53,676	50,000	(3,676)	-6.8%	4.7%
Transfer Out	9,390	57,724	-	57,724	57,724	#.0%	#.0%
Total Fleet Maintenance-30701240	989,555	973,717	928,962	1,052,678	123,716	13.3%	100%

Fleet Acquisition Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Capital Outlay	5,053	7,935	915,623	615,000	(300,623)	-32.8%	56.7%
Depreciation	386,727	468,985	469,000	468,985	(15)	.0%	43.3%
Total Fleet Acquisition-30701250	391,780	476,920	1,384,623	1,083,985	(300,638)	-21.7%	100%

Fleet Motor Pool Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Materials & Services	65	1,355	1,940	1,940	-	.0%	6.0%
Interfund Charges	-	30,259	29,318	30,259	941	3.2%	94.0%
Total Fleet Motor Pool-30701260	65	31,614	31,258	32,199	941	3.0%	100%

Facilities Maintenance Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Salaries & Benefits	1,051,978	960,132	1,007,502	1,004,911	(2,591)	-.3%	55.3%
Materials & Services	405,691	361,785	439,028	408,500	(30,528)	-7.0%	22.5%
Interfund Charges	144,828	161,300	172,269	161,300	(10,969)	-6.4%	8.9%
Functional Expenses	79,731	48,119	132,421	75,000	(57,421)	-43.4%	4.1%
Special Payments	-	149,408	-	149,408	149,408	#.0%	#.0%
Depreciation	1,263	1,263	62,100	1,263	(60,837)	-98.0%	.1%
Transfer Out	12,906	15,249	-	15,249	15,249	#.0%	#.0%
Total Facilities Maintenance-30710000	1,696,397	1,697,256	1,813,320	1,815,631	2,311	.1%	100%

Computer Acquisition/Maint. Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Salaries & Benefits	639,479	622,808	603,957	587,458	(16,499)	-2.7%	40.5%
Materials & Services	253,406	256,624	283,955	260,550	(23,405)	-8.2%	18.0%
Interfund Charges	121,833	113,014	116,213	113,014	(3,199)	-2.8%	7.8%
Special Payments	-	103,144	-	103,144	103,144	#.0%	#.0%
Capital Outlay	234,893	263,473	381,772	314,850	(66,922)	-17.5%	21.7%
Depreciation	59,550	61,533	-	61,533	61,533	#.0%	#.0%
Transfer Out	9,225	9,899	-	9,899	9,899	#.0%	#.0%
Total Computer Acquisition/Maint.-30720000	1,318,386	1,430,495	1,385,897	1,450,448	64,551	4.7%	100%

Insurance/Risk Management Category Expenditures	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Salaries & Benefits	7,351	24,435	-	-	-	#.0%	#.0%
Materials & Services	50,077	46,526	105,095	121,940	16,845	16.0%	54.9%
Special Payments	476,440	580,599	17,500	100,000	82,500	471.4%	45.1%
Total Insurance/Risk Management-10901510	533,868	651,560	122,595	221,940	99,345	81.0%	100%



The City of
MADERA

FLEET

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FLEET



Fleet

The Fleet Division manages the purchasing and maintenance of city's vehicles including police cars, construction equipment and other Public Works vehicles. Maintaining these assets in safe, optimal condition not only helps ensure public and worker safety, it reduces overall repair expenses and long-term replacement costs.

The Fleet Maintenance program funds labor, parts, services, and lubricants necessary to maintain the City's fleet of vehicles. This program funds asset replacement and vehicle outfitting. Cost-effective vehicle procurement is achieved through cooperative purchasing agreements and bidding processes. Fleet assets enable client departments to achieve their operational mission in a safe, efficient manner. The Fleet

Vehicle Replacement program is funded through a replacement charge for each vehicle or piece of equipment in service, based on the actual costs of vehicle procurement divided by the expected life of the vehicle. Additional revenue is collected from the sale of retired city fleet assets at auction.

The Motor Pool is a fairly new program within Fleet that serves to utilize vehicles more effectively and reduces the need to keep more vehicles on hand than necessary. Employees that only drive city vehicles occasionally can reserve motor pool vehicles prior to the need or can check out a car on a walk-up basis. This program allows multiple departments to share the cost of a few vehicles, rather than having individual departments paying for a vehicle that may be underutilized.

(30700000)

FLEET UNASSIGNED

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Non-Cash Capital Con						
4320 Capital Contribution	15,439	-	-	0	-	-
Total Non-Cash Capital Con	\$15,439	\$0	\$0	\$0	\$0	\$0
Total Revenues	\$15,439	\$0	\$0	\$0	\$0	\$0
Total Fleet Unassigned Net Surplus/(Deficit)	\$15,439	\$0	\$0	\$0	\$0	\$0

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Interfund Charges						
4351 Interfund Charges Revenue - Ve	952,608	858,118	815,325	747,381	858,118	858,118
Total Interfund Charges	\$952,608	\$858,118	\$815,325	\$747,381	\$858,118	\$858,118
Refunds						
4657 Miscellaneous Revenue	14,942	8,698	8,000	10,283	15,000	12,000
4659 Refunds and Reimbursements	59,651	13,947	57,500	49,542	55,000	55,000
Total Refunds	\$74,593	\$22,645	\$65,500	\$59,825	\$70,000	\$67,000
Transfers In						
4355 Transfer-In	57,000	57,000	57,000	52,250	57,000	57,000
Total Transfers In	\$57,000	\$57,000	\$57,000	\$52,250	\$57,000	\$57,000
Total Revenues	\$1,084,201	\$937,763	\$937,825	\$859,456	\$985,118	\$982,118
Salaries & Benefits						
5000 Salaries / Full-Time	278,838	281,508	255,754	240,402	248,305	274,621
5100 Salaries / Overtime	57	126	673	664	664	-
5105 Salaries - Leave Payout	-	-	-	3,072	-	-
5110 Salaries/Uniform Pay	2,305	2,305	2,305	2,305	2,305	2,305
5300 Public Employees Retirement Sy	178,709	84,739	36,428	34,919	36,428	39,231
5302 Long Term Disability Insurance	983	987	1,032	920	1,002	930
5303 Life Insurance Premiums	218	293	328	295	311	332
5304 Workers Compensation Insurance	25,062	27,720	25,833	24,587	25,081	26,115
5305 Medicare Tax- Employer's Share	4,346	4,398	4,017	3,805	3,900	4,278
5306 Unfunded Accrued Liability	-	-	61,714	49,834	61,714	70,178
5308 Deferred Compensation/Full-tim	11,275	11,548	10,650	9,902	10,340	9,458
5309 Unemployment Insurance	987	987	1,087	987	1,055	987
5310 Section 125 Benefit Allow.	44,418	41,383	45,346	40,132	44,025	39,973
Total Salaries & Benefits	\$547,198	\$455,994	\$445,167	\$411,824	\$435,130	\$468,408
Materials & Services						
6402 Telephone & Fax Charges	774	632	1,000	497	750	750
6412 Advertising/Other	-	-	250	0	-	225
6415 Publications/Subscriptions	4,127	1,175	4,750	1,188	3,000	4,500
6416 Office Supplies/Expendable	41	7	500	8	150	450
6425 Vehicle Fuel, Supplies & Maint	164,861	161,840	189,305	109,954	160,000	175,000
6427 Major Repair Parts/Supplies	13,079	24,701	14,000	7,296	8,000	13,500
6440 Contracted Services	8,520	7,885	8,500	6,259	8,000	8,500
6530 Conference/Training/Ed	2,816	1,152	3,000	1,642	2,000	2,750
6532 Maintenance/Other Supplies	5,261	11,530	8,952	9,035	9,500	8,500
Total Materials & Services	\$199,479	\$208,922	\$230,257	\$135,879	\$191,400	\$214,175
Interfund Charges						
6900 Interfund Charge - Fac. Maint.	11,927	9,980	10,364	9,500	9,980	9,980
6902 Interfund Charges - Central Su	439	109	40,500	20,792	21,197	21,197
6904 Interfund Charges - Admin. Ove	113,836	61,637	61,637	56,501	61,637	61,637
6907 Interfund Chrg/Vehicle Replcmt	5,280	3,667	4,203	3,853	3,853	3,667
6908 Interfund Chrg/Vehicle Maint.	7,813	6,274	6,752	6,189	6,274	6,274
6918 Interfund Charges- Comp Maint	7,735	8,519	8,519	7,809	8,519	8,519
6920 Interfund Charges - Computer R	1,186	1,834	1,834	1,681	1,834	1,834
6923 Interfund Charges- Software	975	262	916	0	262	262
6924 Interfund Charges- Motor Renta	-	2,029	96	88	2,029	2,029
Total Interfund Charges	\$169,303	\$115,399	\$134,821	\$106,413	\$115,585	\$115,399
Special Payments						
6560 Liability / Property Insurance	19,443	21,018	25,041	25,041	25,041	27,894
6779 Pension Expense-GASB 68	-	84,078	-	0	-	84,078
Total Special Payments	\$19,443	\$105,096	\$25,041	\$25,041	\$25,041	\$111,972
Capital Outlay						
7000 Vehicles and Equipment	-	-	40,000	40,000	40,000	35,000
Total Capital Outlay	\$0	\$0	\$40,000	\$40,000	\$40,000	\$35,000

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Other Nonoperating E						
6551 Expense/ Damaged Vehicle Ins	44,742	30,582	53,676	53,135	53,676	50,000
Total Other Nonoperating E	\$44,742	\$30,582	\$53,676	\$53,135	\$53,676	\$50,000
Transfer Out						
8200 Transfer Out	-	50,000	-	0	50,000	50,000
8220 Transfers Out - Insurance Rese	9,390	7,724	-	0	7,724	7,724
Total Transfer Out	\$9,390	\$57,724	\$0	\$0	\$57,724	\$57,724
Total Expenses	\$989,555	\$973,717	\$928,962	\$772,292	\$918,556	\$1,052,678
Total Fleet Maintenance Net Surplus/(Deficit)	\$94,646	(\$35,954)	\$8,863	\$87,164	\$66,562	(\$70,560)

FLEET ACQUISITION

(30701250)

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Federal Grants						
4422 CMAQ Revenue	-	220,000	-	0	-	-
Total Federal Grants	\$0	\$220,000	\$0	\$0	\$0	\$0
Local Grnt & Donation						
4447 SJVAPCD Grant	-	-	-	0	-	100,000
Total Local Grnt & Donation	\$0	\$0	\$0	\$0	\$0	\$100,000
Interfund Charges						
4351 Interfund Charges Revenue - Ve	801,190	812,009	860,347	788,651	812,009	812,009
Total Interfund Charges	\$801,190	\$812,009	\$860,347	\$788,651	\$812,009	\$812,009
Gains & Proceeds						
4671 Sale of Real and Personal Prop	(30,383)	-	-	19,719	19,916	-
Total Gains & Proceeds	(\$30,383)	\$0	\$0	\$19,719	\$19,916	\$0
Refunds						
4659 Refunds and Reimbursements	-	80,000	-	0	-	-
Total Refunds	\$0	\$80,000	\$0	\$0	\$0	\$0
Total Revenues	\$770,807	\$1,112,009	\$860,347	\$808,370	\$831,925	\$912,009
Capital Outlay						
6602 Capitalized Asset Contra Accou	(275,646)	(1,411,961)	-	0	-	-
6603 CIP Offset	(164,249)	62,543	-	0	-	-
7000 Vehicles and Equipment	444,948	1,357,353	915,623	619,372	915,623	615,000
Total Capital Outlay	\$5,053	\$7,935	\$915,623	\$619,372	\$915,623	\$615,000
Depreciation						
6600 Depreciation / Replacement	386,727	468,985	469,000	0	468,985	468,985
Total Depreciation	\$386,727	\$468,985	\$469,000	\$0	\$468,985	\$468,985
Total Expenses	\$391,780	\$476,920	\$1,384,623	\$619,372	\$1,384,608	\$1,083,985
Total Fleet Acquisition Net Surplus/(Deficit)	\$379,027	\$635,089	(\$524,276)	\$188,998	(\$552,683)	(\$171,976)

(30701260)

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Interfund Charges						
4352 Interfund Charges Revenue - Ve	-	32,549	31,759	29,112	32,549	32,549
Total Interfund Charges	\$0	\$32,549	\$31,759	\$29,112	\$32,549	\$32,549
Total Revenues	\$0	\$32,549	\$31,759	\$29,112	\$32,549	\$32,549
Materials & Services						
6416 Office Supplies/Expendable	-	-	50	0	-	50
6425 Vehicle Fuel, Supplies & Maint	65	1,355	1,590	1,344	1,550	1,590
6532 Maintenance/Other Supplies	-	-	300	28	100	300
Total Materials & Services	\$65	\$1,355	\$1,940	\$1,372	\$1,650	\$1,940
Interfund Charges						
6907 Interfund Chrg/Vehicle Replcmt	-	14,567	14,747	13,518	14,567	14,567
6908 Interfund Chrg/Vehicle Maint.	-	15,692	14,571	13,357	15,692	15,692
Total Interfund Charges	\$0	\$30,259	\$29,318	\$26,875	\$30,259	\$30,259
Total Expenses	\$65	\$31,614	\$31,258	\$28,247	\$31,909	\$32,199
Total Fleet Motor Pool Net Surplus/(Deficit)	(\$65)	\$935	\$501	\$865	\$640	\$350



The City of
MADERA

FACILITIES MAINTENANCE

FACILITIES MAINTENANCE

(30710000)

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Interest						
4162 Interest Income	1,956	-	-	0	-	-
Total Interest	\$1,956	\$0	\$0	\$0	\$0	\$0
Interfund Charges						
4348 Interfund Charges Revenue - Ad	956,730	988,035	1,026,082	940,575	988,035	988,035
Total Interfund Charges	\$956,730	\$988,035	\$1,026,082	\$940,575	\$988,035	\$988,035
Gains & Proceeds						
4742 Unrealized Gain/Loss on Invest	(1,783)	-	-	0	-	-
4751 Realized Gain/Loss Sale of Inv	182	-	-	0	-	-
Total Gains & Proceeds	(\$1,601)	\$0	\$0	\$0	\$0	\$0
Refunds						
4659 Refunds and Reimbursements	6,681	2,983	-	49,389	49,389	6,681
Total Refunds	\$6,681	\$2,983	\$0	\$49,389	\$49,389	\$6,681
Transfers In						
4355 Transfer-In	625,808	524,892	660,182	605,167	605,167	690,715
Total Transfers In	\$625,808	\$524,892	\$660,182	\$605,167	\$605,167	\$690,715
Total Revenues	\$1,589,574	\$1,515,910	\$1,686,264	\$1,595,131	\$1,642,591	\$1,685,431
Salaries & Benefits						
5000 Salaries / Full-Time	537,396	550,710	550,869	519,303	534,824	568,726
5005 Salaries / Part-time	-	-	6,142	4,400	5,963	-
5100 Salaries / Overtime	849	1,551	192	432	186	2,000
5105 Salaries - Leave Payout	-	1,711	10,788	1,746	10,474	-
5110 Salaries/Uniform Pay	2,150	2,150	2,150	2,150	2,150	1,250
5200 Salaries - Auto & Expense Allo	255	-	-	0	-	-
5300 Public Employees Retirement Sy	255,441	150,369	65,662	62,947	65,662	72,572
5302 Long Term Disability Insurance	1,885	1,875	1,923	1,714	1,867	1,867
5303 Life Insurance Premiums	470	627	667	615	648	683
5304 Workers Compensation Insurance	48,308	54,499	56,739	53,072	55,086	54,275
5305 Medicare Tax- Employer's Share	8,205	8,493	8,523	7,974	8,275	8,733
5306 Unfunded Accrued Liability	-	-	100,605	81,260	100,605	114,286
5307 Deferred Comp/Part-Time	-	-	231	165	224	-
5308 Deferred Compensation/Full-tim	21,484	22,643	23,112	21,501	22,439	23,327
5309 Unemployment Insurance	1,921	1,932	2,134	1,953	2,072	1,921
5310 Section 125 Benefit Allow.	173,614	163,572	177,765	158,786	172,587	155,271
Total Salaries & Benefits	\$1,051,978	\$960,132	\$1,007,502	\$918,018	\$983,062	\$1,004,911
Materials & Services						
6401 Gas and Electric Utilities	359,544	310,710	359,000	307,190	335,000	350,000
6402 Telephone & Fax Charges	1,775	1,650	2,117	2,437	2,700	2,200
6416 Office Supplies/Expendable	118	68	739	739	887	300
6425 Vehicle Fuel, Supplies & Maint	9,199	8,733	9,000	7,958	8,900	9,000
6440 Contracted Services	26,113	32,558	52,500	34,973	42,000	35,000
6530 Conference/Training/Ed	1,533	1,229	7,500	4,891	5,748	5,500
6532 Maintenance/Other Supplies	7,409	6,837	8,172	3,568	3,932	6,500
Total Materials & Services	\$405,691	\$361,785	\$439,028	\$361,756	\$399,167	\$408,500
Interfund Charges						
6902 Interfund Charges - Central Su	3,525	2,709	4,000	2,979	2,969	2,709
6904 Interfund Charges - Admin. Ove	74,702	83,682	83,682	76,709	83,682	83,682
6907 Interfund Chrg/Vehicle Replcmnt	11,700	11,700	14,394	13,195	13,195	11,700
6908 Interfund Chrg/Vehicle Maint.	20,278	18,400	20,902	19,160	19,160	18,400
6918 Interfund Charges- Comp Maint	27,073	36,080	36,730	33,669	36,080	36,080
6920 Interfund Charges - Computer R	4,150	7,816	7,816	7,165	7,816	7,816
6923 Interfund Charges- Software	3,400	913	3,207	0	913	913
6924 Interfund Charges- Motor Renta	-	-	1,538	1,410	-	-
Total Interfund Charges	\$144,828	\$161,300	\$172,269	\$154,287	\$163,815	\$161,300

FACILITIES MAINTENANCE

(30710000)

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Functional Expenses						
6533 Street Signs	79,731	48,119	132,421	77,208	132,421	75,000
Total Functional Expenses	\$79,731	\$48,119	\$132,421	\$77,208	\$132,421	\$75,000
Special Payments						
6779 Pension Expense-GASB 68	-	149,408	-	0	-	149,408
Total Special Payments	\$0	\$149,408	\$0	\$0	\$0	\$149,408
Depreciation						
6600 Depreciation / Replacement	1,263	1,263	62,100	0	1,263	1,263
Total Depreciation	\$1,263	\$1,263	\$62,100	\$0	\$1,263	\$1,263
Transfer Out						
8220 Transfers Out - Insurance Rese	12,906	15,249	-	0	15,249	15,249
Total Transfer Out	\$12,906	\$15,249	\$0	\$0	\$15,249	\$15,249
Total Expenses	\$1,696,397	\$1,697,256	\$1,813,320	\$1,511,269	\$1,694,977	\$1,815,631
Total Facilities Maintenance Net Surplus/	(\$106,823)	(\$181,346)	(\$127,056)	\$83,862	(\$52,386)	(\$130,200)

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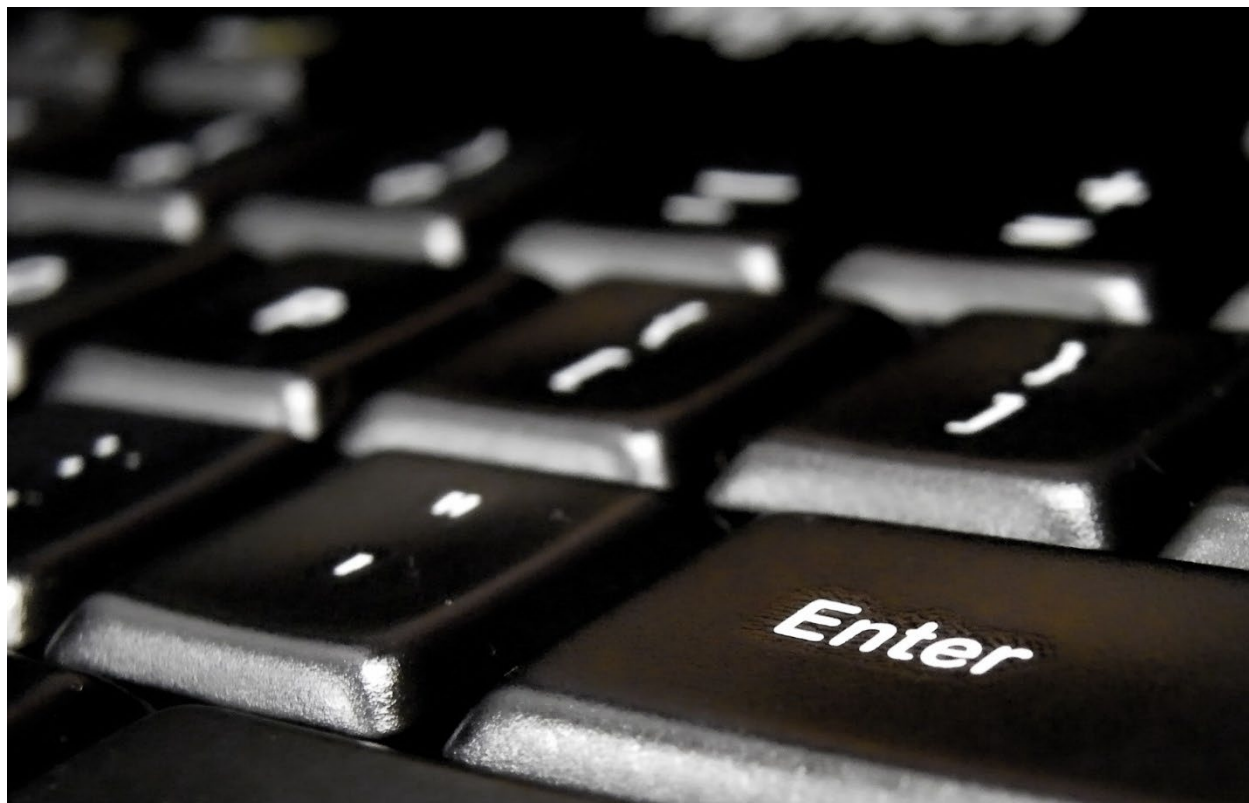


The City of
MADERA

TECHNOLOGY

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INFORMATION SERVICES



Department Summary

The Information Services Department (ISD) operates under the direct leadership of the City Manager.

The ISD centrally manages the Information and Technology assets, planning, support and alignment of the City's technology infrastructure with departmental business needs and requirements.

The mission of the ISD is to connect employees within the city government and to connect residents to their government.

The department strives to promote the effectiveness and efficiency of government and build stronger connections through reliable and secure infrastructure and applications, responsive service delivery, and greater transparency of information.

Responsibility

The ISD provides the organizational support necessary to:

- Maintain the computer, network, and phone system

- Build a strong, secure internal network
- Provide proactive infrastructure planning, replacement and upgrading
- Provide high level technical problem solving and troubleshooting
- Provide digital resource management and security
- Ensure that everyone has the technical resources they need to do their job effectively
- Provide clear and concise information to the community, via public applications and customer portals

Hardware maintained by ISD:

- 12 Server Rooms
- 81 Servers\Virtual Servers
- 30 Network Switches
- 13 Phone Switches
- 27 Battery Backups
- 5 Firewalls
- 3 Routers
- 123 Mobile Devices
- 292 Workstations\Tablets
- 4 Large Data Storage Clusters
- 2 Tape Backups
- 247 Desk phones
- 30 Access Points

Software maintained by Information Services:

- Munis enterprise resource planning software
- Microsoft users accounts

- Office 365 accounts
- GIS mapping software
- System backups
- Virus protection
- Public safety software support
- Multiple department specific applications
- Network monitoring

Key Accomplishments

Overview of accomplishments in FY 2019/20:

- Implemented Virtual Council meetings along with other City meetings
- Responded to COVID-19 with emergency computer kits, including dual monitors and video conferencing, allowing people to evacuate a building in minutes if necessary and have full-functionality at home
- Finalized the desktop computer upgrade of full-time personnel, thereby increasing productivity and security
- Refreshed the hardware on older computers for use in computer labs
- Completed the citywide computer upgrade to i7 processors for increased performance and longevity
- Finalized the upgrade of the entire network to Windows 10, Office 365, and Server 2019
- Finalized the AT&T construction at the Water Tower, with an estimated revenue of \$655,000 to the city over 25 years
- Replaced two aging core switches at City Hall and the Police Department to an

upgraded model that has built-in redundancy to avoid system failure

- Upgraded the battery backup systems at City Hall and remote locations

Goals & Performance Measures

The following IT strategic projects are the main department goals for this year. They either enable better service delivery citywide, mitigate a potential critical issue, or create the potential for significant citywide savings.

Information Services plans to achieve the following:

- Upgrade the batteries at the Police Department for better power failover protection
- Finalize the Implementation of a geographic information system server for use with the Munis ERP programs and enable staff to maximize use of the field worker apps that are part of the new ERP software
- Finalize the configuration of a new network monitoring system, critical network tools, and help desk software systems to decrease response times for computer, server, and network issues
- Implement a Network Security audit and Penetration testing
- Continue to support city departments with the all aspects of their technology needs in a timely and effective manner
- The implementation of the Munis Customer Self Service and Munis Incident Management to allow the public to interact directly with city departments to

pay bills, report issues such as animal control complaints or potholes and many more features

- Launch the Madera Transparency Portal which will give the public current access to view the city's financial information
- Complete the implementation of the Munis ERP software to allow the final shutdown of the city's 25-year-old legacy system and move Utility Billing into the Munis system
- Virtualize the servers at the Wastewater Treatment Plant for increased redundancy and added disaster recovery protection
- Add additional security cameras at Public Works and the Engineering Building
- Build out video conferencing rooms throughout the city to save time on staff travel and possible social distancing
- Replace the Munis cluster hardware with new equipment and use the old hardware for redundant off-site backups
- Research and implement the best practices related to information services and innovation in both software and hardware
- Recommend new technology that will help support the city's service delivery and communication with the public

Department Fund Summary

The Information Services Manager is responsible for two distinct budgets:

Computer Operations and Maintenance

The Computer Operations and Maintenance budget provides for servicing and maintaining

all the technology equipment owned by the city. All city departments are supported by minimizing costs, maximizing uptime, the regular refreshing of equipment, updating of software, and the use of support tools.

Computer and Equipment Replacement

The Information Systems Computer and Equipment Replacement budget is a fully funded internal service fund. All current Information Services equipment has been inventoried, assigned a replacement value, and assigned a replacement lifecycle. This will ensure that costs are allocated to departments correctly and that all IS assets will be funded and regularly replaced. A replacement fund is maintained to ensure funds are available when needed. Pro-rated annual contributions are made by the departments to this fund based on capital cost and expected life of the equipment.

Methods of Maximizing City Funds

With the constantly changing nature of technology, it is imperative that this department focuses not only on new technology, but in maximizing the actual return of value for expenditure as that technology is implemented.

Information Services applies the following methods:

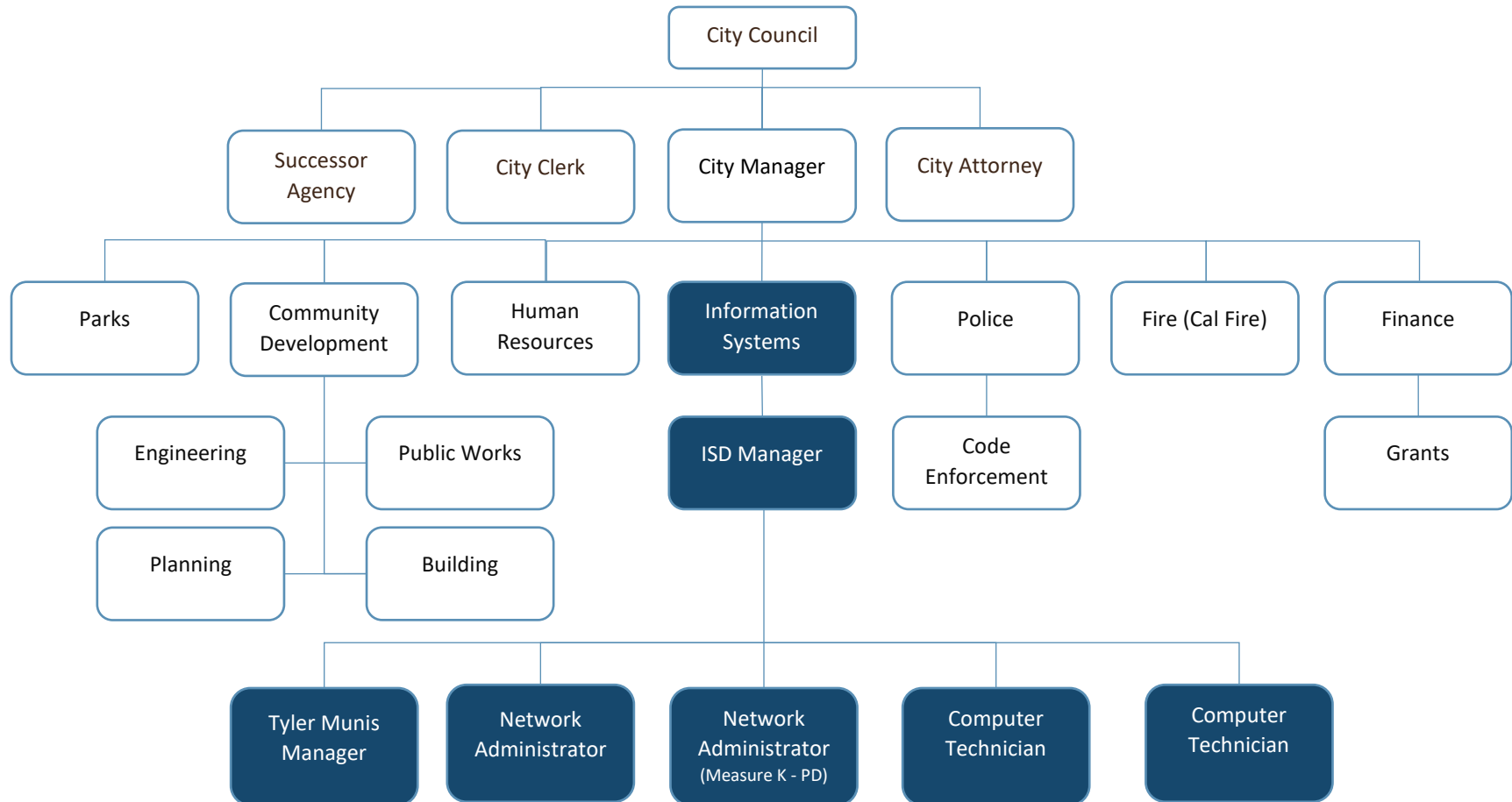
- Repurposing old servers for non-critical applications (approximate savings of \$110,000)
- Refreshing and repurposing desktops for computer labs and low-use computers (approximate savings of \$35,800)
- In-house installation, repair, and upgrades (approximate savings of \$10,000-\$25,000)

- Self-warranties on serviceable and non-critical equipment (approximate savings of \$25,000)
- Reusing the Storage Area Network for fast offsite backups (approximate savings of \$50,000)
- Competitive bidding and individualized quotes (approximate savings of \$35,000)
- Preventative maintenance and as such (savings are undeterminable)

Department Staffing & Structure

The Information Services Manager is a department head level position and reports directly to the City Manager. All other members of the Information Services Department report directly to the Information Services Manager. The other positions include the Tyler Munis Project Manager, two Network Administrators, and two Network Technicians.

Information Services Department Organization Chart



	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Interfund Charges						
4350 Interfund Charges Revenue - Co	1,145,471	1,294,129	1,312,910	1,203,501	1,294,129	1,294,129
Total Interfund Charges	\$1,145,471	\$1,294,129	\$1,312,910	\$1,203,501	\$1,294,129	\$1,294,129
Total Revenues	\$1,145,471	\$1,294,129	\$1,312,910	\$1,203,501	\$1,294,129	\$1,294,129
Salaries & Benefits						
5000 Salaries / Full-Time	327,547	371,591	334,899	321,151	325,145	336,450
5005 Salaries / Part-time	-	-	13,083	12,702	12,702	-
5100 Salaries / Overtime	5,616	2,296	8,615	7,423	8,364	7,000
5105 Salaries - Leave Payout	8,882	9,869	-	4,352	-	4,325
5200 Salaries - Auto & Expense Allo	1,563	1,330	1,115	858	1,083	900
5300 Public Employees Retirement Sy	-	-	41,723	40,734	41,723	42,440
5302 Long Term Disability Insurance	1,061	1,298	1,191	1,061	1,156	1,136
5303 Life Insurance Premiums	252	325	323	293	314	313
5304 Workers Compensation Insurance	-	-	35,984	34,877	34,936	31,650
5305 Medicare Tax- Employer's Share	-	-	5,333	5,163	5,178	5,230
5306 Unfunded Accrued Liability	-	-	66,346	53,586	66,346	75,374
5307 Deferred Comp/Part-Time	-	-	472	458	458	-
5308 Deferred Compensation/Full-tim	8,127	11,229	9,386	8,752	9,113	8,444
5309 Unemployment Insurance	840	1,050	1,103	1,103	1,103	840
5310 Section 125 Benefit Allow.	80,205	75,402	84,384	75,372	81,926	73,356
Total Salaries & Benefits	\$639,479	\$622,808	\$603,957	\$567,885	\$589,547	\$587,458
Materials & Services						
6402 Telephone & Fax Charges	7,342	16,635	7,500	7,160	7,500	8,500
6416 Office Supplies/Expendable	577	635	983	983	983	750
6420 Mileage Reimbursements	-	-	1,000	0	-	350
6425 Vehicle Fuel, Supplies & Maint	47	9	2,500	89	2,500	200
6440 Contracted Services	166,892	233,893	247,000	224,802	247,000	239,750
6510 Lease and Rent Expense	71,975	-	-	0	-	-
6530 Conference/Training/Ed	6,224	4,650	12,792	4,954	12,792	9,000
6532 Maintenance/Other Supplies	349	802	12,180	12,657	12,657	2,000
Total Materials & Services	\$253,406	\$256,624	\$283,955	\$250,645	\$283,432	\$260,550
Interfund Charges						
6900 Interfund Charge - Fac. Maint.	11,927	13,972	14,510	13,301	13,972	13,972
6902 Interfund Charges - Central Su	-	-	500	43	-	-
6904 Interfund Charges - Admin. Ove	50,689	64,485	64,485	59,111	64,485	64,485
6907 Interfund Chrg/Vehicle Replcmt	2,800	1,400	1,400	1,283	1,400	1,400
6908 Interfund Chrg/Vehicle Maint.	4,481	2,033	1,888	1,731	2,033	2,033
6918 Interfund Charges- Comp Maint	42,544	21,297	21,681	19,874	21,297	21,297
6920 Interfund Charges - Computer R	4,054	6,709	6,709	6,150	6,709	6,709
6923 Interfund Charges- Software	5,338	1,433	5,040	0	1,433	1,433
6924 Interfund Charges- Motor Renta	-	1,685	-	0	1,685	1,685
Total Interfund Charges	\$121,833	\$113,014	\$116,213	\$101,493	\$113,014	\$113,014
Special Payments						
6779 Pension Expense-GASB 68	-	103,144	-	0	-	103,144
Total Special Payments	\$0	\$103,144	\$0	\$0	\$0	\$103,144
Capital Outlay						
6602 Capitalized Asset Contra Accou	(78,118)	(21,615)	-	0	-	-
7000 Vehicles and Equipment	-	-	277,586	211,163	277,586	247,000
7025 Software Cost	42,984	58,520	104,186	104,808	104,186	67,850
Total Capital Outlay	\$234,893	\$263,473	\$381,772	\$315,971	\$381,772	\$314,850
Depreciation						
6600 Depreciation / Replacement	59,550	61,533	-	0	61,533	61,533
Total Depreciation	\$59,550	\$61,533	\$0	\$0	\$61,533	\$61,533

(30720000)

COMPUTER ACQUISITION/MAINT.

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Transfer Out						
8220 Transfers Out - Insurance Rese	9,225	9,899	-	0	9,899	9,899
Total Transfer Out	\$9,225	\$9,899	\$0	\$0	\$9,899	\$9,899
Total Expenses	\$1,318,386	\$1,430,495	\$1,385,897	\$1,235,994	\$1,439,197	\$1,450,448
Total Computer Acquisition/Maint. Net	(\$172,915)	(\$136,366)	(\$72,987)	(\$32,493)	(\$145,068)	(\$156,319)

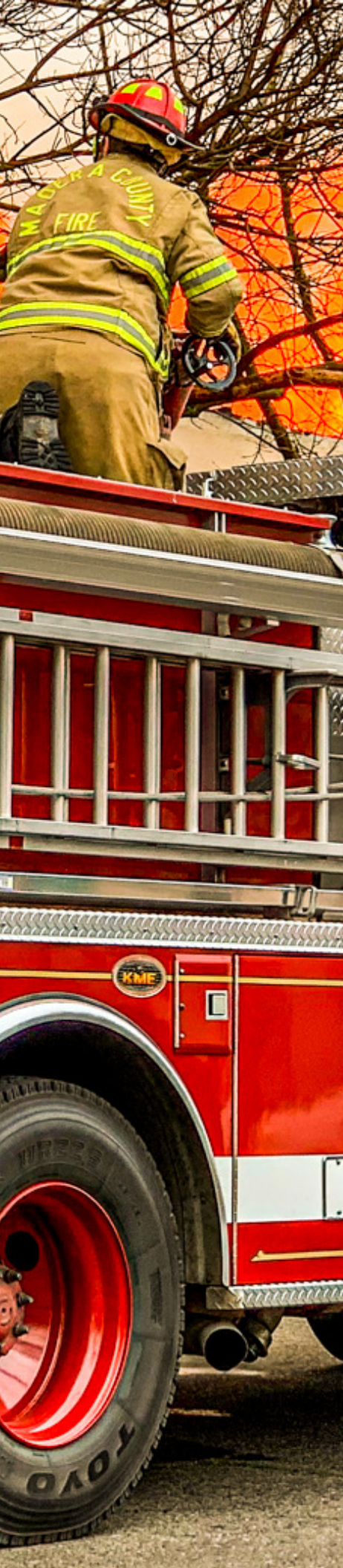
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The City of
MADERA

INSURANCE & RISK MANAGEMENT

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Interest						
4162 Interest Income	19,616	25,753	-	2,026	18,027	12,877
Total Interest	\$19,616	\$25,753	\$0	\$2,026	\$18,027	\$12,877
Gains & Proceeds						
4742 Unrealized Gain/Loss on Invest	(19,661)	-	-	0	-	-
4751 Realized Gain/Loss Sale of Inv	2,012	-	-	0	-	-
Total Gains & Proceeds	(\$17,649)	\$0	\$0	\$0	\$0	\$0
Refunds						
4657 Miscellaneous Revenue	-	-	-	1,078	1,078	-
4659 Refunds and Reimbursements	-	-	-	20,000	20,000	-
4675 Retrospective Adjust Refund	93,156	160,591	100,000	389,078	389,078	50,000
Total Refunds	\$93,156	\$160,591	\$100,000	\$410,156	\$410,156	\$50,000
Transfers In						
4355 Transfer-In	541,733	540,001	-	0	540,001	540,001
Total Transfers In	\$541,733	\$540,001	\$0	\$0	\$540,001	\$540,001
Total Revenues	\$636,856	\$726,345	\$100,000	\$412,182	\$968,184	\$602,878
Salaries & Benefits						
5301 Health Insurance Benefits	7,351	24,435	-	-9,470	-	-
Total Salaries & Benefits	\$7,351	\$24,435	\$0	(\$9,470)	\$0	\$0
Materials & Services						
6413 Promotional Items	-	-	-	0	-	13,100
6440 Contracted Services	191	1,075	9,195	10,404	11,120	3,840
6444 Contracted Services/ Legal	45,361	45,451	90,900	48,793	89,100	100,000
6530 Conference/Training/Ed	4,525	-	5,000	2,881	3,100	5,000
Total Materials & Services	\$50,077	\$46,526	\$105,095	\$62,078	\$103,320	\$121,940
Special Payments						
6567 Retrospective Adjust. Cost	476,440	580,599	10,000	0	10,000	100,000
6570 Settlements	-	-	7,500	7,500	7,500	-
Total Special Payments	\$476,440	\$580,599	\$17,500	\$7,500	\$17,500	\$100,000
Total Expenses	\$533,868	\$651,560	\$122,595	\$60,108	\$120,820	\$221,940
Total Insurance/Risk Management Net	\$102,988	\$74,785	(\$22,595)	\$352,074	\$847,364	\$380,938



The City of
MADERA

CITY
DEBT

DEBT SERVICE

The City implemented a Debt Management Policy on October 18, 2017 by adopting Resolution 17-163. The Debt Policy has been developed to provide guidance in the issuance and management of debt and is intended to comply with Government Code (GC) 8855(i) which became effective January 1, 2017. Consistent with the requirements of GC 8855(i), the policy includes the purpose of the debt, type of debt that may be issued, relation of the debt to the capital improvement plan (if applicable), policy goals and internal control procedures to ensure that the proceeds of the debt issuance will be directed to the intended use.

The policy provides guidance for maintaining sound financial position while designing the debt issuance. The goals of the policy include ensuring flexibility in response to future service demands, changing revenue streams, fluctuations in operating expenses and meeting capital improvement objectives. Long-term debt may be issued to finance or refinance the construction, acquisition, and rehabilitation of capital improvements, equipment, and land. All debt must be approved by the City Council. Short-term debt may be issued for operational cash flow or short-lived assets. The issuance of debt must not constitute an unreasonable burden to taxpayers, ratepayers or constituents.

SUMMARY OF CITY DEBT SERVICE FOR FISCAL YEAR 2021

Total Annual Debt Service for City of Madera for 2021					
<i>Fund</i>	<i>Issuance</i>	<i>Principal</i>	<i>Interest</i>	<i>Annual Fee</i>	<i>Total</i>
General	2015 ERP/Fire Truck Lease	\$163,500	\$2,215		\$165,715
General	2019 Solar Energy Lease	\$-0-	\$538,266		\$538,266
General	2018 Police Facility Loan	\$108,200	\$16,746		\$124,946
General	2019 LRBs (Fire Station)	\$130,000	\$173,200		\$303,200
Total General		\$401,700	\$730,427		\$1,132,127
Water Enterprise	2015 Water/Wastewater Refunding Revenue Bonds	\$80,000	\$64,010		\$144,010
Water Enterprise	2019 Water Refunding Revenue Bonds	\$409,781	\$225,466		\$635,247
Total Water		\$489,781	\$289,476		\$779,257
Sewer Enterprise	2006 CIEDB Loan	\$331,996	\$196,592	\$20,092	\$548,680
Sewer Enterprise	2015 Water/Wastewater Refunding Revenue Bonds	\$1,120,000	\$886,150		\$2,006,150

Total Sewer		\$1,451,996	\$1,082,742	\$20,092	\$2,554,830
Airport Enterprise	2007 Hangar Loan	\$24,755	\$3,725		\$28,480
Golf Course Enterprise	2018 Commercial Loan	\$296,600	\$32,128		\$328,728
Total Debt Service - 2021		\$2,664,832	\$2,138,498	\$20,092	\$4,823,422

The following is a detailed description of the City's long-term debt:

GENERAL FUND

Enterprise Resource Planning (ERP) and Fire Truck

In August 2015, the City entered into a five-year equipment lease/purchase agreement for the purchase of an Enterprise Resource Planning (ERP) system installed at the City Hall and a fire truck. The ERP and the fire truck were financed through Holman Capital Corporation. Holman Capital deposited \$1,540,065 into an Escrow Fund with Community Business Bank, who acts as the escrow agent. The ERP (\$835,065) and the fire truck (\$705,000) will become the property of the City when all terms of the lease agreement are met. The purchase price of the equipment was \$1,540,065 and is payable in semi-annual payments (\$165,715.47) over a period of five years. The effective interest rate on the contract is 2.71%. At June 30, 2020, the outstanding balance was \$165,715.47 and will be paid off August 2020.

Annual Debt Service for ERP and Fire Truck			
<i>Year</i>	<i>Principal</i>	<i>Interest</i>	<i>Total</i>
2021	\$163,500	\$2,215	\$165,715

Solar Energy and HVAC Upgrade Project

The City approved a lease/purchase agreement in the amount of \$19,432,000 with the Bank of America in December 2019 to finance a comprehensive energy savings project. The City approved a resolution to enter into an agreement with ENGIE Services U.S. Inc. (ENGIE) in November 2019 to design and install various energy improvements at 17 different City locations and facilities. The energy savings project includes solar generating facilities, HVAC system upgrades, electric vehicle charging stations, LED lighting retrofits and solar streetlighting. Approximately 76 percent of the overall project costs are for solar improvements. The total cost of the project is \$18,848,862.

The lease/purchase amount of \$19,432,000 includes \$18,848,862 for the cost of the project, \$494,906 in capitalized interest and \$88,000 in cost of issuance. During the construction phase of the project, only interest will be paid on the financing. The lease/purchase agreement is an obligation of the City's General Fund, but a portion of the payments and associated energy savings will be allocated to other City funds, including Water, Wastewater, Airport and the Successor Agency. The net energy savings (savings less lease

payments) is estimated to be \$6,909,256 through the year 2040, the term of the financing. Additional savings is anticipated after the lease is paid. The solar project assets will become the property of the City when all terms of the lease agreement are met. Lease payments are made semi-annually, June 1 and December 1 beginning June 1, 2020. The first three payments are interest only through June 1, 2021, thereafter the annual debt service payments range from \$1,314,878 to \$1,315,756. The effective interest rate is 2.77% with a term of 20 years.

The annual debt service requirements are as follows:

Annual Debt Service ENGIE Energy Project			
<i>Year</i>	<i>Principal</i>	<i>Interest</i>	<i>Total</i>
2021	\$-0-	\$538,266	\$538,266
2022	\$788,000	\$527,353	\$1,315,353
2023	\$810,000	\$505,220	\$1,315,220
2024	\$833,000	\$482,465	\$1,315,220
2025	\$856,000	\$459,072	\$1,315,072
26-30	\$4,655,000	\$1,920,870	\$6,575,870
31-35	\$5,349,000	\$1,229,174	\$6,578,174
36-40	\$6,141,000	\$434,682	\$6,575,682
Total	\$19,432,000	\$6,322,875	\$25,754,875

LOANS

Police Facility Commercial Loan (2018 Police Facility Refinancing)

In December 2005, the City entered into a capital lease agreement for \$1,500,000 for the construction of the police facility. The entire purchase price for the facility was \$5,200,000, of which \$1,500,000 was financed over a period of 20 years. The City refunded the capital lease in January 2018 and entered into a new capital lease. The 2018 refunding not only refinanced the remaining balance of Police Facility capital lease, it also included the refinance of 1993 Variable Rate Demand Bonds for the Golf Course (discussed in more detail separately in the Golf Course Enterprise Fund section).

The lease was assigned to Zions Bank/California Bank & Trust and named the Police Facility Commercial Loan. The payments are due in annual installments of \$124,870 to \$125,048 beginning May 2018 with interest rate fixed at 2.76% per annum, payable semi-annually. The principal and interest remaining on the agreement is payable through 2026. At June 30, 2020 the outstanding principal and interest balance was \$687,259.

The annual debt service requirements are as follows:

Annual Debt Service for Police Facility Refunding			
<i>Year</i>	<i>Principal</i>	<i>Interest</i>	<i>Total</i>
2021	\$108,200	\$16,746	\$124,946
2022	\$111,200	\$13,739	\$124,939
2023	\$114,400	\$10,648	\$125,048
2024	\$117,400	\$7,470	\$124,870
2025	\$120,800	\$4,206	\$125,006
2026	\$61,600	\$850	\$62,450
Total	\$633,600	\$53,659	\$687,259

BONDS

2019 Lease Revenue Bonds (Fire Station)

The Madera Public Financing Authority issued Lease Revenue Bonds in June 2019 for \$4,005,000. The proceeds were used to finance the construction of a fire station. The City entered into a Facilities Lease Agreement with the Madera Public Financing Authority to make rental payments. The Bonds are due in annual installments of \$230,000 to \$307,000 through February 1, 2039 with interest payable semiannually on February 1 and August 1 of each year, with an interest rate ranging from 3.00% to 5.00%. Debt service payments will be paid from the Measure K sales tax revenue allocated to the Fire Department each year. At June 30, 2020 the outstanding principal and interest balance was \$5,785,550.

The annual debt service requirements are as follows:

Annual Debt Service for Lease Revenue Bonds (Fire Station 58)			
<i>Year</i>	<i>Principal</i>	<i>Interest</i>	<i>Total</i>
2021	\$130,000	\$173,200	\$303,200
2022	\$135,000	\$168,000	\$303,000
2023	\$145,000	\$162,200	\$307,600
2024	\$150,000	\$155,350	\$305,350
25-29	\$865,000	\$657,000	\$1,522,000
30-34	\$1,100,000	\$422,400	\$1,522,400
35-39	\$1,355,000	\$167,000	\$1,522,000
Total	\$3,880,000	\$2,011,228	\$5,785,550

WATER ENTERPRISE FUND

Water and Wastewater Refunding Revenue Bonds, Series 2015

In December 2015, the City issued the 2015 Water and Wastewater Refunding Bonds in the aggregate amount of \$30,140,000. Proceeds from the bonds were used to refund a portion of the 2006 Water and Wastewater Revenue Bonds, with \$2,025,000 allocated to the Water Bonds and \$28,115,000 allocated to the Wastewater Bonds (the Wastewater component is discussed in more detail in the Sewer Enterprise section). The Water Enterprise portion of the 2015 Refunding Bonds are due in annual installments of \$141,445 to \$149,215 through March 1, 2036 with interest payable semi-annually on September 1 and March 1 of each year at 3.7%. At June 30, 2020, the outstanding principal and interest balance of the Water

Enterprise fund portion of the Water and Wastewater Revenue Bonds was \$2,262,809.

The Financing Authority has pledged a portion of future water and wastewater revenue to repay the 2015 Water and Wastewater Revenue Bonds.

The annual debt service requirements are as follows:

Annual Debt Service for 2015 Water & Wastewater Bonds – Water Enterprise Fund			
<i>Year</i>	<i>Principal</i>	<i>Interest</i>	<i>Total</i>
2021	\$80,000	\$64,010	\$144,010
2022	\$85,000	\$61,050	\$146,050
2023	\$85,000	\$57,905	\$142,905
2024	\$90,000	\$54,760	\$144,760
25-29	\$510,000	\$260,335	\$730,335
30-34	\$605,000	\$120,065	\$725,065
35-39	\$275,000	\$15,355	\$290,355
Total	\$1,730,000	\$633,809	\$2,363,809

2019 Water Revenue Refunding Bonds

In December 2019, the City refunded the 2010 Water Revenue Bonds. The Water Revenue Bonds, Series 2010 were issued by the Financing Authority in November 2010 for \$11,215,000. The City used the proceeds from the Bonds to bring the City into compliance with State Law to have the entire City on meters by the year 2025.

The City refunded the 2010 Water Revenue Bonds at a lower interest rate and resulted in annual debt service cost savings to the City. The 2019 Water Revenue Refunding Bonds issued in the amount of

\$9,016,903, due in semi-annual installments ranging from \$631,434 to \$638,984, beginning March 2020 with a fixed rate of 2.64%, payable through March 1, 2037.

The annual debt service requirements are as follows:

Annual Debt Service for 2019 Water Revenue Refunding Bonds			
<i>Year</i>	<i>Principal</i>	<i>Interest</i>	<i>Total</i>
2021	\$409,781	\$225,466	\$635,247
2022	\$418,148	\$214,593	\$632,740
2023	\$435,546	\$203,439	\$638,985
2024	\$447,120	\$191,864	\$638,985
25-29	\$2,396,768	\$775,604	\$3,172,372
30-34	\$2,717,599	\$440,560	\$3,158,159
35-37	\$1,817,861	\$84,941	\$1,902,802
Total	\$8,642,823	\$2,136,466	\$10,779,289

SEWER ENTERPRISE FUND

California Infrastructure and Economic Development Bank (CIEDB) Loan

In March 2006, the City entered into an installment sale agreement with California Infrastructure and Economic Development Bank (CIEDB) for the purpose of making improvements to the wastewater treatment plant. The loan is for 30 years with an effective interest rate of 3.01%. Semi-annual installment payments range from \$383,084 to \$525,788. In addition to the principal and interest paid annually, the City pays an annual fee to CIEDB in an amount equal to 0.3% of the outstanding principal. The loan was secured at the same time as the 2006 Water and Wastewater Revenue Bonds were issued. At June 30, 2020, the outstanding principal and interest balance of the CIEDB loan was \$8,618,948.

The annual debt service requirements are as follows:

Annual Debt Service for CIEDB Loan				
<i>Year</i>	<i>Principal</i>	<i>Interest</i>	<i>Annual Fee</i>	<i>Total</i>
2021	\$331,996	\$196,592	\$20,092	\$548,680
2022	\$341,989	\$186,448	\$19,096	\$547,533
2023	\$352,283	\$175,999	\$18,070	\$546,352
2024	\$362,887	\$165,236	\$17,013	\$545,136
25-29	\$1,985,002	\$653,045	\$68,065	\$2,706,112
30-34	\$2,302,278	\$330,993	\$35,443	\$2,668,714

35-36	\$1,020,849	\$30,955	\$4,617	\$1,056,421
Total	\$6,697,284	\$1,739,268	\$182,396	\$8,618,948

Water and Wastewater Refunding Revenue Bonds, Series 2015

In December 2015, the City issued the 2015 Water and Wastewater Refunding Bonds in the aggregate amount of \$30,140,000. Proceeds from the bonds were used to refund a portion of the 2006 Water and Wastewater Revenue Bonds, with \$2,025,000 allocated to the Water Bonds and \$28,115,000 allocated to the Wastewater Bonds (the Water Bond component is discussed in more detail in the Water Enterprise Fund section). The Wastewater Enterprise Fund portion of the 2015 Refunding Bonds are due in annual installments of \$2,013,865 to \$2,006,110 through March 1, 2036 with interest payable semi-annually on September 1 and March 1 of each year at 3.7%. At June 30, 2020, the outstanding principal and interest balance of the Water Enterprise fund portion of the Water and Wastewater Revenue Bonds was \$32,164,370.

The Financing Authority has pledged a portion of future water and wastewater revenue to repay the 2015 Water and Wastewater Revenue Bonds.

The annual debt service requirements are as follows:

Annual Debt Service for 2015 Water & Wastewater Bonds – Sewer Enterprise Fund			
<i>Year</i>	<i>Principal</i>	<i>Interest</i>	<i>Total</i>
2021	\$1,120,000	\$886,150	\$2,006,150
2022	\$1,165,000	\$844,710	\$2,009,710
2023	\$1,210,000	\$801,605	\$2,011,605
2024	\$1,250,000	\$756,835	\$2,006,835
25-29	\$7,000,000	\$3,053,225	\$10,053,425
30-34	\$8,395,000	\$1,658,835	\$10,053,835
35-39	\$3,810,000	\$212,750	\$4,022,750
Total	\$23,950,000	\$8,214,370	\$32,164,370

AIRPORT ENTERPRISE FUND

Airport Hangar Loan

In 2007, the City obtained a fifteen-year loan from the Department of Transportation, Division of Aeronautics for the purchase of 14 airplane hangars, with annual payments ranging from \$14,131 to \$27,180, including interest at 4.78%. At June 30, 2020 the outstanding balance of the loan was \$85,441.

Annual Debt Service for Airport Hangar Loan			
<i>Year</i>	<i>Principal</i>	<i>Interest</i>	<i>Total</i>
2021	\$24,755	\$3,725	\$28,480
2022	\$25,939	\$2,541	\$28,480
2023	\$27,181	\$1,300	\$28,481
Total	\$77,875	\$7,566	\$85,441

GOLF COURSE ENTERPRISE FUND

Golf Course Commercial Loan (2018 Refunding of the 1993 Variable Rate Demand Bonds)

In May 1993, the Financing Authority issued Variable Rate Demand Bonds in the aggregate principal amount of \$5,280,000. The proceeds were used to redeem \$4,835,000 of its December 8, 1989 Lease Revenue Bonds, Series A plus \$262,450 for additional Golf Course construction.

On January 1, 2018, the 1993 Variable Rate Demand Bonds were refunded and the Financing Authority paid the City an advance rental for the use and right to the possession of the Golf Course and Police facilities for a total of \$2,553,000 (police facilities portion discussed in the General Fund section). The loan is due in annual principal installment of \$138,100 to \$161,800 beginning May 2018 with interest rate fixed at 3.19% per annum, payable semi-annually. Total principal and interest remaining on the agreement is \$1,150,743 payable through 2024.

The annual debt service requirements at June 30, 2020 are as follows:

Annual Debt Service for Golf Course Commercial Loan			
<i>Year</i>	<i>Principal</i>	<i>Interest</i>	<i>Total</i>
2021	\$296,600	\$32,128	\$328,728
2022	\$306,200	\$22,590	\$328,790
2023	\$316,100	\$12,744	\$328,844
2024	\$161,800	42,581	\$164,381
Total	\$1,080,700	\$70,043	\$1,150,743

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		
					Dollar Change	Pct Chg	% of Total
Park Facilities Debt Org List							
Park Facilities Debt Services-80200000	194,257	194,257	-	196,200	196,200	#.0%	#.0%
Total Park Facilities Debt	194,257	194,257	-	196,200	196,200	#.0%	100%
Total	\$194,257	\$194,257	\$0	\$196,200	\$196,200	#Error	100%

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		
					Dollar Change	Pct Chg	% of Total
Park Facilities Debt Services Category Expenditures							
Special Payments	194,257	194,257	-	196,200	196,200	#.0%	#.0%
Total Park Facilities Debt Services-80200000	194,257	194,257	-	196,200	196,200	#.0%	100%

(80200000)

PARK FACILITIES DEBT SERVICES

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Transfers In						
4355 Transfer-In	194,257	194,257	-	0	194,257	194,257
Total Transfers In	\$194,257	\$194,257	\$0	\$0	\$194,257	\$194,257
Total Revenues	\$194,257	\$194,257	\$0	\$0	\$194,257	\$194,257
Special Payments						
8000 Interest Expense	18,060	9,250	-	0	-	9,343
8001 Principal Payment	176,197	185,007	-	0	-	186,857
Total Special Payments	\$194,257	\$194,257	\$0	\$0	\$0	\$196,200
Total Expenses	\$194,257	\$194,257	\$0	\$0	\$0	\$196,200
Total Park Facilities Debt Services Net	\$0	\$0	\$0	\$0	\$194,257	(\$1,943)

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The City of
MADERA

CAPITAL FUNDS & PROJECTS

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Street Road CAP Org List							
Roads/Streets Capital Project-70000000	15,936	620,833	1,145,541	1,533,213	387,672	33.8%	34.7%
General Capital Projects-70104300	-	-	18,848,862	538,266	(18,310,596)	-97.1%	12.2%
Total Street Road CAP	15,936	620,833	19,994,403	2,071,479	(17,922,924)	-89.6%	47%

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020/21		% of Total
					Dollar Change	Pct Chg	
Capital Assets Org List							
Water Capital Projects-70500000	-	2,046	397,954	1,999,653	1,601,699	402.5%	45.3%
Sewer Capital Projects-71000000	-	958	558,164	345,000	(213,164)	-38.2%	7.8%
Total Capital Assets	-	3,004	956,118	2,344,653	1,388,535	145.2%	53%
Total	\$15,936	\$623,837	\$20,950,521	\$4,416,132	(\$16,534,389)	-78.9%	100%

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020-21		% of Total
					Dollar Change	Pct Chg	
Roads/Streets Capital Project Category Expenditures							
Capital Outlay	15,936	620,833	1,145,541	1,533,213	387,672	33.8%	100.0%
Total Roads/Streets Capital Project-70000000	15,936	620,833	1,145,541	1,533,213	387,672	33.8%	100%

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020-21		% of Total
					Dollar Change	Pct Chg	
General Capital Projects Category Expenditures							
Special Payments	-	-	-	538,266	538,266	#.0%	#.0%
Capital Outlay	-	-	18,848,862	-	(18,848,862)	-100.0%	.0%
Total General Capital Projects-70104300	-	-	18,848,862	538,266	(18,310,596)	-97.1%	100%

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020-21		% of Total
					Dollar Change	Pct Chg	
Water Capital Projects Category Expenditures							
Capital Outlay	-	2,046	397,954	1,999,653	1,601,699	402.5%	100.0%
Total Water Capital Projects-70500000	-	2,046	397,954	1,999,653	1,601,699	402.5%	100%

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	Budgeted 2020/21	Change from 2020-21		% of Total
					Dollar Change	Pct Chg	
Sewer Capital Projects Category Expenditures							
Capital Outlay	-	958	558,164	345,000	(213,164)	-38.2%	100.0%
Total Sewer Capital Projects-71000000	-	958	558,164	345,000	(213,164)	-38.2%	100%

(70000000)

ROADS/STREETS CAPITAL PROJECT

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Transfers In						
4355 Transfer-In	682,304	-	-	0	-	-
4360 Transfer-In CIP	-	-	-	0	-	1,533,213
Total Transfers In	\$682,304	\$0	\$0	\$0	\$0	\$1,533,213
Total Revenues	\$682,304	\$0	\$0	\$0	\$0	\$1,533,213
Capital Outlay						
7050 Construction/Infrastructure	15,936	620,833	1,145,541	1,145,541	1,145,541	1,533,213
Total Capital Outlay	\$15,936	\$620,833	\$1,145,541	\$1,145,541	\$1,145,541	\$1,533,213
Total Expenses	\$15,936	\$620,833	\$1,145,541	\$1,145,541	\$1,145,541	\$1,533,213
Total Roads/Streets Capital Project Net	\$666,368	(\$620,833)	(\$1,145,541)	(\$1,145,541)	(\$1,145,541)	\$0

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Special Payments						
8000 Interest Expense	-	-	-	0	-	538,266
Total Special Payments	\$0	\$0	\$0	\$0	\$0	\$538,266
Capital Outlay						
7030 Facilities And Improvements	-	-	18,848,862	18,848,862	18,848,862	-
Total Capital Outlay	\$0	\$0	\$18,848,862	\$18,848,862	\$18,848,862	\$0
Total Expenses	\$0	\$0	\$18,848,862	\$18,848,862	\$18,848,862	\$538,266
Total General Capital Projects Net Surplus/	\$0	\$0	(\$18,848,862)	(\$18,848,862)	(\$18,848,862)	(\$538,266)

(70500000)

WATER CAPITAL PROJECTS NET SURPLUS

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Transfers In						
4360 Transfer-In CIP	-	-	-	0	-	1,999,653
Total Transfers In	\$0	\$0	\$0	\$0	\$0	\$1,999,653
Total Revenues	\$0	\$0	\$0	\$0	\$0	\$1,999,653
Capital Outlay						
7050 Construction/Infrastructure	-	2,046	397,954	191,835	397,954	1,999,653
Total Capital Outlay	\$0	\$2,046	\$397,954	\$191,835	\$397,954	\$1,999,653
Total Expenses	\$0	\$2,046	\$397,954	\$191,835	\$397,954	\$1,999,653
Total Water Capital Projects Net Surplus/	\$0	(\$2,046)	(\$397,954)	(\$191,835)	(\$397,954)	\$0

(71000000)

SEWER CAPITAL PROJECTS NET SURPLUS

	Actual 2017/18	Actual 2018/19	Budgeted 2019/20	11Mo Actual 2019/20	Projection 2019/20	Budgeted 2020/21
Transfers In						
4360 Transfer-In CIP	-	-	-	0	-	345,000
Total Transfers In	\$0	\$0	\$0	\$0	\$0	\$345,000
Total Revenues	\$0	\$0	\$0	\$0	\$0	\$345,000
Capital Outlay						
7030 Facilities And Improvements	-	958	558,164	83,668	558,164	325,000
7050 Construction/Infrastructure	-	-	-	0	-	20,000
Total Capital Outlay	\$0	\$958	\$558,164	\$83,668	\$558,164	\$345,000
Total Expenses	\$0	\$958	\$558,164	\$83,668	\$558,164	\$345,000
Total Sewer Capital Projects Net Surplus/	\$0	(\$958)	(\$558,164)	(\$83,668)	(\$558,164)	\$0

CAPITAL FUNDS AND PROJECTS

CAPITAL ASSETS

Org	Asset Description	Budget Amount
City Manager	City Hall Improvements	15,000
City Manager	Sum	15,000
Water Capital Outlay	ET-6K VENTURO SERVICE CRANE	28,578
Water Capital Outlay	Sum	28,578
Airport Operations	AIP-0031 Apron & Taxiway Drainage	952,000
Airport Operations	Sum	952,000
Low Carbon Transit Operatic	Farebox modernization to enhance ridership.	225,638
Low Carbon Transit Operation	Sum	225,638
Prop 1B PTMISEA	PTMISEA remainder after completing the transit center. No Project Identifi	677,000
Prop 1B PTMISEA	Sum	677,000
Fleet Maintenance	10k Lb. two post vehicle lift	10,000
	Vehicle A/C recovery/charge machine for R1234	7,000
	Epoxy floor \$15,000 and paint \$3,000 for shop	18,000
Fleet Maintenance	Sum	35,000
Fleet Acquisition	Airport Tractor Replace #332 JD Tractor CARB	65,000
	Building Pickup Replace #381 2007 1/2 ton pickup	30,000
	Engineering Pickup Replace #365 2006 1/2 ton pickup	30,000
	Parks Electric cart New with \$20k grant reimbursement SJVAPCD	42,000
	PD Electric cart New with \$20k grant reimbursement SJVAPCD	40,000
	PD Interceptor Utility Replace #6003 2013 Taurus	60,000
	PD Interceptor Utility Replace #6002 2013 Taurus	60,000
	PD Sedan Replace #646 2009 Impala	23,000
	Streets Cone Truck Replace #390 1993 International CARB	125,000
	Water quality Pickup Replace #363 2006 1/2 ton	30,000
	Water Quality Sedan Replace #376 2006 Civic CNG tanks expire	24,000
	WWTP Electric cart New with \$20k grant reimbursement SJVAPCD	21,000
	WWTP Forklift Replace #268 CARB	65,000
Fleet Acquisition	Sum	615,000
Computer Acquisition/Main	PowerEdge R530 CYRUN SERVER	22,447
	RS2416RP+-126ES Synology 12 Ba	5,145
Computer Acquisition/Maint.	Sum	27,592
Total Capital Assets (Excluding CIP)		2,575,808

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The City of
MADERA

CIP |

City of Madera, California

Capital Plan

'20/'21 thru '24/'25

PROJECTS BY DEPARTMENT

Department	Project #	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
Airport							
AIP-0031 Apron & Taxiway Drainage	AIP-0031	952,000					952,000
AIP-0034 Commercial Hangar Develop Extend-III	AIP-0034					0	0
AIP-0040 RUNWAY 12-30 MILL AND FILL	AIP-0040				343,000	2,796,500	3,139,500
Airport Total		952,000			343,000	2,796,500	4,091,500
Community Development							
CD-00001 City Hall Relocation & Expansion	CD-00001			0		387,500	387,500
Community Development Total				0		387,500	387,500
Engineering							
ALY-0001 Torres Way Alley Paving	ALY-0001	15,000	185,000				200,000
ALY-0003 2021 CMAQ Alley Paving Project	ALY-0003	80,000	610,000				690,000
B-000002 Westberry Bridge Construction	B-000002					7,500,000	7,500,000
B-000004 BPMP Rehab/Repair of 3 Bridges	B-000004	212,000					212,000
B-000005 Granada Pedestrian Bridge	B-000005	85,000	190,000	1,425,400			1,700,400
ENG A Federal/State-Local Match	ENG A	0	50,000	60,000	80,000	80,000	270,000
ENG F CIP Engineering	ENG F	527,000	543,000	560,000	576,000	593,000	2,799,000
ENG-000C Traffic Warrants	ENG-000C	25,000	25,000	25,000	25,000	25,000	125,000
ENG-000G Micro-Paver Distress Survey	ENG-000G	20,000	50,000				70,000
MUP-UDII Master Utility Plan Update, II	MUP-UDII				750,000		750,000
R-000010 Olive Ave Widening-Gateway to Knox	R-000010	6,910,000					6,910,000
R-000031 Contingency / Project Administration	R-000031	163,000	166,000	170,000	173,000	177,000	849,000
R-000032 UPPR Crossing - Street Approach	R-000032	80,000	80,000	80,000	80,000	80,000	400,000
R-000037 Raymond Rd Shoulder-n/o Cleveland	R-000037	44,100	254,600	5,700			304,400
R-000038 Gateway/Central/3rd/E St Sidewalks	R-000038	546,000					546,000
R-000041 Concrete Projects - Share Program	R-000041	20,000	20,000	20,000	20,000	20,000	100,000
R-000046 Lake St Widening-Fourth to Cleveland	R-000046			100,000			100,000
R-000049 Olive Ave Concept Plan	R-000049		12,000				12,000
R-000050 Pine St Reconstruct-Howard to Fourth St	R-000050				30,900	484,100	515,000
R-000054 Cleveland Ave Widen-Schnoor to SR99	R-000054					4,360,000	4,360,000
R-000057 Lake-Fourth-Central Intersection	R-000057	36,000	1,172,000	15,500			1,223,500
R-000058 Schnoor Ave Sidewalk-Sunset to River	R-000058	22,000	128,000				150,000
R-000060 Storey Rd Shoulder Paving	R-000060	4,000	291,000	4,500			299,500
R-000064 ADA Walkability Sidewalks Program	R-000064	60,000	60,000	80,000	80,000	80,000	360,000
R-000067 Pecan Ave Shoulder Paving	R-000067	80,000	530,900				610,900
R-000071 2020-21 City Streets 3R & ADA Project	R-000071	700,000					700,000
R-000072 Ave 17/Sharon Blvd Improvements	R-000072	5,310,910					5,310,910
R-000077 RMRA Seals/Overlays 2019-20	R-000077	1,263,400					1,263,400
R-000078 RMRA Seals/Overlays 2020-21	R-000078	1,100,000					1,100,000
R-000079 RMRA Seals/Overlays 2021-22	R-000079		1,100,000				1,100,000
R-000080 RMRA Seals/Overlays 2022-23	R-000080			1,100,000			1,100,000
R-000081 2022-23 City Streets 3R & ADA Project	R-000081			600,000			600,000
R-000082 Almond Ave Extension - Pine to Stadium	R-000082	225,000	320,000	4,649,737	1,450,263		6,645,000
R-000084 Pedestrian Facilities, Various Locations	R-000084	353,889					353,889

Department	Project #	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
R-000085 Lilly St & Vineyard Pedestrian Facilities	R-000085	227,790					227,790
R-000086 Sidewalk Repairs at Various Locations	R-000086			100,000			100,000
R-000087 Almond/Pine/Stadium Traffic Study	R-000087	130,000					130,000
R-000088 Washington School Safety Enhancements	R-000088	80,000					80,000
R-000089 Bike Lane Improvements Various Locations	R-000089	30,000	120,000				150,000
R-000090 5th St/C St Pedestrian/Parking Amenities	R-000090	103,000					103,000
R-000091 5th St, C St to E St Sidewalk Shade	R-000091	15,000	75,000				90,000
R-000092 Sidewalk Improvements Various Locations	R-000092	199,000	1,137,000	1,086,000			2,422,000
R-000093 Washington School Sidewalks CMAQ	R-000093	40,000	328,000				368,000
R-0025X Fourth St Tree Replacemt-Pine to K	R-0025X		25,000				25,000
S-000012 Schnoor Ave Trunk Sewer Rehab	S-000012	46,000	489,000				535,000
S-000995 Road 28 Sewer Loan Repayment	S-000995	4,000	4,000	4,000	4,000	4,000	20,000
S-000996 Southeast Quad Sewer Improvement	S-000996					464,000	464,000
S-000997 Northeast Quad Sewer Improvement	S-000997					73,560	73,560
S-000998 Northwest Quad Sewer Improvement	S-000998					250,000	250,000
S-000999 Reimbursements - Sewer Construction	S-000999					100,000	100,000
SD-00014 NW Quad Storm Drain Improvement	SD-00014					7,400,000	7,400,000
SD-00015 SE Quad Storm Drain Improvements	SD-00015					17,500,000	17,500,000
SD-13-PX Retention Basin Land Acquisition	SD-13-PX		50,000	40,000	40,000	35,000	165,000
SD-14-P11 Granada Dr/Ave 12.5 Retention Basin	SD-14-P11	100,000					100,000
SD-15-P7 Ellis St/Krohn St Retention Basin	SD-15-P7		100,000				100,000
SD-P18 Sienna Basin	SD-P18	240,000					240,000
SS-00000 Engineering Support for Sewer Projects	SS-00000	25,000	25,000	25,000	25,000	25,000	125,000
SS-00006 Fairgrounds Liftstation-VFD	SS-00006	575,582					575,582
SS-00007 Airport Lift Station Force Main Study	SS-00007	20,000					20,000
SS-00008 2018 Sewer Manhole Project	SS-00008	44,450					44,450
SS-00009 2018 Sewer Repairs	SS-00009	495,000					495,000
SS-00010 Airport Lift Station Pumps Replacement	SS-00010	150,000					150,000
SS-00011 Mainberry Sewer - Howard to Sunset	SS-00011	450,000					450,000
SS-00012 Doubletree Sewer - Westberry to Liberty	SS-00012	325,000					325,000
SS-00013 Pecan Ave Parallel Sewer Main	SS-00013	1,702,064					1,702,064
S-STDY-1 Sewer System Assess/Rehab	S-STDY-1	179,932					179,932
S-STDY-2 Sewer Asset Mgmt Software	S-STDY-2	75,000					75,000
S-VI-002 Sewer Main Video Inspection	S-VI-002	582,000					582,000
TS-00017 Granada Dr/Howard Rd Traffic Signal	TS-00017	598,465					598,465
TS-00019 Howard Rd/Westberry Traffic Signal	TS-00019	189,500					189,500
TS-00022 4th St Traffic Signal Interconnect	TS-00022	16,800					16,800
TS-00023 HOPYQ Intersection Traffic Signals	TS-00023	135,000					135,000
TS-00024 Cleveland/Granada Dr Traffic Signal	TS-00024					550,000	550,000
TS-00029 Stadium Rd/Gary Ln Hawk Pedestrian Signal	TS-00029	135,600					135,600
TS-00030 Miscellaneous Traffic Safety Items	TS-00030	5,000	20,000	20,000	20,000	20,000	85,000
TS-00031 South St/D St Stop Sign Flashers	TS-00031	25,000					25,000
W-000000 Engineering Support for Water Projects	W-000000	25,000	25,000	25,000	25,000	25,000	125,000
W-000003 Water Main Upgrades - Locations 1-12	W-000003	115,000	835,000				950,000
W-000004 Water Main Upgrades - Locations 13-23	W-000004	135,000	1,380,000				1,515,000
W-000006 H St-Water Main Upgrades	W-000006	15,000	400,000				415,000
W-000008 10th St-Water Main Upgrades	W-000008	20,000	1,040,000				1,060,000
W-000009 Gateway-Riverside River Crossing	W-000009	282,288					282,288
W-000026 Water Tower Demolition	W-000026	480,000					480,000
W-000031 Manual Read Water Meter Replacements/AMR	W-000031	830,000	300,000	300,000	300,000	300,000	2,030,000
W-000032 2018-19 New Water Meter Installations	W-000032	1,240,000					1,240,000
W-000033 Residential AMR Water Meter Replacements	W-000033	920,000	515,000	525,000	535,000	545,000	3,040,000
W-000037 Northeast Water Transmission Main	W-000037	430,000	3,025,200				3,455,200
W-000038 Well 27 Rehabilitation	W-000038	30,000	289,107				319,107
W-000999 Reimbursements - Water Mains	W-000999	231,190					231,190
W-GW-001 Water Well 37-Install Pump	W-GW-001	1,012,000					1,012,000
W-GW-002 Water Well 35-Ellis w/o Chapin	W-GW-002					2,011,000	2,011,000

Department	Project #	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
W-GW-0024 Sharon Blvd. S/O Ave 17 - Well	W-GW-0024	2,000,000					2,000,000
W-GW-003 Water Well 36- SR145/Indigo	W-GW-003		121,000	1,890,000			2,011,000
W-PNE-04 Lake St Water Main-Ellis to Ave 17	W-PNE-04	85,000	615,000				700,000
W-PS-001 Ave 17 & Lake Pump Station/Tank	W-PS-001	462,000	6,270,000				6,732,000
W-PSW-45 Almond Ave Water Main, Pine-Stadium	W-PSW-45			88,000	188,000		276,000
W-STDY-1 Water Feasibility & New Water Supply	W-STDY-1	150,000	150,000	150,000	150,000	150,000	750,000
W-STDY-2 Water System Condition Assess/Rehab	W-STDY-2	340,000					340,000
W-STDY-3 Water Asset Mgmt Software	W-STDY-3	150,000					150,000
W-T-0001 Water Storage Tank Installation	W-T-0001	868,000	9,000,000				9,868,000
Engineering Total		34,646,960	32,125,807	13,148,837	4,552,163	42,851,660	127,325,427
Fire Department							
FD-00001 Fire Station 7 - Parking Lot Paving	FD-00001	126,000					126,000
FD-00002 Fire Station Constr, Northwest	FD-00002	200,000					200,000
FD-00003 Fire Station 6 Parking Lot	FD-00003	128,000					128,000
Fire Department Total		454,000					454,000
Parks & Community Services							
PK-00001 Ped/Bike Facilities	PK-00001	37,000	38,000	39,000	39,000	39,000	192,000
PK-00013 Sunrise Rotary Sports Complex	PK-00013	80,000	1,510,500				1,590,500
PK-00048 Tulare/Cleveland/Raymond Bike Path	PK-00048	315,000					315,000
PK-00056 Bike/Ped Path, FRT-Cleveland Ave	PK-00056			45,000	339,000		384,000
PK-00058 FRT-Granada to MID, North Bank	PK-00058				40,000	156,000	196,000
PK-00064 India Park	PK-00064	250,000					250,000
PK-00065 Centennial Park Amenities	PK-00065				250,000		250,000
PK-00067 OLIVE KNOX PARK	PK-00067	200,000					200,000
PK-00068 North/West Land Acquisition	PK-00068		300,000				300,000
PK-00069 South/East Land Acquisition	PK-00069		300,000				300,000
PK-00070 Sunset Park Development	PK-00070	250,000	300,000				550,000
Parks & Community Services Total		1,132,000	2,448,500	84,000	668,000	195,000	4,527,500
Police Department							
PD-00001 Police Station Parking Lot	PD-00001	300,000					300,000
Police Department Total		300,000					300,000
Public Works							
RM-00001 Rtne Maint City Bridges Fresno RVR	RM-00001	50,000					50,000
W-000022 Water Tower Recoating	W-000022	20,000	1,370,000				1,390,000
W-000029 Downtown Valve Replacement	W-000029	130,000					130,000
W-000034 South St Water Tower Exterior Rehab	W-000034	35,000	265,000				300,000
W-000036 4th/Gateway Line and Valve	W-000036	60,000	440,000				500,000
Public Works Total		295,000	2,075,000				2,370,000
RDA Successor Agency							
RDA-16-01 Adell St Utility Project	RDA-16-01	1,735,000					1,735,000
RDA-16-07 Adelaide Subdivision	RDA-16-07	1,507,998					1,507,998
RDA-17-02 Yosemite Lot Development	RDA-17-02	550,970					550,970
RDA-18-02 Adell St Interconnect, Kennedy & Adell	RDA-18-02	265,000					265,000
RDA Successor Agency Total		4,058,968					4,058,968

Department	Project #	'20/'21	'21/'22	'22/'23	'23/'24	'24/'25	Total
TRANS-01 Madera Transit Center	<i>Trans-01</i>	500,000		446,800			946,800
Trans-10 AHSC Transit Developments	<i>Trans-10</i>	177,000	416,000				593,000
Transit Program Total		677,000	416,000	446,800			1,539,800
GRAND TOTAL		42,515,928	37,065,307	13,679,637	5,563,163	46,230,660	145,054,695

CIP Transfers
2020/21 Schedule of Interfund Transfers In

TRANSFER TO			TRANSFER FROM			AMOUNT
<u>CaProj-Sts</u>						
7000 CaProj-Sts	70000000	4360 Tran In CIP	10218020	8260 Tran Out CIP		202,798
	70000000	4360 Tran In CIP	41303310	8260 Tran Out CIP		1,100,000
	70000000	4360 Tran In CIP	41514470	8260 Tran Out CIP		175,000
	70000000	4360 Tran In CIP	41520000	8260 Tran Out CIP		55,415
Total CaProj-Sts						1,533,213
<u>CaProj-WT</u>						
7050 CaProj-WT	70500000	4360 Tran In CIP	20303830	8260 Tran Out CIP		20,000
	70500000	4360 Tran In CIP	20303830	8260 Tran Out CIP		15,000
	70500000	4360 Tran In CIP	20303830	8260 Tran Out CIP		15,000
	70500000	4360 Tran In CIP	20303830	8260 Tran Out CIP		5,000
	70500000	4360 Tran In CIP	20303830	8260 Tran Out CIP		20,000
	70500000	4360 Tran In CIP	20303830	8260 Tran Out CIP		570,000
	70500000	4360 Tran In CIP	20303825	8260 Tran Out CIP		779,653
	70500000	4360 Tran In CIP	20303830	8260 Tran Out CIP		115,000
	70500000	4360 Tran In CIP	20303830	8260 Tran Out CIP		460,000
Total CaProj-WT						1,999,653
<u>CaProj-Sew</u>						
7100 CaProj-Sew	71000000	4360 Tran In CIP	20403420	8260 Tran Out CIP		20,000
	71000000	4360 Tran In CIP	20403420	8260 Tran Out CIP		325,000
Total CaProj-Sew						345,000
TOTAL TRANSFERS IN						\$ 3,877,866

CIP Transfers
2020/21 Schedule of Interfund Transfers Out

TRANSFER FROM			TRANSFER TO		AMOUNT
<u>General</u>					
1021 Grants	10218020	8260 CDBG PI	70000000	4360 Capital-St	202,798
Total General					202,798
<u>Water</u>					
2030 Water Fund	20303825	8620 IRWM	70500000	4360 CaProj-WT	779,663
	20303830	8620 Wtr Outlay	70500000	4360 CaProj-WT	1,220,000
Total Water					1,999,663
<u>Sewer</u>					
2040 Sewer Fund	20403420	8260 Swr Outlay	71000000	4360 CaProj-Sew	345,000
Total Sewer					345,000
<u>State Gas</u>					
4151 Mea R-RTP	41514470	8260 Mea T-RTP	70000000	4360 Capital-St	55,405
4152 MeaTLTPSts	41520000	8260 MeaTLTPSts	70000000	4360 Capital-St	175,000
4130 StGasTax	41303310	8260 GasTax	70000000	4360 Capital-St	1,100,000
Total State Gas					1,330,405
TOTAL TRANSFERS OUT					\$ 3,877,866