

Executive Summary

The City used \$329,665.66 from its Community Development Block Grant (CDBG) to fund various activities. Progress was made toward addressing the City's priority needs of Affordable Housing, Non-Homeless Special Needs, Expanded Economic Opportunities, Homeless Prevention, and Suitable Living Environment. In addition to CDBG, funds were made available by the Successor Agency and two Department of Housing and Community Development CalHome grants.

Several owner-occupied households received assistance to address health and safety concerns. Low-income adults worked toward their high school equivalency certification, received assistance with transportation, uniforms, testing and exam fees. High school youth were provided assistance in understanding the barriers and individual situations they face day-to-day. The youth also worked to complete their college applications and received assistance with completing their FAFSA, SAT/ACT applications, and A-G requirements. They volunteered during several community events. Youth in elementary grades received instructions about leadership, improving their understanding of values and self-development and how to deal with their feelings appropriately. They participated in workshops designed to instill the tools necessary for their continued advancement both personally and financially and to promote environmental awareness at home, school, and public places.

Seniors were provided with nutritious and balanced meals five days per week. They also participated in various programs such as Tai Chi, Zumba, aerobics, and walking. Local law enforcement and other agencies presented the seniors with safety discussions about identify theft, legal services, senior-related health issues and additional resources.

Efforts were made to seek funding streams to serve homeless in the City and County. Various agencies meet frequently to improve services provided to the homeless and improve coordination with Madera's other agencies addressing homelessness. Twenty chronically homeless women, and six chronically homeless men, were placed in permanent supportive housing. A recently conducted community needs survey identified homeless students living in "doubled-up" situations. Their living environment is irregular, and they move from home to home. Efforts are underway to establish a Multi-agency Access Program Point in Madera to enhance the use of coordinated entry and a by-name registry.

Progress was made toward completing Public Improvement projects approved for 2016/2017. The second phase of a project to install exterior lighting, ADA upgrades, and other improvements to Centennial Park was initiated. This phase is scheduled for completion by June 2018. Staff worked to acquire an electrical generator and provide an acceptable electrical panel for it at Fire Station No. 6. New solar powered streetlights were installed on streets in CDBG qualifying census tracts. The locations for these streetlights were not feasible to receive power by traditional overhead or underground power lines. Additional lights are ordered.

The activities funded with CDBG, the Successor Agency and CalHome grants resulted in 68 households where information on income by family size is required to determine the eligibility of the activity. Other CDBG-funded and non-CDBG funded activities resulted in 674 low to moderate-income persons served.

R-05 - Goals and Outcomes

Progress the jurisdiction has made in carrying out its strategic plan and its action plan. 91.520(a)

This could be an overview that includes major initiatives and highlights that were proposed and executed throughout the program year.

This section describes our accomplishments and how they helped to meet our strategies in support of our Consolidated Plan. It also provides a breakdown of our expenditures and a summary of our additional public and private resources leveraged to meet some of our underserved needs.

Comparison of the proposed versus actual outcomes for each outcome measure submitted with the consolidated plan and explain, if applicable, why progress was not made toward meeting goals and objectives. 91.520(g)

Categories, priority levels, funding sources and amounts, outcomes/objectives, goal outcome indicators, units of measure, targets, actual outcomes/outputs, and percentage completed for each of the grantee's program year goals.

Goal	Category	Source / Amount	Indicator	Unit of Measure	Expected – Strategic Plan	Actual – Strategic Plan	Percent Complete	Expected – Program Year	Actual – Program Year	Percent Complete
Decent Housing (1)	Affordable Housing	CalHOME: \$1853098 / CalHome: \$ / HOME: \$682500	Homeowner Housing Rehabilitated	Household Housing Unit	0	2		13	10	76.92%
Decent Housing (1)	Affordable Housing	CalHOME: \$1853098 / CalHome: \$ / HOME: \$682500	Direct Financial Assistance to Homebuyers	Households Assisted	8	0	0.00%	1	0	0.00%

Decent Housing (2)	Affordable Housing	CalHome: \$	Public service activities for Low/Moderate Income Housing Benefit	Households Assisted	6	0	0.00%	1	0	
Decent Housing (3)	Affordable Housing	CalHOME: \$ / CalHome: \$ / HOME: \$	Homeowner Housing Rehabilitated	Household Housing Unit	89		11.24%	10		
Decent Housing (4)	Affordable Housing	CDBG: \$	Other	Other	1	0	0.00%	0		
Expanded Economic Opportunities (1)	Non-Homeless Special Needs	CDBG: \$	Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	20		90.00%	18		
Expanded Economic Opportunities (2)	Non-Homeless Special Needs	CDBG: \$	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit	Persons Assisted	10		200.00%	23		
Homeless Prevention (2)	Homeless	CDBG: \$	Homelessness Prevention	Persons Assisted	196		9.69%	19		
Suitable Living Environment (1)	Non-Housing Community Development	CDBG: \$	Other	Other	1340	0	0.00%	0		

Suitable Living Environment (3)	Non-Housing Community Development	CDBG: \$	Other	Other	35000	0	0.00%	0		
Suitable Living Environment (4)	Non-Homeless Special Needs	CDBG: \$	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit	Persons Assisted	700	0	0.00%	0		
Suitable Living Environment (5)	Non-Homeless Special Needs	CDBG: \$	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit	Persons Assisted	700	584	83.43%	584		

Table 1 - Accomplishments – Program Year & Strategic Plan to Date

Assess how the jurisdiction's use of funds, particularly CDBG, addresses the priorities and specific objectives identified in the plan, giving special attention to the highest priority activities identified.

The City's use of CDBG funds addressed priorities and specific objectives as follows:

Priority Need/Level: Affordable Housing/High

Two household's health and safety conditions were improved through the Successor Agency's Targeted Rehab Program, and two household's became homeowners through the Single-Family New Construction Housing Program.

The health, safety, and ADA requirements for two manufactured home owners were improved through the CalHome Manufactured Housing Repair/Replacement Program.

The City assisted eight manufactured home owners with replacement of their existing manufactured homes with new ones.

The City assisted three homeowners with health and safety repairs through the CalHome Owner Occupied Residential Rehabilitation Program.

Priority Need/Level: Workforce Training/High

As of June 30, 2017, four low income individuals received their High School Equivalency (HiSET) Certificates and will continue to participate in the Madera County Workforce Investment Board's training and education programs. Thirteen additional low-income individuals are continuing the HiSET certification program at Madera Adult School. Four low-income individuals enrolled in an Occupational Skill Training Activity and received assistance with transportation, uniforms, testing and HiSET exam fees. Three low-income individuals continued their training in the medical field.

Priority Need/Level: Youth Services/High

Eighteen youth were provided assistance in understanding the barriers and individual situations they face day-to-day. They were provided with college readiness skills, leadership and community involvement tasks, and assistance with completing their FAFSA, SAT/ACT applications, and A-G requirements. They and their parents participated in Earth Day, the Fresno River Clean-Up, the Community Garden Clean-Up and planting, sexual education presentations, Educational Movie Night and panel discussions, Cesar Chavez Event, the Drop

Everything and Read Event, the Parents' Graduation Ceremony, toured CSU Fresno, volunteered at the Food Share Distribution, Child Development Graduation Carnival and the Stone Fruit Jubilee.

Priority Need/Level: Senior Services/High

The City's Senior Services Program provided 584 unduplicated seniors with a nutritious and balanced meal five days per week throughout the year, excluding holidays at three congregate meal sites. The Meals on Wheels portion of the program delivered a minimum of five nutritious meals per week to qualified homebound seniors. Fitness and wellness programming took place at all three locations. Programs offered throughout the week include Tai Chi, Zumba, aerobics, walking, chair exercise, water aerobics, yoga and dance instruction. The City augments its daily service for seniors with a variety of recreational and educational programming that includes safety discussions led by local law enforcement, technology related programs, genealogy classes, arts and crafts programs, ceramics classes, educational speakers, games, inter-generation programming, cooking classes, social dances and a wide variety of local and regional field trips and other programs. Speakers from local agencies (i.e., Hi-Cap, Central California Legal Services, the Madera County Health Department interns, the Madera Camera Club, the California Telephone Access Program and the Fresno/Madera Area Agency on Aging assist senior with their resources. The Adult Day Care Program provides meals and recreational programs for seniors with special needs at the City of Madera's Adult Day Care (ADC) Center. Programming at this center is designed exclusively for seniors with dementia (including Alzheimer's), Parkinson's disease or other related health issues. The program provides needed respite for family members and caregivers.

Priority Need/Level: Youth Services/High

Eight children participated in workshops to learn leadership skills and improve their understanding of values and self-development. They learned how to deal with their feelings and take responsibility from their actions in their environments at home, school, and the community. The children received an introduction to entrepreneurial and financial education. They opened their first bank accounts and learned about the value of the flow of money. Success stories and tools were shared about how to become a young Entrepreneur and what good guest relations and customer service is. They participated in a workshop to learn how to respect, take care and promote awareness of the planet and the environment by helping to educate others and to promote conservation using principals of reduce, reuse and recycle. Their etiquette, grooming, and manner of clothing selection skills were improved. They were

encouraged to apply these skills at home, school and in public places. The children were taught nutrition and the importance of staying fit, strong and healthy by making the right food choices and including exercise on a daily basis.

Priority Need/Level: Homeless Services and Facilities/High

The Madera Homeless Coalition worked to seek new funding streams to serve homeless in the City and County. Their objectives are to promote homeless awareness, coordinate the Madera Homeless Coalition meetings, improve services provided to the homeless, and improve coordination with Madera's other agencies addressing homelessness. Other specific activities include representing Madera in the Fresno Madera Continuum of Care (FMCoC) and its meetings, outreach at the Madera Rescue Mission, street outreach, FMCoC Coordinated Entry Committee and Homeless Management Information System meetings, outreach at Hope House and the Fresno Multi-Agency Access Program. Six chronically homeless men moved into the Los Amigo's Housing Project. The Community Action Partnership of Madera County (CAPMC) received funding to rent three apartments. Each apartment houses two men. The men were selected off the Madera County Homeless Registry. They were highly recommended by both the Madera Hope House and the Madera Rescue Mission as men on the list most likely to make it on their own with help from CAPMC to establish housing. Three of the men are seniors. Two are brothers, and the senior brother is the caregiver for his disabled younger brother. One is a Vietnam War veteran. Three are Hispanic and one is White. The other two men reported multiple ethnicities.

Priority Need/Level: Public Facility Improvements/High

Centennial Park Rehabilitation and Lighting Project

Phase 1 of this project was to paint the exterior of the John W. Wells Youth Center. This phase was completed in Fiscal Year 2016/2017 with total expenditures of \$47,010. Phase 2 consists of installing exterior lighting, ADA upgrades, and other improvements to enhance Centennial Park. A Request for Statements and Qualifications (RFQ) soliciting a design firm is underway. Staff anticipates placing a qualified firm under contract by December 2017, and construction completed by June 2018.

Fire Station No. 6 Emergency Generator

The generator is ordered and expected to be delivered in approximately six weeks. Staff is currently working to provide the Fire Station with an acceptable electrical panel that will adequately work with the new generator. It is anticipated that this project will be completed by end of this calendar year.

Solar Powered LED Street Lights

The installation of the solar powered LED street lights is progressing well. Currently, there are eight (8) installed and an order for six (6) additional lights has been submitted. All of these streetlights are designated for CDBG qualifying areas. The first eight are working well and illuminating neighborhoods where traditional utility powered streetlights were not feasible. They are near the City’s water tower in mid-block locations adjacent to the tower’s surrounding streets.

CR-10 - Racial and Ethnic composition of families assisted

Describe the families assisted (including the racial and ethnic status of families assisted).

91.520(a)

	White	Black or African American	Asian	American Indian or American Native	Native Hawaiian or Other Pacific Islander	Hispanic	Other	Total by Activity
CalHome	5			1		5		11
Successor Agency						4		4
CAPMC w/CDBG and other funds	12	3				9	2	26
MCWIC w/CDBG and other funds		2	1	1		13	6	23
MCCJ w/CDBG						18		18
Parks w/CDBG and other funds	162	38	8	10		366		584
Pequeños w/CDBG						8		8
Sub Total	179	43	9	12		423	8	
Total Served	674							

Table 2 – Table of assistance to racial and ethnic populations by source of funds

Narrative

Using the CalHome Manufactured Repair/Replacement Program, eight owner-occupants were assisted. Of the eight, six owner-occupants' manufactured homes were replaced and two were repaired. The CalHome Owner-Occupied Residential Rehabilitation program assisted three home owners. The Successor Agency's New Construction and Small Rehabilitation Programs assisted two homeowners, respectively. Activities funded with CDBG funds for Public Services also assisted racial and ethnic populations. The table above provides the number of persons assisted by Race/Ethnicity for the programs.

CR-15 - Resources and Investments 91.520(a)

Identify the resources made available

Source of Funds	Source	Resources Made Available	Amount Expended During Program Year
CDBG	CDBG	847,853	329,666
HOME	HOME		
HOPWA	HOPWA		
ESG	ESG		
Other (CalHome MHOOR and OOR, SA New Construction and Targeted Rehab)	Other	2,925,834	700,217

Table 3 - Resources Made Available

Narrative

In addition to CDBG, throughout the program year the City used resources from sources as follows:

Successor Agency Targeted Rehab and New Construction Housing Programs.
 CalHome Owner-Occupied Residential Rehabilitation and Manufactured Housing Repair/Replacement Programs.

In addition to CDBG funds, revenue was budgeted from sources as follows:

Department of Housing and Community Development HOME Program	Department of Housing and Community Development CalHOME Program
Federal Transportation Administration	Congestion Mitigation Air Quality
Congestion Mitigation Air Quality	Proposition 1-B
State Transportation Assistance	Local Transportation Funds
Low-Carbon Transit Operations Program	Rubberized Asphalt Concrete Chip Seal Program
Measure T Transit Improvements	

Identify the geographic distribution and location of investments

Target Area	Planned Percentage of Allocation	Actual Percentage of Allocation	Narrative Description
Citywide	28%	26%	CDBG funds allocated to Administration, Fresno/Madera Continuum of Care, Scholarships for Adult Learning and Training, Pequeños Empresarios, Resilient Madera I and II and Senior Services
Census Tracts 6.02 and 9.00	53%	5%	CDBG funds allocated to the Centennial Park Rehabilitation and Lighting Project, Solar Powered Streetlights and Fire Station No. 6 Electrical Generator

Table 4 – Identify the geographic distribution and location of investments

Narrative

The City’s Actual Percentage of Allocation Citywide was slightly less than the Planned Percentage of Allocation. This allocation consists of CDBG Administration, allocations to community groups and a City program. The actual percentage is slightly less because one activity did not use its entire allocation.

For the allocations in Census Tracts 6.02 and 9.00, the City did not meet its Planned Percentage of Allocation. This is because only Phase 1 of the Centennial Park Rehabilitation and Lighting project was completed. Phase 2 is scheduled for completion on or before June 30, 2018. Another reason is while the Solar Powered Streetlights are installed, additional streetlights are planned, and the invoices are outstanding for the streetlights and the electrical generator therefore no funds were drawn until the invoices are paid.

Leveraging

Explain how federal funds leveraged additional resources (private, state and local funds), including a description of how matching requirements were satisfied, as well as how any publicly owned land or property located within the jurisdiction that were used to address the needs identified in the plan.

During 2016/2017, the City used CDBG funds to coordinate our local efforts to address homelessness and to coordinate with the Fresno/Madera Continuum of Care. The funds assist with promoting homeless awareness activities, improving services provided to homeless persons and prepare for the HUD Continuum of Care renewal process. Positions in this activity also staff the Shunammite Place. This is permanent supportive housing for 15 women. Shunammite Place received an allocation of \$191,177 through HUD's Continuum of Care. CDBG funds for \$16,000, along with funds from the Community Action Partnership of Madera County, leveraged the \$191,177 to staff, operate, and maintain the Shunammite Place.

The Community Action Partnership of Madera County (CAPMC) received funding to rent three apartments. Each apartment houses two men. The men were selected off the Madera County Homeless Registry. Six chronically homeless men moved into the Los Amigo's Housing Project.

CR-20 - Affordable Housing 91.520(b)

Evaluation of the jurisdiction's progress in providing affordable housing, including the number and types of families served, the number of extremely low-income, low-income, moderate-income, and middle-income persons served.

	One-Year Goal	Actual
Number of Homeless households to be provided affordable housing units	0	17
Number of Non-Homeless households to be provided affordable housing units	0	14
Number of Special-Needs households to be provided affordable housing units	0	0
Total	0	31

Table 5 – Number of Households

	One-Year Goal	Actual
Number of households supported through Rental Assistance	0	0
Number of households supported through The Production of New Units	0	2
Number of households supported through Rehab of Existing Units	13	12
Number of households supported through Acquisition of Existing Units	0	0
Total	13	14

Table 6 – Number of Households Supported

Discuss the difference between goals and outcomes and problems encountered in meeting these goals.

The City’s Consolidated Plan and Action Plan do not specify annual goals. Instead, the City uses projected dollar amounts available to support housing.

Discuss how these outcomes will impact future annual action plans.

These outcomes impact future annual action plans by taking into consideration demographics from each funded CDBG activity. Staff will work to gather the data.

Include the number of extremely low-income, low-income, and moderate-income persons served by each activity where information on income by family size is required to determine the eligibility of the activity.

Number of Households Served	CDBG Actual	HOME Actual
Extremely Low-income	50	0
Low-income	11	0
Moderate-income	7	0
Total	68	0

Table 7 – Number of Households Served

Narrative Information

Using the City’s manufactured repair/replacement program, the Successor Agency’s new construction and targeted rehab programs, and public service activities where information on income by family size is required to determine eligibility of the activity, 68 income-qualified households were assisted.

CR-25 - Homeless and Other Special Needs 91.220(d, e); 91.320(d, e); 91.520(c)

Evaluate the jurisdiction's progress in meeting its specific objectives for reducing and ending homelessness through:

Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs

Primarily the Community Action Partnership of Madera County (CAPMC) and the Madera Rescue Mission provide facilities and services for homeless people in Madera. The local Department of Behavioral Health and the Department of Social Services also play a role in providing the community's supportive services. Beds are available in the categories of emergency shelters, transitional housing, or permanent supportive housing.

Ranges of social services are available for persons that are homeless or threatened with homelessness. Private, public and nonprofit organizations provide services such as job training, day care and counseling. Of these organizations, the CAPMC takes a case management approach with all of its program participants to develop personal self-sufficiency plans and ensure appropriate access to all pertinent and available social-service programs. CAPMC's first goal with clients is to establish a consistent source of income. Its second goal is to ensure long-term self-sufficiency. CAPMC's Shunammite Place provides permanent supportive housing for chronically homeless women. Eligible participants were homeless either for one consecutive year or four times in three years with a diagnosed disability. CAPMC also manages two apartments to house four homeless men, two per apartment. Two are brothers and one is a Vietnam Veteran.

Addressing the emergency shelter and transitional housing needs of homeless persons

According to the CAPMC's June 2017 Community Needs Assessment, the Fresno/Madera Continuum of Care (FMCoC) is a consortium of partners that includes homeless service providers, advocacy groups, government agencies and homeless persons who work together to address the housing and support service needs of homeless in the two-county region. The Point-in-Time Count conducted in January 2107 found there were 271 total homeless individuals in Madera County. There were 93 sheltered individuals and 178 unsheltered individuals. There were 92 total females counted, and 179 total males counted.

Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: likely to become homeless after being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); and, receiving assistance from public or private agencies that

address housing, health, social services, employment, education, or youth needs

Also according the Community Needs Assessment, the CAPMC works closely with the FMCoC to help address reaching a functional zero with homelessness. Currently, the FMCoC has a by-name registry list that includes all homeless individuals encountered that are willing to complete a Vulnerability Index Service Prioritization Decision Tool survey. The survey prioritizes the vulnerability of the individual based on chronic homelessness, medical history, mental health issues, substance use history, veteran status, and various other factors. The target is to be able to coordinate housing the more vulnerable and the most chronic homeless in housing program vacancies. The FMCoC currently operates the Multi-agency Access Program Point (MAPP), located in Fresno that is a one-stop service and referral for all homeless. The FMCoC is working to establish a MAPP in Madera County to enhance the utilization of the coordinated entry and by-name registry list.

Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again

The Community Needs Assessment states a trend in Madera County is the occurrence of homeless students who are living in a “doubled-up” situation, wherein they are living in an irregular living environment, often moving from home to home and sleeping on family or friends’ couches. The totals for Madera during the 2016/2017 school year are very accurate, as survey data is confirmed with phone calls and face-to-face conversations.

Total County of Homeless Students Living in a “Doubled-Up” Situation in the Madera School District				
Grade	K – 6 th Grade	7 th – 8 th Grade	9 th – 12 th Grade	Total
Madera Unified School District	1,615	884	3,324	5,796

The issue of homelessness was a reoccurring topic of conversation during the CAPMC public hearings and focus groups, as well as for the MAPP Steering Committee. Homelessness in it of itself is a community priority, but also affects and is effected by issues such as mental health, substance use/abuse, unemployment, immigration status, to name a few.

CR-30 - Public Housing 91.220(h); 91.320(j)

Actions taken to address the needs of public housing

The Housing Authority of the City of Madera (HACM) is the Public Housing Agency (PHA) responsible for managing the public housing inventory and the Housing Choice Voucher (Section 8) program in the City of Madera. The mission of the HACM is to serve the needs of low-income, very low-income, and extremely low-income families by providing housing opportunities through multiple strategies. HACM operates independently from the City of Madera, and the City retains no control over their programs or housing units.

HACM pays out \$374,000 monthly in assistance to households participating in the Housing Choice Voucher (HCV) program. That amounts to \$4.4 million annually in voucher assistance. In addition, HACM recently completed \$1.8 million in modernization work through its public housing capital fund and capital reserves. HACM has an annual budget of over \$9 million per year, nearly of which is restricted funding for affordable housing programs.

HACM operate 244 Public Housing Units and administers 791 Housing Choice Vouchers. More specifically, HACM administers 16 Project-based vouchers and 708 Tenant-based vouchers. In terms of Special Purpose Vouchers, HACM administers 46 Veterans Affairs Supportive Housing (VASH) vouchers and 17 Family Unification Program (FUP) vouchers. While no special purpose vouchers for the disabled are in use, 218 families with a disabled family member receive a voucher.

Actions taken to encourage public housing residents to become more involved in management and participate in homeownership

The HACM encourages residents to participate by holding resident meetings and question and answer workshops. HACM sends out informational flyers in both English and Spanish to inform residents of any updates and encourage feedback and comments regarding any changes.

Actions taken to provide assistance to troubled PHAs

No actions were taken to assist the HACM. It is not a troubled PHA. HACM is in good standing under 24 CFR 902.

CR-35 - Other Actions 91.220(j)-(k); 91.320(i)-(j)

Actions taken to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment. 91.220 (j); 91.320 (i)

The City is committed to removing or reducing barriers to affordable housing whenever possible. The City's Housing Element contains a variety of actions to address these barriers including:

1. Providing incentives for the development of affordable housing, such as density bonus, priority processing, expedited review, and modification of development requirements, such as parking standards for special needs housing.
2. Providing fee waivers and adjustments for infill projects.
3. Supporting funding applications and pursuing grant funding for affordable housing.

Actions taken to address obstacles to meeting underserved needs. 91.220(k); 91.320(j)

In addition to services for homeless persons or those at risk of homelessness, the City's special needs populations include seniors and disabled persons. The City funds programs and services to assist special needs populations. These programs include meal deliveries and recreation/meal programming for seniors, and ADA improvements at two Senior Centers.

Actions taken to reduce lead-based paint hazards. 91.220(k); 91.320(j)

With the use of grant funds for owner-occupied residential rehabilitation, lead-based paint is abated when it is encountered.

Actions taken to reduce the number of poverty-level families. 91.220(k); 91.320(j)

There are two aspects to the City's anti-poverty strategy: Economic Development and Direct Services.

Economic Development Activities: as a means to reduce the number of poverty level families through the creation and retention of new jobs tied to a Small Business Revolving Loan Program funded by CDBG and Administered by the Madera County Economic Development Commission in partnership with the Madera County Workforce Investment Corporation. The loans are used by businesses within the City of Madera to increase job opportunities to low and moderate-income persons. As the loans are recaptured, they are lent out to other businesses to create or retain jobs for targeted citizens. To the extent that the Revolving Loan Program is used to create new jobs, the number of people benefiting from this effort will be reported, including an estimate

of the number of poverty level families assisted.

In addition to the economic development-based approach identified above, the City will pursue the following anti-poverty strategies:

- Provide support services to low-income households to achieve self-sufficiency: childcare, youth services, and elderly services.
- Provide targeted youth services to teach job training and life skills.
- Reduce concentration of poverty through geographic dispersion of affordable housing. The City will encourage affordable housing developments that locate outside of existing low-income neighborhoods. This geographic dispersion allows for increased opportunities for low-income households.

Actions taken to develop institutional structure. 91.220(k); 91.320(j)

The City's Grants Department is responsible for the management, implementation and monitoring of the Consolidated Plan documents, including the Action Plan. The Grants Department is specifically charged with these tasks. The City also has a designated staff position (Grants Program Manager) to administer the programs and activities funded with CDBG funds. Staff works with the individual City divisions, such as Public Works and Planning, and the City's CDBG Review and Advisory Committee to develop procedures and coordination for administering programs. Thus, the City has already developed its institutional structure to coordinate Consolidated Plan activities.

The working relationship between the City and other organizations are strong. The size of the City provides the opportunity for direct and fast communication between its partners. Because of these factors, gaps in program services or program delivery are typically not a result of poor institutional structure or lack in intergovernmental cooperation, but rather due to shortcomings in available resources.

Actions taken to enhance coordination between public and private housing and social service agencies. 91.220(k); 91.320(j)

The City continues to work with many of the local nonprofits that provide a range of services to low-income residents. The City also continues to participate in the Madera Homeless Coalition and the Fresno/Madera Continuum of Care to implement the Ten-Year Plan to End Homelessness.

Identify actions taken to overcome the effects of any impediments identified in the jurisdictions analysis of impediments to fair housing choice. 91.520(a)

The City of Madera grants staff circulated a Request for Proposal (RFP) to obtain a consultant to

conduct Fair Housing education/training and a paired audit. Only one consultant submitted a proposal. The consultant conducted several phone conferences with grants staff. During the last phone conference, the consultant determined their proposal does not align with the City's scope of work. They proposed to perform a portion of the scope of work to include Fair Housing training and education, yet not the paired audit. The RFP required both components and a revision to the proposal was not feasible to entertain. Grants staff will re-procure to obtain a consultant qualified and fully equipped to provide the full scope of work.

DRAFT

CR-40 - Monitoring 91.220 and 91.230

Describe the standards and procedures used to monitor activities carried out in furtherance of the plan and used to ensure long-term compliance with requirements of the programs involved, including minority business outreach and the comprehensive planning requirements

The City of Madera Grants Administration Department has the monitoring responsibilities for the CDBG Program. The Department is assisted in its monitoring efforts by local agencies and governments that contract for many of the funded goods and services. Prior to issuing payment for any good or service funded under the CDBG program, the City verifies that the good or service has been provided and that the various program requirements have been met. The City assumes total responsibility for Federal requirements, including environmental review, labor standards, bidding, prevailing wage, Section 3, and contract requirements. In addition, City staff conducts desktop monitoring of sub recipients throughout the program year to ensure compliance with Federal regulations. The City encourages minority businesses and women-owned businesses to submit proposals for CDBG-funded projects.

Citizen Participation Plan 91.105(d); 91.115(d)

Describe the efforts to provide citizens with reasonable notice and an opportunity to comment on performance reports.

For the 2016/2017 CAPER, we obtained citizen participation by publishing in the local newspaper and posting bilingual public hearing notices. They contained the details about out CAPER's availability for review and provided the date, time, and location for the public hearing. The notices stated citizens' comments might be submitted in person and in writing until 5:00 p.m., September 18, 2017. The notice also stated any comments received and staff's responses would be submitted to the City Council. If the public submits comments, then staff forwards a response before the Capers is submitted to HUD.

CR-45 - CDBG 91.520(c)

Specify the nature of, and reasons for, any changes in the jurisdiction's program objectives and indications of how the jurisdiction would change its programs as a result of its experiences.

Because of not funding Code Enforcement and Graffiti Removal, the City will focus on priorities contained in the Consolidated Plan for the remaining years covered by the Plan.

Does this Jurisdiction have any open Brownfields Economic Development Initiative (BEDI) grants?

No.

[BEDI grantees] Describe accomplishments and program outcomes during the last year.

Not applicable.

DRAFT

DRAFT

CR-45 - CDBG 91.520(c)

Specify the nature of, and reasons for, any changes in the jurisdiction's program objectives and indications of how the jurisdiction would change its programs as a result of its experiences.

Not applicable

Does this Jurisdiction have any open Brownfields Economic Development Initiative (BEDI) grants?

Not applicable

[BEDI grantees] Describe accomplishments and program outcomes during the last year.

Not applicable.

DRAFT



PART I: SUMMARY OF CDBG RESOURCES

01 UNEXPENDED CDBG FUNDS AT END OF PREVIOUS PROGRAM YEAR	0.00
02 ENTITLEMENT GRANT	834,853.00
03 SURPLUS URBAN RENEWAL	0.00
04 SECTION 108 GUARANTEED LOAN FUNDS	0.00
05 CURRENT YEAR PROGRAM INCOME	0.00
05a CURRENT YEAR SECTION 108 PROGRAM INCOME (FOR SI TYPE)	0.00
06 FUNDS RETURNED TO THE LINE-OF-CREDIT	0.00
06a FUNDS RETURNED TO THE LOCAL CDBG ACCOUNT	700,000.00
07 ADJUSTMENT TO COMPUTE TOTAL AVAILABLE	0.00
08 TOTAL AVAILABLE (SUM, LINES 01-07)	1,534,853.00

PART II: SUMMARY OF CDBG EXPENDITURES

09 DISBURSEMENTS OTHER THAN SECTION 108 REPAYMENTS AND PLANNING/ADMINISTRATION	180,527.09
10 ADJUSTMENT TO COMPUTE TOTAL AMOUNT SUBJECT TO LOW/MOD BENEFIT	0.00
11 AMOUNT SUBJECT TO LOW/MOD BENEFIT (LINE 09 + LINE 10)	180,527.09
12 DISBURSED IN IDIS FOR PLANNING/ADMINISTRATION	149,138.57
13 DISBURSED IN IDIS FOR SECTION 108 REPAYMENTS	0.00
14 ADJUSTMENT TO COMPUTE TOTAL EXPENDITURES	0.00
15 TOTAL EXPENDITURES (SUM, LINES 11-14)	329,665.66
16 UNEXPENDED BALANCE (LINE 08 - LINE 15)	1,205,187.34

PART III: LOWMOD BENEFIT THIS REPORTING PERIOD

17 EXPENDED FOR LOW/MOD HOUSING IN SPECIAL AREAS	0.00
18 EXPENDED FOR LOW/MOD MULTI-UNIT HOUSING	0.00
19 DISBURSED FOR OTHER LOW/MOD ACTIVITIES	180,527.09
20 ADJUSTMENT TO COMPUTE TOTAL LOW/MOD CREDIT	0.00
21 TOTAL LOW/MOD CREDIT (SUM, LINES 17-20)	180,527.09
22 PERCENT LOW/MOD CREDIT (LINE 21/LINE 11)	100.00%

LOW/MOD BENEFIT FOR MULTI-YEAR CERTIFICATIONS

23 PROGRAM YEARS(PY) COVERED IN CERTIFICATION	PY: PY: PY:
24 CUMULATIVE NET EXPENDITURES SUBJECT TO LOW/MOD BENEFIT CALCULATION	0.00
25 CUMULATIVE EXPENDITURES BENEFITING LOW/MOD PERSONS	0.00
26 PERCENT BENEFIT TO LOW/MOD PERSONS (LINE 25/LINE 24)	0.00%

PART IV: PUBLIC SERVICE (PS) CAP CALCULATIONS

27 DISBURSED IN IDIS FOR PUBLIC SERVICES	124,936.35
28 PS UNLIQUIDATED OBLIGATIONS AT END OF CURRENT PROGRAM YEAR	0.00
29 PS UNLIQUIDATED OBLIGATIONS AT END OF PREVIOUS PROGRAM YEAR	0.00
30 ADJUSTMENT TO COMPUTE TOTAL PS OBLIGATIONS	0.00
31 TOTAL PS OBLIGATIONS (LINE 27 + LINE 28 - LINE 29 + LINE 30)	124,936.35
32 ENTITLEMENT GRANT	834,853.00
33 PRIOR YEAR PROGRAM INCOME	248,000.00
34 ADJUSTMENT TO COMPUTE TOTAL SUBJECT TO PS CAP	0.00
35 TOTAL SUBJECT TO PS CAP (SUM, LINES 32-34)	1,082,853.00
36 PERCENT FUNDS OBLIGATED FOR PS ACTIVITIES (LINE 31/LINE 35)	11.54%

PART V: PLANNING AND ADMINISTRATION (PA) CAP

37 DISBURSED IN IDIS FOR PLANNING/ADMINISTRATION	149,138.57
38 PA UNLIQUIDATED OBLIGATIONS AT END OF CURRENT PROGRAM YEAR	0.00
39 PA UNLIQUIDATED OBLIGATIONS AT END OF PREVIOUS PROGRAM YEAR	0.00
40 ADJUSTMENT TO COMPUTE TOTAL PA OBLIGATIONS	0.00
41 TOTAL PA OBLIGATIONS (LINE 37 + LINE 38 - LINE 39 +LINE 40)	149,138.57
42 ENTITLEMENT GRANT	834,853.00
43 CURRENT YEAR PROGRAM INCOME	0.00
44 ADJUSTMENT TO COMPUTE TOTAL SUBJECT TO PA CAP	0.00
45 TOTAL SUBJECT TO PA CAP (SUM, LINES 42-44)	834,853.00
46 PERCENT FUNDS OBLIGATED FOR PA ACTIVITIES (LINE 41/LINE 45)	17.86%



LINE 17 DETAIL: ACTIVITIES TO CONSIDER IN DETERMINING THE AMOUNT TO ENTER ON LINE 17

Report returned no data.

LINE 18 DETAIL: ACTIVITIES TO CONSIDER IN DETERMINING THE AMOUNT TO ENTER ON LINE 18

Report returned no data.

LINE 19 DETAIL: ACTIVITIES INCLUDED IN THE COMPUTATION OF LINE 19

Plan Year	IDIS Project	IDIS Activity	Voucher Number	Activity Name	Matrix Code	National Objective	Drawn Amount
2016	7	241	6064649	Centennial Park Rehabilitation and Lighting Project	03F	LMA	\$45,650.00
2016	7	241	6072677	Centennial Park Rehabilitation and Lighting Project	03F	LMA	\$1,360.00
					03F	Matrix Code	\$47,010.00
2016	9	243	6064649	Solar Powered LED Street Lights	03K	LMA	\$6,696.33
2016	9	243	6077819	Solar Powered LED Street Lights	03K	LMA	\$71.49
					03K	Matrix Code	\$6,767.82
2016	8	242	6051730	Fire Station No. 6 Emergency Generator	03O	LMA	\$462.25
2016	8	242	6064649	Fire Station No. 6 Emergency Generator	03O	LMA	\$1,323.61
2016	8	242	6077819	Fire Station No. 6 Emergency Generator	03O	LMA	\$27.06
					03O	Matrix Code	\$1,812.92
2016	6	240	6010855	Senior Services	05A	LMC	\$47,613.48
2016	6	240	6051730	Senior Services	05A	LMC	\$25,173.91
2016	6	240	6064649	Senior Services	05A	LMC	\$22,439.57
					05A	Matrix Code	\$95,226.96
2016	4	238	6064649	Pequenos Empresarios	05D	LMC	\$3,923.59
2016	4	238	6072677	Pequenos Empresarios	05D	LMC	\$5,785.80
2016	5	239	6064649	Resilient Madera I and II	05D	LMC	\$7,890.00
2016	5	239	6072677	Resilient Madera I and II	05D	LMC	\$2,110.00
					05D	Matrix Code	\$19,709.39
2016	3	237	6064649	Scholarships for Adult Learning and Training	05H	LMC	\$900.91
2016	3	237	6072677	Scholarships for Adult Learning and Training	05H	LMC	\$9,099.09
					05H	Matrix Code	\$10,000.00
Total							\$180,527.09

LINE 27 DETAIL: ACTIVITIES INCLUDED IN THE COMPUTATION OF LINE 27

Plan Year	IDIS Project	IDIS Activity	Voucher Number	Activity Name	Matrix Code	National Objective	Drawn Amount
2016	6	240	6010855	Senior Services	05A	LMC	\$47,613.48
2016	6	240	6051730	Senior Services	05A	LMC	\$25,173.91
2016	6	240	6064649	Senior Services	05A	LMC	\$22,439.57
					05A	Matrix Code	\$95,226.96
2016	4	238	6064649	Pequenos Empresarios	05D	LMC	\$3,923.59
2016	4	238	6072677	Pequenos Empresarios	05D	LMC	\$5,785.80
2016	5	239	6064649	Resilient Madera I and II	05D	LMC	\$7,890.00
2016	5	239	6072677	Resilient Madera I and II	05D	LMC	\$2,110.00
					05D	Matrix Code	\$19,709.39
2016	3	237	6064649	Scholarships for Adult Learning and Training	05H	LMC	\$900.91
2016	3	237	6072677	Scholarships for Adult Learning and Training	05H	LMC	\$9,099.09
					05H	Matrix Code	\$10,000.00
Total							\$124,936.35

LINE 37 DETAIL: ACTIVITIES INCLUDED IN THE COMPUTATION OF LINE 37



Office of Community Planning and Development
U.S. Department of Housing and Urban Development
Integrated Disbursement and Information System
PR26 - CDBG Financial Summary Report
Program Year 2016
MADERA , CA

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Plan Year	IDIS Project	IDIS Activity	Voucher Number	Activity Name	Matrix Code	National Objective	Drawn Amount
2016	1	235	6010855	Administration	21A		\$69,979.39
2016	1	235	6051730	Administration	21A		\$34,003.31
2016	1	235	6064649	Administration	21A		\$28,622.39
2016	1	235	6077819	Administration	21A		\$533.48
2016	2	236	6064649	Fresno/Madera Continuum of Care	21A		\$15,785.51
2016	2	236	6072677	Fresno/Madera Continuum of Care	21A		\$180.74
2016	2	236	6077819	Fresno/Madera Continuum of Care	21A		\$33.75
Total					21A	Matrix Code	\$149,138.57

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RESOLUTION NO. 17 - _____

**A RESOLUTION APPROVING THE 2016/2017 COMMUNITY
DEVELOPMENT BLOCK GRANT CONSOLIDATED ANNUAL
PERFORMANCE AND EVALUATION REPORT AND
FINANCIAL SUMMARY REPORT**

**THE COUNCIL, OF THE CITY OF MADERA, CALIFORNIA, HEREBY FINDS,
RESOLVES AND ORDERS AS FOLLOWS:**

1. That certain "2016/2017" U. S. Department of Housing and Urban Development City of Madera Consolidated Annual Performance and Evaluation Report and Financial Summary Report on file in the office of the City Clerk and to which reference is hereby made for full particulars as to the requirements thereof is hereby approved.
2. This resolution is effective immediately upon adoption.

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