

City of Madera 2017/2018 Consolidated Annual Performance and Evaluation Report

Ivette Irahetta Grants Administrator iiraheta@cityofmadera.com

Jorge Antonio Rojas Program Manager – Grants jrojas@cityofmadera.com

205 W. Fourth Street Madera, CA 93637 www.cityofmadera.ca.gov





# **CR-05** - Goals and Outcomes

### Progress the jurisdiction has made in carrying out its strategic plan and its action plan. 91.520(a)

This could be an overview that includes major initiatives and highlights that were proposed and executed throughout the program year.

Major initiatives and highlights proposed executed throughout the program year are as follows:

- 1. Addressed community challenges created by homelessness, coordinated case management, intake, and referrals with the local and regional collaboration of homeless service providers, accessed data from and input data in the Homeless Management Information System and represented Madera in the Fresno/Madera Continuum of Care.
- 2. Provided scholarships/sponsorships for vocational training and certification programs for low-income adults.
- 3. Supported staffing, supplices and associated programming costs for Parks' suite of senior activities (1) Meals on Wheels, (2) Recreation and enrichment at three congregate sites and (3) nutrition/meal programs at each site.
- 4. Established a public art space in downtown and provided a new forum for visual, cultural art and music and other performance art.
- 5. Upgraded ten units at the Pomona Ranch Housing Center with air conditioning and heating to provide temporary residences and a continuum of care for homeless families with children.
- 6. Began construction on the installation of a new traffic signal with an audible push button activation and countdown pedestrian sign head to allow for ADA compliance, construction of ADA compliant ramps on both sides of Yosemite Avenued and incorporated a pedestrian crosswalk theregy improving safety, accessibility and traffic circulation at the E. Yosemite Ave. and Elm St. intersection.
- 7. Initiated construction of new, five-foot wide sidewalks with ADA compliant corner ramps and approaces on Lincoln Avenue, South Street and Austin Street adjacent to George Washington Elementary School.

# Comparison of the proposed versus actual outcomes for each outcome measure submitted with the consolidated plan and explain, if applicable, why progress was not made toward meeting goals and objectives. 91.520(g)

Categories, priority levels, funding sources and amounts, outcomes/objectives, goal outcome indicators, units of measure, targets, actual outcomes/outputs, and percentage completed for each of the grantee's program year goals.

Goal	Category	Source / Amount	Indicator	Unit of Measure	Expected - Strategic Plan	Actual – Strategic Plan	Percent Complete	Expected  Program Year	Actual – Program Year	Percent Complete
Decent Housing (1)	Affordable Housing	CDBG: \$0 / CalHome: \$	Direct Financial Assistance to Homebuyers	Households Assisted	8	1	12.50%	6	1	16.67%
Decent Housing (2)	Affordable Housing	CDBG: \$0 / CalHome: \$	Public service activities for Low/Moderate Income Housing Benefit	Households Assisted	6	0	0.00%			
Decent Housing (2)	Affordable Housing	CDBG: \$0 / CalHome: \$	Direct Financial Assistance to Homebuyers	Households Assisted	0	0		6	1	16.67%
Decent Housing (3)	Affordable Housing	CDBG: \$0 / CalHOME: \$ / CalHome: \$ / HOME: \$	Homeowner Housing Rehabilitated	Household Housing Unit	89	10	11.24%	6	10	166.67%
Decent Housing (4)	Affordable Housing	CDBG: \$	Other	Other	1	1	100.00%			
Expanded Economic Opportunities (1)	Non- Homeless Special Needs	CDBG: \$	Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	20	29	145.00%	300	472	157.33%

Expanded Economic Opportunities (2)	Non- Homeless Special Needs	CDBG: \$	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit	Persons Assisted	10	30	300.00%			
Expanded Economic Opportunities (2)	Non- Homeless Special Needs	CDBG: \$	Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	0	0		50	30	60.00%
Homeless Prevention (2)	Homeless	CDBG: \$	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit	Persons Assisted	0	0		0	1	
Homeless Prevention (2)	Homeless	CDBG: \$	Homeless Person Overnight Shelter	Persons Assisted	0	0		0	0	
Homeless Prevention (2)	Homeless	CDBG: \$	Overnight/Emergency Shelter/Transitional Housing Beds added	Beds	0	0		0	0	
Homeless Prevention (2)	Homeless	CDBG: \$	Homelessness Prevention	Persons Assisted	196	26	13.27%	178	26	14.61%
Suitable Living Environment (1)	Non-Housing Community Development	CDBG: \$	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit	Persons Assisted	10	0	0.00%	5058	0	0.00%
Suitable Living Environment (1)	Non-Housing Community Development	CDBG: \$	Other	Other	1340	0	0.00%			

# City of Madera 2017/2018 CAPER

Page 3 of 23

Suitable Living Environment (3)	Non-Housing Community Development	CDBG: \$	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit	Persons Assisted	1	0	0.00%	9359	0	0.00%
Suitable Living Environment (3)	Non-Housing Community Development	CDBG: \$	Other	Other	0	0				
Suitable Living Environment (4)	Non- Homeless Special Needs	CDBG: \$	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit	Persons Assisted	3	0	0.00%			
Suitable Living Environment (5)	Non- Homeless Special Needs	CDBG: \$	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit	Persons Assisted		0				
Suitable Living Environment (5)	Non- Homeless Special Needs	CDBG: \$	Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	700	472	67.43%	770	472	61.30%

Table 1 - Accomplishments - Program Year & Strategic Plan to Date

Assess how the jurisdiction's use of funds, particularly CDBG, addresses the priorities and specific objectives identified in the plan,

City of Madera 2017/2018 CAPER

Page **4** of **23** 

### giving special attention to the highest priority activities identified.

The City's use of CDBG funds addressed priorities as follows:

- One household received homebuyer counseling, closing costs and downpayment assistance through the CalHome program.
- A portion of the City's CDBG Administration allocation funded the Community Action Partnership of Madera County (CAPMC) local and regional homeless services coordination. Six homeless families (26 people) were housed, 4 found affordable housing in Madera and 2 relocated to Fresno.
- Two projects began that address public facility improvements--the E. Yosemite Ave. & Elm St. Intersection Improvements and the George Washington Elementary School sidewalk improvements.
- CalHome funds improved the health and safety of eight owner-occupied, single-family homes and two owner-occupied manufactured homes.
- Seniors (472) received balanced meals five days per week throughout the year, excluding holidays, at three meal sites. The Meals-on-Wheels program delivered seven nutritious meals, fresh fruits and vegetables once per week to qualified homebound seniors.
- Youth (20) planned and executed a first Firday Art Show to enhance their leadership skills and, also, received assistance locating scholarship and funding sources to continue their education beyond high school.
- Three ADA improvement projects were combined. Upon completion, the Pan Am Community Center, Frank Bergon Senior Center and John W. Wells Youth Center will be improved with new ADA compliant signange, automatic doors, parking and walkway slope improvements.
- One loan was issued through the Small Business Revolving Loan Program. This loan will create three, full-time employment equivalent jobs.

# CR-10 - Racial and Ethnic composition of families assisted

Describe the families assisted (including the racial and ethnic status of families assisted). 91.520(a)

	CDBG
White	139
Black or African American	32
Asian	6
American Indian or American Native	10
Native Hawaiian or Other Pacific Islander	1
Total	188
Hispanic	393
Not Hispanic	368

Table 2 – Table of assistance to racial and ethnic populations by source of funds

## Narrative

Hispanics are the largest Ethnicity served with CDBG funds. However, the program serves residents of other races and ethnicities. A large number of participants (368) report their Ethnicity as Not Hispanic/Other.

According to the U.S. Census 2012-2016 American Community Survey 5-Year Estimates, 33.3% of American Indians and Alaska Natives are below poverty level. Yet, approximately 5.32% of participants identified as American Indian and Alaska Natives. Additionally, 38.1% of seniors received Supplemental Security Income (SSI) and/or cash public assistance income in the past 12 months. Seniors make up 62% of the total participants served. The unique demographic characteristic is that CDBG funds are serving a large number of Hispanic residents are approximately 52% of the population served. The percentage of Seniors and Hispanics served meet HUD's objective to service low-income residents.

# CR-15 - Resources and Investments 91.520(a)

Source of Funds	Source	Resources Made Available	Amount Expended During Program Year
CDBG	CDBG	1,541,354	672,011
HOME	HOME		
HOPWA	HOPWA		
ESG	ESG		
Other	Other	640,915	461,879

#### Identify the resources made available

Table 3 - Resources Made Available

## Narrative

For the 2017/2018 Program Year, \$572,011.21 was spent to carry out CDBG activities. An additional \$100,000 from the Small Business Revolving Loan Fund was spent to provide a 5%, 7-year loan. This loan will create three full-time employment equivalent positions.

Using CalHome funds, \$54,726 was used to provide closing costs and downpayment assistance to a household. Also, eight owner occupants of single-family homes received health and safety improvements. The manufacutred home of an owner occupant was replace, and a second manufacutred home was repaired for an owner occupant. This assistance totaled \$407,153.

## Identify the geographic distribution and location of investments

Target Area	Planned Percentage of Allocation	Actual Percentage of Allocation	Narrative Description
City of Madera City			
Limits	100	100	

Table 4 – Identify the geographic distribution and location of investments

## Narrative

All funds were spent within CDBG eligible Census Tracts. Projects from multiple years are underway and expected to be completed on or before June 30, 2019.

#### Leveraging

Explain how federal funds leveraged additional resources (private, state and local funds), including a description of how matching requirements were satisfied, as well as how any publicly owned land or property located within the jurisdiction that were used to address the needs identified in the plan.

Some subreceipients have additional resources to leverage with their CDBG allocations. Resources made available to carry out CDBG-funded subrecipient activities include sources from the Fresno/Madera Area Agency on Aging, Local Workforce Innovation and Opportunity Act, CalWORKs, Department of Rehabilitation, Local Transporation Funds and Development Impact Fees. In addition, some subreceipients receive donations and utilize in-kind volunteers.

# CR-20 - Affordable Housing 91.520(b)

Evaluation of the jurisdiction's progress in providing affordable housing, including the number and types of families served, the number of extremely low-income, low-income, moderate-income, and middle-income persons served.

	One-Year Goal	Actual
Number of Homeless households to be		
provided affordable housing units	0	0
Number of Non-Homeless households to be	· Jan	
provided affordable housing units	0	0
Number of Special-Needs households to be		
provided affordable housing units	0	0
Total	0	0

Table 5 – Number of Households

	One-Year Goal	Actual
Number of households supported through		
Rental Assistance	0	0
Number of households supported through		
The Production of New Units	0	0
Number of households supported through		
Rehab of Existing Units	4	0
Number of households supported through	100	
Acquisition of Existing Units	0	0
Total	4	0

Table 6 – Number of Households Supported

# Discuss the difference between goals and outcomes and problems encountered in meeting these goals.

iThe City did not provide CDBG funds for homeless affordable housing units. CDBG funds did assist with the retrofit of ten units at the Pomona Ranch Housing Center. Six homeless families received housing from November 2017 through March 2018. These families also received case management services, financial education and assistance with deposits for their housing arrangements after March 2018. Four families found affordable housing in Madera, and two relocated to Fresno.

The City returned HOME funds to rehab existing units. This is because household qualification requirements make it difficult to find applicants in time to s pend the funds.

There is not enough CDBG funds to meet the needs for rental assistance, production of new units, rehab of existing units and acquisiton of existing units. The City funds activities to improve the qualifty of life and the environment for its low to moderate-income residents.

#### Discuss how these outcomes will impact future annual action plans.

Plans to address housing needs will be included in future annual action plans by focusing efforts to obtain other funding sources such as from the State Department of Housing and Community Development's HOME program and additional sources from the California 2017 Housing Package.

The Community Action Partnership of Madera County submitted an Emergency Solutions Grant application. If approved, the funding will be available beginning January 1, 2019. This will help with Outreach, Homeless Preention, Rapid Rehousing and Emergency Shelter in the form of hotel payments for those who might not be eligible to go to the Madera Rescue Mission.

The City is very much committed to working with the County and local non-profits and service providers to access funds available through SB 850: the Homeless Emergency Aid Program (HEAP). A successful grant award and its activities would be included in future annual action plans. Resolutions are required to declare a shelter crisis. The 2018 Point-in-Time count identified 310 sheltered and unsheltered homeless people in Madera County. Thousands of dollars have been spent on law enforcement, code enforcement, outreach and the constant cleanup efforts of the riverbed. This supports the approval of the resolutions declaring a shelter crisis.

Include the number of extremely low-income, low-income, and moderate-income persons served by each activity where information on income by family size is required to determine the eligibility of the activity.

Number of Households Served	CDBG Actual	HOME Actual
Extremely Low-income	0	0
Low-income	0	0
Moderate-income	0	0
Total	0	0

Table 7 – Number of Households Served

#### **Narrative Information**

Of the Seniors served, 76% were in poverty. The youth program served 31 youth and 54% were low/moderate. All of the participants (30) in the workforce Bridge to Careers program were very low

income. The homeless households (26 persons) assisted with the Pomona Ranch Housing Center program were all extremely low-income.

A rental housing inspection program was enacted during the program year. This program is carried out by the City's Code Enforcement Division. As of June 16, 2018, 24 inspections are scheduled and 22 were completed. Rental property owner are required to register their properties with the City. Approximately 750 properties have registered, and about 5,000 properties will eventually need to register.

Inspectiors focus on items such as electricity (exposed wiring, lights hanging loose, overloaded circuits or wiring that is not done to code and outlets are tested) sanitation (evidence of insects and rodents, pet urine and feces, clogged toilets and sinks) structural hazards (indoor and outdoor loose boards, broken glass, holes in floors, broken doors, broken tiles, loose stairs and railings) plumbing problems (leaks, inoperable faucets and drains, dry rot or damp areas caused by inoperable plumbing), faulty burners on stoves, faulty weather protection such as leaks around windows, air spaces where there should be none, holes in the roof and walls, windows that allow rain indoors, faulty construction materials--use of string to hold things in place that should be secured by nails and screws, rope to tie something in place and plastic, smoke detectors and fire extinguishers. The program does not tract income levels or household size. According to the 2016 American Community Survey, 46.9% of renters pay \$500 to \$999 per month and 36.4% pay \$1,000 to \$1,499 while 48.5% pay 35% or more as a percentage of their household income. Renters in these percentages are more than likely low income households.

# CR-25 - Homeless and Other Special Needs 91.220(d, e); 91.320(d, e); 91.520(c)

Evaluate the jurisdiction's progress in meeting its specific objectives for reducing and ending homelessness through:

# Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs

The City participates on the Madera Homeless Coalition. This coalition consists of representatives from the Department of Social Services, local faith-based organizations, Madera Food Bank, Madera Rescue Mission and the Madera County Sherriff's Department. The Community Action Partnership of Madera County leds the Coalition. Efforts to meet specific objectives for reducing and ending homelessness are evaluated thereby resulting in the direction taken to reach out to homeless persons.

Outreach efforts are conducted through the annual Point-in-Time Count, Homeless Awareness Day and inconjuction with the Code Enforcement Division's scheduled encampment clean up events. During the Program Year, the number of outreach events and the results are as follows:

August 9, 2017 through September 30, 2017: Outreach was conducted six times to homeless encampments that were posted for clean-ups. Forty-four contacts were made and the results were posted to the Fresno/Madera Continuum of Care's Homeless By-Name Registry.

October 1, 2017 through December 28, 2017, outreach was conducted six times to homeless encampments that were posted for clean-ups. In December, outreach teams went back to encampments in the Fresno River to follow up with homeless individuals that were receptive to services. Forty-one contacts were made, and the results were posted to the Fresno/Madera Continuum of Care's Homeless By-Name Registry.

From January 1, 2018 through March 31,2018, outreach was conducted six time to homeless encampments posted for cleanp-ups by the City. Fifty-two contacts were made and the results posted to the Fresno/Madera Continuum of Care's Homeless by-Name Registry.

During April 1, 2018 to June 30, 2018, outreach was conducted seven time to posted homeless encampments as well as in parks and streets. Individuals that were receptive to services completed a VISPDAT and were added the the Fresno/Madera Continuum of Care's Homeless By-Name Registry. In this way, Mader's Housing kNavigator can start assisting them with getting documents ready for Permanent Housing. Fifty-seven contacts were made.

# Addressing the emergency shelter and transitional housing needs of homeless persons

A City staff member is on the local Federal Emergency Management Agency (FEMA) Board. Additional FEMA board members include a representative from the Salvation Army, Hope House, the Sherriff's

Department, United Way, the Rescue Mission and the Madera County Food Bank. This board allocates the annual FEMA award through the Community Action Partnership of Madera County. FEMA funds are allocated to the Madera County Food Bank. They provide a portion of the Rescue Mission's food commodities.

There is a need to establish additional emergency shelters, transitional and permanent supportive housing. The City actively seeks to support and work with local organizations, the Community Action Partnership of Madera County and the Housing Athority of the City of Madera to obtain funds from the California 2017 Housing Package, HEAP and SOAR to meet the need for additional emergency shelters, transitional and permanent supportive housing.

Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: likely to become homeless after being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); and, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs

The Fresno/Madera Continuum of Care received funding to establish a SOAR (SSI/SSDI Outreach, Access and Recovery) Cohort. This is a national initiative designed to increase access to SocialSecurity Administration disability benefits, including Supplemental Security Income and Social Security Disability Insurance (SSI/SSDI). Eligible adults include persons experiencing or at risk of homelessness and have a mental illness, medical impairment and/or a co-occurrign substance use disorder. Implementation of this program in criminal justice settings and reentry efforts can reduce recidivism. The program benefits provide financial assistance to pay for housing, food and clothing ending homelessness, increasing stability and promoting recovery. Please see the attached FMCoC Board meeting agenda packet.

In addition, Assembly Bill 109 (AB109), passed by California voters in 2011, known as "realignment," diverts people convicted of certain classes of less serious felonies from the Department of Corrections (state prison) to local county jails. To help diverted people after being discharged, a CAPMC representative attends the local AB109 group. This group's task is to coordinate with corrections personnel to learn and address the following:

- 1. Develop a resource brochure.
- 2. What noticing can be provided by corrections to agencies, if any, prior to diversion.
- 3. The number of diverted people.
- 4. If a specific weekday can be used for diversion.
- 5. How to work with probation while the diverted person(s) are on local supervision.
- 6. Research and apply for funding for housing and case management.
- 7. Prepare procedures to identify diverted persons level of education.
- 8. Promote GED attainment by diverted persons.
- 9. Promote job training and employment assistance.

10. Promote programs to further diverted persons' self-sufficiency.

These tasks align with the City's homelessness prevention Consolidated Plan goal to help low-income individuals and families avoid becoming homeless by providing funding for service providers that serve these populations and assist residents in becoming self-sufficient. The City's CDBG-funded IDIS Activity 236, has expanded its reach and furthered the City's homelessness prevention Consolidated Plan goal by attending the local AB109 group and participate in completing the above-numbered tasks.

Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again

Incorporating SOAR into coordinated entry assessments, for individuals without adequate income who may qualify for Social Security disability benefits may receive immediate referrals to local SOAR providers and employment services, as appropriate. Incorporating SOAR screening, referrals and case management into the coordinated entry system helps prioritize access to benefits assistance for those who are most vulnerable. Helping those most in need to quickly obtain income increases the likelihood that they will be able to secure appropriate housing and pay a portion of their rent.

Using CDBG funds, the Housing Authority of the City of Madera retrofit ten units of a 50-unit migrant housing facility, the Pomona Ranch Housing Center. This allowed six homeless families with children under 18 years of age to receive approximately six month of free housing. Adults and older teens in the program were provided with free job training and financial management courses that enabled them to obtain and maintain steady employment with the goal of becoming financially self-sufficient and able to sign a one-year residential lease when the program expired. Job training and placement assistance are key components of a successful program. These components allow families to become self-sufficient after the program ends. One person obtained employment with a Solar company. The program also connected people with local banks that provided free financial education training through the

Community Action Partnership of Madera County's program to ensure that residents are able to manage their own finances and budget when they leave the program. The families also received assistance from the Department of Social Services for assistance with housing-related down payments and other fiancial obligations. During the program's term, a total of 26 people were served, 4 of the 6 families found affordable housing units in Madera and 2 in Fresno. All of the families served during this grant were extremely low income. The composition of the families were as follows: 1 adult and 3 minors, 1 adult and 5 minors, 2 households consisting of 2 adults and 3 minors each and 2 households consisting of 2 adults and 1 minor each.

# CR-30 - Public Housing 91.220(h); 91.320(j)

## Actions taken to address the needs of public housing

The City and the Housing Authority of the City of Madera (HACM) are potentially the two agencies receiving annual allocations of Federal housing funds. Yet, the annual allocations for both are insufficient to address the extent of households paying more than half of their income for rent or living in substandard housing and for providing additional public housing. A portion of the HACM's budget is allocated to maintenance thereby addressing health and safety need of their public housing units.

The City and HACM anticipate applying for funds from the Affordable Housing and Sustainable Communities (AHSC) a California Climate Investment Program. The AHSC program builds healthier communities and protects the environment by increasing the supply of affordable places to live near jobs, stores, transit, and other daily needs. Personal vehicle use is, by far, the most significant source of greenhouse gas emissions in California. AHSC reduces these emissions by funding projects that make it easier for residents to get out of their cars and walk, bike or take public transit. AHSC is funded by auction proceeds from California's Cap-and-Trade emissions reduction program. Two sites are proposed for affordable rental housing. One with reduced rents and the second dedicated to Veterans' housing.

# Actions taken to encourage public housing residents to become more involved in management and participate in homeownership

The HACM established the Madera Opportunities for Resident Enrichment and Services, Inc. (MORES). According to the MORES Bylaws, MORES is organized for public purposes, to assist persons and families of moderate to very low income obtain and provide housing, housing counseling and become self-sufficient and self-reliant.

All Public Housing families are invited to participate in beccoming a Resident Advisory Board (RAB) member. The members take on an important role in the policy, procedures and program implementations. RAB members make recommendationis regarding the development of the Agency Plan or any significant amendments or modification to the Agency Annual or Five-Year Plans. All Public Housing participants are invited and encouraged to participate in the Family Self Sufficiency (FSS) program. This program encourages families to become homeowners.

Families in the FSS and Resident Oppportunities and Self-Sufficiency programs are given information on training and employment opportunities and other community resources. At the time that a family moves in to a Public Housing unit, a survey is given to them to see what kinds of supportive services is needed for them.

# Actions taken to provide assistance to troubled PHAs

HACM is not designated as a "troubled."

# City of Madera 2017/2018 CAPER

Page **17** of **23** 

# CR-35 - Other Actions 91.220(j)-(k); 91.320(i)-(j)

Actions taken to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment. 91.220 (j); 91.320 (i)

The City of Madera meet the California Department of Housing and Community Development objectives and strategies as follows:

## Access to Opportunity

Outreach and Engagement: Engaged in campaign or other approach to combat NIMBYism--Housing Element and Zoning Ordinance support a variety of housing supply.

Ensure language access (e.g., translation, interpretation and multi-lingual staff) in needed languages in materials and at meetings)--Bilingual (English and Spanish) public meeting and hearing announcements are published and posted. Bilingual staff available for public meetings.

Support strategies to facilitate leadership development (improving capacity to engage in locla decisionmaking)--Citizens' Police Academy facilitate leadership development. Non-profits awarded funds for youth and parent engagement activities. Citizens' Leadership Academy facilitates citizens learning and understanding of local government operations through a cohort of Department heads.

Recruit residents from neighborhoods to serve or participate in boards, committees and other local government bodies--The City Council is elected by district and the Mayor is elected at-large. Each Council Member appoints persons from their district to boards, committees and other local government bodies.

Provides training for staff, elected officials and appointees on issues of disparity, structural racism and inequality--Included as part of HUD's new Affirmatively Furthering Fair Housing Plan. Estimataed completion July 1, 2018 to June 30, 2020.

Meetings are conducted at suitable times, accessible to people with disabilities and public transit with interpretation and translation services--Meetings are held in the evenings in locations accessible to persons with disabilities and interpretation/translation services provided.

Actively seek a variety of funding opportunities such as rehabilitation, parks, transit and active transportation--Staff actively seeks funding sources to rehab homes and develop parks, expand transit and provide pedestrian and bicycle transportation.

Develop a proactive code enforcement program that targets rehabilitation needs, results in repairs and mitigates potential costs, displacement and relocation impacts on residents--A rental housing inspection

City of Madera 2017/2018 CAPER

Page 18 of 23

program was approved by an Ordinance. Both singlep-family and multi-family rental housing is inspected.

Seek funding to prioritize basic infrastructure improvements while mitigating displacement and increased costs to vulnerable populations (e.g., seiors, persons with disabilities and farmworkers)--Staff actively seeks funds to improve infrastructure in disadvantaged areas of the City. No displacement or increased costs are assocaited with these improvements.

Target acquisition and rehabilitation of vacant and blighted properties--Staff actively seeks funds for infill development. Council adopted three incentive programs to assist businesses and non-profits operating downtown by waiving engineering, planning and building fees for remodeling and ADA improvements.

Affirmatively market or take other actions to promote use of housing choice vouchers in high opportunity areas--The HACM promotes the use of housing choic vouchers citywide.

#### Actions taken to address obstacles to meeting underserved needs. 91.220(k); 91.320(j)

In Program Year 2017/2018, the City funded programs and activities to address underserved needs as follows:

- CAPMC to coordinate local and regional efforts to address homelessness through the FMCoC.
- Madera Coalition for Community Justice Zocalo de Madera program to provide youth leadership skills by carrying out the First Friday Art Shows and other performances, receive resources for scholarships and loans to continue their higher education.
- Parks Senior Services Program to provide senior with nutritious meals five days per week, excluding holidays, and the Meals on Wheels Program to provide home-bound seniors with seven meals per week including fruits and vegetables.
- Madera County Workforce Investment Corporation Bridge to Careers Program to provide unemployed adults access to completing their GED, and obtain training and job placement assistance.
- HACM Pomona Ranch Housing Center temporary housing for the homeless.
- E. Yosemite Ave. and Elm Street Intersection Improvement Project.
- George Washington Elementary School Sidewalk Improvement Project.

#### Actions taken to reduce lead-based paint hazards. 91.220(k); 91.320(j)

In Program Year 2017/2018, the City offered the following strategies to reduce lead-based paint hazards:

- All City capital improvement projects follow lead-based paint safety regulations and policies.
- Provide lead-based paint testing as required by funding sources for residential rehabilitation and acquisition.

### Actions taken to reduce the number of poverty-level families. 91.220(k); 91.320(j)

The City provided assistance to at-risk youth and their families, to homebound seniors and seniors at Senior Centers. Advise, social activities, leadership strategies and multiple resources were provided to these individuals and families to help them achieve more stable and healthy lives.

## Actions taken to develop institutional structure. 91.220(k); 91.320(j)

The City's CDBG-funded programs are administered by the City's Grants Department. This Department works collaboratively with other City Departments such as Planning, Community Development, Engeering, Finance, Building, Public Works and Parks. City staff is on the local FEMA Board, attends the Madera Homeless Coalition and the Fresno/Madera Continuum of Care meetings. Participation in these committees help the City CDBG program and Grants Department stay current and aware of the most pressing community needs, as well as, allows networking/problem solving with local/regional social service providers and to bring in additional resources to meet these needs.

# Actions taken to enhance coordination between public and private housing and social service agencies. 91.220(k); 91.320(j)

The City will continue to participate on the FEMA Board, the Madera Homeless Coalition and the Fresno/Madera Continuum of Care meetings. In addition, the City will collaborate with the HACM on the Affordable Housing and Sustainable Communities (AHSC) grant, and with the CAPMC on the SSI/SSDI Outreach, Access and Recovery (SOAR) and Homeless Emergency Aid Program (HEAP) grant programs.

# Identify actions taken to overcome the effects of any impediments identified in the jurisdictions analysis of impediments to fair housing choice. 91.520(a)

Two attempts were conducted to obtain a consultant for paired, systematic and thorough discrimination testing of single-family rental, new construction and multi-family units. On the first attempt, one consultant responded; however, after phone conferences between the consultant and City staff, it was determined that the scope of work was not the consultant's expertise. The consultant interpreted the scope of work as monitoring/testing of city-owned federal and state assisted housing. The City does not own federal or state assisted housing. Staff will continue to conduct outreach to obtain a consultant and expand the RFP's circulation through electronic, on-line sources.

# CR-40 - Monitoring 91.220 and 91.230

Describe the standards and procedures used to monitor activities carried out in furtherance of the plan and used to ensure long-term compliance with requirements of the programs involved, including minority business outreach and the comprehensive planning requirements

City staff is available to offer assistance and answer questions of sub-recipients, and is in contact with each sub-recipient quarterly regarding quarterly reports or other matters. Staff works with departments issuing CDBG-funded RFPs to ensure minority business and Section 3 outreach and compliance is included. City staff will coordinate with the CAPMC and the HACM to comprehensively plan and prioritiz specific objectives for reducing and ending homelessness. Opportunities for funding through the 2017 California Housing Package, SOAR, AHSC and HEAP programs.

## Citizen Participation Plan 91.105(d); 91.115(d)

# Describe the efforts to provide citizens with reasonable notice and an opportunity to comment on performance reports.

The City posted notices of the availability of the CAPER at the Madera Housing Authority and Madera County Library and in the local newspaper, the Madera Tribune. These postings are required according to the City's Citizen Participation Plan. The notices contained the start and ending dates to receive comments and the staff contact information. No written or verbal comments were received.

# CR-45 - CDBG 91.520(c)

Specify the nature of, and reasons for, any changes in the jurisdiction's program objectives and indications of how the jurisdiction would change its programs as a result of its experiences.

For the remaining years of the Plan, the City does will coordinate efforts to fund activities consistent with the strategies contained in the Plan. Staff looks forward to working with HUD staff to assure compliance with CDBG-funded activities.

Does this Jurisdiction have any open Brownfields Economic Development Initiative (BEDI) grants?

[BEDI grantees] Describe accomplishments and program outcomes during the last year.

# City of Madera 2017/2018 CAPER

Page **22** of **23** 

OMB Control No: 2506-0117 (exp. 06/30/2018)

# CR-45 - CDBG 91.520(c)

Specify the nature of, and reasons for, any changes in the jurisdiction's program objectives and indications of how the jurisdiction would change its programs as a result of its experiences.

For the remaining years of the Plan, the City does will coordinate efforts to fund activities consistent with the strategies contained in the Plan. Staff looks forward to working with HUD staff to assure compliance with CDBG-funded activities.

Does this Jurisdiction have any open Brownfields Economic Development Initiative (BEDI) grants?

No

[BEDI grantees] Describe accomplishments and program outcomes during the last year.

Office of Community Planning and Development U.S. Department of Housing and Urban Development Integrated Disbursement and Information System PR26 - CDBG Financial Summary Report Program Year 2017 MADERA , CA	DATE: TIME: PAGE:	09-13-18 11:52 1
--	-------------------------	------------------------

PART I: SUMMARY OF CDBG RESOURCES	
01 UNEXPENDED CDBG FUNDS AT END OF PREVIOUS PROGRAM YEAR	311,206.43
02 ENTITLEMENT GRANT	795,959.00
03 SURPLUS URBAN RENEWAL	0.00
04 SECTION 108 GUARANTEED LOAN FUNDS	0.00
05 CURRENT YEAR PROGRAM INCOME	100,000.00
05a CURRENT YEAR SECTION 108 PROGRAM INCOME (FOR SI TYPE)	0.00
06 FUNDS RETURNED TO THE LINE-OF-CREDIT	0.00
06a FUNDS RETURNED TO THE LOCAL CDBG ACCOUNT	0.00
07 ADJUSTMENT TO COMPUTE TOTAL AVAILABLE	(700,000.00)
08 TOTAL AVAILABLE (SUM, LINES 01-07)	507,165.43
PART II: SUMMARY OF CDBG EXPENDITURES	
09 DISBURSEMENTS OTHER THAN SECTION 108 REPAYMENTS AND PLANNING/ADMINISTRATION	533,082.26
10 ADJUSTMENT TO COMPUTE TOTAL AMOUNT SUBJECT TO LOW/MOD BENEFIT	0.00
11 AMOUNT SUBJECT TO LOW/MOD BENEFIT (LINE 09 + LINE 10)	533,082.26
12 DISBURSED IN IDIS FOR PLANNING/ADMINISTRATION	138,928.95
13 DISBURSED IN IDIS FOR SECTION 108 REPAYMENTS	0.00
14 ADJUSTMENT TO COMPUTE TOTAL EXPENDITURES	0.00
15 TOTAL EXPENDITURES (SUM, LINES 11-14)	672,011.21
16 UNEXPENDED BALANCE (LINE 08 - LINE 15)	(164,845.78)
PART III: LOWMOD BENEFIT THIS REPORTING PERIOD	
17 EXPENDED FOR LOW/MOD HOUSING IN SPECIAL AREAS	0.00
18 EXPENDED FOR LOW/MOD MULTI-UNIT HOUSING	0.00
19 DISBURSED FOR OTHER LOW/MOD ACTIVITIES	533,082.26
20 ADJUSTMENT TO COMPUTE TOTAL LOW/MOD CREDIT	0.00
21 TOTAL LOW/MOD CREDIT (SUM, LINES 17-20)	533,082.26
22 PERCENT LOW/MOD CREDIT (LINE 21/LINE 11)	100.00%
LOW/MOD BENEFIT FOR MULTI-YEAR CERTIFICATIONS	
23 PROGRAM YEARS(PY) COVERED IN CERTIFICATION	PY: PY: PY:
24 CUMULATIVE NET EXPENDITURES SUBJECT TO LOW/MOD BENEFIT CALCULATION	0.00
25 CUMULATIVE EXPENDITURES BENEFITING LOW/MOD PERSONS	0.00
26 PERCENT BENEFIT TO LOW/MOD PERSONS (LINE 25/LINE 24)	0.00%
PART IV: PUBLIC SERVICE (PS) CAP CALCULATIONS 27 DISBURSED IN IDIS FOR PUBLIC SERVICES	119,391.95
27 DISBURSED IN IDIS FOR PUBLIC SERVICES 28 PS UNLIQUIDATED OBLIGATIONS AT END OF CURRENT PROGRAM YEAR	0.00
29 PS UNLIQUIDATED OBLIGATIONS AT END OF PREVIOUS PROGRAM YEAR	0.00
30 ADJUSTMENT TO COMPUTE TOTAL PS OBLIGATIONS	0.00
31 TOTAL PS OBLIGATIONS (LINE 27 + LINE 28 - LINE 29 + LINE 30)	119,391.95
32 ENTITLEMENT GRANT	795,959.00
33 PRIOR YEAR PROGRAM INCOME	0.00
34 ADJUSTMENT TO COMPUTE TOTAL SUBJECT TO PS CAP	0.00
35 TOTAL SUBJECT TO PS CAP (SUM, LINES 32-34)	795,959.00
36 PERCENT FUNDS OBLIGATED FOR PS ACTIVITIES (LINE 31/LINE 35)	15.00%
PART V: PLANNING AND ADMINISTRATION (PA) CAP	
37 DISBURSED IN IDIS FOR PLANNING/ADMINISTRATION	138,928.95
38 PA UNLIQUIDATED OBLIGATIONS AT END OF CURRENT PROGRAM YEAR	0.00
39 PA UNLIQUIDATED OBLIGATIONS AT END OF PREVIOUS PROGRAM YEAR	0.00
40 ADJUSTMENT TO COMPUTE TOTAL PA OBLIGATIONS	0.00
41 TOTAL PA OBLIGATIONS (LINE 37 + LINE 38 - LINE 39 +LINE 40)	138,928.95
42 ENTITLEMENT GRANT	795,959.00
43 CURRENT YEAR PROGRAM INCOME	100,000.00
44 ADJUSTMENT TO COMPUTE TOTAL SUBJECT TO PA CAP	0.00
45 TOTAL SUBJECT TO PA CAP (SUM, LINES 42-44)	895,959.00
46 PERCENT FUNDS OBLIGATED FOR PA ACTIVITIES (LINE 41/LINE 45)	15.51%



### Office of Community Planning and Development U.S. Department of Housing and Urban Development Integrated Disbursement and Information System

DATE:

TIME:

PAGE:

PR26 - CDBG Financial Summary Report

Program Year 2017

MADERA , CA

## LINE 17 DETAIL: ACTIVITIES TO CONSIDER IN DETERMINING THE AMOUNT TO ENTER ON LINE 17

Report returned no data.

#### LINE 18 DETAIL: ACTIVITIES TO CONSIDER IN DETERMINING THE AMOUNT TO ENTER ON LINE 18 Report returned no data.

#### LINE 19 DETAIL: ACTIVITIES INCLUDED IN THE COMPUTATION OF LINE 19

Plan Year	IDIS Project	IDIS Activity	, Voucher Number	Activity Name	Matrix Code	National Objective	Drawn Amount
2017	6	249	6139554	Pomona Ranch Housing for Homeless Families	03C	LMC	\$100,901.77
2017	6	249	6146231	Pomona Ranch Housing for Homeless Families	03C	LMC	\$29,611.18
2017	6	249	6174164	Pomona Ranch Housing for Homeless Families	03C	LMC	\$2,150.13
					03C	Matrix Code	\$132,663.08
2010	18	184	6146231	Soccer Project Phase 2	03F	LMA	\$468.56
2010	18	184	6174164	Soccer Project Phase 2	03F	LMA	\$2,227.39
2015	8	230	6174164	Pan Am and Frank Bergon ADA Improvements	03F	LMA	\$4,703.21
2016	7	241	6174164	Centennial Park Rehabilitation and Lighting Project	03F	LMA	\$30,905.65
					03F	Matrix Code	\$38,304.81
2016	9	243	6091671	Solar Powered LED Street Lights	03K	LMA	\$61.09
2016	9	243	6106653	Solar Powered LED Street Lights	03K	LMA	\$76,933.10
2016	9	243	6119239	Solar Powered LED Street Lights	03K	LMA	\$3,425.87
2016	9	243	6139391	Solar Powered LED Street Lights	03K	LMA	\$432.26
2017	7	251	6142441	E. Yosemite Ave. and Elm St. Intersection Improvements	03K	LMA	\$25,794.12
2017	7	251	6174164	E. Yosemite Ave. and Elm St. Intersection Improvements	03K	LMA	\$6,265.88
2017	8	250	6142441	Washington Elementary School Sidewalk Improvements	03K	LMA	\$5,046.16
2017	8	250	6174164	Washington Elementary School Sidewalk Improvements	03K	LMA	\$4,856.37
2017	8	250	6187431	Washington Elementary School Sidewalk Improvements	03K	LMA	\$203.29
					03K	Matrix Code	\$123,018.14
2016	8	242	6106653	Fire Station No. 6 Emergency Generator	030	LMA	\$18,995.91
2016	8	242	6119239	Fire Station No. 6 Emergency Generator	030	LMA	\$708.37
					030	Matrix Code	\$19,704.28
2017	4	247	6106653	Parks Senior Services	05A	LMC	\$25,875.75
2017	4	247	6139391	Parks Senior Services	05A	LMC	\$43,126.25
2017	4	247	6174164	Parks Senior Services	05A	LMC	\$17,250.50
2017	4	247	6186277	Parks Senior Services	05A	LMC	\$17,250.50
					05A	Matrix Code	\$103,503.00
2017	5	248	6178726	Madera Coalition for Community Justice	05D	LMC	\$7,943.95
				-	05D	Matrix Code	\$7,943.95
2017	3	246	6146231	Bridge to Careers	05H	LMC	\$7,945.00
				5	05H	Matrix Code	\$7,945.00
2017	9	252	6168397	Cold Stone Creamery	18A	LMJ	\$100,000.00
					18A	Matrix Code	\$100,000.00
Total						-	\$533,082.26

#### LINE 27 DETAIL: ACTIVITIES INCLUDED IN THE COMPUTATION OF LINE 27

Plan Year	IDIS Project	IDIS Activity	Voucher Number	Activity Name	Matrix Code	National Objective	Drawn Amount
2017	4	247	6106653	Parks Senior Services	05A	LMC	\$25,875.75
2017	4	247	6139391	Parks Senior Services	05A	LMC	\$43,126.25
2017	4	247	6174164	Parks Senior Services	05A	LMC	\$17,250.50
2017	4	247	6186277	Parks Senior Services	05A	LMC	\$17,250.50
					05A	Matrix Code	\$103,503.00
2017	5	248	6178726	Madera Coalition for Community Justice	05D	LMC	\$7,943.95
					05D	Matrix Code	\$7,943.95

482A ATMENT OF TOUS NO LAND		V		5. Department of Housing and Urban Develop ntegrated Disbursement and Information Syst PR26 - CDBG Financial Summary Report Program Year 2017 MADERA , CA		TIME: PAGE: National	11:52 3
Plan Year	IDIS Project	$ 1\rangle  \leq \Delta c t  v  t v$	lumber	Activity Name	Code	Objective	Drawn Amount
2017	3	246 6	146231	Bridge to Careers	05H	LMC	\$7,945.00
					05H	Matrix Code	\$7,945.00
Total							\$110 001 OF

\$7,945.00 \$119,391.95

#### LINE 37 DETAIL: ACTIVITIES INCLUDED IN THE COMPUTATION OF LINE 37

Plan Year	IDIS Project	IDIS Activity	Voucher Number	Activity Name	Matrix Code	National Objective	Drawn Amount
2017	1	244	6106653	Adminstration	21A		\$31,627.24
2017	1	244	6119239	Adminstration	21A		\$184.02
2017	1	244	6139391	Adminstration	21A		\$50,073.42
2017	1	244	6142441	Adminstration	21A		\$24.79
2017	1	244	6174164	Adminstration	21A		\$20,361.53
2017	1	244	6178726	Adminstration	21A		\$91.73
2017	1	244	6186277	Adminstration	21A		\$19,562.03
2017	1	244	6187431	Adminstration	21A		\$54.19
2017	2	245	6106653	Fresno/Madera Continuum of Care	21A		\$3,934.38
2017	2	245	6119239	Fresno/Madera Continuum of Care	21A		\$4,554.42
2017	2	245	6174164	Fresno/Madera Continuum of Care	21A		\$7,406.00
2017	2	245	6178726	Fresno/Madera Continuum of Care	21A		\$1,055.20
					21A	Matrix Code	\$138,928.95
Total						_	\$138,928.95

Total

#### **RESOLUTION NO. 18 - 184**

#### A RESOLUTION APPROVING THE 2017/2018 COMMUNITY DEVELOPMENT BLOCK GRANT CONSOLIDATED ANNUAL PERFORMANCE AND EVALUATION REPORT AND FINANCIAL SUMMARY REPORT

# THE COUNCIL, OF THE CITY OF MADERA, CALIFORNIA, HEREBY FINDS, RESOLVES AND ORDERS AS FOLLOWS:

- 1. That certain "2017/2018" U. S. Department of Housing and Urban Development City of Madera Consolidated Annual Performance and Evaluation Report and Financial Summary Report, a copy of which is on file in the office of the City Clerk and referred to for particulars, was presented to the Council at a public hearing held on September 19, 2018, and is hereby approved.
- 2. This resolution is effective immediately upon adoption.

.....

PASSED AND ADOPTED by the City Council of the City of Madera this 19<sup>th</sup> day of September, 2018 by the following vote:

AYES: Mayor Medellin, Council Members Rodriguez, Foley Gallegos, Oliver, Rigby, Holley.

NOES: None.

ABSTENTIONS: None.

ABSENT: Council Member Robinson.

٢ APPROVED

ANDREW J. MEDELLIN, Mayor

ATTEST:

SONIA ALVAREZ, City Clerk

APPROVED AS TO LEGAL FORM:

**BRENT RICHARDSON, City Attorney** 

