


# **Memorandum**

**To:** Mayor Andrew Medellin and City Council

**CC:** David Tooley, City Administrator  
Brent Richardson, City Attorney  
Tim Przybyla, Finance Director  
Dave Merchen, Community Development Director

**From:** Ivette Iraheta, Grants Administrator 

**Date:** September 18, 2017

**Re:** September 20, 2017 City Council Agenda Item C-1 Late Distribution

I would like to provide the Mayor and Council Members the reason for this item's late distribution. Staff needed additional time to ensure accuracy and in compiling and reporting the data. It was necessary to have multiple reviews from various staff.

# ► City of Madera 2016/2017 Consolidated Annual Performance and Evaluation Report

**Ivette Iraheta, Grants Administrator and Jorge Antonio Rojas, Program Manager - Grants**  
► September 2017 ►

## **Executive Summary**

The City used \$329,665.66 from its Community Development Block Grant (CDBG) to fund various activities. Progress was made toward addressing the City's priority needs of Affordable Housing, Non-Homeless Special Needs, Expanded Economic Opportunities, Homeless Prevention, and Suitable Living Environment. In addition to CDBG, funds were made available by the Successor Agency and two Department of Housing and Community Development CalHome grants.

Several owner-occupied households received assistance to address health and safety concerns. Low-income adults worked toward their high school equivalency certification, received assistance with transportation, uniforms, testing and exam fees. High school youth were provided assistance in understanding the barriers and individuals situations they face day-to-day. The youth also worked to complete their college applications and received assistance with completing their FAFSA, SAT/ACT applications, and A-G requirements. They volunteered during several community events. Youth in elementary grades received instructions about leadership, improving their understanding of values and self-development and how to deal with their feeling appropriately. They participated in workshops designed to instill the tools necessary for their continued advancement both personally and financially and to promote environmental awareness at home, school, and public places.

Seniors were provided with nutritious and balanced meals five days per week. They also participated in various programs such as Tai Chi, Zumba, aerobics, and walking. Local law enforcement and other agencies presented the seniors with safety discussions about identify theft, legal services, senior-related health issues and additional resources.

Efforts were made to seek funding streams to serve homes in the City and County. Various agencies meet frequently to improve services provided to the homeless and improve coordination with Madera's other agencies addressing homelessness. Twenty chronically homeless women, and six chronically homeless men, were placed in permanent supportive housing. A recently conducted community needs survey identified homeless students living in "doubled-up" situations. Their living environment is irregular, and they move from home to home. Efforts are underway to establish a Multi-agency Access Program Point in Madera to enhance the use of coordinated entry and a by-name registry.

Progress was made toward completing Public Improvement projects approved for 2016/2017. The second phase of a project to install exterior lighting, ADA upgrades, and other improvements to Centennial Park was initiated. This phase is scheduled for completion by June 2018. Staff worked to acquire an electrical generator and provide an acceptable electrical panel for it at Fire Station No. 6. New solar powered streetlights were installed on streets in CDBG qualifying census tracts. The locations for these streetlights were not feasible to receive power by traditional overhead or underground power lines. Additional lights are ordered.

The activities funded with CDBG, the Successor Agency and CalHome grants resulted in 68 households where information on income by family size is required to determine the eligibility of the activity. Other CDBG-funded and non-CDBG funded activities resulted in 674 low to moderate-income persons served.

## R-05 - Goals and Outcomes

### Progress the jurisdiction has made in carrying out its strategic plan and its action plan. 91.520(a)

This could be an overview that includes major initiatives and highlights that were proposed and executed throughout the program year.

This section describes our accomplishments and how they helped to meet our strategies in support of our Consolidated Plan. It also provides a breakdown of our expenditures and a summary of our additional public and private resources leveraged to meet some of our underserved needs.

### Comparison of the proposed versus actual outcomes for each outcome measure submitted with the consolidated plan and explain, if applicable, why progress was not made toward meeting goals and objectives. 91.520(g)

Categories, priority levels, funding sources and amounts, outcomes/objectives, goal outcome indicators, units of measure, targets, actual outcomes/outputs, and percentage completed for each of the grantee's program year goals.

Goal	Category	Source / Amount	Indicator	Unit of Measure	Expected – Strategic Plan	Actual – Strategic Plan	Percent Complete	Expected – Program Year	Actual – Program Year	Percent Complete
Decent Housing (1)	Affordable Housing	CalHOME: \$1853098 / CalHome: \$ / HOME: \$682500	Homeowner Housing Rehabilitated	Household Housing Unit	0	2		13	10	76.92%
Decent Housing (1)	Affordable Housing	CalHOME: \$1853098 / CalHome: \$ / HOME: \$682500	Direct Financial Assistance to Homebuyers	Households Assisted	8	0	0.00%	1	0	0.00%

Decent Housing (2)	Affordable Housing	CalHome: \$	Public service activities for Low/Moderate Income Housing Benefit	Households Assisted	6	0	0.00%	1	0	
Decent Housing (3)	Affordable Housing	CalHOME: \$ / CalHome: \$ / HOME: \$	Homeowner Housing Rehabilitated	Household Housing Unit	89		11.24%	10		
Decent Housing (4)	Affordable Housing	CDBG: \$	Other	Other	1	0	0.00%	0		
Expanded Economic Opportunities (1)	Non-Homeless Special Needs	CDBG: \$	Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	20		90.00%	18		
Expanded Economic Opportunities (2)	Non-Homeless Special Needs	CDBG: \$	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit	Persons Assisted	10		200.00%	23		
Homeless Prevention (2)	Homeless	CDBG: \$	Homelessness Prevention	Persons Assisted	196		9.69%	19		
Suitable Living Environment (1)	Non-Housing Community Development	CDBG: \$	Other	Other	1340	0	0.00%	0		

Suitable Living Environment (3)	Non-Housing Community Development	CDBG: \$	Other	Other	35000	0	0.00%	0		
Suitable Living Environment (4)	Non-Homeless Special Needs	CDBG: \$	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit	Persons Assisted	700	0	0.00%	0		
Suitable Living Environment (5)	Non-Homeless Special Needs	CDBG: \$	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit	Persons Assisted	700	584	83.43%	584		

**Table 1 - Accomplishments – Program  
Year & Strategic Plan to Date**

**Assess how the jurisdiction's use of funds, particularly CDBG, addresses the priorities and specific objectives identified in the plan, giving special attention to the highest priority activities identified.**

The City's use of CDBG funds addressed priorities and specific objectives as follows:

**Priority Need/Level: Affordable Housing/High**

Two household's health and safety conditions were improved through the Successor Agency's Targeted Rehab Program, and two household's became homeowners through the Single-Family New Construction Housing Program.

The health, safety, and ADA requirements for two manufactured home owners were improved through the CalHome Manufactured Housing Repair/Replacement Program.

The City assisted eight manufactured home owners with replacement of their existing manufactured homes with new ones.

The City assisted three homeowners with health and safety repairs through the CalHome Owner Occupied Residential Rehabilitation Program.

**Priority Need/Level: Workforce Training/High**

As of June 30, 2017, four low income individuals received their High School Equivalency (HiSET) Certificates and will continue to participate in the Madera County Workforce Investment Board's training and education programs. Thirteen additional low-income individuals are continuing the HiSET certification program at Madera Adult School. Four low-income individuals enrolled in an Occupational Skill Training Activity and received assistant with transportation, uniforms, testing and HiSET exam fees. Three low-income individuals continued their training in the medical field.

**Priority Need/Level: Youth Services/High**

Eighteen youth were provided assistance in understanding the barriers and individual situations they face day-to-day. They were provided with college readiness skills, leadership and community involvement tasks, and assistance with completing their FAFSA, SAT/ACT applications, and A-G requirements. They and their parents participated in Earth Day, the Fresno River Clean-Up, the Community Garden Clean-Up and planting, sexual education presentations, Educational Movie Night and panel discussions, Cesar Chavez Event, the Drop

Everything and Read Event, the Parents' Graduation Ceremony, toured CSU Fresno, volunteered at the Food Share Distribution, Child Development Graduation Carnival and the Stone Fruit Jubilee.

**Priority Need/Level: Senior Services/High**

The City's Senior Services Program provided 584 unduplicated seniors with a nutritious and balanced meal five days per week throughout the year, excluding holidays at three congregate meal sites. The Meals on Wheels portion of the program delivered a minimum of five nutritious meals per week to qualified homebound seniors. Fitness and wellness programming took place at all three locations. Programs offered throughout the week include Tai-Chi, Zumba, aerobics, walking, chair exercise, water aerobics, yoga and dance instruction. The City augments its daily service for seniors with a variety of recreational and educational programming that includes safety discussions led by local law enforcement, technology related programs, genealogy classes, arts and crafts programs, ceramics classes, educational speakers, games, inter-generation programming, cooking classes, social dances and a wide variety of local and regional field trips and other programs. Speakers from local agencies (i.e., Hi-Cap, Central California Legal Services, the Madera County Health Department interns, the Madera Camera Club, the California Telephone Access Program and the Fresno/Madera Area Agency on Aging assist senior with their resources. The Adult Day Care Program provides meals and recreational programs for seniors with special needs at the City of Madera's Adult Day Care (ADC) Center. Programming at this center is designed exclusively for seniors with dementia (including Alzheimer's), Parkinson's disease or other related health issues. The program provides needed respite for family members and caregivers.

**Priority Need/Level: Youth Services/High**

Eight children participated in workshops to learn leadership skills and improve their understanding of values and self-development. They learned how to deal with their feelings and take responsibility from their actions in their environments at home, school, and the community. The children received an introduction to entrepreneurial and financial education. They opened their first bank accounts and learned about the value of the flow of money. Success stories and tools were shared about how to become a young Entrepreneur and learned about guest relations and customer service. They participated in a workshop to learn how to respect, take care and promote awareness of the planet and the environment by helping to educate others and to promote conservation using principals of reduce, reuse and recycle. Their etiquette, grooming, and manner of clothing selection skills were improved. They were



encouraged to apply these skills at home, school and in public places. The children were taught nutrition and the importance of staying fit, strong and healthy by making the right food choices and including exercise on a daily basis.

**Priority Need/Level: Homeless Services and Facilities/High**

The Madera Homeless Coalition worked to seek new funding streams to serve homeless in the City and County. Their objectives are to promote homeless awareness, coordinate the Madera Homeless Coalition meetings, improve services provided to the homeless, and improve coordination with Madera's other agencies addressing homelessness. Other specific activities include representing Madera in the Fresno Medea Continuum of Care (FMCoC) and its meetings, outreach at the Madera Rescue Mission, street outreach, FMCoC Coordinated Entry Committee and Homeless Management Information System meetings, outreach at Home House and the Fresno Multi-Agency Access Program. Four chronically homeless men moved into the Los Amigo's Housing Project. The Community Action Partnership of Madera County (CAPMC) received funding to rent two apartments. Each apartment houses two men. The men were selected off the Madera County Homeless Registry. They were highly recommended by both the Madera Home house and the Madera Rescue Mission as men on the list most likely to make it on their own with help from CAPMC to establish housing. Three of the men are seniors. Two are brothers, and the senior brother is the caregiver for his disabled younger brother. One is a Vietnam War veteran. Three are Hispanic and one is White.

**Priority Need/Level: Public Facility Improvements/High**

Centennial Park Rehabilitation and Lighting Project

Phase 1 of this project was to paint the exterior of the John W. Wells Youth Center. This phase was completed in Fiscal Year 2016/2017 with total expenditures of \$47,010. Phase 2 consists of installing exterior lighting, ADA upgrades, and other improvements to enhance Centennial Park. A Request for Statements and Qualifications (RFQ) soliciting a design firm is underway. Staff anticipates placing a qualified firm under contract by December 2017, and construction completed by June 2018.

Fire Station No. 6 Emergency Generator

The generator is ordered and expected to be delivered in approximately six weeks. Staff is currently working to provide the Fire Station with an acceptable electrical panel that will adequately work with the new generator. It is anticipated that this project will be completed by end of this calendar year.

### Solar Powered LED Street Lights

The installation of the solar powered LED street lights is progressing well. Currently, there are eight (8) installed and an order for six (6) additional lights has been submitted. All of these streetlights are designated for CDBG qualifying areas. The first eight are working well and illuminating neighborhoods where traditional utility powered streetlights were not feasible. They are near the City's water tower in mid-block locations adjacent to the tower's surrounding streets.

### **CR-10 - Racial and Ethnic composition of families assisted**

**Describe the families assisted (including the racial and ethnic status of families assisted).**

**91.520(a)**

	White	Black or African American	Asian	American Indian or American Native	Native Hawaiian or Other Pacific Islander	Hispanic	Other	Total by Activity
CalHome	5			1		5		11
Successor Agency						4		4
CAPMC w/CDBG and other funds	12	3				9	2	26
MCWIC w/CDBG and other funds		2	1	1		13	6	23
MCCJ w/CDBG						18		18
Parks w/CDBG and other funds	162	38	8	10		366		584
Pequeños w/CDBG						8		8
<b>Sub Total</b>	179	43	9	12		423	8	
<b>Total Served</b>	674							

**Table 2 – Table of assistance to racial and ethnic populations by source of funds**

### **Narrative**

Using the CalHome Manufactured Repair/Replacement Program, eight owner-occupants were assisted. Of the eight, six owner-occupants' manufactured homes were replaced and two were repaired. The CalHome Owner-Occupied Residential Rehabilitation program assisted three home owners. The Successor Agency's New Construction and Small Rehabilitation Programs assisted two homeowners, respectively. Activities funded with CDBG funds for Public Services also assisted racial and ethnic populations. The table above provides the number of persons assisted by Race/Ethnicity for the program.

## CR-15 - Resources and Investments 91.520(a)

Identify the resources made available

Source of Funds	Source	Resources Made Available	Amount Expended During Program Year
CDBG	CDBG	847,853	329,666
HOME	HOME		
HOPWA	HOPWA		
ESG	ESG		
Other (CalHome MHOOR and OOR, SA New Construction and Targeted Rehab)	Other	2,925,834	700,217

Table 3 - Resources Made Available

### Narrative

In addition to CDBG, throughout the program year the City used resources from sources as follows:

Successor Agency Targeted Rehab and New Construction Housing Programs.  
CalHome Owner-Occupied Residential Rehabilitation and Manufactured Housing Repair/Replacement Programs.

In addition to CDBG funds, revenue was budgeted from sources as follows:

Department of Housing and Community Development HOME Program	Department of Housing and Community Development CalHOME Program
Federal Transportation Administration	Congestion Mitigation Air Quality
Congestion Mitigation Air Quality	Proposition 1-B
State Transportation Assistance	Local Transportation Funds
Low-Carbon Transit Operations Program	Rubberized Asphalt Concrete Chip Seal Program
Measure T Transit Improvements	

#### Identify the geographic distribution and location of investments

Target Area	Planned Percentage of Allocation	Actual Percentage of Allocation	Narrative Description
Citywide	28%	26%	CDBG funds allocated to Administration, Fresno/Madera Continuum of Care, Scholarships for Adult Learning and Training, Pequeños Empresarios, Resilient Madera I and II and Senior Services
Census Tracts 6.02 and 9.00	53%	5%	CDBG funds allocated to the Centennial Park Rehabilitation and Lighting Project, Solar Powered Streetlights and Fire Station No. 6 Electrical Generator

**Table 4 – Identify the geographic distribution and location of investments**

#### Narrative

The City's Actual Percentage of Allocation Citywide was slightly less than the Planned Percentage of Allocation. This allocation consists of CDBG Administration, allocations to community groups and a City program. The actual percentage is slight less because one community group did not use its entire allocation.

For the allocations in Census Tracts 6.02 and 9.00, the City did not meet its Planned Percentage of Allocation. This is because only Phase 1 of the Centennial Park Rehabilitation and Lighting project was completed. Phase 2 is scheduled for completion on or before June 30, 2018. Another reason is while the Solar Powered Streetlights are installed, additional streetlights are planned, and the invoices are outstanding for the streetlights and the electrical generator therefore no funds were drawn until the invoices are paid.

## Leveraging

**Explain how federal funds leveraged additional resources (private, state and local funds), including a description of how matching requirements were satisfied, as well as how any publicly owned land or property located within the jurisdiction that were used to address the needs identified in the plan.**

During 2016/2017, the City used CDBG funds to coordinate our local efforts to address homelessness and to coordinate with the Fresno/Madera Continuum of Care. The funds assist with promoting homeless awareness activities, improving services provided to homeless persons and prepare for the HUD Continuum of Care renewal process. Positions in this activity also staff the Shunammite Place. This is permanent supportive housing for 15 women. Shunammite Place received an allocation of \$191,177 through HUD's Continuum of Care. CDBG funds for \$16,000, along with funds from the Community Action Partnership of Madera County, leveraged the \$191,177 to staff, operate, and maintain the Shunammite Place.

The Community Action Partnership of Madera County (CAPMC) received funding to rent three apartments. Each apartment houses two men. The men were selected off the Madera County Homeless Registry. Six chronically homeless men moved into the Los Amigo's Housing Project.

## CR-20 - Affordable Housing 91.520(b)

**Evaluation of the jurisdiction's progress in providing affordable housing, including the number and types of families served, the number of extremely low-income, low-income, moderate-income, and middle-income persons served.**

	One-Year Goal	Actual
Number of Homeless households to be provided affordable housing units	0	17
Number of Non-Homeless households to be provided affordable housing units	0	14
Number of Special-Needs households to be provided affordable housing units	0	0
<b>Total</b>	<b>0</b>	<b>31</b>

Table 5 – Number of Households

	One-Year Goal	Actual
Number of households supported through Rental Assistance	0	0
Number of households supported through The Production of New Units	0	2
Number of households supported through Rehab of Existing Units	13	12
Number of households supported through Acquisition of Existing Units	0	0
<b>Total</b>	<b>13</b>	<b>14</b>

**Table 6 – Number of Households Supported**

**Discuss the difference between goals and outcomes and problems encountered in meeting these goals.**

The City's Consolidated Plan and Action Plan do not specify annual goals. Instead, the City uses projected dollar amounts available to support housing.

**Discuss how these outcomes will impact future annual action plans.**

These outcomes impact future annual action plans by taking into consideration demographics from each funded CDBG activity. Staff will work to gather the data.

**Include the number of extremely low-income, low-income, and moderate-income persons served by each activity where information on income by family size is required to determine the eligibility of the activity.**

Number of Households Served	CDBG Actual	HOME Actual
Extremely Low-income	50	0
Low-income	11	0
Moderate-income	7	0
<b>Total</b>	<b>68</b>	<b>0</b>

**Table 7 – Number of Households Served**

### **Narrative Information**

Using the City's manufactured repair/replacement program, the Successor Agency's new construction and targeted rehab programs, and public service activities where information on income by family size is required to determine eligibility of the activity, 68 income-qualified households were assisted.

## **CR-25 - Homeless and Other Special Needs 91.220(d, e); 91.320(d, e); 91.520(c)**

**Evaluate the jurisdiction's progress in meeting its specific objectives for reducing and ending homelessness through:**

### **Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs**

Primarily the Community Action Partnership of Madera County (CAPMC) and the Madera Rescue Mission provide facilities and services for homeless people in Madera. The local Department of Behavioral Health and the Department of Social Services also play a role in providing the community's supportive services. Beds are available in the categories of emergency shelters, transitional housing, or permanent supportive housing.

Ranges of social services are available for persons that are homeless or threatened with homelessness. Private, public and nonprofit organizations provide services such as job training, day care and counseling. Of these organizations, the CAPMC takes a case management approach with all of its program participants to develop personal self-sufficiency plans and ensure appropriate access to all pertinent and available social-service programs. CAPMC's first goal with clients is to establish a consistent source of income. Its second goal is to ensure long-term self-sufficiency. CAPMC's Shunammite Place provides permanent supportive housing for chronically homeless women. Eligible participants were homeless either for one consecutive year or four times in three years with a diagnosed disability. CAPMC also manages two apartments to house four homeless men, two per apartment. Two are brothers and one is a Vietnam Veteran.

### **Addressing the emergency shelter and transitional housing needs of homeless persons**

According to the CAPMC's June 2017 Community Needs Assessment, the Fresno/Madera Continuum of Care (FMCoC) is a consortium of partners that includes homeless service providers, advocacy groups, government agencies and homeless persons who work together to address the housing and support service needs of homeless in the two-county region. The Point-in-Time Count conducted in January 2107 found there were 271 total homeless individuals in Madera County. There were 93 sheltered individuals and 178 unsheltered individuals. There were 92 total females counted, and 179 total males counted.

**Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: likely to become homeless after being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); and, receiving assistance from public or private agencies that**

**address housing, health, social services, employment, education, or youth needs**

Also according the Community Needs Assessment, the CAPMC works closely with the FMCoC to help address reaching a functional zero with homelessness. Currently, the FMCoC has a by-name registry list that includes all homeless individuals encountered that are willing to complete a Vulnerability Index Service Prioritization Decision Tool survey. The survey prioritizes the vulnerability of the individual based on chronic homelessness, medical history, mental health issues, substance use history, veteran status, and various other factors. The target is to be able to coordinate housing the more vulnerable and the most chronic homeless in housing program vacancies. The FMCoC currently operates the Multi-agency Access Program Point (MAPP), located in Fresno that is a one-stop service and referral for all homeless. The FMCoC is working to establish a MAPP in Madera County to enhance the utilization of the coordinated entry and by-name registry list.

**Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again**

The Community Needs Assessment states a trend in Madera County is the occurrence of homeless students who are living in a “doubled-up” situation, wherein they are living in an irregular living environment, often moving from home to home and sleeping on family or friends’ couches. The totals for Madera during the 2016/2017 school year are very accurate, as survey data is confirmed with phone calls and face-to-face conversations.

Total County of Homeless Students Living in a “Doubled-Up” Situation in the Madera School District				
Grade	K – 6 <sup>th</sup> Grade	7 <sup>th</sup> – 8 <sup>th</sup> Grade	9 <sup>th</sup> – 12 <sup>th</sup> Grade	Total
Madera Unified School District	1,615	884	3,324	5,796

The issue of homelessness was a reoccurring topic of conversation during the CAPMC public hearings and focus groups, as well as for the MAPP Steering Committee. Homelessness in it of itself is a community priority, but also affects and is effected by issues such as mental health, substance use/abuse, unemployment, immigration status, to name a few.



## **CR-30 - Public Housing 91.220(h); 91.320(j)**

### **Actions taken to address the needs of public housing**

The Housing Authority of the City of Madera (HACM) is the Public Housing Agency (PHA) responsible for managing the public housing inventory and the Housing Choice Voucher (Section 8) program in the City of Madera. The mission of the HACM is to serve the needs of low-income, very low-income, and extremely low-income families by providing housing opportunities through multiple strategies. HACM operates independently from the City of Madera, and the City retains no control over their programs or housing units.

HACM pays out \$374,000 monthly in assistance to households participating in the Housing Choice Voucher (HCV) program. That amounts to \$4.4 million annually in voucher assistance. In addition, HACM recently completed \$1.8 million in modernization work through its public housing capital fund and capital reserves. HACM has an annual budget of over \$9 million per year, nearly of which is restricted funding for affordable housing programs.

HACM operate 244 Public Housing Units and administers 791 Housing Choice Vouchers. More specifically, HACM administers 16 Project-based vouchers and 708 Tenant-based vouchers. In terms of Special Purpose Vouchers, HACM administers 46 Veterans Affairs Supportive Housing (VASH) vouchers and 17 Family Unification Program (FUP) vouchers. While no special purpose vouchers for the disabled are in use, 218 families with a disabled family member receive a voucher.

### **Actions taken to encourage public housing residents to become more involved in management and participate in homeownership**

The HACM encourages residents to participate by holding resident meetings and question and answer workshops. HACM sends out informational flyers in both English and Spanish to inform residents of any updates and encourage feedback and comments regarding any changes.

### **Actions taken to provide assistance to troubled PHAs**

No actions were taken to assist the HACM. It is not a troubled PHA. HACM is in good standing under 24 CFR 902.

### **CR-35 - Other Actions 91.220(j)-(k); 91.320(i)-(j)**

**Actions taken to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment. 91.220 (j); 91.320 (i)**

The City is committed to removing or reducing barriers to affordable housing whenever possible. The City's Housing Element contains a variety of actions to address these barriers including:

1. Providing incentives for the development of affordable housing, such as density bonus, priority processing, expedited review, and modification of development requirements, such as parking standards for special needs housing.
2. Providing fee waivers and adjustments for infill projects.
3. Supporting funding applications and pursuing grant funding for affordable housing.

### **Actions taken to address obstacles to meeting underserved needs. 91.220(k); 91.320(j)**

In addition to services for homeless persons or those at risk of homelessness, the City's special needs populations include seniors and disabled persons. The City funds programs and services to assist special needs populations. These programs include meal deliveries and recreation/meal programming for seniors, and ADA improvements at two Senior Centers.

### **Actions taken to reduce lead-based paint hazards. 91.220(k); 91.320(j)**

With the use of grant funds for owner-occupied residential rehabilitation, lead-based paint is abated when it is encountered.

### **Actions taken to reduce the number of poverty-level families. 91.220(k); 91.320(j)**

There are two aspects to the City's anti-poverty strategy: Economic Development and Direct Services.

Economic Development Activities: as a means to reduce the number of poverty level families through the creation and retention of new jobs tied to a Small Business Revolving Loan Program funded by CDBG and Administered by the Madera County Economic Development Commission in partnership with the Madera County Workforce Investment Corporation. The loans are used by businesses within the City of Madera to increase job opportunities to low and moderate-income persons. As the loans are recaptured, they are lent out to other businesses to create or retain jobs for targeted citizens. To the extent that the Revolving Loan Program is used to create new jobs, the number of people benefiting from this effort will be reported, including an estimate

of the number of poverty level families assisted.

In addition to the economic development-based approach identified above, the City will pursue the following anti-poverty strategies:

- Provide support services to low-income households to achieve self-sufficiency: childcare, youth services, and elderly services.
- Provide targeted youth services to teach job training and life skills.
- Reduce concentration of poverty through geographic dispersion of affordable housing. The City will encourage affordable housing developments that locate outside of existing low-income neighborhoods. This geographic dispersion allows for increased opportunities for low-income households.

**Actions taken to develop institutional structure. 91.220(k); 91.320(j)**

The City's Grants Department is responsible for the management, implementation and monitoring of the Consolidated Plan documents, including the Action Plan. The Grants Department is specifically charged with these tasks. The City also has a designated staff position (Grants Program Manager) to administer the programs and activities funded with CDBG funds. Staff works with the individual City divisions, such as Public Works and Planning, and the City's CDBG Review and Advisory Committee to develop procedures and coordination for administering programs. Thus, the City has already developed its institutional structure to coordinate Consolidated Plan activities.

The working relationship between the City and other organizations are strong. The size of the City provides the opportunity for direct and fast communication between its partners. Because of these factors, gaps in program services or program delivery are typically not a result of poor institutional structure or lack in intergovernmental cooperation, but rather due to shortcomings in available resources.

**Actions taken to enhance coordination between public and private housing and social service agencies. 91.220(k); 91.320(j)**

The City continues to work with many of the local nonprofits that provide a range of services to low-income residents. The City also continues to participate in the Madera Homeless Coalition and the Fresno/Madera Continuum of Care to implement the Ten-Year Plan to End Homelessness.

**Identify actions taken to overcome the effects of any impediments identified in the jurisdictions analysis of impediments to fair housing choice. 91.520(a)**

The City of Madera grants staff circulated a Request for Proposal (RFP) to obtain a consultant to

conduct Fair Housing education/training and a paired audit. Only one consultant submitted a proposal. The consultant conducted several phone conferences with grants staff. During the last phone conference, the consultant determined their proposal did not align with the City's scope of work. They proposed to perform a portion of the scope of work to include Fair Housing training and education, yet not the paired audit. The RFP required both components and a revision to the proposal was not feasible to entertain. Grants staff will re-procure to obtain a consultant qualified and fully equipped to provide the full scope of work.

## **CR-40 - Monitoring 91.220 and 91.230**

**Describe the standards and procedures used to monitor activities carried out in furtherance of the plan and used to ensure long-term compliance with requirements of the programs involved, including minority business outreach and the comprehensive planning requirements**

The City of Madera Grants Administration Department has the monitoring responsibilities for the CDBG Program. The Department is assisted in its monitoring efforts by local agencies and governments that contract for many of the funded goods and services. Prior to issuing payment for any good or service funded under the CDBG program, the City verifies that the good or service has been provided and that the various program requirements have been met. The City assumes total responsibility for Federal requirements, including environmental review, labor standards, bidding, prevailing wage, Section 3, and contract requirements. In addition, City staff conducts desktop monitoring of sub recipients throughout the program year to ensure compliance with Federal regulations. The City encourages minority businesses and women-owned businesses to submit proposals for CDBG-funded projects.

## **Citizen Participation Plan 91.105(d); 91.115(d)**

**Describe the efforts to provide citizens with reasonable notice and an opportunity to comment on performance reports.**

For the 2016/2017 CAPER, we obtained citizen participation by publishing in the local newspaper and posting bilingual public hearing notices. They contained the details about our CAPER's availability for review and provided the date, time, and location for the public hearing. The notices stated citizens' comments might be submitted in person and in writing until 5:00 p.m., September 18, 2017. The notice also stated any comments received and staff's responses would be submitted to the City Council. If the public submits comments, then staff forwards a response before the Capers are submitted to HUD.

## **CR-45 - CDBG 91.520(c)**

**Specify the nature of, and reasons for, any changes in the jurisdiction's program objectives and indications of how the jurisdiction would change its programs as a result of its experiences.**

Because of not funding Code Enforcement and Graffiti Removal, the City will focus on priorities contained in the Consolidated Plan for the remaining years covered by the Plan.

**Does this Jurisdiction have any open Brownfields Economic Development Initiative (BEDI) grants?**

No.

**[BEDI grantees] Describe accomplishments and program outcomes during the last year.**

Not applicable.

**CR-45 - CDBG 91.520(c)**

**Specify the nature of, and reasons for, any changes in the jurisdiction's program objectives and indications of how the jurisdiction would change its programs as a result of its experiences.**

**Not applicable**

**Does this Jurisdiction have any open Brownfields Economic Development Initiative (BEDI) grants?**

**Not applicable**

**[BEDI grantees] Describe accomplishments and program outcomes during the last year.**

**Not applicable.**



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**PGM Year:** 2016  
**Project:** 0001 - Administration  
**IDIS Activity:** 235 - Administration

**Status:** Completed 9/14/2017 12:00:00 AM  
**Location:** ,

**Objective:**  
**Outcome:**  
**Matrix Code:** General Program Administration (21A) **National Objective:**

**Initial Funding Date:** 12/30/2016

**Description:**

Administrative activities, services and equipment purchases required to carry out the CDBG program.  
Coordination compliance, reporting to HUD, developing agreements with subrecipients and contractors to carry out program activities.

**Financing**

	Fund Type	Grant Year	Grant	Funded Amount	Drawn In Program Year	Drawn Thru Program Year
CDBG	EN	2016	B16MC060053	\$133,138.57	\$133,138.57	\$133,138.57
<b>Total</b>	<b>Total</b>			<b>\$133,138.57</b>	<b>\$133,138.57</b>	<b>\$133,138.57</b>

**Proposed Accomplishments**

**Actual Accomplishments**

*Number assisted:*

	Owner		Renter		Total		Person	
	Total	Hispanic	Total	Hispanic	Total	Hispanic	Total	Hispanic
White:					0	0		
Black/African American:					0	0		
Asian:					0	0		
American Indian/Alaskan Native:					0	0		
Native Hawaiian/Other Pacific Islander:					0	0		
American Indian/Alaskan Native & White:					0	0		
Asian White:					0	0		
Black/African American & White:					0	0		
American Indian/Alaskan Native & Black/African American:					0	0		
Other multi-racial:					0	0		
Asian/Pacific Islander:					0	0		
Hispanic:					0	0		
<b>Total:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

Female-headed Households:

0





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*Income Category:*

	Owner	Renter	Total	Person
Extremely Low			0	
Low Mod			0	
Moderate			0	
Non Low Moderate			0	
Total	0	0	0	0
Percent Low/Mod				

**Annual Accomplishments**

No data returned for this view. This might be because the applied filter excludes all data.



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<b>Total Funded Amount:</b>	<b>\$3,712,157.06</b>
<b>Total Drawn Thru Program Year:</b>	<b>\$3,002,737.12</b>
<b>Total Drawn In Program Year:</b>	<b>\$329,665.66</b>



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**PGM Year:** 2016  
**Project:** 0002 - Fresno/Madera Continuum of Care  
**IDIS Activity:** 236 - Fresno/Madera Continuum of Care

**Status:** Completed 9/14/2017 12:00:00 AM  
**Location:** ,

**Objective:**  
**Outcome:**  
**Matrix Code:** General Program Administration (21A) **National Objective:**

**Initial Funding Date:** 02/09/2017

**Description:**

To prepare future HUD proposals to finance programs to assist homeless persons and families within Madera.  
To fund a portion of a Point-in-Time survey and to provide coordination among local agencies and the FresnoMadera Continuum of Care.  
To promote through regional collaboration quality homeless services, community linkage to services, access and data input in the Homeless Management Information System.

**Financing**

	Fund Type	Grant Year	Grant	Funded Amount	Drawn In Program Year	Drawn Thru Program Year
CDBG	EN	2016	B16MC060053	\$16,000.00	\$16,000.00	\$16,000.00
<b>Total</b>	<b>Total</b>			<b>\$16,000.00</b>	<b>\$16,000.00</b>	<b>\$16,000.00</b>

**Proposed Accomplishments**

**Actual Accomplishments**

*Number assisted:*

	Owner		Renter		Total		Person	
	Total	Hispanic	Total	Hispanic	Total	Hispanic	Total	Hispanic
White:					0	0		
Black/African American:					0	0		
Asian:					0	0		
American Indian/Alaskan Native:					0	0		
Native Hawaiian/Other Pacific Islander:					0	0		
American Indian/Alaskan Native & White:					0	0		
Asian White:					0	0		
Black/African American & White:					0	0		
American Indian/Alaskan Native & Black/African American:					0	0		
Other multi-racial:					0	0		
Asian/Pacific Islander:					0	0		
Hispanic:					0	0		
<b>Total:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Female-headed Households:					0			



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*Income Category:*

	Owner	Renter	Total	Person
Extremely Low			0	
Low Mod			0	
Moderate			0	
Non Low Moderate			0	
Total	0	0	0	0
Percent Low/Mod				

**Annual Accomplishments**

No data returned for this view. This might be because the applied filter excludes all data.



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<b>Total Funded Amount:</b>	<b>\$3,712,157.06</b>
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**PGM Year:** 2016  
**Project:** 0003 - Madera County Workforce Investment Corporation  
**IDIS Activity:** 237 - Scholarships for Adult Learning and Training

**Status:** Completed 9/16/2017 12:00:00 AM  
**Location:** Address Suppressed

**Objective:** Create economic opportunities  
**Outcome:** Sustainability  
**Matrix Code:** Employment Training (05H)

**National Objective:** LMC

**Initial Funding Date:** 12/30/2016

**Description:**

**Financing**

	Fund Type	Grant Year	Grant	Funded Amount	Drawn In Program Year	Drawn Thru Program Year
CDBG	EN	2016	B16MC060053	\$10,000.00	\$10,000.00	\$10,000.00
<b>Total</b>	<b>Total</b>			<b>\$10,000.00</b>	<b>\$10,000.00</b>	<b>\$10,000.00</b>

**Proposed Accomplishments**

People (General) : 20

**Actual Accomplishments**

Number assisted:

	Owner		Renter		Total		Person	
	Total	Hispanic	Total	Hispanic	Total	Hispanic	Total	Hispanic
White:	0	0	0	0	0	0	13	13
Black/African American:	0	0	0	0	0	0	2	0
Asian:	0	0	0	0	0	0	1	0
American Indian/Alaskan Native:	0	0	0	0	0	0	1	1
Native Hawaiian/Other Pacific Islander:	0	0	0	0	0	0	0	0
American Indian/Alaskan Native & White:	0	0	0	0	0	0	0	0
Asian White:	0	0	0	0	0	0	0	0
Black/African American & White:	0	0	0	0	0	0	0	0
American Indian/Alaskan Native & Black/African American:	0	0	0	0	0	0	0	0
Other multi-racial:	0	0	0	0	0	0	6	6
Asian/Pacific Islander:	0	0	0	0	0	0	0	0
Hispanic:	0	0	0	0	0	0	0	0
<b>Total:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>23</b>	<b>20</b>
Female-headed Households:	0		0		0			



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*Income Category:*

	Owner	Renter	Total	Person
Extremely Low	0	0	0	0
Low Mod	0	0	0	23
Moderate	0	0	0	0
Non Low Moderate	0	0	0	0
Total	0	0	0	23
Percent Low/Mod				100.0%

**Annual Accomplishments**

Years	Accomplishment Narrative	# Benefitting
2017	As of June 30, 2017, a total of four individuals received their High School Equivalency Certificate and will continue to participate in the program for further training and/or obtain employment. There are 13 continuing in the HiSET Prep Class at Madera Adult School in the fall. Four individuals enrolled in an Occupational Skills Training Activity and were provided supportive services. These services consisted of transportation, uniforms, testing fees and assistance with payments for HiSET exams.	



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**PGM Year:** 2016  
**Project:** 0004 - Pequeños Empresarios, Inc.  
**IDIS Activity:** 238 - Pequeños Empresarios  
**Status:** Completed 9/16/2017 12:00:00 AM  
**Location:** 414 Elm St Madera, CA 93638-1923

**Objective:** Create suitable living environments  
**Outcome:** Availability/accessibility  
**Matrix Code:** Youth Services (05D)

**National Objective:** LMC

**Initial Funding Date:** 12/30/2016

**Description:**

To prepare young children to become entrepreneurs and professional individuals in their adult life.  
To improve reading, comprehension, verbal and written communication.

**Financing**

	Fund Type	Grant Year	Grant	Funded Amount	Drawn In Program Year	Drawn Thru Program Year
CDBG	EN	2016	B16MC060053	\$9,709.39	\$9,709.39	\$9,709.39
<b>Total</b>	<b>Total</b>			<b>\$9,709.39</b>	<b>\$9,709.39</b>	<b>\$9,709.39</b>

**Proposed Accomplishments**

People (General) : 25

**Actual Accomplishments**

Number assisted:

	Owner		Renter		Total		Person	
	Total	Hispanic	Total	Hispanic	Total	Hispanic	Total	Hispanic
White:	0	0	0	0	0	0	8	8
Black/African American:	0	0	0	0	0	0	0	0
Asian:	0	0	0	0	0	0	0	0
American Indian/Alaskan Native:	0	0	0	0	0	0	0	0
Native Hawaiian/Other Pacific Islander:	0	0	0	0	0	0	0	0
American Indian/Alaskan Native & White:	0	0	0	0	0	0	0	0
Asian White:	0	0	0	0	0	0	0	0
Black/African American & White:	0	0	0	0	0	0	0	0
American Indian/Alaskan Native & Black/African American:	0	0	0	0	0	0	0	0
Other multi-racial:	0	0	0	0	0	0	0	0
Asian/Pacific Islander:	0	0	0	0	0	0	0	0
Hispanic:	0	0	0	0	0	0	0	0
<b>Total:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>8</b>	<b>8</b>
Female-headed Households:	0		0		0			



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*Income Category:*

	Owner	Renter	Total	Person
Extremely Low	0	0	0	3
Low Mod	0	0	0	3
Moderate	0	0	0	0
Non Low Moderate	0	0	0	2
Total	0	0	0	8
Percent Low/Mod				75.0%

**Annual Accomplishments**

Years	Accomplishment Narrative	# Benefitting
2016	Several workshops were provided. One educated children about leadership, values and self-development. In one workshop, they learn how to deal with their feelings and take responsibility for their actions in their environment at home, school and within the community. During the entrepreneurial system and financial education workshop, they learned about the flow of money and opened their first bank accounts. In an additional workshop, they learned how to become young entrepreneurs by learning about guest relations and customer service. In an additional workshop, they learned how to care for the planet. They were taught how to reduce, reuse and recycle, and learned what to do to help educate others by leading by example. An etiquette, grooming and nutrition workshop, the children learned how to prepare for all occasions, the use of proper etiquette at home, school and public places. This workshop provided encouragement to stay fit, strong and healthy by making the right food choices and including exercises on a daily basis.	



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<b>Total Drawn In Program Year:</b>	<b>\$329,665.66</b>



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**PGM Year:** 2016  
**Project:** 0005 - Madera Coalition for Community Justice  
**IDIS Activity:** 239 - Resilient Madera I and II

**Status:** Completed 9/16/2017 12:00:00 AM  
**Location:** 126 N B St Madera, CA 93638-3219

**Objective:** Create suitable living environments  
**Outcome:** Availability/accessibility  
**Matrix Code:** Youth Services (05D)

**National Objective:** LMC

**Initial Funding Date:** 12/30/2016

**Description:**

To facilitate leadership training and academic excellence and to provide a support system to address unique challenges and instill coping skills, reduce stress and develop resilient leaders.

**Financing**

	Fund Type	Grant Year	Grant	Funded Amount	Drawn In Program Year	Drawn Thru Program Year
CDBG	EN	2016	B16MC060053	\$10,000.00	\$10,000.00	\$10,000.00
<b>Total</b>	<b>Total</b>			<b>\$10,000.00</b>	<b>\$10,000.00</b>	<b>\$10,000.00</b>

**Proposed Accomplishments**

People (General) : 30

**Actual Accomplishments**

Number assisted:

	Owner		Renter		Total		Person	
	Total	Hispanic	Total	Hispanic	Total	Hispanic	Total	Hispanic
White:	0	0	0	0	0	0	18	18
Black/African American:	0	0	0	0	0	0	0	0
Asian:	0	0	0	0	0	0	0	0
American Indian/Alaskan Native:	0	0	0	0	0	0	0	0
Native Hawaiian/Other Pacific Islander:	0	0	0	0	0	0	0	0
American Indian/Alaskan Native & White:	0	0	0	0	0	0	0	0
Asian White:	0	0	0	0	0	0	0	0
Black/African American & White:	0	0	0	0	0	0	0	0
American Indian/Alaskan Native & Black/African American:	0	0	0	0	0	0	0	0
Other multi-racial:	0	0	0	0	0	0	0	0
Asian/Pacific Islander:	0	0	0	0	0	0	0	0
Hispanic:	0	0	0	0	0	0	0	0
<b>Total:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>18</b>	<b>18</b>
Female-headed Households:	0		0		0			



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*Income Category:*

	Owner	Renter	Total	Person
Extremely Low	0	0	0	0
Low Mod	0	0	0	6
Moderate	0	0	0	4
Non Low Moderate	0	0	0	8
Total	0	0	0	18
Percent Low/Mod				55.6%

**Annual Accomplishments**

Years	Accomplishment Narrative	# Benefitting
2016	One of this activity's objectives is to support youth through a holistic approach to student's health and academic success and training in leadership and community engagement. It seeks to assist youth strengthen their self-esteem and develop academically to increase their likelihood of reaching their college and career goals. Students use their leadership skills to develop community-driven campaigns to benefit their families, schools and neighborhoods. This activity exposes students to new ideas through a number of workshops and shared educational resources. The activity works to understand barriers and individual situation students face day-to-day. The activity provides directions and assistance with filling out FAFSA, SAT/ACT applications and A-G requirements and fee waivers. The activity works with parents and students to participate in activities such as Earth Day, the local Fresno River clean up, the Community Garden Clean-up and planting, a parents presentation in sexual education, an educational movie night and youth panel discussion. Additional parent and student activities consisted of the Cesar Chavez Event, the Drop Everything And Read Day, the Parents Graduation Ceremony, a tour of the CSU Fresno campus, the Food Share distribution events, the Child Development Graduation Carnival and the Stone Fruit Jubilee.	



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<b>Total Drawn In Program Year:</b>	<b>\$329,665.66</b>



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**PGM Year:** 2016

**Project:** 0006 - Parks Senior Services

**IDIS Activity:** 240 - Senior Services

**Status:** Completed 9/16/2017 12:00:00 AM

**Location:** 701 E 5th St Madera, CA 93638-3376

**Objective:** Create suitable living environments

**Outcome:** Availability/accessibility

**Matrix Code:** Senior Services (05A)

**National Objective:** LMC

**Initial Funding Date:** 12/30/2016

**Description:**

To provide seniors with a nutritious, balanced meal year round, excluding holidays; fitness and wellness, recreation and educational activities and programs to enhance interaction and provide opportunities to socialize and explore educational and cultural activities; and services designed for seniors impacted by their health.

**Financing**

	Fund Type	Grant Year	Grant	Funded Amount	Drawn In Program Year	Drawn Thru Program Year
CDBG	EN	2016	B16MC060053	\$95,226.96	\$95,226.96	\$95,226.96
<b>Total</b>	<b>Total</b>			<b>\$95,226.96</b>	<b>\$95,226.96</b>	<b>\$95,226.96</b>

**Proposed Accomplishments**

People (General) : 770

**Actual Accomplishments**

Number assisted:

	Owner		Renter		Total		Person	
	Total	Hispanic	Total	Hispanic	Total	Hispanic	Total	Hispanic
White:	0	0	0	0	0	0	162	0
Black/African American:	0	0	0	0	0	0	38	0
Asian:	0	0	0	0	0	0	8	0
American Indian/Alaskan Native:	0	0	0	0	0	0	10	0
Native Hawaiian/Other Pacific Islander:	0	0	0	0	0	0	0	0
American Indian/Alaskan Native & White:	0	0	0	0	0	0	0	0
Asian White:	0	0	0	0	0	0	0	0
Black/African American & White:	0	0	0	0	0	0	0	0
American Indian/Alaskan Native & Black/African American:	0	0	0	0	0	0	0	0
Other multi-racial:	0	0	0	0	0	0	366	366
Asian/Pacific Islander:	0	0	0	0	0	0	0	0
Hispanic:	0	0	0	0	0	0	0	0
<b>Total:</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>584</b>	<b>366</b>
Female-headed Households:	0		0		0			



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*Income Category:*

	Owner	Renter	Total	Person
Extremely Low	0	0	0	0
Low Mod	0	0	0	584
Moderate	0	0	0	0
Non Low Moderate	0	0	0	0
Total	0	0	0	584
Percent Low/Mod				100.0%

**Annual Accomplishments**

Years	Accomplishment Narrative	# Benefitting
2016	This activity provides a nutritious and balanced meal five days per week throughout the year, excluding holidays at three congregate meal sites. The Meals on Wheels portion of the program delivers a minimum of five nutritious meals per week to qualified home-bound seniors. Fitness and wellness programming takes place at all three locations. programs offered throughout the week include Tai-Chi, Zumba, aerobics, walking, chair exercise, water aerobics, yoga and dance instruction. Safety discussions led by local law enforcement, technology related programs, genealogy classes, arts & crafts programs, ceramics classes, educational speakers, games, inter-generational programming, cooking classes, social dances and a variety of local and regional field trips.	





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**PGM Year:** 2016

**Project:** 0007 - Centennial Park Rehabilitation and Lighting Project

**IDIS Activity:** 241 - Centennial Park Rehabilitation and Lighting Project

**Status:** Open

**Location:** 701 E 5th St Madera, CA 93638-3376

**Objective:** Create suitable living environments

**Outcome:** Sustainability

**Matrix Code:** Parks, Recreational Facilities (03F)

**National Objective:** LMA

**Initial Funding Date:** 12/30/2016

**Description:**

To address Centennial Park's aging infrastructure such as concrete pool decking and associated drains, shade structures, ADA deficits, lack of exterior lighting and deteriorated exposed wood beams.

**Financing**

	Fund Type	Grant Year	Grant	Funded Amount	Drawn In Program Year	Drawn Thru Program Year
CDBG	EN	2016	B16MC060053	\$430,000.00	\$47,010.00	\$47,010.00
<b>Total</b>	<b>Total</b>			<b>\$430,000.00</b>	<b>\$47,010.00</b>	<b>\$47,010.00</b>

**Proposed Accomplishments**

Public Facilities : 1

Total Population in Service Area: 70,705

Census Tract Percent Low / Mod: 53.96

**Annual Accomplishments**

Years	Accomplishment Narrative	# Benefitting
2016	Phase 1 of this project was to paint the exterior of the John W. Wells Youth Center. This phase was completed in Fiscal Year 2016/2017 with total expenditures of \$47,010. Phase 2 consists of installing exterior lighting, ADA upgrades, and other improvements to enhance Centennial Park. A Request for Statements and Qualifications (RFQ) soliciting a design firm is underway. Staff anticipates placing a qualified firm under contract by December 2017, and construction completed by June 2018.	



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<b>Total Funded Amount:</b>	<b>\$3,712,157.06</b>
<b>Total Drawn Thru Program Year:</b>	<b>\$3,002,737.12</b>
<b>Total Drawn In Program Year:</b>	<b>\$329,665.66</b>



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**PGM Year:** 2016  
**Project:** 0008 - Lake Street Fire Station New Generator  
**IDIS Activity:** 242 - Fire Station No. 6 Emergency Generator

**Status:** Open  
**Location:** 317 N Lake St Madera, CA 93638-3316

**Objective:** Create suitable living environments  
**Outcome:** Sustainability  
**Matrix Code:** Fire Station/Equipment (03O)

**National Objective:** LMA

**Initial Funding Date:** 12/30/2016

**Description:**

To replace an existing 20-30 year-old generator with a new, natural gas generator to fully provide electrical power to Fire Station No. 6 in the event of a power outage.

**Financing**

	Fund Type	Grant Year	Grant	Funded Amount	Drawn In Program Year	Drawn Thru Program Year
CDBG	EN	2016	B16MC060053	\$25,000.00	\$1,812.92	\$1,812.92
<b>Total</b>	<b>Total</b>			<b>\$25,000.00</b>	<b>\$1,812.92</b>	<b>\$1,812.92</b>

**Proposed Accomplishments**

Public Facilities : 1  
Total Population in Service Area: 70,705  
Census Tract Percent Low / Mod: 53.96

**Annual Accomplishments**

Years	Accomplishment Narrative	# Benefitting
2016	The generator is ordered and expected to be delivered in approximately six weeks. Staff is currently working to provide the Fire Station with an acceptable electrical panel that will adequately work with the new generator. It is anticipated that this project will be completed by end of this calendar year.	



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<b>Total Funded Amount:</b>	<b>\$3,712,157.06</b>
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**PGM Year:** 2016  
**Project:** 0009 - Solar Powered LED Street Lights  
**IDIS Activity:** 243 - Solar Powered LED Street Lights  
**Status:** Open  
**Location:** 1030 S Gateway Dr Madera, CA 93637-4728

**Objective:** Create suitable living environments  
**Outcome:** Availability/accessibility  
**Matrix Code:** Street Improvements (03K) **National Objective:** LMA

**Initial Funding Date:** 12/30/2016

**Description:**

To purchase and install 12 solar powered street lights with LED efficient street lamps in CDBG eligible Census Tracts 5.02 (4 street lights) and 6.02 (8 street lights).

**Financing**

	Fund Type	Grant Year	Grant	Funded Amount	Drawn In Program Year	Drawn Thru Program Year
		Pre-2015		\$13,000.00	\$0.00	\$0.00
CDBG	EN	2014	B14MC060053		\$6,767.82	\$6,767.82
		2015	B15MC060053	\$87,656.00	\$0.00	\$0.00
<b>Total</b>	<b>Total</b>			<b>\$100,656.00</b>	<b>\$6,767.82</b>	<b>\$6,767.82</b>

**Proposed Accomplishments**

People (General) : 12  
Total Population in Service Area: 70,705  
Census Tract Percent Low / Mod: 53.96

**Annual Accomplishments**

Years	Accomplishment Narrative	# Benefitting
2016	The installation of the solar powered LED street lights is progressing well. Currently, there are eight (8) installed and an order for six (6) additional lights has been submitted. All of these street lights are designated for CDBG qualifying areas. The first eight are working well and illuminating neighborhoods where traditional utility powered street lights were not feasible. They are near the City's water tower in mid-block locations adjacent to the tower's surrounding streets.	



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<b>Total Funded Amount:</b>	<b>\$3,712,157.06</b>
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