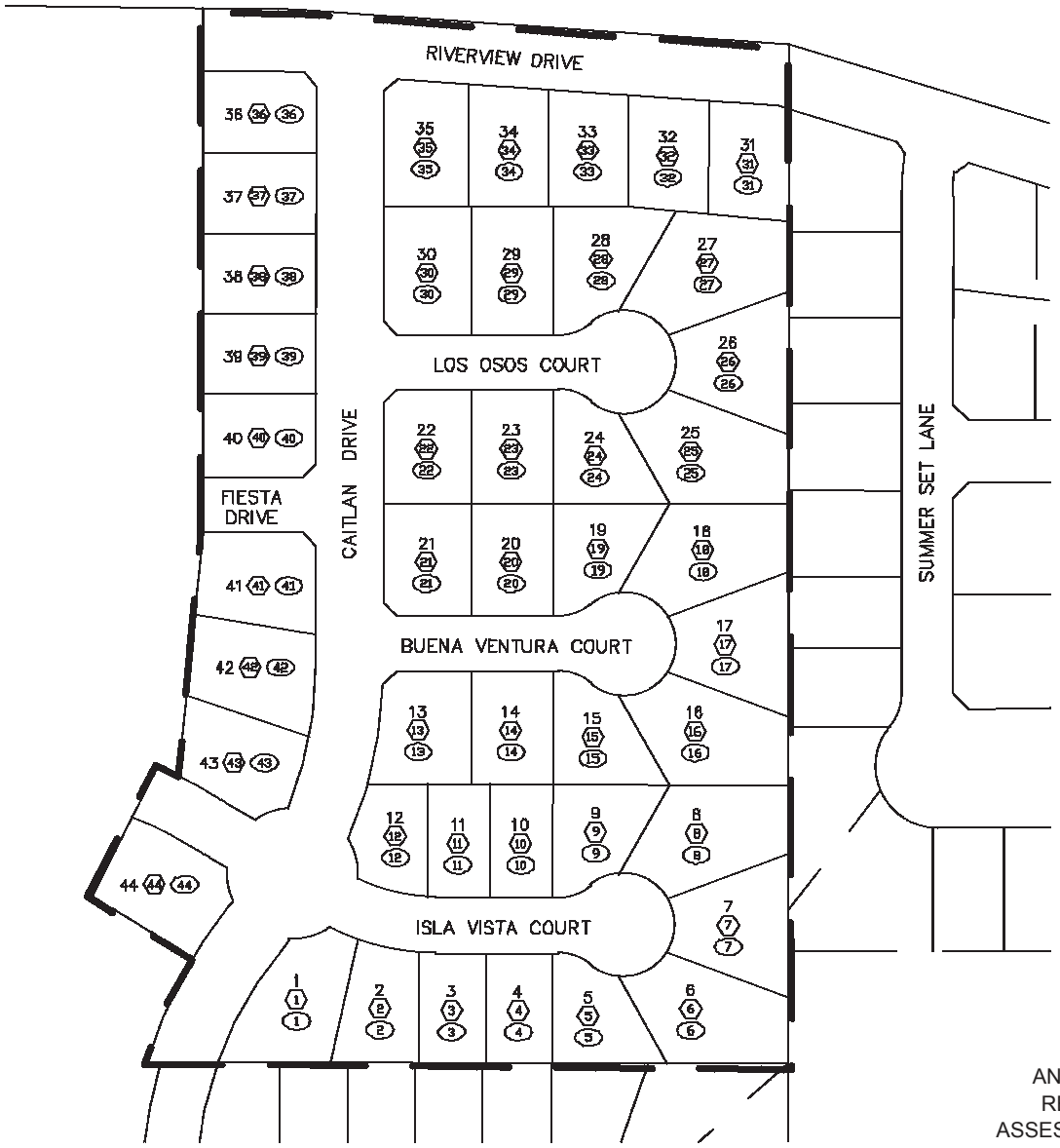


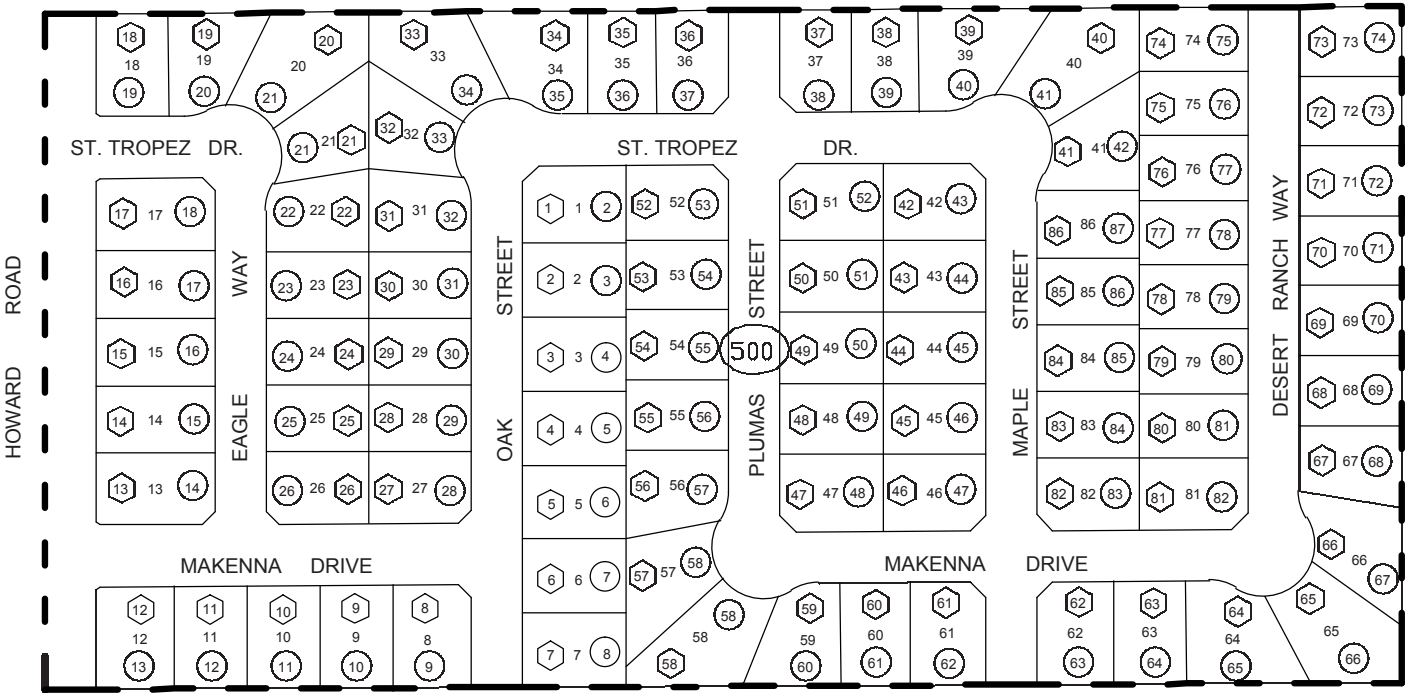
LEGEND

- PARCEL LOT BOUNDARY.
- ASSESSOR'S BOUNDARY
- 1 SUBDIVISION LOT NUMBER.
- (1) ASSESSMENT NUMBER.
- (1) ASSESSOR'S PARCEL NUMBER.
- (123) ASSESSOR'S BLOCK NUMBER.

AN 18" X 26" VERSION OF THIS MAP HAS BEEN RECORDED WITHIN BOOK 4 OF OF MAPS OF ASSESSMENT DISTRICTS, PAGES 118 THROUGH 183, ON AUGUST 17, 2007, AS DOC. NO. 2007030644

ASSESSMENT DIAGRAM
MADERA LANDSCAPE MAINTENANCE DISTRICT - ZONE 27B
CITY OF MADERA, COUNTY OF MADERA, STATE OF CALIFORNIA

CITY OF MADERA
VINEYARD WEST II SUBDIVISION
REV. JULY 2010



LEGEND

- PARCEL LOT BOUNDARY.
- ASSESSOR'S BOUNDARY
- 1 SUBDIVISION LOT NUMBER.
- (1) ASSESSMENT NUMBER.
- (1) ASSESSOR'S PARCEL NUMBER.
- (123) ASSESSOR'S BLOCK NUMBER.

AN 18" X 26" VERSION OF THIS MAP HAS BEEN
RECORDED WITHIN BOOK 4 OF OF MAPS OF
ASSESSMENT DISTRICTS, PAGES 118 THROUGH 183,
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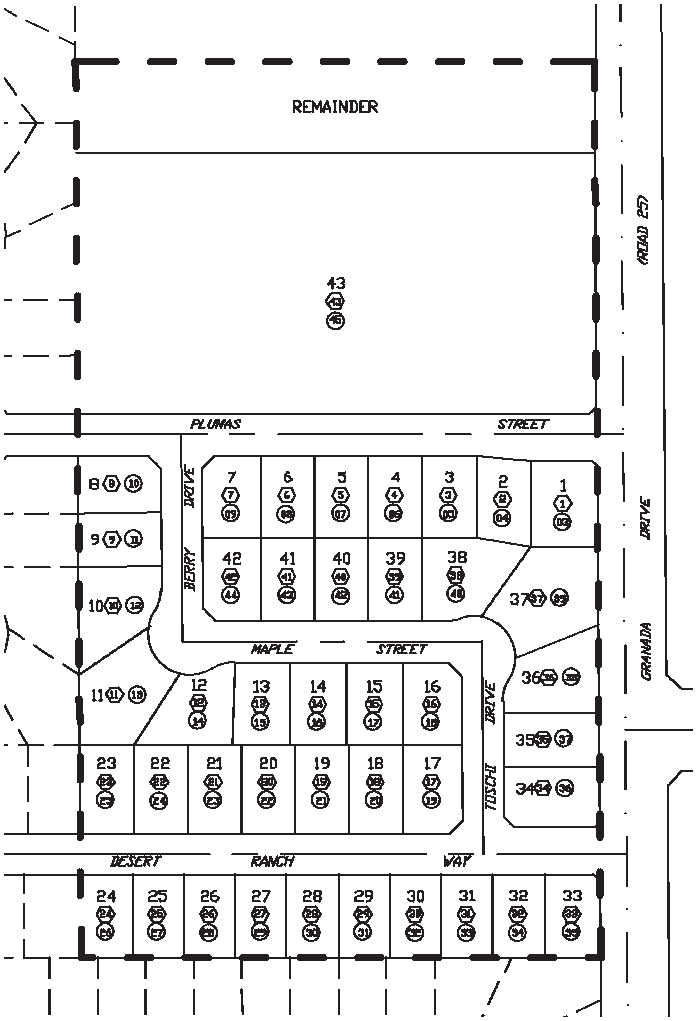
ASSESSMENT DIAGRAM
MADERA LANDSCAPE MAINTENANCE DISTRICT - ZONE 28
CITY OF MADERA, COUNTY OF MADERA, STATE OF CALIFORNIA

CITY OF MADERA

CAPISTRANO XII

REV. JULY 2010



LEGEND

- PARCEL LOT BOUNDARY.
- ASSESSOR'S BOUNDARY
- 1 SUBDIVISION LOT NUMBER.
- (1) ASSESSMENT NUMBER.
- (1) ASSESSOR'S PARCEL NUMBER.
- (123) ASSESSOR'S BLOCK NUMBER.

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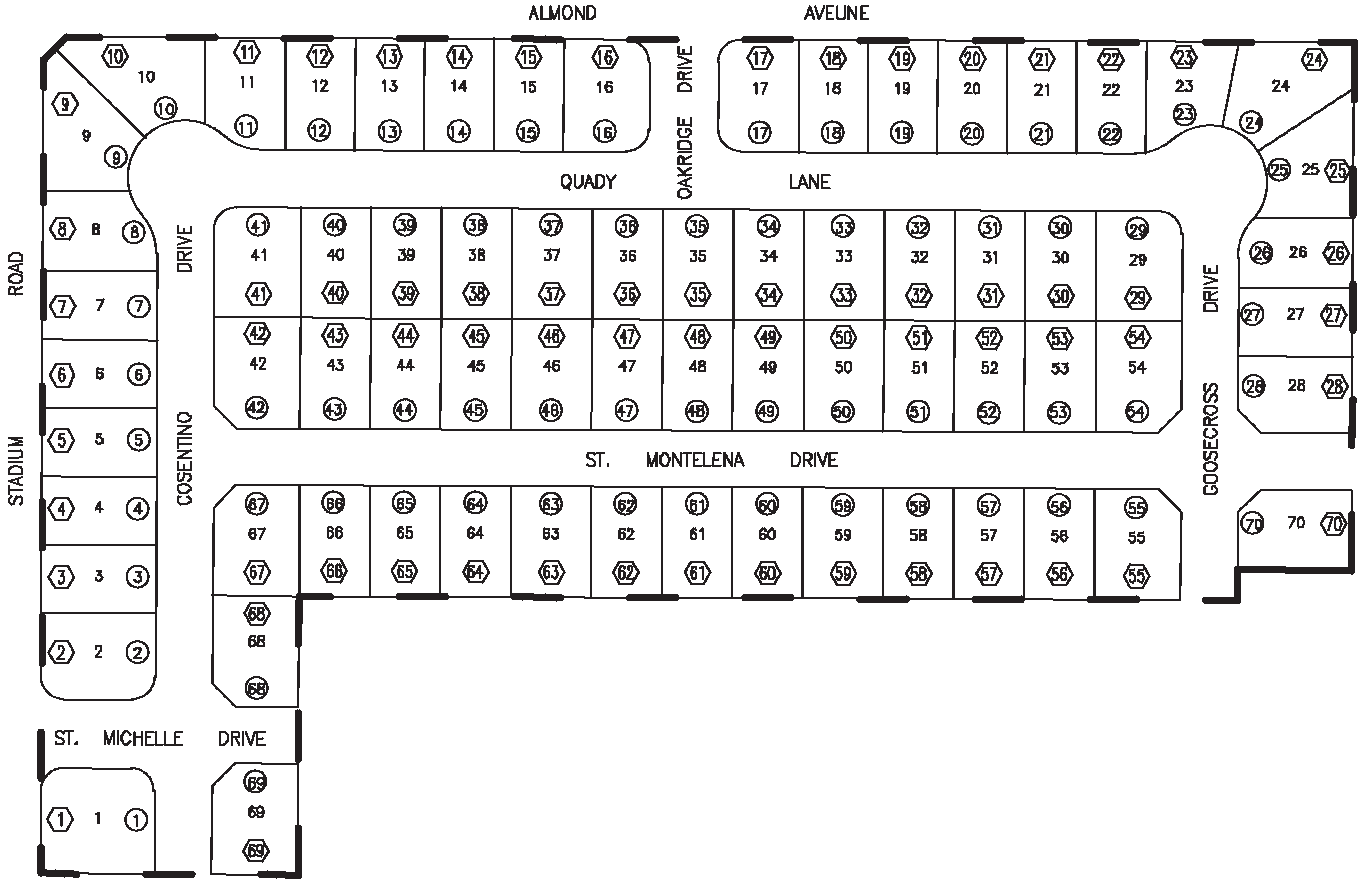
ASSESSMENT DIAGRAM
MADERA LANDSCAPE MAINTENANCE DISTRICT - ZONE 28B
CITY OF MADERA, COUNTY OF MADERA, STATE OF CALIFORNIA

CITY OF MADERA
CAPISTRANO XIII SUBDIVISION
REV. JULY 2010



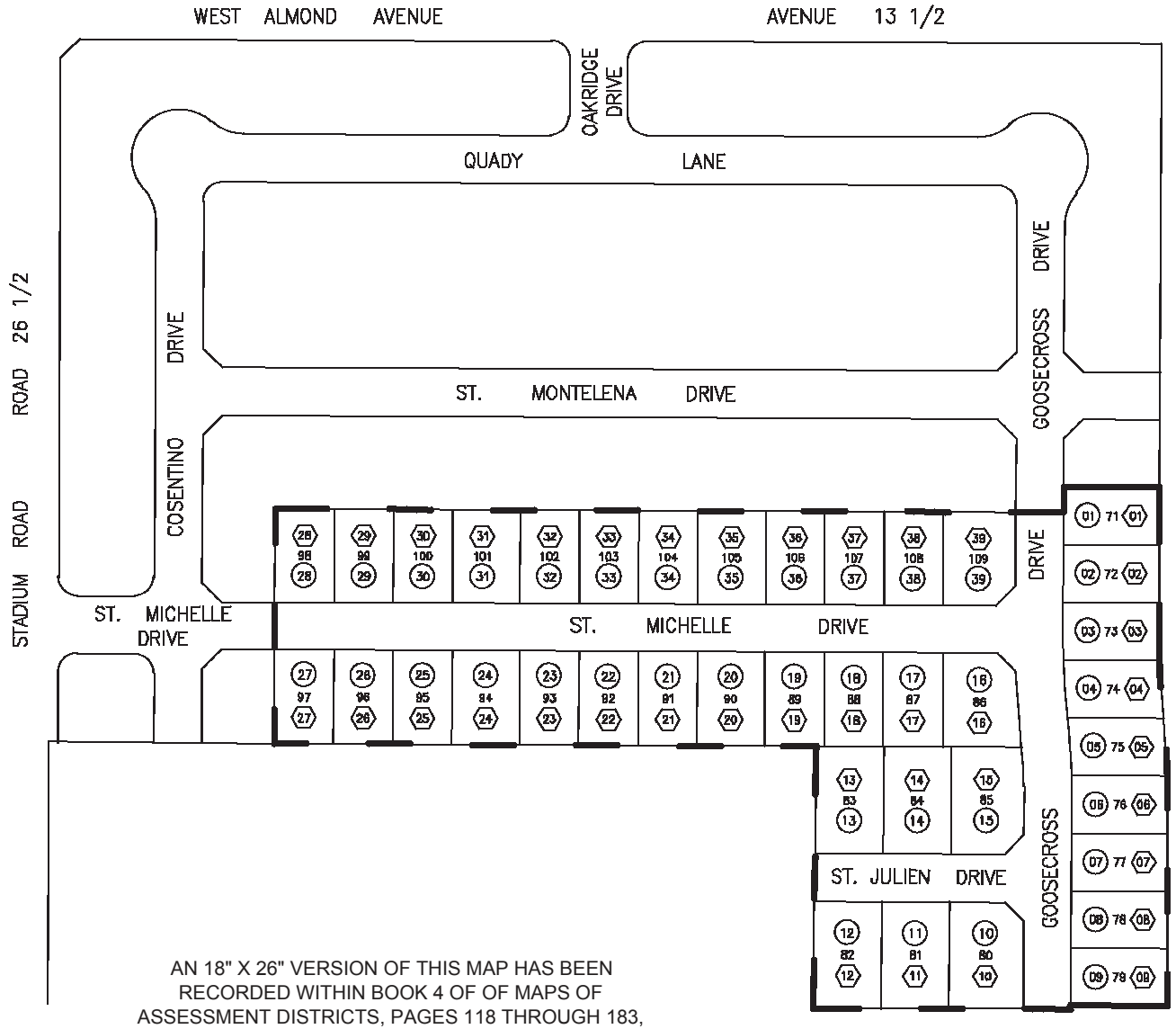
LEGEND

- PARCEL LOT BOUNDARY.
- ASSESSOR'S BOUNDARY
- 1 SUBDIVISION LOT NUMBER.
- (1) ASSESSMENT NUMBER.
- (1) ASSESSOR'S PARCEL NUMBER.
- (123) ASSESSOR'S BLOCK NUMBER.

AN 18" X 26" VERSION OF THIS MAP HAS BEEN RECORDED WITHIN BOOK 4 OF OF MAPS OF ASSESSMENT DISTRICTS, PAGES 118 THROUGH 183, ON AUGUST 17, 2007, AS DOC. NO. 2007030644

ASSESSMENT DIAGRAM
MADERA LANDSCAPE MAINTENANCE DISTRICT - ZONE 29
CITY OF MADERA, COUNTY OF MADERA, STATE OF CALIFORNIA

CITY OF MADERA
CHATEAU AT THE VINEYARDS PHASE I
REV. JULY 2010



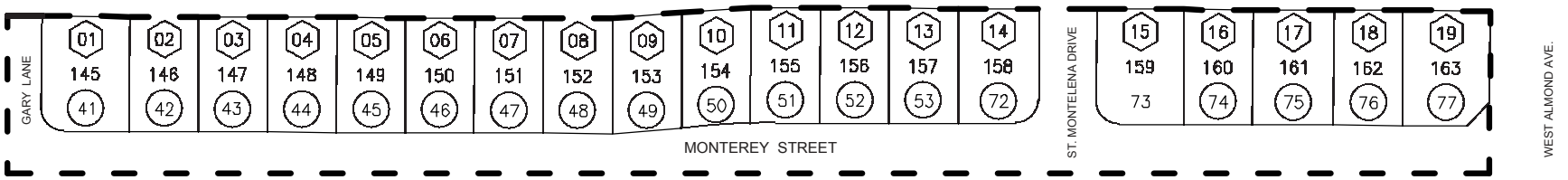
AN 18" X 26" VERSION OF THIS MAP HAS BEEN RECORDED WITHIN BOOK 4 OF OF MAPS OF ASSESSMENT DISTRICTS, PAGES 118 THROUGH 183, ON AUGUST 17, 2007, AS DOC. NO. 2007030644

LEGEND

- PARCEL LOT BOUNDARY.
- ASSESSOR'S BOUNDARY
- 1 SUBDIVISION LOT NUMBER.
- (1) ASSESSMENT NUMBER.
- (1) ASSESSOR'S PARCEL NUMBER.
- (123) ASSESSOR'S BLOCK NUMBER.

ASSESSMENT DIAGRAM
MADERA LANDSCAPE MAINTENANCE DISTRICT - ZONE 29B
CITY OF MADERA, COUNTY OF MADERA, STATE OF CALIFORNIA

CITY OF MADERA
CHATEAU AT THE VINEYARDS II
REV. JULY 2010



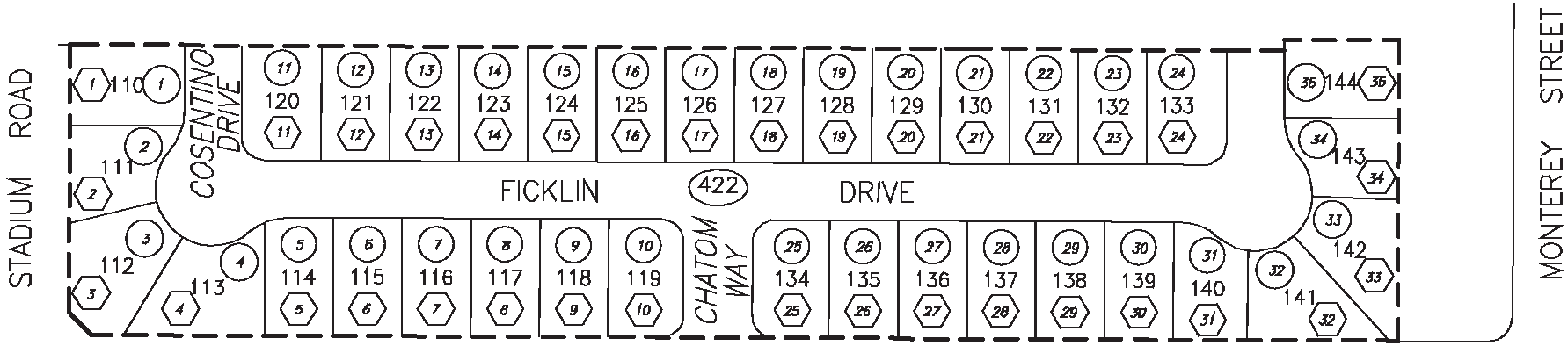
LEGEND

———	PARCEL LOT BOUNDARY.
— — —	ASSESSOR'S BOUNDARY
1	SUBDIVISION LOT NUMBER.
(1)	ASSESSMENT NUMBER.
1	ASSESSOR'S PARCEL NUMBER.
(123)	ASSESSOR'S BLOCK NUMBER.

AN 18" X 26" VERSION OF THIS MAP HAS BEEN RECORDED WITHIN BOOK 4 OF OF MAPS OF ASSESSMENT DISTRICTS, PAGES 118 THROUGH 183, ON AUGUST 17, 2007, AS DOC. NO. 2007030644

ASSESSMENT DIAGRAM
MADERA LANDSCAPE MAINTENANCE DISTRICT - ZONE 29C
CITY OF MADERA, COUNTY OF MADERA, STATE OF CALIFORNIA

CITY OF MADERA
CHATEAU AT THE VINEYARDS PHASE III
REV. JULY 2010



LEGEND

———	PARCEL LOT BOUNDARY
— — —	ZONE BOUNDARY
1	SUBDIVISION LOT NUMBER
⬡1	ASSESSMENT NUMBER
①1	ASSESSOR'S PARCEL NUMBER
⬭###	ASSESSOR'S BLOCK NUMBER

SCALE: NTS

ASSESSMENT DIAGRAM

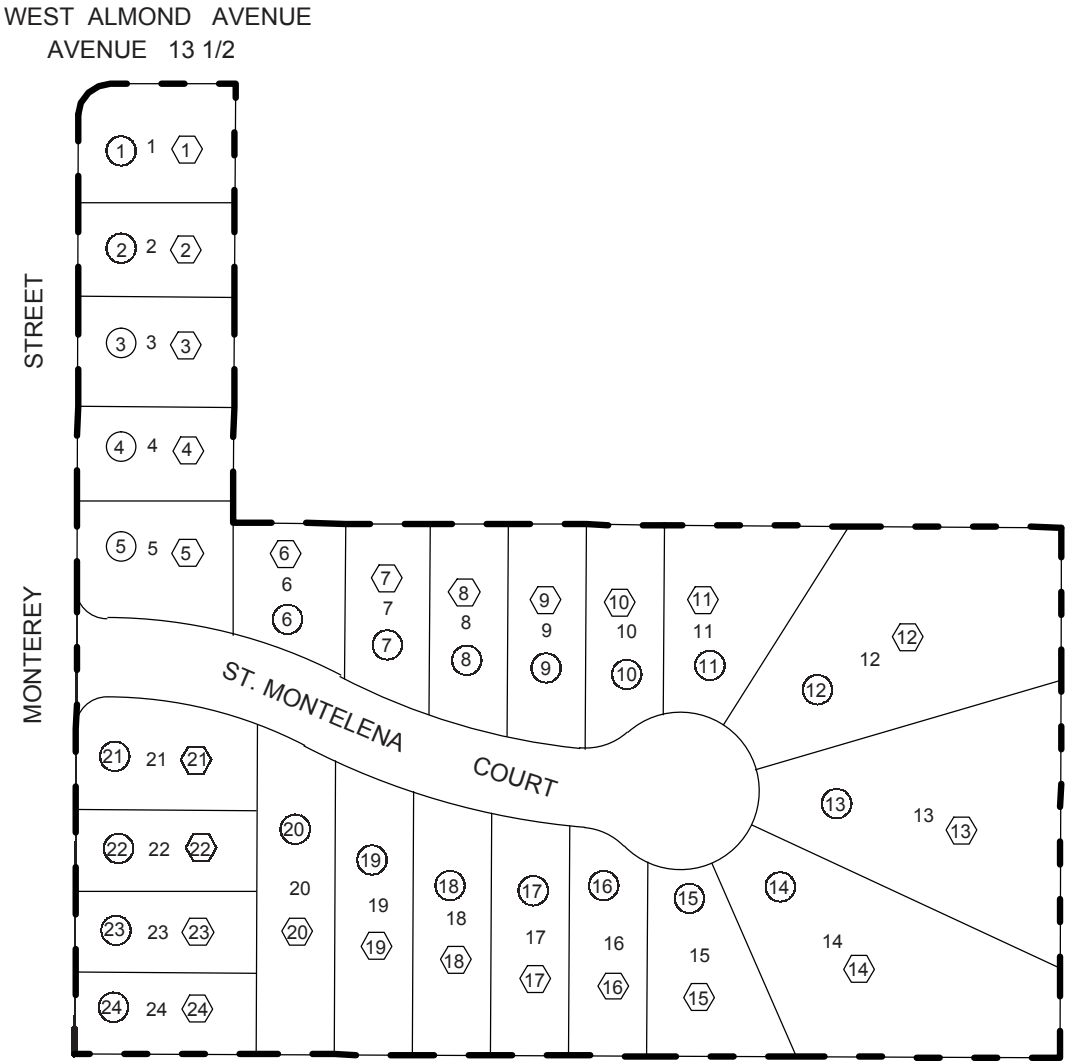
MADERA LANDSCAPE MAINTENANCE DISTRICT - ZONE 29D

CITY OF MADERA, COUNTY OF MADERA, STATE OF CALIFORNIA

CITY OF MADERA

CHATEAU AT THE VINEYARDS PHASE IV

REV. JULY 2010



LEGEND

- PARCEL LOT BOUNDARY.
- ASSESSOR'S BOUNDARY
- 1 SUBDIVISION LOT NUMBER.
- (1) ASSESSMENT NUMBER.
- (1) ASSESSOR'S PARCEL NUMBER.
- (123) ASSESSOR'S BLOCK NUMBER.

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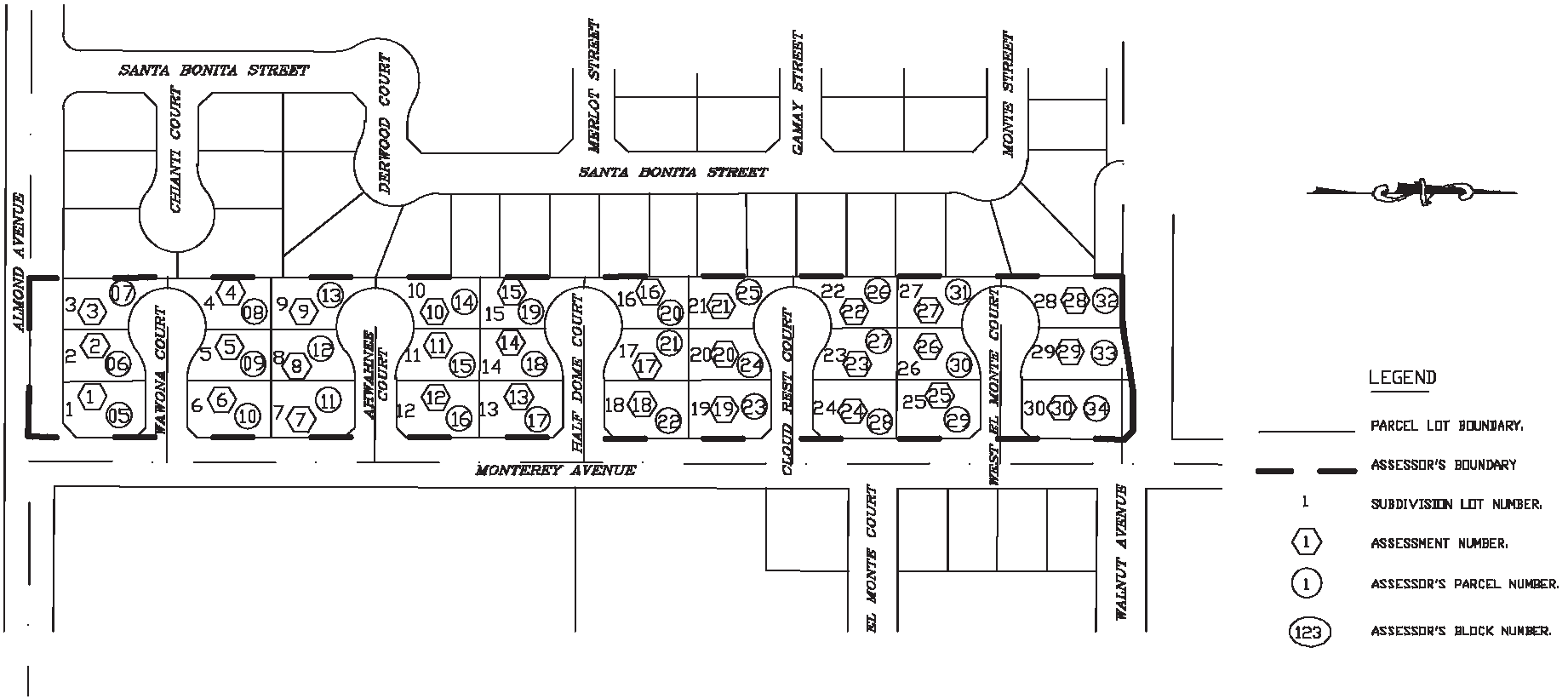
ASSESSMENT DIAGRAM
MADERA LANDSCAPE MAINTENANCE DISTRICT - ZONE 29E
CITY OF MADERA, COUNTY OF MADERA, STATE OF CALIFORNIA

CITY OF MADERA
CHATEAU AT THE VINEYARDS EAST
REV. JULY 2010



AN 18" X 26" VERSION OF THIS MAP HAS BEEN
RECORDED WITHIN BOOK 4 OF OF MAPS OF
ASSESSMENT DISTRICTS, PAGES 118 THROUGH 183,
ON AUGUST 17, 2007, AS DOC. NO. 2007030644

ASSESSMENT DIAGRAM
MADERA LANDSCAPE MAINTENANCE DISTRICT - ZONE 30
CITY OF MADERA, COUNTY OF MADERA, STATE OF CALIFORNIA

CITY OF MADERA
YOSEMITE ESTATES SUBDIVISION
REV. JULY 2010

LEGEND

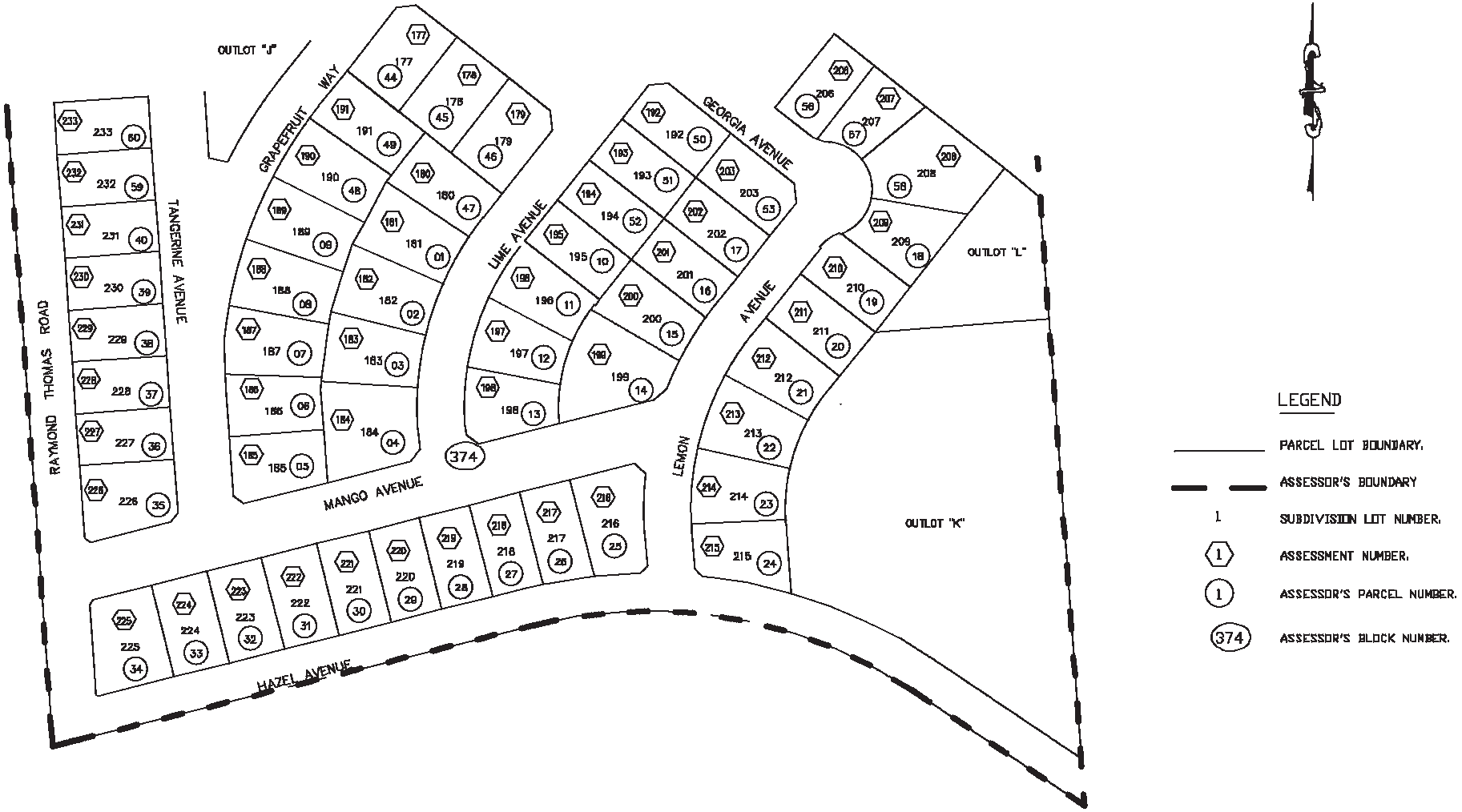
- PARCEL LOT BOUNDARY.
- ASSESSOR'S BOUNDARY
- 1 SUBDIVISION LOT NUMBER.
- (1) ASSESSMENT NUMBER.
- (1) ASSESSOR'S PARCEL NUMBER.
- (123) ASSESSOR'S BLOCK NUMBER.

AN 18" X 26" VERSION OF THIS MAP HAS BEEN RECORDED WITHIN BOOK 4 OF OF MAPS OF ASSESSMENT DISTRICTS, PAGES 118 THROUGH 183, ON AUGUST 17, 2007, AS DOC. NO. 2007030644

ASSESSMENT DIAGRAM
MADERA LANDSCAPE MAINTENANCE DISTRICT - ZONE 31A
CITY OF MADERA, COUNTY OF MADERA, STATE OF CALIFORNIA

CITY OF MADERA
THE HIGHLANDS AT RANCHO VALENCIA PHASE I
REV. JULY 2010

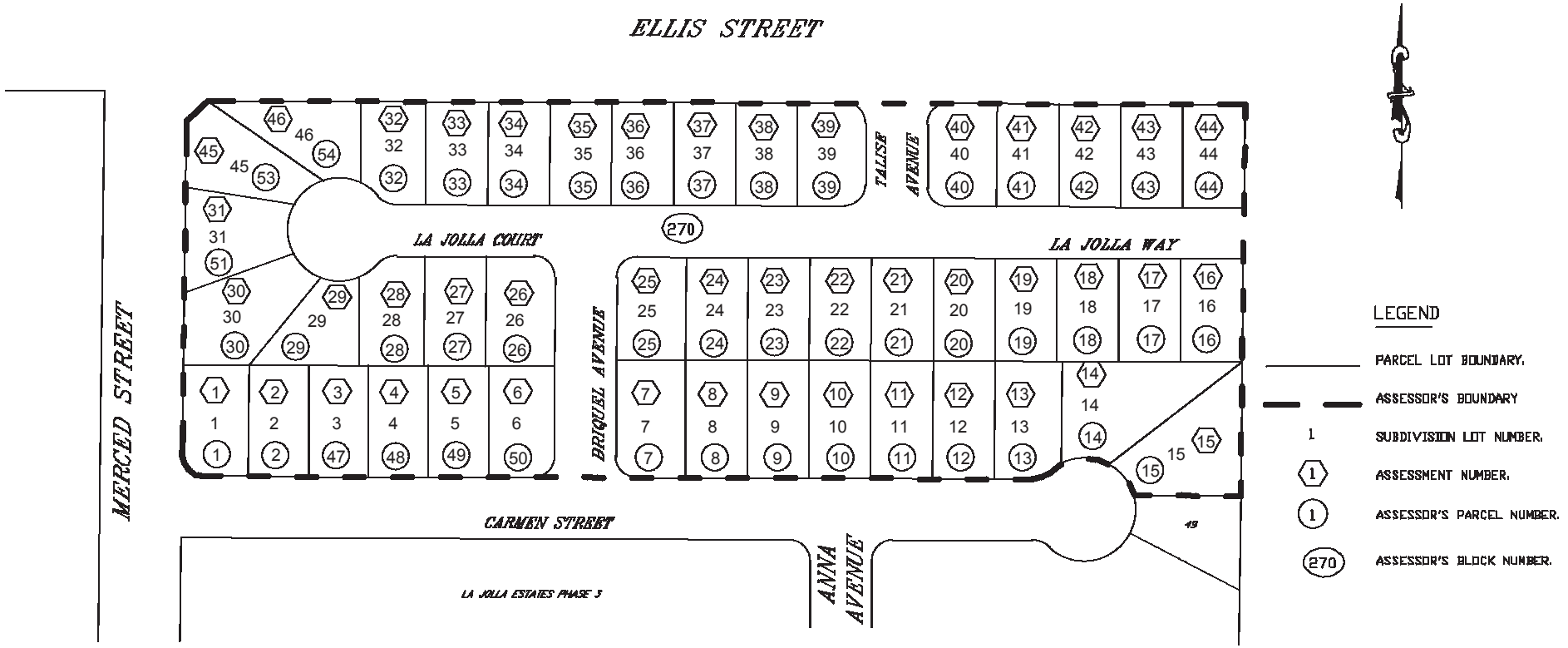
SEE PAGE 3



AN 18" X 26" VERSION OF THIS MAP HAS BEEN RECORDED WITHIN BOOK 4 OF OF MAPS OF ASSESSMENT DISTRICTS, PAGES 118 THROUGH 183, ON AUGUST 17, 2007, AS DOC. NO. 2007030644

ASSESSMENT DIAGRAM
MADERA LANDSCAPE MAINTENANCE DISTRICT - ZONE 31B (PAGE 4 of 4)
CITY OF MADERA, COUNTY OF MADERA, STATE OF CALIFORNIA

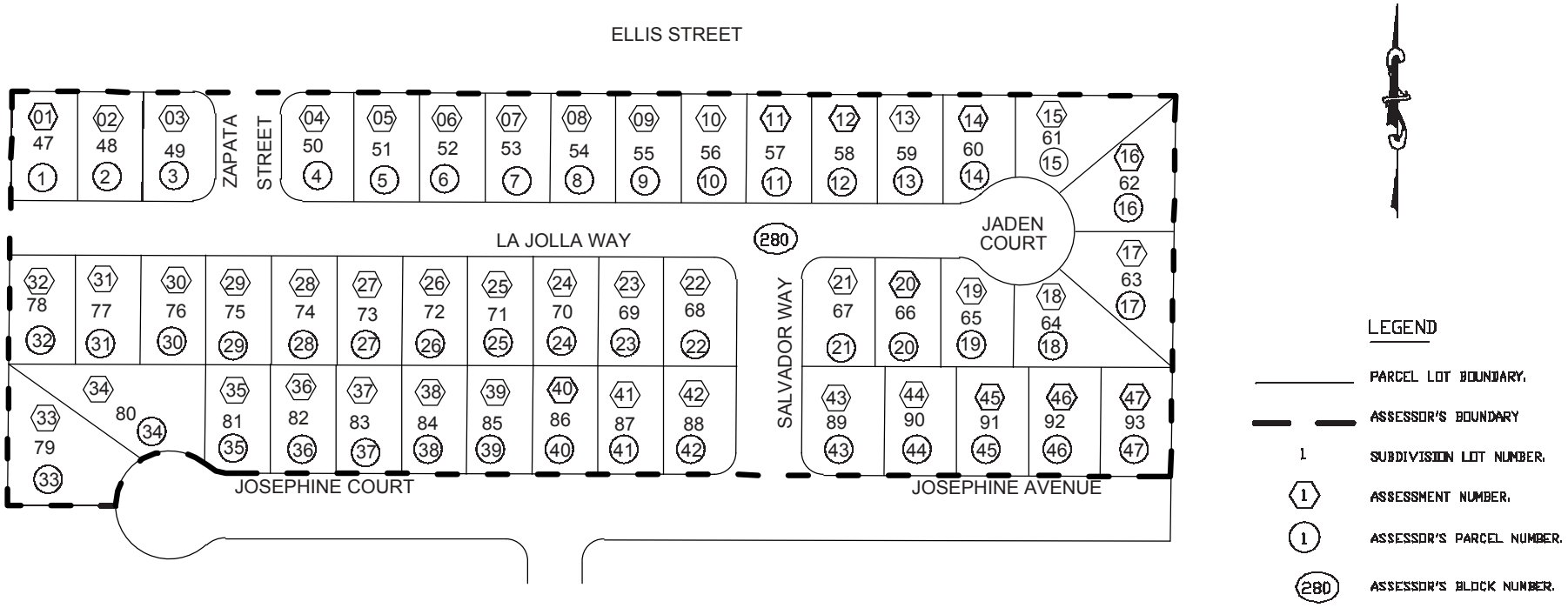
CITY OF MADERA
HIGHLANDS AT RANCHO VALENCIA PHASE II
REV. JULY 2010



AN 18" X 26" VERSION OF THIS MAP HAS BEEN
RECORDED WITHIN BOOK 4 OF OF MAPS OF
ASSESSMENT DISTRICTS, PAGES 118 THROUGH 183,
ON AUGUST 17, 2007, AS DOC. NO. 2007030644

ASSESSMENT DIAGRAM
MADERA LANDSCAPE MAINTENANCE DISTRICT - ZONE 32 A
CITY OF MADERA, COUNTY OF MADERA, STATE OF CALIFORNIA

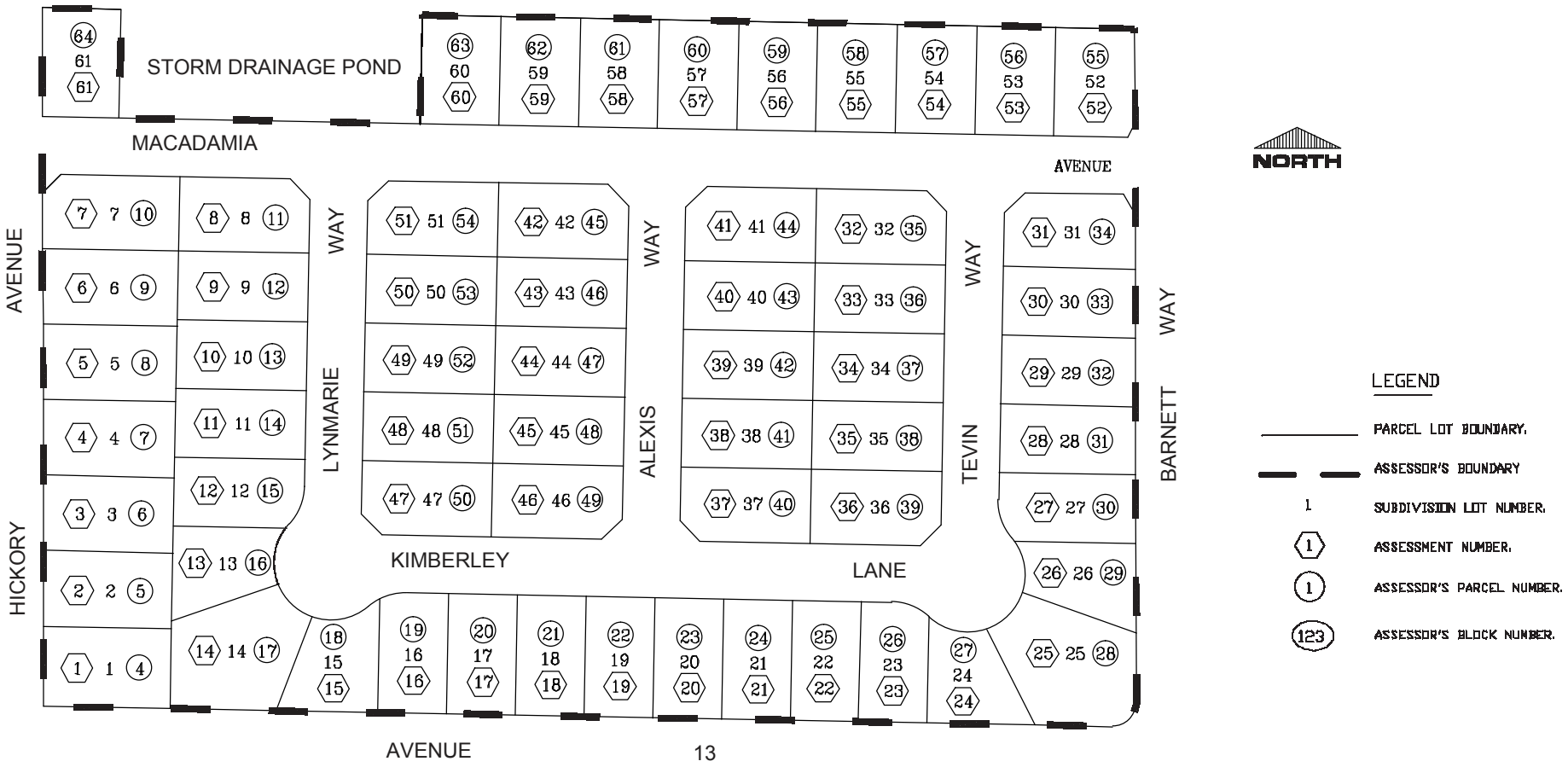
CITY OF MADERA
LA JOLLA ESTATES NORTH PHASE I
REV. JULY 2010



AN 18" X 26" VERSION OF THIS MAP HAS BEEN
RECORDED WITHIN BOOK 4 OF OF MAPS OF
ASSESSMENT DISTRICTS, PAGES 118 THROUGH 183,
ON AUGUST 17, 2007, AS DOC. NO. 2007030644

ASSESSMENT DIAGRAM
MADERA LANDSCAPE MAINTENANCE DISTRICT - ZONE 32B
CITY OF MADERA, COUNTY OF MADERA, STATE OF CALIFORNIA

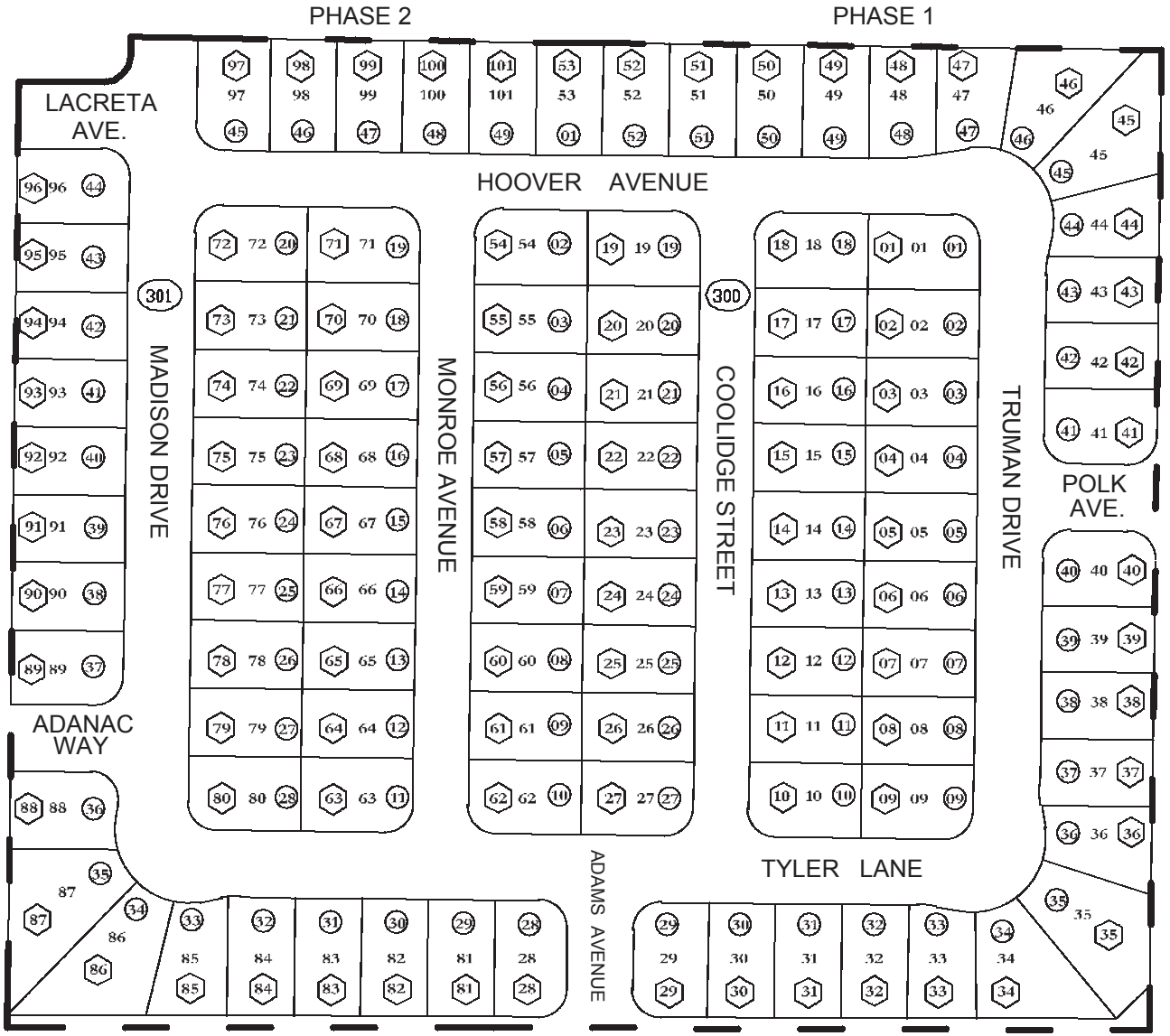
CITY OF MADERA
LA JOLLA ESTATES NORTH PHASE II
REV. JULY 2010



AN 18" X 26" VERSION OF THIS MAP HAS BEEN RECORDED WITHIN BOOK 4 OF OF MAPS OF ASSESSMENT DISTRICTS, PAGES 118 THROUGH 183, ON AUGUST 17, 2007, AS DOC. NO. 2007030644

ASSESSMENT DIAGRAM
MADERA LANDSCAPE MAINTENANCE DISTRICT - ZONE 33
CITY OF MADERA, COUNTY OF MADERA, STATE OF CALIFORNIA

CITY OF MADERA
SOUTH STAR ESTATES
REV. JULY 2010



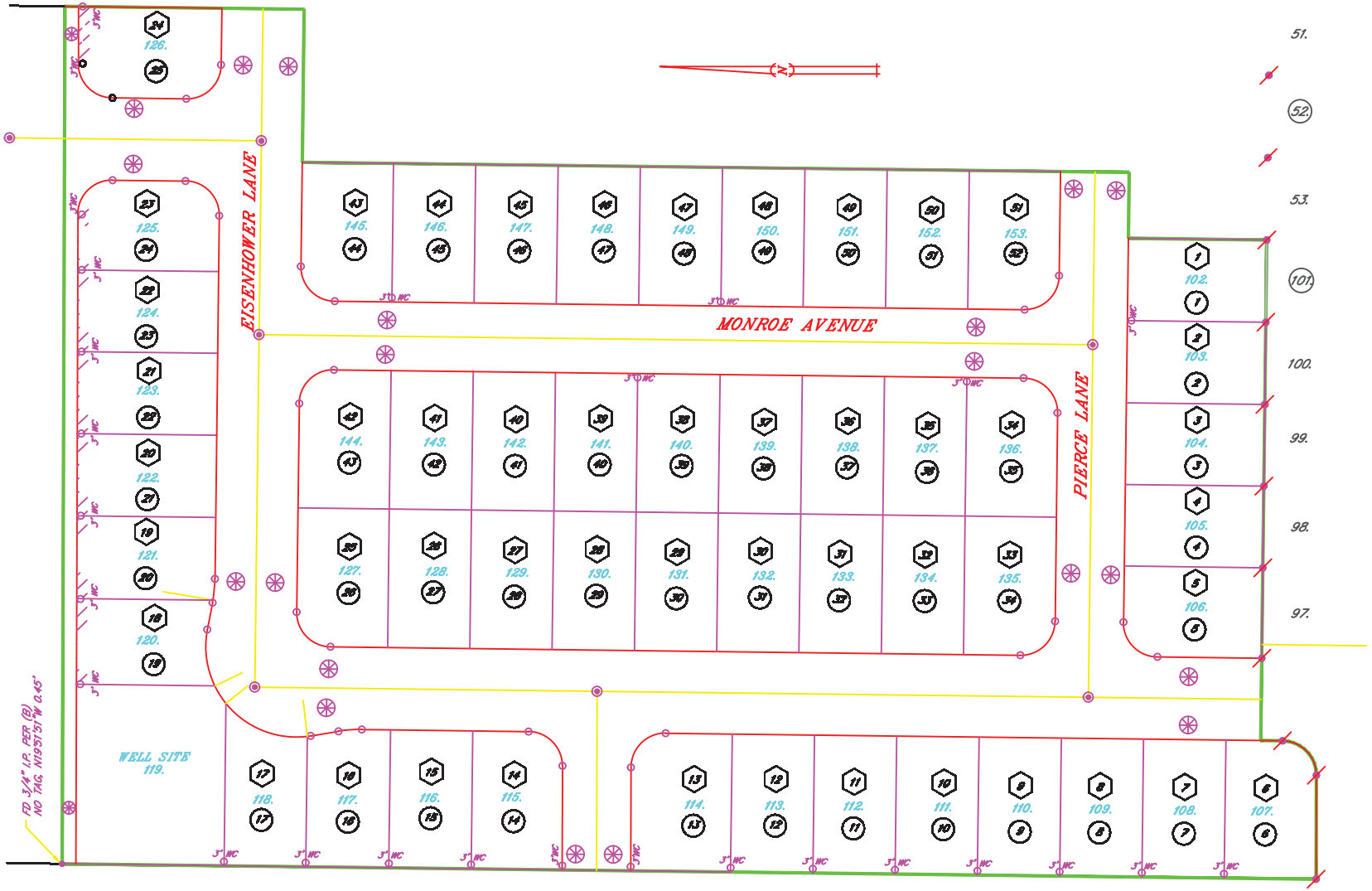
LEGEND

- PARCEL LOT BOUNDARY.
- ASSESSOR'S BOUNDARY
- 1 SUBDIVISION LOT NUMBER.
- (1) ASSESSMENT NUMBER.
- 1 ASSESSOR'S PARCEL NUMBER.
- 301 ASSESSOR'S BLOCK NUMBER.

AN 18" X 26" VERSION OF THIS MAP HAS BEEN RECORDED WITHIN BOOK 4 OF OF MAPS OF ASSESSMENT DISTRICTS, PAGES 118 THROUGH 183, ON AUGUST 17, 2007, AS DOC. NO. 2007030644

ASSESSMENT DIAGRAM
MADERA LANDSCAPE MAINTENANCE DISTRICT - ZONE 34
CITY OF MADERA, COUNTY OF MADERA, STATE OF CALIFORNIA

CITY OF MADERA
KENNEDY ESTATES PHASE I & II
REV. JULY 2010



LEGEND

———	PARCEL LOT BOUNDARY
———	ZONE BOUNDARY
1	SUBDIVISION LOT NUMBER
(1)	ASSESSMENT NUMBER
(1)	ASSESSOR'S PARCEL NUMBER
(##)	ASSESSOR'S BLOCK NUMBER

ASSESSMENT DIAGRAM

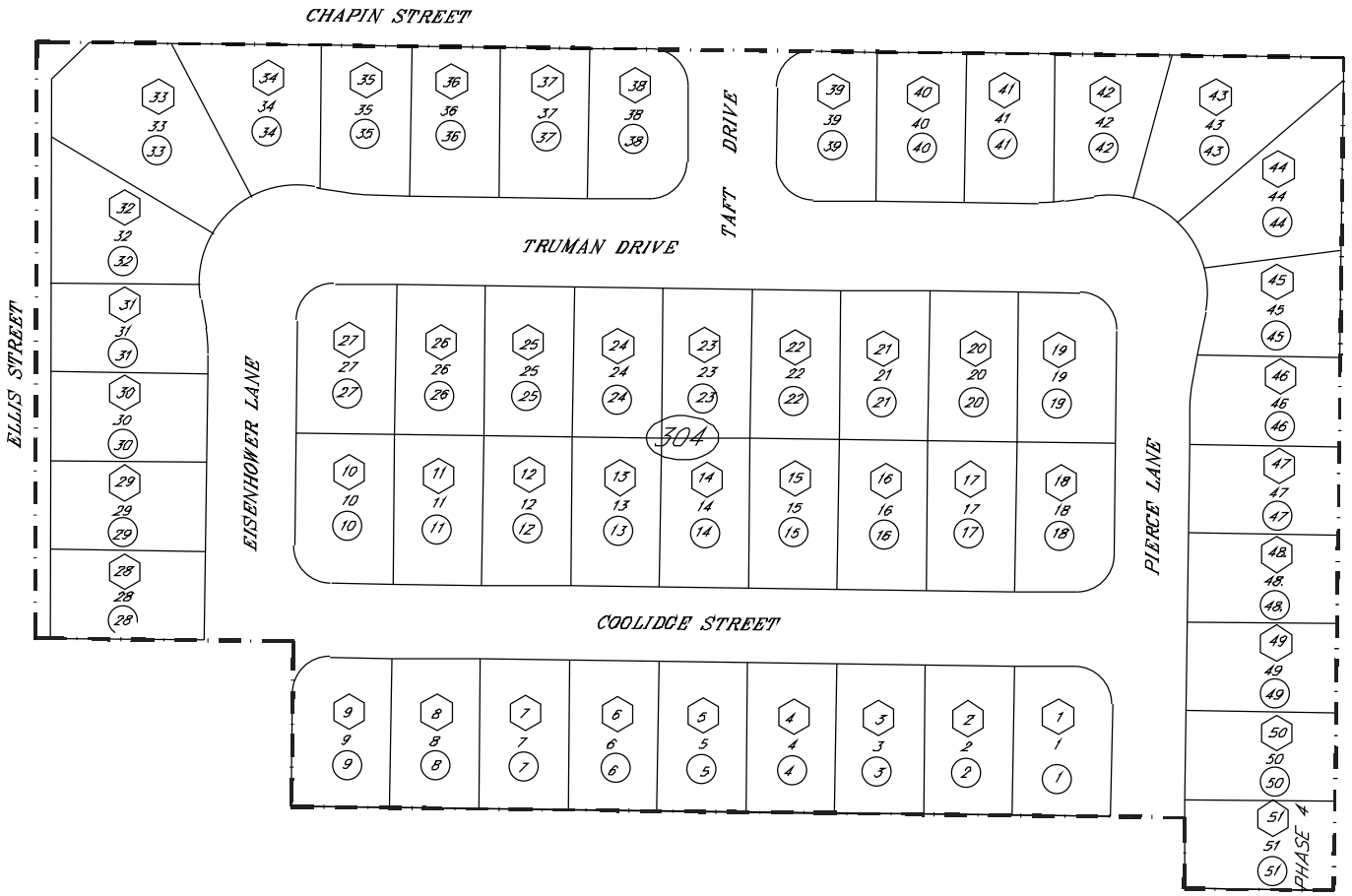
MADERA LANDSCAPE MAINTENANCE DISTRICT - ZONE 34B

CITY OF MADERA, COUNTY OF MADERA, STATE OF CALIFORNIA

CITY OF MADERA

KENNEDY ESTATES PHASE 3

REV. JULY 2010



LEGEND

— — — —	PARCEL LOT BOUNDARY
- - - - - -	ZONE BOUNDARY
1	SUBDIVISION LOT NUMBER
(1)	ASSESSMENT NUMBER
(1)	ASSESSOR'S PARCEL NUMBER
(101)	ASSESSOR'S BLOCK NUMBER

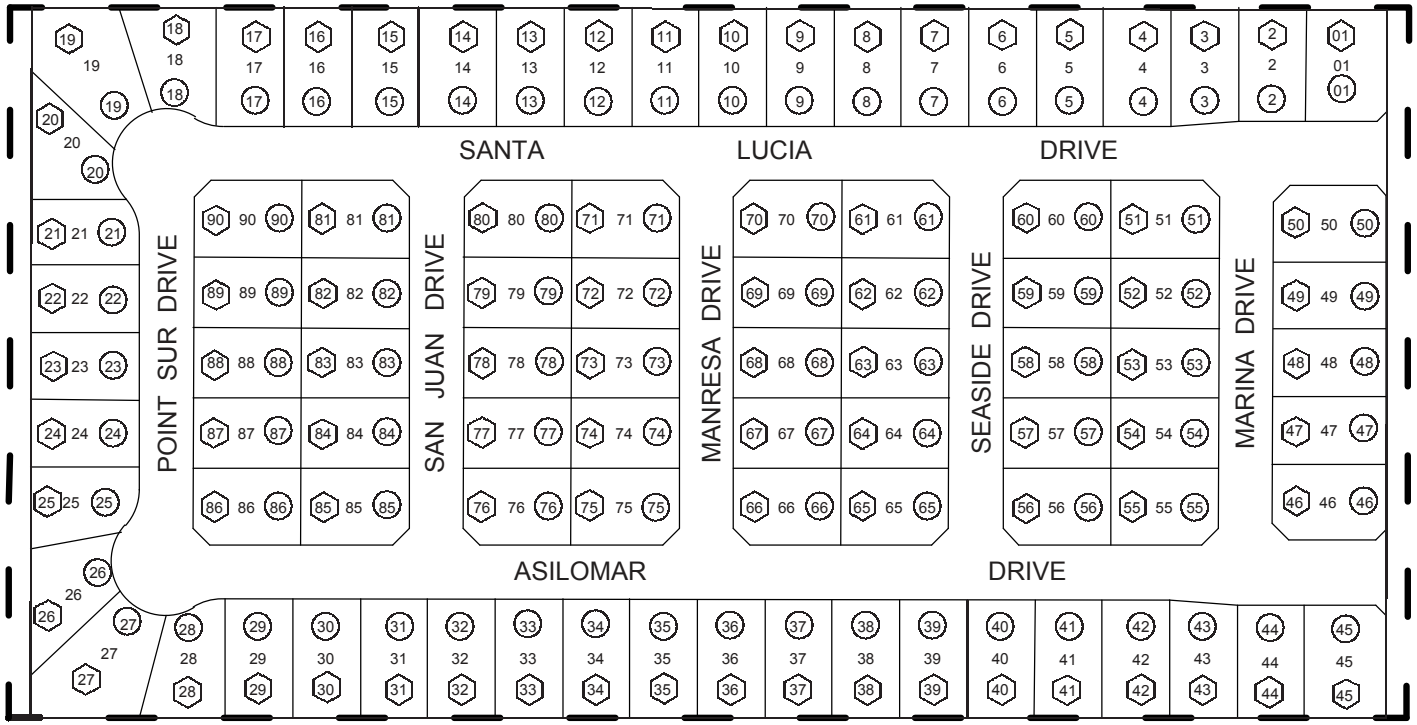
SCALE: 1" = 100'
0 50 100 200

ASSESSMENT DIAGRAM
MADERA LANDSCAPE MAINTENANCE DISTRICT - ZONE 34C
CITY OF MADERA, COUNTY OF MADERA, STATE OF CALIFORNIA

CITY OF MADERA

KENNEDY ESTATES
PHASE 4

REV. JULY 2010



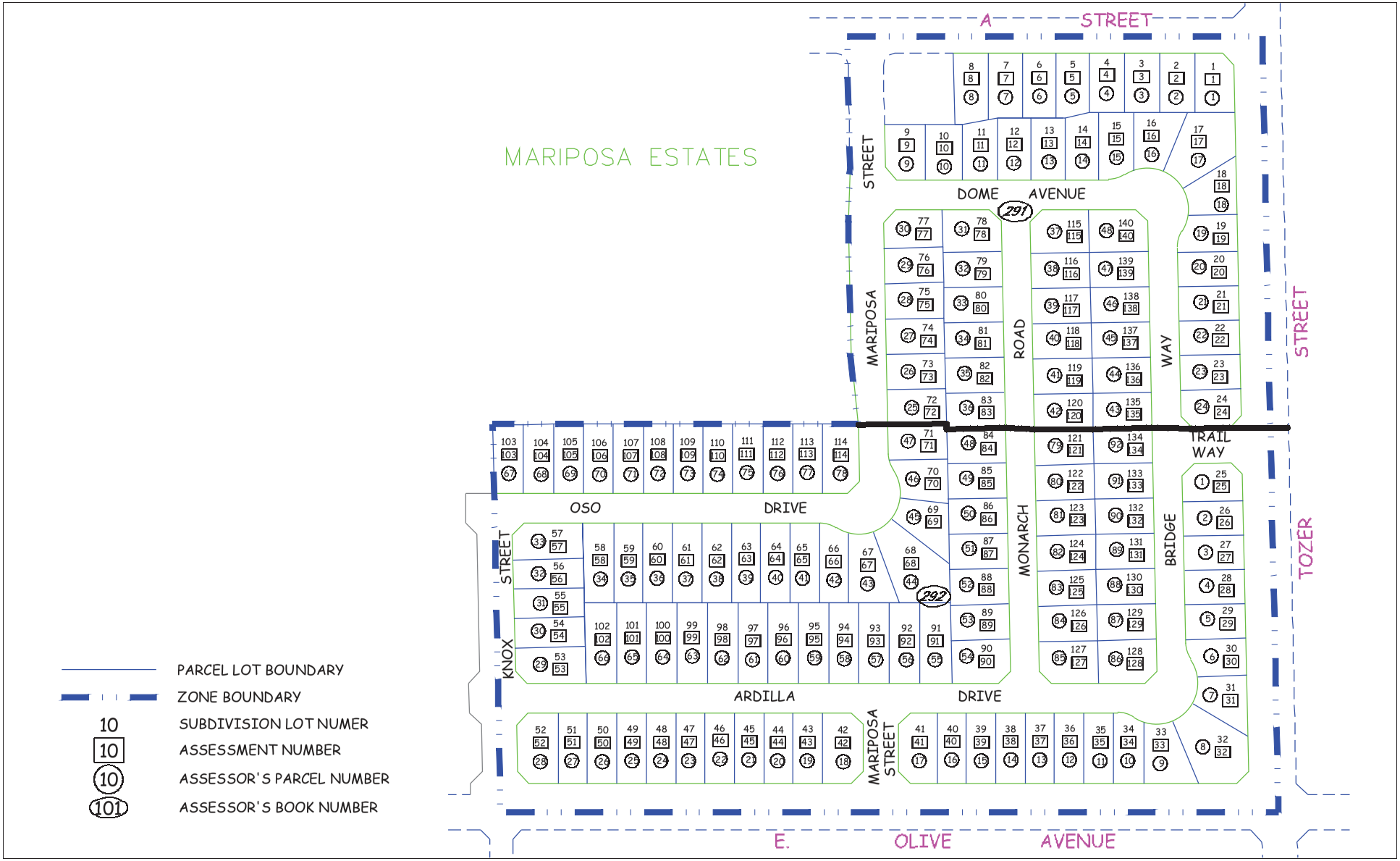
LEGEND

- PARCEL LOT BOUNDARY.
- ASSESSOR'S BOUNDARY
- 1 SUBDIVISION LOT NUMBER.
- (1) ASSESSMENT NUMBER.
- 1 ASSESSOR'S PARCEL NUMBER.
- 272 ASSESSOR'S BLOCK NUMBER.

AN 18" X 26" VERSION OF THIS MAP HAS BEEN RECORDED WITHIN BOOK 4 OF OF MAPS OF ASSESSMENT DISTRICTS, PAGES 118 THROUGH 183, ON AUGUST 17, 2007, AS DOC. NO. 2007030644

ASSESSMENT DIAGRAM
MADERA LANDSCAPE MAINTENANCE DISTRICT - ZONE 35
CITY OF MADERA, COUNTY OF MADERA, STATE OF CALIFORNIA

CITY OF MADERA
SANTA BARBARA ESTATES
REV. JULY 2010

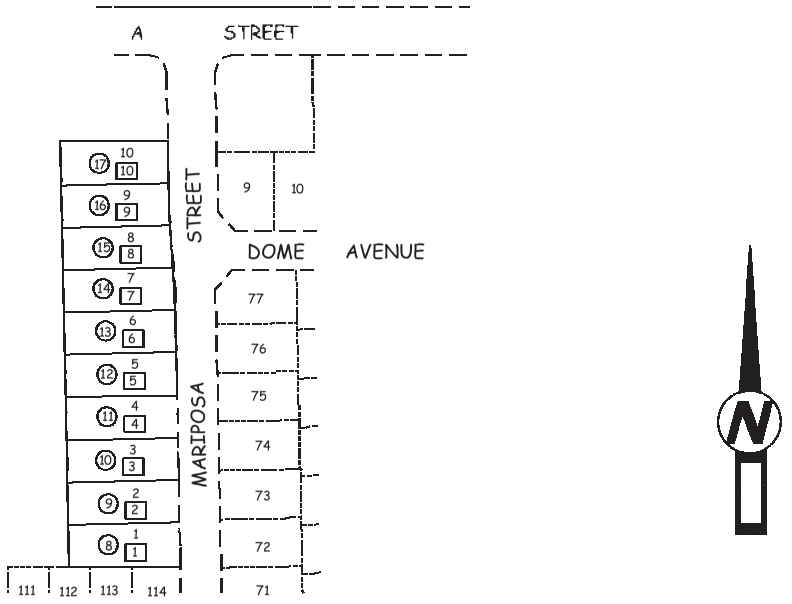


ASSESSMENT DIAGRAM
MADERA LANDSCAPE MAINTENANCE DISTRICT
ZONE 36A
CITY OF MADERA, COUNTY OF MADERA, STATE OF CALIFORNIA

CITY OF MADERA

LANDSCAPE MAINTENANCE DISTRICT
MARIPOSA ESTATES

REV. JULY 2010



300

PARCEL LOT BOUNDARY

ZONE BOUNDARY

10 SUBDIVISION LOT NUMER

10 ASSESSMENT NUMBER

10 ASSESSOR'S PARCEL NUMBER

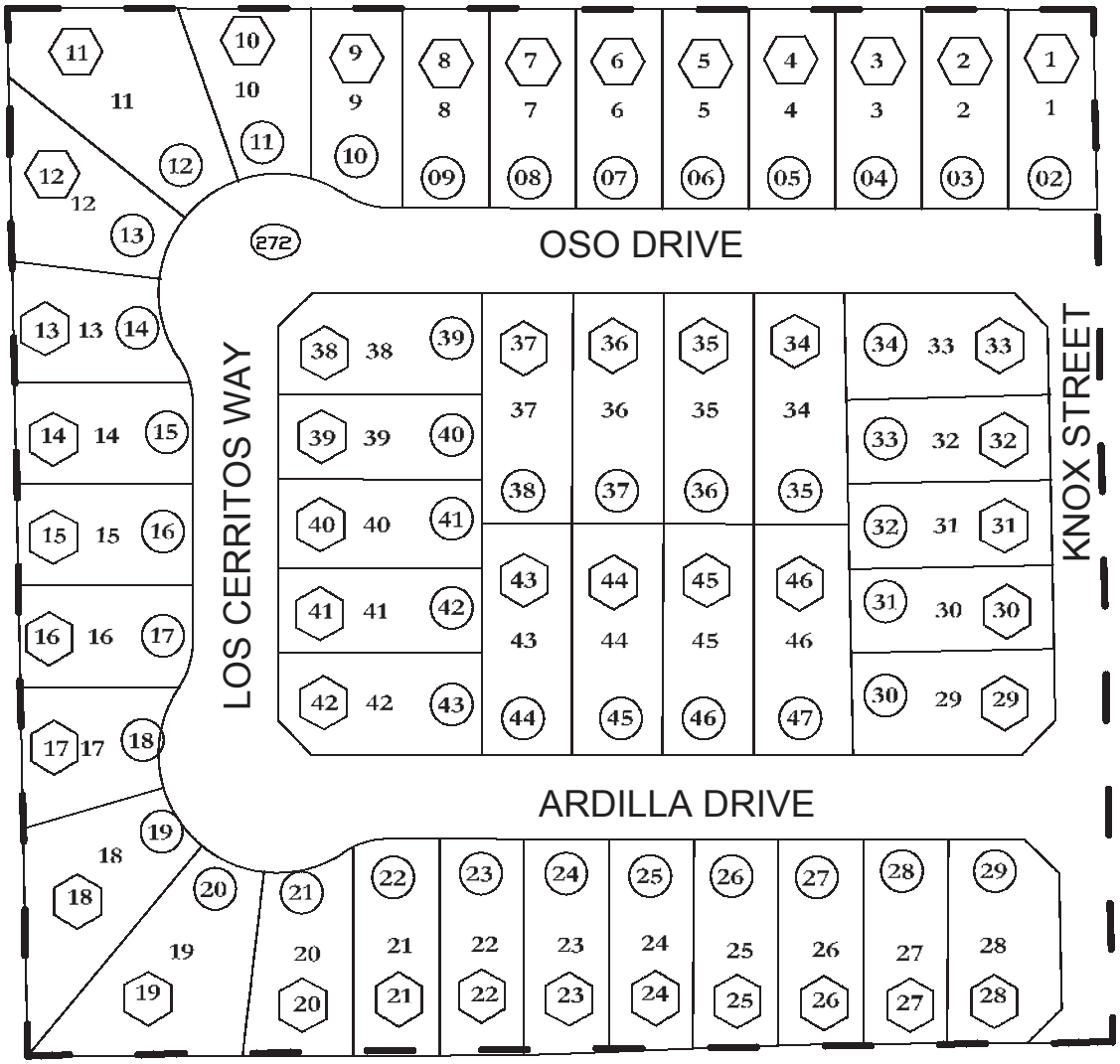
101 ASSESSOR'S BOOK NUMBER

ASSESSMENT DIAGRAM
MADERA LANDSCAPE MAINTENANCE DISTRICT
ZONE 36B
CITY OF MADERA, COUNTY OF MADERA, STATE OF CALIFORNIA

CITY OF MADERA

LANDSCAPE MAINTENANCE DISTRICT
MARIPOSA ESTATES PHASE II

REV. JULY 2010



LEGEND

- PARCEL LOT BOUNDARY.
- ASSESSOR'S BOUNDARY
- 1 SUBDIVISION LOT NUMBER.
- (1) ASSESSMENT NUMBER.
- (1) ASSESSOR'S PARCEL NUMBER.
- (272) ASSESSOR'S BLOCK NUMBER.

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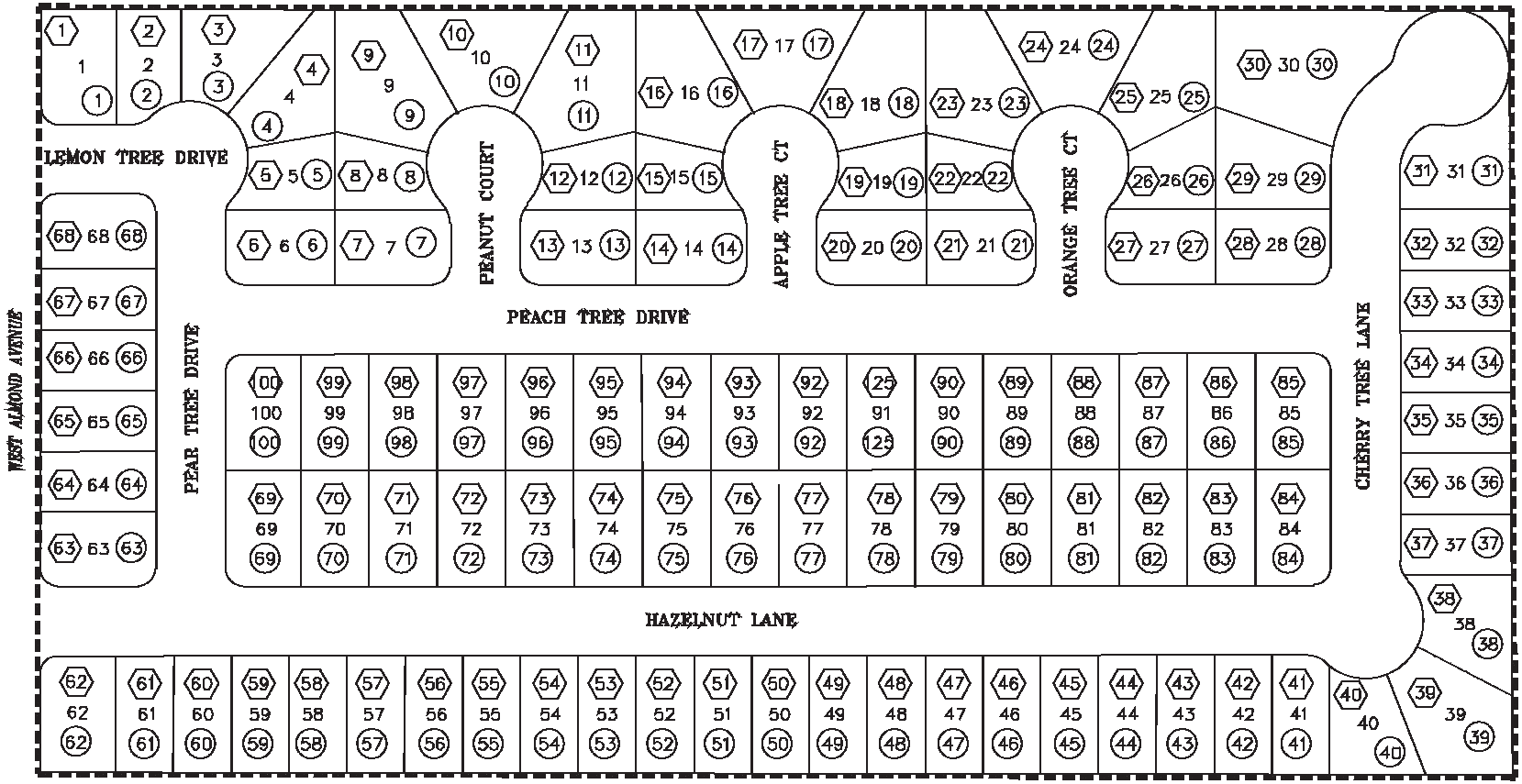
ASSESSMENT DIAGRAM
MADERA LANDSCAPE MAINTENANCE DISTRICT - ZONE 36C
CITY OF MADERA, COUNTY OF MADERA, STATE OF CALIFORNIA

CITY OF MADERA
OLIVE ESTATES
REV. JULY 2010



LEGEND

— — — —	PARCEL LOT BOUNDARY
- - - - - -	ZONE BOUNDARY
1	SUBDIVISION LOT NUMBER
(1)	ASSESSMENT NUMBER
(1)	ASSESSOR'S PARCEL NUMBER
(101)	ASSESSOR'S BLOCK NUMBER

SCALE: 1" = 100'

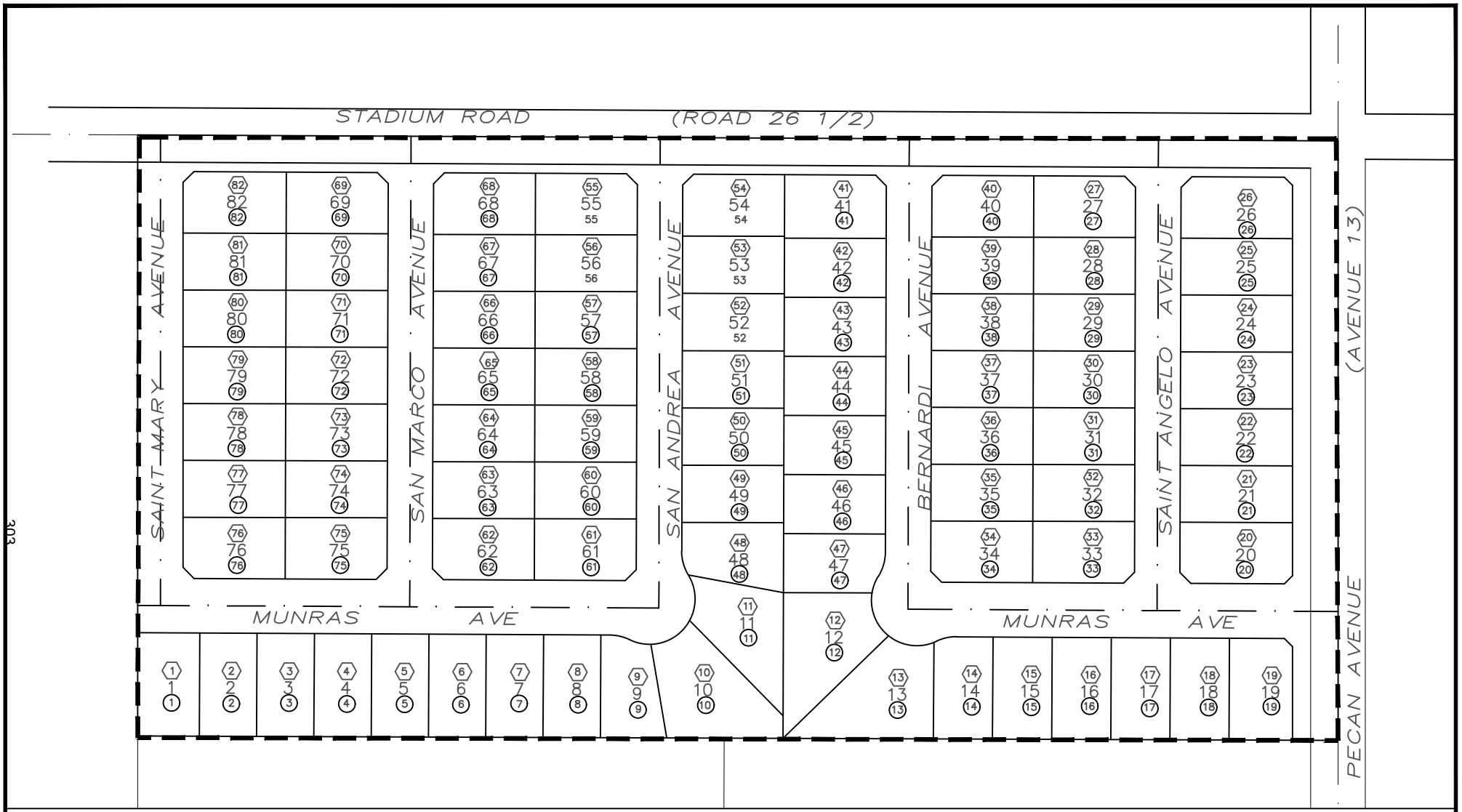
0 50 100 200

ASSESSMENT DIAGRAM
MADERA LANDSCAPE MAINTENANCE DISTRICT - ZONE 37
CITY OF MADERA, COUNTY OF MADERA, STATE OF CALIFORNIA

CITY OF MADERA

ALMOND TREE ESTATES

REV. JULY 2010



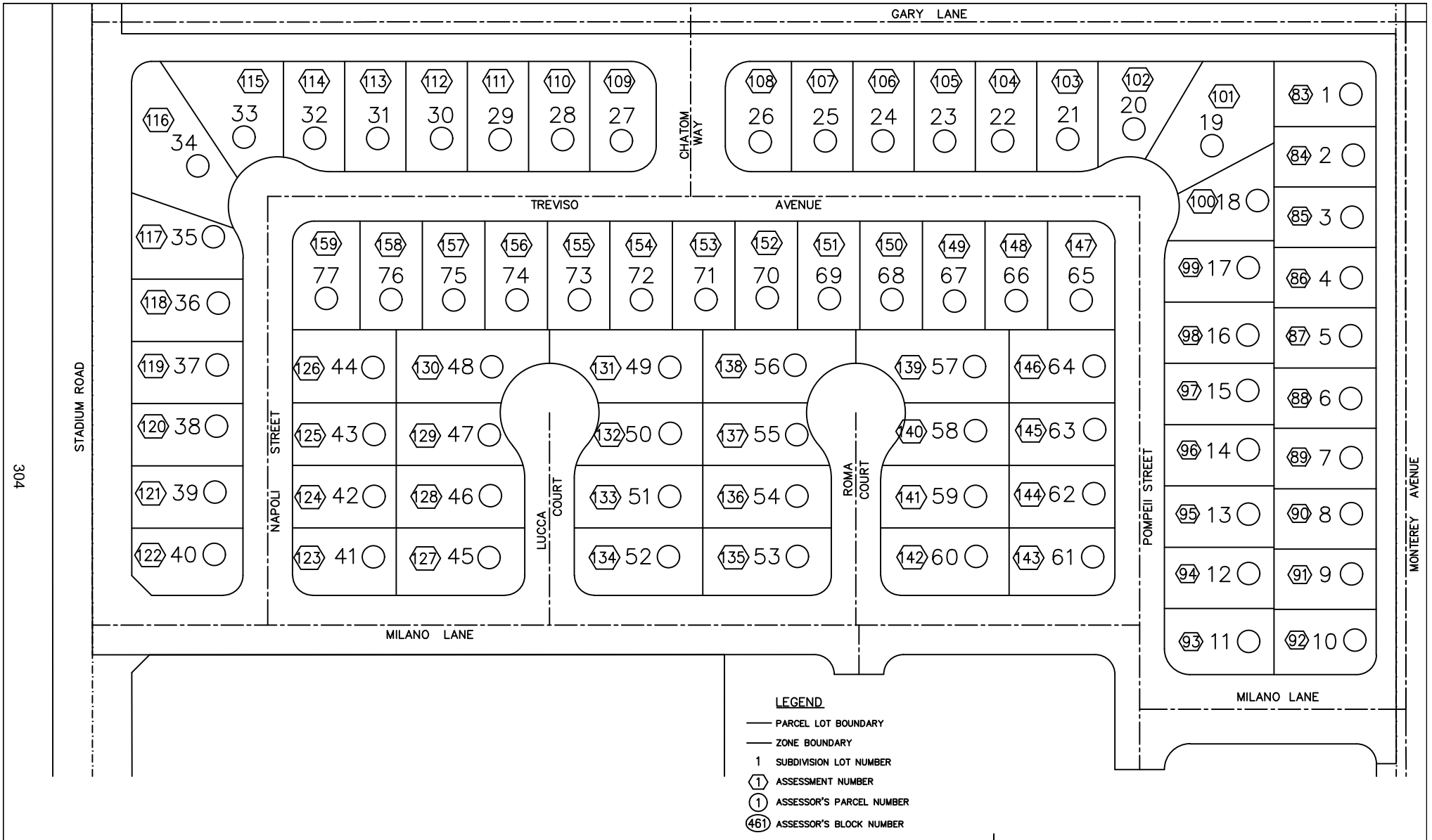
LEGEND

———	PARCEL LOT BOUNDARY
— — —	ZONE BOUNDARY
1	SUBDIVISION LOT NUMBER
⬡1	ASSESSMENT NUMBER
(1)	ASSESSOR'S PARCEL NUMBER
(101)	ASSESSOR'S BLOCK NUMBER

SCALE: NTS

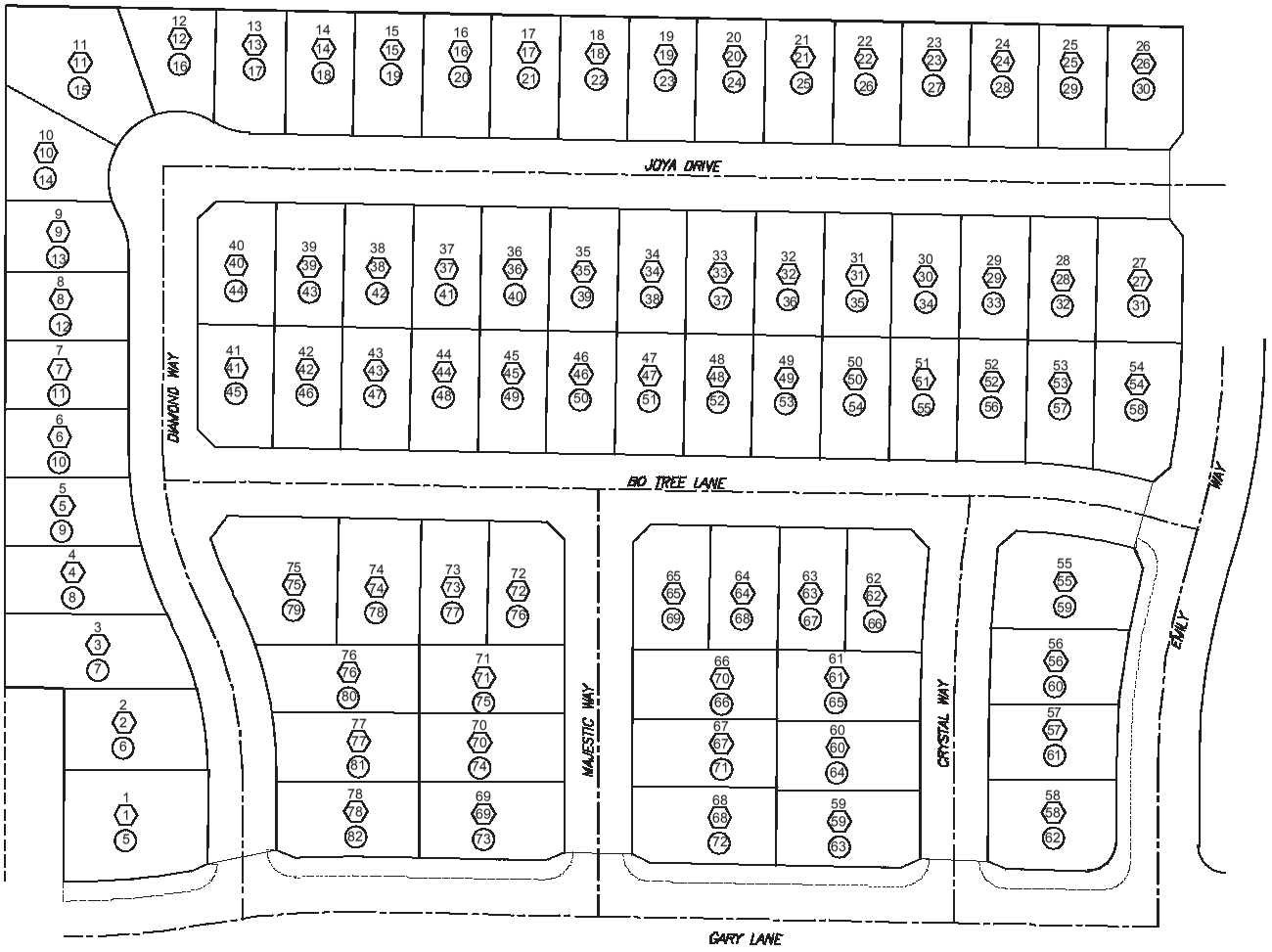
ASSESSMENT DIAGRAM - PAGE 1 OF 2
MADERA LANDSCAPE MAINTENANCE DISTRICT - ZONE 39
CITY OF MADERA, COUNTY OF MADERA, STATE OF CALIFORNIA

CITY OF MADERA
CARMEL HOMES
PHASE III
REV. JULY 2010



ASSESSMENT DIAGRAM – PAGE 2 OF 2
MADERA LANDSCAPE MAINTENANCE DISTRICT – ZONE 39
CITY OF MADERA, COUNTY OF MADERA, STATE OF CALIFORNIA

CITY OF MADERA
VARBELLA ESTATES
PHASE I
REV. FEBRUARY 2018



LEGEND

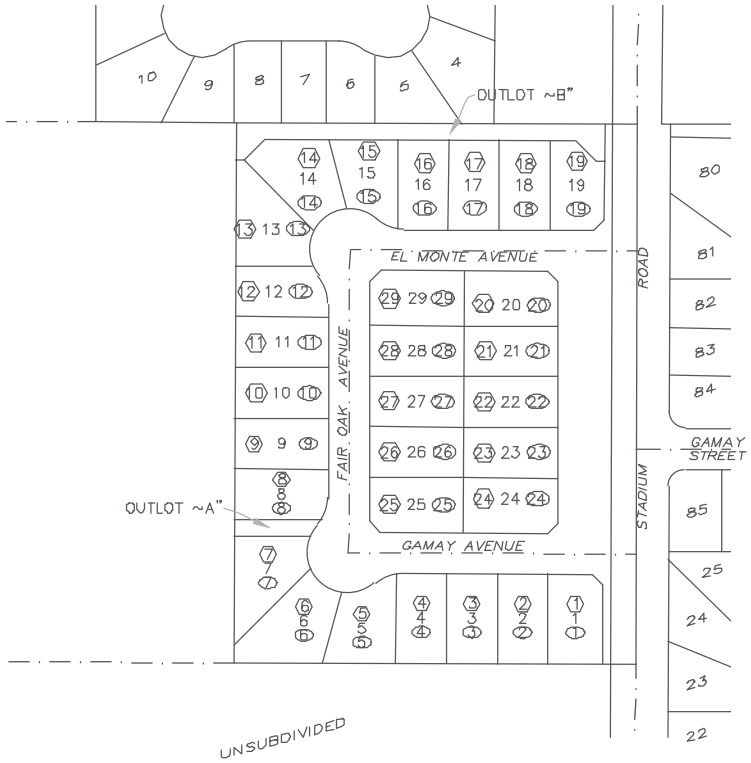
- PARCEL LOT BOUNDARY
- ZONE BOUNDARY
- 1 SUBDIVISION LOT NUMBER
- (1) ASSESSMENT NUMBER
- 1 ASSESSOR'S PARCEL NUMBER
- <1 ASSESSOR'S BLOCK NUMBER

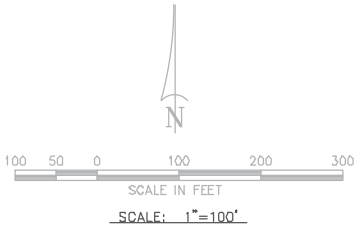
ASSESSMENT DIAGRAM
MADERA LANDSCAPE MAINTENANCE DISTRICT
ZONE 40
CITY OF MADERA, COUNTY OF MADERA, STATE OF CALIFORNIA

CITY OF MADERA

TIERRA VISTA ESTATES

REV. JULY 2010





LEGEND

———	PARCEL LOT BOUNDARY.
———	ZONE BOUNDARY.
1	SUBDIVISION LOT NUMBER.
⟨1⟩	ASSESSMENT NUMBER.
⟨1⟩	ASSESSOR'S PARCEL NUMBER.

POND PLACE ESTATES

ASSESSMENT DIAGRAM

MADERA LANDSCAPE MAINTENANCE DISTRICT
CITY OF MADERA, COUNTY OF MADERA, STATE OF CALIFORNIA
ZONE 41

CITY OF MADERA
POND PLACE ESTATES
REV. JULY 2010

ASSESSMENT DIAGRAM
MADERA LANDSCAPE MAINTENANCE DISTRICT - ZONE 43A (PAGE 1 OF 4)
CITY OF MADERA, COUNTY OF MADERA, STATE OF CALIFORNIA

LEGEND

PARCEL LOT BOUNDARY.

ASSESSOR'S BOUNDARY

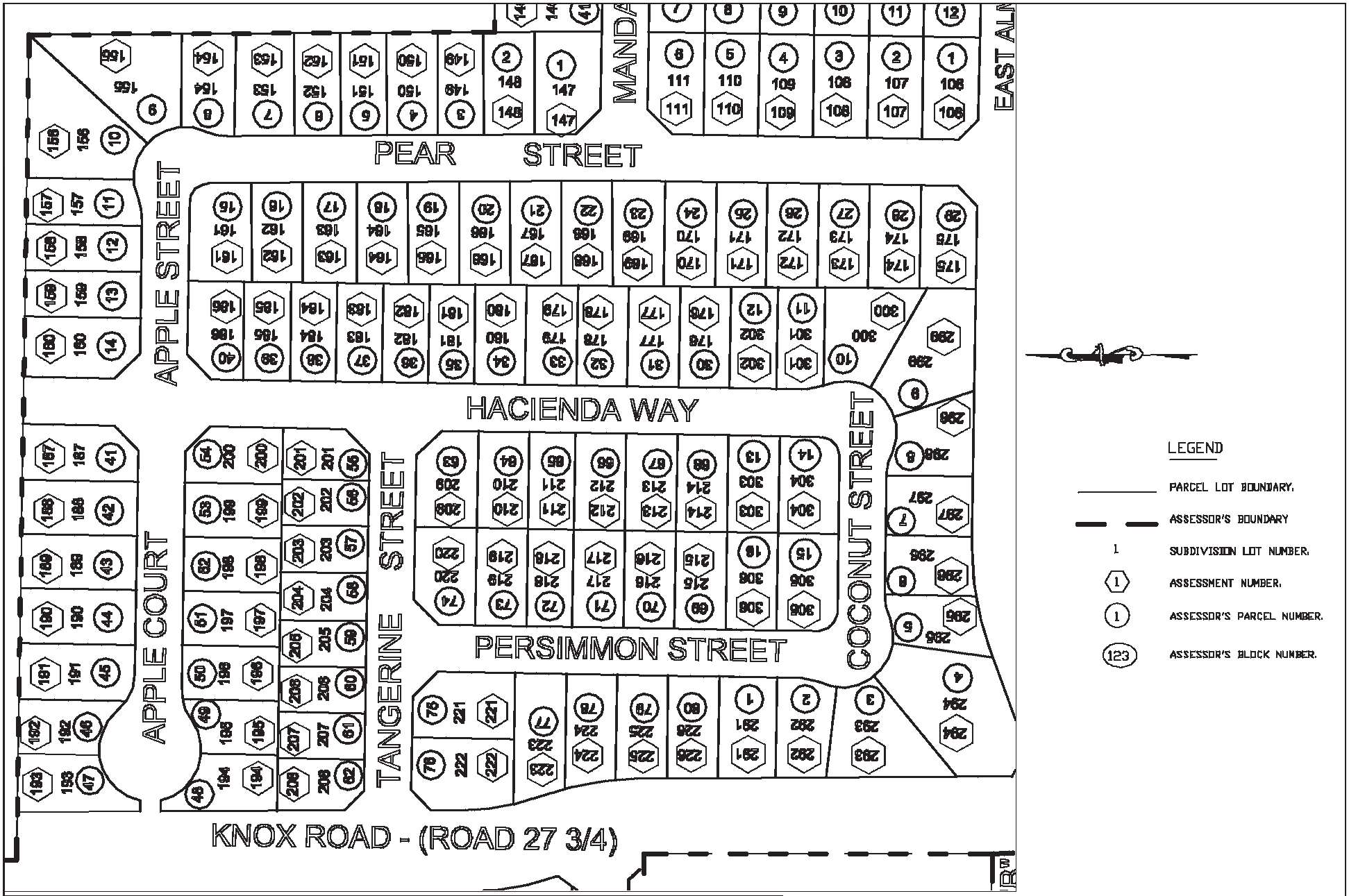
1 SUBDIVISION LOT NUMBER.

(1) ASSESSMENT NUMBER.

(1) ASSESSOR'S PARCEL NUMBER.

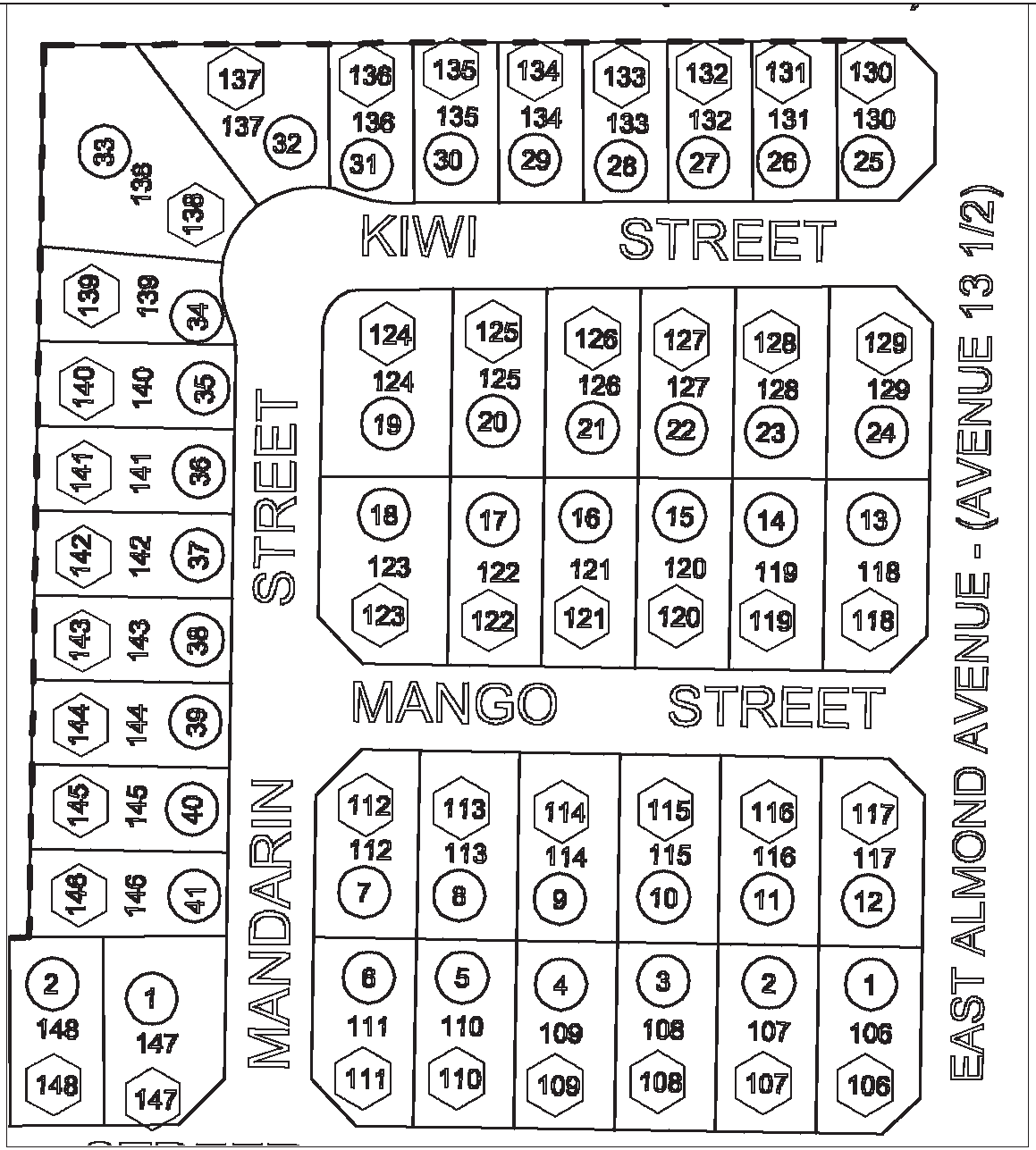
(123) ASSESSOR'S BLOCK NUMBER.

CITY OF MADERA
ORCHARD POINTE
PHASE I&II
REV. JULY 2010



ASSESSMENT DIAGRAM
MADERA LANDSCAPE MAINTENANCE DISTRICT - ZONE 43A (PAGE 2 OF 4)
CITY OF MADERA, COUNTY OF MADERA, STATE OF CALIFORNIA

CITY OF MADERA
ORCHARD POINTE PHASE I&II
REV. JULY 2010



LEGEND

- PARCEL LOT BOUNDARY.
- ASSESSOR'S BOUNDARY
- 1 SUBDIVISION LOT NUMBER.
- (1) ASSESSMENT NUMBER.
- (1) ASSESSOR'S PARCEL NUMBER.
- (123) ASSESSOR'S BLOCK NUMBER.

ASSESSMENT DIAGRAM
MADERA LANDSCAPE MAINTENANCE DISTRICT - ZONE 43A (PAGE 3 OF 4)
CITY OF MADERA, COUNTY OF MADERA, STATE OF CALIFORNIA

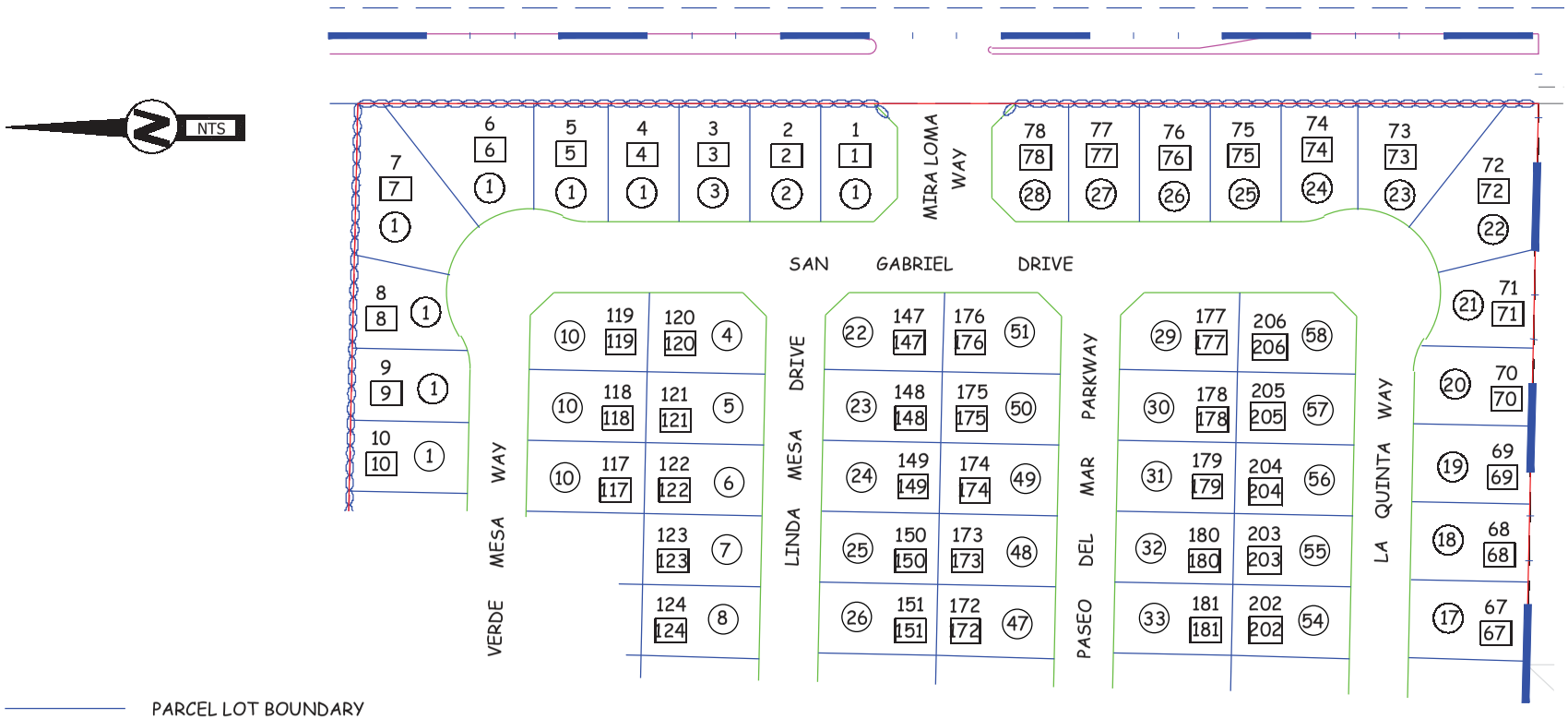
CITY OF MADERA
ORCHARD POINTE PHASE I&II
REV. JULY 2010

LEGEND

- PARCEL LOT BOUNDARY.
- ASSESSOR'S BOUNDARY
- 1 SUBDIVISION LOT NUMBER.
- (1) ASSESSMENT NUMBER.
- (1) ASSESSOR'S PARCEL NUMBER.
- (123) ASSESSOR'S BLOCK NUMBER.

ASSESSMENT DIAGRAM
MADERA LANDSCAPE MAINTENANCE DISTRICT - ZONE 43A (PAGE 4 OF 4)
CITY OF MADERA, COUNTY OF MADERA, STATE OF CALIFORNIA

CITY OF MADERA
ORCHARD POINTE PHASE I&II
REV. JULY 2010



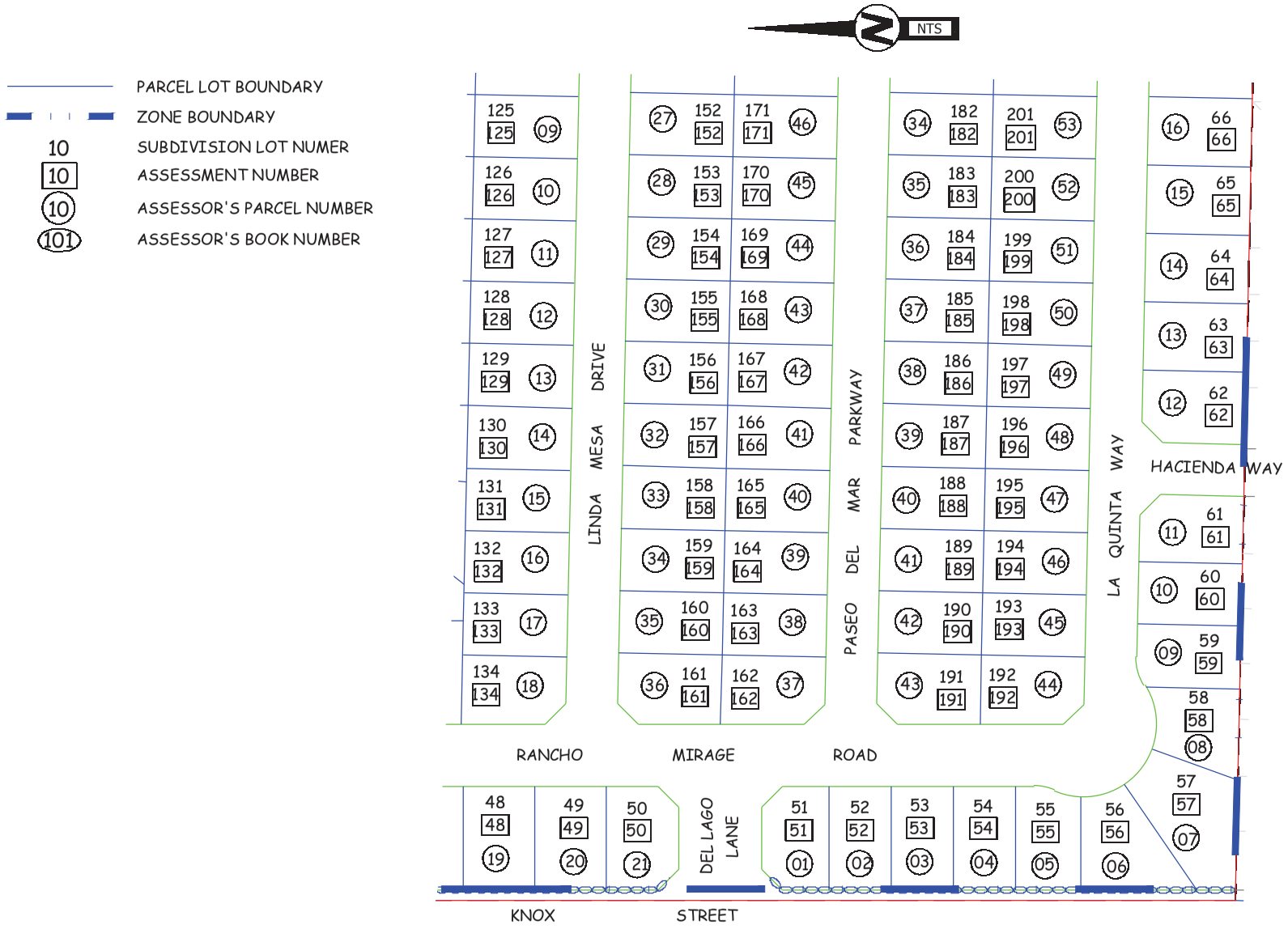
ASSESSMENT DIAGRAM
MADERA LANDSCAPE MAINTENANCE DISTRICT
ZONE 43C (PAGE 1 OF 3)
CITY OF MADERA, COUNTY OF MADERA, STATE OF CALIFORNIA

CITY OF MADERA

LANDSCAPE MAINTENANCE
DISTRICT 43C
EL CORONADO ESTATES

REV. JULY 2010

311



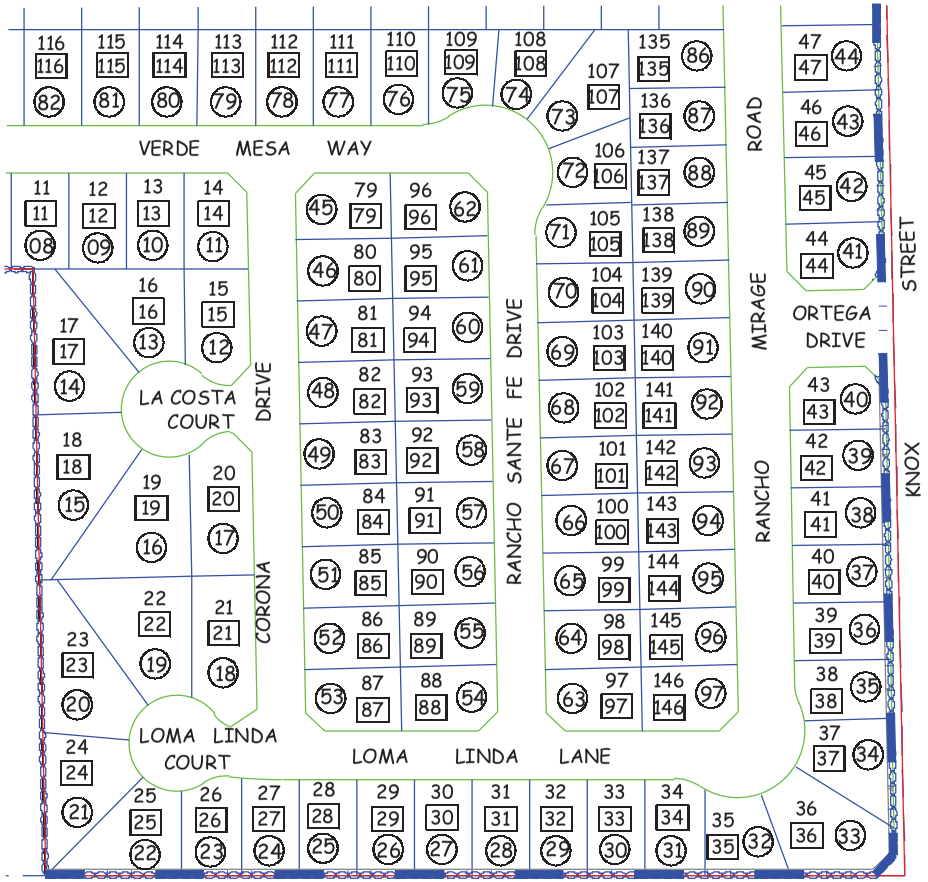
ASSESSMENT DIAGRAM
MADERA LANDSCAPE MAINTENANCE DISTRICT
ZONE 43C (PAGE 2 OF 3)
CITY OF MADERA, COUNTY OF MADERA, STATE OF CALIFORNIA

CITY OF MADERA

LANDSCAPE MAINTENANCE
DISTRICT 43C
EL CORONADO ESTATE

REV. JULY 2010

312



PARCEL LOT BOUNDARY

ZONE BOUNDARY

10 SUBDIVISION LOT NUMER

10 ASSESSMENT NUMBER

10 ASSESSOR'S PARCEL NUMBER

101 ASSESSOR'S BOOK NUMBER

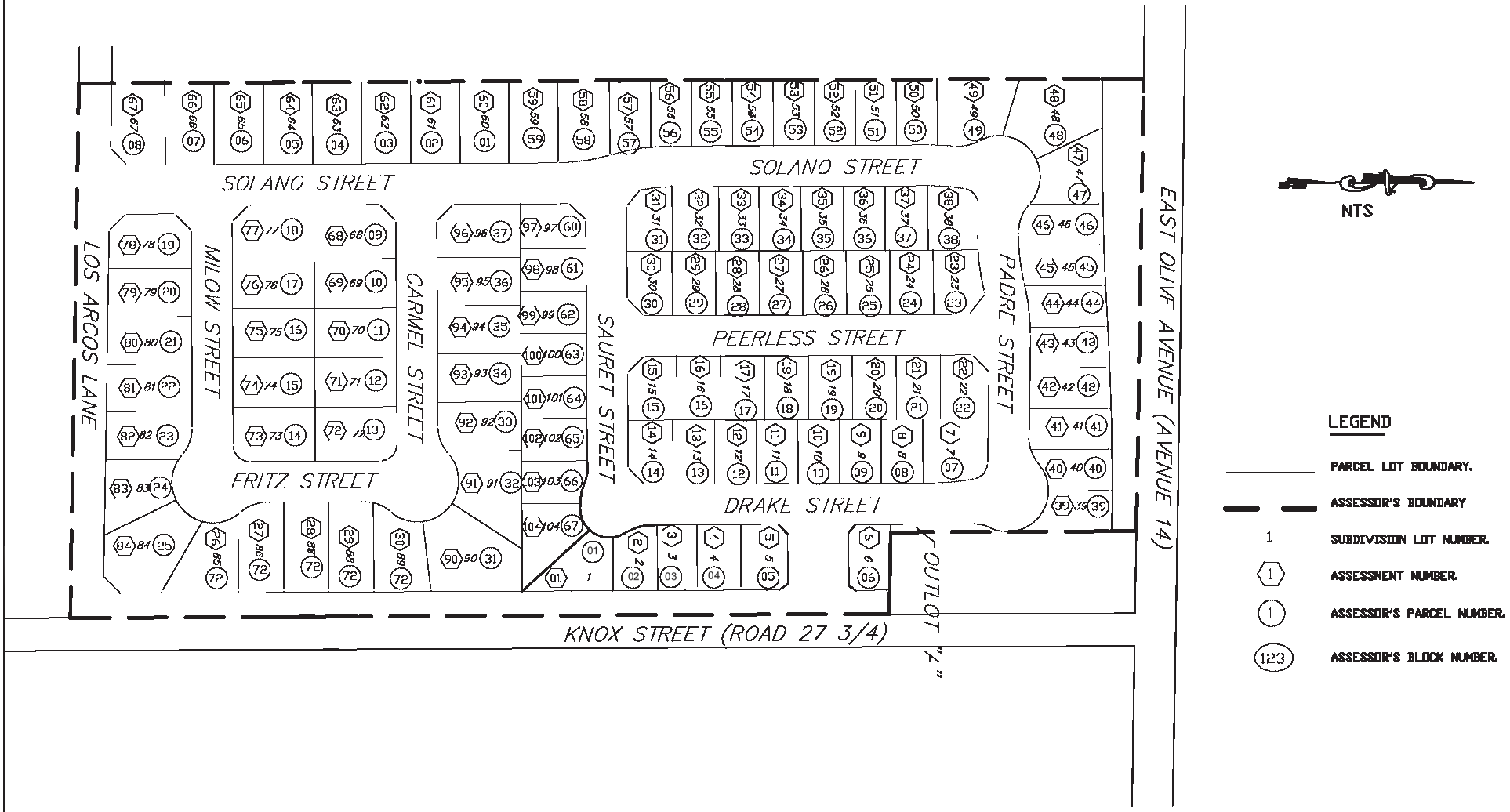
NTS

ASSESSMENT DIAGRAM
MADERA LANDSCAPE MAINTENANCE DISTRICT
ZONE 43C (PAGE 3 OF 3)
CITY OF MADERA, COUNTY OF MADERA, STATE OF CALIFORNIA

CITY OF MADERA

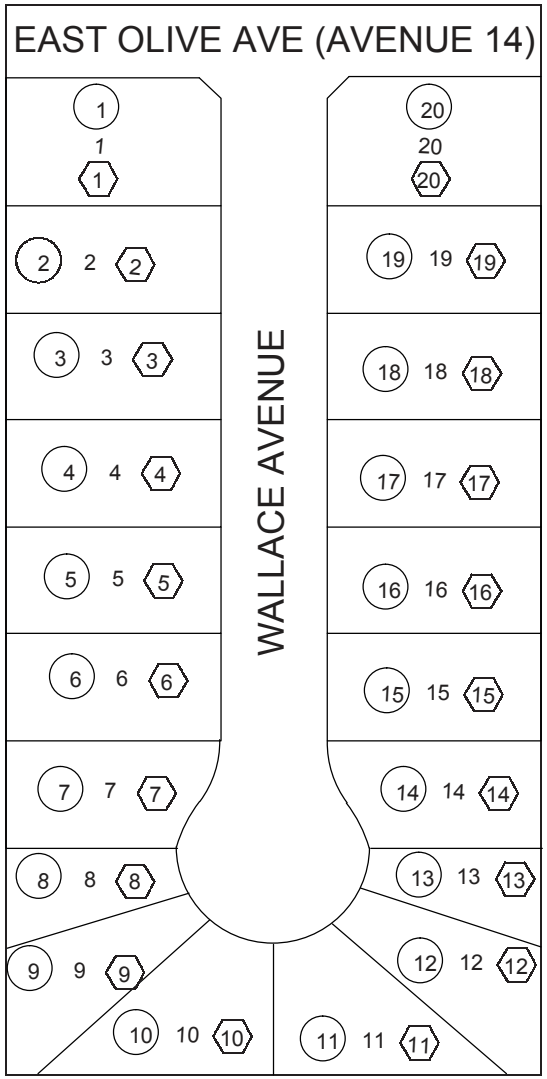
LANDSCAPE MAINTENANCE DISTRICT 43C
EL CORONADO ESTATE

REV. JULY 2010



ASSESSMENT DIAGRAM
MADERA LANDSCAPE MAINTENANCE DISTRICT - ZONE 43D
CITY OF MADERA, COUNTY OF MADERA, STATE OF CALIFORNIA

CITY OF MADERA
ALMOND VILLAGE ESTATES
REV. JULY 2009



LEGEND

PARCEL LOT BOUNDARY.

ASSESSOR'S BOUNDARY

1 SUBDIVISION LOT NUMBER.

(1) ASSESSMENT NUMBER.

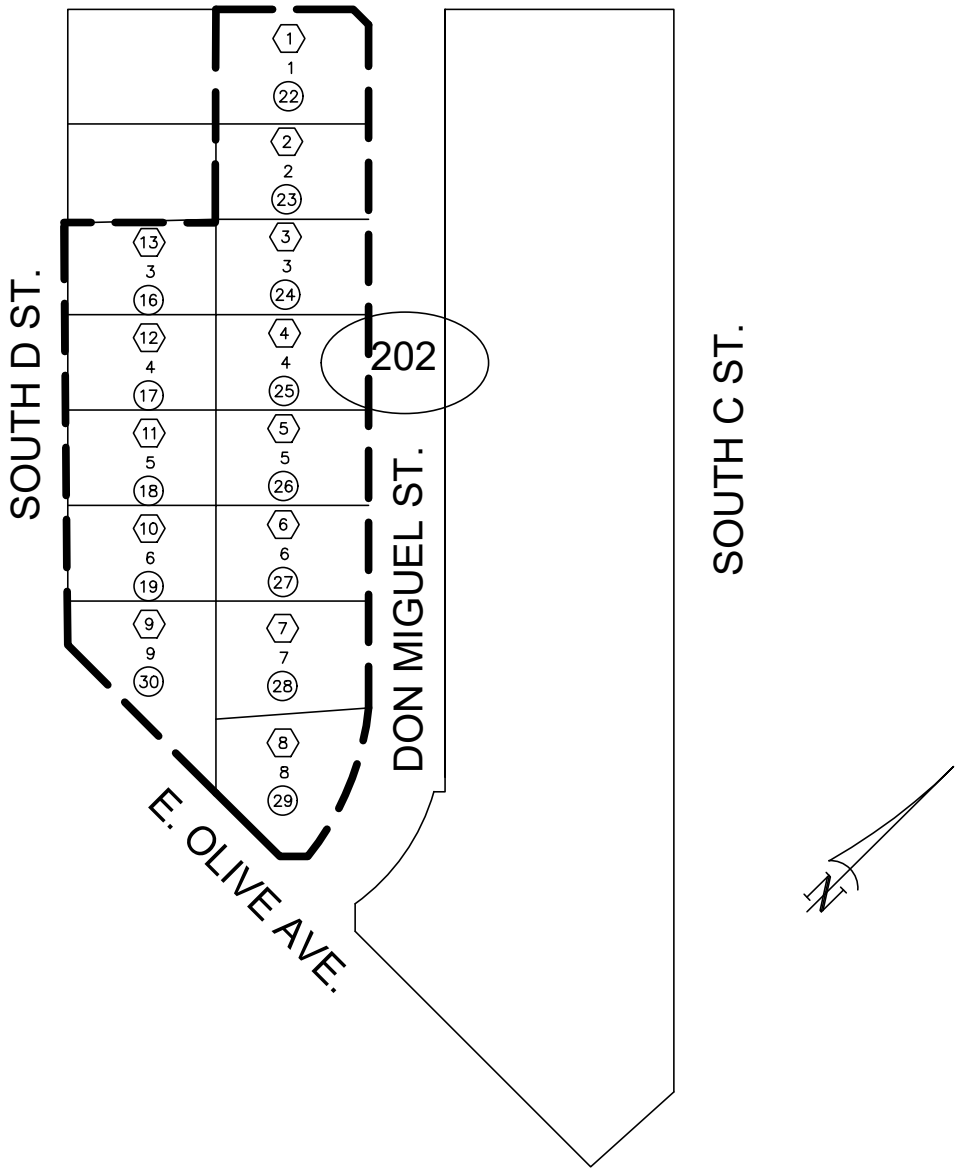
(1) ASSESSOR'S PARCEL NUMBER.

(123) ASSESSOR'S BLOCK NUMBER.

ASSESSMENT DIAGRAM
MADERA LANDSCAPE MAINTENANCE DISTRICT - ZONE 43E
CITY OF MADERA, COUNTY OF MADERA, STATE OF CALIFORNIA

CITY OF MADERA
TAYLOR ESTATES
REV. JULY 2010

315



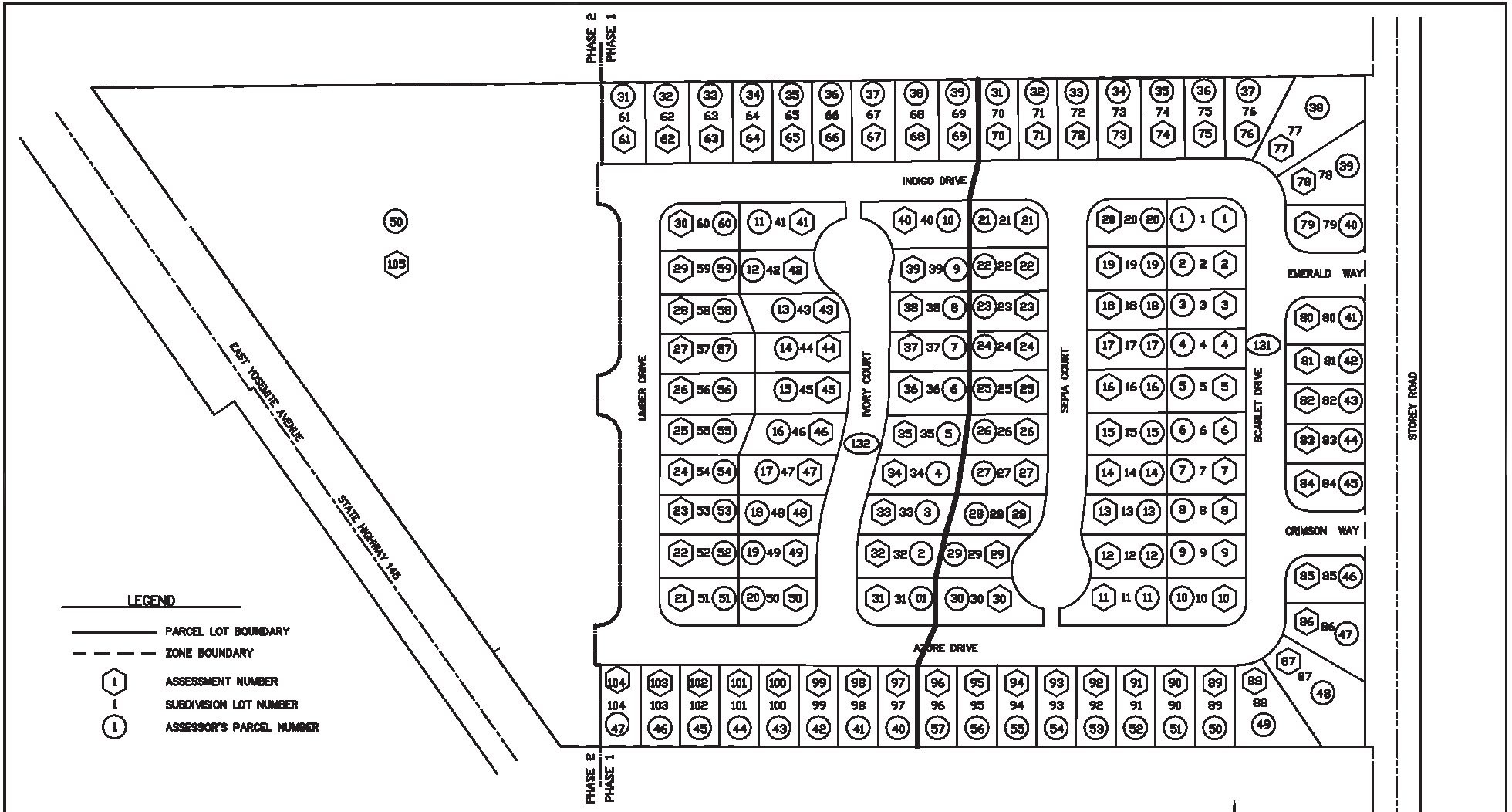
LEGEND

———	PARCEL LOT BOUNDARY
— — —	ZONE BOUNDARY
1	SUBDIVISION LOT NUMBER
⬡1	ASSESSMENT NUMBER
(1)	ASSESSOR'S PARCEL NUMBER
(###)	ASSESSOR'S BLOCK NUMBER

ASSESSMENT DIAGRAM
MADERA LANDSCAPE MAINTENANCE DISTRICT - ZONE 44
CITY OF MADERA, COUNTY OF MADERA, STATE OF CALIFORNIA

CITY OF MADERA
SIERRA VISTA ESTATES
REV. FEB. 2019

316



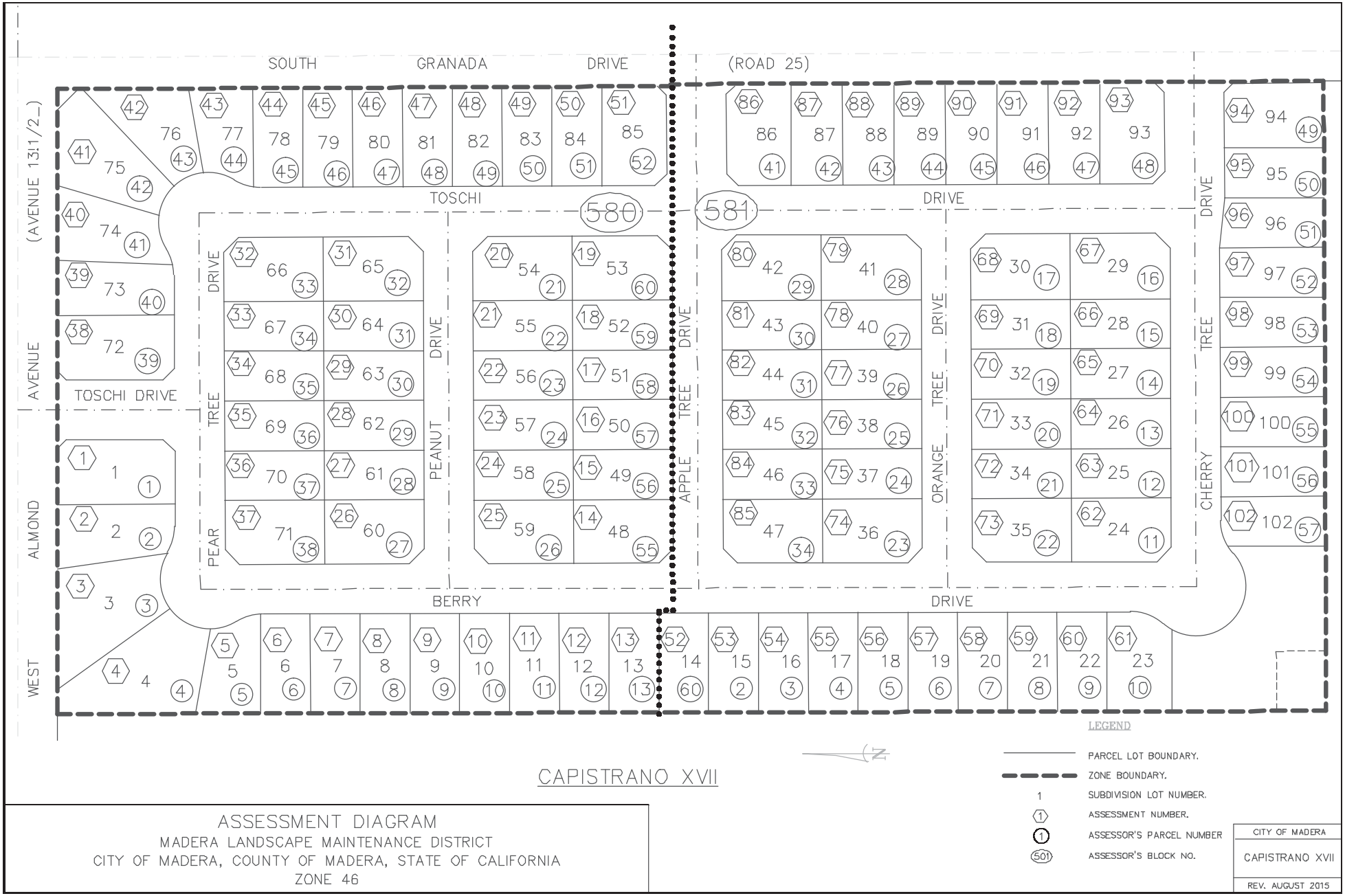
317

ASSESSMENT DIAGRAM
MADERA LANDSCAPE MAINTENANCE DISTRICT
ZONE 45A
CITY OF MADERA, COUNTY OF MADERA, STATE OF CALIFORNIA

CITY OF MADERA

SIENNA ESTATES
PHASE 1 & 2

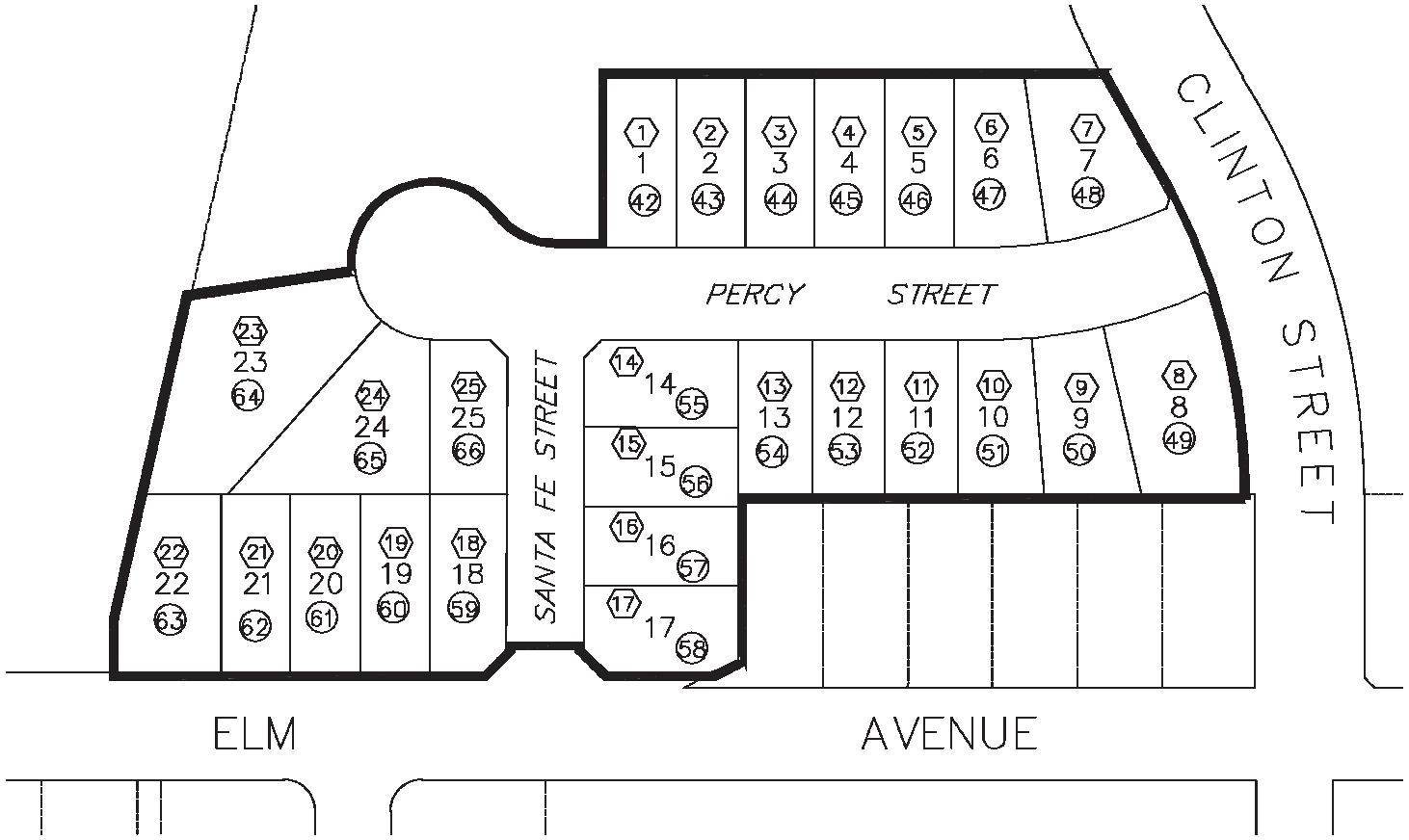
REV. JULY 2010

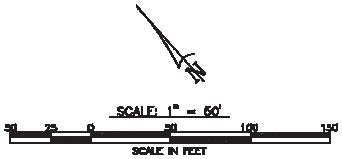


CAPISTRANO XVII

ASSESSMENT DIAGRAM

MADERA LANDSCAPE MAINTENANCE DISTRICT
CITY OF MADERA, COUNTY OF MADERA, STATE OF CALIFORNIA
ZONE 46





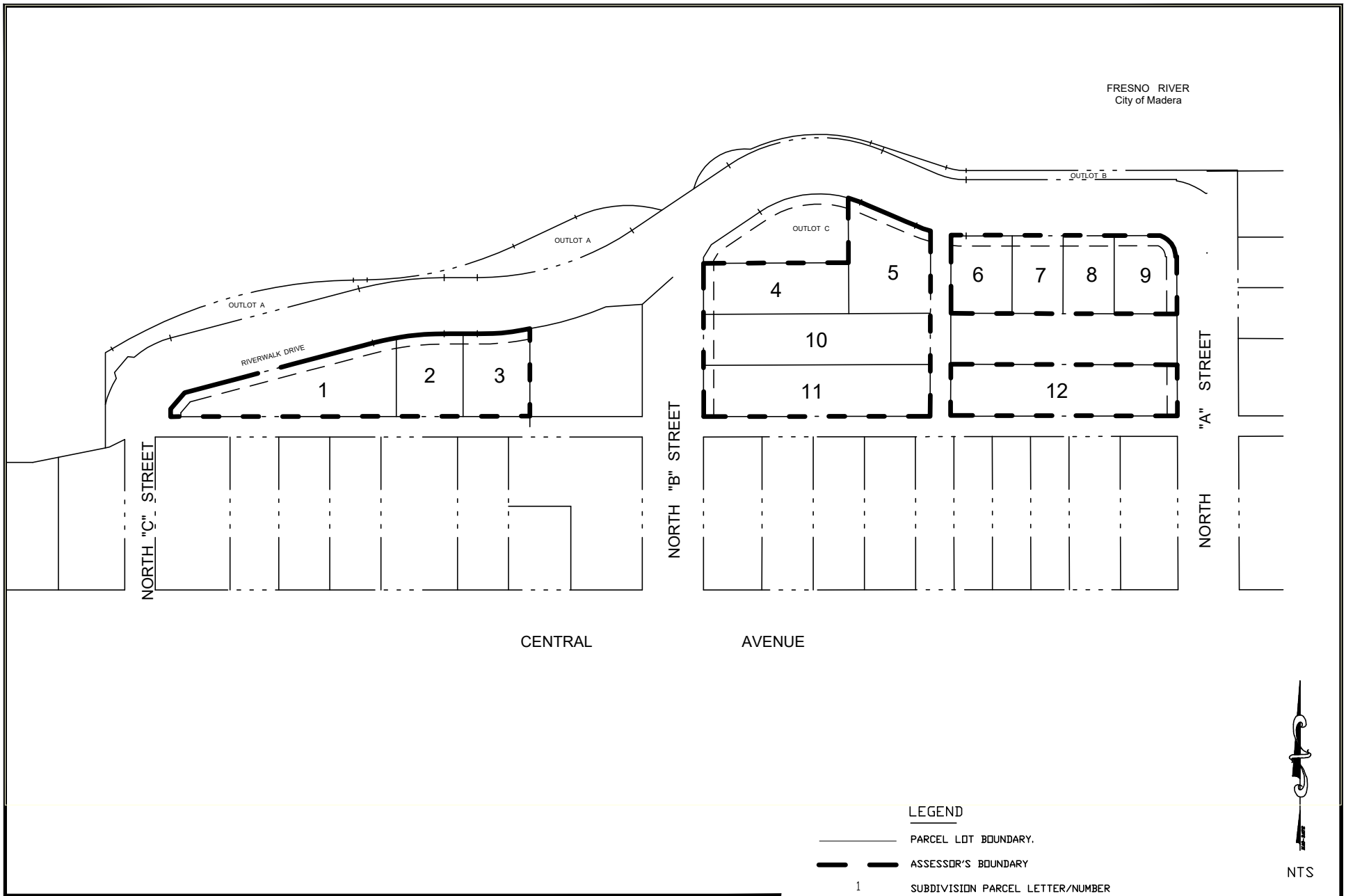
LEGEND

- PARCEL LOT BOUNDARY.
- ZONE BOUNDARY.
- 1 SUBDIVISION LOT NUMBER.
- (1) ASSESSMENT NUMBER.
- ③ ASSESSOR'S PARCEL NUMBER
- (501) ASSESSOR'S BLOCK NO.

SUGAR PINE VILLAGE

ASSESSMENT DIAGRAM
MADERA LANDSCAPE MAINTENANCE DISTRICT
CITY OF MADERA, COUNTY OF MADERA, STATE OF CALIFORNIA
ZONE 50

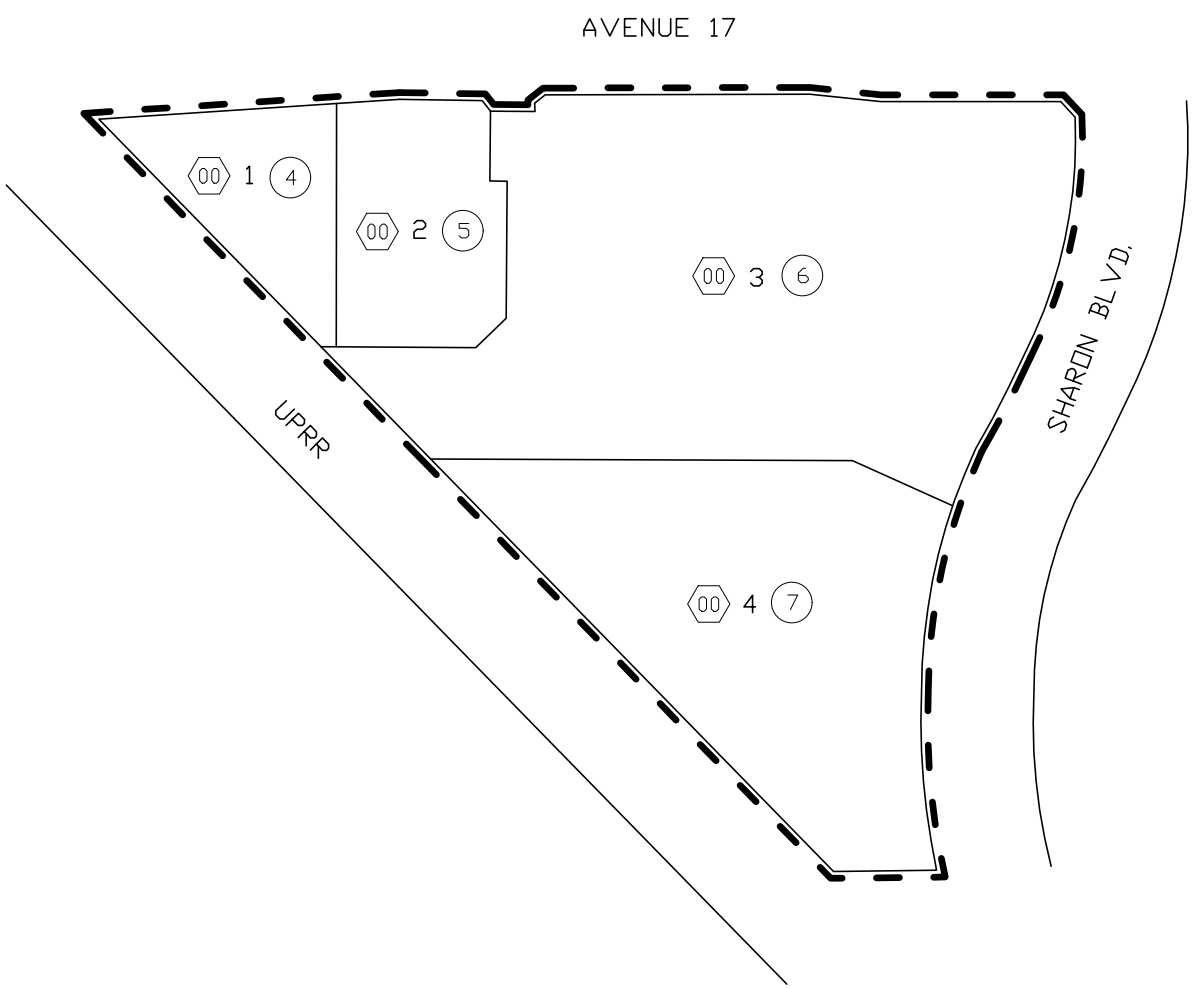
CITY OF MADERA
SUGAR PINE VILLAGE
JANUARY 2008



ASSESSMENT DIAGRAM
INCLUSION OF RIVERWALK SUBDIVISION NO 17-S-03
INTO MADERA LANDSCAPE MAINTENANCE DISTRICT - ZONE 51
CITY OF MADERA, COUNTY OF MADERA, STATE OF CALIFORNIA

CITY OF MADERA
RIVERWALK
SUBDIVISION
NO. 17–S–03
REV. APR. 2019

320



LEGEND

PARCEL LOT BOUNDARY.

ASSESSOR'S BOUNDARY

1 SUBDIVISION PARCEL LETTER/NUMBER

(1) ASSESSMENT NUMBER

(1) APN NUMBER.

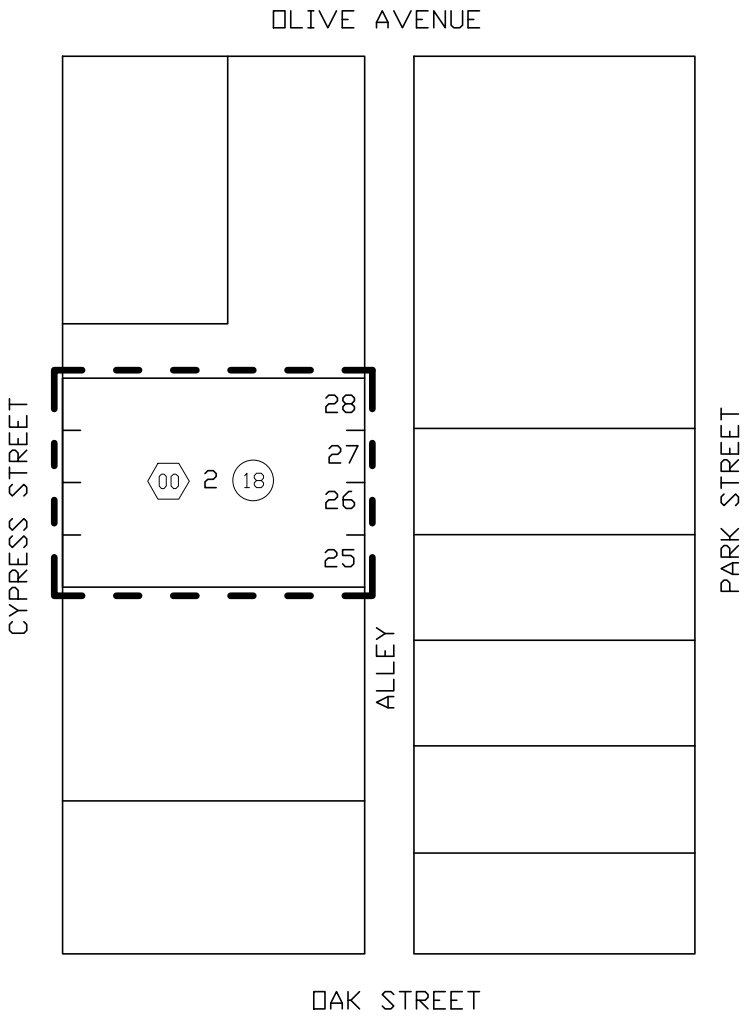
NTS

ASSESSMENT DIAGRAM
INCLUSION OF LOVE'S TRAVEL STOP
INTO MADERA LANDSCAPE MAINTENANCE DISTRICT - ZONE 51
CITY OF MADERA, COUNTY OF MADERA, STATE OF CALIFORNIA

CITY OF MADERA

LOVE'S
TRAVEL STOP

REV. MAY 2019



LEGEND

PARCEL LOT BOUNDARY.

ASSESSOR'S BOUNDARY

1 SUBDIVISION PARCEL LETTER/NUMBER

1 ASSESSMENT NUMBER

1 APN NUMBER.

NTS

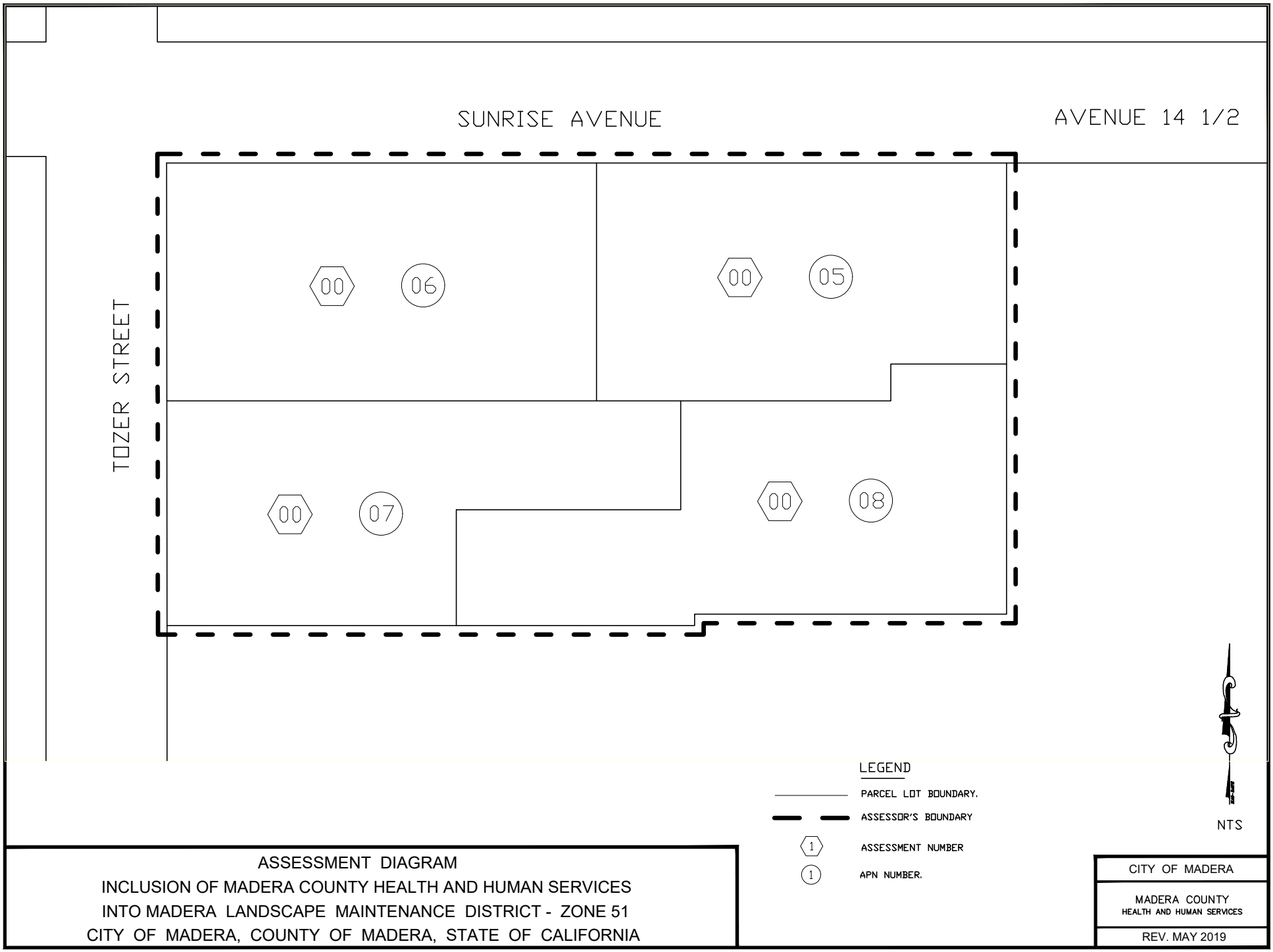
ASSESSMENT DIAGRAM
INCLUSION OF "THE TINT SHOP", 107 CYPRESS
INTO MADERA LANDSCAPE MAINTENANCE DISTRICT - ZONE 51
CITY OF MADERA, COUNTY OF MADERA, STATE OF CALIFORNIA

CITY OF MADERA

THE TINT SHOP

REV. MAY 2019

322



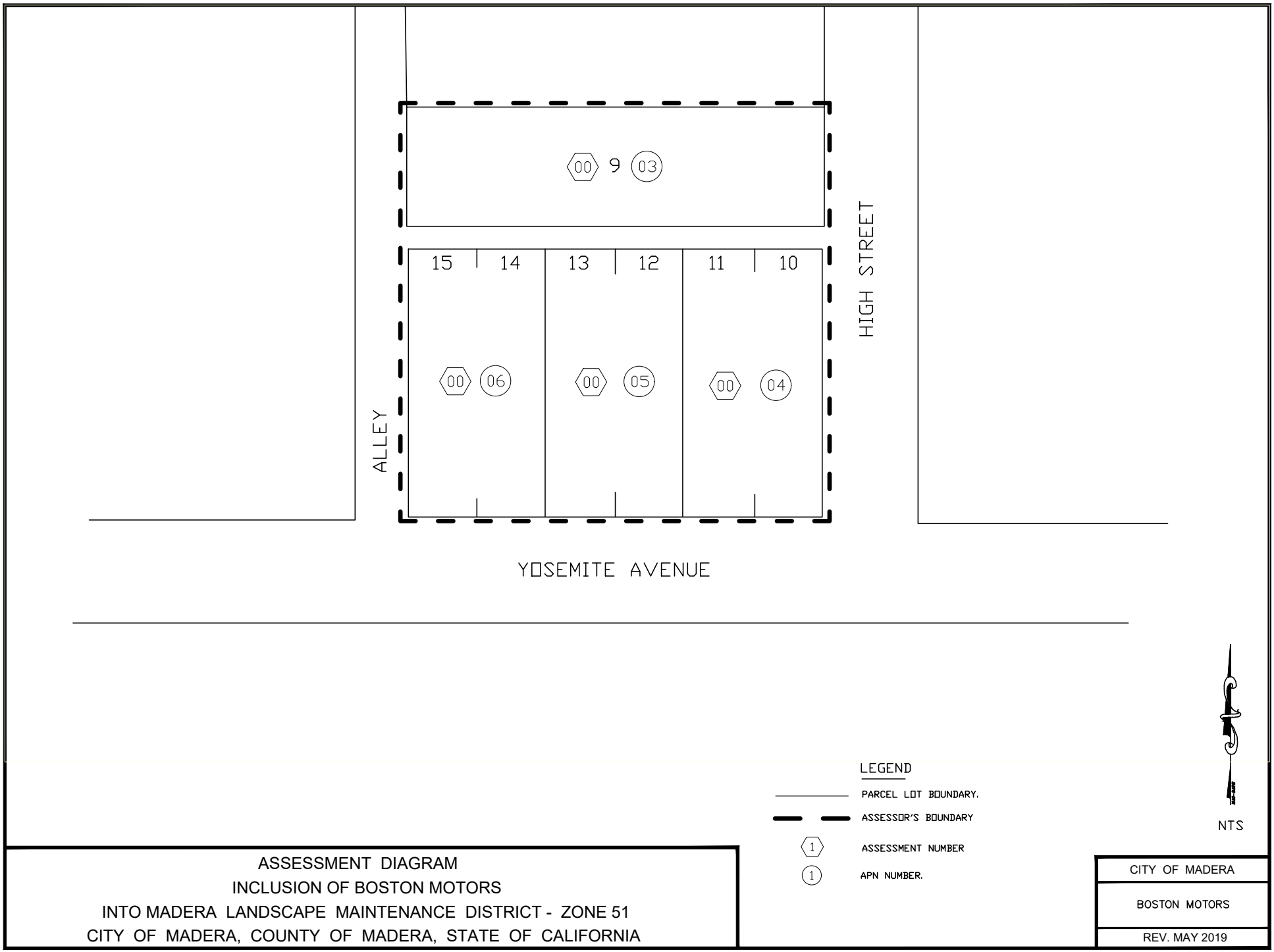
323

ASSESSMENT DIAGRAM
INCLUSION OF MADERA COUNTY HEALTH AND HUMAN SERVICES
INTO MADERA LANDSCAPE MAINTENANCE DISTRICT - ZONE 51
CITY OF MADERA, COUNTY OF MADERA, STATE OF CALIFORNIA

CITY OF MADERA

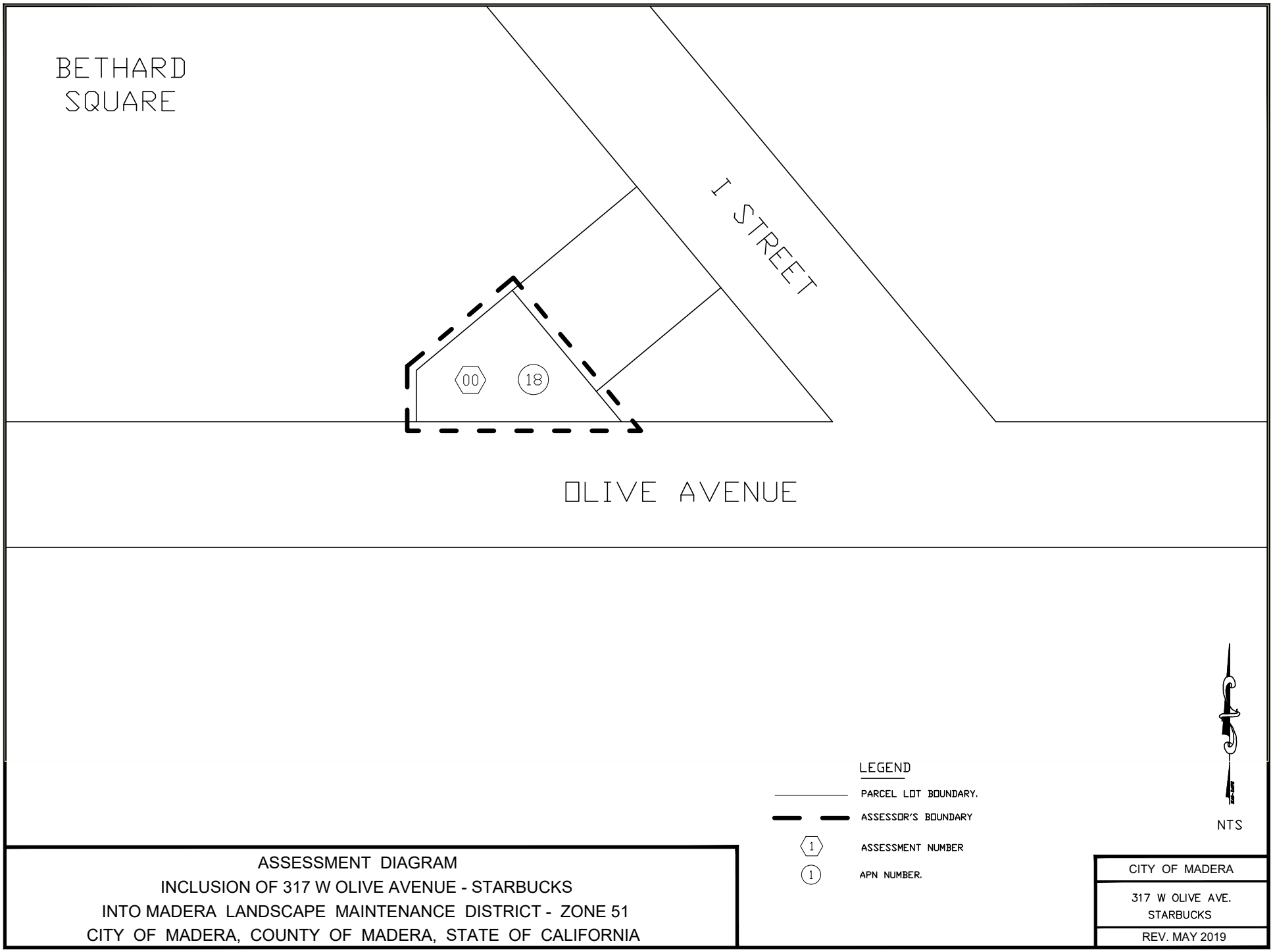
MADERA COUNTY
HEALTH AND HUMAN SERVICES

REV. MAY 2019



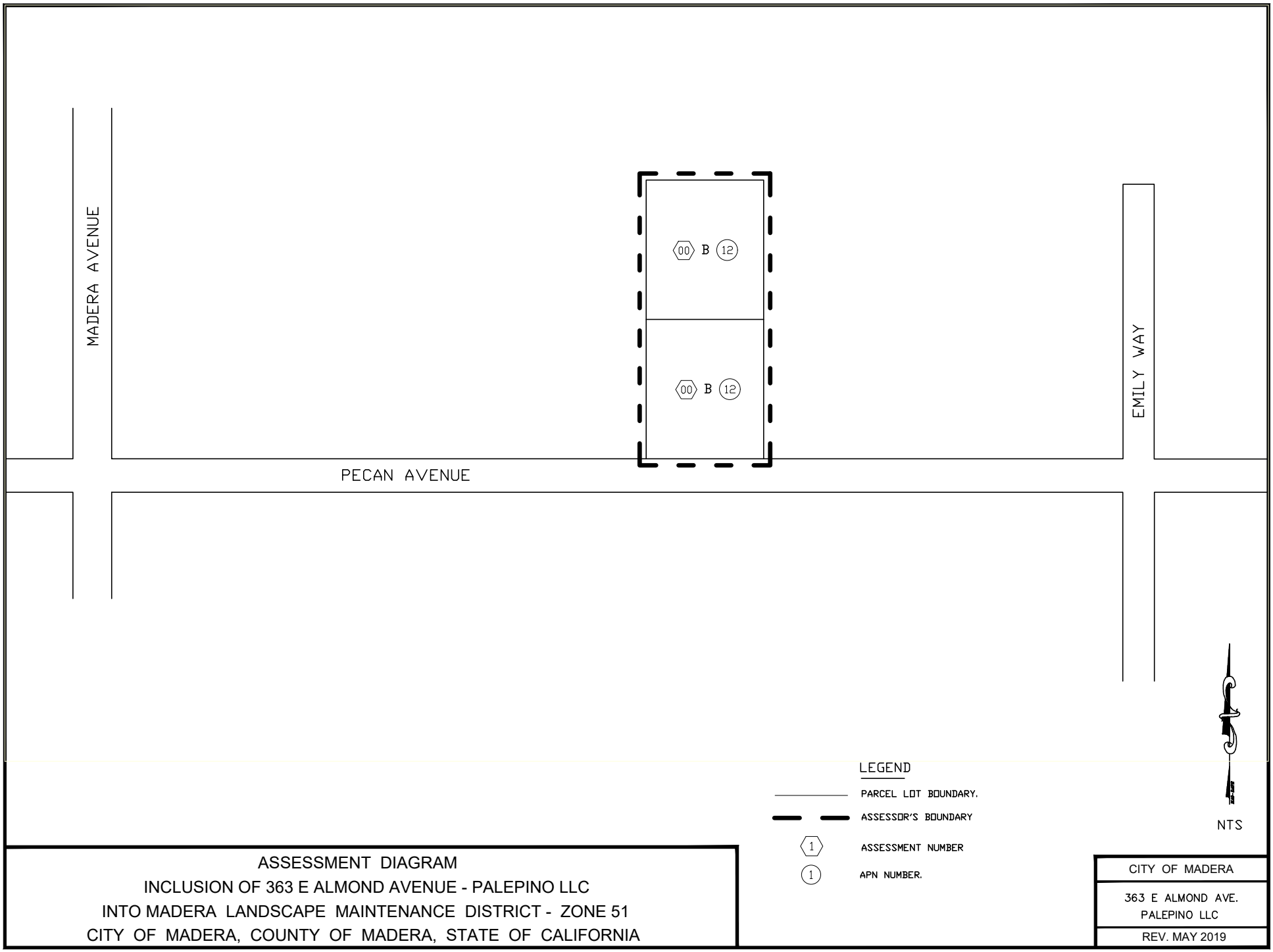
ASSESSMENT DIAGRAM
INCLUSION OF BOSTON MOTORS
INTO MADERA LANDSCAPE MAINTENANCE DISTRICT - ZONE 51
CITY OF MADERA, COUNTY OF MADERA, STATE OF CALIFORNIA

CITY OF MADERA
BOSTON MOTORS
REV. MAY 2019



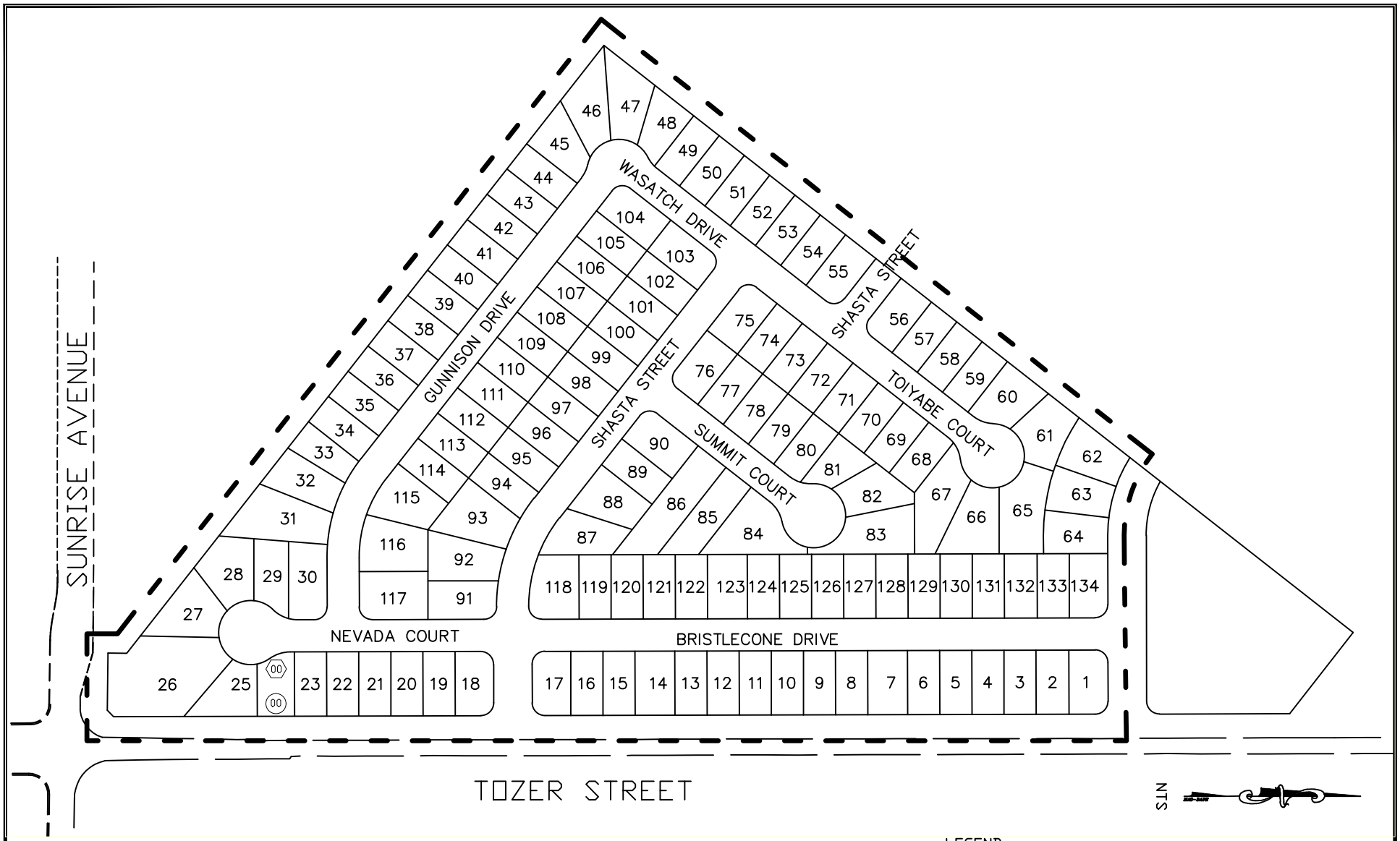
ASSESSMENT DIAGRAM
INCLUSION OF 317 W OLIVE AVENUE - STARBUCKS
INTO MADERA LANDSCAPE MAINTENANCE DISTRICT - ZONE 51
CITY OF MADERA, COUNTY OF MADERA, STATE OF CALIFORNIA

CITY OF MADERA
317 W OLIVE AVE. STARBUCKS
REV. MAY 2019



ASSESSMENT DIAGRAM
INCLUSION OF 363 E ALMOND AVENUE - PALEPINO LLC
INTO MADERA LANDSCAPE MAINTENANCE DISTRICT - ZONE 51
CITY OF MADERA, COUNTY OF MADERA, STATE OF CALIFORNIA

CITY OF MADERA
363 E ALMOND AVE.
PALEPINO LLC
REV. MAY 2019



LEGEND

PARCEL LOT BOUNDARY.

ASSESSOR'S BOUNDARY

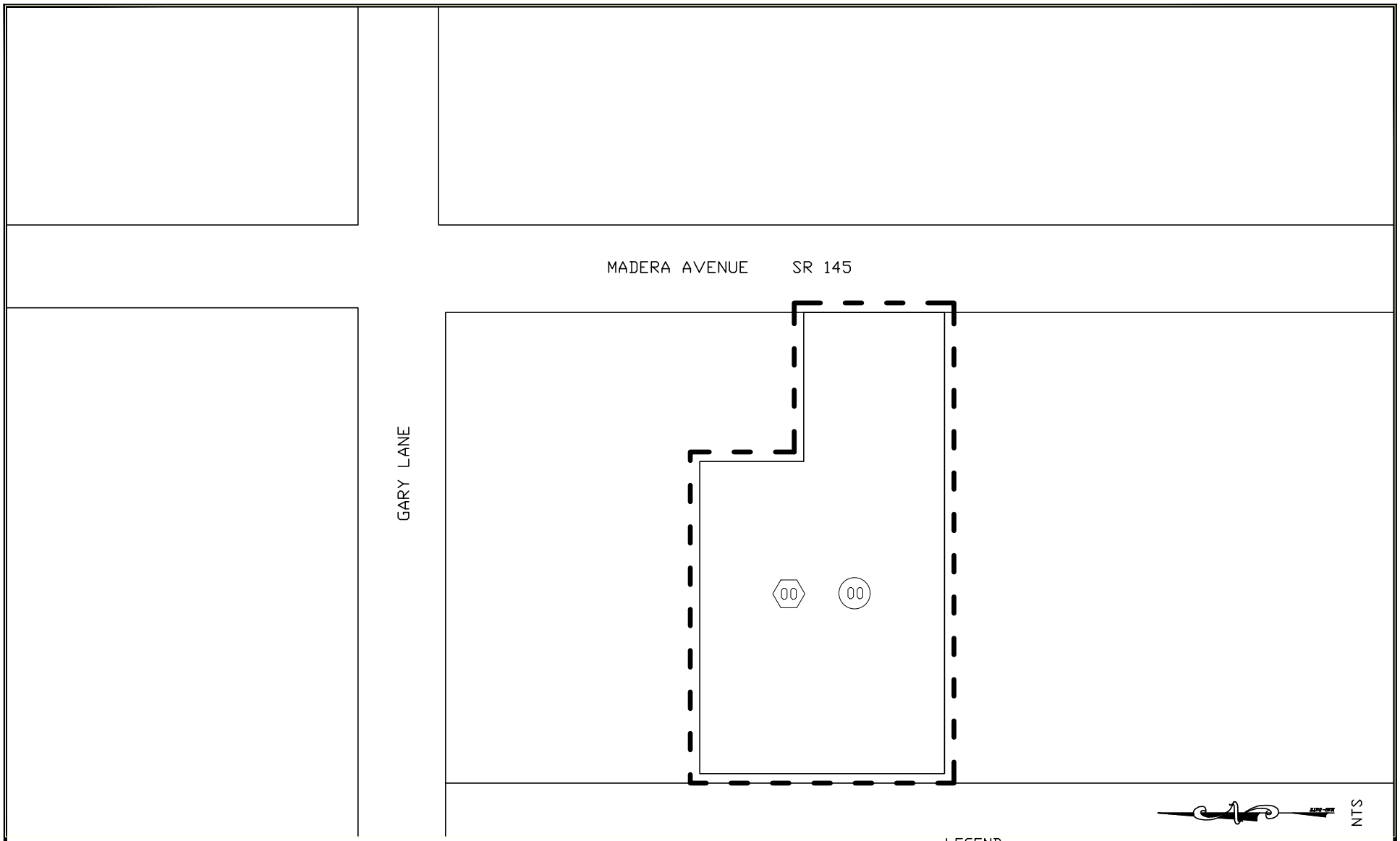
(1) ASSESSMENT NUMBER

(1) APN NUMBER.

1 SUBDIVISION PARCEL LETTER/NUMBER

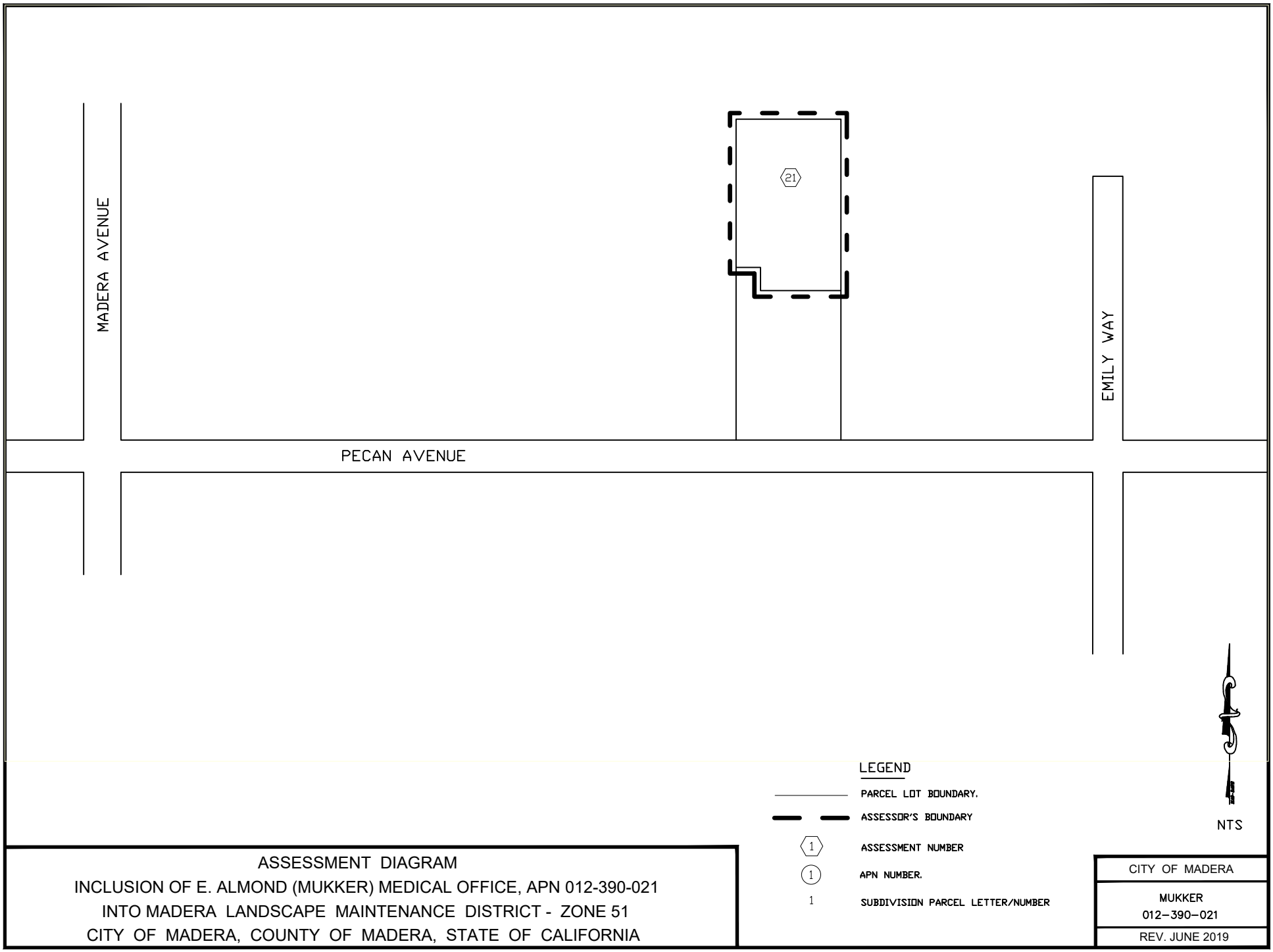
ASSESSMENT DIAGRAM
INCLUSION OF CROWN TOZER SUBDIVISION 19-S-03
INTO MADERA LANDSCAPE MAINTENANCE DISTRICT - ZONE 51
CITY OF MADERA, COUNTY OF MADERA, STATE OF CALIFORNIA

CITY OF MADERA
SUBDIVISION 19–S–03
REV. JUNE 2019



ASSESSMENT DIAGRAM
INCLUSION OF BURGER KING, 1230 MADERA AVENUE
INTO MADERA LANDSCAPE MAINTENANCE DISTRICT - ZONE 51
CITY OF MADERA, COUNTY OF MADERA, STATE OF CALIFORNIA

CITY OF MADERA
BURGER KING 1230 MADERA AVENUE
REV. MAY 2019

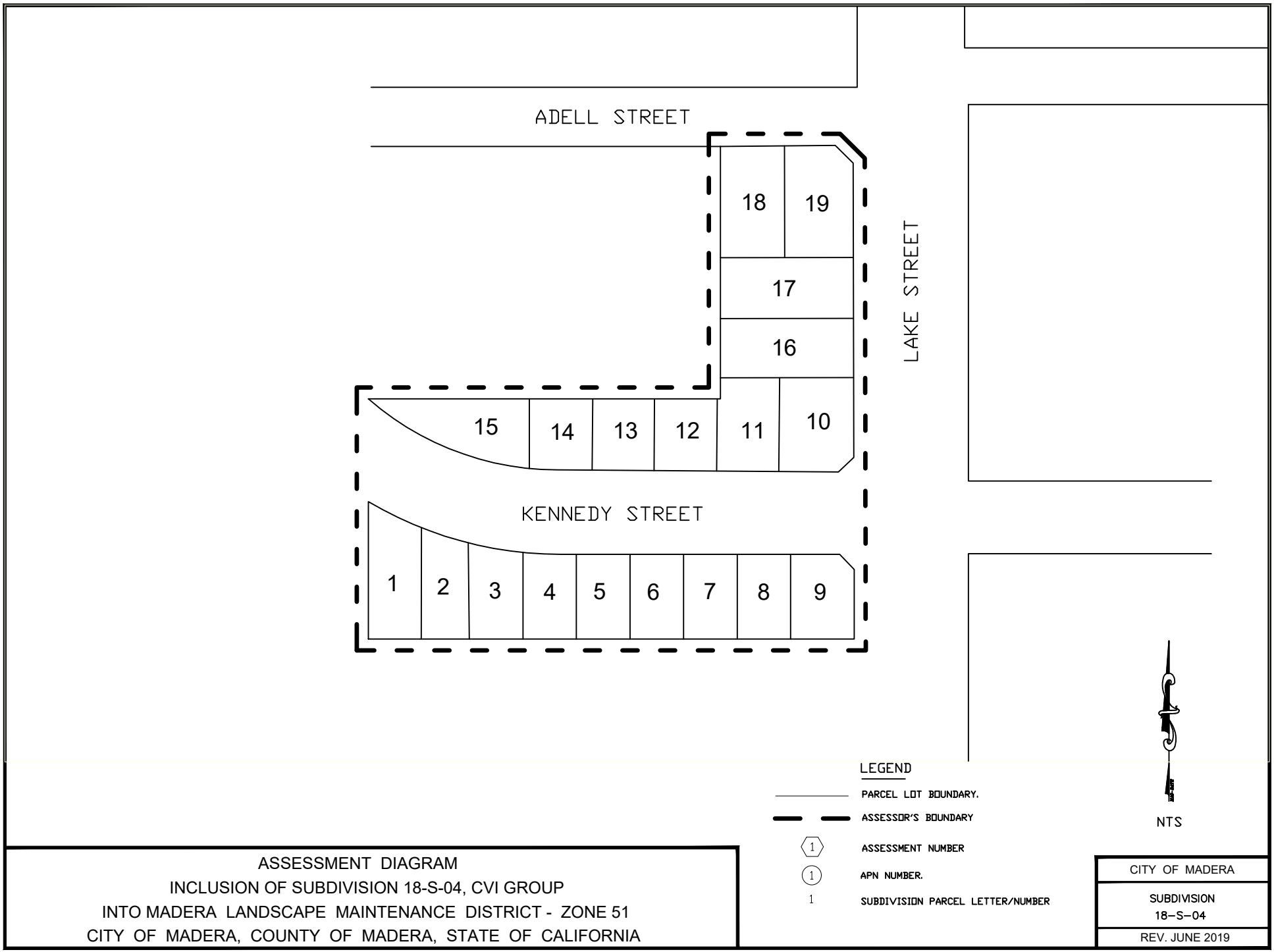


ASSESSMENT DIAGRAM
INCLUSION OF E. ALMOND (MUKKER) MEDICAL OFFICE, APN 012-390-021
INTO MADERA LANDSCAPE MAINTENANCE DISTRICT - ZONE 51
CITY OF MADERA, COUNTY OF MADERA, STATE OF CALIFORNIA

CITY OF MADERA

MUKKER
012–390–021

REV. JUNE 2019



ASSESSMENT DIAGRAM
INCLUSION OF SUBDIVISION 18-S-04, CVI GROUP
INTO MADERA LANDSCAPE MAINTENANCE DISTRICT - ZONE 51
CITY OF MADERA, COUNTY OF MADERA, STATE OF CALIFORNIA

CITY OF MADERA
SUBDIVISION 18–S–04
REV. JUNE 2019

REPORT TO CITY COUNCIL

RETURN TO AGENDA

Approved by:

Department Director

City Manager

Council Meeting of: July 03, 2019

Agenda Number: C-3

SUBJECT:

Public Hearing and Consideration of a Resolution Adopting the City of Madera Budget and Capital Improvement Program for Fiscal Year 2019/2020

RECOMMENDATION:

Staff recommends that the City Council (Council) conduct a public hearing and adopt the Resolution approving the budget for Fiscal Year (FY) 2019/2020, including the Five-Year Capital Improvement Program (CIP).

DISCUSSION:

Attached for Council consideration is the Preliminary FY 2019/2020 Budget and CIP. Council may recall that as part of the City's budget process, staff conducted several workshops pertaining to the City's Budget. More specifically, Council held workshops on:

- April 4, 2019 to discuss the Draft CIP for FY 2019/2020 to FY 2023/2024
- May 29, 2019 to discuss the General and Enterprise Funds
- June 12, 2019 to discuss the Special Revenue and Internal Service Funds
- June 26,2019 to present the Preliminary City of Madera Budget

The workshops were intended to provide Council and the community with a preliminary overview of the different types of funds, revenue sources, and expenditures that collectively comprise the City's Budget.

In addition, prior to the three workshops, the City retained Bill Statler to help identify areas for improving the budget process. As part of Mr. Statler's review, he recommended that the City separate capital projects from the General Fund and that staff should revisit its methodology for budgeting vacant positions. Mr. Statler presented his findings to the Council on April 17, 2019.

In preparation of the proposed budget, staff incorporated comments received from the workshops and Mr. Statler.

SUMMARY OF PROPOSED BUDGET:

Staff is proposing a balanced operating budget for FY 2019/2020, where projected operational revenues will pay for projected operational expenses. Operational costs are the day-to-day expenses incurred as a normal cost of doing business (e.g. salaries, benefits, utilities, supplies, equipment, contractual services, and similar costs). The following is a summary of the budget.

GENERAL FUND & MEASURE K

General Fund:

The General Fund is comprised of various funding sources. In short, more than 170 revenue line items contribute to the General Fund. The following 11 major revenue sources account for nearly 77 percent of the General Fund:

- Sales & Use Taxes
- Engineering Fees
- Building Permits
- Cable Utility Franchise Tax
- Property Tax
- Interfund Charges
- Transient Occupancy Tax
- Grants
- Secured Property Tax
- Police Fees
- Business License Tax

Measure K:

Measure K is a Sales Tax adopted by the residents of Madera to support Public Safety. The revenue generated by this ½ cent sales tax is split equally between the Police and Fire Departments. Measure K revenue is used for both operations and capital improvements.

The following table identifies the proposed General Fund operating budget and Measure K.

Table 1: *General Fund & Measure K for FY19/20 (Operating)*		
Description	*Projected Revenue*	*Proposed Expenditures*
General Fund	$31,602,253	$31,415,757
Measure K	$4,935,621	$3,341,267

ENTERPRISE FUNDS

Enterprise funds are municipal services that are funded through fees charged partly or wholly to cover the costs of the services provided. Enterprise activities are roughly analogous to a private sector business, however are not run for profit. The fees collected must be used on operating and/or capital expenditures directly related to the enterprise for which they were collected, such as water, sewer, or street sweeping. Table 2 provides a summary of the funds.

Table 2: *Enterprise Funds for FY 19/20 (Operating & Capital)*		
Description	*Projected Revenue*	*Proposed Expenditures*
Water Fund	$12,537,026	$14,590,553
Sewer Fund	$10,913,951	$9,671,082
Airport Fund	$776,130	$769,544
Golf Course[(1)]	$394,151	$394,151
Transit (DAR)[(2)]	$1,228,668	$1,205,402
Transit (fixed)[(3)]	$1,901,589	$1,284,163
Drainage	$841,150	$876,718
Solid Waste	$5,853,113	$6,811,461
Total:	**$34,445,778**	**35,603,074**

[(1)] Includes a General Fund transfer in of $296,851

[(2)] DAR: Dial-A-Ride

[(3)] Fixed: A fixed bus route is a bus that travels on a designated route

OVERALL BUDGET

Overall, the City's projected budget for FY 2019/2020 is roughly $88 million, with projected revenues at approximately $90 million. This includes the General Fund, Measure K, Enterprise Funds, Special Revenue Funds, and Internal Service Funds. The difference between projected revenue and proposed expenditures may be attributed to Capital Improvement projects in the Enterprise Fund that often overlap several fiscal years given their magnitude (e.g. the water storage facility). As a result, it is often necessary to save funds over numerous fiscal years, whereas they may be expended in a single year.

KEY ASSUMPTIONS

While staff is proposing a balanced budget, it is imperative to highlight key assumptions and changes to methodology:

1. <u>Revenues:</u>
    a. Retail Sales & Use Taxes: MuniServices, the City's consultant, is projecting a decrease of 2 percent for FY 2019/2020 over current year actual Sales & Use Tax revenues
    b. Transient Occupancy Tax (hotel tax): Projected to be $800k
    c. Property tax in-lieu (c. 2004): Projected to generate $6 million
    d. Property tax: Projected to increase by $260k to $3.7 million
    e. Golf course revenue was projected based on current trends
    f. Business license revenue: $450k
    g. Cable franchise tax: $325k
    h. Electric franchise tax: $360k

2. Capital Projects:

   Staff is recommending removing capital expenditures within the General Fund operating budget and will instead categorize them as one-time expenditures from fund balance.

   Capital Improvements are one-time expenditures for improvements, such as parks, streets, land, buildings, etc. By their nature, Capital Improvements often overlap fiscal years. As a result, separate accounts will be created commencing in FY 2019/2020, minimizing spikes in the budget caused by projects that may span multiple fiscal years, but receive the majority of their funding in a single year.

3. Staffing:

   a. Vacant positions: There are 28 vacant full-time positions in the City, although there are numerous ongoing recruitments. Of the 28 positions, 17 are budgeted at 100 percent in the proposed budget based on the current recruitment/hiring status. The remaining vacant positions were closely examined, and budget allocations were based on the likelihood the positions are filled. For example, if a recruitment has not yet begun, the position may have been budgeted for 75 percent of the year versus budgeting the position at 100 percent given that the employee would not commence at the beginning of the budget year.

   b. Health Care: Historically, staff budgeted vacant positions at family medical coverage. As part of this budget, vacant positions are being budgeted at the expectation of an employee plus spouse health care coverage. This led to a decrease in assumed expenses.

4. Measure K:

   Since the inception of the account, funds for Police and Fire were accounted for in a single account. Under direction from the City Manager, these funds have been separated into individual funds. Any unassigned revenue will remain in the fund balance per Department until appropriated by Council. In addition, staff is proposing to:

   a. Hire and purchase equipment for up to seven new fire fighters to be housed at Fire Station 58.
   b. Allocate funds for Operations and Maintenance for Fire Station 58.
   c. Establish a fire engine/truck replacement fund. Staff is proposing to allocate $200,000 per year towards future replacement needs.
   d. Establish a fund reserve account similar to the City's General Fund Reserve of 30 percent. Staff is recommending $130,000 per each department for FY 2019/20.
   e. Repave the parking lot at Fire Station 57.

BUDGET SUMMARY:

By clearly identifying the City's operating expenses without capital and refining the budgeting of vacant positions, staff is pleased to present a balanced General Fund budget. More detailed information regarding the budget may be found in the proposed budget document in the *City Manager's Budget Message.*

FINANCIAL IMPACT:

The fiscal impact to the General Fund is highlighted in Table 1, whereas the impact to the Enterprise Funds are identified in Table 2 of this report.

CONSISTENCY WITH THE VISION MADERA 2025 PLAN: Approval of this item is consistent with Strategy 115 of the Vision Plan – Economic Resource Provision: Ensure sufficient economic resources to provide adequate City services and prepare for future growth.

ALTERNATIVES: Direct staff to amend the proposed budget for consideration by Council.

ATTACHMENTS:

1. Resolution approving the proposed Fiscal Year 2019/2020 Operating Budget and Capital Improvement Program
2. Exhibit A – Schedule of Revenues and Expenditures
3. Preliminary 2019/2020 Budget
4. Capital Improvement Program

RESOLUTION NO. 19-_____

RESOLUTION OF THE COUNCIL OF THE CITY OF MADERA ADOPTING THE BUDGET OF THE CITY OF MADERA FOR THE FISCAL YEAR JULY 1, 2019 THROUGH JUNE 30, 2020 IN THE AMOUNT OF $87,819,817 AND THE FIVE-YEAR CAPITAL IMPROVEMENT PROGRAM

WHEREAS, City staff has prepared the proposed budget in proper form for all funds for which a budget is required; and

WHEREAS, the City Council (Council) held a special workshop on April 4, 2019 to review the draft five-year Capital Improvement Program (CIP) covering the period through Fiscal Year 2023/2024; and

WHEREAS, at the special workshop on April 4, 2019, the Council reviewed and discussed projects proposed in the FY 2019/2020 CIP; and

WHEREAS, the Council held a special workshop on May 29, 2019 to discuss the General Fund and Enterprise Fund; and

WHEREAS, the Council held a special workshop on June 12, 2019 to discuss the Special Revenue Fund and Internal Service Funds; and

WHEREAS, the Proposed Budget along with all supporting schedules and data have been available for public inspection in the office of the Financial Services Director; and

WHEREAS, the five-year CIP covering the period through Fiscal Year 2023/2024 is attached to the Proposed Budget and has been made available for public inspection in the office of the Financial Services Director; and

WHEREAS, on June 26, 2019 the Council held a duly noticed budget review session to receive public comment and ascertain the facts regarding the proposed budget and the CIP; and

WHEREAS, all statutory and legal requirements for the final adoption of said budget have been completed; and

WHEREAS, it is the intention of the Council to adopt the said budget Fiscal Year 2019/2020.

NOW, THEREFORE, THE COUNCIL OF THE CITY OF MADERA hereby resolves, finds, determines and orders as follows:

1. The above recitals are true and correct.

2. The City of Madera budget in the amount of $87,819,817as set forth in the attached Exhibit "A" including budgets for capital improvements, is hereby adopted for the Fiscal Year beginning July 1, 2019 and ending June 30, 2020.

3. Transfer of appropriated budget authority from one-line account to another within a department may be done upon approval of the City Manager.

4. Transfer of budget authority between departments of the General Fund or between funds will be done by minute order of the Council if less than $25,000 and by resolution if greater than $25,000. Transfer of appropriated budget authority between capital outlay accounts in one fund to capital outlay accounts in the corresponding capital outlay fund or from Special Revenue funds to capital outlay funds as presented in the CIP budget regarding project funding may be done upon approval of the City Manager.

5. Authority is given to the Financial Services Director to adjust the budget for all monies received by the City not included in this budget up to $5,000 per incident without a budget resolution. A report will be given to the Council on a quarterly basis regarding any such activity.

6. All outstanding encumbrances as of June 30, 2019 approved by the City Manager shall be continued and re-appropriated for expenditure into the 2019-20 Fiscal Year.

7. The unencumbered balance for all Capital Improvement Project accounts, which are duly approved as of or before June 30, 2019 shall be continued and re-appropriated for expenditure in the 2019-20 Fiscal Year.

8. Except as monetary appropriations may be affected by intra-fund transfers within the General Fund or other funds as herein above provided, no appropriations set forth in said budget shall be cancelled in whole or in part except by resolution adopted by a majority vote of all members of the City Council.

9. Expenditures made, liabilities incurred, or warrants issued in excess of budget appropriations as originally approved or as thereafter increased or decreased, shall not constitute an obligation or liability of the City of Madera. The City Manager and the City Council shall approve no claims and the Financial Services Director shall issue no warrants or checks for any expenditure in excess of existing appropriations except upon an order of the court of competent jurisdiction, or in cases of emergency as specified and in accordance with the procedures established in the Government Code of California.

10. The CIP covering the period through Fiscal Year 2023-24 is consistent with the Madera General Plan.

11. The CIP covering the period through Fiscal Year 2023-24, a copy of which is on file with the Madera City Engineer, 205 W. 4th Street, Madera, is hereby adopted.

12. This resolution shall be effective immediately upon adoption.

* * *

Exhibit A

CITY OF MADERA BUDGET - FISCAL YEAR 2019/2020

CITYWIDE SUMMARY OF REVENUES AND EXPENDITURES

Department	*Revenues*	*Transfers In*	*Expenditures*	*Transfers Out*	*(Contributions to) Appropriation of Fund Balance*
General Fund					
City Council	(27,592)		149,167		121,575
City Clerk's Office	(54,842)		263,973		209,131
City Administrator	(542,385)		1,537,537		995,152
Central Administration					-
Community Promotion					-
Finance	(567,318)	(112,000)	996,285		316,967
Purchasing	(92,474)		199,656		107,182
City Attorney	(31,045)		430,860		399,815
HR/Risk Management	(403,792)		536,104		132,312
PD Administration	(1,539,584)	(145,974)	12,557,305		10,871,747
Fire	(77,820)		4,172,116		4,094,296
PW - Streets	(120,000)	(2,054,478)	2,174,478		-
Graffiti Abatement	(60,000)	(84,000)	160,749		16,749
Planning	(266,100)		653,564		387,464
Building	(1,168,500)		921,041		(247,459)
Engineering	(1,032,691)	(615,000)	1,840,249		192,558
Code Enforcement	(198,370)	(18,903)	846,292		629,019
Parks Administration	(1,019,652)	(329,100)	4,368,698		3,019,946
Taxes	(20,436,000)	(317,600)			(20,753,600)
Other Non Departmental Revenues	(544,350)	-	-		(544,350)
Subtotal - Fund 1020	**(28,182,515)**	**(3,677,055)**	**31,808,074**	**-**	**(51,496)**

Department	*Revenues*	*Transfers In*	*Expenditures*	*Transfers Out*	*(Contributions to) Appropriation of Fund Balance*
General/Grant Oversight	(1,395,305)	(7,709)	1,372,776	30,000	(238)
Measure K PD	(2,501,121)		2,815,150	112,000	426,029
Measure K Fire	(2,434,500)		1,215,547		(1,218,953)
General Fund Tire Grant	(32,123)		32,123		-
Insurance/Risk Management	(100,000)		115,000		15,000
Subtotal Other General Funds	(6,463,049)	(7,709)	5,550,596	142,000	(778,162)
Total General Fund	**(34,645,564)**	**(3,684,764)**	**37,358,670**	**142,000**	**(829,658)**
Enterprise Funds					
Water Fund	(12,537,026)		14,530,553	60,000	2,053,527
Sewer Fund	(10,663,951)	(250,000)	9,671,082		(1,242,869)
Airport Operations	(776,130)		769,544		(6,586)
Golf Operations	(96,000)	(298,151)	394,151		-
Transportation- Dial-A-Ride	(1,228,668)		1,176,902	28,500	(23,266)
Transportation - Fixed Route	(1,901,589)		1,255,663	28,500	(617,426)
Drainage Operations	(841,150)		831,718	45,000	35,568
Solid Waste Disposal	(5,853,113)		6,217,604	593,857	958,348
Total Enterprise Funds	**(33,897,627)**	**(548,151)**	**34,847,217**	**755,857**	**1,157,296**
Internal Service Funds					
Fleet Maintenance	(1,772,931)	(57,000)	1,863,594	-	33,663
Facilities Maintenance	(1,026,082)	(660,182)	1,686,264	-	-
Computer Acquisition/Maint.	(1,312,910)		1,312,910	-	-
Total Internal Service Funds	**(4,111,923)**	**(717,182)**	**4,862,768**	**-**	**33,663**

Department	*Revenues*	*Transfers In*	*Expenditures*	*Transfers Out*	*(Contributions to) Appropriation of Fund Balance*
Special Revenue Funds					
Developer Impact Fees	(2,258,162)		1,960,723	394,020	96,581
Intermodal Building	(153,414)		110,530		(42,884)
Gas Tax - Street Maintenance	(2,897,686)		-	1,629,286	(1,268,400)
RSTP - Fed Exchange	(797,111)		-		(797,111)
Parking Dist Operations	(31,000)		32,761	7,709	9,470
Measure T - RTP - Rehab/Recons	(2,113,275)		1,437,446	897,474	221,645
Madera Downtown BID	(24,020)		24,020		-
Federal Aid-Urban Gran	(925,000)		274,000		(651,000)
Local Transportation- Streets	(1,118,259)		1,199,207	512,000	592,948
Housing Program	(552,836)		69,935		(482,901)
Landscape Maintenance Dist	(424,467)		492,981		68,514
Supplemental Law Enf Grant	(100,000)		100,000		-
Local Law Enforce. Block Grant	(36,625)		36,625		-
Tobacco Law Enforcement Grant	(32,079)		32,079		-
Community Facilities District	(737,325)		160,185	482,325	(94,815)
Total Special Revenue Funds	**(12,201,259)**	**-**	**5,930,492**	**3,922,814**	**(2,347,953)**
Citywide Total All Funds	**(84,856,373)**	**(4,950,097)**	**82,999,147**	**4,820,671**	**(1,986,652)**

Total Citywide Revenues and Transfers In **(89,806,470)**

Total Citywide Expenditures and Transfers Out **87,819,818**

PRELIMINARY

FISCAL YEAR

2019-20 BUDGET

The City of **MADERA**

madera.gov
Madera City Hall 205 W 4th Street • Madera, CA 93637

PRELIMINARY

FISCAL YEAR 2019-20 BUDGET

Operating Budget &
Capital Improvement Program

CITY COUNCIL

Andrew Medellin, Mayor
Cece Gallegos, Councilmember (D1)
Jose Rodriguez, Councilmember (D2)
Steve Montes, Mayor Pro Tem (D3)
Derek Robinson, Councilmember (D4)
Santos Garcia, Councilmember (D5)
Donald Holley, Councilmember (D6)

The City of
MADERA

California Society of Municipal Finance Officers

Certificate of Award

Excellence Award
Fiscal Year 2018-2019 Operating Budget

Presented to the

City of Madera

For meeting the criteria established to achieve the CSMFO Excellence Award in Budgeting

January 4, 2019

Margaret Moggia
CSMFO President

Sara Roush, Chair
Recognition Committee

Dedicated Excellence in Municipal Financial Reporting

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The City of MADERA

Letter from the
City Manager

Dear City Council:

On behalf of City staff, it is my pleasure to present the Fiscal Year (FY) 2019/2020 budget, my first as City Manager. The City's budget document is one of the single most important expressions of a municipality's core mission, City Council policy priorities and, ultimately, the community's vision. With this in mind, I challenged our team to examine our budget process, guiding policies, and spending priorities from a new perspective.

While Madera's fiscal position has improved since the recession, the City is not immune from stagnate revenue growth or increasing expenses. Deferred maintenance on City facilities and infrastructure, coupled with increasing operational and retirement costs, present challenges. While the City's General Fund budget is balanced for Fiscal Year 2019/2020, it does not address all of the City's long-term liabilities such as facility maintenance, new infrastructure, and pensions. Historically, deferred maintenance of the City's parks, playgrounds, senior centers, Fire Stations, City Hall, pools, Corporation yard, and other facilities has been underfunded. As a result, continuing to identify opportunities to reduce costs, increase revenue, updating service delivery plans, and forming new partnerships will be imperative moving forward.

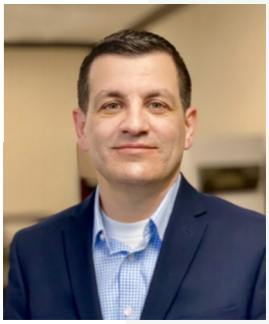
These challenges, and our focus on delivering the most effective services where they have the greatest impact, are the impetus for our operating plan. Consequently, this budget is designed to:

- Ensure continuing excellent service and safety to our community
- Maintain fiscal balance in an evolving economy
- Shape the organizational culture to ensure a high-performing workforce operating in a rewarding environment, making the City an employer of choice in the region
- Continue our commitment to keeping our neighborhoods safe
- Improve our service delivery, which includes a new Fire Station and transit facility, deploying our new ladder truck, revisiting our City Planning Process to ensure that it reflects contemporary permitting processes, and enhancing our digital City Hall to improve services to our community.

Presenting a Balanced Budget

I understand that a balanced budget is one of Council's highest priorities. In my review, each respective department, along with Finance Department staff and myself, have examined both projected revenues and proposed expenses. Each line item was reviewed, regardless of whether it was a request for $500 or $5,000. The result is a balanced budget where projected operational revenues equal anticipated projected operational expenses. Several items worth highlighting:

- The City is projecting a General Fund Operating Budget of $31.4 million and a Measure K Operating Budget of $3.3 million. Operational costs are the day-to-day expenses incurred as a normal cost of doing business (e.g. salaries, benefits, utilities, supplies, equipment, contracted services, and similar costs)
- The overall budget, inclusive of both operating and capital costs, for the City is projected at $87.8 million in FY 2019/2020
- This budget reflects the operating and capital activities of 18 General and Enterprise Funds and 143 Special Revenue funds and approximately 260 full-time permanent and 85 part-time positions that provide the City's public safety, quality of life, infrastructure construction and maintenance, transportation and development-related services, and the internal governance services that support them
- The largest component of the budget is the General Fund
- The City's previous five budgets projected less revenue than anticipated expenses, thus they were referred to as deficit budgets.
- Measure K revenues and expenses will be tracked in separate accounts Unappropriated funds will remain in said accounts and may not be utilized unless designated by Council
- Capital Improvement Projects will be placed in separate accounts, apart from the General Fund
- 17 of the 28 vacant budgeted positions are proposed to be funded at 100 percent. The remaining 11 positions are proposed to be funded between 0 to 90 percent of the fiscal year. Funding at less than 100 percent was estimated based on the expected hire date for each respective position



Arnoldo Rodriguez
City Manager, City of Madera

The City of MADERA

Letter from the
City Manager

- Measure K is projected to generate nearly $4.9 million for public safety

- Sales and use taxes are projected to generate $8.4 million while property taxes are anticipated to be $3.7 million

The Citywide budget includes a number of enterprise and special revenue funds that operate with adequate revenues to sustain necessary operating and capital needs; however, there are some that present structural deficits where ongoing revenues may not be sufficient to cover ongoing expenditures. In these situations, staff will be providing recommendations to Council in the normal course of business to address the operating deficits. Among the larger funds contributing to operations, the Water, Wastewater, and Drainage funds have sufficient revenue to cover operational and capital needs during the budget period. The Streets and Solid Waste Funds will need to be addressed.

Recalibrating Our Approach

Staff recognizes that profound technological and economic changes are reshaping our lives, affecting both the public and private sectors and rendering old ways of doing business and delivering services increasingly obsolete. While staff has made significant changes to the budget process, our long-established methods of making economic and operational projections will be challenged. Traditional revenue streams are growing at a slower rate due to changes in the economy; the City's Sales and Use Tax forecast is projected to decrease over 2 percent in comparison to year end for FY 2018/2019; pension costs are projected to increase to address unfunded public pension liabilities; and changes in customer's preferences impact our local economy.

As we continue to work in partnership with our community to deliver desired service levels through effective business models, staff will continue to adjust its efforts as more efficient methods are identified. Though this budget funds the absolute musts, there simply is no silver bullet that can provide the level of funding necessary to accomplish everything. However, I am confident that in partnering with our community, service organizations, Council, and staff, we will capitalize on opportunities and mitigate challenges positioning the City to weather anticipated challenges on the horizon.

Finally, I would like to thank the City Council for your leadership. With your ongoing support, we can continue to provide excellent customer service as we strive to become the City of tomorrow and where community members are confident that their City is well-run, and their well-being is our top priority.

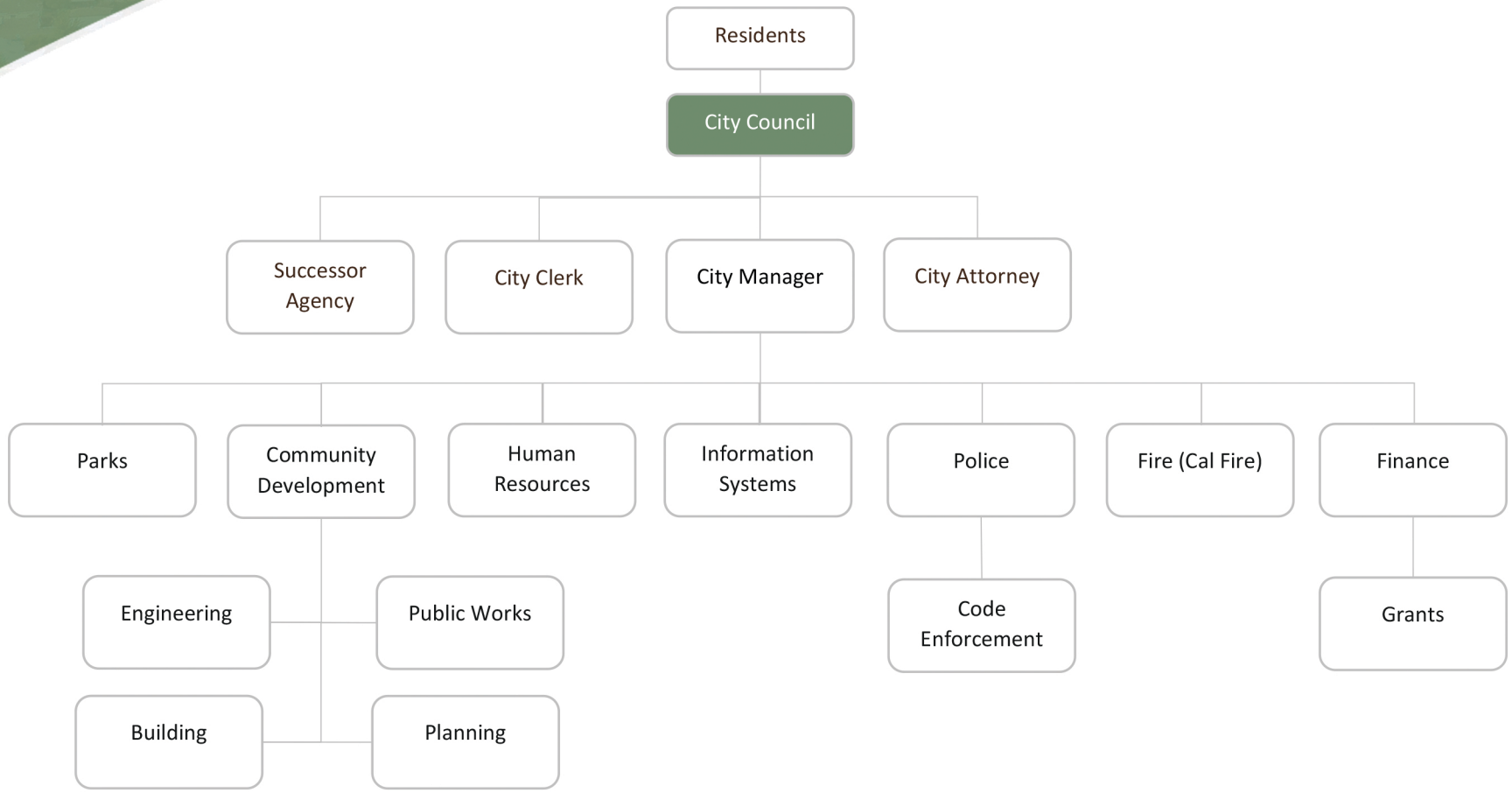
Respectfully submitted,

Arnoldo Rodriguez
City Manager

ABOUT MADERA

The City of MADERA

ORGANIZATIONAL CHART FY2019-20



The City of MADERA

& Boards Commissions

On or before December 31st of each year, each legislative body shall prepare an appointments list of all regular and ongoing boards, commissions, and committees which are appointed by the legislative body of the local agency. This list shall be known as the Local Appointments List. The list shall contain the following information: (a) A list of all appointive terms which will expire during the next calendar year, with the name of the incumbent appointee, the date of appointment, the date the term expires, and the necessary qualifications for the position, (b) A list of all boards, commissions, and committees whose members serve at the pleasure of the legislative body, and the necessary qualifications for each position.

The City of Madera encourages residents to apply for service on City Boards, Commissions and Committees that are currently vacant or that will have vacancies in 2019. To obtain an application or request additional information, please contact the City of Madera, Office of the City Clerk at (559) 661-5405; by visiting the City Clerk Department page at www.madera.gov; or by email at cityclerkinfo@madera.gov.

Americans with Disabilities Act (ADA) Advisory Council

	Date Appointed	Term Expires
Emmanuel Gomez	02/01/17	12/01/20
Tim Riche	01/16/19	12/01/22
Cynthia Ortegon	01/16/19	12/01/22
DJ Becker	01/16/19	12/01/22
Muhammad Latif	02/07/18	12/01/20
Dennis K. Smith	02/06/19	12/01/22
Diana Robbins	01/16/19	12/01/22

Airport Advisory Commission

	Date Appointed	Term Expires
Donald Horal	05/16/18	12/01/20
Sam Weis	10/05/16	12/01/18
Issa Zacharia	05/16/18	12/01/20
Nick Davis	02/20/19	12/01/22
Richard Broadhead	05/16/18	12/01/20
Felipe Grimaldo Jimenez	02/06/19	12/01/22
Richard Gould	05/16/18	12/01/20

Beautification Committee

	Date Appointed	Term Expires
Vacant		
Karen Huerta	02/07/18	12/01/18
Rohi Zacharia	02/15/17	12/01/20
Vacant		
Vacant		
Agapita Rocha	01/16/19	12/01/22
Maxine Barnett	02/15/17	12/01/20

Civil Service Commission

	Date Appointed	Term Expires
Shawn Griffin	02/15/17	12/01/20
Celeste Voyles	02/15/17	12/01/20
Ruben Mendoza	02/15/17	12/01/20
Brian Massetti	02/15/17	12/01/20
Eloise Rodriguez	02/15/17	12/01/20

Community Development Block Grant (CDBG) Review & Advisory Committee (RAC)

	Date Appointed	Term Expires
Ken Hutchings	03/01/17	12/01/20
Candace Talley	03/01/17	12/01/18
Alyssia Arredondo	03/01/17	12/01/20
Eva Medina	02/06/19	12/01/22
DJ Becker	01/16/19	12/01/20
Olga P. Garcia	01/16/19	12/01/22
Linda Clark	03/01/17	12/01/20

Loan Review Committee

	Date Appointed	Term Expires
Elvin Martin	3/1/06	
John Molina	3/1/06	
Muhammad Latif	2/20/19	
Matilda Villafan	2/20/19	
Vacancy		

Planning Commission

	Date Appointed	Term Expires
Ramon Lopez-Maciel	12/05/18	12/01/20
Bobby Gran Jr.	01/16/19	12/01/22
Israel Cortes	02/01/17	12/01/20
Alexander Salazar	01/16/19	12/01/22
Richard Broadhead	12/07/16	12/01/20
Ryan Cerioni	02/06/19	12/01/22
Pamela Tyler	02/01/17	12/01/20

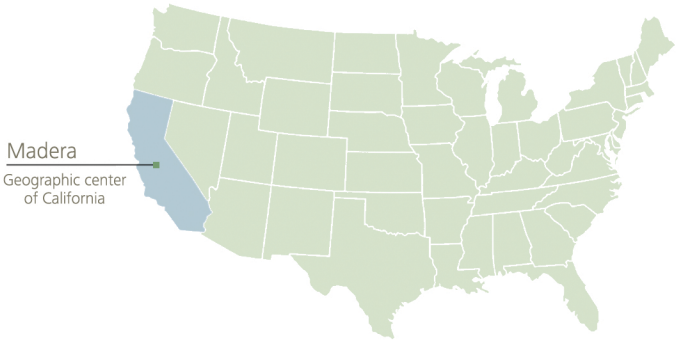
Transit Advisory Board

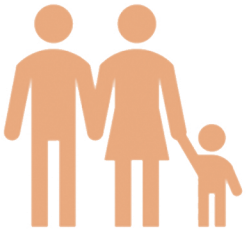
	Date Appointed	Term Expires
Cynthia Ortegon	12/20/17	12/01/20
Robin Ware	09/21/16	12/01/18
Daniel Varela	02/01/17	12/01/20
Marie Luna	02/20/19	12/01/22
Steve Salter	03/06/19	12/01/20
Otilia Morales	02/20/19	12/01/22
Linda Clark	12/20/17	12/01/20

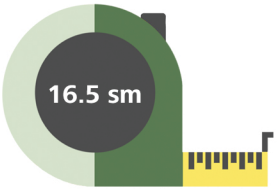
The City of MADERA

City Map

MADERA COUNTY







Located In
Madera County

School District
Madera Unified

Madera, California

The City of Madera is located in California's stunning Central Valley. Featuring a balanced climate that serves as the perfect host to some of the nation's finest agricultural operations, Madera is also within close proximity to cherished world treasures such as Yosemite National Park, the Sierra Nevada Mountain Range, and attractions that run along the Pacific coastline. Madera is the perfect combination of the best California has to offer.

Population
~65,700

Size
16.48 sq. miles

Avg. Median Income
$48,210

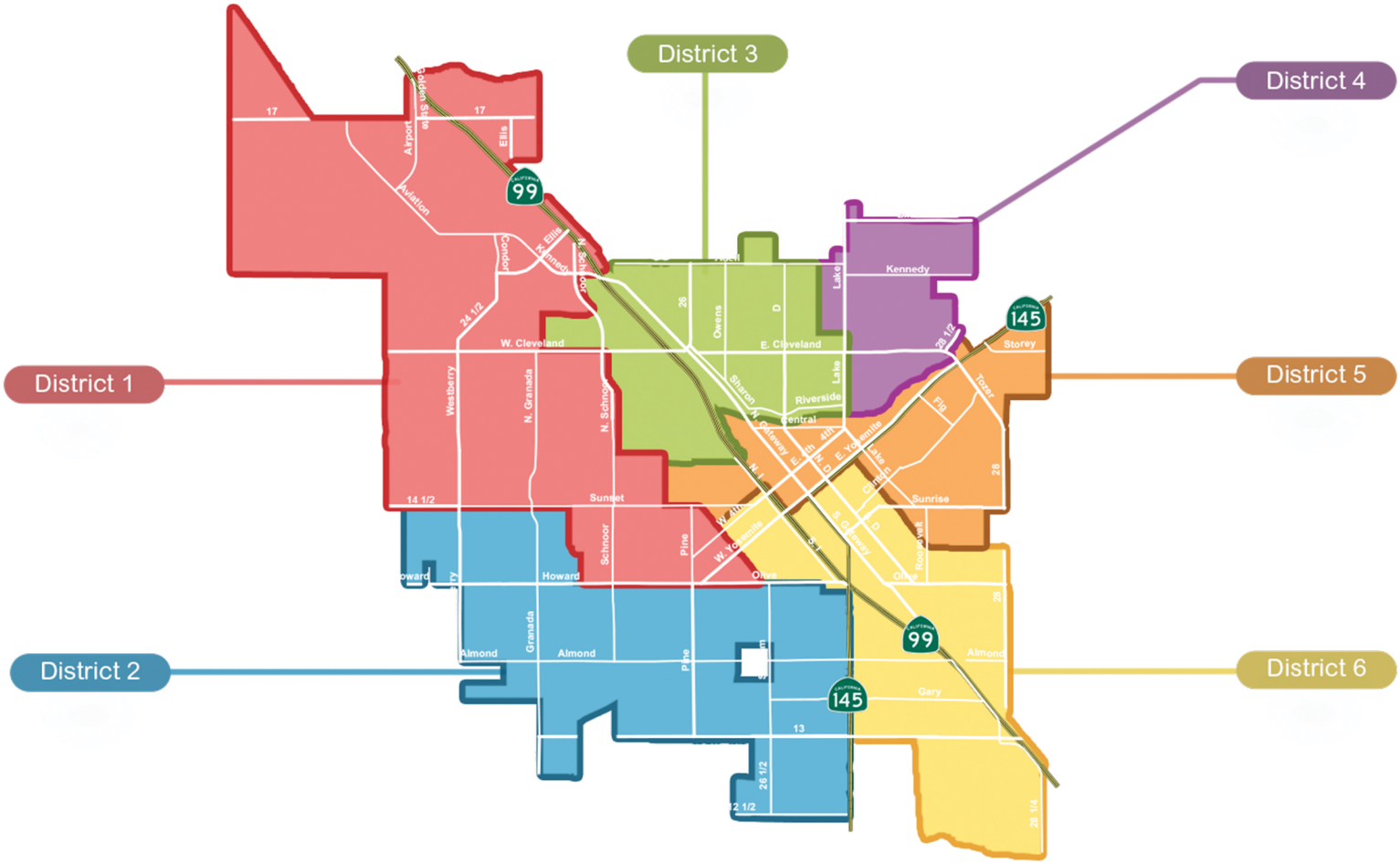
Year Incorporated
1907

City Government

The City of Madera is a municipal government entity following the council-manager form of government. The City Council, the City's legislative body, defines the policy direction of the City. The City Manager oversees the day-to-day operations of the City.

Districts

The Madera City Council is the elected legislative body of the City of Madera. Members of the City Council are elected by district while the Mayor is elected at large. There are six Council districts. Members of the City Council, including the Mayor, serve four-year terms.



View a detailed district map @ madera.gov/districts

Parks
Department

10 Parks

including 1 skate park, 1 community garden, cross-city trail system, 1 municipal golf course, and three community centers

151 Acres of Park Space

currently in the City's inventory

21 Slides

located in municipally operated playgrounds throughout the city

3 Pools

available at the Centennial Pool Complex

Public
Infrastructure

160+ Miles of City Streets

based on latest detail survey

408+ Miles of Water/Sewer Line

including water, sewer, and storm drains

18 Water Wells

that work to provide the City's water supply

44 Traffic Signals

29 city owned,15 maintained in partnership with Caltrans + 6 more on the way

Economic Development

2,202 Building Permits

were issued during the 2018-2019 fiscal year

13,322 Inspections Conducted

by the Building Department

83 Single Family Residential

permits have been completed

2,529 Business Licenses

processed (not including rentals), an increase of 387 from the previous fiscal year

Police Department

28 Marked Police Vehicles

and 5 motorcycles in the Police Department's fleet

70 Sworn Officers

including specialized units (SWAT, SIU, Community Outreach)

2 K-9s

helping human officers take a bite out of crime

54,231 Events

responded to during fiscal year 2018-2019

The City of **MADERA**

5 Fire Engines

and one ladder truck

19 Firefighters

with recruitment soon to open for 7 new hires

2 Fire Stations

with a 3rd currently under construction (early 2020)

549 Fires Extinguished

in the last year

2,813 Calls for Service

in the last year

Fire Department

Major Employers in the City of Madera – 2019

Top employers in the City of Madera by overall number of employees

Employer	***# of Employees***
Madera Unified School District	2,319
County of Madera	1,500
Madera Community Hospital	936
Walmart	350
Camarena Health	337
City of Madera	310
Community Action Partnership of Madera County	234
JBT Food Tech	165
Lowe's	158
Home Depot	150
Evapco West	150
Sealed Air	110

Source: Data provided by the Madera County Economic Development Commission

The City of MADERA

Budget Process

$$$

Department personnel begin projections

Department personnel are asked to update current year projections as well as proposed 19-20 amounts. Salary Projection Worksheets are also prepared at this time. This worksheet lists all City employees organized by department and calculates their total salary and wages for the next fiscal year.

Mid-year budget review

A mid-year budget review is performed by each department to determine if budgeted revenue and expenses are on target or need to be adjusted. Budget adjustments are summarized and presented to Council by the Financial Services Director. The Council then determines which adjustments will be adopted per resolution. The Engineering Department prepares a five-year Capital Improvement Plan and presents the draft to the Council at this time also.

Preliminary Enterprise fund review

The preliminary Enterprise fund budgets are presented to Council for review. These include budgets for Water, Sewer, Solid Waste and Storm Drainage.

Public input on spending priorities

A public hearing is held at a Council meeting regarding the Community Development Block Grant (CDBG). The public is encouraged to have a say regarding where monies will be allocated. Preliminary Internal Services (Fleet, Facilities Maintenance and Technology) and Special Revenue Fund budgets are presented to Council for review.

Preliminary budget to City Council

A budget workshop is held for the City Council and community. Budgets for all City funds are made available for review and discussion. The City Manager and Financial Services Director lead the presentation and department directors are available to discuss any specific budget items within their purview.

Final budget approval

The final budget is presented to the City Council and is adopted per resolution.

The latest approved budget document is made available @ madera.gov/budget

Key Budget Assumptions & Changes

While the FY 2019/2020 is a balanced budget, it is imperative to highlight key assumptions and changes in comparison to previous years budgets:

Revenues:

- Retail Sales & Use Taxes: MuniServices, the City's consultant, is projecting a decrease of 2 percent for FY 2019/2020 over current year actual Sales & Use Tax revenues
- Projected Retail Sales & Use Tax: $8.4 million
- Measure K: projected revenue of $4.9 million
- Transient Occupancy Tax (hotel tax): Projected revenue: $800k
- Property tax in-lieu (c. 2004): Projected revenue $6 million
- Property tax: Projected revenue is projected to increase by $260k to $3.7 million
- Golf course revenue is projected based on current trends
- Business license revenue: $450k
- Cable franchise tax: $325k
- Electric franchise tax: $360k

Staffing:

- Vacant positions: There are 28 vacant full-time positions in the City, although there are numerous ongoing recruitments. Of the 28 positions, 17 are budgeted at 100 percent in the proposed budget based on the current recruitment/hiring status. The remaining vacant positions were closely examined, and budget allocations were based on the likelihood of the positions being filled. For example, if a recruitment has not yet begun, the position may have been budgeted for 75 percent of the year versus budgeting the position at 100 percent given that the employee would not commence at the beginning of the budget year.
- Health Care: Historically, staff budgeted vacant positions at family medical coverage. As part of this budget, vacant positions are being budgeted at the expectation of an employee plus spouse health care coverage. This led to a decrease in assumed expenses.

Employee Compensation:

The FY 2019/2020 budget assumes employee merit increases; however, it does not assume Cost of Living Increases (COLA) or enhanced benefits.

Measure K:

Since the inception of the account, funds for Police and Fire were accounted for in a single account. Under direction from the City Manager, these funds have been separated into individual funds. Any unassigned revenue will remain in the fund balance per Department until appropriated by Council. In addition, this budget recognizes the following:

- Seven new fire fighters and new equipment to be housed at Fire Station 58.
- Funds Operations and Maintenance for Fire Station 58.
- Establishes a fire engine/truck replacement fund. Staff is proposing to allocate $200,000 per year towards future replacement needs.
- Establishes a fund reserve account similar to the City's General Fund Reserve of 30 percent. Staff is recommending $130,000 per each department for FY 2019/2020.

- Funds to repave the parking lot at Fire Station 57.

Fire Station 58

The City anticipates receiving revenue from bond sales proceeds in excess of $4 million to help pay for the construction of the new Fire Station. At the time of this report, the City had yet to receive the funds thus they are not recognized throughout this document. The annual debt service for the new Fire Station will be approximately $305,000 per year for 20 years. The annual debt is included in the budget given that the City will be required to begin repaying the loan.

Freedom Industrial Park: TranPack

The City is in the process of selling approximately five acres of property located within the Freedom Industrial Park to TranPack. The proceeds from the sale are not recognized in this report given that the property is in escrow and at the time of publishing, the City had yet to receive the funds.

Capital Projects:

- Staff is recommending removing capital expenditures within the General Fund operating budget and will instead categorize them as one-time expenditures from fund balance.
- Capital Improvements are one-time expenditures for improvements, such as parks, streets, land, buildings, etc. By their nature, Capital Improvements often overlap fiscal years. As a result, separate accounts will be created commencing in FY 2019/2020, minimizing spikes in the budget caused by projects that may span multiple fiscal years, but receive the majority of their funding in a single year.

Debt

The City owes, in principal and interest, a total of $63,325,458. Note that the aforementioned Fire Station is not included in this figure given that the City has yet to finalize the loan.

Employee Salary & Benefits Summary

The City of Madera has four recognized bargaining units that represent all full-time employees except Management: Madera Affiliated City Employees' Association, Mid Management Employee Group, Madera Police Officers' Association, and Law Enforcement Mid Management Employee Group. Management and part time employees are unrepresented.

When proposing and negotiating modifications to either salary or benefits, the City's pay philosophy is to focus on total compensation. The below represents a summary of the normal benefits offered by the City in addition to base pay. Individual bargaining units may have additional pay incentives or benefits negotiated for their members; bargaining unit agreements can be found on the City's website.

Benefit	*Summary Description*
Retirement	
Retirement: Defined Benefit	The City participates in the California Public Employees' Retirement System, commonly known as CalPERS. The benefit received in retirement depends on the employee's age at retirement, years of service, applicable pay, and benefit factor. The City does not participate in Social Security. The City participates in the following benefit formulas, with placement in the formula defined by hire date with the City: <u>Miscellaneous Employees</u> Classic: 2.5% @ 55, highest single year Classic Tier I: 2% @ 60, average 3-year final compensation PEPRA: 2% @ 62, average 3-year final compensation <u>Sworn Employees</u> Classic: 3% @ 50, highest single year Classic Tier I: 3% @ 55, average 3-year final compensation PEPRA: 2.7% @ 57, average 3-year final compensation
Retirement: Supplemental	The City offers a choice between two 457 Deferred Compensation plans for full time employees. For all full-time employees except Sworn Law Enforcement and Management, the City contributes an amount equal to 4.2% of base pay into the plan. No matching contribution from employees is required. Employees may elect to contribute their own funds up to the IRS defined annual maximum on a pre-tax basis.
Retirement: Part Time	Part time employees receive either the CalPERS benefits defined above or participate in a Social Security replacement plan administered by Empower Retirement depending on the number of hours worked annually. Any employee who works 1,000 or more hours in a fiscal year qualifies for CalPERS, regardless of part time or full-time status.

Employee Benefits

Health & Welfare Benefits	
Health, Dental, & Vision Insurance	The City offers a fully insured employer-sponsored health plan for full time employees and their dependents. The City contributes up to $1,971.79/month for family coverage. Employees may waive coverage with proof of other coverage and receive a monthly waiver benefit of $300. The City's current benefit providers are: ▪ Medical: The City's plan includes a primary and secondary payor. Primary: Blue Shield of California Secondary: Administrative Solutions, Inc. (self-funded layer) In addition to the traditional medical plan, the City also offers a Teledoc service. Dental: Ameritas Vision: Superior Premiums are paid by employees pre-tax under a Section 125 Cafeteria Benefits Plan.
Flexible Spending Accounts	The City offers both child care and medical expense Flexible Spending Accounts under its Section 125 Cafeteria Benefits Plan.
Group Life	The City provides group life insurance coverage for full time employees and dependents. Employees may purchase additional term life through the program.
Disability	The City provides a long-term disability policy for situations requiring the employee to be absent from work due to disability more than 90 days. The policy provides up to 2/3 income replacement. The City does not participate in the California State Disability program; Madera Affiliated City Employees' Association participates at their own expense.
Employee Assistance Program	The City offers an Employee Assistance Program that provides free counseling services to employees and their household. The program also has free online resources to help with work-life balance and management.
Supplemental Insurance	The City offers additional accident, disability, universal life and similar policies employees may choose to participate in at their own expense.
Paid Leave Benefits	
Vacation	All full-time employees accrue paid vacation based on years of service with the City. Unused vacation is fully vested to the employee and is paid out as compensation upon separation from the City. Vacation balance caps vary by bargaining unit.
Sick	All full-time employees accrue paid sick leave at the rate of 12 days per year. A percentage of sick leave is available for cash-out upon positive separation based on years of service with the City. All part time employees accrue paid sick leave at the rate of 1 hour for every 30 hours worked.

Family Sick	Both full and part time employees may use sick leave to care for a family member. The number of hours varies by bargaining unit.
Holidays	The City recognizes 11 full day and 2 half day paid holidays each year. Additionally, some employees are eligible for floating holiday time based on years of service with the City, depending on their bargaining unit. Because of the nature of their job, employees represented by the Madera Police Officers' Association accrue holiday leave similar to vacation.
Administrative Leave	Positions exempt from overtime under the Fair Labor Standards Act receive 40 hours per year of Administrative Leave. This leave must be used each fiscal year, or it is lost; unused hours are not carried forward.
Compensatory Time Off	Positions eligible for overtime have the option to accrue Compensatory Time Off in lieu of pay. For each hour of overtime worked, the employee may elect to accrue 1.5 hours of leave.
Additional Benefits	
Flexible Work Schedules	Depending on bargaining unit, employees may request to work alternative schedules to assist in work/life balance. This potentially includes both 9/80 and 4/10 options.
Bilingual Pay	Full time employees may be eligible for bilingual English-Spanish incentive pay after successfully completing a skills exam.
Education/Certificate Incentive Pay	All four of the City's recognized bargaining units provide some type of education and certificate incentive pay. These benefits are in addition to base pay.
Education Reimbursement	All four of the City's recognized bargaining units have provisions in their agreements for reimbursement of education expenses. Currently employees may request reimbursement of up to $2,400 per fiscal year for pursuing a college degree.

Employee by Department (Full Time Equivalent; FTE)

Department	*# of FTE*
City Council	3.4
City Clerk	2.0
City Manager	2.7
Finance	4.0
Purchasing	2.0
City Attorney	2.0
Human Resource	4.0
Police	70.3
Police-CCP	1.0
Police-MUSD	2.0
Police-Housing Authority	1.0
Police-Cops	2.5
Animal Control	2.0
Streets	10.9
Graffiti	1.5
Planning	4.8
Building	5.0
Engineering	13.7
Code Enforcement	7.9
Parks Administration	3.7
Parks	16.2
Landscape Maintenance District	4.9
Recreation	17.3
Sr Citizen Community Services	3.2
Sports	6.6
Aquatics	4.8
Community and Rec	3.0
Special Events	32.2
Grants	4.5
Measure K	14.0
Utility Billing Water	6.3
Water Maintenance/Operations	13.0
Water Quality Control	6.1
Water Conservation	3.0
Utility Billing Sewer	3.2
Sewer/Maintenance Ops	10.5
Wastewater Treatment Plant	14.6
Airport	2.9
Dial-a-Ride	1.4
MAX	1.4
Fleet	4.7
Facilities	9.2
Computer Acq & Maintenance	4.3
Intermodal	0.5
Drainage	5.5
Utility Billing Garbage	3.6
Solid Waste Disposal	0.7
Street Cleaning	3.8
Tire Clean Up	0.5
Total	**347.7**

Basis of Accounting/Basis of Budgeting

The budgets of governmental funds (General Fund, Special Revenue Funds, Debt Service Fund) are prepared on a modified accrual basis where revenues are recognized when they become measurable and available, and expenditures are recorded when the related liability is incurred; except that principal and interest payments on general long-term debt are recognized when due. Revenue availability criteria are defined as collectible within the current period or soon enough thereafter to be used to pay liabilities of the current period (i.e., 60 days after fiscal year-end).

Budgets for proprietary funds (Internal Service Funds and Enterprise Funds) are prepared on a full accrual basis where revenues are recognized when earned, and expenses are recognized when they are incurred.

Level of Budgetary Control

In the spring of every year, City personnel prepare a proposed budget and present it to the City Council for review. The proposed budget along with all the supporting schedules, are available for public inspection in the office of the Financial Services Director. For the FY 19/20 budget, the Council held a budget review session on May 29, 2019 to receive public comment and ascertain the facts regarding the proposed budget. The City Council will be presented with the proposed budget on June 26, 2019 with the following stipulations:

1. Transfer of appropriated budget authority from one line account to another within a department may be done upon approval of the City Manager.
2. Transfer of budget authority between departments of the general fund or between funds will be done by minute order of the City Council if less than $25,000 and by resolution if greater than $25,000.
3. Authority is given to the Financial Services Director to adjust the budget for all monies received by the City not included in the budget up to $5,000 per incident without a budget resolution. A report will be given to the Council on a quarterly basis regarding any such activity.
4. All outstanding encumbrances as of June 30, 2019 approved by the City Manager shall be continued and re-appropriated for expenditure into FY 19/20.
5. Except as monetary appropriations may be affected by intra-fund transfers within the general fund or other funds, no appropriations set forth in said budget shall be cancelled in whole or in part except by resolution adopted by a majority vote of all members of the City Council.
6. Expenditures made, liabilities incurred, or warrants issued in excess of budget appropriations as originally approved or as thereafter increased or decreased, shall not constitute an obligation or liability of the City of Madera. The City Manager and the City Council shall approve no claims and the Financial Services Director shall issue no warrants or checks for any expenditure in excess of existing appropriations except upon an order of the court of competent jurisdiction, or in cases of emergency as specified and in accordance with the procedures established in the Government Code of California.

Financial Budget Policies

Budgeting

- An annual base budget will be developed by verifying or conservatively projecting revenues and expenditures for the current and forthcoming fiscal year.
- The operating budgets shall be balanced. Ongoing costs shall not exceed current revenues plus available fund balance that exceeds reserve fund requirements.
- Projected revenues will be sufficient to support projected expenditures.
- The City will avoid budgetary procedures which balance the current budget at the expense of future budgets.
- The Financial Services Director will prepare and submit to the City Council a mid-year budget review and analysis.

Accounting & Financial Reporting

- An independent audit will be conducted annually by a certified public accountant.
- Financial reports will be produced in accordance with Generally Accepted Accounting Principles (GAAP) as outlined by the Governmental Accounting Standards Board (GASB).
- The City will maintain a strong system of internal controls.
- The City will maintain a written investment and portfolio policy that establishes parameters for determining investment placement and the overall management of the City's investment portfolio.

Reserves

- The City will maintain the General Fund Contingency reserves at a level of at least 30% of the general fund operating expenditures in order to protect essential service programs and funding requirements during periods of economic downturn or other unforeseen major costs not covered by the Contingency Reserve.
- The City will establish an account to accumulate funds to be used for payment of accrued employee benefits for terminated employees. The level of this reserve will be established based upon an annual projection of employee retirements.
- Self-insurance reserves will be maintained at a level which will adequately protect the City.

Capital Planning

- The City will develop and annually update a long-term Capital Improvement Plan (CIP) for the purpose of planning, scheduling, and financing capital projects as determined and approved by the City Council.
- The CIP will be a five-year plan and will include major on-going maintenance and rehabilitation costs to existing capital assets (land, land improvements, infrastructure, and equipment), as well as the costs of new facilities and improvements.
- The City will maintain its capital assets at a level adequate to protect the City's capital investment and to minimize future maintenance and orderly replacement of capital assets from current revenues where possible.
- The CIP budget will realistically assess potential future revenues and avoid

commitments for projects that lack economic feasibility.

Revenue

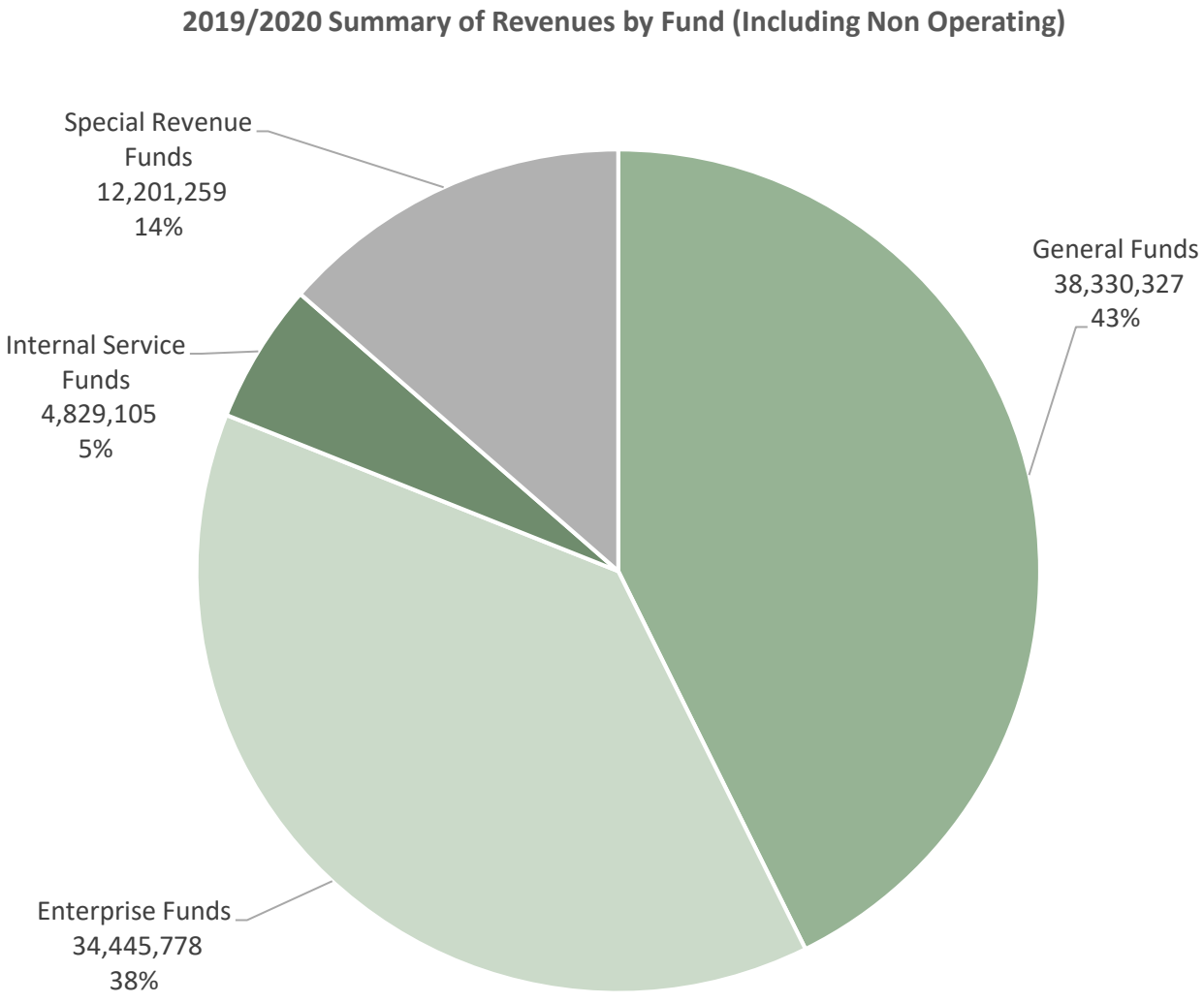
- The City will estimate its annual revenues by an objective, analytical process utilizing trend, judgmental, and statistical analysis as appropriate.
- The City will attempt to maintain a diversified and stable revenue base to minimize the effects of economic fluctuations on revenue generation.
- The user fees and charges for each Enterprise Fund will be set to fully support the total direct and indirect costs of the activity. Indirect costs include the cost of annual depreciation of capital assets and overhead charges.
- Internal Service Funds are to be funded at appropriate levels to ensure their ability to provide services adequately.
- Development Impact Fees will be established to provide for the cost of infrastructure improvements from new growth instead of being a burden to existing tax payers.

Debt Management

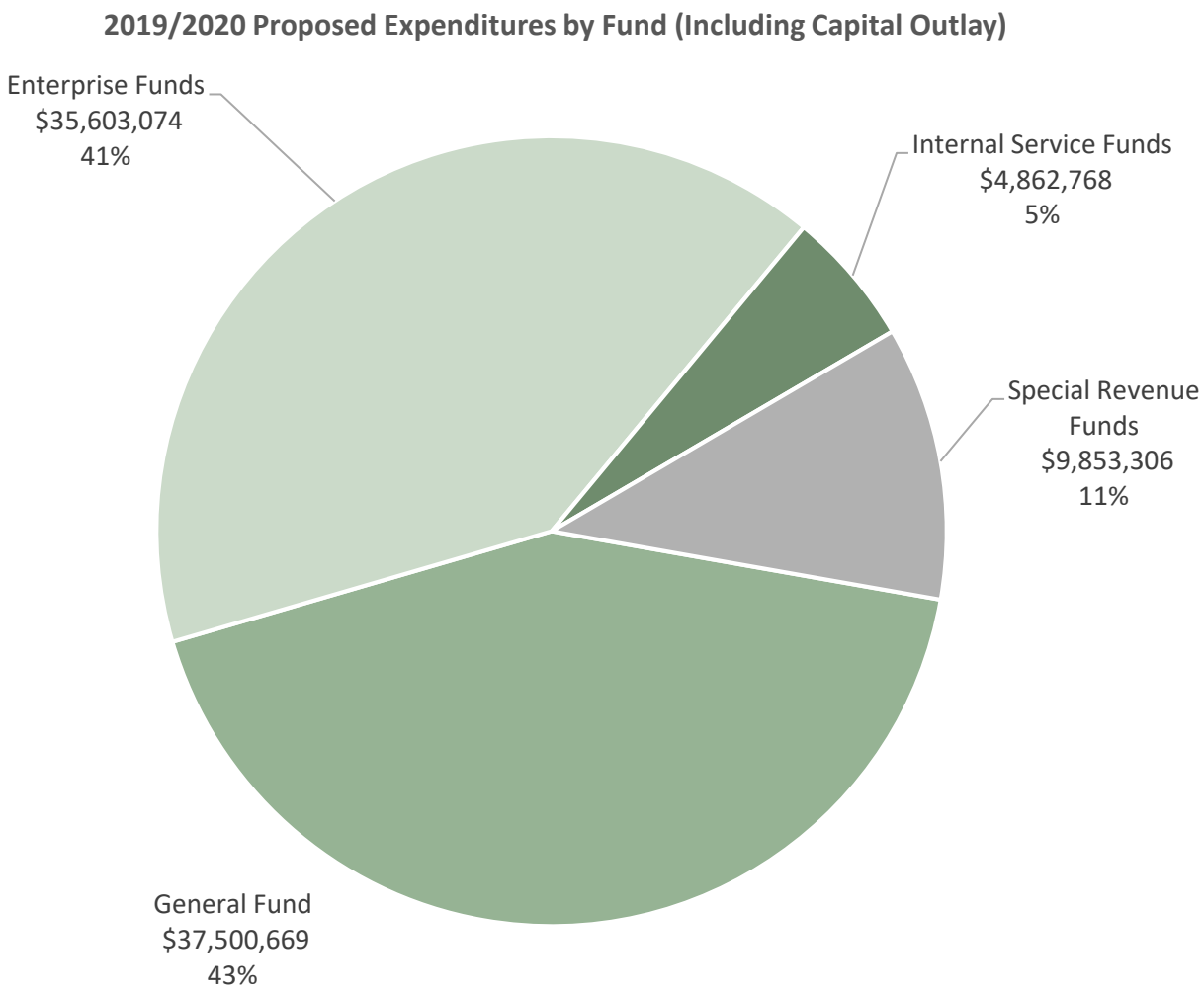
- The City will not use long-term debt financing for any recurring purpose such as current operating and maintenance expenditures.
- The City will consider the issuance of long-term debt to purchase or construct capital assets that will serve as long-term community assets. Prior to entering into a long-term financing arrangement, an internal analysis will be conducted to determine the impact on current and future budgets for debt service and operations. This analysis will address the reliability of revenues to support the debt service.

Citywide Budget Overview

Total City of Madera revenues for FY 19/20 are projected to be $89,806,469 with projected expenditures of $87,819,817 citywide. The chart below graphically depicts the portions of revenues and expenditures pertaining to the different types of funds, as listed. This includes all revenues and expenditures from all sources.



The General Fund makes up $38,330,327 or 43% of citywide revenues (including transfers in and non operating revenues) and $37,500,669 or 43% of citywide expenditures (including capital outlay). The Enterprise Fund revenues represent $34,445,778 or 38% of all city revenues. Expenditures for Enterprise funds amount to $35,603,074 or 41% of total City expenditures. Special Revenue Funds make up $12,201,259 or 14% of citywide revenues, with expenditures of $9,853,306 or 11% of citywide expenditures. Internal Service funds represent $4,829,105 or 5.4% of citywide revenues and $4,862,768 or 5% of citywide expenditures. Total revenues include $995,445 in non-operating revenues and $9,965,145 in capital outlay expenditures.



Summary of Revenues By Fund (Including Non Operating)

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
General Fund 1020 Revenue					
Sales and Use Tax	8,175,967	8,018,375	8,457,260	8,200,000	8,448,000
Property Tax	8,170,150	8,960,648	8,996,317	9,222,000	9,921,000
Franchise Tax	678,438	649,415	666,238	695,000	685,000
Transient Occupancy Tax	735,885	772,370	737,739	800,000	800,000
Interest Income	398,399	211,923	380,241	350,000	420,000
Business License Tax	416,806	426,375	447,059	450,000	452,400
CFD Assessments	7,709	-	527,660	310,247	307,850
Interfund Transfers from Other Funds	3,751,056	3,300,958	3,271,254	3,304,072	3,194,524
Charges for Services	2,001,453	2,079,006	2,449,345	2,435,678	2,462,870
Contract Charges	463,382	503,409	464,963	498,116	508,884
Rental Fees	125,783	133,886	110,951	104,520	105,420
Transfers in from Other Funds	3,773,606	4,059,287	3,053,614	3,292,086	3,359,455
Other Taxes, Fines and Transfers	1,118,698	952,132	869,124	732,155	638,150
Grant Revenue	372,877	286,025	499,738	368,171	272,366
Refunds, Reimbursements & Misc	1,823,978	253,359	1,036,375	329,661	273,900
Total General Fund 1020 Revenue	**32,014,186**	**30,607,168**	**31,967,876**	**31,091,706**	**31,859,569**
	-	-	-	-	-
Grants/CDBG Fund 1021 Revenue					
Administrative Revenues	39,492	747,703	528,830	652,766	675,772
Public Services	60,806	124,936	76,947	130,810	124,238
Public Improvements	-	516,071	242,746	584,966	603,004
Grants/CDBG Fund 1021 Revenue	**100,298**	**1,388,711**	**848,523**	**1,368,542**	**1,403,014**
Measure K Police Fund 1025 Revenue					
Measure K Sales Tax Revenue	-	361,499	2,402,824	2,168,000	2,434,500
Rental Income	-	-	-	66,621	66,621
Total Measure K Police Fund 1025 Revenue	**-**	**361,499**	**2,402,824**	**2,234,621**	**2,501,121**
Measure K Fire Fund 1026 Revenue					
Measure K Sales Tax	-	361,499	2,402,824	2,168,000	2,434,500
Total Measure K Fire Fund 1026 Revenue	**-**	**361,499**	**2,402,824**	**2,168,000**	**2,434,500**
Tire Grant Fund 1081 Revenue					
Grant Revenue	29,316	8,122	77,136	21,069	32,123
Inspections Fees	52,791	22,925	-	-	-
Total Tire Grant Fund 1081 Revenue	**82,107**	**31,047**	**77,136**	**21,069**	**32,123**
Insurance Reserve Fund 1090 Revenue					
Liab/Workers Comp Prem Refunds	-	22,734	93,156	70,000	100,000
Miscellaneous and Interest Income	44,478	9,013	1,967	-	-
Transfers In	1,499,999	128,000	541,733	540,000	-
Total Insurance Reserve Fund 1090 Revenue	**1,544,477**	**159,747**	**636,856**	**610,000**	**100,000**
Total General Fund Revenues	**33,741,068**	**32,909,671**	**38,336,039**	**39,729,938**	**38,330,327**

Summary of Revenues By Fund (Continued)

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Enterprise Funds Revenue	**0**	**0**	**0**	**0**	**0**
Water Fund	7,429,319	9,304,760	11,993,143	12,003,611	12,537,026
Sewer Fund	7,760,925	8,488,037	9,121,421	10,014,257	10,913,951
Airport	634,783	1,923,297	1,135,612	626,400	776,130
Golf Course	290,176	285,998	348,144	423,804	394,151
Dial-A-Ride	872,779	929,546	955,124	1,091,014	1,228,668
Fixed Route	1,940,048	1,369,273	1,311,087	5,118,861	1,901,589
Drainage Sys.Operation	981,032	880,621	862,479	841,250	841,150
Solid Waste Disposal	5,775,557	5,969,220	5,952,574	6,010,674	5,853,113
Total Enterprise Funds	25,684,619	29,150,751	31,679,584	36,129,871	34,445,778
Internal Service Funds Revenue					
Fleet	1,706,992	1,505,409	1,870,447	2,052,893	1,829,931
Facilities	1,443,321	1,565,783	1,589,574	1,680,965	1,686,264
Computer Acq & Maint	914,399	1,220,496	1,145,471	1,294,125	1,312,910
Total Internal Service Funds Revenue	**4,064,712**	**4,291,688**	**4,605,491**	**5,027,983**	**4,829,105**
Special Revenue Funds					
Development Impact Fees	2,807,235	2,110,185	1,992,694	2,125,030	2,258,162
Intermodal Building Op	101,289	277,606	142,462	87,579	153,414
State Gasoline Tax	1,301,489	1,461,262	1,724,430	2,845,948	2,897,686
RSTP - Federal Exchang	114,794	92,075	115,633	680,000	797,111
Parking District Opera	48,966	34,376	31,377	42,000	31,000
Measure T-Tier 1-Regio	3,300,614	1,721,742	1,697,983	2,899,631	2,113,275
Madera Downtown B.I.D.	27,866	23,751	22,840	29,308	24,020
Federal Aid Grant	939,350	410,474	176,725	2,842,962	925,000
Local Transportation F	1,295,993	1,322,836	689,520	1,090,470	1,118,259
Economic Development F	6,961	2,822	446	-	-
NSP3 Program	491,071	-	62,302	-	-
Housing Program	624,802	842,784	355,356	16,510	552,836
Landscape Maintenance Districts	346,317	336,467	364,637	399,532	424,467
Supplemental Law Enfor	100,301	130,665	140,673	100,000	100,000
Local Law Enforce. Blo	-	3,575	35,478	34,000	36,625
DUI Enforcement& Awareness	20,462	-	-	-	-
Tobacco Law Enforcement	-	-	-	35,921	32,079
Community Facilities District	518,415	556,402	561,163	575,000	572,600
CFD Debt Fund-2006/201	175,976	176,780	180,622	166,325	164,725
Total Special Revenue Funds	**12,221,902**	**9,503,803**	**8,294,342**	**13,970,216**	**12,201,259**
Total Revenues All Funds	**75,712,301**	**75,855,913**	**82,915,456**	**94,858,009**	**89,806,469**

Summary of Expenditures by Fund (Including Capital Outlay)

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
General Expenditures					
General Fund	31,700,200	31,131,874	31,621,854	33,522,731	31,808,073
General Fund - Grants	1,489,675	712,864	981,412	2,181,072	1,402,776
Measure K Sales Tax	-	45,885	2,914,608	5,121,711	4,142,697
Code Enforcement	-	-	-	-	-
General Fund - LEA Tir	35,405	49,302	27,553	45,833	32,123
General Fund - Ins Res	129,676	77,460	533,868	755,000	115,000
Total General Fund Expenditures	**33,354,956**	**32,017,386**	**36,079,295**	**41,626,348**	**$ 37,500,669**
Enterprise Fund Expenditures					
Water Fund	6,360,975	9,934,807	8,968,393	18,822,038	14,590,553
Sewer Fund	8,984,117	8,673,576	9,764,594	19,426,098	9,671,082
Airport Oper Fund	844,076	866,018	1,158,572	2,734,433	769,544
Golf Course Oper Fund	74,597	115,882	199,012	423,804	394,151
Dial-A-Ride	1,017,130	1,067,698	1,063,465	1,091,015	1,205,402
Fixed Route	1,086,202	1,153,256	1,164,163	7,888,151	1,284,163
Drainage Sys.Operation	1,077,190	1,140,384	1,084,788	882,145	876,718
Solid Waste Disposal	5,736,448	6,765,347	6,518,008	6,801,491	6,811,461
Total Enterprise Fund Expenditures	**25,180,734**	**29,716,969**	**29,920,994**	**58,069,176**	**$ 35,603,074**
Internal Service Fund Expenditures					
Equipment Maint	1,170,219	1,376,504	1,381,400	2,457,275	1,863,594
Facilities Maint	1,351,443	1,696,809	1,696,399	1,678,507	1,686,264
Computer Acq & Maint	911,321	931,339	1,318,387	1,318,043	1,312,910
Total Internal Service Fund Expenditures	**3,432,983**	**4,004,652**	**4,396,186**	**5,453,825**	**$ 4,862,768**
Special Revenue Funds					
Development Impact Fee Expenditures	4,500,810	1,147,286	1,084,012	8,634,801	2,354,743
Intermodal Building Op	89,763	277,363	141,719	126,154	110,530
State Gasoline Tax	1,752,522	1,752,082	1,547,580	2,559,435	1,629,286
RSTP - Federal Exchang	242,277	186,781	76,973	1,844,095	-
Parking District Opera	35,154	40,522	33,117	40,280	40,470
Measure A	60,369	-	-	1,120,000	-
Measure T	1,476,327	758,449	1,669,750	8,213,967	2,334,920
Madera Downtown B.I.D.	25,094	25,888	23,116	26,979	24,020
Federal Aid-Urban Gran	1,071,137	125,670	64,681	3,989,631	274,000
Local Transportation F	1,015,853	833,390	689,440	4,445,524	1,711,207
Economic Development F	420,000	156,500	1,857	156,500	-
NSP3 Program	330,159	6,945	62,302	-	-
Housing Program	826,565	290,171	526,892	63,219	69,935
Landscape Maintenance Districts	350,436	374,047	430,640	491,127	492,981
Supplemental Law Enfor	71,841	122,705	90,326	236,000	100,000
Local Law Enforce. Blo	34,854	-	-	34,000	36,625
DUI Enforcement& Aware	-	-	-	-	-
Tobacco Law Enforcemen	-	-	-	35,921	32,079
Community Facilities Districts	863,169	1,169,485	3,571,740	643,261	642,510
Total Special Revenue Expenditures	**16,682,828**	**9,859,439**	**16,213,168**	**42,072,468**	**$ 9,853,306**
Total Expenditures All Funds					**$ 87,819,817**

General Fund Operating Budget Overview

The FY 2019/2020 General Fund 1020 Operating Budget is balanced with proposed operating revenues of $31,602,253 and proposed operating expenditures of $31,415,757. The projected surplus of $186,496 will fund the budgeted capital outlay that consists of the remaining $115,000 left on the software contract and a $20,000 repair to the City swimming pool.

The FY 2019/2020 Measure K Fund (Funds 1025/1026) is balanced with proposed operating revenues of $4,935,621 and proposed operating expenditures of $3,341,267. The Police Department budgeted surplus of $275,401 along with previous years fund balance will be used to purchase an enhanced radio system as part of the capital outlay expenditures. The Fire Department budgeted surplus of $1,318,953 will be used to fund a portion of the new fire station along with proceeds from the Bond sale recently completed. As soon as the proceeds are received, a budget amendment will be brought to Council to accept the funds and amend the budget for the construction of the new Fire Station.

The FY 2019/20 Grants Fund 1021 Operating Budget Is balanced with proposed operating revenues of $981,510 and proposed operating expenditures of $981,272. The Tire Grant Fund 1081 Is balanced with proposed revenues and expenditures of $32,123.

The FY 2019/2020 Risk Management Fund 1090 Budget Is balanced with proposed revenues of $100,000, Fund Balance of $15,000 and proposed expenditures of $115,000.

General Fund Total Operating Budget		
	Revenues	***Expenditures***
General Fund	31,602,253	31,415,757
General Fund - Grants	981,510	981,272
Measure K Sales Tax	4,935,621	3,341,267
General Fund - LEA Tire	32,123	32,123
General Fund - Ins Res	100,000	115,000
Total	**37,651,507**	**35,885,419**

Major Revenue Sources

1. **Sales & Use Tax:** Sales tax is one of the City of Madera's largest sources of revenue for the General Fund. A small portion of the sales tax collected is shared with Madera County as part of a tax sharing agreement. The sales tax rate in Madera County is 8.25%. The City receives 1.5% of the Sales Tax collected. Included in the 1.5% is the .5% Measure K sales tax approved by the residents of the City of Madera. This .5% sales tax is used for public safety enhancements and is recorded in a separate fund within the General Fund.

2. **Property Tax In-Lieu of VLF (Vehicle License Fees):** This revenue source reflects the "VLF Swap" made in 2005 under which the State significantly reduced VLF payments (and ultimately eliminated them) but backfilled ("swapped") them in an equal amount for an increased share of property roll taxes. As such, this is another form of property tax where the "base" is determined on the amount "swapped" in 2005 plus growth in assessed valuation like the City's "regular" property taxes.

3. **Current Secured Property Tax**: The City's property tax revenues are based on assessed property values. Under Proposition 13, assessed values of all real property adjust with the California Consumer Price Index (CCPI), with a 2% limit, unless there is a change in ownership or new construction. Property Tax collections are much less predictable than Property Tax In-Lieu of VLF, as the second installments vary considerably from the first installment.

4. **Engineering Fees, Projects and Transfers In:** Interfund Charges/Project Management makes up approximately half of the Engineering Division's revenue budget. The Engineering Department charges other departments for personnel costs related to the management of certain capital projects.

5. **Interfund Charges (Administration and Overhead):** Certain administration and overhead costs can be allocated to departments that are served by such administrative departments as the City Clerk, City Council, City Attorney, City Manager, Human Resources, and Finance Departments. The City recaptures these costs from non-General Fund departments in amounts that are based on various factors such as number of employees, number of agenda items, budget amounts, and square footage. The City employs formulas provided by Cost Tree, an independent company, to determine universally accepted methods. Charges are recorded by way of monthly recurring journal entries.

6. **Police Fees, Grants and Contracts:** The Police Department within fund 1020 charges various fees and penalties per the Master Fee and Master Penalty Schedule, utilizes various grants to purchase equipment and supplement staff time, and has agreements with outside entities to provide police services (such as the Madera Unified School District) and receives payment for these services.

7. **Building Permit and Plan Check Fees:** The Building Division generates revenues for

services rendered based on the Master Fee Schedule.

8. **Transient Occupancy Tax:** The City collects Transient Occupancy Tax (TOT) from all hotels, motels, and inns within the City limits. The City imposes a Transient Occupancy Tax of 9% on room rates for stays of 30 days or less. The tax was last raised in 1986, from 7% to 9%.

9. **Business License Tax:** A Business License Tax is a tax imposed on businesses for the privilege of conducting business in the City. The bulk of this tax is collected and recorded in July when business licenses are renewed.

10. **Franchise Tax:** Franchise Fees are funds paid to the City from utility companies for use of public streets or right-of-way, such as cable and electric services.

Summary of Operating Expenditures by General Fund Department

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
City Council	111,132	123,658	139,632	176,100	149,167
City Clerk's Office	310,413	385,478	326,074	357,540	263,973
City Administrator	287,879	410,300	553,738	404,729	397,109
Central Admin	1,955,051	1,174,315	1,163,654	1,254,824	880,428
Community Promo	206,450	323,069	233,012	239,330	260,000
General Fund	270,755	179	-	-	-
Finance	1,247,080	1,185,350	1,063,018	1,128,728	881,285
Purchasing	200,208	194,136	191,599	199,083	199,656
City Attorney	425,615	452,451	420,975	467,635	430,860
HR	506,827	521,176	547,579	566,259	536,104
PD Administration	10,749,091	10,856,029	11,494,446	12,233,524	11,465,401
PD - AB109	88,135	90,692	38,660	61,135	-
PD - CCP	125,233	142,799	127,112	150,757	151,557
Schools Policing	271,060	254,376	253,694	249,604	262,327
PD Housing Authority	-	114,249	132,143	128,101	132,000
COPS Hiring Program Gr	238,676	200,925	144,455	188,040	234,899
Animal Control	293,023	250,410	265,838	301,017	311,121
Fire	3,433,566	3,752,214	3,644,804	3,871,937	4,172,116
PW - Streets	2,273,668	1,843,841	1,946,670	2,143,307	1,917,162
Graffiti Abatement	235,528	255,887	261,375	213,542	160,749
Planning	458,077	472,239	545,647	680,164	653,564
Building	751,468	816,303	882,273	950,162	921,041
Engineering	1,445,829	1,477,816	1,618,937	2,053,935	1,840,249
Code Enforcement	1,441,471	1,219,530	1,095,483	951,140	846,292
Parks Administration	618,593	673,803	630,334	534,056	444,425
Parks	1,522,585	1,617,602	1,677,229	1,626,966	1,624,412
Landscape Mntc Dist Se	260,389	245,625	247,471	305,547	287,467
Median Landscaping	92,204	110,330	109,011	119,100	119,100
Recreation	496,336	534,638	635,718	618,232	689,624
Sr Citizen Community S	283,300	254,181	203,395	228,227	203,093
Sr Citizen Therapeutic	125,910	151,070	105,728	-	-
Sports Programs	142,789	157,530	118,078	152,719	139,161
Aquatics Programs	132,619	156,727	133,655	161,878	166,652
Comm & Rec Centers	552,427	517,419	531,035	646,369	564,650
Special Events	146,812	195,528	139,383	159,045	110,114
CDBG Administrative Co	145,157	149,139	138,948	174,413	156,000
CDBG Public Services	644,001	124,941	119,392	130,810	124,000
CDBG Public Improvemen	700,000	55,652	316,721	1,391,462	181,500
General/Grant Oversigh	517	383,133	406,352	484,387	519,772
Measure K Sales Tax - Police	-	42,541	1,989,820	2,196,500	2,225,720
Measure K Sales Tax - Fire	-	3,344	924,788	2,925,212	1,115,547
LEA Tire Grant	10,431	2,265	-	-	-
Tire Amnesty Grant	24,974	47,037	27,553	45,833	32,123
Insurance/Risk Management	129,676	77,460	533,868	755,000	115,000
Total General Fund Expenditures	33,354,956	32,017,386	36,079,295	41,626,348	35,885,420

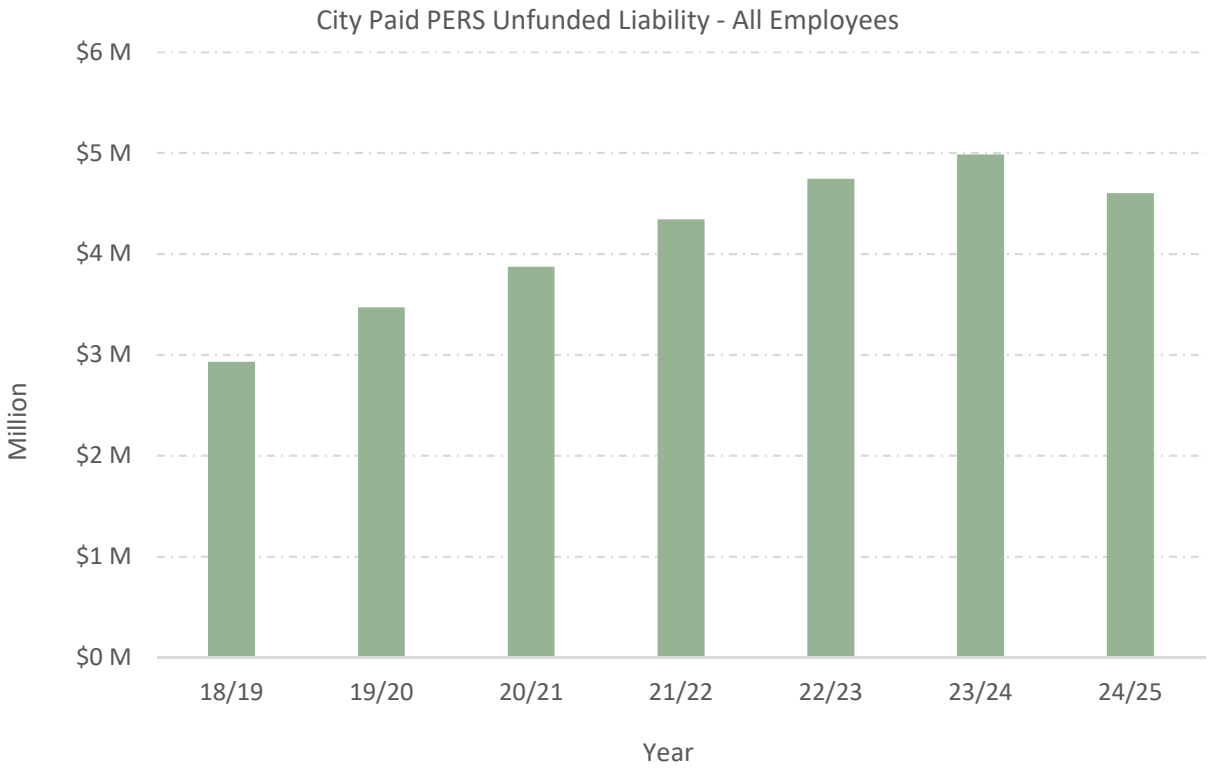
General Fund 5-year forecast

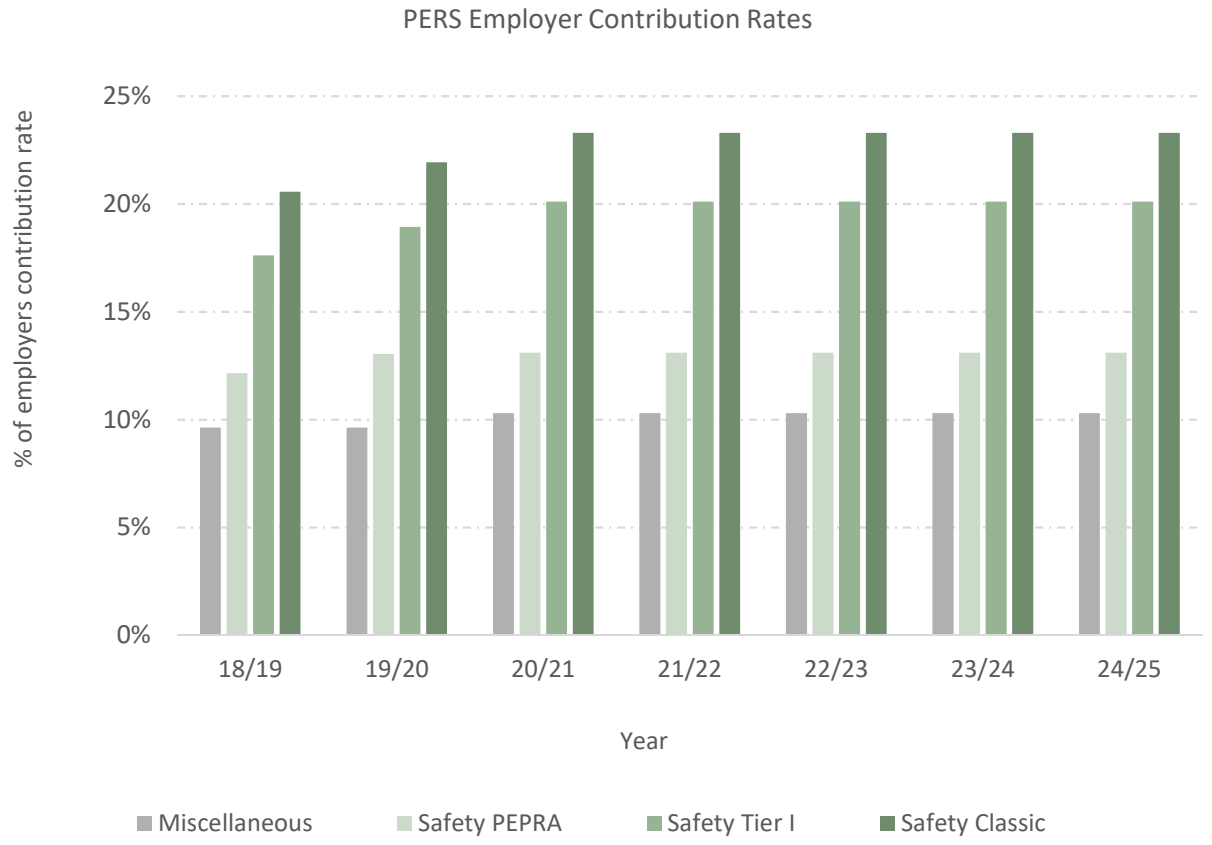
The Five-Year Forecast is based on staff's best estimates for FY 2019/2020 through FY 2023/2024. In an attempt to project future revenues and expenses, numerous assumptions must be made. A few key items worth highlighting:

- Sales Tax estimates were provided by MuniServices. They project an approximately 2 percent increase for the subsequent 4 years, however in FY 2019/2020 they are project a 2 percent decrease from year end FY 2018/2019.
- Property Tax is projected to increase by 2 percent compared to the FY 2018/19 budget, based on Proposition 13 limits.
- Assumes that the City's tax sharing agreement remains status quo.
- Assume a 2 percent annual increase in overall General Fund expenditures based on published inflation rates for FY 2020/2021 through FY 2023/2024 plus estimated increases in CalPERS contribution costs as projected below, based on information that was provided by CalPERS.
- Based on these assumptions, the budget notes a deficit. As a result, staff and the Council must be diligent to ensure that the City remains fiscally healthy and responsible.

General Fund Five-Year Forecast

	FY 2019/2020 Proposed	FY 2020/2021 Forecast	FY 2021/2022 Forecast	FY 2022/2023 Forecast	FY 2023/2024 Forecast
Sales and Use Taxes	(8,448,000)	(8,616,960)	(8,797,916)	(8,982,672)	(9,162,326)
Measure K Sales Tax	(4,869,000)	(4,966,380)	(5,070,674)	(5,172,087)	(5,275,529)
Property Taxes	(9,921,000)	(10,119,420)	(10,321,808)	(10,528,245)	(10,738,809)
Interfund Charges	(1,276,166)	(1,276,351)	(1,276,545)	(1,276,748)	(1,276,962)
Administrative Overhead Charges	(1,996,728)	(2,048,337)	(2,103,202)	(2,159,811)	(2,216,522)
Transfers In	(3,659,455)	(3,700,545)	(3,744,551)	(3,789,483)	(3,833,173)
Other General Fund Revenues	(6,615,092)	(6,637,506)	(6,722,192)	(6,838,009)	(6,908,235)
Total General Fund Revenues	(36,785,440)	(37,365,498)	(38,036,889)	(38,747,055)	(39,411,557)
Salaries and Benefits	22,134,484	24,142,078	24,961,796	25,686,094	26,089,354
Maintenance and Operations	13,819,678	13,825,953	13,100,828	13,344,422	13,596,771
Net General Fund Budget	**(831,278)**	**602,532**	**25,735**	**283,460**	**274,568**


City Paid PERS Unfunded Liability - All Employees
$6 M
$5 M
$4 M
$3 M
$2 M
$1 M
$0 M
Million
18/19
19/20
20/21
21/22
22/23
23/24
24/25
Year


PERS Employer Contribution Rates
25%
20%
15%
10%
5%
0%
% of employers contribution rate
18/19
19/20
20/21
21/22
22/23
23/24
24/25
Year
Miscellaneous
Safety PEPRA
Safety Tier I
Safety Classic

Enterprise Funds Operating Budget Overview

Enterprise funds are municipal services that are funded through fees charged to partly or wholly cover the costs of the services provided. Enterprise activities are roughly analogous to a private sector business. In FY 2019/2020, the Enterprise Funds are projected to generate $34,129,153 million in operating revenue and $27,253,179 in operating expenditures. The surplus of $6,875,974 plus a portion of fund balance will fund the budgeted $8,349,895 planned capital outlay

Water Fund

The Water Fund is funded by user fee revenue which pays for the operations and maintenance of the municipal water system including 18 wells, a one million gallon above ground storage tank, miles of distribution mains and approximately 13,000 water meters and services. The fund supports the City's efforts to provide clean water to the community, conserve water resources, and to plan for future growth. The total capital request for FY 19/20 is $6.9 million. In January 2020, the last of five water rate adjustments will occur which will result in an increase of approximately 4.4 percent in revenues. Additional changes in the Water Fund include a 50 percent decrease to the water conservation component of the water rates, which will result in savings to rate payers, however fewer resources will be available for water conservation activities.

Sewer Fund

The Sewer Fund is funded by user fee revenue which pays for the maintenance and operation of the sewage collection system and the Waste Water Treatment Plant (WWTP). There are $1,095,000 of new capital projects scheduled for FY 19/20. The FY 19/20 budget requests funds for updates to the WWTP landscaping, breakroom, and restroom facilities in addition to ongoing WWTP upgrades and an Infrastructure Study.

Solid Waste

The Solid Waste Fund is funded by user fee revenue which pays for solid waste collection and street sweeping. When the solid waste rates were set several years ago, revenues exceeded expenditures in excess of the goal of 20-30 percent of the annual operating expenses. Along with user rates being reduced by 15 percent and projected to stay flat for five years, annual deficits were programmed for the subsequent 5 years. The deficit for the proposed FY 19/20 Solid Waste budget is projected to be approximately $958,348.

Drainage Fund

Drainage user fees are expected to remain level in FY 19/20 at approximately $841,000. Capital outlay projects of $50,000 will require a $35,000 fund balance contribution.

Airport

The Airport Fund is projecting a surplus in FY 19/20 of $12,856. The airport is funded by user fees and rental and lease income. Some of the major capital expenses are eligible for grant assistance from the state and or federal government. As of June 30, 2019, the airport will owe approximately $142,000 on a loan that was borrowed for the purpose of building 14 hangars, with the final installment due in 2023. Currently, the airport leases nearby land for agricultural purposes and receives approximately $170,000 annually. However, with continual State mandates for water reduction, this revenue source may be

eliminated if farming within the City limits is identified as a method for major water use reduction. Additional revenues are being saved for future improvements.

Golf Course

The Golf Course is operated by a third-party vendor. As of June 30, 2018, the Golf Course Fund's unrestricted net position is ($539,778). This negative balance is indicative that the fund does not cover its operating expenses with annual revenues. Due to a lack of revenue, the General Fund supports the Golf Course Fund with annual transfers-in.

Local Transit Fund

The Local Transit Fund consists of both the Madera Area Express (MAX) fixed route system and Dial-A-Ride (DAR). The Transit Fund is currently funding approximately $960,000 in Capital Outlay to develop a new transit center with its interior and exterior furnishings and the purchase of 11 new buses. The Transit building is slated to open in the Fall of 2019. Revenues are generated through Federal and State grants as well as local transportation funds and fare collections. The majority of the capital outlay is funded by Special Revenue Funds.

Enterprise Fund Department Overview

Description	*Projected Revenue*	*Projected Expenses*	*Projected Capital Outlay*
Water	(12,537,026)	7,708,553	6,882,000
Sewer	(10,913,951)	(8,576,082)	1,095,000
Solid Waste	(5,853,113)	6,811,461	50,000
Drainage	(841,150)	826,718	-
Airport	(668,400)	655,544	114,000
Golf Course	(394,151)	394,151	-
Local Transit Fund	(2,921,362)	2,280,670	208,895

Internal Service Funds Budget Overview

Internal Service Funds are used in governmental accounting to track services provided internally to the organization. The City currently operates three internal service funds: (1) Facilities, (2) Fleet, and (3) Computer Acquisition and Maintenance. Each department in the organization is charged for the services provided by the internal service fund through interfund transfers.

The following is a summary of each:

- **Facilities**: Each department is charged a facility fee. Allocations are based on the square footage of the area occupied by the department and a time study of facility personnel.
- **Fleet Management**: The City maintains a plethora of vehicles. Each department is charged a fee based on number and type of vehicles assigned to the department. Replacement of vehicles is also included based on the number and type of vehicles and useful life estimates for replacement, whereas motor pool charges are based on the prior year's usage.
- **Information Services**: Computer services, provided by the City's Information Technology Department, are charged based on computer users per department taking into consideration all peripherals, servers, and licenses required to maintain and upgrade the current technology.

Budgets for Internal Service Funds are designed to balance. The exceptions are the fleet and computer replacement funds, where money is set aside for each department in both funds so when vehicles and computers have reached the end of their useful life, funds are available for replacements. Some years will experience greater revenues than expenses and vice versa, which largely depends on the number of vehicles and computers slated to be replaced in that period. Each fund tracks the balances available by department and determines when equipment should be replaced.

Internal Service Fund Budget Overview		
	Revenues	*Expenditures*
Equipment Maint	1,829,931	1,863,594
Facilities Maint	1,686,264	1,686,264
Computer Acq & Maint	1,312,910	1,312,910
Total	**4,829,105**	**4,862,768**

Special Revenue Funds Budget Overview

Special Revenue Funds are established to track and report monies that must be expended for specified purposes. The following is a summary of the various accounts that collectively make up the Special Revenue Funds.

- **Special Gas Tax:** Street Maintenance: Gas tax revenues for streets and roads from multiple sources received monthly from the State Controller's Office. Funds are transferred to the Streets Department through the annual budget process to support the streets operations and projects.
- **Regional Surface Transportation Program (RSTP) Exchange:** This fund provides flexible funding for projects to preserve and improve Federal-Aid highway, bridge, and tunnel projects on public roads, pedestrian and bicycle infrastructure, and intercity passenger projects. Funds are received as reimbursement for costs incurred.
- **State Transportation Improvement Program (STIP):** A multi-year capital improvement program of transportation projects on and off the State Highway System. Funds are programmed within the Madera County region to prioritize regional projects. There are currently no projects scheduled to receive STIP funds.
- **Proposition 1B SLPP**: State Program created by the Road Repair and Accountability Act of 2017 (Senate Bill (SB) 1) to provide funding to local and regional transportation agencies that have sought and received voter approved taxes (i.e. Measure T) and enacted fees for Road Maintenance and Rehabilitation (RMRA) projects. Projects require a 50 percent local match. Funds are received as reimbursement for costs incurred.
- **Road Maintenance & Rehabilitation Account (RMRA):** Utilized to address road maintenance, rehabilitation, and critical safety projects, this fund was created by the Road Repair and Accountability Act of 2017, SB 1. These funds are received monthly from the State.
- **Measure A:** A ½ cent sales tax for local transportation projects collected from 1990 to 2005. The remaining fund balance has been designated for a specific project.
- **Measure T:** Current ½ cent sales tax for local transportation projects and programs. It is a 20-year program that sunsets in 2027 that funds highway and road capital projects designed to improve traffic safety; relieve congestion; and leverage other State and Federal funds. Funds are received quarterly from Madera County.
- **San Joaquin Valley Air Pollution Control District (SJVAPCD) REMOVE II Grant:** This grant provides funding for projects consistent with the goals of the SJVAPCD.

Transportation:

- **Prop 1B Public Transportation Modernization, Improvement and Service Enhancement Account (PTMISEA):** This program is aimed at transit modernization and improvement and service enhancement. This program is currently being used to fund a portion of the transit facility. Funds are received as reimbursement for costs incurred.

- **Low Carbon Transit Operations Program (LCTOP):** This program provides funding to be used by transit operators to reduce greenhouse emissions. The City has utilized these funds to improve transit stop amenities.
- **Local Transportation Fund (LTF):** This program is to fund Public Transportation including planning and program activities, pedestrian and bicycle facilities, community transit services, and bus and rail projects. Additionally, LTF may be used for construction and maintenance of local streets and roads. It is a component of the Transportation Development Act (TDA).
- **Sustainable Communities Grant:** Grant program created to maintain and integrate multi-modal transportation, also from the Road Repair and Accountability Act of 2017, SB 1.

Parks:

- **Housing Related Parks Program (HRPP) Grant:** Grant funding for the creation and renovation of parks and community recreation facilities.
- **Tire Derived Products (TDP) Grant:** This grant is administered by California Department of Resources Recycling and Recovery (CalRecycle) to promote markets for recycled-content products derived from waste tires generated in California and decrease the adverse environmental impacts created by unlawful disposal and stockpiling of waste tires.
- **Chukchansi Grant:** This grant is currently funding one project in the CIP Program.

Development Impact Fees (DIF):

Local Fee imposed on new development to fund the City's capital facilities. Revenues depend on development activity. Funds are collected during the permitting process and deposited into multiple assigned accounts, each having a specific purpose**.**

Special Districts:

- **Parking District Operations:** Established by the City, this fund supports the acquisition, construction, installation or maintenance of parking facilities, street lighting, refuse receptacles, benches, parks, or fountains in the downtown area. The City serves as the fiscal agent and participants are billed quarterly. Currently, funds are used to pay for a part-time parking enforcement officer, refuse collection, gardening services, and a portion of the crow abatement program.
- **Business Improvement District:** Established by the City, this program supports activities, and promotes events and tourism within the Business Improvement District. The City serves as the fiscal agent and participants are billed quarterly. The City remits the funds to the Madera Downtown Association quarterly, less expenses it incurs.
- **Community Facilities Districts (CFD):** CFD 2005-1 Special Tax for City Services and CFD 2006-1 Special Tax for debt service on infrastructure improvements.
- **Landscape Maintenance Districts (LMD):** Funding for landscaping in 80 defined zones within the City. Special assessments are prepared in accordance with the Streets and Highway Code.

Federal Aid:

- **Active Transportation Program (ATP):** State program that consolidates existing Federal and State transportation programs, including Transportation Alternatives Program (TAP), Bicycle Transportation Account (BTA), and State Safe Routes to School (SR2S) into a single program. Currently, this program is funding one CIP project (PK-00008). Funds are received as reimbursement for costs incurred.
- **Bridge Preventive Maintenance Program (BPMP):** This program is intended to maintain existing inventory of bridges and is currently funding one CIP project (B-000004). Funds are received as reimbursement for costs incurred**.**
- **Congestion Mitigation & Air Quality Program (CMAQ):** This program is intended to fund transportation projects that will contribute to attainment of national air quality standards. Currently funding six CIP projects (ALY-0002, R-000037, R-000057, R-000062, R-000068, and TS-00019). Funds are received as reimbursement for costs incurred.
- **Highway Safety Improvement Program (HSIP):** Federal aid program to States for achieving a significant reduction in fatalities and serious injuries on public roads. This program currently funds two CIP projects (R-000031 and R-000066). Funds are received as reimbursement for costs incurred.

Housing:

- **Home/CalHome Down Payment Assistance and Program Income:** Grant money to assist first-time home buyers with down payment assistance. Funds recaptured from loan payments are deposited into Program Income to be used for further down payment assistance.
- **CalHome Manufactured Housing Rehabilitation and Program Income:** Grant money to assist with the rehabilitation of manufactured housing. Funds recaptured from loan payments are placed into Program Income to be used for further rehab assistance.

Law Enforcement Grants:

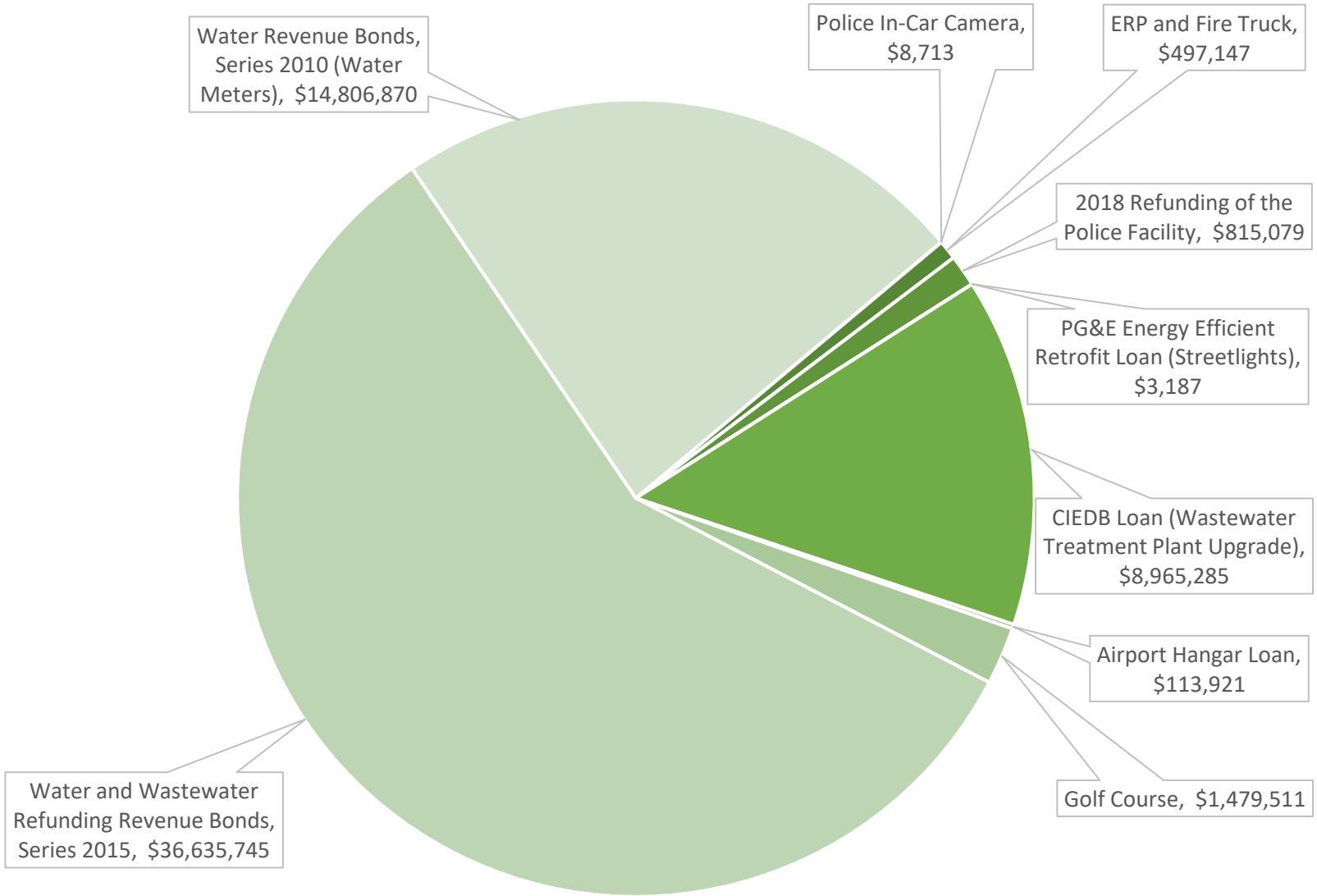
- **Supplemental Law Enforcement Services Fund (SLESF):** Funds allocated to provide front-line law enforcement services.
- **Justice Assistance Grant (JAG):** Funds allocated for the purpose of enforcing State and local laws improving the criminal justice system, with an emphasis on preventing violent crime. Grants may provide for personnel, equipment, training, technical assistance, and criminal justice information systems for the more widespread apprehension, prosecution, adjudication, detention, and rehabilitation of persons who violate criminal laws.
- **Tobacco Law Enforcement Grant:** Department of Justice Grant funds to be used for police activities relating to the reduction of Illegal sales and marketing of tobacco products to minors.

Debt Service

Madera has outstanding debt. This outstanding debt is largely attributed to water and wastewater facilities, and also includes key infrastructure, such as improvements to the airport, golf course, a fire truck, and safety equipment for the Police Department. Regardless, combined the City has approximately $63 million. The table summarizes the City's debt while the following pages provide a more in-depth explanation of each loan.

Debt	*Principal and Interest Owed*	*Years to Payoff*
Police In-Car Camera	$8,713	1
ERP and Fire Truck	$497,147	2
2018 Refunding of the Police Facility	$815,079	7
PG&E Energy Efficient Retrofit Loan (Streetlights)	$3,187	1
CIEDB Loan (Wastewater Treatment Plant Upgrade)	$8,965,285	16
Airport Hangar Loan	$113,921	4
Golf Course	$1,479,511	5
Water and Wastewater Refunding Revenue Bonds, Series 2015	$36,635,745	16
Water Revenue Bonds, Series 2010 (Water Meters)	$14,806,870	18
Total	**63,325,458**	

Principal and Interest Owed



Debt Service

Long-term Debt

The City of Madera's adopted Investment Policy states that purchased transactions may not exceed 5-year maturities and no more than 20 percent of the total portfolio may be invested beyond 3 years stated maturity at any time. In accordance with California Government Code section 56300.5, the City's primary objective is to safeguard the principal of the funds, the secondary objective is to meet the liquidity needs of the depositor, and the third objective is to achieve a return on the funds.

The following is a detailed description of the City's Long-term Debt.

Capital Leases

Police In-Car Camera

In August 2014, the City entered into a capital lease agreement for the police department in-car camera system under which the related equipment will become the property of the City when all terms of the lease agreements are met. The purchase price of the equipment was $157,755 and is payable over a period of five years. Quarterly payments on the contract are $8,713. The effective interest rate on the contract is 3.87 percent. At June 30, 2019, the outstanding balance of the capital lease was $8,630.

The annual debt service requirements at June 30, 2019 are as follows:

Annual Debt Service for Police In-Car Cameras

Year	*Principal*	*Interest*	*Total*
2020	$8,630	$83	$8,713
Total	**$8,630**	**$83**	**$8,713**

Enterprise Resource Planning (ERP) and Fire Truck

In August 2015, the City entered into a five-year equipment lease-purchase agreement for the purchase of Enterprise Resource Planning (ERP) system to be installed at the City Hall and a fire truck with Holman Capital Corporation. Holman Capital Corporation deposited $1,540,065 into the Escrow Fund, which the Community Business Bank is the escrow agent, for the acquisition of the equipment and for the payment of issuance costs. The related equipment will become the property of the City when all terms of the lease agreements are met. The purchase price of the equipment was $1,540,065 and is payable over a period of five years. Semi-monthly payments on the agreement are $165,715. The effective interest rate on the contract is 2.71 percent. At June 30, 2019, the outstanding balance of the capital lease was $497,147. The cash balance in the Escrow Fund held at the Community Business Bank as of May 31, 2019 was $148,345.

The annual debt service requirements at June 30, 2019 are as follows:

Annual Debt Service for ERP and Fire Truck			
Year	***Principal***	***Interest***	***Total***
2020	$320,473	$10,959	$331,432
2021	$163,500	$2,215	$165,715
Total	**$483,973**	**$13,174**	**$497,147**

Loans Payable

2018 Refunding of the Police Facility (Police Facility Commercial Loan)

In December 2005, the City entered into a capital lease agreement with La Salle Bank (and subsequently sold to Capital One Public Funding, LLC) to lease a portion of the construction cost for the police facility. The entire purchase price of the police station was $5,200,000. The leased portion of the police station was $1,500,000 and was payable over a period of twenty years.

On January 1, 2018, the capital lease was refunded, and the Financing Authority paid the City an advance rental for the use and right to the possession of the Police and Golf Course facilities for a total of $2,553,000. The lease was then assigned to Zions Bank/California Bank & Trust on the same day and named the Police Facility Commercial Loan. The bonds are due in annual installments of $50,900 to $61,600 beginning May 2018 with interest rate fixed 2.760 percent per annum payable semi-annually. Total principal and interest remaining on the agreement is payable through 2026. At June 30, 2019, the outstanding balance was $738,900.

The annual debt service requirements at June 30, 2019 are as follows:

Annual Debt Service for Police Facility			
Year	***Principal***	***Interest***	***Total***
2020	$105,300	$22,250	$127,820
2021	$108,200	$16,746	$124,946
2022	$111,200	$13,739	$124,939
2023	$114,400	$10,648	$125,048
24-26	$299,800	$12,526	$312,326
Total	**$738,900**	**$76,179**	**$815,079**

PG&E Energy Efficient Retrofit Loan

In June 2012, the City entered into a loan agreement with PG&E to convert old high-pressure sodium lights with new energy efficient LED streetlights. The loan amount is $249,731 and is payable over a period of 6.7 years with zero percent interest. Monthly payments on the loan are $3,161. At June 30, 2019, the outstanding balance of the PG&E Energy Efficiency Retrofit Loan was $3,187.

The annual debt service requirements at June 30, 2019 are as follows:

Annual Debt Service for PG&E Retrofit			
Year	***Principal***	***Interest***	***Total***
2020	$3,187	-	$3,187
Total	**$3,187**	**-**	**$3,187**

California Infrastructure and Economic Development Bank (CIEDB) Loan

Loan payable to California Infrastructure and Economic Development Bank for the regional wastewater treatment plant upgrade and expansion project; semi-annual installments of $383,084 to $525,788, including interest at 3.01 percent per annum. At June 30, 2019, the outstanding balance of the California Infrastructure and Economic Development Bank loan was $7,019,578.

The annual debt service requirements at June 30, 2019 are as follows:

Annual Debt Service for CIEDB

Year	*Principal*	*Interest*	*Total*
2020	$322,295	$206,439	$528,734
2021	$331,996	$196,592	$528,588
2022	$341,989	$186,448	$528,437
2023	$352,283	$175,999	$528,282
24-28	$1,926,999	$711,920	$2,638,919
29-33	$2,235,005	$399,279	$2,634,284
34-36	$1,509,011	$69,030	$1,578,041
Total	**$7,019,578**	**$1,945,707**	**$8,965,285**

Airport Hanger Loan

Loan payable to the Department of Transportation, Division of Aeronautics for the purchase of 14 airplane hangars; annual installments of $14,131 to $27,180, including interest at 4.7829 percent. At June 30, 2019, the outstanding balance of the Department of Transportation, Division of Aeronautics loan was $101,500

The annual debt service requirements at June 30, 2019 are as follows:

Annual Debt Service for the Hanger

Year	*Principal*	*Interest*	*Total*
2020	$23,625	$4,855	$28,480
2021	$24,755	$3,725	$28,480
2022	$25,939	$2,541	$28,480
2023	$27,181	$1,300	$28,481
Total	**$101,500**	**$12,421**	**$113,921**

2018 Refunding of the 1993 Variable Rate Demand Bonds (Golf Course Commercial Loan)

In May 1993, the Financing Authority issued Variable Rate Demand Bonds in the aggregate principal of $5,280,000. The proceeds were used to redeem $4,835,000 of its December 8, 1989 Lease Revenue Bonds, Series A, and $262,450 for additional Golf Course construction.

On January 1, 2018, the Bonds were refunded, and the Financing Authority paid the City an advance rental for the use and right to the possession of the Golf Course and Police facilities for a total of $2,553,000. The lease was then assigned to Zions Bank/California Bank & Trust on the same day and named the Golf Course Commercial Loan. The loan is due in annual installments of $138,100 ($10,600 first year) to $161,800 beginning May 2018 with interest rate fixed 3.190 percent per annum payable semi-annually. Total principal and interest remaining on the agreement is payable through 2023. At June 30, 2019, the outstanding balance was $1,368,100.

Annual Debt Service on the Golf Course

Year	*Principal*	*Interest*	*Total*
2020	287,400	41,368	328,768
2021	296,600	32,128	328,728
2022	306,200	22,590	328,790
2023	316,100	12,744	328,844
2024	161,800	2,581	164,381
Total	**1,368,100**	**111,411**	**1,479,511**

Bonds Payable

Water and Wastewater Refunding Revenue Bonds, Series 2015

Water and Wastewater Refunding Revenue Bonds, Series 2015 were issued by the Financing Authority in December 2015 for $30,140,000. Proceeds from the bonds were used to refund $30,440,000 of its Water and Wastewater Refunding Revenue Bonds, Series 2015. The bonds are due in annual installments of $70,000 to$2,080,000 through March 1, 2036, with interest payable semiannually on September 1 and March 1 of each year at 3.700 percent. At June 30, 2019, the outstanding balance of the Water and Wastewater Revenue Bonds was $26,835,000.

The Financing Authority has pledged a portion of future water and wastewater revenue to repay the 2015 Water and Wastewater Revenue Bonds. Total principal and interest remaining on the agreement is $36,635,745 payable through 2036.

The annual debt service requirements at June 30, 2019 are as follows:

Bond Debt Service									
	Water			Sewer			Total		
Year	***Principal***	***Interest***	***Total***	***Principal***	***Interest***	***Total***	***Principal***	***Interest***	***Total***
2020	75,000	66,785	141,785	1,080,000	926,110	2,006,110	1,155,000	992,895	2,147,895
2021	80,000	64,010	144,010	1,120,000	886,150	2,006,150	1,200,000	950,160	2,150,160
2022	85,000	61,050	146,050	1,165,000	844,710	2,009,710	1,250,000	905,760	2,155,760
2023	85,000	57,905	142,905	1,210,000	801,605	2,011,605	1,295,000	859,510	2,154,510
24-28	495,000	238,650	733,650	6,750,000	3,303,175	10,053,175	7,245,000	3,541,825	10,786,825
29-33	580,000	141,525	721,525	8,095,000	1,958,410	10,053,410	8,675,000	2,099,935	10,774,935
34-36	405,000	30,340	435,340	5,610,000	420,320	6,030,320	6,015,000	450,660	6,465,660
Total	**1,805,000**	**660,265**	**2,465,265**	**25,030,000**	**9,140,480**	**34,170,480**	**26,835,000**	**9,800,745**	**36,635,745**

Water Revenue Bonds, Series 2010

Water Revenue Bonds, Series 2010 were issued by the Financing Authority in November 2010 for $11,215,000. The City will use the proceeds from the Bonds along with the changing of water and sewer rates to bring the City into compliance with State Law to have the entire City on water meters by the year 2025. The bonds are due in annual installments of $65,000 to $745,000 through March 1, 2038, with interest payable semi-annually on September 1 and March 1 of each year at 4.5 percent. At June 30, 2019, the outstanding balance was $9,530,000.

The Water Revenue Bonds, Series 2010 were issued at a discount which is being amortized over the life of the bonds resulting in an annual amortization of $5,422. At June 30, 2018, the outstanding balance of the discount on the bonds was $108,448.

The annual debt service requirements at June 30, 2019 are as follows:

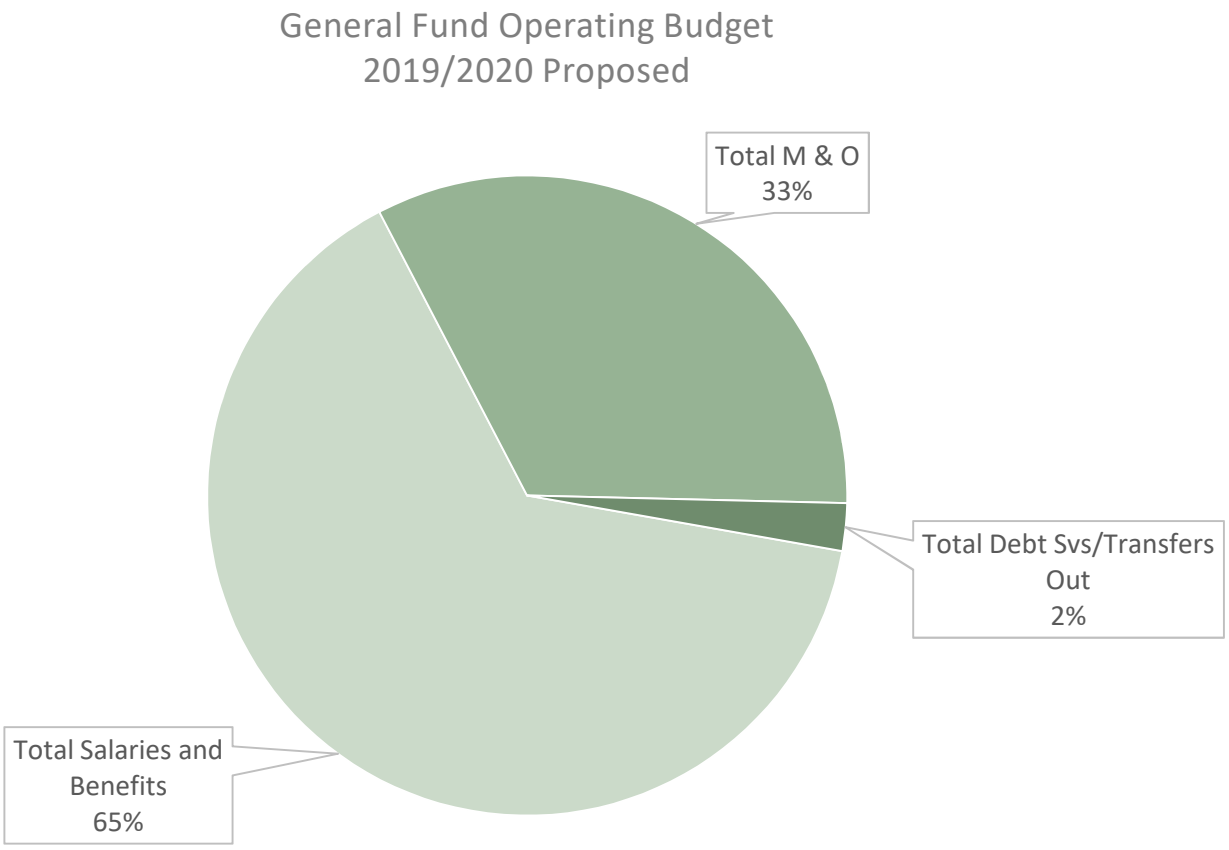
Annual Debt for Water Bond			
	Principal	***Interest***	***Total***
2020	335,000	448,463	783,463
2021	345,000	435,063	780,063
2022	355,000	422,556	777,556
2023	375,000	408,800	783,800
24-28	2,110,000	1,792,213	3,902,213
29-33	2,640,000	1,246,775	3,886,775
34-38	3,370,000	523,000	3,893,000
Total	**9,530,000**	**5,276,870**	**14,806,870**

1993 Variable Rate Demand Bonds

In May 1993, the Financing Authority issued Variable Rate Demand Bonds in the aggregate principal of $5,280,000. The proceeds were used to redeem $4,835,000 of its December 8, 1989 Lease Revenue Bonds, Series A, and $262,450 for additional Golf Course construction. The bonds are due in annual installments of $140,000 to $350,000 beginning November 2001 with interest at a variable rate not to exceed 10.0 percent per annum payable semi-annually. Payments of principal and interest on the bonds are supported by an irrevocable direct draw letter of credit. At June 30, 2017, the variable interest rate was 0.92 percent and the outstanding balance of the Variable Rate Demand Bonds was $2,175,000. During the year ended June 30, 2018, the bond was refunded by the Golf Course Commercial Loan, as described above.

General Fund Operating Budget Summary		
Description	***2018/2019 Revised***	***2019/2020 Proposed***
Total Revenues	(30,844,992)	(31,602,253)
Total Salaries and Benefits	20,565,731	20,286,064
Total M & O	10,144,801	10,375,139
Total Debt Svs/Transfers Out	756,256	754,555
Net Operating Budget	(134,460)	(186,496)

General Fund Capital Outlay Summary		
Description	***2018/2019 Revised***	***2019/2020 Proposed***
Non Operating Revenue	(831,680)	(678,820)
General Fund Capital Outlay	2,529,208	813,820



General Fund

10200000

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Current Secured Property Tax	(2,690,921)	(3,465,925)	(3,326,413)	(3,500,000)	(3,760,000)
Current Supplemental Property	(52,311)	(105,084)	(97,562)	(90,000)	(115,000)
Current Unsecured Property Tax	86,408	(88,211)	(5,979)	(45,000)	-
Homeowner's Prop Tax Relief	(24,286)	(69,908)	(45,092)	(47,000)	(46,000)
Homeowner's PTR Supp'l	(348)	-	-	-	-
Prior Year Property Tax	(434,282)	32,768	10,565	-	-
Secured Supplemental - Prior	-	(634)	(947)	(10,000)	-
Business License Tax	(416,806)	(426,375)	(447,059)	(450,000)	(450,000)
Cable Utility Franchise Tax	(352,535)	(311,801)	(298,015)	(350,000)	(325,000)
Electric Utility Franchise Tax	(325,903)	(337,614)	(368,223)	(345,000)	(360,000)
Documentary Stamp Tax	(77,895)	(121,163)	(112,886)	(95,000)	(100,000)
Sales and Use Taxes	(6,506,004)	(8,018,375)	(8,457,260)	(8,200,000)	(8,448,000)
Transient Occupancy Tax	(735,885)	(772,370)	(737,739)	(800,000)	(800,000)
Prop Tax In-Lieu - Sales Tax	(1,669,963)	-	-	-	-
Property Tax In-Lieu - VLF	(5,054,410)	(5,263,653)	(5,530,889)	(5,530,000)	(6,000,000)
Transfer-in from CFD 2013-1	-	-	(27,660)	(10,247)	(7,850)
Interest Income	(398,399)	(211,923)	(380,241)	(350,000)	(420,000)
Rents and Leases	(1,200)	(1,200)	(1,200)	(1,200)	(1,200)
Sale of Maps and Publications	(560)	-	-	-	-
Interfund Charges/ CDBG	(126,528)	-	-	-	-
Interfund Charges/ 43600 NSP	(7,696)	-	-	-	-
Interfund Charges/ DAR	(43,735)	-	-	-	-
Interfund Charges/ MAX	(45,188)	-	-	-	-
Interfund Charges/ Cal Home	(19,536)	-	-	-	-
Interfund Charges/ HOME	(14,459)	-	-	-	-
Interfund Charges Reveune - Rt	-	-	(108,150)	(108,150)	(108,150)
Transfer In	(7,709)	-	(500,000)	(300,000)	(309,750)
Mandated Cost Recovery	-	-	-	(11,000)	-
Motor Vehicle In-Lieu Tax	-	(29,331)	(34,785)	(34,785)	(32,000)
Fines/Penalties for Violation	20	-	(100)	-	-
Inventory Short/Over	(289)	-	-	-	-
Miscellaneous Revenue	-	(40)	(110)	(5,000)	-
Refunds and Reimbursements	-	(29,411)	(15,870)	(5,000)	(15,000)
Sale of Real and Personal Prop	(8,901)	(4,894)	(4,341)	(5,000)	-
Unrealized Gain/Loss on Invest	(394,836)	86,363	280,987	-	-
Realized Gain/Loss Sale of Inv	-	51,065	(28,755)	-	-
Total Revenue	**(19,324,157)**	**(19,087,717)**	**(20,237,723)**	**(20,292,382)**	**(21,297,950)**

General Fund Capital Outlay

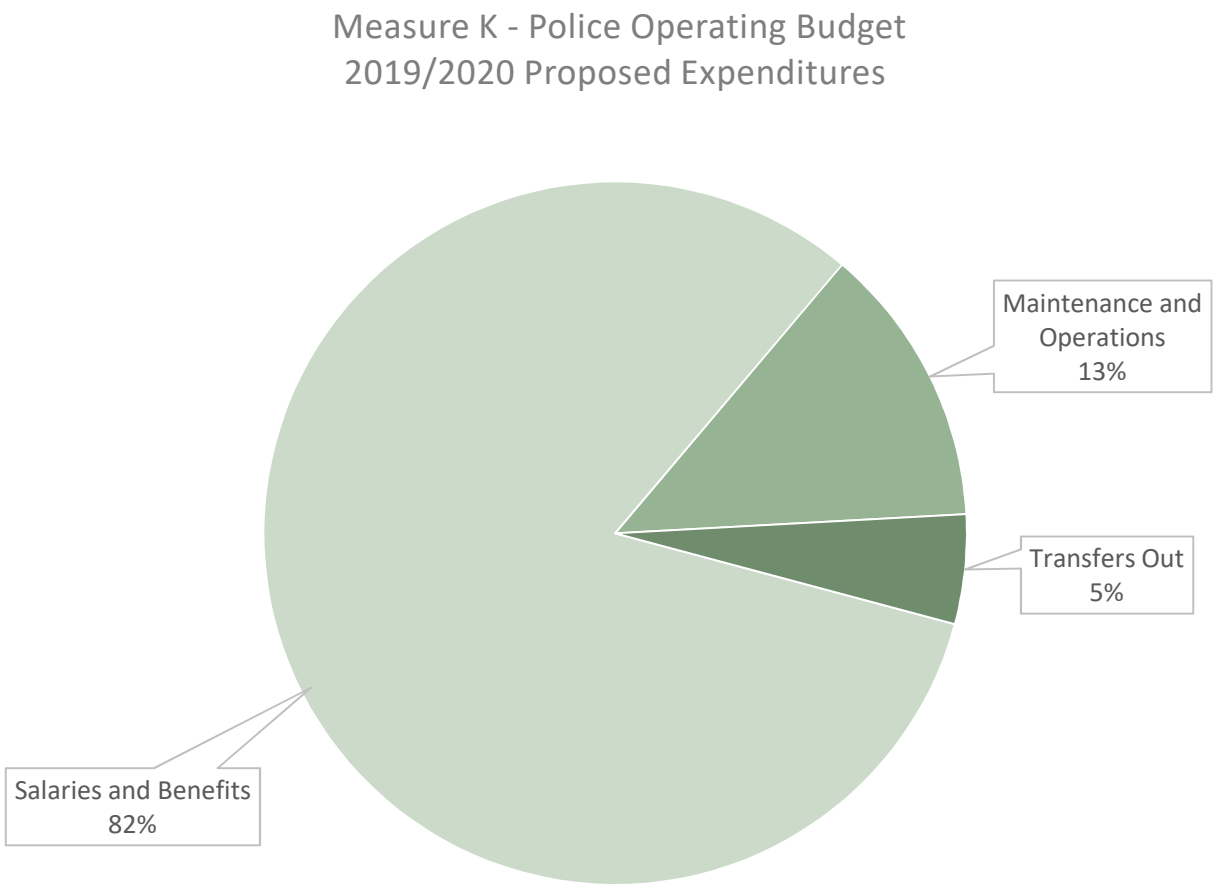
Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
City Manager					
Vehicles and Equipment	2,971	4,834	3,853	7,492	-
Finance					
Vehicles and Equipment	284,033	260,217	121,872	160,000	115,000
HR/Risk Management					
Vehicles and Equipment	49	-	-	-	-
Police					
Vehicles and Equipment	33,562	53,942	31,257	68,167	-
Construction/Infrastructure	-	-	-	1,120,000	-
Fire					
Vehicles and Equipment	231,988	454,312	-	-	-
Streets					
Transfer In				(246,714)	(257,316)
Vehicles and Equipment	-	-	-	89,544	5,000
Facilities And Improvements	-	-	-	-	-
Construction/Infrastructure	-	-	-	157,170	252,316
Engineering					
Vehicles and Equipment	-	-	-	-	-
Construction/Infrastructure	23,332	-	-	-	-
Parks Administration					
Vehicles and Equipment	46,183	-	-	-	-
Facilities And Improvements	17,306	-	12,948	53	-
Parks/Facilities Equipment	-	-	-	20,000	20,000
Parks-Recreation					
Vehicles and Equipment	3,667	-	-	-	-
Parks-Aquatics					
Vehicles and Equipment	1,972	-	-	-	-
Facilities And Improvements	1,433	-	-	-	-
Parks - Community and Rec Centers					
Vehicles and Equipment	19,602	81	-	-	-
Facilities And Improvements	47,990	-	-	45,000	-
Parks/Facilities Equipment	-	-	-	-	-

General Fund Capital Outlay Summary

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Transfer In	**-**	**-**	**-**	**(246,714)**	**(257,316)**
Vehicles and Equipment	**624,027**	**773,385**	**156,982**	**325,203**	**120,000**
Facilities and Improvement	**66,729**	**-**	**12,948**	**45,053**	**-**
Parks/Facilitis Equipment	**-**	**-**	**-**	**20,000**	**20,000**
Construction/Infrastructure	**23,332**	**-**	**-**	**1,277,170**	**252,316**
Total General Fund Capital Outlay	**714,088**	**773,385**	**169,929**	**1,420,712**	**135,000**

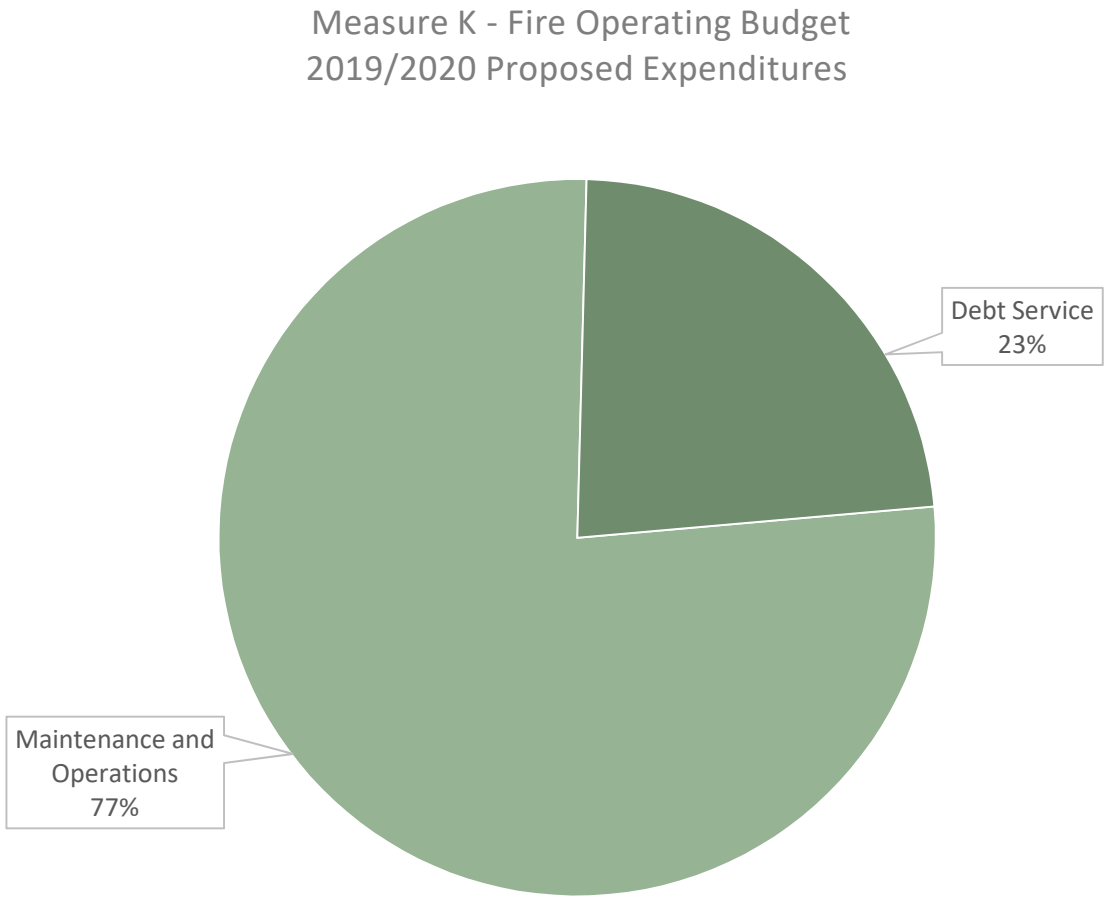
Measure K - Police Operating Budget Summary		
Description	***2018/2019 Revised***	***2019/2020 Proposed***
Revenues	(2,166,621)	(2,501,121)
Salaries and Benefits	1,532,050	1,825,192
Maintenance and Operations	303,833	288,528
Transfers Out	112,000	112,000
Net Operating Budget	**(218,738)**	**(275,401)**

Measure K - Police Capital Outlay Summary		
Description	***2018/2019 Revised***	***2019/2020 Proposed***
Capital Outlay	248,617	701,430



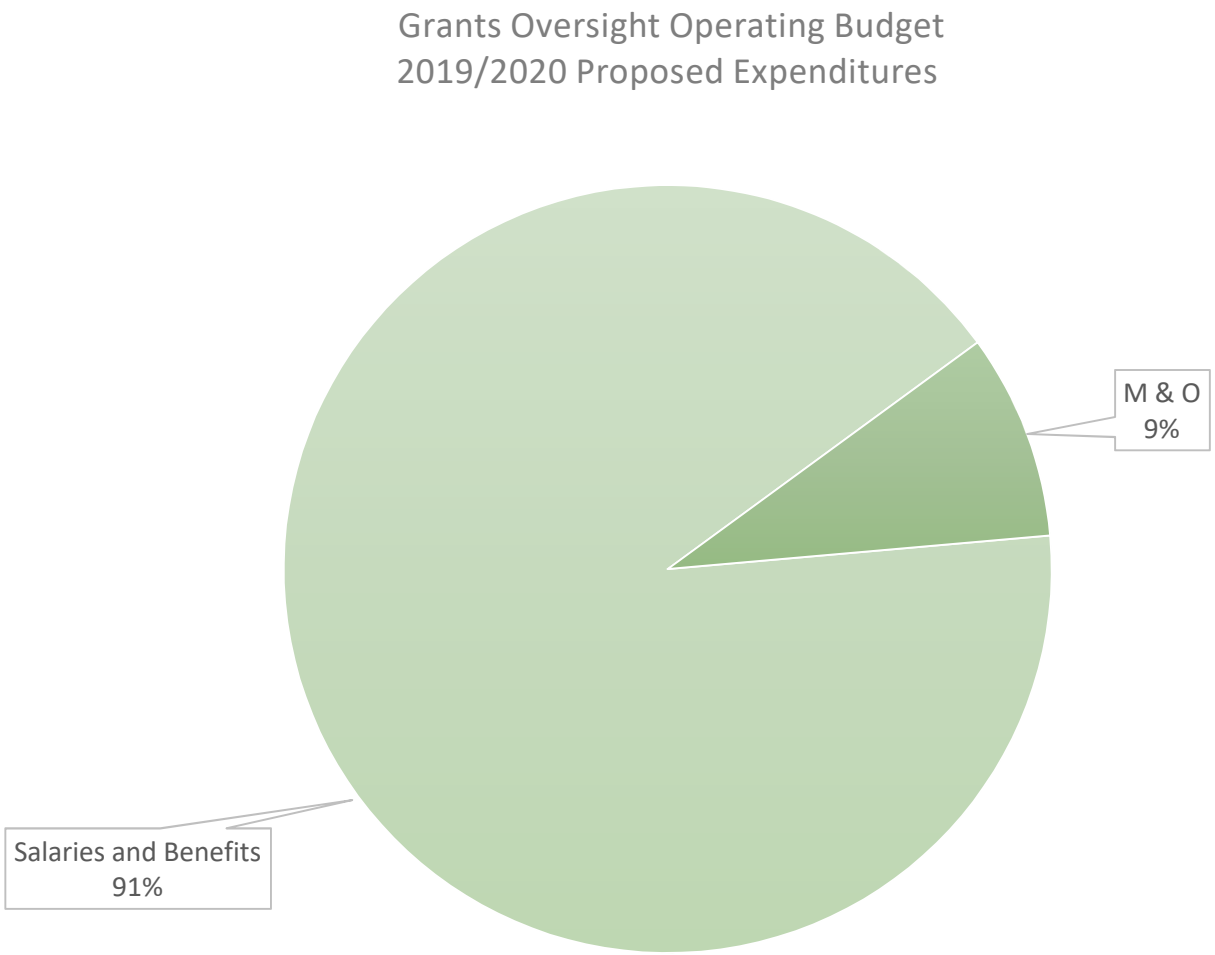
Measure K - Fire Operating Budget Summary		
Description	***2018/2019 Revised***	***2019/2020 Proposed***
Revenues	(2,236,000)	(2,434,500)
Maintenance and Operations	10,000	856,801
Debt Service	-	258,746
Net Operating Budget	(2,226,000)	(1,318,953)

Measure K - Fire Capital Outlay Summary		
Description	***2018/2019 Revised***	***2019/2020 Proposed***
Capital Outlay	2,915,212	100,000



Grants Oversight Operating Budget

Grants Oversight Operating Budget Summary		
Description	***2018/2019 Revised***	***2019/2020 Proposed***
Revenue	(478,353)	(519,772)
Salaries and Benefits	436,555	474,750
M & O	47,832	45,022
Net Operating Total	6,034	-



Department Summary

The City Council consists of seven members and is the governing body elected directly by the residents of Madera. The Mayor is elected at large and there are six Council Districts.

As the legislative branch of our local government, the Council makes final decisions on all major City matters and sets citywide priorities and policies. The Council directs the City Manager to implement these priorities and policies. The Council adopts ordinances and resolutions necessary for efficient governmental operations, approves the budget, and acts as a board of appeals. It appoints the City Manager, City Attorney, and City Clerk, as well as the members of the City's advisory boards, commissions, and committees.

The Council is responsible for the scope, direction, and financing of City services; establishing policy based on information provided by staff, advisory boards and commissions, and the public; and implementing policy through staff under the Council-Manager form of government.

The terms of the Mayor and Council members are four years, and the General Municipal Election is held in even-numbered years on the first Tuesday after the first Monday in November.

Responsibility

The mission of the Council is to adopt legislation and provide direction to the administration of the City and to promote the best interests of the community locally and with other governmental agencies.

The Council is elected by the public to serve as the governing body and policy makers of the City. The City Clerk oversees the City Council budget as it relates to expenses associated with the conduct of Council meetings, and other miscellaneous expenses for participation in various community events and functions, and travel and training for professional development as elected officials.

In addition to Council meetings, Council members hold special local and regional committee assignments, meet frequently with residents and business owners, as well as City staff to discuss issues and projects, and regularly attend a variety of community events. The Council hires the City Manager, the City Clerk, and the City Attorney. The City Manager oversees the hiring and management of the rest of the staff. It is the Council's responsibility to enact policy and the City Manager's job to implement the Council's policies and approaches, many of which are expressed in the annual budget.

Objectives

While the objectives of the Council are many, the following reflect some key items:

- Provide legislative policy directives for City programs and services
- Represent the interests of Madera residents at all levels of governments
- Approve programs for the City's physical, cultural, and socio-economic development
- Encourage cooperation among community leaders, civic organizations, and residents
- Work to maintain high quality City programs and services
- Actively participate in State and Federal legislative processes
- Work closely with other local governments and the League of California Cities to focus on issues that press local governments
- Continue to concentrate on communication and cooperative efforts with City residents

Department Fund Summary

The Council is fully funded by the General Fund and does not anticipate generating any revenue in FY 2019/2020. A few changes are proposed from FY 2018/2019. They include:

- Per Council policy direction, each Councilmember will be appropriated $850 per fiscal year for expenses
- $8,000 will be appropriated for the New Mayors & Council Members Academy and the Mayors and Council Members Executive Forum. Should Councilmembers elect not to attend, said funds will be reallocated to the General Fund

Budget Summary

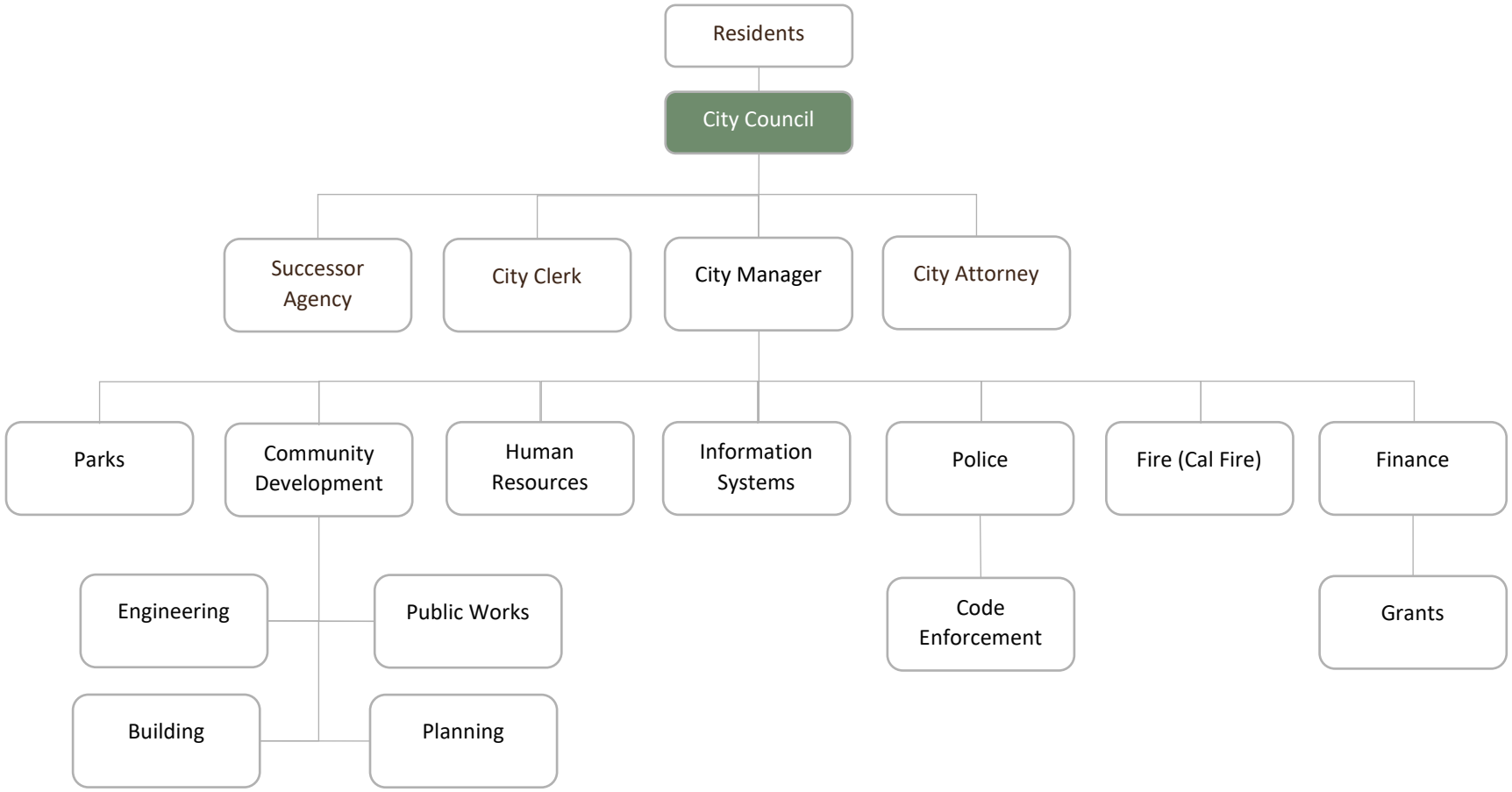
City Council Budget Overview		
	Revised **2018-19**	*Proposed* **2019-20**
Salaries & Benefits	150,201	115,992
Other Operating Expenditures	25,899	33,175
Total	**176,100**	**149,167**

Department Staffing & Structure

The Council is elected by district sans the Mayor which is elected at large. The Council has three direct reports, the City Manager, the City Attorney, and the City Clerk.

The Council also appoints members to the City's eight Committees/Boards.

City Council Organization Chart



City Council

10201000

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Interfund Charges/ Admin OH	(14,439)	(27,275)	(40,335)	(27,592)	(27,592)
Total Revenue	**(14,439)**	**(27,275)**	**(40,335)**	**(27,592)**	**(27,592)**
Salaries and Benefits					
Salaries/Full-time	-	-	750	-	-
Salaries/Part-time	41,492	39,977	44,466	42,000	42,000
Life Insurance Premiums	288	293	335	355	497
Workers Compensation Insurance	3,379	3,631	4,019	3,844	4,298
Medicare Tax- Employer's Share	911	910	946	736	890
Deferred Comp/Part-Time	1,550	1,587	1,694	1,575	1,575
Unemployment Insurance	1,025	1,211	1,374	1,260	1,410
Section 125 Benefit Allow.	45,544	54,194	68,095	100,431	65,322
Total Salaries and Benefits	**94,189**	**101,803**	**121,679**	**150,201**	**115,992**
Maintenance and Operations					
Telephone/Fax Charges	3,953	3,649	3,649	3,660	3,660
Office Supplies/Expendable	733	1,996	1,223	2,500	1,200
Postage / Other Mailing Charge	-	-	68	50	50
Food	-	-	-	-	2,500
Other Supplies	603	620	452	2,700	1,000
Conference/Training/Ed	7,995	-	-	-	-
Conference/Training/Ed	-	1,411	36	850	850
Conference/Training/Ed	-	1,604	81	850	850
Conference/Training/Ed	-	314	80	850	850
Conference/Training/Ed	-	5,339	1,722	850	850
Conference/Training/Ed	-	1,133	180	850	850
Conference/Training/Ed	-	85	81	850	850
Conference/Training/Ed	-	1,883	-	850	850
LCC Conference	-	-	-	-	8,000
Interfund Charge - Fac. Maint.	3,279	3,279	10,208	10,504	10,315
Interfund Charges- Central Sup	379	543	173	535	500
Total Maintenance and Operations	**16,942**	**21,856**	**17,953**	**25,899**	**33,175**
Total Operating Expenditures	**111,132**	**123,658**	**139,632**	**176,100**	**149,167**

Department Summary

The purpose of the City Clerk's Office is to provide prompt, high quality public service by connecting the public with the legislative process; ensure the City's legislative processes are open and transparent including friendly customer service; facilitate the preservation of Madera's legislative history, including approved action minutes; coordination of public records requests, claims against the city, applications for boards and commissions and update and maintain City Ordinances and the Municipal Code; provide access to legislative meeting information and coordinate Statements of Economic Interest as well as campaign and other financial disclosure related filings.

The statutes of the State of California prescribe the basic functions and duties of the City Clerk, and the Government Code provides precise and specific responsibilities and procedures to follow.

The City Clerk's office is a service department with the municipal government upon which the City Council, all City departments, and the public rely for information regarding the operations and legislative history of the City.

Responsibility

The City Clerk's Office provides a wide range of public services including:

- Archiving all official City records; preserving a complete and accurate record of all Council meetings
- Processing of public records requests
- Supporting the Council, City staff, and public by providing copies of agendas and associated reports
- Coordinating Council meetings, agenda items, packets, and minutes for regular and special meetings
- Posting and publishing legal notices, scheduling public hearings
- Transcribing meeting minutes
- Recording of Ordinances and Resolutions
- Engaging in records management, elections, and board and commission recruitments
- Providing information pertaining to the Brown Act, the Political Reform Act, and the Public Records Act

As the custodian of records, the City Clerk's office is responsible for the management of the City's official records including:

- Agendas
- Meeting minutes
- Resolutions
- Ordinances
- Agreements

The City Clerk also serves as the filing official for the Fair Political Practices Commission for Statement of Economic Interest filings (form 700); and serves as a liaison between the community and City Council regarding the City's business and community events.

The City Clerk is also responsible for maintaining the City's Municipal Code to date and the Boards and Commissions Appointive List.

Key Accomplishments

Overview of accomplishments:

- Prepared and published 23 City Council agenda packets
- Prepared and published 14 Special City Council agenda packets
- Coordinated 270 Reponses to Public Records Act requests
- Supported 143 hours of City Council meetings
- Implemented the City's Tyler Content Manager by scanning ordinances, resolutions, meeting minutes, agreements and deeds approved by City Council into the system
- Changed from detailed Council meeting minutes to action minutes
- Adhered to statutory requirements related to open meeting law and agenda preparation
- Coordinated FPPC filings for 87200 filers and designated positions

Goals & Performance Measures

- Records management - develop schedule for filing backlog
- Develop citywide records retention schedule

- Continue to provide quality customer service to internal and external customers
- Stay informed on changes to State laws that have the potential to affect operations
- Ensure Council and City Clerk website pages are updated
- Follow-up on implementation of Tyler Content Manager Module (TCM)
- Track public record requests and respond in accordance with the Public Records Act
- Acknowledge and/or respond to requests within two business days
- Ensure records are stored electronically using TCM

Department Fund Summary

The City Clerk department budget provides for two full-time personnel to carry out the primary functions of the department. The department is fully funded by the General Fund and does not anticipate generating any revenue in FY 2019/2020.

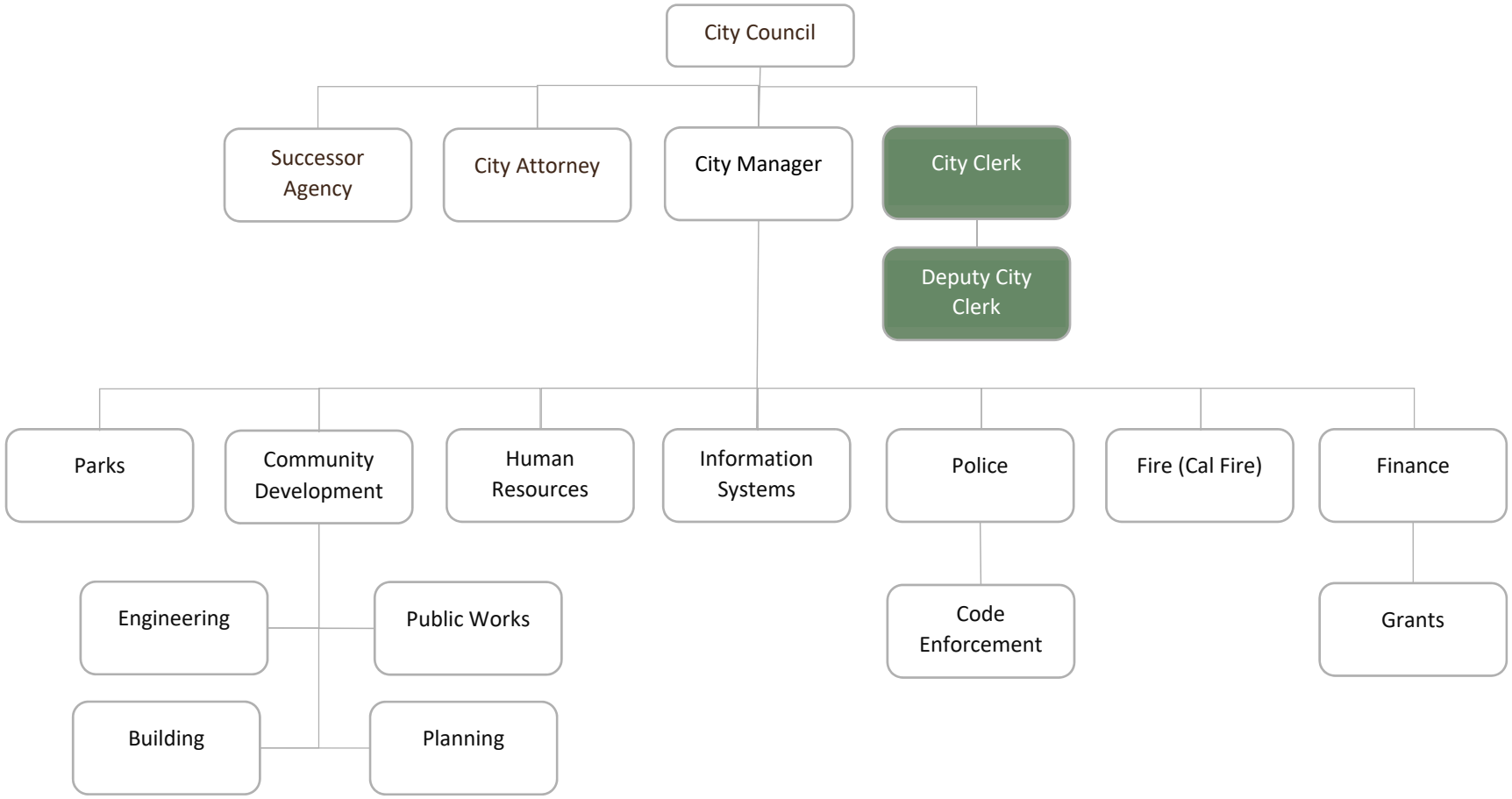
Budget Summary

City Clerk Budget Overview		
	Revised **2018-19**	*Proposed* **2019-20**
Salaries & Benefits	290,981	211,051
Other Operating Expenditures	66,559	52,922
Total	**357,540**	**263,973**

Department Staffing & Structure

The City Clerk reports directly to the City Council and is supported by the Deputy City Clerk. The City Clerk's Office has two full-time employees.

City Clerk Organization Chart



City Clerk

10201010

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Interfund Charges/ Admin OH	(23,493)	(68,281)	(68,281)	(54,842)	(54,842)
Refunds and Reimbursements	(1,719)	(612)	(611)	-	-
Total Revenue	**(25,212)**	**(68,893)**	**(68,891)**	**(54,842)**	**(54,842)**
Salaries and Benefits					
Salaries/Full-time	159,741	172,388	182,473	179,819	122,233
Salaries/Overtime	592	1,353	592	1,300	4,000
Salaries/Leave Payout	14,780	13,260	13,512	13,513	-
Salaries/Auto & Expense Allow	6,900	6,825	6,250	6,000	-
Public Employee Retirement Sys	34,249	39,827	41,500	42,285	34,878
Long Term Disability Insurance	520	581	574	580	185
Life Insurance Premiums	169	175	171	171	174
Workers Compensation Insurance	13,740	15,081	16,100	16,576	12,504
Medicare Tax- Employer's Share	2,546	3,916	1,799	2,942	1,862
Deferred Compensation/Full-tim	1,662	2,151	2,117	2,235	2,159
Unemployment Insurance	476	420	420	420	540
Section 125 Benefit Allow.	30,329	26,790	27,304	25,140	32,516
Total Salaries and Benefits	**265,703**	**282,766**	**292,811**	**290,981**	**211,051**
Maintenance and Operations					
Telephone/Fax Charges	600	962	1,355	1,335	1,335
Advertising/Bids and Notices	3,343	2,564	3,332	4,500	4,500
Professional Dues	589	494	509	600	600
Office Supplies/Expendable	1,653	1,895	1,750	2,500	3,000
Postage / Other Mailing Charge	414	241	165	300	300
Contracted Services	5,215	2,362	3,160	6,500	3,000
Conference/Training/Ed	173	617	459	1,800	8,000
Retiree Insurance Premiums	5,281	5,286	5,509	5,580	14,640
Public Employee Bonding Premiu	(55)	370	100	100	100
Intergov'l Charges	16,024	73,257	-	26,000	-
Interfund Charge - Fac. Maint.	1,325	1,325	4,125	4,245	4,168
Interfund Charges- Central Sup	129	70	90	220	220
Interfund Charges- Comp Maint	8,913	12,163	11,603	10,022	10,202
Interfund Charges - Computer R	1,106	1,106	1,106	2,857	2,857
Total Maintenance and Operations	**44,710**	**102,712**	**33,263**	**66,559**	**52,922**
Total Operating Expenditures	**310,413**	**385,478**	**326,074**	**357,540**	**263,973**

Department Summary

The City operates under a Council-Manager form of government. The elected seven-member City Council appoints the City Manager to provide executive leadership and oversee the day-to-day business of the City government.

The mission of the City Manager is to provide leadership and direction in the implementation of Council policy objectives and administration of City services and programs, ensuring accountability, community responsiveness, and customer service excellence. The City Manager's Office provides leadership and professional management to the City government organization and works with the Council to develop and implement its policies to maintain and enhance Madera’s quality of life. The City Manager's Office adheres to guiding values that emphasize community, stewardship, and public service.

Responsibility

Provides the organizational support and leadership necessary to:

- Implement Council programs and policies to meet the City's current and future needs
- Ensure City operations demonstrate transparency and fiduciary responsibility to the public
- Build a strong service culture
- Maintain a healthy relationship with employees
- Provide ongoing, informative communications to Council and City employees regarding key objectives, challenges and accomplishments
- Provide clear and concise information to the community
- Provide the community with live and recorded access to various public meetings, community forums, local events, public service announcements, social media, etc.
- Foster a positive relationship with a variety of media outlets by releasing notable updates and information promptly and accurately through press releases and media advisors.

Key Accomplishments

During the last several months, the City Manager:

- Transitioned essential leadership and staff positions to ensure the execution of key City Council priorities
- Successfully partnered with the Downtown Business Association and Madera County to implement the Crow Abatement Program
- Updated the annual budget process to provide greater opportunity for staff and Council feedback
- Implemented new measures to provide greater clarity relative to City financing, including Measure K
- Assisted in the successful negotiations of Department Head employment contracts
- Managed the City's State and Federal legislative program to advance City Council and City department goals
- Played an Instrumental role In collaborating with the School District, the City of Chowchilla, and the County to provide a response to the High Speed Rail Authority

Goals & Performance Measures

- Continue to support the Council, the priority setting process, and regular, special, and committee meetings
- Grow the community engagement and transparency efforts to foster authentic civic engagement with residents, organizations and businesses
- Continue to provide leadership and professional management to the City government organization
- Provide timely, accurate, and results-oriented financial and operational reports
- Lead the City's management team to ensure the provision of high-quality, cost-effective, and customer-focused services

- Advance Council priority projects while promoting the high-performance organization initiatives
- Assist in the negotiations with employee associations and labor unions to maintain positive management-labor relations
- Shape the organizational culture to ensure a high performing workforce operating in a rewarding environment, making the City an employer of choice in the region
- Research and implement best practices related to government services and innovation
- Continue to support the Council and departments with Federal and State legislative priorities and goals

Department Fund Summary

The City Manager is responsible for three distinct budgets. They include:

- City Manager's Office
- Central Administration
- Community Promotion

The following is a summary of each:

City Manager's Office

The City Manager's Office budget provides for three full-time personnel to carry out the primary functions of the department. These include the City Manager, an Administrative Analyst, and the Communications Specialist.

The City Manager's Budget proposes the recruitment of a vacant Administrative Analyst position. While the City Council previously approved the position, a budget appropriation was not prepared or approved by the Council.

Central Administration

The Central Administration budget is used to track services provided internally to the organization.

Community Promotion

Community Promotion includes payment to organizations outside of the City. For example, the City contributes towards the Local Agency Formation Commission, the Economic Development Commission, League of California Cities, crow abatement for downtown, recognition of community events/people, etc.

Budget Summary

City Manager Budget Overview		
	Revised **2018-19**	*Proposed* **2019-20**
Salaries & Benefits	359,876	360,058
Other Operating Expenditures	37,361	37,051
Total	**397,237**	**397,109**

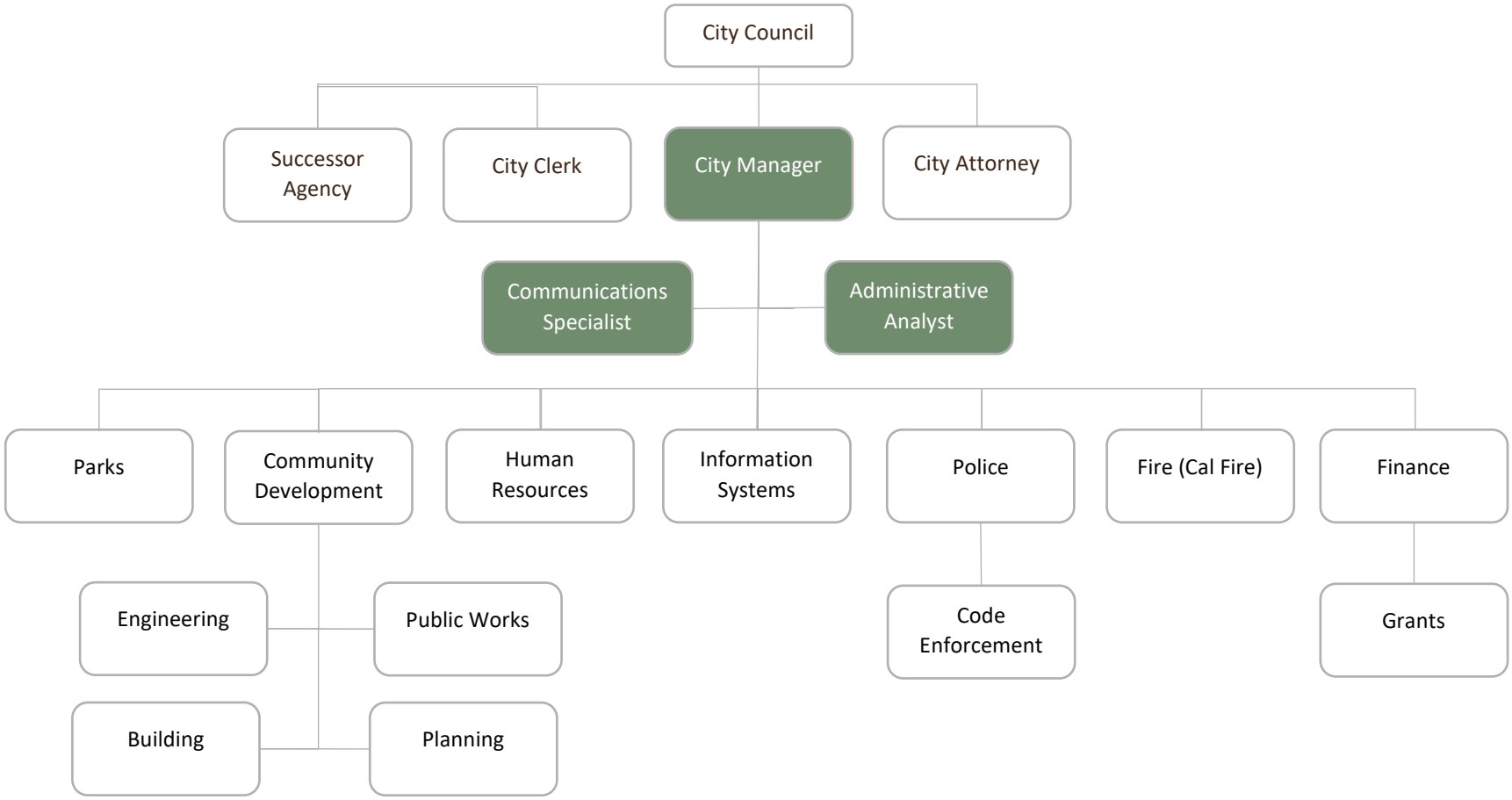
Central Administration Budget Overview		
	Revised **2018-19**	*Proposed* **2019-20**
Other Operating Expenditures	866,306	880,428
Total	**866,306**	**880,428**

Community Promotion Budget Overview		
	Revised **2018-19**	*Proposed* **2019-20**
Other Operating Expenditures	239,330	260,000
Total	**239,330**	**260,000**

Department Staffing & Structure

The City Manager is one of three appointed positions at the City. The City Manager reports directly to the City Council, as does the City Attorney and City Clerk.

City Manager's Organization Chart



City Manager

10201100

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Interfund Charges/ Admin OH	(148,909)	(221,611)	(221,611)	(129,268)	(129,268)
Total Revenue	**(148,909)**	**(221,611)**	**(221,611)**	**(129,268)**	**(129,268)**
Salaries and Benefits					
Salaries/Full-time	181,162	258,389	263,991	183,817	256,463
Salaries/Overtime	90	92	117	-	-
Salaries/Leave Payout	15,582	7,353	143,701	95,167	-
Salaries/Auto & Expense Allow	(0)	-	184	630	-
Public Employee Retirement Sys	32,293	52,804	48,490	30,559	54,280
Long Term Disability Insurance	263	539	593	476	465
Life Insurance Premiums	79	126	127	135	188
Workers Compensation Insurance	13,585	20,993	20,461	16,823	24,573
Medicare Tax- Employer's Share	2,421	4,589	5,131	4,089	3,787
Deferred Compensation/Full-tim	188	3,524	4,518	2,378	4,635
Unemployment Insurance	150	340	4,557	357	568
Section 125 Benefit Allow.	15,049	28,087	32,345	25,445	15,099
Total Salaries and Benefits	**260,861**	**376,835**	**524,215**	**359,876**	**360,058**
Maintenance and Operations					
Telephone/Fax Charges	961	3,966	(206)	1,200	1,200
Advertising/Bids and Notices	349	1,500	83	1,000	1,500
Professional Dues	1,400	1,600	1,011	1,400	2,000
Office Supplies/Expendable	6	521	735	100	1,500
Contracted Services	565	334	400	503	100
Conference/Training/Ed	4,324	911	2,499	8,700	3,500
Retiree Insurance Premiums	-	-	-	-	3,058
Fidelity Bond Premium	3,500	3,500	(662)	3,500	3,500
Interfund Charge - Fac. Maint.	2,924	2,924	9,101	9,365	9,197
Interfund Charges- Central Sup	-	106	-	250	-
Interfund Charges- Comp Maint	8,913	12,163	11,603	8,533	8,686
Interfund Charges - Computer R	1,106	1,106	1,106	2,810	2,810
Total Maintenance and Operations	**24,048**	**28,631**	**25,671**	**37,361**	**37,051**
Total Operating Expenditures	**284,908**	**405,466**	**549,885**	**397,237**	**397,109**

Central Administration

10201110

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Interfund Charges/ Cost Dist	(64,083)	-	(64,083)	-	-
Interfund Charges/ Admin OH	(338,203)	(324,224)	(325,015)	(413,117)	(413,117)
Total Revenue	**(402,286)**	**(324,224)**	**(389,098)**	**(413,117)**	**(413,117)**
Maintenance and Operations					
Gas and Electric Utilities	62,095	68,209	78,321	60,000	75,000
Telephone/Fax Charges	240	216	220	250	250
Professional Dues	9,449	18,947	19,810	18,000	20,000
Office Supplies/Expendable	1,862	725	1,360	2,000	1,000
Vehicle Fuel, Supplies and Maint	88	-	59	-	100
Contracted Services	72,349	49,546	33,520	40,000	40,000
Audit Fees	55,405	48,400	52,900	58,450	100,000
Conference/Training/Ed	1,300	68	-	4,000	-
Maintenance/Other Supplies	1,576	1,662	2,933	-	2,000
Liability / Property Insurance	176,723	212,885	228,270	299,707	263,677
Fidelity Bond Premium	-	-	-	5,000	-
Intergov'l Charges	71,416	63,934	77,320	79,845	80,000
Interfund Charges- Central Sup	279	77	201	250	250
Total Maintenance and Operations	**452,783**	**464,668**	**494,914**	**567,502**	**582,277**
Transfers Out					
Transfer Out	330,997	609,699	247,083	298,804	298,151
Total Transfers Out	**330,997**	**609,699**	**247,083**	**298,804**	**298,151**
Total Operating Expenditures	**783,780**	**1,074,367**	**741,997**	**866,306**	**880,428**

Community Promotion

10201120

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Maintenance and Operations					
Funding to Outside Agencies	195,805	311,269	224,390	230,330	240,000
Other Supplies	9,101	11,800	8,621	9,000	10,000
Miscellaneous Expenses	1,544	-	-	-	10,000
Total Maintenance and Operations	**206,450**	**323,069**	**233,012**	**239,330**	**260,000**
Total Operating Expenditures	**206,450**	**323,069**	**233,012**	**239,330**	**260,000**

Department Summary

The Finance Department's mission is to ensure that the City of Madera makes sound financial decisions by setting and implementing a strategic financial management plan. The Department takes pride in accomplishing this mission by maintaining individual and departmental credibility; working together as a team; and consistently striving to go above and beyond expectations.

As a full-service finance operation, this Department is responsible for accounting procedures and policies, accounts payable and receivable, budget preparation and administration, annual independent audit preparation and financial statement review, debt issuance and administration, revenue collection, including water, wastewater, solid waste, drainage and street sweeping bills, payroll, business license taxes, parking citations, purchasing, and fleet management.

Responsibility

Provides the organizational support and leadership necessary to:

- Prepare and maintain balanced annual operating and CIP budgets that meet the Government Finance Officers of America (GFOA) program guidelines
- Anticipate potential budget impacts from changing economic conditions, State budget impacts to Madera, impacts from State and federal legislation to the City, and recommend and implement measures to mitigate those impacts
- Administer quarterly budget monitoring meetings with City departments
- Maintain a balanced operating budget for all governmental funds
- Monitor all proprietary funds to ensure that they remain self-supporting, maintaining appropriate reserves, and complying with all bond covenants
- Deliver excellent customer service while paying vendors and employees both timely and accurately
- Deliver superior service to internal and external customers in a fiscally responsible manner
- Ensure that purchases strictly comply with City purchasing policies
- Provide reliable, cost-effective fleet management
- Maintain critical records related to fleet asset inventory and work order history through management of the fleet maintenance database

Key Accomplishments

- Completed the 2017/2018 Annual Financial Audit
- Provided various financial reports to the City Council
- Successfully secured financing for the construction of Fire Station 58
- Recalibrated the budget process
- Retained the services of a consultant to evaluate the City's budget process

Goals & Performance Measures

- Provide timely, accurate, and results-oriented financial and operational reports
- Monitor City’s general fund budget every 90 days to evaluate changes in revenue levels compared to expenditure commitments
- Provide financial update reports to City Council, City staff, and the public in a timely manner
- Reassess the City's General Fund Reserve
- Continue a business license compliance audit and discovery effort to ensure a level playing field
- Review opportunities for refunding City debt to maximize debt service savings
- Identify ways to streamline purchasing/contracting by creating template agreements for citywide use, providing training, and reviewing the City’s purchasing policies to ensure that the City’s purchasing policies reflect contemporary practices
- Maintain and repair the City's general vehicle fleet and related equipment and

administer the vehicle replacement account

- Perform review of underutilized vehicles annually and remove vehicles from fleet that do not meet the minimum usage requirements

Department Fund Summary

The Finance Department is responsible for the following areas:

- Budget
- Accounting
- Utility Billing
- Purchasing
- Fleet

The following is a summary of each:

Budget

Budget includes the preparation, development, and publication of the Annual Adopted Budget as well as the Quarterly Financial Reports. This may also include budget amendments, including the carry-forward of approved budgets for unspent encumbrances and capital improvement projects (CIPs), throughout the year. The Finance team works with all City departments to ensure that actual spending does not exceed Council-approved budget appropriations.

Accounting

The Finance Dept. is also responsible for the development, implementation, and maintenance of effective financial accounting systems and internal controls. The Department provides for management control over the City's financial activity by ensuring the ability to present a fairly stated financial position of the City in a timely basis. The Accounting staff is responsible for managing the revenue operations of the City and monitoring the City's debt and investment portfolio. It is also responsible for the City's billed receivables including the collection of citywide delinquent accounts.

The Department is responsible for the timely calculation and payment of payroll, payments to vendors, PERS administration and reporting, and retiree health administration and payment.

Utility Billing

The Utility Billing division is responsible for the billing and collection of utility services to the City residents for water, wastewater, drainage, street sweeping, and refuse service. Services include the processing of new service, transfers, payments, delinquency cutoffs, and meter reading.

While the City utilizes Mid-Valley Disposal (MVD) for refuse collection, the City collects payments and distributes funds to the private hauler.

Utility Billing salaries and benefits are paid by the water, wastewater, and refuse service enterprise funds per the following:

- Water Fund: 50 percent
- Wastewater Fund: 25 percent
- Refuse Collection Fund: 25 percent

Purchasing

The Purchasing division manages Central Supply which is responsible for warehousing and prepares Request for Proposals.

Fleet

The Fleet Division manages the purchasing and maintenance of City's vehicles including police cars, construction equipment and other Public Works vehicles. Maintaining these assets in safe, optimal condition not only helps ensure public and worker safety, it reduces overall repair expenses and long-term replacement costs.

The Fleet Maintenance program funds labor, parts, services, and lubricants necessary to maintain the City's fleet of vehicles. This program funds asset replacement and vehicle outfitting. Cost-effective vehicle procurement is achieved through cooperative purchasing agreements and bidding processes. Fleet assets enable client departments to achieve their operational mission in a safe, efficient manner. The Fleet Vehicle Replacement program is funded through a replacement charge for each vehicle or piece of equipment in service, based on the actual costs of vehicle procurement divided by the expected life of the vehicle. Additional revenue is collected from the sale of retired City fleet assets at auction.

The Motor Pool is a fairly new program within Fleet that serves to utilize vehicles more effectively and reduces the need to keep more vehicles on hand than necessary. Employees that only drive City vehicles occasionally can reserve Motor Pool vehicles prior to the need or can check out a car on a walk-up basis. This program allows multiple departments to share the cost of a few vehicles, rather than having individual departments paying for a vehicle that may be underutilized.

Budget Summary

Finance Budget Overview	*Revised* **2018-19**	*Proposed* **2019-20**
Salaries & Benefits	563,413	525,472
Other Operating Expenditures	405,315	355,813
Total	**968,728**	**881,285**

Purchasing Budget Overview	*Revised* **2018-19**	*Proposed* **2019-20**
Salaries & Benefits	164,416	165,028
Other Operating Expenditures	34,667	34,628
Total	**199,083**	**199,656**

Fleet Fund Budget Overview	*Revised* **2018-19**	*Proposed* **2019-20**
Salaries & Benefits	453,171	455,757
Other Operating Expenditures	521,756	464,037
Total	**974,927**	**919,794**

Fleet detail pages can be found in the Internal Service Fund section.

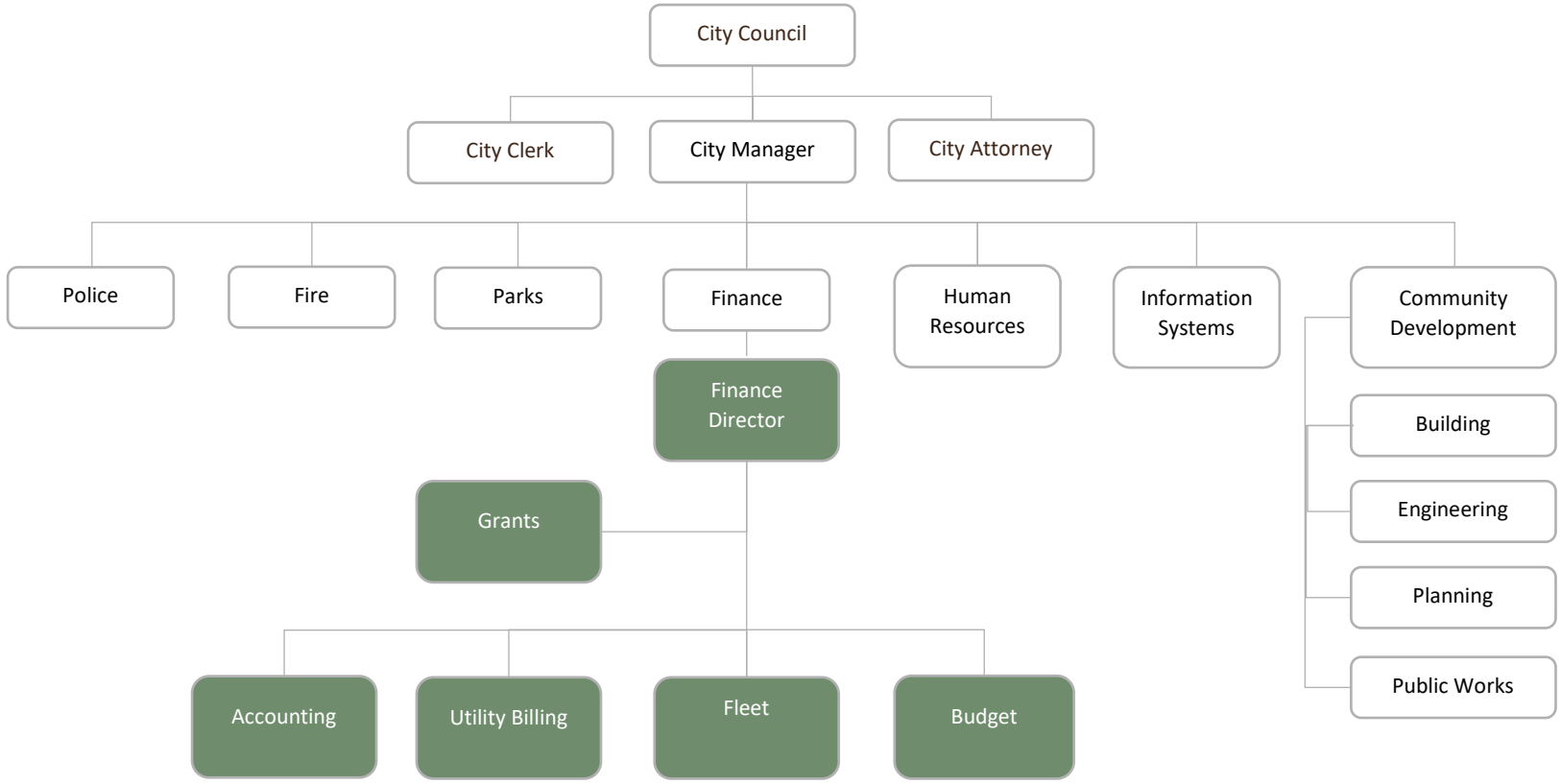
Utility Billing detail pages can be found in the corresponding Enterprise Fund section.

The Grant Department, also within the Finance Department may be found under its own heading.

Department Staffing & Structure

Please refer to the following organization chart.

Finance Dept. Organization Chart



Finance

10201200

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Application Fee	(21,157)	(21,661)	(29,500)	(25,000)	(25,000)
State SB-1186 Fees -(Business	(123)	(105)	(134)	-	(400)
Late Payment/Other Penalty	240	(7,093)	(9,551)	(10,000)	(9,000)
Interfund Charges - Rte & Roll	(100,000)	(105,000)	-	-	-
Interfund Charges/ Admin OH	(561,404)	(575,513)	(576,284)	(449,221)	(459,137)
Interfund Charges- Software	-	(70,131)	(25,252)	(41,434)	(29,781)
Transfer In	(551,512)	(800,000)	-	(112,000)	(112,000)
Mandated Cost Recovery	(101,119)	(18,657)	(41,834)	-	(30,000)
Fines & Violations	(2,078)	(75)	-	(1,000)	-
Deposits Short/Over	(283)	(336)	164	-	-
Miscellaneous Revenue	(48,831)	(7,335)	(6,891)	(5,000)	(7,000)
Refunds and Reimbursements	(21,974)	(1,007)	(5,000)	-	-
Collection Recovery	(629)	(13,727)	(14,273)	(9,000)	(7,000)
Proceeds From Lease Financing	(1,540,065)	-	-	-	-
Total Revenue	**(2,948,935)**	**(1,620,640)**	**(708,555)**	**(652,655)**	**(679,318)**
Salaries and Benefits					
Salaries - Full-time	301,774	324,263	339,286	365,100	332,963
Salaries - Overtime	110	1,172	141	-	-
Salaries - Leave Payout	8,748	5,293	6,962	9,284	-
Salaries - Expense Allowance	1,050	1,050	1,094	1,050	630
Public Employees Retirement	40,677	55,323	78,760	87,677	102,199
Long Term Disability Insur	956	1,046	1,079	1,200	1,018
Life Insurance Premiums	268	287	288	302	326
Workers Compensation Insurance	24,643	27,808	29,993	33,414	34,063
Medicare Tax- Employer's Share	4,532	5,409	4,827	5,757	5,034
Deferred Compensation/Full-tim	8,261	9,289	9,422	10,821	9,404
Unemployment Insurance	1,125	1,104	1,008	1,050	840
Section 125 Benefit Allow	90,444	64,962	47,038	47,758	38,995
Total Salaries and Benefits	**482,588**	**497,005**	**519,898**	**563,413**	**525,472**

Finance (Continued)

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Maintenance and Operations					
Telephone/Fax Charges	3,512	4,080	4,207	3,900	4,200
Advertising/Job Announcements	40	1,996	36	200	800
Professional Dues	2,033	595	230	1,000	700
Office Supplies/Expendable	7,024	6,735	1,608	4,000	4,000
Software Costs	179,676	-	-	-	-
Postage / Other Mailing Charge	8,820	11,369	5,742	8,000	10,000
Contracted Services	136,521	159,172	149,802	136,230	87,000
Contracted Services/ Citations	1,876	1,076	3,145	3,500	5,500
Bad Debt Expense	-	-	-	1,000	-
Conference/Training/Ed	3,031	6,414	2,272	6,000	6,000
Miscellaneous Expenses	3,132	-	590	-	700
Public Employee Bonding Premiu	4,477	4,477	4,477	4,500	4,500
Fidelity Bond Premium	-	-	-	5,000	-
Interfund Charge - Fac. Maint.	6,699	6,699	20,851	21,455	21,069
Interfund Charges- Central Sup	76	155	159	400	200
Interfund Charges- Comp Maint	29,709	41,377	38,676	24,054	24,487
Interfund Charges - Computer R	3,685	3,685	3,685	5,777	5,777
Interfund Charges- Motor Renta	-	-	-	-	581
Total Maintenance and Operations	**390,310**	**247,829**	**235,480**	**225,016**	**175,514**
Debt Service					
Interest Expense	11,352	19,487	15,099	10,592	5,962
Lease Payment	78,797	160,812	170,669	169,707	174,337
Total Debt Service	**90,149**	**180,298**	**185,768**	**180,299**	**180,299**
Total Operating Expenditures	**963,048**	**925,133**	**941,146**	**968,728**	**881,285**

Purchasing

10201210

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Interfund Charges/ Admin OH	(116,103)	(132,426)	(132,426)	(92,474)	(92,474)
Total Revenue	**(116,103)**	**(132,426)**	**(132,426)**	**(92,474)**	**(92,474)**
Salaries and Benefits					
Salaries/Full-time	103,314	104,343	96,172	98,759	96,172
Salaries/Overtime	60	1,193	239	-	-
Public Employee Retirement Sys	26,475	27,100	21,884	24,961	27,566
Long Term Disability Insurance	361	378	342	356	342
Life Insurance Premiums	102	96	81	102	129
Workers Compensation Insurance	8,498	9,044	8,582	9,038	9,838
Medicare Tax- Employer's Share	1,541	1,574	1,436	1,492	1,432
Deferred Compensation/Full-tim	4,326	4,432	3,907	4,148	3,989
Unemployment Insurance	476	443	420	420	420
Section 125 Benefit Allow.	36,357	23,860	27,304	25,140	25,140
Total Salaries and Benefits	**181,510**	**172,462**	**160,366**	**164,416**	**165,028**
Maintenance and Operations					
Telephone/Fax Charges	1,080	1,107	829	1,100	850
Advertising/Bids and Notices	481	199	237	300	300
Office Supplies/Expendable	772	1,129	1,020	500	500
Software Costs	-	-	-	-	750
Postage / Other Mailing Charge	156	9	16	100	50
Vehicle Fuel, Supplies and Maint	78	45	76	100	100
Contracted Services	2,500	2,825	3,722	3,200	2,500
Conference/Training/Ed	455	749	578	1,000	1,000
Maintenance/Other Supplies	-	30	37	100	-
Interfund Charge - Fac. Maint.	3,819	3,819	13,534	13,926	13,675
Interfund Charges- Central Sup	575	647	321	850	400
Interfund Chrg/Vehicle Replcmt	133	-	150	-	-
Interfund Chrg/Vehicle Maint.	1,971	2,268	2,240	-	-
Interfund Charges- Comp Maint	5,941	8,108	7,735	10,022	10,202
Interfund Charges - Computer R	737	737	737	2,657	2,657
Interfund Charges- Motor Renta	-	-	-	812	1,644
Total Maintenance and Operations	**18,698**	**21,673**	**31,233**	**34,667**	**34,628**
Total Operating Expenditures	**200,208**	**194,136**	**191,599**	**199,083**	**199,656**

Department Summary

The Office of the City Attorney provides legal advice and services to the City Council, City staff, boards, commissions, and committees through the preparation of ordinances, resolutions, contracts and legal opinions relating to land use, public safety, and other municipal law matters.

As the prosecutor for the City, the City Attorney protects the health, safety and welfare of the public through the effective prosecution of violations of the Municipal Code. The City Attorney also represents the City, its officers and staff in civil litigation matters and manages the legal services provided to the City by outside legal counsel.

Responsibility

Provide the organizational support and leadership necessary to:

- Provide timely and accurate legal advice
- Operate a highly ethical, efficient and effective office by maintaining a well-trained and experienced staff
- Be an integral part of the City team to avoid or resolve legal issues at the earliest time possible
- Support City staff in carrying out Council's goals, not only by giving sound legal advice, but by assisting in formulating solutions
- Provide opinions on legal questions submitted by the Council, City Manager or other City officer
- Attend Council meetings as well as meetings of other boards and commissions as deemed necessary
- Represent the City in court proceedings and report to the Council on litigation
- Enforce City laws and regulations
- Prepare contracts, forms, and instruments for approval or execution
- Appear on behalf of the City before regulatory and legislative agencies

Key Accomplishments

The City Attorney's Office serves as the top legal advisor to the Council and City staff. Accomplishments may be measured in timeliness of responses, written legal opinions, informal legal opinions, Council communication review, ordinances and resolutions reviewed and/or prepared, public meetings, litigation representation (Pitchess Motions, Code Enforcement, etc.) and litigation management (major cases resolved and on-going).

Goals & Performance Measures

- Continue to support the Council and prepare to engage during regular, special, and committee meetings
- Provide quality and timely legal advice to all elected and appointed City officials and all major service areas, assisting them in making sound legal decisions to carry out the goals of the Council
- Continue to consult with City departments and make recommendations for liability prevention based on claims received by the City Attorney's Office
- Support a well-informed workforce by continuously providing training programs such as Ethics, PSA Training, Brown Act, Police Internal Training, Workplace Harassment Prevention, Mandated Reporting and New Supervisor Trainings
- Work with the City Clerk's Office to set up formal Boards and Commissions training; also promote and update, as needed, the Brown Act presentation
- Identify ways to streamline purchasing/contracting by creating template agreements for citywide use
- Work cooperatively with Community Development to adopt and support measures promoting housing and private development by updating and/or drafting sound land use ordinances and policies

- Research and implement best practices related to government services and innovation
- Continue to support the Council and departments with Federal and State legislative priorities and goals
- Proactively and strategically provide transactional and advisory legal support for all City services and functions, adding value to all City programs through avoidance of liability and efficient use of resources

Department Fund Summary

The City Attorney's department budget provides for two full-time personnel to carry out the primary functions of the department. This includes the City Attorney and a paralegal. In addition to the City Attorney, the City retains outside counsel. Outside legal counsel is often sought for employment items or specialized fields.

Note that at the time of this budget, the City retained a contract City Attorney and Council was in the process of recruiting either an in-house or contract attorney.

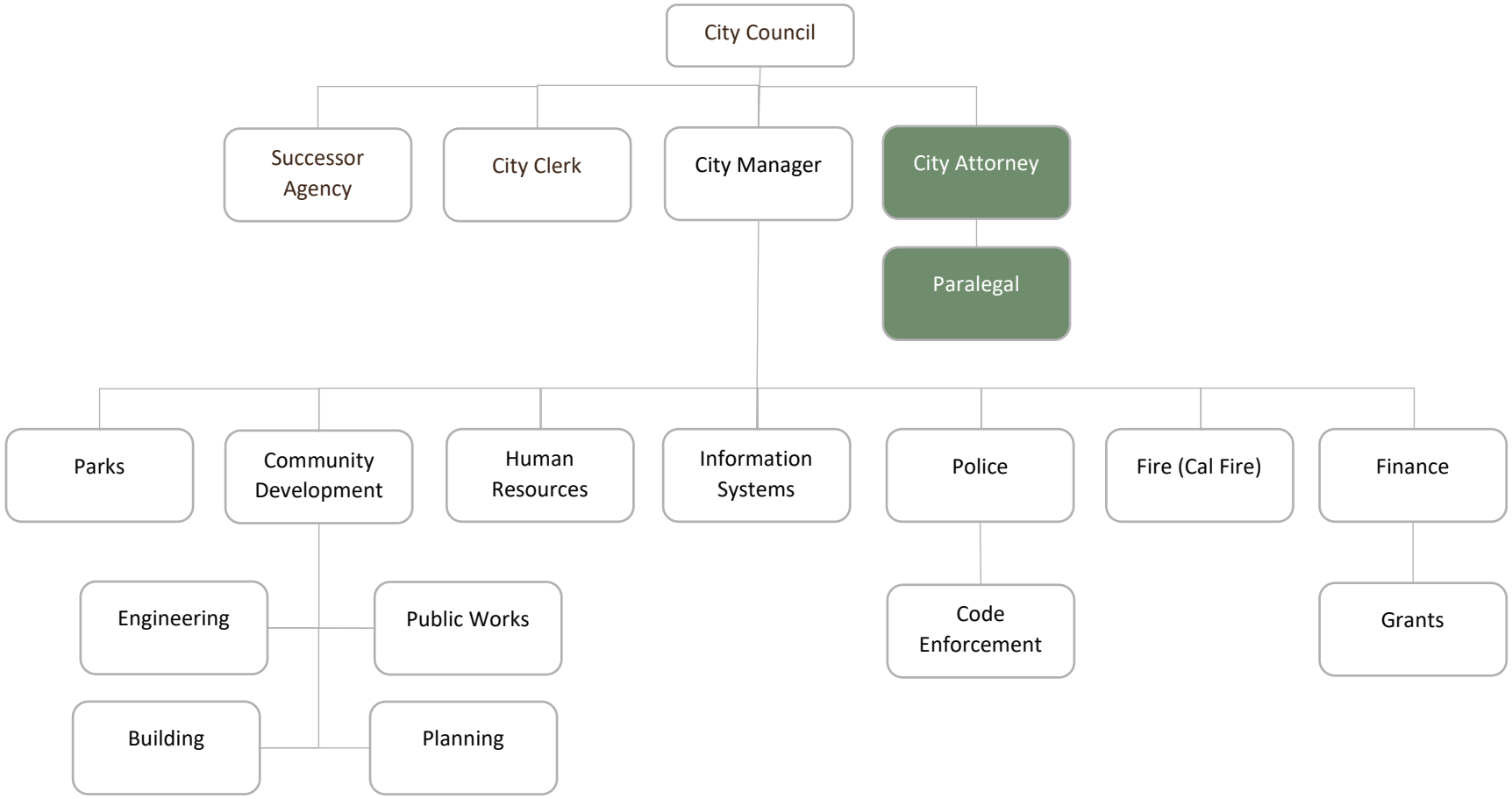
Budget Summary

City Attorney Budget Overview		
	Revised **2018-19**	*Proposed* **2019-20**
Salaries & Benefits	279,426	323,127
Other Operating Expenditures	188,209	107,733
Total	**467,635**	**430,860**

Department Staffing & Structure

The City Attorney is appointed by the City Council. The Office is comprised of two positions, the City Attorney and a paralegal.

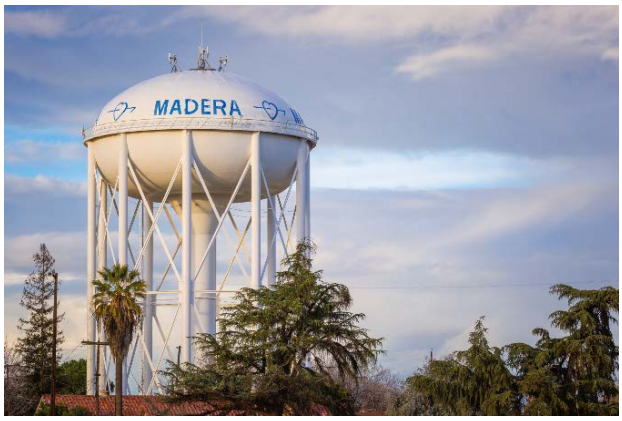
City Attorney's Organization Chart



City Attorney

10201400

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Interfund Charges/ Legal Fees	(3,764)	(3,303)	(3,590)	(3,839)	(3,696)
Interfund Charges/ Admin OH	(22,323)	(27,375)	(27,375)	(27,349)	(27,349)
Refunds and Reimbursements	(3,950)	(7,420)	(6,200)	(1,000)	-
Refunds and Reimb/Housing Auth	-	-	-	(5,000)	-
Total Revenue	**(30,037)**	**(38,098)**	**(37,165)**	**(37,188)**	**(31,045)**
Salaries and Benefits					
Salaries/Full-time	275,550	285,303	277,876	175,990	208,836
Salaries/Leave Payout	1,236	9,042	6,134	21,074	-
Salaries/Auto & Expense Allow	900	150	-	-	-
Public Employee Retirement Sys	58,930	64,952	61,580	35,331	54,477
Long Term Disability Insurance	625	646	593	385	-
Life Insurance Premiums	171	175	162	171	162
Workers Compensation Insurance	22,620	24,580	24,603	17,259	21,364
Medicare Tax- Employer's Share	4,102	5,040	3,434	3,084	3,301
Deferred Compensation/Full-tim	2,860	2,982	2,303	1,793	2,051
Unemployment Insurance	476	420	420	420	420
Section 125 Benefit Allow.	29,194	26,892	20,308	23,919	32,516
Total Salaries and Benefits	**396,663**	**420,181**	**397,413**	**279,426**	**323,127**
Maintenance and Operations					
Telephone/Fax Charges	858	1,682	1,672	1,100	1,700
Professional Dues	380	420	542	500	400
Publications/Subscriptions	5,002	5,143	4,450	5,200	3,000
Office Supplies/Expendable	668	443	193	1,000	1,000
Contracted Services	1,604	1,069	300	1,400	2,000
Contracted Services/ Legal	434	195	1,130	149,700	80,000
Conference/Training/Ed	1,499	1,767	66	1,800	1,000
Retiree Insurance Premiums	9,993	10,902	961	8,952	-
Interfund Charge - Fac. Maint.	1,804	1,804	5,616	5,778	5,674
Interfund Charges- Central Sup	32	-	160	100	100
Interfund Charges- Comp Maint	5,942	8,108	7,735	10,022	10,202
Interfund Charges - Computer R	737	737	737	2,657	2,657
Total Maintenance and Operations	**28,952**	**32,270**	**23,562**	**188,209**	**107,733**
Total Operating Expenditures	**425,615**	**452,451**	**420,975**	**467,635**	**430,860**



Department Summary

The Human Resources Department provides services to both internal and external customers of the City. Acting as the City's first point of contact for many individuals, the department strives to put customers in contact with the appropriate person or service the first time.

The Human Resources Department manages personnel, employee relations and risk management programs. These activities include recruitment, employee benefits, personnel records, labor contract negotiations, classification and compensation, training, insurance/self-insurance, and safety/loss control.

Responsibility

The Human Resources Department focusses on:

- Providing comprehensive risk management programs to ensure a safe workplace
- Ensuring well-rounded employee benefit offerings to aid in employee satisfaction and retention
- Recruiting qualified individuals committed to the City of Madera
- Supporting other City departments and individual employees in a fair and open-minded manner while maintaining confidentiality
- Providing training opportunities to improve supervisory skills and employee interactions
- Maintaining open lines of communication with all levels of the organization
- Offering support and assistance in administering benefit programs to assist employees in dealing with work and life changes

Key Accomplishments

Some of the departmental highlights for 2018-19 include:

- Promulgated 29 Civil Service employment lists; onboarded 47 new hires
- Processed and provided ongoing administrative management for 24 tort claims
- Processed and provided ongoing case management for 65 reports of employee on-the-job injuries
- Established an Employee Policy & Benefits Review Committee to provide valuable input on the City's comprehensive benefits package
- Secured a pathway for funding to design and implement an employee wellness program
- Provided an Employee Health & Benefits Fair, putting employees and their service providers face-to-face
- Facilitated quarterly on-site visits from retirement service providers to assist employees with planning for their future

Goals & Performance Measures

- Continue to support our internal and external customers with positive interactions
- Implement online employment applications through a self-service portal, taking our application process paperless
- Develop and implement a new-employee onboarding tour that introduces new employees to all City services and programs
- With the assistance of the Employee Policy & Benefits Review Committee, rejuvenate the City's employee recognition program
- Facilitate opportunities to educate employees on their available benefits and choices

Department Fund Summary

The Human Resources Department administers two separate budgets:

- Human Resources (General Fund 1020)
- Risk Management (Insurance Reserve Fund 1090)

The following is a summary of each:

Human Resources

The Human Resources Department budget captures the operating expenses for the personnel and risk management functions. This includes salaries and benefits for the four departmental staff, as well as operational expenses such as office supplies.

The Human Resources budget is projected to decrease over last fiscal year. This is due to new staff starting at lower steps on the assigned salary range, as well as a decrease in contracted services. The prior year contracted services included one-time funds for the City Manager recruitment and the compensation survey.

Risk Management

The risk management budget in the Insurance Reserve Fund captures retrospective adjustments from the City's pooled insurance program, the Central San Joaquin Valley Risk Management Authority (CSJVRMA). Every year is different; some years we owe and some years we receive refunds, all depending on our claims experience for the program year being adjusted. The City has experienced several years now of high retrospective adjustments in the workers' compensation program. These have now tapered off as the CSJVRMA Board took action to project claims at a higher confidence level in an effort to prevent large retrospective amounts due.

There is an operating budget within the fund that is used to pay for contracted legal services not provided by the City Attorney's office, mostly related to employment claims. There is also a budget line item for City-wide harassment training.

The fund itself maintains a balance designated for claims payment should we have any claims or lawsuits not covered by our insurance. The fund balance is separate from the operating budget.

Budget Summary

Human Resources / Risk Management Budget Overview

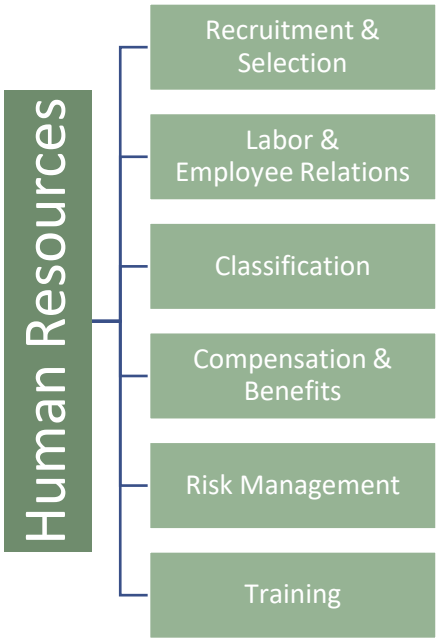
	Revised **2018-19**	*Proposed* **2019-20**
Salaries & Benefits	478,610	470,453
Other Operating Expenditures	87,649	65,651
Total	**566,259**	**536,104**

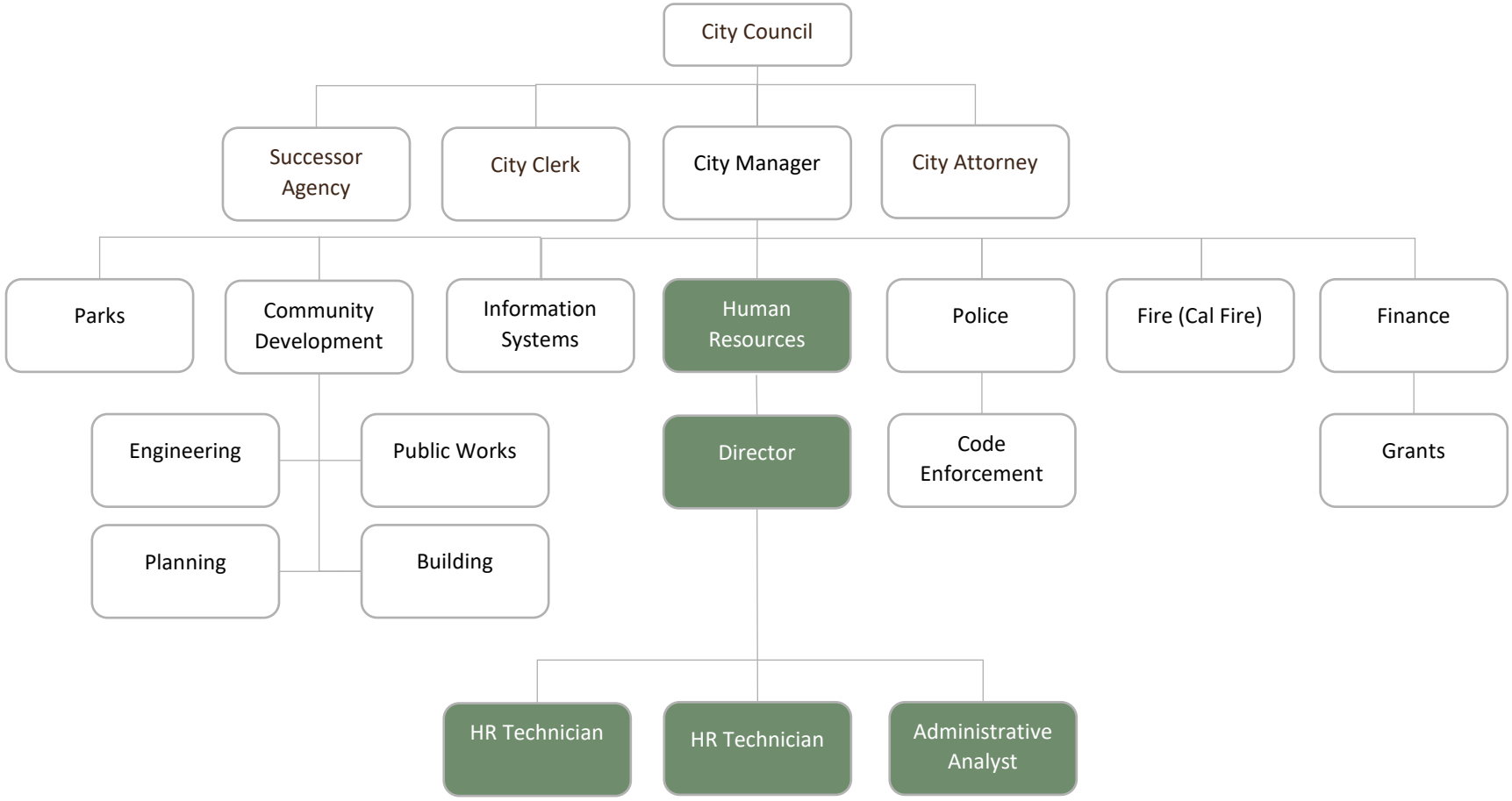
Insurance Reserve Budget Overview

	Revised **2018-19**	*Proposed* **2019-20**
Other Operating Expenditures	755,000	115,000
Total	**755,000**	**115,000**

Department Staffing & Structure

The Human Resources Department is staffed with four positions. The Director of Human Resources reports to the City Manager and has overall responsibility for the department. The department is also staffed with one Administrative Analyst and two Human Resources Technicians. The diagram below highlights the various areas of responsibility.




City Council
Successor Agency
City Clerk
City Manager
City Attorney
Parks
Community Development
Information Systems
Human Resources
Police
Fire (Cal Fire)
Finance
Engineering
Public Works
Director
Code Enforcement
Grants
Planning
Building
HR Technician
HR Technician
Administrative Analyst

Human Resources/Risk Management

10201500

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Interfund Charges/ Admin OH	(297,435)	(355,359)	(355,359)	(403,792)	(403,792)
Refunds and Reimbursements	(71)	-	-	-	-
Total Revenue	**(297,506)**	**(355,359)**	**(355,359)**	**(403,792)**	**(403,792)**
Salaries and Benefits					
Salaries/Full-time	285,229	290,861	307,168	312,475	294,802
Salaries / Overtime	-	-	8	-	-
Salaries/Leave Payout	10,762	12,698	2,827	-	-
Salaries - Auto & Expense Allo	900	900	938	900	900
Public Employee Retirement Sys	63,100	67,964	65,438	63,133	79,768
Long Term Disability Insurance	887	930	940	981	782
Life Insurance Premiums	251	255	273	272	295
Workers Compensation Insurance	23,436	25,109	27,129	28,598	30,158
Medicare Tax- Employer's Share	4,272	5,619	3,666	4,696	4,414
Deferred Compensation/Full-tim	6,029	6,275	6,386	6,911	6,093
Unemployment Insurance	1,185	1,009	881	840	840
Section 125 Benefit Allow.	63,691	60,091	64,291	59,804	52,401
Total Salaries and Benefits	**459,740**	**471,713**	**479,946**	**478,610**	**470,453**
Maintenance and Operations					
Telephone/Fax Charges	1,677	1,808	2,480	1,700	2,500
Advertising/Job Announcements	1,362	3,898	1,675	2,000	2,000
Professional Dues	-	-	-	1,500	1,500
Office Supplies/Expendable	3,593	6,166	2,796	4,000	6,000
Software Costs	-	-	440	440	560
Contracted Services	15,342	8,340	27,355	35,209	10,000
Pre-Employment Costs	5,164	5,123	**3,773**	5,400	5,400
Employment Recruitment Costs	29	259	147	400	450
Conference/Training/Ed	5,057	4,697	8,120	8,000	8,000
Interfund Charge - Fac. Maint.	1,214	1,214	3,780	3,890	3,820
Interfund Charges- Central Sup	241	267	123	250	200
Interfund Charges- Comp Maint	11,884	16,217	15,470	20,045	20,406
Interfund Charges - Computer R	1,474	1,474	1,474	4,815	4,815
Total Maintenance and Operations	**47,037**	**49,463**	**67,633**	**87,649**	**65,651**
Total Operating Expenditures	**506,777**	**521,176**	**547,579**	**566,259**	**536,104**

Insurance/Risk Management

10901510

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Interest Income	(10,697)	(22,928)	(19,616)	-	-
Transfer In	(1,499,999)	(128,000)	(541,733)	(540,000)	-
Miscellaneous Revenue	(33,781)	-	-	-	-
Retrospective Adjust Refund	-	(22,734)	(93,156)	(70,000)	(100,000)
Unrealized Gain/Loss on Invest	-	8,745	19,661	-	-
Realized Gain/Loss Sale of Inv	-	5,171	(2,012)	-	-
Total Revenue	(1,544,477)	(159,747)	(636,856)	(610,000)	(100,000)
Salaries and Benefits					
Health Insurance Benefits	69,142	(1,504)	7,351	-	-
Total Salaries and Benefits	69,142	(1,504)	7,351	-	-
Maintenance and Operations					
Contracted Services	420	218	191	-	-
Contracted Services/ Legal	58,149	77,656	45,361	100,000	100,000
Bad Debt Expense	-	-	-	-	-
Conference/Training/Ed	1,964	1,091	4,525	5,000	5,000
Retrospective Adjust. Cost	-	-	476,440	650,000	10,000
Total Maintenance and Operations	60,533	78,965	526,517	755,000	115,000
Total Operational Expenditures	129,676	77,460	533,868	755,000	115,000

Insurance/Risk Management Operating Budget

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenues	**(1,544,477)**	**(159,747)**	**(636,856)**	**(610,000)**	**(100,000)**
Salaries and Benefits	**69,142**	**(1,504)**	**7,351**	**-**	**-**
Maintenance and Operations	**60,533**	**78,965**	**526,517**	**755,000**	**115,000**
Net Operating Budget	**(1,414,801)**	**(82,286)**	**(102,988)**	**145,000**	**15,000**

Department Summary

Under the direction of Police Chief Dino Lawson are 70 sworn peace officers and 35 non-sworn employees. The Department is broken into three divisions. The Operations Division is the largest division and is comprised of patrol personnel. The Investigations Division is made up of our Detective Unit, Special Investigations Unit, and Code Enforcement. Under the Administration Division is community outreach, dispatch, and non-sworn personnel.

The mission of the Police Department is to reduce crime, fear, and disorder by creating a foundation of superior service delivery, citizen/police partnerships and proactive problem-solving strategies through organizational planning and visionary processes.

Code Enforcement and Animal Control are also part of the Police Department. The Code Enforcement Division is committed to enhancing the quality of life for residents by addressing concerns about unsafe, unhealthy or unsightly conditions in homes, neighborhoods and the entire community. Animal Control enforces animal control laws, responds to animal-related emergency, and routine calls, and takes dead, stray, and abandoned animals to the animal shelter.

Responsibility

The Police Department is tasked with:

- Safeguarding lives and property
- Protecting the innocent against deception, the weak against oppression or intimidation and the peaceful against violence or disorder
- Identifying and apprehending criminal offenders
- Reducing the opportunities for the commission of crimes through preventive patrol and deterrence measures
- Improving the safety of the motoring public through the enforcement of traffic laws
- Forming partnerships with community members and stakeholders to address matters of public safety and concern
- Ensuring that the City is safe and attractive via proactive Code Enforcement
- Maintaining public safety and the wellbeing of animals through the education and enforcement of City, State and Federal animal laws

Key Accomplishments

- The promise of faster response times with the passage of Measure K are being realized. The average response time to emergency calls has dropped by almost two minutes since 2016
- Measure K also allowed the Department to acquire and outfit a neighboring building expanding the Department's footprint and relieving an overcrowding
- Every patrol officer is now equipped with a body-worn camera which garners public trust and the ability to quickly resolve citizen complaints, and helps protect the City against frivolous complaints
- The Department's social media following has grown to over 41,000 allowing it to quickly disseminate information and work collaboratively with the public to solve crimes that may have otherwise gone unsolved. For example, the Department has a weekly feature titled, "#WhoIsThisWednesday" where surveillance videos of crimes are posted which allows the public to help identify suspects. This program has a success rate of over 60 percent
- The popularity of the Departments community outreach programs continues to grow as applications for the Citizens' Academy, Parent Project, and MadKids Camp well exceeded the number of spots we can host. As a result, an additional three Citizens' Academy classes with one being in Spanish were added
- Participated in 26 Neighborhood Watch meetings and 8 Business Watch meetings
- Received and processed over 124,000 emergency and non-emergency calls for service
- Handled 54,231 events in 2018. An event includes service calls and officer-initiated activities
- In 2018, responded to 1,484 welfare checks, 1,269 burglar alarms, and 2,529 request for assistance
- Responded to 1,165 stray animal calls and Investigated 66 dog bites

- Successfully integrated the Code Enforcement Division within the Police Department
- Implemented a new Code Enforcement tracking system
- Code Enforcement conducted 388 rental housing inspections, handled 308 public nuisance complaints, issued 173 notice-of-violations and 179 citations
- The Investigations Unit handled 837 cases in 2018 and closed 95 percent of the cases in the calendar year
- Arrested 305 persons for driving under the influence
- Completed 38 homeless encampment/river cleanups in coordination with Public Works

Goals & Performance Measures

- Continue to grow the Department's community outreach programs which foster trust and mutual respect
- Pursue technology that allows the Department to be more efficient and effective at deterring and solving crime
- Continue to grow the Department's social media presence which allows the public to take an active role in crime fighting and gives them a voice in how they want Madera to be policed
- Code Enforcement will continue to maintain high levels of responsiveness to reported nuisances through the monitoring and improving upon the division's current performance measures
- Employ improved strategies related to the use of citations, by seeking to implement strategies to ensure that enforcement costs are borne by the violator and not by the taxpayers
- Expand animal control public education efforts to increase responsible pet ownership and reduce the stray/feral animal population

Department Fund Summary

The Police Department operates under the following budgets and funding sources:

- PD Administration
- Measure K- Police
- Community Corrections Partnership
- School Policing
- PD Housing Authority
- COPS Hiring Program
- Supplemental Law Enforcement Services Funds (SLESF)
- Justice Assistance Grant (JAG)
- Tobacco Law Enforcement Grant
- Animal Control
- Code Enforcement

The following is a summary of each:

PD Administration

The PD Administration budget provides for 52.5 full-time sworn Police Officers and 23 non-sworn personnel to carry out the primary functions of the department. This budget also makes up the bulk of the Department's maintenance and operations costs.

Measure K- Police

The Measure K Police budget provides for 11 full-time sworn Police Officers and three non-sworn personnel. This budget also provides funding to improve Police technology and equipment and plan for the growth of the Department.

Community Corrections Partnership

The Community Corrections Partnership budget funds the cost of one Special Investigations Police Sergeant. The funding source comes from the passage of AB109 in 2011 that effectively shifted the responsibility for the supervision of specified offenders from the state to the counties.

School Policing

The School Policing budget provides for two full-time sworn police officers whose sole focus is the policing of MUSD campuses.

PD Housing Authority

The PD Housing Authority budget provides for one full-time sworn police officer whose sole focus is issues arising from properties under the jurisdiction of the Housing Authority.

COPS Hiring Program

The COPS Hiring Program is a grant from the U.S. Department of Justice which funds the hire of 2.25 full-time sworn police officers who are military veterans.

Supplemental Law Enforcement Services Funds (SLESF)

These funds are a grant from the State of California to be spent on "front line law enforcement services." SLESF funds can be used for salaries, services, supplies, equipment, and administrative overhead. The Department receives $100,000 annually.

Justice Assistance Grant (JAG)

JAG is federal criminal justice funding to state and local jurisdictions that can be used to support a broad range of state and local government projects, including those designed to prevent and control crime. This year the Department will have $36,625 of these funds available.

Tobacco Law Enforcement Grant

The California Healthcare, Research and Prevention Tax Act of 2016 (Proposition 56) increased taxes on cigarettes and other tobacco products by $2.00 starting in April 2017. These funds support local agencies to enforce tobacco-related statutes and ordinances, including efforts to reduce the illegal sale of tobacco products to minors. This year the police department will have $32,079 of these funds available.

Animal Control

The Animal Control budget provides for two full-time animal control officers who protect and serve the citizens and animals In the City, through education and enforcement of local, State and Federal animal laws.

Code Enforcement

The Code Enforcement budget provides for six full-time Code Enforcement personnel, one part-time Code Enforcement officer, two part-time clerical staff, and one full-time Neighborhood Outreach Specialist.

Budget Summary

General Fund & Measure K

PD Administration Budget Overview	*Revised* **2018-19**	*Proposed* **2019-20**
Salaries & Benefits	9,607,616	9,861,453
Other Operating Expenditures	1,437,741	1,603,948
Total	**11,045,357**	**11,465,401**

Measure K - Police Budget Overview	*Revised* **2018-19**	*Proposed* **2019-20**
Salaries & Benefits	1,532,050	1,825,192
Other Operating Expenditures	415,833	400,528
Total	**1,947,883**	**2,225,720**

Community Correction Partnership Budget Overview	*Revised* **2018-19**	*Proposed* **2019-20**
Salaries & Benefits	150,757	151,557
Total	**150,757**	**151,557**

School Policing Budget Overview	*Revised* **2018-19**	*Proposed* **2019-20**
Salaries & Benefits	249,604	262,327
Total	**249,604**	**262,327**

PD Housing Authority Budget Overview	*Revised* **2018-19**	*Proposed* **2019-20**
Salaries & Benefits	128,101	132,000
Total	**128,101**	**132,000**

COPS Hiring Program Budget Overview	*Revised* **2018-19**	*Proposed* **2019-20**
Salaries & Benefits	188,040	234,899
Total	**188,040**	**234,899**

For budget details for the following tables, please refer to "Special Revenues" section of this report.

Supplemental Law Enforcement Services Fund (SLESF) Budget Overview	*Revised* **2018-19**	*Proposed* **2019-20**
Other Operating Expenditures	236,000	100,000
Total	**236,000**	**100,000**

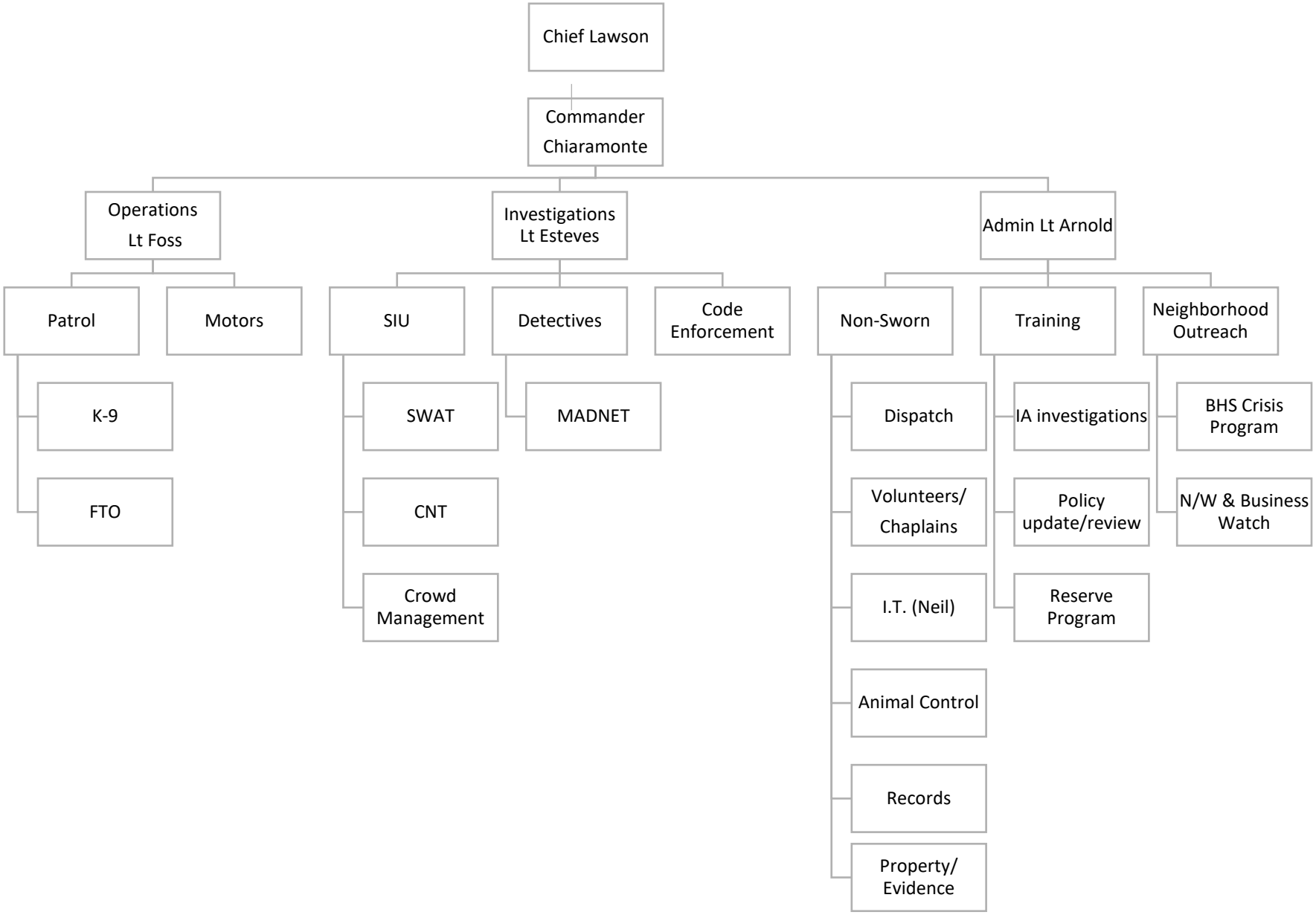
Justice Assistance Grant (JAG) Budget Overview	*Revised* **2018-19**	*Proposed* **2019-20**
Other Operating Expenditures	34,000	36,625
Total	**34,000**	**36,625**

Tobacco Law Enforcement Grant Budget Overview	*Revised* **2018-19**	*Proposed* **2019-20**
Salaries & Benefits	30,479	32,079
Other Operating Expenditures	5,442	0
Total	**35,921**	**32,079**

Animal Control Budget Overview		
	Revised **2018-19**	*Proposed* **2019-20**
Salaries & Benefits	134,058	145,259
Other Operating Expenditures	166,959	165,862
Total	**301,017**	**311,121**

Code Enforcement Budget Overview		
	Revised **2018-19**	*Proposed* **2019-20**
Salaries & Benefits	766,741	675,621
Other Operating Expenditures	184,399	170,671
Total	**951,140**	**846,292**

Police Dept.


Chief Lawson
Commander Chiaramonte
Operations Lt Foss
Investigations Lt Esteves
Admin Lt Arnold
Patrol
Motors
SIU
Detectives
Code Enforcement
Non-Sworn
Training
Neighborhood Outreach
K-9
FTO
SWAT
CNT
Crowd Management
MADNET
Dispatch
Volunteers/ Chaplains
I.T. (Neil)
Animal Control
Records
Property/ Evidence
IA investigations
Policy update/review
Reserve Program
BHS Crisis Program
N/W & Business Watch

Police Administration

10202000

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Public Safety Taxes - Prop. 17	(136,017)	(114,335)	(167,989)	(122,000)	(150,000)
Madera District Fair Revenue	-	-	-	(17,000)	(18,400)
Background Check/Report Fee	(1,440)	(1,755)	(2,512)	(2,300)	(1,500)
PD Cost Recov Fees	(9,970)	(8,921)	(9,636)	(9,000)	(15,000)
Revenue/ False Alrm Resp Fees	(3,150)	(9,300)	(14,560)	(13,950)	(13,500)
Revenue/ Co Jail Booking Fees	(10,241)	(5,022)	(1,990)	(6,000)	(6,000)
Police Cite sign off/ Vehicle	(12,672)	(15,418)	(20,870)	(19,000)	(20,000)
Alarm Permit Fees	(29,600)	(36,500)	(27,675)	(27,000)	(27,000)
Marijuana Cultivation Permit	-	-	(149)	(300)	-
Transfer In	(130,497)	(130,497)	(145,385)	(145,974)	(145,974)
Grant	(6,295)	(8,706)	-	-	-
P.O.S.T. Reimbursement	(1,970)	(1,003)	(759)	(2,000)	(2,000)
Police CCP Funding	-	-	(247,015)	-	-
Revenue/ Court Fines / Forfeit	(213,370)	(174,743)	(179,244)	(175,000)	(265,000)
Parking Ticket Penalties	(46,420)	(60,694)	(85,219)	(80,000)	(95,000)
Miscellaneous Revenue	(28,631)	(26,491)	(36,007)	(30,000)	(28,000)
Revenue/Towing Fees	(46,526)	(57,690)	(52,897)	(55,000)	(55,000)
Refunds and Reimbursements	(97,964)	(106,386)	(57,494)	(95,000)	(95,000)
Sale of Real and Personal Prop	(9,048)	(4,884)	(557)	-	-
Proceeds From Lease Financing	-	-	(895,900)	-	-
Total Revenue	**(783,812)**	**(762,344)**	**(1,945,856)**	**(799,524)**	**(937,374)**
Salaries and Benefits					
Salaries/Full-time	4,664,578	4,805,502	4,479,538	4,816,996	5,128,832
Salaries/Part-time	-	3,671	8,243	22,437	22,671
Salaries/Overtime	304,408	250,860	258,672	253,925	253,916
Salaries/Leave Payout	369,243	370,454	294,721	329,000	200,000
Salaries/Uniform Pay	65,790	66,576	60,174	65,199	61,023
Salaries/Auto & Expense Allow	900	900	675	900	-
Public Employee Retirement Sys	2,161,779	2,133,565	2,000,317	2,289,236	2,481,631
Long Term Disability Insurance	14,985	15,904	14,510	17,066	13,966
Life Insurance Premiums	4,685	4,784	4,319	4,964	4,649
Workers Compensation Insurance	439,843	465,873	444,916	500,098	514,817
Medicare Tax- Employer's Share	77,352	80,644	72,715	82,002	83,259
Deferred Comp/Part-Time	-	138	311	-	850
Deferred Compensation/Full-tim	39,559	35,594	31,692	36,603	33,390
Unemployment Insurance	17,385	16,763	16,382	14,684	15,222
Section 125 Benefit Allow.	1,275,886	1,192,610	1,090,388	1,174,506	1,047,227
Total Salaries and Benefits	**9,436,392**	**9,443,837**	**8,777,571**	**9,607,616**	**9,861,453**

Police Administration (Continued)

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Maintenance and Operations					
Gas and Electric Utilities	19,594	84,480	55,746	55,000	60,000
Telephone/Fax Charges	71,104	102,924	78,012	89,300	89,300
Professional Dues	1,409	3,344	3,201	3,500	3,500
Publications/Subscriptions	3,365	4,025	2,861	3,985	3,985
Office Supplies/Expendable	15,791	13,872	16,335	15,000	19,000
Postage / Other Mailing Charge	9,326	10,306	9,257	10,000	10,000
Vehicle Fuel, Supplies and Maint	118,850	105,751	141,900	129,245	140,000
Contracted Services	181,427	147,333	228,580	204,000	224,000
Bond Cost of Issuance Fees	-	-	22,464	-	-
Pre-Employment Costs	-	42	-	-	-
Employment Recruitment Costs	19,449	36,280	20,054	20,000	20,000
Other Supplies	19,045	18,857	267,677	17,645	20,000
Conference/Training/Ed	79,590	69,085	59,960	70,000	70,000
Maintenance/Other Supplies	422	3,332	23	-	-
Investigative Expenses	21,022	23,114	20,088	20,000	22,000
Liability / Property Insurance	32,892	39,622	42,486	55,781	49,075
Retiree Insurance Premiums	4,523	5,101	5,856	4,500	4,500
Intergov'l Charges	-	-	-	15,000	-
Interfund Charge - Fac. Maint.	31,132	31,132	56,542	58,218	60,459
Interfund Charges- Central Sup	901	1,031	1,928	1,500	-
Interfund Chrg/Vehicle Replcmt	110,067	-	160,167	9,167	157,666
Interfund Chrg/Vehicle Maint.	**154,677**	171,480	178,657	148,768	141,492
Interfund Charges- Comp Maint	187,167	257,615	243,660	300,669	306,093
Interfund Charges - Computer R	66,886	72,886	72,886	77,906	77,906
Interfund Charges- Motor Renta	-	-	-	2,536	-
Total Maintenance and Operations	**1,148,640**	**1,201,612**	**1,688,340**	**1,311,721**	**1,478,976**
Debt Service					
Interest Expense	-	-	29,673	23,520	19,672
Lease Payment	130,497	156,637	967,604	102,500	105,300
Total Debt Service	**130,497**	**156,637**	**997,277**	**126,020**	**124,972**
Total Operating Expenditures	**10,715,529**	**10,802,087**	**11,463,189**	**11,045,357**	**11,465,401**

General Fund Measure K Sales Tax - Police

10252000

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Measure K Revenue	-	(361,499)	(2,403,100)	(2,100,000)	(2,434,500)
Rents and Leases Income	-	-	-	(66,621)	(66,621)
Rental Income	-	-	-	-	-
Total Revenue	-	(361,499)	(2,403,100)	(2,166,621)	(2,501,121)
Salaries and Benefits					
Salaries / Full-Time	-	27,742	823,495	876,801	976,464
Salaries / Part-time	-	-	-	-	-
Salaries / Overtime	-	861	16,330	35,075	49,250
Salaries - Leave Payout	-	219	49,035	-	-
Salaries/Uniform Pay	-	384	11,127	12,273	12,274
Salaries - Auto & Expense Allo	-	-	-	-	-
Public Employees Retirement Sy	-	5,134	304,012	300,347	435,692
Long Term Disability Insurance	-	51	2,735	3,156	2,711
Life Insurance Premiums	-	17	886	968	889
Workers Compensation Insurance	-	2,470	79,096	83,784	98,760
Medicare Tax- Employer's Share	-	437	13,333	13,643	15,221
Deferred Comp/Part-Time	-	-	-	-	-
Deferred Compensation/Full-tim	-	1,192	11,352	5,914	6,168
Unemployment Insurance	-	691	4,240	2,940	3,150
Section 125 Benefit Allow.	-	-	208,031	197,149	224,613
Total Salaries and Benefits	-	39,197	1,523,672	1,532,050	1,825,192
Maintenance and Operations					
Gas and Electric Utilities	-	-	-	-	13,200
Telephone & Fax Charges	-	-	-	-	-
Publications/Subscriptions	-	-	-	-	-
Office Supplies/Expendable	-	-	89,731	23,393	2,660
Vehicle Fuel, Supplies and Maint	-	-	31,357	34,234	25,088
Contracted Services	-	3,344	-	-	-
Conference/Training/Ed	-	-	28,553	12,404	12,400
Maintenance/Other Supplies	-	-	-	150,000	150,000
Liability / Property Insurance	-	-	-	-	-
Interfund Chrg/Vehicle Replcmt	-	-	-	42,300	46,467
Interfund Chrg/Vehicle Maint.	-	-	-	39,052	36,263
Interfund Charges - Computer R	-	-	-	2,450	2,450
Interfund Charges- Motor Renta	-	-	-	-	-
Total Maintenance and Operations	-	3,344	149,640	303,833	288,528
Transfers Out					
Transfer Out	-	-	-	112,000	112,000
Total Transfers Out	-	-	-	112,000	112,000
Total Operating Expenditures	-	42,541	1,673,312	1,947,883	2,225,720

Measure K - Police Operating Budget Summary

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenues	**-**	**(361,499)**	**(2,403,100)**	**(2,166,621)**	**(2,501,121)**
Salaries and Benefits	**-**	**39,197**	**1,523,672**	**1,532,050**	**1,825,192**
Maintenance and Operations	**-**	**3,344**	**149,640**	**303,833**	**288,528**
Transfers Out	**-**	**-**	**-**	**112,000**	**112,000**
Net Operating Budget	**-**	**(318,958)**	**(729,788)**	**(218,738)**	**(275,401)**

Measure K - Police Capital Outlay

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Total Capital Outlay	-	-	11,232	248,617	701,430

Police - AB109 Grant

10202010

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Grant	(92,196)	(62,116)	-	(61,805)	-
Total Revenue	**(92,196)**	**(62,116)**	**-**	**(61,805)**	**-**
Salaries and Benefits					
Salaries/Full-time	32,974	35,822	17,735	37,851	-
Salaries/Overtime	118	277	2,353	-	-
Salaries/Leave Payout	1,758	-	4,532	-	-
Salaries/Uniform Pay	479	510	284	589	-
Public Employee Retirement Sys	8,552	8,321	3,688	4,667	-
Long Term Disability Insurance	108	129	62	136	-
Life Insurance Permiums	32	35	21	41	-
Workers Compensation Insurance	2,890	3,087	2,322	3,464	-
Medicare Tax- Employer's Share	514	526	378	557	-
Unemployment Insurance	92	117	-	122	-
Section 125 Benefit Allow.	10,619	11,867	7,284	13,708	-
Total Salaries and Benefits	**58,135**	**60,692**	**38,660**	**61,135**	**-**
Maintenance and Operations					
Funding to Outside Agencies	30,000	30,000	-	-	-
Total Maintenance and Operations	**30,000**	**30,000**	**-**	**-**	**-**
Total Operating Expenditures	**(62,196)**	**(32,116)**	**-**	**(61,805)**	**-**

Police - CCP

10202020

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Refunds and Reimbursements	(128,541)	(136,686)	(145,233)	(152,156)	(151,557)
Total Revenue	**(128,541)**	**(136,686)**	**(145,233)**	**(152,156)**	**(151,557)**
Salaries and Benefits					
Salaries/Full-time	68,113	75,419	71,228	91,270	90,270
Salaries/Overtime	3,242	7,624	3,189	-	-
Salaries/Leave Payout	2,850	4,848	3,067	-	-
Salaries/Uniform Pay	2,009	1,536	1,017	1,017	1,017
Public Employee Retirement Sys	17,566	19,469	14,441	24,508	25,493
Long Term Disability Insurance	237	262	245	329	276
Life Insurance Premiums	71	72	71	71	71
Workers Compensation Insurance	6,162	7,579	6,897	8,353	9,235
Medicare Tax- Employer's Share	1,104	1,295	1,138	1,338	1,324
Unemployment Insurance	238	204	210	210	210
Section 125 Benefit Allow.	23,640	24,490	25,610	23,661	23,661
Total Salaries and Benefits	**125,233**	**142,799**	**127,112**	**150,757**	**151,557**
Total Operating Expenditures	**125,233**	**142,799**	**127,112**	**150,757**	**151,557**

Police - Schools

10202030

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
MUSD Police Contract Charges	(236,877)	(260,337)	(262,236)	(250,960)	(262,327)
Total Revenue	**(236,877)**	**(260,337)**	**(262,236)**	**(250,960)**	**(262,327)**
Salaries and Benefits					
Salaries/Full-time	142,207	147,860	151,550	152,022	149,244
Salaries/Part-time	-	-	-	-	-
Salaries/Overtime	16,568	14,384	9,592	9,104	10,000
Salaries/Leave Payout	23,550	6,199	6,072	-	-
Salaries/Uniform Pay	1,979	2,073	1,955	2,034	2,034
Public Employee Retirement Sys	36,238	38,266	39,525	40,911	42,248
Long Term Disability Insurance	474	490	483	547	504
Life Insurance Premiums	120	142	136	141	142
Workers Compensation Insurance	14,375	14,172	14,588	14,746	15,268
Medicare Tax- Employer's Share	2,513	2,430	2,480	2,418	2,338
Unemployment Insurance	476	420	420	420	630
Section 125 Benefit Allow.	32,560	27,940	26,892	27,261	39,919
Total Salaries and Benefits	**271,060**	**254,376**	**253,694**	**249,604**	**262,327**
Total Operating Expenditures	**271,060**	**254,376**	**253,694**	**249,604**	**262,327**

Police - Housing Authority

10202040

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Refunds and Reimb/Housing Auth	-	(114,885)	(128,675)	(129,511)	(132,000)
Total Revenue	**-**	**(114,885)**	**(128,675)**	**(129,511)**	**(132,000)**
Salaries and Benefits					
Salaries/Full-time	-	65,730	74,595	74,796	90,530
Salaries/Leave Payout	-	1,835	3,151	-	-
Salaries/Uniform Pay	-	919	1,017	1,017	1,017
Public Employee Retirement Sys	-	17,060	19,330	20,133	13,166
Long Term Disability Insurance	-	219	251	269	198
Life Insurance Permiums	-	63	71	71	71
Workers Compensation Insurance	-	5,790	6,921	6,845	9,223
Medicare Tax- Employer's Share	-	993	1,142	1,099	1,327
Unemployment Insurance	-	210	210	210	210
Section 125 Benefit Allow.	-	21,429	25,456	23,661	16,258
Total Salaries and Benefits	**-**	**114,249**	**132,143**	**128,101**	**132,000**
Total Operating Expenditures	**-**	**114,249**	**132,143**	**128,101**	**132,000**

Police - COPS Grant

10202050

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
COPS Hiring Program Grant	(197,917)	(125,000)	(125,000)	(187,500)	(187,500)
Total Revenue	**(197,917)**	**(125,000)**	**(125,000)**	**(187,500)**	**(187,500)**
Salaries and Benefits					
Salaries/Full-time	130,275	109,140	84,057	142,561	159,736
Salaries/Overtime	7,181	10,116	2,896	-	-
Salaries/Leave Payout	13,238	6,636	8,928	-	-
Salaries/Uniform Pay	2,607	1,899	1,277	2,537	2,553
Public Employee Retirement Sys	34,250	30,423	15,243	17,466	20,820
Long Term Disability Insurance	433	391	271	513	433
Life Insurance Premiums	132	114	82	176	157
Workers Compensation Insurance	12,901	11,524	8,501	13,047	16,341
Medicare Tax- Employer's Share	2,229	1,907	1,406	2,234	2,406
Unemployment Insurance	446	307	296	524	528
Section 125 Benefit Allow.	34,985	28,469	21,497	8,982	31,925
Total Salaries and Benefits	**238,676**	**200,925**	**144,455**	**188,040**	**234,899**
Total Operating Expenditures	**238,676**	**200,925**	**144,455**	**188,040**	**234,899**

Animal Control

10202060

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Animal License Revenue	(11,913)	(9,855)	(10,202)	(13,000)	(13,000)
Fines/Penalties for Violation	(1,273)	(218)	(225)	(1,000)	(1,000)
Miscellaneous Revenue	(720)	(850)	(771)	(800)	(800)
Sale of Real and Personal Prop	(1,631)	-	-	-	-
Total Revenue	**(15,537)**	**(10,923)**	**(11,198)**	**(14,800)**	**(14,800)**
Salaries and Benefits					
Salaries/Full-time	65,963	39,394	73,424	82,258	81,146
Salaries/Overtime	1,085	596	392	3,000	3,000
Salaries/Uniform Pay	929	540	989	1,060	1,060
Public Employee Retirement Sys	13,194	8,439	12,883	16,598	21,167
Long Term Disability Insurance	229	138	256	296	144
Life Insurance Premiums	91	52	76	102	129
Workers Compensation Insurance	5,566	3,437	6,571	7,803	8,302
Medicare Tax- Employer's Share	1,024	611	1,128	1,302	1,303
Deferred Compensation/Full-tim	2,660	1,644	3,001	3,455	3,358
Unemployment Insurance	476	217	630	420	510
Section 125 Benefit Allow.	25,671	9,488	17,014	17,764	25,140
Total Salaries and Benefits	**116,890**	**64,557**	**116,363**	**134,058**	**145,259**
Maintenance and Operations					
Postage / Other Mailing Charge	-	-	0	3,000	1,000
Vehicle Fuel, Supplies and Maint	2,118	-	-	1,200	2,400
Contracted Services	165,751	179,110	138,329	150,000	150,000
Conference/Training/Ed	-	-	-	2,500	2,500
Interfund Charges- Central Sup	18	59	275	-	-
Interfund Chrg/Vehicle Replcmt	3,133	-	4,267	4,267	3,732
Interfund Chrg/Vehicle Maint.	5,113	6,685	6,603	5,992	6,230
Total Maintenance and Operations	**176,133**	**185,853**	**149,475**	**166,959**	**165,862**
Total Operating Expenditures	**293,023**	**250,410**	**265,838**	**301,017**	**311,121**

Code Enforcement

10204400

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Rental License Tax Revenue	-	-	-	-	(2,400)
Registration Fee	(8,210)	(6,635)	(5,015)	(11,950)	(11,950)
Rental License Application Fee	-	-	(125)	-	(3,000)
Background Check/Report Fee	(950)	(900)	(1,100)	-	(1,100)
Revenue/ Graffitti Ordinance	(511)	-	(238)	-	-
Interfund Charges/ CDBG	(400,000)	-	-	-	-
Transfer In	-	(230,395)	(18,903)	(18,903)	(18,903)
Fines/Penalties for Violation	(612,971)	(448,807)	(275,380)	(225,000)	(100,000)
Vehicle Abatement Fee	(53,518)	(44,141)	(52,118)	(52,000)	(52,000)
Multi-Family Inspection Fees	-	-	(2,164)	-	-
Revenue/ Foreclosures	(52,401)	(18,571)	(17,993)	(24,508)	(10,000)
Rental Inspection Fee	-	-	-	(51,250)	(7,500)
Taxi Cab Inspection Fee	-	-	(420)	(420)	(420)
Miscellaneous Revenue	(672)	(65)	-	-	-
Refunds and Reimbursements	(13,093)	(335)	(2,027)	-	-
Sale of Real and Personal Prop	-	-	(5,600)	-	-
Cost Recovery for Weed Abateme	(4,526)	(6,548)	(1,567)	(10,000)	(10,000)
Total Revenue	**(1,146,851)**	**(756,397)**	**(382,651)**	**(394,031)**	**(217,273)**
Salaries and Benefits					
Salaries/Full-time	460,001	510,364	458,138	385,675	347,390
Salaries/Part-time	86,349	70,668	44,703	72,776	52,077
Salaries/Overtime	1,805	3,108	3,837	-	5,200
Salaries/Leave Payout	2,689	11,709	64,068	-	-
Salaries/Uniform Pay	1,500	1,477	1,750	1,500	1,000
Public Employee Retirement Sys	104,203	118,763	103,726	104,885	110,917
Long Term Disability Insurance	1,466	1,685	1,435	1,388	1,099
Life Insurance Premiums	502	537	442	381	483
Workers Compensation Insurance	46,067	51,993	45,544	42,095	40,866
Medicare Tax- Employer's Share	8,250	9,505	7,458	6,944	6,120
Deferred Comp/Part-Time	2,977	2,600	1,846	2,729	1,953
Deferred Compensation/Full-tim	26,898	26,042	20,357	16,198	14,338
Unemployment Insurance	4,495	2,969	2,593	1,940	2,152
Section 125 Benefit Allow.	169,387	173,118	166,293	130,230	92,026
Total Salaries and Benefits	**916,590**	**984,538**	**922,189**	**766,741**	**675,621**

Code Enforcement (Continued)

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Maintenance and Operations					
Gas and Electric Utilities	-	26,198	-	15,000	-
Telephone/Fax Charges	4,269	9,774	9,302	8,000	10,000
Advertising/Bids and Notices	1,115	782	667	1,000	1,000
Professional Dues	98	255	415	475	475
Publications/Subscriptions	858	518	195	250	250
Office Supplies/Expendable	3,387	5,777	4,644	6,000	6,000
Postage / Other Mailing Charge	7,006	5,933	6,769	7,800	7,800
Vehicle Fuel, Supplies and Maint	3,816	4,372	3,875	4,800	4,800
Weed Abatement Expense	3,239	910	836	10,000	10,000
Contracted Services	21,302	31,699	13,969	20,000	17,250
Bad Debt Expense	(12)	-	-	-	-
Pre-Employment Costs	175	114	-	-	-
Conference/Training/Ed	1,112	10,262	8,215	9,000	9,000
Maintenance/Other Supplies	3,610	14,918	4,660	4,000	6,500
Settlements	370,000	-	-	-	-
Interfund Charges- Central Sup	781	335	393	600	-
Interfund Chrg/Vehicle Replcmt	13,567	11,667	12,000	12,000	12,040
Interfund Chrg/Vehicle Maint.	19,494	19,493	19,255	17,472	16,224
Interfund Charges- Comp Maint	56,447	77,369	73,485	54,872	55,862
Interfund Charges - Computer R	14,616	14,616	14,616	13,130	13,130
Interfund Charges- Motor Renta	-	-	-	-	340
Total Maintenance and Operations	**524,881**	**234,993**	**173,294**	**184,399**	**170,671**
Total Operating Expenditures	**1,441,471**	**1,219,530**	**1,095,483**	**951,140**	**846,292**

LEA Tire Grant

10814420

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Grant/ Current Yr Allocation/L	(29,316)	(1,598)	-	-	-
LEA Tire Grant	-	(6,525)	-	-	-
Total Revenue	(29,316)	(8,122)	-	-	-
Salaries and Benefits					
Salaries/Full-time	3,699	653	-	-	-
Salaries/Uniform Pay	-	23	-	-	-
Public Employee Retirement Sys	2,372	628	-	-	-
Long Term Disability Insurance	14	5	-	-	-
Life Insurance Premiums	5	2	-	-	-
Workers Compensation Insurance	372	73	-	-	-
Medicare Tax- Employer's Share	65	12	-	-	-
Deferred Compensation/Full-tim	176	33	-	-	-
Unemployment Insurance	17	-	-	-	-
Section 125 Benefit Allow.	1,945	587	-	-	-
Total Salaries and Benefits	8,667	2,015	-	-	-
Maintenance and Operations					
Contracted Services	250	-	-	-	-
Conference/Training/Ed	1,514	-	-	-	-
Maintenance/Other Supplies	-	250	-	-	-
Total Maintenance and Operations	1,764	250	-	-	-
Total Operational Expenditures	10,431	2,265	-	-	-

Tire Amnesty Grant

10814460

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Transfer In	-	-	-	-	-
Multi-Family Inspection Fees	(52,791)	(22,925)	-	-	-
Tire Amnesty Grant	-	-	(77,136)	(21,069)	(32,123)
Miscellaneous Revenue	-	-	-	-	-
Total Revenue	(52,791)	(22,925)	(77,136)	(21,069)	(32,123)
Salaries and Benefits					
Salaries/Full-time	1,482	4,207	2,758	8,480	17,474
Salaries/Part-time	-	72	-	-	-
Salaries/Overtime	-	-	-	-	-
Salaries/Leave Payout	-	-	-	-	-
Salaries/Uniform Pay	-	-	-	-	-
Salaries/Auto & Expense Allow	-	-	-	-	-
Public Employee Retirement Sys	4,178	9,098	3,564	2,694	-
Health Insurance Benefits	-	-	-	-	-
Long Term Disability Insurance	10	16	12	31	-
Life Insurance Premiums	3	5	4	-	-
Workers Compensation Insurance	223	494	314	776	-
Medicare Tax- Employer's Share	39	87	52	128	-
Deferred Comp/Part-Time	-	3	-	-	-
Deferred Compensation/Full-tim	104	233	144	356	-
Unemployment Insurance	15	14	-	254	-
Section 125 Benefit Allow.	870	1,411	1,458	2,863	-
Total Salaries and Benefits	6,924	15,641	8,306	15,582	17,474
Maintenance and Operations					
Advertising/Bids and Notices	-	-	-	-	-
Advertising/Other	1,890	2,837	1,903	1,916	1,785
Postage / Other Mailing Charge	875	-	979	1,715	1,050
Contracted Services	14,980	28,209	15,460	25,440	10,847
Maintenance/Other Supplies	304	351	905	1,180	967
Total Maintenance and Operations	18,050	31,397	19,247	30,251	14,649
Total Operational Expenditures	24,974	47,037	27,553	45,833	32,123

Tire Grants Operating Budget

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenues	(82,107)	(31,047)	(77,136)	(21,069)	(32,123)
Salaries and Benefits	15,592	17,655	8,306	15,582	17,474
Maintenance and Operations	19,814	31,647	19,247	30,251	14,649
Net Operating Budget	(46,702)	18,255	(49,583)	24,764	-

Department Summary

The City of Madera Fire Department remains focused on its core mission: the protection of life and property in the City.

The mission of the Fire Department is to protect life, property, and the environment, through the delivery of innovative and efficient quality emergency management services in our community.

The Fire Department is administered by the California Department of Forestry and Fire Protection (CAL FIRE) pursuant to a cooperative fire protection agreement. Policy direction remains with the City Council. Fire Department staff are CAL FIRE employees. CAL FIRE serves and safeguards the citizens and protects the property and resources of California and provides a multitude of emergency and non-emergency services to the community. Services include:

- Fire suppression and prevention
- Emergency medical assistance
- Rescue, public service assistance
- Fire menace standbys to name a few

The City of Madera has contracted with CAL FIRE since 1993 to provide fire protection services.

Fire Dept.

Responsibility

Provides the organizational support and leadership necessary to:

- *Serve*: The Department Is committed to the safety and well-being of the public and our employees
- *Collaborate*: The Department will build and maintain cooperative relationships across the State and beyond to benefit the public we serve.
- *Protect*: The Department will integrate fire protection, natural resource management, and fire prevention under a single mission on behalf of the State and local communities.

Key Accomplishments

The Fire Department provides leadership and professional organization that prides itself on being proactive, efficient, and effective in its delivery of public safety services with trained and qualified personnel. In addition, the Fire Department:

- Commenced construction on new Fire Station #58, the first new station constructed since 1978
- Received Ladder Truck #58
- Provided orientation training to all City firefighters
- Secured funding to outfit Truck 58 and ordered all of the equipment
- Trained four current firefighters to the truck operation level for the new Ladder truck
- Secured funding for the purchase of firefighting Utility Terrain Vehicle (UTV) to provide better fire protection for the citizens that live near the river; from Cleveland/Tozer to Riverview/Caitlin Drive
- Successfully mitigated:
    - 2,813 calls for service
    - 1,322 Emergency Medical calls
    - 549 Fires
    - 308 Motor vehicle accidents
    - 222 Assist to other agencies
    - 188 Fire Alarms
    - 106 Public Service Assist (non-emergency calls of service)
    - 83 Fire Menace standbys (emergency calls non-fire or medical)
    - 35 Hazardous Material Incidents
- Led the response in the Yosemite Street Hotel Fire, which included assistance from 9 cooperating agencies and 55 firefighters

Goals & Performance Measures

- Complete construction of Fire Station 58
- Deploy Truck 58
- Recruit 7 new firefighters to staff Fire Station 58
- Train an additional 10 firefighters to the truck operational level
- Repave the parking lot of Fire Station 57
- Reduce response times with the addition of new Fire Station 58
- Work on accomplishing Insurance Services Office (ISO) rating of a Class 3
- In partnership with the Building Department, identify a work plan to

increase annual fire inspections pursuant to SB 1205

- In conjunction with the Police Department, research and apply to State, Federal, and private grant programs to assist in funding Fire Department operations
- Continue effective collaboration with community groups to ensure coordination and integration with local emergency response agencies
- Continue to provide effective fire and life safety education to school-aged children in our community
- Emphasize the prevention of fire and other peril through effective code adoption and enforcement activities in the City

Budget Summary

Fire Dept. Budget Overview		
	Revised **2018-19**	*Proposed* **2019-20**
Other Operating Expenditures	3,871,937	4,172,116
Total	**3,871,937**	**4,172,116**

Fire Dept. Measure K Budget Overview		
	Revised **2018-19**	*Proposed* **2019-20**
Other Operating Expenditures	3,871,937	4,172,116
Total	**3,871,937**	**4,172,116**

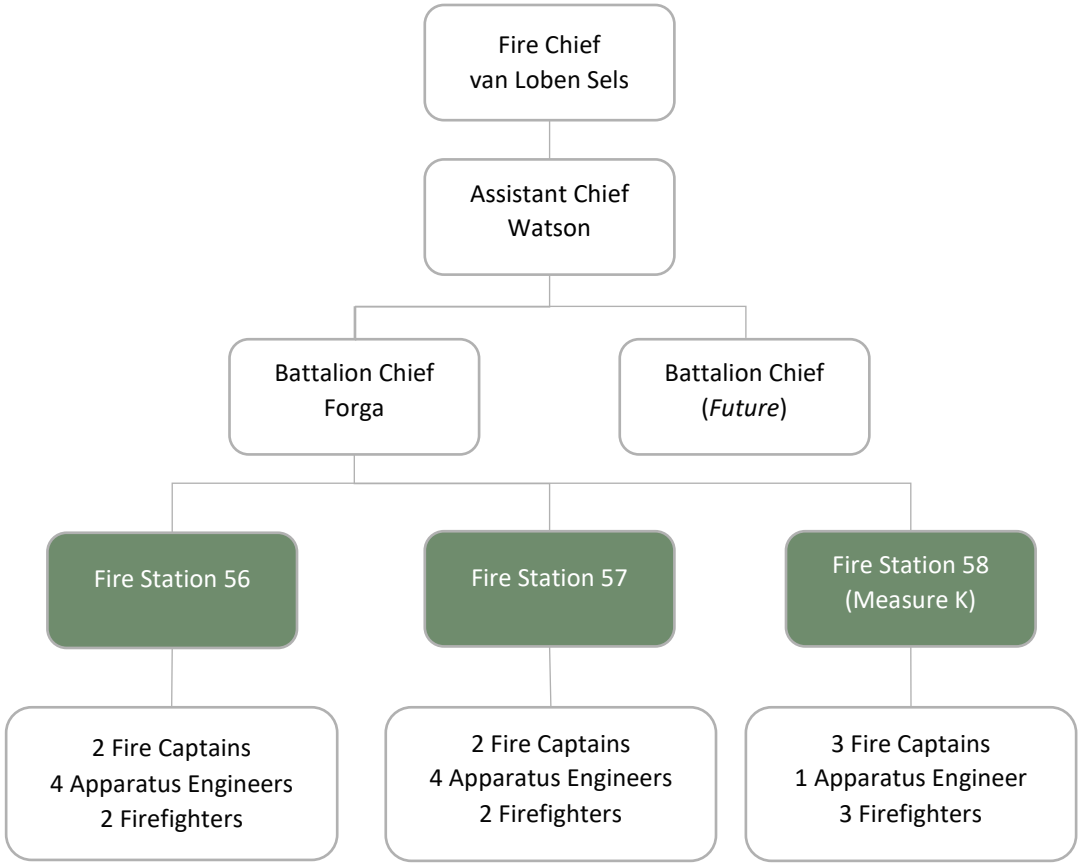
Department Staffing & Structure

Two fire stations are located within the City: Station 56 at 317 North Lake and Station 57 at 200 South Schnoor. Station 58 located at 2558 Condor is expected to open in early 2020.

Currently, each station is staffed with three firefighters at all times. Both Engines, 56 and 57, have 3 personnel. During grass fires, Engine 56 is reduced to 2 firefighters while a Type 6 engine is deployed with a single firefighter. The firefighters are supported by a Battalion Chief. Worth noting is that both stations provide reserve engines and the City benefits from CAL FIRE personnel housed proximally to the City that assist in times of need. The new Fire Station will also be staffed by three firefighters to operate the new ladder truck increasing the total to nine on-duty firefighters at all times, plus a Battalion Chief.

Note that the addition of a second Battalion Chief position is envisioned in the future. Currently, Chief Officer coverage is shared between 1 City of Madera-funded Battalion Chief and 1 Madera County-funded Battalion Chief to maintain 1 Chief Officer on duty 24 hours 7 days a week.

Fire Department Organization Chart



Fire

10202500

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Revenue/ Fire Special Svs Fee	(3,951)	(38,182)	(49,853)	(20,000)	(20,000)
Weed Abatement Fee	-	(1,757)	(3,201)	-	-
Interfund Charges/ Cost Dist	(49,000)	(57,820)	(57,820)	(57,820)	(57,820)
Refunds and Reimbursements	-	-	(25,991)	-	-
Total Revenue	**(52,951)**	**(97,759)**	**(136,864)**	**(77,820)**	**(77,820)**
Maintenance and Operations					
Gas and Electric Utilities	21,573	22,579	27,224	21,000	29,700
Telephone/Fax Charges	3,749	6,030	12,313	11,000	13,500
Advertising/Bids and Notices	-	-	15	500	-
Professional Dues	-	-	-	150	-
Publications/Subscriptions	1,077	460	263	1,500	1,650
Office Supplies/Expendable	2,246	1,722	2,454	2,500	3,500
Vehicle Fuel, Supplies and Maint	79,431	63,738	249,108	80,000	88,000
Contracted Services	2,916,222	2,952,087	16,914	10,000	20,000
Contracted Services	-	-	3,046,378	3,452,309	3,702,547
Conference/Training/Ed	3,901	6,530	7,978	5,000	10,000
Maintenance/Other Supplies	36,675	27,693	43,071	35,000	45,000
Liability / Property Insurance	11,707	14,103	15,122	19,854	17,468
Miscellaneous Expenses	2,280	-	-	-	5,000
Retiree Insurance Premiums	5,281	6,296	3,735	5,580	5,580
Interfund Charge - Fac. Maint.	24,725	24,725	40,374	41,584	43,185
Interfund Charges- Central Sup	1,844	1,922	1,769	2,400	2,400
Interfund Chrg/Vehicle Replcmt	-	-	8,067	8,067	8,732
Interfund Charges- Comp Maint	11,884	15,470	15,470	20,045	20,406
Interfund Charges - Computer R	3,417	3,417	3,417	4,315	4,315
Total Maintenance and Operations	**3,126,012**	**3,146,770**	**3,493,672**	**3,720,804**	**4,020,983**
Debt Service					
Interest Expense	-	16,334	12,657	8,879	4,997
Lease Payment	75,566	134,798	138,476	142,254	146,136
Total Debt Service	**75,566**	**151,133**	**151,133**	**151,133**	**151,133**
Total Operating Expenditures	**3,201,578**	**3,297,902**	**3,644,804**	**3,871,937**	**4,172,116**

General Fund Measure K Sales Tax - Fire

10252500

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Measure K Revenue	-	(361,499)	(2,403,100)	(2,236,000)	(2,434,500)
Total Revenue	-	(361,499)	(2,403,100)	(2,236,000)	(2,434,500)
Maintenance and Operations					
Gas and Electric Utilities	-	-	-	-	3,750
Telephone & Fax Charges	-	-	-	-	3,375
Publications/Subscriptions	-	-	-	-	1,650
Office Supplies/Expendable	-	-	-	-	1,750
Vehicle Fuel, Supplies & Maint					22,000
Contracted Services	-	3,344	-	-	729,276
Conference/Training/Ed	-	-	-	-	2,500
Maintenance/Other Supplies	-	-	-	10,000	92,500
Liability / Property Insurance	-	-	-	-	-
Total Maintenance and Operations	-	3,344	-	10,000	856,801
Debt Service					
Interest Expense	-	-	-	-	118,746
Principal Payment	-	-	-	-	140,000
Lease Payment	-	-	-	-	-
Total Debt Service	-	-	-	-	258,746
Total Operating Expenditures	-	-	-	-	1,115,547

Measure K - Fire Operating Budget Summary

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenues	-	(361,499)	(2,403,100)	(2,236,000)	(2,434,500)
Maintenance and Operations	-	3,344	-	10,000	856,801
Debt Service	-	-	-	-	258,746
Net Operating Budget	-	(358,155)	(2,403,100)	(2,226,000)	(1,318,953)

Measure K - Captial Outlay

Capital Outlay					
Facilities And Improvements	-	-	924,788	2,915,212	100,000
Total Capital Outlay	-	-	924,788	2,915,212	100,000

Department Summary

The Public Works Department is one of the four divisions that cumulatively make up the Community Development Department.

The Public Works Department is responsible for maintaining and managing operations of the City's public utility systems. Public Works is composed of the following Divisions:

- Streets and Storm Drainage
- Water and Sewer Collections
- Wastewater Treatment
- Solid Waste and Recycling
- Airport
- Facilities and Electrical
- Administration

The Public Works Department is responsible for the installation, maintenance, and repair of the City's water, sewer, and electrical conveyance systems. Primary responsibility also includes maintaining the Wastewater Treatment Plant and the Municipal Airport. Street repair and maintenance, street sweeping services, and flood control are included within the Public Works Department, as well as administrative functions related to solid waste and recycling activities.

Responsibility

Streets and Storm Drainage:

- Provide maintenance and repair of street systems, including pavement markings, pothole repair, alley grading, and street signs
- Provide street sweeping services and annual leaf cleanup program
- Maintain storm drain systems, including cleaning of drainage lines and inlets, basin maintenance, and emergency flood responses
- Removal and cover up of graffiti

Water and Sewer Collections:

- Deliver a continuous supply of clean, fresh water throughout the City
- Provide routine maintenance of the City's 18 groundwater wells and approximately 200 miles of water distribution pipelines
- Promote water conservation through outreach and customer rebate programs
- Ensure collection and delivery of wastewater to the WWTP
- Provide routine maintenance of five sewer lift stations and approximately 140 miles of sewer collection lines

Wastewater Treatment:

- Maintain the City's WWTP operations
- Implement capital improvement/repair plan to continually improve and maintain mechanical systems critical to the efficient operation of the WWTP

Facilities and Electrical:

- Provide routine maintenance to the City's buildings, equipment, and facilities
- Maintain City-owned street lights and traffic signals
- Provide support for electrical conveyance infrastructure at City wells and Wastewater Treatment Plant (WWTP)

Key Accomplishments

- Completed rehabilitation of Well #20. The well is back online and providing quality water for the first time in seven years.
- Diagnosed and repaired Well #34 during May 2019 after an unexpected mechanical failure. The Water Division worked diligently with the contractor to bring the well back online as soon as possible in anticipation of peak summer water demands
- Partnered with the City Engineering Department to complete extensive road repair and chip seal projects
- Collaborated with City Engineering and contractors to ensure the rapid development of City Well #38 at Love's Truckstop in anticipation of future growth and water demands in this area
- Completed replacement of the Millview Gym roof utilizing funds from CDBG
- Worked with City Engineering and contractors to complete a $5.8 million two-year rehabilitation project at the WWTP
- Provided project management assistance to facilitate the installation of a new traffic signal and several enhanced pedestrian crosswalk safety measures
- Worked with the Madera Irrigation District to divert irrigation water into

existing ponding basins thereby improving our water recharge efforts

- In cooperation with Mid-Valley Disposal, collected 1,704 tons of refuse, 48 tons of metal, and 1,232 mattresses during the City's annual clean-up
- Installed approximately 142 water meters
- Completed 38 homeless encampment/river cleanups in coordination with City Police Department and Code Enforcement
- Waste Discharge Permit Renewal - Coordinated with the Central Valley Regional Water Quality Control Board to renew the City's waste discharge permit for the Wastewater Treatment Facility
- Continued to implement program recommendations to reduce water loss within the water distribution system
- Issued 953 citations for watering during a non-water period and excessive water waste, as well as 167 verbal warnings
- Worked with Engineering and property owners to implement improved striping and signage to help resolve issues with speed, parking, and traffic control
- Purchased a new Schwarze/Freightliner Street Sweeper utilizing federal funding from the Congestion Mitigation & Air Quality Program (CMAQ)
- Helped organize the parade to recognize the Madera High School championship robotics team
- Repaired 124 leaks in water service lines and water mains

Goals & Performance Measures

- Monitor and evaluate the effectiveness and efficiency of the delivery of services provided
- Implement asset management programs for proper maintenance of City infrastructure
- Complete study and conditions assessment of sewer and water system for long-term capital improvement planning
- Select and implement Asset Management and Preventative Maintenance Management Software for the WWTP
- Complete valve exercising and cross connection survey for half of the City
- Work with groundwater consultant to identify and complete rehabilitation of Well #27
- Work with consultant to perform a study of the water, sewer, and solid waste rates

Department Fund Summary

The Public Works Department is comprised of numerous budgets across seven different funds:

- Streets/Graffiti (General Fund)
- Water Fund
- Sewer Fund (Sewer and WWTP)
- Airport Fund
- Drainage Fund
- Solid Waste and Recycling Fund
- Facilities (Internal Service Fund)

The following is a summary of each:

Streets/Graffiti

The Streets and Graffiti budgets fall within the General Fund. Gas Tax and Measure T are the two main revenue sources for each of these budgets.

Water Fund

The Water Fund is funded by user rate revenue. There are several budgets within the Water Fund: Water Maintenance, Water Quality, Water Conservation, and Water Capital Outlay.

Sewer Fund

The Sewer Fund is also funded by user rate revenue. Within the Sewer Fund are several budgets: Sewer Maintenance, Wastewater Treatment Plant, and Sewer Capital Outlay.

Airport Fund

The Airport Fund is funded by several revenues: hangar and tie down rental fees, fixed based operator land leases, and agricultural land leases. The Airport Fund has both a maintenance budget, as well as a capital outlay budget. Capital projects are largely fund by the Federal Aviation Administration.

Drainage Fund

The Drainage Fund is funded by user rate revenue. It is broken into three budgets: Drainage Capital Outlay, Drainage Operations, and Drainage Flood Control.

Solid Waste and Recycling Fund

The Solid Waste Fund is funded by user rate revenue. Within this Fund are several budgets: Solid Waste Disposal, Street Cleaning, and Tire Cleanup. There are also numerous small budgets that represent various CalRecycle grants the City receives from the state for recycling programs.

Facilities

Facilities is an Internal Service Fund. It receives Gas Tax revenue to offset the cost of maintaining street lights and traffic signals. The remainder of the costs are then split proportionately throughout each department in the City.

Budget Summary

Streets Budget Overview	*Revised* **2018-19**	*Proposed* **2019-20**
Salaries & Benefits	909,061	890,551
Other Operating Expenditures	987,531	1,026,611
Total	**1,896,592**	**1,917,162**

Graffiti Abatement Budget Overview	*Revised* **2018-19**	*Proposed* **2019-20**
Salaries & Benefits	140,567	126,697
Other Operating Expenditures	72,975	34,052
Total	**213,542**	**160,749**

For budget details for the following, please refer to "Enterprise Revenues" section of this report.

Water Fund Budget Overview	*Revised* **2018-19**	*Proposed* **2019-20**
Salaries & Benefits	2,462,654	2,405,197
Other Operating Expenditures	4,333,733	4,362,908
Total	**6,796,387**	**6,768,105**

Sewer Fund Budget Overview	*Revised* **2018-19**	*Proposed* **2019-20**
Salaries & Benefits	2,700,288	2,566,056
Other Operating Expenditures	3,233,882	3,444,370
Total	**5,934,170**	**6,010,426**

For budget details for the following, please refer to "Special Revenues" section of this report.

Airport Fund Budget Overview	*Revised* **2018-19**	*Proposed* **2019-20**
Salaries & Benefits	208,789	206,664
Other Operating Expenditures	396,512	448,880
Total	**605,301**	**655,544**

Drainage Fund Budget Overview	*Revised* **2018-19**	*Proposed* **2019-20**
Salaries & Benefits	520,505	478,735
Other Operating Expenditures	361,180	347,983
Total	**881,685**	**826,718**

Solid Waste, Recycling and Street Sweeping Fund Budget Overview	*Revised* **2018-19**	*Proposed* **2019-20**
Salaries & Benefits	800,743	841,490
Other Operating Expenditures	5,981,656	5,969,971
Total	**6,782,399**	**6,811,461**

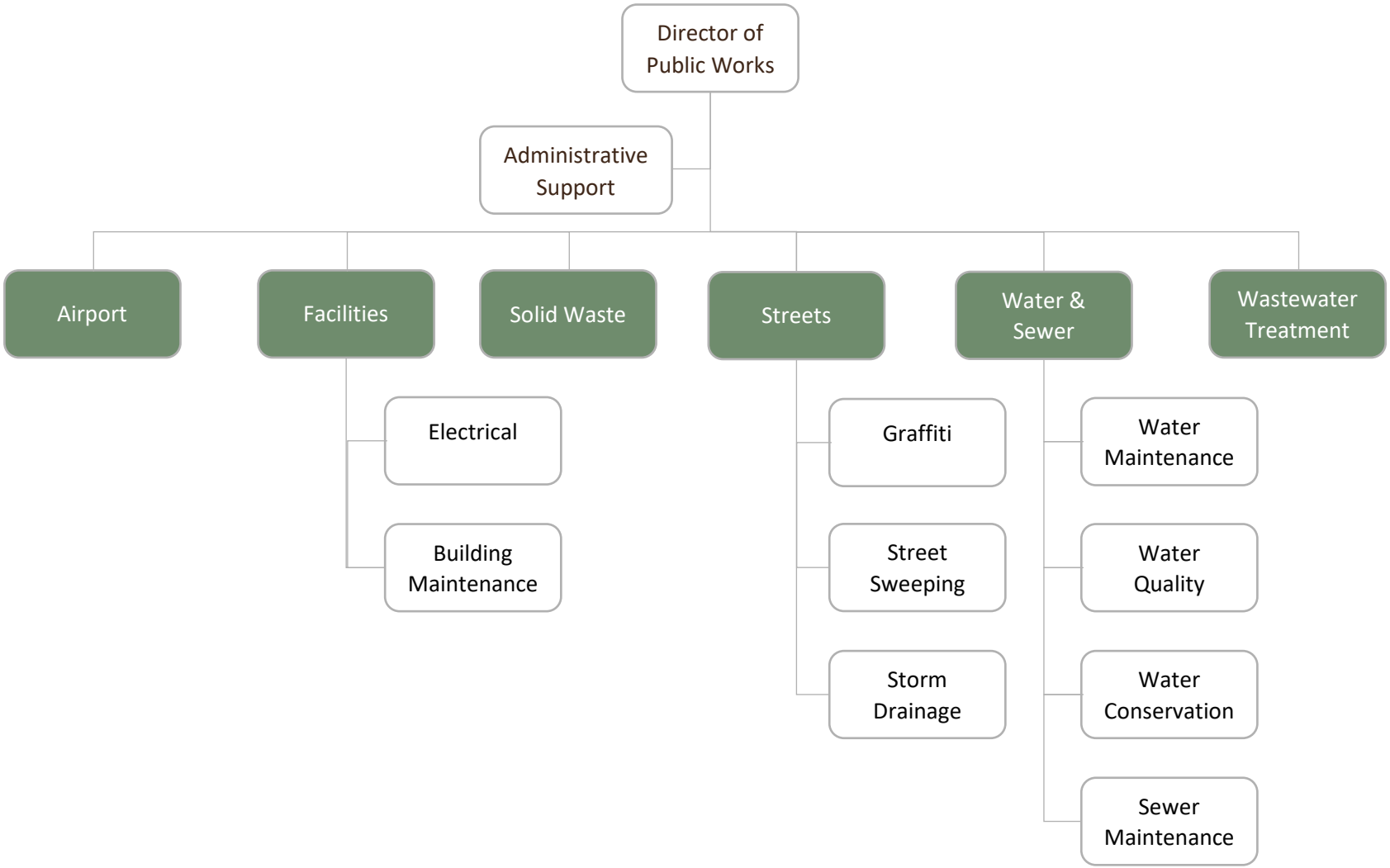
For budget details for the following, please refer to "Interfund Revenues" section of this report.

Facilities Fund Budget Overview	*Revised* **2018-19**	*Proposed* **2019-20**
Salaries & Benefits	933,029	975,473
Other Operating Expenditures	745,478	710,791
Total	**1,678,507**	**1,686,264**

Department Staffing & Structure

Refer to the organization chart.

Public Works Organization Chart



Public Works - Streets

10203010

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Interfund Charges Revenue - Re	-	(5,323)	-	-	-
Interfund Charges/ Cost Dist	(120,000)	(120,000)	(120,000)	(120,000)	(120,000)
Transfer In	(2,124,913)	(1,675,118)	(1,811,723)	(1,682,941)	(1,797,162)
Refunds and Reimbursements	(10,366)	(10,836)	(13,905)	-	-
Sale of Real and Personal Prop	(1,685)	(21,000)	(15,352)	-	-
Total Revenue	**(2,256,964)**	**(1,832,277)**	**(1,960,980)**	**(1,802,941)**	**(1,917,162)**
Salaries and Benefits					
Salaries/Full-time	456,320	520,637	540,847	504,646	480,954
Salaries/Part-time	1,852	-	-	-	3,642
Salaries/Overtime	17,084	16,733	12,177	16,000	16,000
Salaries/Leave Payout	1,179	3,572	26,370	212	-
Salaries/Uniform Pay	3,513	3,198	2,848	2,560	2,487
Salaries/Auto & Expense Allow	510	510	255	-	-
Public Employee Retirement Sys	95,939	112,192	125,954	129,494	136,452
Long Term Disability Insurance	1,607	1,853	1,888	1,815	1,443
Life Insurance Premiums	545	577	593	588	794
Workers Compensation Insurance	39,304	46,347	49,271	47,884	49,465
Medicare Tax- Employer's Share	7,175	8,356	8,677	8,018	7,954
Deferred Comp/Part-Time	70	-	-	-	136
Deferred Compensation/Full-tim	18,471	21,499	21,654	20,724	19,757
Unemployment Insurance	3,019	2,750	2,348	2,405	2,595
Section 125 Benefit Allow.	170,607	173,492	207,196	174,715	168,872
Total Salaries and Benefits	**817,196**	**911,715**	**1,000,079**	**909,061**	**890,551**
Maintenance and Operations					
Telephone/Fax Charges	2,153	2,164	1,629	3,000	3,500
Office Supplies/Expendable	965	2,133	848	2,000	2,000
Vehicle Fuel, Supplies and Maint	17,929	23,187	27,391	35,000	30,000
Contracted Services	299,891	312,566	313,161	309,135	308,500
Conference/Training/Ed	3,839	1,839	4,103	7,000	5,500
Maintenance/Other Supplies	877,796	324,482	307,898	342,500	340,000
Street Signs	10,142	13,350	11,930	15,000	15,000
Liability / Property Insurance	3,345	4,029	4,321	5,673	4,991
Interfund Charge - Fac. Maint.	3,732	3,732	13,227	13,610	13,365
Interfund Charges- Central Sup	10,011	9,184	8,130	8,000	9,000
Interfund Chrg/Vehicle Replcmt	96,963	82,296	97,913	97,913	123,869
Interfund Chrg/Vehicle Maint.	104,760	120,565	124,816	113,889	135,559
Interfund Charges- Comp Maint	20,796	28,450	27,073	28,564	29,079
Interfund Charges - Computer R	4,150	4,150	4,150	6,248	6,248
Total Maintenance and Operations	**1,456,473**	**932,126**	**946,591**	**987,531**	**1,026,611**
Total Operating Expenditures	**2,273,668**	**1,843,841**	**1,946,670**	**1,896,592**	**1,917,162**

Public Works - Graffiti Abatement

10203020

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Interfund Charges/ CDBG	(109,375)	-	-	-	-
Interfund Charges Revenue - Re	-	(2,529)	-	-	-
Interfund Charges/ Cost Dist	(50,000)	(60,000)	(60,000)	(60,000)	(60,000)
Transfer In	(72,636)	(84,000)	(84,000)	(84,000)	(84,000)
Refunds and Reimbursements	-	(218)	-	-	-
Total Revenue	**(232,011)**	**(146,747)**	**(144,000)**	**(144,000)**	**(144,000)**
Salaries and Benefits					
Salaries/Full-time	62,845	90,160	104,313	68,502	64,431
Salaries/Part-time	15,604	14,969	-	-	-
Salaries/Overtime	3,334	7,149	1,081	4,000	4,000
Salaries/Uniform Pay	500	700	450	375	375
Public Employee Retirement Sys	15,012	24,690	19,640	20,915	19,053
Long Term Disability Insurance	216	329	374	247	168
Life Insurance Premiums	87	121	134	76	101
Workers Compensation Insurance	6,932	9,681	9,395	6,670	6,592
Medicare Tax- Employer's Share	1,237	1,738	1,431	1,098	1,058
Deferred Comp/Part-Time	486	-	-	-	-
Deferred Compensation/Full-tim	2,607	3,857	4,281	2,877	2,706
Unemployment Insurance	1,163	751	588	315	435
Section 125 Benefit Allow.	42,129	36,878	48,725	35,492	27,778
Total Salaries and Benefits	**152,154**	**191,023**	**190,412**	**140,567**	**126,697**
Maintenance and Operations					
Vehicle Fuel, Supplies and Maint	9,596	9,584	8,309	12,000	9,000
Contracted Services	797	1,464	555	-	-
Conference/Training/Ed	-	-	-	-	-
Maintenance/Other Supplies	16,158	8,948	11,013	16,000	12,000
Interfund Charges- Central Sup	809	620	4,652	1,500	1,500
Interfund Chrg/Vehicle Replcmt	17,567	-	14,479	14,479	5,225
Interfund Chrg/Vehicle Maint.	38,447	44,247	31,954	28,996	6,327
Total Maintenance and Operations	**83,374**	**64,863**	**70,962**	**72,975**	**34,052**
Total Operating Expenditures	**235,528**	**255,887**	**261,375**	**213,542**	**160,749**

Department Summary

The Planning Department is one of the four divisions that cumulatively make up the Community Development Department of the City.

This Department provides professional advice to the City Council, Planning Commission, residents, developers, and businesses regarding policies that guide the physical development of the community. This division is responsible for updating and maintaining the City's General Plan, Specific Plans, Zoning Ordinance and development-related policy documents. It is also responsible for processing various zoning, land use, subdivision, design, and sign applications through required City review and public hearing processes.

Planning staff is available nine hours each day to answer general questions regarding growth and development of the city, and to explain permit review requirements.

Responsibility

The Planning Department is responsible for three distinct planning disciplines followed by a description of each:

- *Ministerial permits*: Processing of sign permits, temporary use permits, zoning administrator permits and other non-discretionary permits.
- *Current development*: applications include conditional use permits, tentative subdivision maps, rezones, variances and general plan amendments, all which require the discretionary approval of the Planning Commission and/or the City Council.
- *Long range planning*: Includes the maintenance of the City's General Plan, including its Housing Element, annexations, Specific Plans, master plans and other documents specific to the future vitality of the City.

The primary function of the Department is to serve as a liaison to the Planning Commission. The Department also:

- Provides exemplary customer service to the citizens of Madera, including at the Planning Department counter, on the phone, in the field, and via email
- Provides dedicated service to the development community, including implementation of the Community Development Department's Project Manager Program
- Implements the 2009 General Plan, the various Specific Plans of the City, and the Zoning Ordinance.
- Processes land division entitlements in conformance with the Subdivision Map Act
- Provides interdepartmental support with the preparation of environmental documentation for Capital Improvement Program projects
- Provides Geographic Information Systems (e.g. maps and data) support to multiple departments within the City
- Presents Small Business Development Workshops periodically
- Provides intellectual support to all departments via preparation of a myriad of deliverables ranging from park design and placement, cannabis industry research, preparation of a smoking ordinance, and spatial analysis regarding infrastructure placement

Key Accomplishments

During the last fiscal year, the Planning Department processed:

- 20 Zoning Administrator Permits
- 38 Site Plan Reviews
- 31 Conditional Use Permits
- 4 Variances
- 11 Precise Plans
- 5 Tentative Subdivision Maps
- 8 Rezones, and
- 4 General Plan Amendments

Those entitlements included:

- The successful AHSC Grant project for downtown housing for low income families and veterans which required general plan amendment, rezoning and

precise plans in support of project construction

- Implementation of the Parks Acquisition ordinance and the inclusion of park lands in three approved subdivisions
- Approval of 5 subdivision maps that create approximately 500 new single-family residential lots
- Approval of over 200 multi-family residential dwelling units in 3 multifamily complexes
- The annexation of 2 areas encompassing a total of 40 acres
- Various improvement projects qualifying for the Downtown Incentive Program, which provided planning fee discounts to the developer approaching $20,000
- Two job-generating industrial projects - the 120,000-plus square foot Full Throttle Suspension project at the Airport Business Park, and the 65,000 square foot Tranpac project at Freedom Industrial Park
- A five-building Camarena Health Care medical campus in proximity to the hospital
- New retail commercial development at the Bethard Square shopping center and on East Yosemite Avenue
- Continued the planning process for the Village D Specific Plan area

The Planning Department also:

- Collaborated with the Madera County Public Health Department on the adoption of an ordinance updating the smoking regulations in the City to include prohibiting smoking in public parks
- Assisted the Engineering Department with the preparation of CEQA and/or NEPA environmental documentation on 8 CIP projects
- Completed numerous GIS projects in support of City departments, including mapping efforts on topics ranging from Census 2020 participation, to transit route dial-a-ride mapping, to community risk fire prevention analysis, to airport land use compatibility mapping
- Prepared a Community Facilities District Workshop before the Council.

In total, the department processed approximately $240,000 of planning related entitlements.

Goals & Performance Measures

- Continue to provide exemplary customer service to all segments of the population
- Collaborate wherever possible with other departments to maximize the value of staff
- Successfully apply for SB2 grant funding and receive full funding of the planning grant. Identify other grant opportunities specific to the planning realm and apply for funding where appropriate
- Complete the Village D Specific Plan planning process, to include prezoning of the project area, approval of the specific plan, adoption of the supporting environmental impact report, and annexation of the project area into the City
- Collaborate with Madera County Animal Control In the preparation and adoption of an updated household pet ordinance

- Seize opportunities to engage the citizenry via the presentation of small business development workshops, attendance at community stakeholder meetings, and participation in youth outreach programs (such as the high school "Legacy" program)
- Maintain the highest standards for the timely processing of planning entitlements, assuring that all applications are processed within suitable timeframes and scheduled to the earliest possible Planning Commission
- Provide training opportunities for both staff and the Planning Commission, including attendance at the League of California Cities Planning Commissioners Conference
- Complete the adoption of the updated Zoning Ordinance and the associated update of the Official Zoning Map of the City of Madera
- Respond proactively to the direction of the City Council and the City Manager to positively influence the betterment of the community
- Prepare a Development Impact Fee workshop before the Council

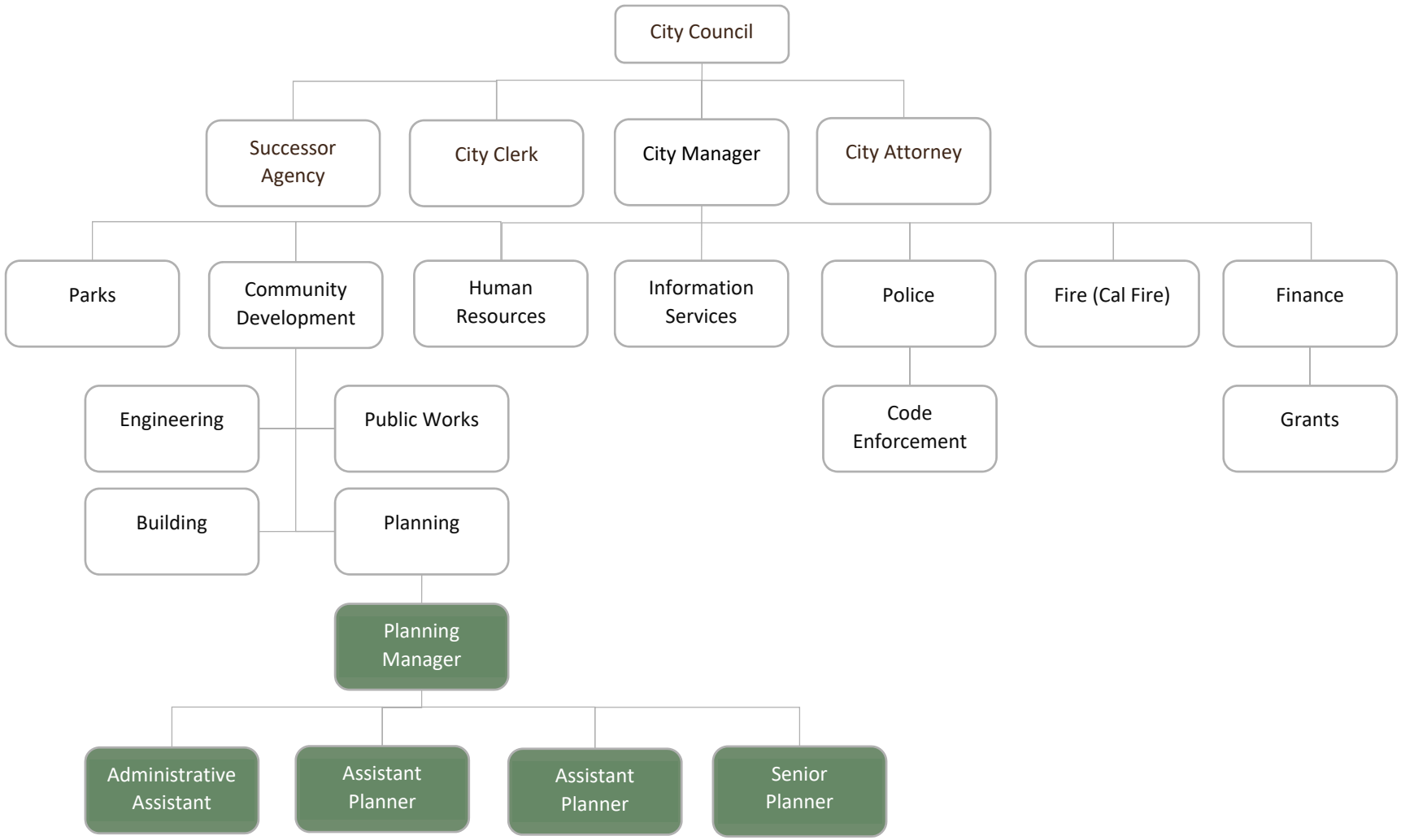
Budget Summary

Planning Budget Overview		
	Revised **2018-19**	*Proposed* **2019-20**
Salaries & Benefits	605,314	574,357
Other Operating Expenditures	74,850	79,207
Total	**680,164**	**653,564**

Department Staffing & Structure

The Planning Division has five budgeted positions, four of which are filled. Currently, the Planning Manager position is filled by the Senior Planner.

Department Organization Chart



Planning

10204100

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Sale of Maps and Publications	-	(343)	(100)	(500)	(100)
Zoning / Land Use / Annexation	(138,940)	(149,245)	(268,750)	(249,500)	(255,000)
Interfund Charges/ Project Mgt	(4,116)	(1,690)	(7,558)	(15,000)	(10,000)
Miscellaneous Revenue	-	(12,500)	(7,520)	(10,000)	(1,000)
Total Revenue	**(143,055)**	**(163,777)**	**(283,927)**	**(275,000)**	**(266,100)**
Salaries and Benefits					
Salaries/Full-time	215,300	246,039	295,443	365,805	342,238
Salaries/Part-time	13,464	-	-	-	-
Salaries/Overtime	1,586	1,460	1,222	1,500	1,500
Salaries/Leave Payout	15,963	13,285	11,727	13,600	-
Salaries/Auto & Expense Allow	5,828	5,828	6,071	5,829	129
Public Employee Retirement Sys	45,163	54,993	61,201	79,012	101,648
Long Term Disability Insurance	737	835	1,006	1,252	981
Life Insurance Premiums	224	227	249	332	371
Workers Compensation Insurance	19,311	21,658	26,672	33,616	35,010
Medicare Tax- Employer's Share	3,671	5,261	3,729	5,744	5,031
Deferred Comp/Part-Time	512	-	-	-	-
Deferred Compensation/Full-tim	3,325	4,672	6,276	9,424	14,758
Unemployment Insurance	923	867	930	1,095	1,125
Section 125 Benefit Allow.	66,888	62,756	74,665	88,105	71,566
Total Salaries and Benefits	**392,896**	**417,881**	**489,192**	**605,314**	**574,357**
Maintenance and Operations					
Telephone/Fax Charges	1,499	1,574	2,461	2,300	2,400
Copier Lease/Paper Charges	2,493	2,752	2,601	3,500	1,000
Advertising/Bids and Notices	3,210	3,541	4,655	7,700	9,000
Professional Dues	-	115	-	-	500
Publications/Subscriptions	115	364	49	500	500
Office Supplies/Expendable	3,059	2,660	2,194	3,000	4,000
Postage / Other Mailing Charge	2,675	1,547	1,765	2,500	2,500
Vehicle Fuel, Supplies and Maint	58	48	90	100	-
Contracted Services	16,585	146	5	-	-
Cap/Master/Other Plan Updates	2,260	-	-	-	-
Bank Service Charges	313	240	415	-	250
Conference/Training/Ed	6,148	9,222	5,537	12,000	15,000
Interfund Charge - Fac. Maint.	3,115	3,115	11,039	11,359	11,155
Interfund Charges- Central Sup	243	229	227	500	-
Interfund Chrg/Vehicle Replcmt	1,400	-	-	-	-
Interfund Chrg/Vehicle Maint.	1,971	2,268	-	-	-
Interfund Charges- Comp Maint	17,825	24,327	23,206	25,772	26,236
Interfund Charges - Computer R	2,211	2,211	2,210	5,619	5,619
Interfund Charges- Motor Renta	-	-	-	-	1,047
Total Maintenance and Operations	**65,181**	**54,358**	**56,455**	**74,850**	**79,207**
Total Operating Expenditures	**458,077**	**472,239**	**545,647**	**680,164**	**653,564**

Department Summary

The Building Department is one of the four divisions that cumulatively make up the Community Development Department.

The Building Department ensures the safe occupancy of buildings by verifying construction compliance with building and fire codes, which is achieved through the application and enforcement of State laws and City ordinances governing the construction, use, and maintenance of structures on private and public property. In this capacity, the Building Department administers Federal, State, and Municipal regulations regarding architectural compliance, structural stability, seismic safety, electrical, mechanical, plumbing, disabled access, energy conservation, green building, and tenant protection during construction.

Services provided by the department include public counter permitting operations, plan review, inspections, and maintenance of permit and construction records.

Responsibility

The department is responsible for reviewing all activities associated with on-site construction projects. It administers the building permit process, which includes the submittal of building plans, subsequent plan check for compliance with City and State Building Code requirements, and the issuance of certificates of occupancy. The typical timing of this process varies. Plan review times for expedited projects range between 2-3 weeks, whereas typical projects range between 4-6 weeks. Back checks are typically completed in less than two weeks. The City's Interim Fire Marshal acts as a consultant to the department and performs plan check reviews and field inspections to ensure compliance with the California Fire Code.

Projects that may require a building permit include new construction, remodels, modifications to existing plumbing and/or electrical systems, and heavy mechanical equipment (heating, ventilation, and air conditioning systems).

Certain types of construction and installation projects that do not require a building permit, including:

- Any structure less than 120 square feet without plumbing or electrical work
- Surface treatments (paint, tile, etc.)
- On-site concrete work, not in an accessible path
- Fences that do not require footings

The Permitting Process

- Over-the-counter: These permits are common for single-family home owners and are completed with relative ease saving the customer time. Common permits that do not require plan check include water heater replacements, re-roofs, electrical service upgrades, window replacement, and HVAC replacements
- Plan Check: More complex permits that require plans, such as new commercial/industrial buildings, new homes, tenant improvements, or extensive house remodels. As part of this process, applicants submit plans identifying proposed improvements. Staff reviews the plans for compliance with State Building codes to ensure that minimum codes are met
- Inspections: The Building Division has a 24-hour Inspection Request Line. Inspections requested prior to 6:00 pm are completed the next business day

Key Accomplishments

- The Building Division was active in issuing 1,975 building permits with a total valuation of over $1.2 million
- Issued 15 red tags (e.g. work without the benefit of permits)
- Responded to two after hour calls as requested by emergency dispatch

Goals & Performance Measures

- Adopt updated 2020 California Building Codes prior to December 31, 2019
- Partner with the Engineering Division to ensure Certificate of Occupancies are

Issued for Fire Station #58 and the Transit Facility

- In partnership with the Fire Department, identify a workplan to increase annual fire inspections
- Ensure compliance with codes for the construction, use, and occupancy of buildings, and all of their affiliated components
- Conduct building inspections and issue certificate of occupancy for new construction
- Continue to provide exemplary customer service and foster great rapport with clientele
- Track issuance of permits, inspections, and certificates of occupancy
- Continue to build a strong relationship between departments and outside agencies
- Explore opportunities to further modernize and streamline operations, including the efficient digitization of building plan prints
- Respond to 100 percent of building permit field inspection on the next-business day basis
- Reduce the Plan Check review period from 4-6 weeks to 3 weeks for 75 percent of all plans
- Reduce the Back Check process from 2 weeks to 8 business days for 75 percent of Back Checks

Annual Inspections

The following table highlights the number of Inspections and Inspection stops.

Work Load Indicators		
Year	***2017***	***2018***
# of building inspections	15,226	16,004
# of inspection stops	5,856	6,402

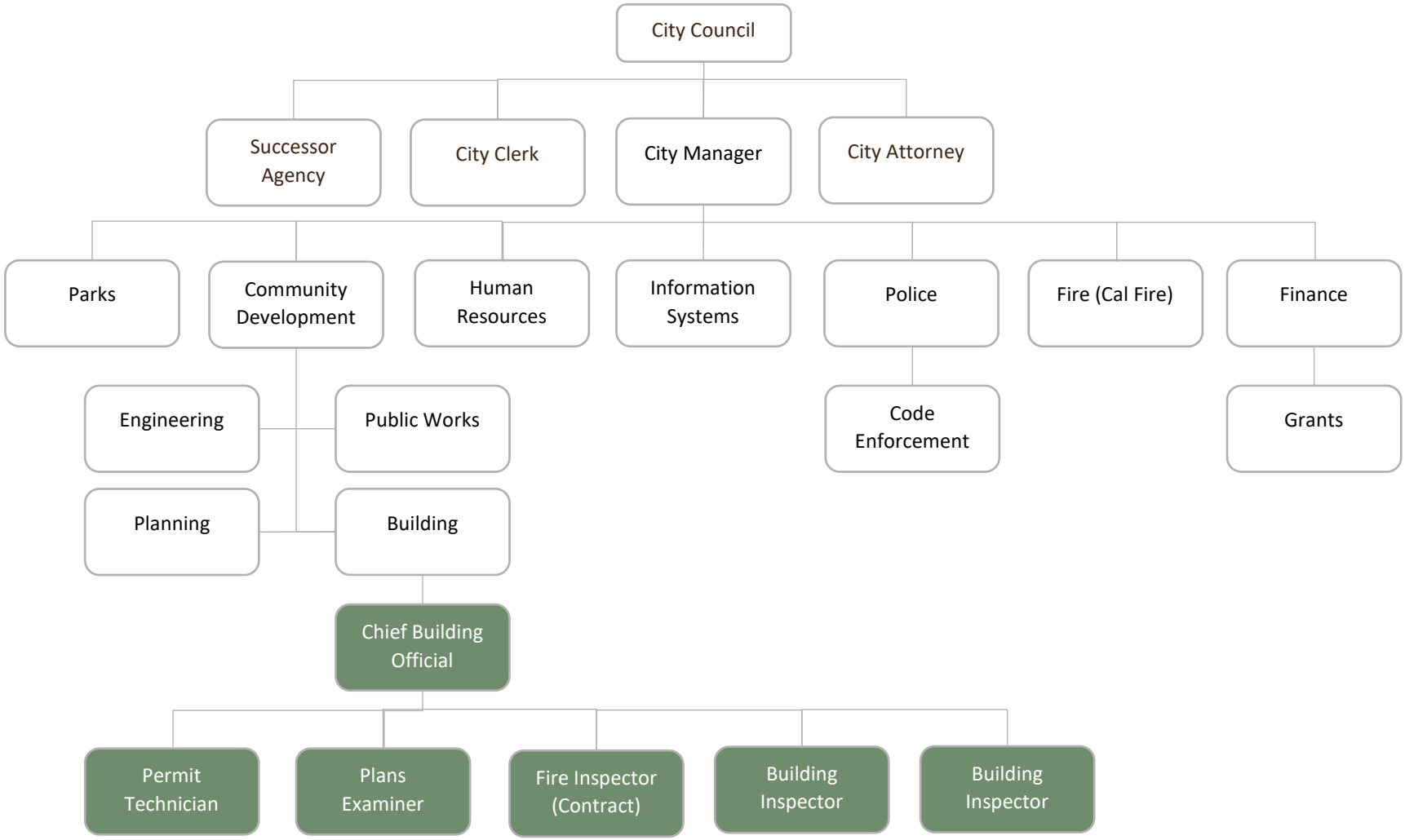
Budget Summary

Building Budget Overview		
	Revised **2018-19**	*Proposed* **2019-20**
Salaries & Benefits	612,981	556,748
Other Operating Expenditures	337,181	364,293
Total	**950,162**	**921,041**

Department Staffing & Structure

The Building Division has six budgeted positions, five of which are currently filled. One such position, the Fire Consultant, conducts review of plans for compliance with both the California Fire Code and the Building Code.

Department Organization Chart



Building

10204200

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Permit Fees	(53,804)	(52,067)	(22,747)	(60,000)	(30,000)
Revenue/ Energy Regulation Fee	(14,525)	(15,100)	(8,825)	(14,000)	(60,000)
Permits - Fire	(35,108)	(36,056)	(72,621)	(37,000)	(50,000)
Permits - Building	(397,897)	(420,841)	(805,163)	(650,000)	(600,000)
Permits - Electrical	(147,240)	(146,608)	(75,674)	(130,000)	(60,000)
Permits - Mechanical	(19,653)	(19,936)	(19,387)	(15,000)	(50,000)
Permits - Plumbing	(5,520)	(6,372)	(3,174)	(6,500)	(40,000)
S.M.I.P. - City Share	(383)	(475)	(89)	(420)	(500)
SB-1473- City Share	(297)	(323)	(72)	(300)	(500)
SB-1186 City Share - Bldg	(1,706)	(1,727)	(2,215)	(2,000)	(7,500)
Late Payment/Other Penalty	(36,545)	(42,563)	(28,536)	(40,000)	(3,000)
Overtime Fees	(105,181)	(128,650)	(81,439)	(115,000)	(60,000)
Revenue/ Plan Archival Fees	(6,627)	(15,598)	(7,594)	(12,500)	(17,000)
Plan Check Fees	(165,925)	(160,206)	(55,883)	(140,000)	(150,000)
Miscellaneous Revenue	(697)	(1,525)	(1,373)	(1,350)	(40,000)
Refunds and Reimbursements	(222)	-	-	-	-
Sale of Real and Personal Prop	(2,075)	-	(2,200)	-	-
Total Revenue	**(993,405)**	**(1,048,045)**	**(1,186,992)**	**(1,224,070)**	**(1,168,500)**
Salaries and Benefits					
Salaries/Full-time	303,326	346,837	371,152	374,393	339,578
Salaries/Part-time	1,578	-	-	-	-
Salaries/Overtime	1,598	174	186	2,500	1,000
Salaries/Leave Payout	11,505	13,166	9,465	26,644	-
Salaries/Uniform Pay	500	500	500	520	500
Salaries/Auto & Expense Allow	729	729	759	729	129
Public Employee Retirement Sys	69,919	85,824	94,419	95,422	100,667
Long Term Disability Insurance	1,019	1,209	1,261	1,306	1,040
Life Insurance Premiums	291	328	340	344	416
Workers Compensation Insurance	25,151	29,802	32,688	34,541	34,739
Medicare Tax- Employer's Share	4,972	6,205	4,662	6,246	5,138
Deferred Comp/Part-Time	59	-	-	-	-
Deferred Compensation/Full-tim	7,024	8,962	9,407	9,837	8,989
Unemployment Insurance	983	1,077	1,080	1,097	1,110
Section 125 Benefit Allow.	54,630	54,742	57,267	59,402	63,442
Total Salaries and Benefits	**483,282**	**549,552**	**583,185**	**612,981**	**556,748**

Building (Continued)

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Maintenance and Operations					
Telephone/Fax Charges	3,105	3,317	4,252	4,000	4,500
Professional Dues	245	525	75	800	1,000
Publications/Subscriptions	135	5,007	-	5,500	6,000
Office Supplies/Expendable	2,038	4,476	4,830	4,500	4,500
Postage / Other Mailing Charge	145	415	458	800	650
Vehicle Fuel, Supplies and Maint	3,112	2,009	2,062	4,000	2,500
Contracted Services	197,492	188,095	217,006	230,000	250,000
Bank Service Charges	10,526	7,799	9,279	8,500	16,000
Conference/Training/Ed	5,750	4,459	2,525	9,000	5,700
Retiree Insurance Premiums	9,993	10,020	11,309	10,000	12,767
Interfund Charge - Fac. Maint.	2,805	2,803	9,939	10,227	10,043
Interfund Charges- Central Sup	274	193	266	450	450
Interfund Chrg/Vehicle Replcmt	4,860	-	3,617	3,617	3,617
Interfund Chrg/Vehicle Maint.	7,669	11,095	8,053	7,307	6,786
Interfund Charges- Comp Maint	17,825	24,327	23,206	30,783	31,338
Interfund Charges - Computer R	2,211	2,211	2,210	7,697	7,697
Interfund Charges- Motor Renta	-	-	-	-	745
Total Maintenance and Operations	**268,186**	**266,750**	**299,088**	**337,181**	**364,293**
Total Operating Expenditures	**751,468**	**816,303**	**882,273**	**950,162**	**921,041**

Department Summary

The Engineering Department is one of the four divisions that cumulatively make up the Community Development Department.

The mission of the Engineering Department Is to serve the needs of the citizens of Madera by providing professional engineering services to the community and City government. The department is dedicated to maintaining the highest level of responsiveness which serves to characterize a business-friendly environment to serving our community.

The Engineering Division includes both Inspection and Design. The Inspection team provides construction management and inspection services on private development projects, encroachment permit projects, and Capital Improvement Program projects. The Design team provides engineering and public facility design, plan review, administration, permitting, and construction of public works and development projects, including infrastructure, Capital Improvement Program projects, and replacement projects.

In addition, the Department is responsible for enhancing mobility and safety citywide through ongoing transportation planning, traffic engineering, and signal operations activities.

Responsibility

The Engineering Department, under the direction of City Engineer, is charged with overseeing, planning, designing, and implementation of infrastructure projects. Some of the Department's functions include:

- Transportation, water, sanitary sewer and storm drain engineering
- Asset management of transportation, drainage and other city infrastructure
- Construction Management & Inspection (CM&I) – manage capital improvement projects and public works contracts for City departments, inspection and oversight of private development grading, storm water and improvements, inspection and oversight of all activity in the public right of way and provides project management and development services for civic projects
- Serve as the construction manager for City projects (i.e. Fire Station No. 58 and Transit Facility)
- Program, plan, design and administer the construction of the annual Capital Improvement Program
- Issue permits for work in the Public-Right-of-Way
- Inspect construction within the Right-of-Way
- Plan check all development plans, parcel maps, subdivision maps including those that impact other department functions
- Manage the NPDES program activities
- Manage traffic engineering and transportation planning activities
- Provide Interagency Coordination with agencies such as Caltrans, County of Madera and Madera Irrigation District
- Implement Council programs and policies to meet the City's current and future Infrastructure needs
- Provide ongoing, informative communications to Council and residents regarding key objectives, challenges and accomplishments
- Provide clear and concise information to the community
- Participation in the Sustainable Groundwater management Act (SGMA) activities that includes preparation of the Groundwater Management Plan (GMP)

Key Accomplishments

The Department accomplishments are most visible in the completion of projects, those that are moving forward at any given time, and assistance provided toward other endeavors of the Council. During the last fiscal year Engineering staff completed the following:

- Provided infrastructure needs for what appears to be a successful AHSC grant award
- Served as project manager for Fire Station 58 (under construction)
- Served as project manager for the Transit Facility (under construction)
- Facilitated 1,275 feet of new sidewalks proximate to John Adams School
- Facilitated 315 feet of sidewalks along Howard Road where ADA accessibility was lacking

- Designed and managed the installation of a new traffic signal at Elm and Yosemite
- Managed construction of Wastewater Treatment Plant Improvements
- Substantial completion of Initial Phases of Sewer & Water Condition Assessments
- Managed various Road Rehabilitation Projects
- Completed or near complete projects during this last fiscal year is $9,100,000 while the total value of projects under construction is $12,350,000
- Awarded four consultant contracts; three for preliminary CIP projects and one for the SR 145 (Yosemite Ave) Downtown Main Street Study
- Issued 146 encroachment permits within the public right-of-way

Goals & Performance Measures

- Continue to support the Council and its goals toward a more livable community through, in part, infrastructure that supports the community today and into the future
- Advance Council infrastructure and planning priority projects in a manner that demonstrates the highest ideals of commitment to current and future residents
- Recruit new team members with the goal of reducing project backlog while minimizing impacts to the General Fund through continued allocations of staff time to those projects
- Complete site selection, environmental and preliminary design of new Water Storage Tank project
- Assist Public Works in water well and Lift Station issues (i.e. Well 27 and Cleveland Avenue Lift Station)
- Assist in the preparation of the Village D Master Plan
- Complete a traffic study associated with the planned construction of Almond Avenue between Pine Street and Stadium Road as well as circulation on Stadium Road between Pecan Avenue and Olive Avenue
- Provide ongoing ADA improvements to City sidewalk facilities throughout the City as funding becomes available
- Continue to utilize and update the Citywide Pavement Management System to improve the efficient use of available resources

Department Fund Summary

The Department is responsible for one departmental budget as well as numerous project and program related budgets that are too voluminous to repeat in this summary document. The budget is comprised of multiple funding including:

- Local Transportations Funds
- Gas Taxes
- Staff time charges to projects in which staff has been assigned
- Landscape Maintenance District management fees
- Drainage System Operations Fund
- Private Development fees
- General Fund

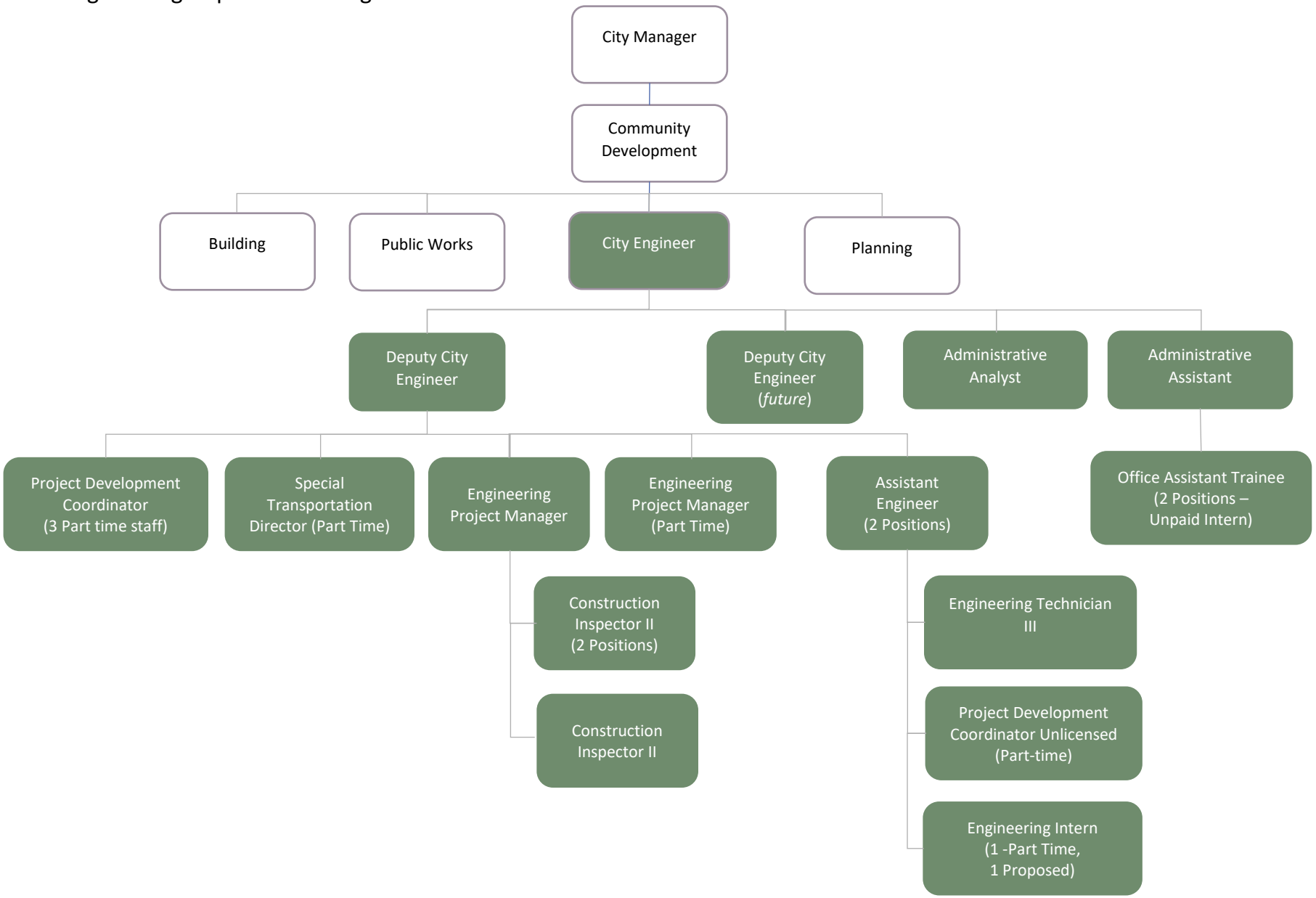
Budget Summary

Engineering Budget Overview		
	Revised **2018-19**	*Proposed* **2019-20**
Salaries & Benefits	1,729,580	1,591,010
Other Operating Expenditures	324,355	249,239
Total	**2,053,935**	**1,840,249**

Department Staffing & Structure

The department is currently staffed with 11 full-time positions, 7 part-time positions, and 2 part- time trainees provided though a Federally funded program.

Engineering Department's Organization Chart



Engineering

10204300

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Permit Fees	(20,285)	(24,079)	(11,797)	(22,000)	(22,000)
Permits - Encroachment	(24,784)	(59,634)	(60,232)	(55,000)	(55,000)
Inspection/Plan Check Fees	(25,020)	(34,985)	(113,367)	(33,000)	(75,000)
Interfund Charges/ Project Mgt	(757,865)	(829,308)	(733,324)	(920,000)	(815,000)
Intrfnd Charges/ LA Zone Fees	(46,528)	(40,833)	(44,388)	(47,459)	(45,691)
Transfer In	(523,000)	(566,000)	(591,000)	(615,000)	(615,000)
Miscellaneous Revenue	(10,076)	(31,190)	(18,791)	(20,000)	(20,000)
Total Revenue	**(1,407,558)**	**(1,586,029)**	**(1,572,900)**	**(1,712,459)**	**(1,647,691)**
Salaries and Benefits					
Salaries/Full-time	709,684	704,611	696,559	874,056	733,960
Salaries/Part-time	111,403	146,437	137,328	212,698	298,778
Salaries/Overtime	6,556	4,308	1,307	1,000	2,500
Salaries/Leave Payout	28,854	17,475	61,348	14,944	-
Salaries/Uniform Pay	750	750	750	1,000	750
Salaries/Auto & Expense Allow	5,829	5,829	6,072	5,829	1,029
Public Employee Retirement Sys	191,655	208,287	205,086	260,345	239,050
Long Term Disability Insurance	2,268	2,432	2,310	3,014	2,262
Life Insurance Premiums	515	527	494	696	708
Workers Compensation Insurance	69,238	73,629	75,910	99,620	105,649
Medicare Tax- Employer's Share	12,627	14,385	12,115	16,677	15,480
Deferred Comp/Part-Time	1,744	1,719	960	3,360	3,814
Deferred Compensation/Full-tim	21,570	23,101	21,535	30,052	24,284
Unemployment Insurance	3,422	2,547	4,187	3,490	3,676
Section 125 Benefit Allow.	151,885	144,264	143,666	202,799	159,070
Total Salaries and Benefits	**1,317,999**	**1,350,300**	**1,369,625**	**1,729,580**	**1,591,010**
Maintenance and Operations					
Telephone/Fax Charges	4,614	5,121	7,415	5,000	7,500
Advertising/Bids and Notices	211	74	150	300	300
Publications/Subscriptions	1,234	713	571	1,300	1,300
Office Supplies/Expendable	4,276	5,458	3,368	5,000	6,000
Software Costs	1,745	-	1,013	2,300	2,300
Vehicle Fuel, Supplies and Maint	2,506	4,839	4,632	5,500	5,500
Contracted Services	19,897	32,698	128,626	179,214	100,000
Conference/Training/Ed	657	1,428	3,628	4,000	5,000
Infrastructure Study	-	(8,433)	-	-	-
Interfund Charge - Fac. Maint.	5,918	5,918	18,420	18,954	18,613
Interfund Charges- Central Sup	420	2,261	1,996	800	800
Interfund Chrg/Vehicle Replcmt	3,287	-	4,993	4,993	3,576
Interfund Chrg/Vehicle Maint.	9,640	11,095	10,959	9,945	9,900
Interfund Charges- Comp Maint	44,564	60,815	58,014	70,872	72,150
Interfund Charges - Computer R	5,528	5,528	5,528	16,177	16,177
Interfund Charges- Motor Renta	-	-	-	-	123
Total Maintenance and Operations	**104,498**	**127,516**	**249,312**	**324,355**	**249,239**
Total Operating Expenditures	**1,422,497**	**1,477,816**	**1,618,937**	**2,053,935**	**1,840,249**

Department Summary

The Parks and Community Services (PCS) Department provides a wide range of direct services to the public and is divided into three major operational Divisions:

- Administration
- Recreation & Community Services
- Parks Maintenance

Subdivisions include sports, seniors, aquatics, landscape maintenance districts, median maintenance, and special events.

The three individual Divisions work collectively to provide high quality recreation, therapeutic and leisure services to community members of all ages. The PCS Department also hosts community special events and seeks outside funding to provide programs such as Movies in the Park, the Pomegranate Festival, and community volunteer days.

Responsibility

Administration:

- Development of grant applications and oversight of allocated funds
- Developing departmental policy
- Annual budget creation
- Contract oversight
- Payroll and other human resource management

Recreation & Community Services:

- Oversight and management of recreation facilities, such as community and youth centers, senior centers, an aquatic complex, and a skate park
- Implementation and management of recreation programming for community members of all ages including: educational and leisure classes; youth and adult sports; swimming lessons and other aquatics programming; day camps; after school programs; fitness/wellness programs for all ages; leadership and career preparedness; drop-in recreation programs for youth, including sports, crafts, technology, and audio-engineering
- Nutrition and recreation programs for senior citizens including those with special needs

Park Maintenance:

- Management, oversight, and maintenance of a variety of different sized parks, a cross-City trail system, and other greenbelts and paseos
- Oversee the contractor responsible for the efficient maintenance and operation of the municipal golf course
- Provide oversight of median island landscape maintenance activities Citywide
- Manage and oversee the landscape maintenance activities of the City's 80 Landscape Maintenance Zones (LMZs)
- Oversight, maintenance, and protection of the City's urban forest

Key Accomplishments

The PC&S Department completed a series of key projects and activities that align with the stated goals of the community. Some of these are as follows:

- PCS staff worked in concert with the Public Works Department to begin a pilot grant program with Madera Unified School District for water conservation improvements
- CDBG funding for ADA and lighting upgrades at the John Wells Center have allowed plans and specifications to be developed and construction is set to begin soon
- Partnered with the County Health Department to implement a new smoking ordinance which prohibits smoking in City parks
- For the second year in a row, PCS staff partnered with the Madera District Fair to host the second installment of Fair Camp in June 2019
- Collaborated with City Public Works staff to secure CDBG funding to replace the roof on the Millview Community Center
- Hosted Love Madera and Habitat for Humanity Volunteer days
- Installed soccer field lighting at Sunrise. Rotary Park utilizing CDBG and Chukchansi Grant funds

- Organized and managed approximately 1,200 youth and 800 adults in various sports leagues and tournaments

Goals & Performance Measures

- Continue to seek out new revenue sources to support departmental activities, vision, and goals
- Develop Memorandum of Understanding specific to user groups and seek Council approval
- Complete existing capital projects, including the Union Pacific Railroad under crossing and Youth Center lighting and ADA Improvement projects
- Develop a land banking strategy with the goal of securing land for future park development
- Analyze participation in recreation leagues and camps with the goal of increasing registration levels
- Partner with the City Grants Department to develop a Proposition 68 Grant application to fund the build out of Sunrise Rotary Park
- Reintroduce the 4th of July Golf Tournament
- Assist in negotiating a successful contract with a third party to manage the Municipal Golf Course
- Complete a cost for service study to provide measurement data

Department Fund Summary

The Parks and Community Services Department is responsible for 11 individual budgets. They include:

- Administration
- Aquatics
- Golf Course
- LMD
- Median Islands
- Sports
- Recreation
- Centers
- Senior Services
- Special Events
- Park Maintenance

Administration

The Administration Division is devoted to the management and oversight of the entire PCS Department. Specific functions include management of the department's fiscal, contractual, purchasing, safety, policy and procedure, grant-making, grant management, and marketing.

Aquatics

The Aquatics Program Budget provides for maintenance, operations, and staffing of the City's swimming pool complex. Revenue is received from a variety of sources including swimming lessons, special events, and pool rentals.

Golf Course

The PCS oversees the Golf Course Budget which supports a contract with a private vendor who manages the operations and maintenance of the City's Municipal Golf Course.

LMD's

The Landscape Maintenance District Budget (LMD) is used to support staff efforts to maintain landscaping in the City's 80 distinct

zones. Revenues are made up solely of assessments paid by individual parcel owners with their biannual property tax payment.

Median Islands

The Median Island Budget provides for landscaping maintenance and upkeep of median islands throughout the City. Gas tax is the sole source of revenue for the activities reflected within this cost center for the 2019/2020 Fiscal Year, and this work is contracted out to an outside vendor.

Sports

The Sports Budget reflects revenues and expenditures related to youth and adult sports programming. PCS provides organized, fee-based sport leagues and tournaments for Maderans of all ages. Basketball, softball, T-Ball, flag-football, and soccer are among the Department's many sports offerings.

Recreation

The Recreation Budget reflects revenues and expenses necessary to support staffing, materials, and Maintenance and Operations associated with delivering recreation programs and activities.

Centers

The Centers Budget provides for personnel and maintenance and operations for the Department's community centers. Centers included are: John W. Wells Youth Center, Pan-American Community Center, Bergon Senior Center, Youth Hut, Mexican-American Center, Millview Center, and the Skate Park.

Senior Services

The Senior Services Budget funds the operations of two senior centers and associated programming for senior citizens. Included in this budget are senior recreation programs, enrichment classes, day trips, and costs associated with providing congregate and homebound meal programs to eligible seniors.

Special Events

The Special Events Budget details revenues and expenditures for community events including Golf Tournaments, Movies in the Park, the Pomegranate Festival, and others.

Park Maintenance

The Parks Maintenance Budget funds full and part-time personnel engaged in the maintenance of all the City's park, trail, and public green space. Day-to-day operations include maintenance of turf, trees, landscape, trails, public restrooms, picnic areas, and pavilions.

Budget Summary

Parks Administration Budget Overview

	Revised **2018-19**	*Proposed* **2019-20**
Salaries & Benefits	465,247	379,102
Other Operating Expenditures	68,809	65,323
Total	**534,056**	**444,425**

Parks Budget Overview

	Revised **2018-19**	*Proposed* **2019-20**
Salaries & Benefits	1,008,210	1,025,029
Other Operating Expenditures	598,703	599,383
Total	**1,606,913**	**1,624,412**

Landscape Maint. Dist. Budget Overview	*Revised* **2018-19**	*Proposed* **2019-20**
Salaries & Benefits	280,505	263,254
Other Operating Expenditures	25,042	24,213
Total	**305,547**	**287,467**

Median Landscaping Budget Overview	*Revised* **2018-19**	*Proposed* **2019-20**
Other Operating Expenditures	119,100	119,100
Total	**119,100**	**119,100**

Recreation Budget Overview	*Revised* **2018-19**	*Proposed* **2019-20**
Salaries & Benefits	522,738	601,278
Other Operating Expenditures	95,496	88,346
Total	**618,232**	**689,624**

Sr Citizen Comm. Service Budget Overview	*Revised* **2018-19**	*Proposed* **2019-20**
Salaries & Benefits	189,429	168,093
Other Operating Expenditures	38,798	35,000
Total	**228,227**	**203,093**

Sports Programs Budget Overview	*Revised* **2018-19**	*Proposed* **2019-20**
Salaries & Benefits	135,639	122,061
Other Operating Expenditures	17,350	17,100
Total	**152,719**	**139,161**

Aquatics Programs Budget Overview	*Revised* **2018-19**	*Proposed* **2019-20**
Salaries & Benefits	103,514	111,639
Other Operating Expenditures	58,364	55,013
Total	**161,878**	**166,652**

Community & Rec Centers Budget Overview	*Revised* **2018-19**	*Proposed* **2019-20**
Salaries & Benefits	178,698	139,334
Other Operating Expenditures	422,671	425,316
Total	**601,369**	**564,650**

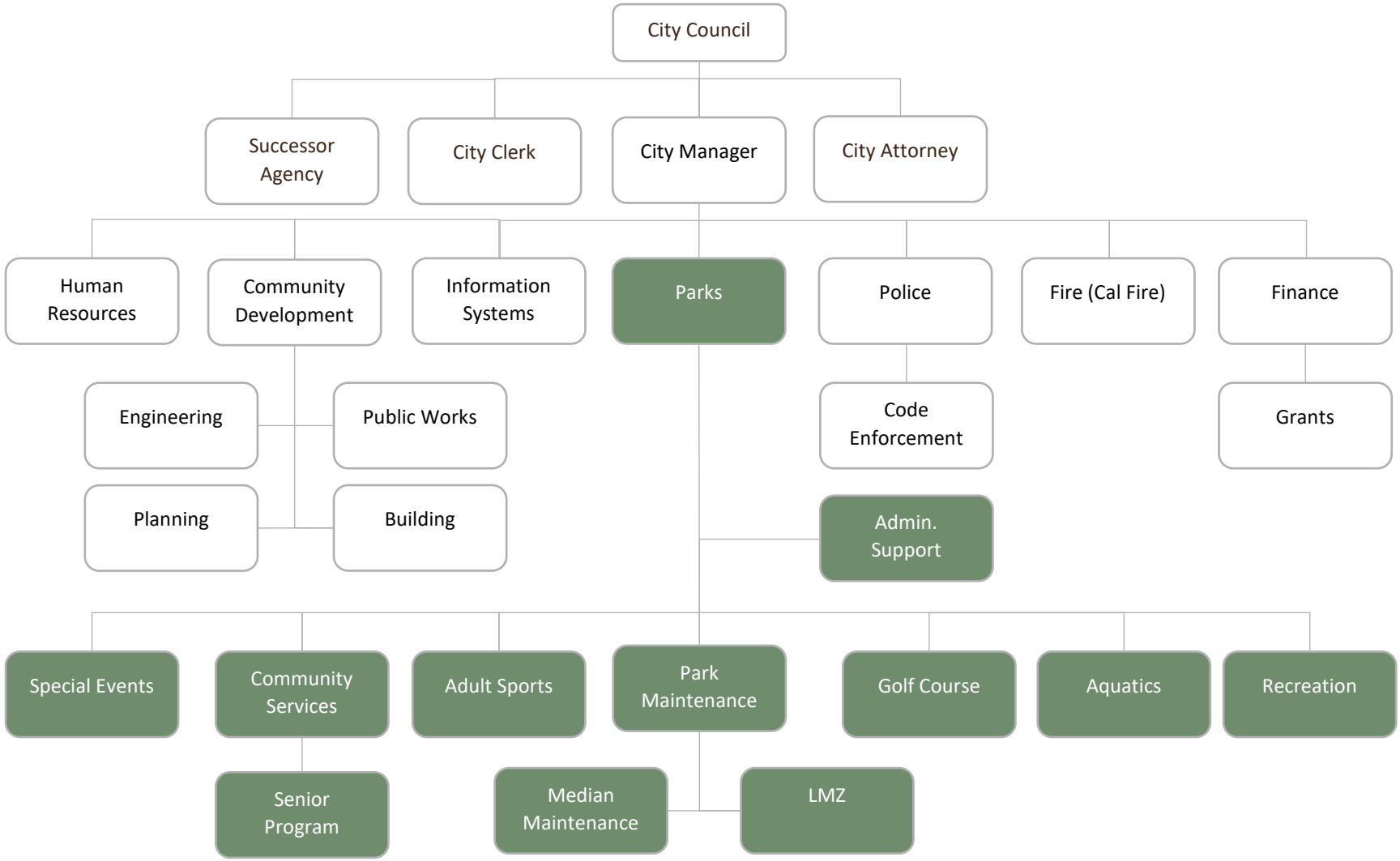
Special Events Budget Overview	*Revised* **2018-19**	*Proposed* **2019-20**
Salaries & Benefits	111,545	102,614
Other Operating Expenditures	47,500	7,500
Total	**159,045**	**110,114**

Golf Fund Overview	*Revised* **2018-19**	*Proposed* **2019-20**
Other Operating Expenditures	394,104	394,151
Total	**394,104**	**394,151**

Department Staffing & Structure

Refer to the following organization chart.

Parks & Community Services Dept.



Parks Administration

10206000

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Interfund Charges/ Project Mgt	-	-	-	(1,500)	(1,500)
Transfer In	-	-	-	-	-
Admin Fees	(19,917)	(18,897)	(18,183)	(18,500)	(18,000)
Total Revenue	**(19,917)**	**(18,897)**	**(18,183)**	**(20,000)**	**(19,500)**
Salaries and Benefits					
Salaries/Full-time	309,935	318,801	301,459	278,769	187,589
Salaries/Part-time	9,872	8,664	2,517	28,701	46,518
Salaries/Overtime	1,601	1,286	639	1,600	1,600
Salaries/Leave Payout	1,694	3,666	6,840	4,713	-
Salaries/Auto & Expense Allow	900	900	938	900	-
Public Employee Retirement Sys	72,068	79,434	72,548	72,248	65,428
Long Term Disability Insurance	970	1,021	913	870	454
Life Insurance Premiums	312	301	231	222	228
Workers Compensation Insurance	26,408	28,355	27,329	28,609	22,178
Medicare Tax- Employer's Share	4,812	5,150	4,409	4,763	3,443
Deferred Comp/Part-Time	(2)	5	-	1,076	-
Deferred Compensation/Full-tim	6,970	7,384	6,059	5,610	3,236
Unemployment Insurance	1,272	932	757	1,050	1,029
Section 125 Benefit Allow.	50,830	47,692	47,141	36,116	47,399
Total Salaries and Benefits	**487,640**	**503,592**	**471,780**	**465,247**	**379,102**
Maintenance and Operations					
Telephone/Fax Charges	3,304	3,338	3,310	3,500	3,500
Advertising/Other	-	-	325	-	-
Office Supplies/Expendable	714	1,419	1,303	1,000	2,000
Mileage Reimbursements	-	-	-	100	-
Contracted Services	9,153	11,882	7,915	12,500	8,000
Conference/Training/Ed	725	1,196	525	1,500	1,000
Maintenance/Other Supplies	1,269	1,523	633	1,500	1,500
Interfund Charges- Central Sup	-	-	60	100	-
Interfund Charges- Comp Maint	95,069	130,134	123,764	39,588	40,302
Interfund Charges - Computer R	20,719	20,719	20,719	9,021	9,021
Total Maintenance and Operations	**130,953**	**170,211**	**158,554**	**68,809**	**65,323**
Total Operating Expenditures	**618,593**	**673,803**	**630,334**	**534,056**	**444,425**

Parks

10206100

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Rents and Leases/ Parks Specia	(370)	(625)	30	(500)	-
Rents and Leases/ Athletic Fie	(10,945)	(9,876)	(10,840)	(7,500)	(9,000)
Rents and Leases/ Ath Field Ut	(7,173)	(10,323)	(13,327)	(11,500)	(13,000)
Rents and Leases/ Lions Pavil	(7,854)	(7,952)	(8,992)	(6,800)	(6,800)
Rents and Leases/ Rotary Pavil	(10,813)	(8,898)	(8,565)	(6,000)	(6,000)
Rents and Leases/ Millview Pav	(2,778)	(3,073)	(2,422)	(2,700)	(3,000)
Donations	(4)	(3,075)	(600)	(500)	(500)
Interfund Charges/ Project Mgt	-	-	-	(20,000)	(10,000)
Interfund Charges/ Cost Dist	(94,800)	(95,040)	(95,191)	(95,191)	(90,000)
Intrfnd Charges/ LA Zone Fees	(54,628)	(65,253)	(69,038)	(52,862)	(73,239)
Transfer In	(120,000)	(180,000)	(180,000)	(180,000)	(180,000)
Assessments	(1,409)	(1,249)	(1,248)	(1,500)	(1,500)
Miscellaneous Revenue	(137)	(2,550)	(10,421)	(5,000)	(5,000)
Refunds and Reimbursements	(490)	(2,003)	(7,036)	(2,500)	-
Sale of Real and Personal Prop	(4,578)	(6,250)	(13,641)	-	-
Total Revenue	**(315,977)**	**(396,164)**	**(421,291)**	**(392,553)**	**(398,039)**
Salaries and Benefits					
Salaries/Full-time	407,954	504,383	498,507	455,988	428,563
Salaries/Part-time	85,317	92,692	138,260	111,191	162,500
Salaries/Overtime	14,277	18,796	8,345	17,500	17,500
Salaries/Leave Payout	-	935	1,061	1,114	-
Salaries/Uniform Pay	2,609	1,900	2,400	2,400	2,400
Public Employee Retirement Sys	106,051	135,261	138,895	137,058	144,199
Long Term Disability Insurance	1,390	1,738	1,697	1,642	1,474
Life Insurance Premiums	470	550	527	533	725
Workers Compensation Insurance	43,047	53,026	57,731	53,729	59,939
Medicare Tax- Employer's Share	6,899	9,301	9,753	8,867	9,186
Deferred Comp/Part-Time	3,113	3,130	4,836	4,170	5,628
Deferred Compensation/Full-tim	15,986	20,608	20,024	19,152	17,784
Unemployment Insurance	5,846	4,453	6,019	5,541	5,040
Section 125 Benefit Allow.	181,152	208,783	201,906	189,325	170,091
Total Salaries and Benefits	**874,111**	**1,055,555**	**1,089,963**	**1,008,210**	**1,025,029**

Parks (Continued)

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Maintenance and Operations					
Gas and Electric Utilities	43,601	51,187	55,097	45,000	45,000
Telephone/Fax Charges	5,690	5,532	3,595	4,200	4,200
Advertising/Other	348	-	-	400	250
Office Supplies/Expendable	1,345	2,625	502	600	1,000
Vehicle Fuel, Supplies and Maint	39,064	37,438	43,481	47,000	45,000
Contracted Services	224,150	218,940	177,417	217,000	217,000
Safety Inspections/Repairs	-	354	370	500	500
Parks On-line Registration	7,457	7,298	8,142	5,000	3,500
Conference/Training/Ed	1,233	155	160	1,500	1,500
Maintenance/Other Supplies	81,315	92,073	91,119	85,000	85,000
Liability / Property Insurance	557	672	720	945	832
Interfund Charge - Fac. Maint.	5,595	5,595	7,387	7,778	8,077
Interfund Charges- Central Sup	25,104	23,029	23,492	23,500	25,000
Interfund Chrg/Vehicle Replcmt	45,640	-	51,004	49,604	51,322
Interfund Chrg/Vehicle Maint.	96,850	107,932	103,003	93,466	92,569
Interfund Charges- Comp Maint	5,942	8,124	7,735	14,162	14,417
Interfund Charges - Computer R	1,094	1,094	1,094	3,048	3,048
Interfund Charges- Motor Renta	-	-	-	-	1,168
Total Maintenance and Operations	**584,986**	**562,047**	**574,319**	**598,703**	**599,383**
Total Operating Expenditures	**1,459,097**	**1,617,602**	**1,664,282**	**1,606,913**	**1,624,412**

Parks - Landscape Maintenance Districts

10206110

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Intrfnd Charges/ LA Zone Fees	(217,447)	(217,664)	(244,324)	(271,312)	(270,227)
Total Revenue	**(217,447)**	**(217,664)**	**(244,324)**	**(271,312)**	**(270,227)**
Salaries and Benefits					
Salaries/Full-time	84,528	82,390	83,429	86,557	93,256
Salaries/Part-time	89,784	74,002	55,662	104,017	75,000
Salaries/Overtime	512	1,761	1,056	1,575	1,575
Salaries/Uniform Pay	291	500	500	500	500
Public Employee Retirement Sys	18,353	19,204	14,825	17,353	24,327
Long Term Disability Insurance	269	274	286	312	286
Life Insurance Permiums	95	104	102	102	150
Workers Compensation Insurance	13,402	13,595	12,523	17,631	17,214
Medicare Tax- Employer's Share	3,384	2,387	2,121	2,903	2,568
Deferred Comp/Part-Time	3,147	2,533	2,225	3,901	2,814
Deferred Compensation/Full-tim	3,678	3,274	3,400	3,635	3,917
Unemployment Insurance	3,588	1,873	1,482	2,100	1,728
Section 125 Benefit Allow.	39,358	41,792	43,218	39,919	39,919
Total Salaries and Benefits	**260,389**	**243,689**	**220,829**	**280,505**	**263,254**
Maintenance and Operations					
Vehicle Fuel, Supplies and Maint	-	1,936	6,123	6,500	6,500
Interfund Chrg/Vehicle Replcmt	-	-	6,696	6,000	6,067
Interfund Chrg/Vehicle Maint.	-	-	13,824	12,542	11,646
Total Maintenance and Operations	**-**	**1,936**	**26,643**	**25,042**	**24,213**
Total Operating Expenditures	**260,389**	**245,625**	**247,471**	**305,547**	**287,467**

Parks - Median Landscaping

10206120

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Transfer In	-	(110,330)	(119,100)	(119,100)	(119,100)
Total Revenue	**-**	**(110,330)**	**(119,100)**	**(119,100)**	**(119,100)**
Maintenance and Operations					
Contracted Services	92,204	110,330	109,011	119,100	119,100
Total Maintenance and Operations	**92,204**	**110,330**	**109,011**	**119,100**	**119,100**
Total Operating Expenditures	**92,204**	**110,330**	**109,011**	**119,100**	**119,100**

Parks - Recreation

10206200

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Kids Camp Program Fees	(14,709)	(14,811)	(14,917)	(15,000)	(15,000)
Leisure/Enrichment Fees	(2,131)	(2,496)	(779)	(2,500)	(3,000)
Concession	-	-	-	(7,000)	(7,000)
Donations	(3,818)	(5,390)	(8,589)	-	-
Fundraising	-	-	-	(500)	-
Grants	-	-	(25,000)	(50,000)	(25,000)
Refunds and Reimbursements	-	-	-	-	-
Program Revenue	(221,904)	(153,240)	(130,116)	(210,000)	(210,000)
Total Revenue	**(242,562)**	**(175,937)**	**(179,400)**	**(285,000)**	**(260,000)**
Salaries and Benefits					
Salaries/Full-time	125,832	139,842	132,671	145,161	201,607
Salaries/Part-time	183,158	196,136	286,546	234,830	233,515
Salaries/Overtime	3,426	4,100	2,572	2,625	2,500
Salaries - Leave Payout	-	-	483	-	-
Public Employee Retirement Sys	20,612	23,338	32,044	33,473	49,226
Long Term Disability Insurance	368	490	466	508	485
Life Insurance Premiums	93	121	109	132	232
Workers Compensation Insurance	25,812	29,105	37,474	36,736	43,266
Medicare Tax- Employer's Share	4,673	5,108	6,337	5,966	6,371
Deferred Comp/Part-Time	5,886	6,147	9,046	8,931	8,120
Deferred Compensation/Full-tim	4,166	5,832	5,367	5,929	7,956
Unemployment Insurance	6,677	5,885	7,715	6,721	5,838
Section 125 Benefit Allow.	33,864	45,180	43,257	41,724	42,162
Total Salaries and Benefits	**414,567**	**461,285**	**564,086**	**522,736**	**601,278**
Maintenance and Operations					
Gas and Electric Utilities	27,054	29,998	31,396	35,000	35,000
Telephone/Fax Charges	759	895	685	800	1,500
Advertising/Other	1,176	1,321	321	2,750	1,200
Office Supplies/Expendable	988	916	423	1,000	1,000
Vehicle Fuel, Supplies and Maint	1,451	5,091	545	800	500
Contracted Services	7,240	5,984	1,852	10,000	8,000
Field Trips	3,000	3,610	3,044	4,300	4,000
Program Expense	-	-	-	13,500	11,000
Other Supplies	-	-	-	3,000	3,000
Conference/Training/Ed	281	1,110	199	3,100	2,600
Maintenance/Other Supplies	13,286	8,273	9,926	9,000	10,000
Interfund Charges- Central Sup	76	168	-	600	600
Interfund Chrg/Vehicle Replcmt	8,193	-	7,450	583	-
Interfund Chrg/Vehicle Maint.	14,599	15,987	15,792	4,736	-
Interfund Charges- Motor Renta	-	-	-	6,327	9,946
Total Maintenance and Operations	**78,102**	**73,353**	**71,632**	**95,496**	**88,346**
Total Operating Expenditures	**492,668**	**534,638**	**635,718**	**618,232**	**689,624**

Parks - Senior Citizens Community Services

10206218

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Donations/C-1	(1,975)	(1,555)	(1,731)	(1,800)	(1,500)
Donations/C-2	(507)	(1,784)	(1,184)	(1,500)	(1,000)
Donations/Transportation	(138)	(47)	(5)	(200)	(100)
Fundraising	(9,962)	(7,207)	(4,889)	(4,500)	(3,000)
Transfer In	(180,067)	(188,727)	(103,503)	(87,454)	(30,000)
F.M.A.A.A. Grant - Transportat	(11,145)	(10,195)	(14,039)	(16,866)	(16,866)
F.M.A.A.A. Site Management	(25,331)	(38,640)	(56,000)	(39,000)	(30,000)
Total Revenue	**(229,126)**	**(248,166)**	**(181,351)**	**(151,320)**	**(82,466)**
Salaries and Benefits					
Salaries / Full-Time	79,015	83,950	58,406	75,822	60,811
Salaries / Part-time	41,070	50,592	48,764	51,971	63,078
Salaries / Overtime	1,330	2,257	892	950	1,150
Public Employees Retirement Sy	23,397	24,484	21,785	21,285	25,828
Long Term Disability Insurance	273	300	189	273	187
Life Insurance Premiums	75	77	36	71	54
Workers Compensation Insurance	10,181	11,685	9,643	11,783	11,764
Medicare Tax- Employer's Share	1,802	2,039	1,609	1,941	1,720
Deferred Comp/Part-Time	725	1,270	649	1,949	247
Deferred Compensation/Full-tim	3,224	3,503	2,105	3,185	2,181
Unemployment Insurance	1,300	1,375	1,138	1,853	1,073
Section 125 Benefit Allow.	28,607	27,080	13,290	18,346	-
Total Salaries and Benefits	**190,999**	**208,613**	**158,506**	**189,429**	**168,093**
Maintenance and Operations					
Gas and Electric Utilities	1,268	1,130	1,028	1,400	1,200
Telephone/Fax Charges	3,193	3,534	3,505	3,700	3,500
Advertising/Other	48	98	20	200	200
Office Supplies/Expendable	697	758	711	700	700
Vehicle Fuel, Supplies and Maint	105	398	299	300	200
Contracted Services	13,224	14,005	16,071	21,671	22,000
Field Trips	6,464	3,977	1,003	2,500	2,000
Other Supplies	4,605	3,987	4,513	-	-
Conference/Training/Ed	254	244	15	1,000	500
Maintenance/Other Supplies	296	-	31	4,500	4,500
OPEB Obligation Expense	-	-	-	325	-
Interfund Charges- Central Sup	198	301	-	200	200
Interfund Charges - Admin. Ove	7,065	13,468	13,570	-	-
Interfund Chrg/Vehicle Replcmt	1,400	1,400	1,400	-	-
Interfund Chrg/Vehicle Maint.	1,971	2,268	2,240	-	-
Interfund Charges- Motor Renta	-	-	-	2,302	-
Total Maintenance and Operations	**40,789**	**45,568**	**44,406**	**38,798**	**35,000**

Parks - Senior Citizens Community Services (Continued)

10206218

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Transfers Out					
Transfer Out	51,512	-	-	-	-
Total Transfers Out	**51,512**	**-**	**-**	**-**	**-**
Total Operating Expenditures	**283,300**	**254,181**	**202,912**	**228,227**	**203,093**

Parks - Senior Citizen Therapeutic Services

10206219

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Donations	(4,561)	(3,922)	-	-	-
Donations/Adult Day Care	(14,138)	(17,672)	(10,839)	-	-
Fundraising	(3,164)	(2,105)	-	-	-
Transfer In	(70,980)	(94,221)	-	-	-
F.M.A.A.A. Grant - Adult Day C	(31,993)	(33,368)	(16,684)	-	-
County Reimbursement/ADC	(845)	(423)	(845)	-	-
Total Revenue	**(125,680)**	**(151,711)**	**(28,368)**	**-**	**-**
Salaries and Benefits					
Salaries / Full-Time	22,111	24,186	22,167	-	-
Salaries / Part-time	46,410	57,210	33,676	-	-
Salaries / Overtime	779	355	204	-	-
Salaries - Leave Payout	-	-	290	-	-
Public Employees Retirement Sy	9,991	12,226	6,215	-	-
Long Term Disability Insurance	75	83	65	-	-
Life Insurance Premiums	15	15	11	-	-
Workers Compensation Insurance	5,794	6,983	5,003	-	-
Medicare Tax- Employer's Share	1,027	1,216	842	-	-
Deferred Comp/Part-Time	1,154	1,515	1,264	-	-
Deferred Compensation/Full-tim	891	972	725	-	-
Unemployment Insurance	1,341	1,190	892	-	-
Section 125 Benefit Allow.	6,264	6,045	4,308	-	-
Total Salaries and Benefits	**95,851**	**111,998**	**75,663**	**-**	**-**
Maintenance and Operations					
Gas and Electric Utilities	3,376	3,807	2,654	-	-
Telephone/Fax Charges	680	591	389	-	-
Advertising/Other	100	-	-	-	-
Office Supplies/Expendable	418	107	1	-	-
Contracted Services	11,613	12,169	8,207	-	-
Lease and Rent Expense	-	-	-	-	-
Other Supplies	3,050	3,086	202	-	-
Conference/Training/Ed	45	341	-	-	-
Maintenance/Other Supplies	169	75	-	-	-
OPEB Obligation Expense	-	225	-	-	-
Interfund Charges- Central Sup	206	201	-	-	-
Interfund Charges - Admin. Ove	10,404	18,471	18,611	-	-
Total Maintenance and Operations	**30,059**	**39,072**	**30,065**	**-**	**-**
Total Operating Expenditures	**125,910**	**151,070**	**105,728**	**-**	**-**

Parks - Sports Programs

10206220

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Adult Sport Fees	(27,541)	(24,777)	(22,281)	(25,000)	(25,000)
Revenue/Youth Sports	(37,333)	(39,923)	(47,394)	(45,000)	(45,000)
Total Revenue	**(64,874)**	**(64,700)**	**(69,674)**	**(70,000)**	**(70,000)**
Salaries and Benefits					
Salaries/Full-time	38,610	46,152	40,551	45,310	18,175
Salaries/Part-time	40,527	43,128	25,104	50,936	73,772
Salaries/Overtime	1,457	2,355	1,225	1,950	1,950
Salaries/Leave Payout	-	-	290	-	-
Public Employee Retirement Sys	19,290	24,080	13,991	11,214	6,503
Long Term Disability Insurance	134	155	143	163	62
Life Insurance Premiums	28	29	26	43	26
Workers Compensation Insurance	6,598	7,830	5,899	8,987	9,088
Medicare Tax- Employer's Share	1,205	1,374	1,009	1,479	1,413
Deferred Comp/Part-Time	1,507	1,562	967	1,910	2,705
Deferred Compensation/Full-tim	1,595	1,895	1,637	1,903	763
Unemployment Insurance	1,682	1,463	766	1,707	1,914
Section 125 Benefit Allow.	11,157	10,315	9,404	9,767	5,690
Total Salaries and Benefits	**123,790**	**140,337**	**101,012**	**135,369**	**122,061**
Maintenance and Operations					
Advertising/Other	837	429	100	750	500
Office Supplies/Expendable	9	96	39	100	100
Contracted Services	1,298	1,407	558	1,500	1,500
Maintenance/Other Supplies	13,855	15,261	16,369	15,000	15,000
Total Maintenance and Operations	**16,000**	**17,193**	**17,066**	**17,350**	**17,100**
Total Operating Expenditures	**139,789**	**157,530**	**118,078**	**152,719**	**139,161**

Parks - Aquatics Program

10206230

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Public Swim	(9,935)	(8,104)	(15,138)	(13,000)	(13,000)
Pool Concession	(7,753)	(7,259)	(12,634)	(10,000)	(10,000)
Lessons	(14,933)	(19,020)	(17,988)	(17,000)	(17,000)
Pool Rentals	(9,010)	(11,725)	(7,750)	(11,000)	(9,500)
Total Revenue	**(41,630)**	**(46,107)**	**(53,510)**	**(51,000)**	**(49,500)**
Salaries and Benefits					
Salaries/Full-time	25,964	31,826	31,257	26,355	23,368
Salaries/Part-time	37,878	41,790	28,102	48,460	58,000
Salaries/Overtime	117	456	1,438	1,150	1,150
Salaries/Leave Payout	-	-	97	-	-
Public Employee Retirement Sys	7,607	9,140	9,540	8,022	9,409
Long Term Disability Insurance	90	100	93	95	84
Life Insurance Premiums	27	28	25	25	33
Workers Compensation Insurance	5,294	6,490	5,483	6,952	8,326
Medicare Tax- Employer's Share	991	1,147	935	1,157	1,250
Deferred Comp/Part-Time	1,254	1,374	1,189	1,817	1,856
Deferred Compensation/Full-tim	1,068	1,168	1,059	1,107	981
Unemployment Insurance	1,447	1,413	893	1,559	1,550
Section 125 Benefit Allow.	7,201	7,022	6,594	6,815	5,632
Total Salaries and Benefits	**88,938**	**101,955**	**86,704**	**103,514**	**111,639**
Maintenance and Operations					
Gas and Electric Utilities	15,029	24,342	18,905	24,000	22,000
Telephone/Fax Charges	256	218	207	250	250
Contracted Services	16,016	16,495	14,560	18,000	17,000
Conference/Training/Ed	-	-	-	2,500	2,000
Maintenance/Other Supplies	6,196	10,255	9,363	9,000	9,000
Interfund Charge - Fac. Maint.	2,779	2,779	3,669	3,864	4,013
Interfund Charges- Central Sup	-	684	246	750	750
Total Maintenance and Operations	**40,276**	**54,772**	**46,951**	**58,364**	**55,013**
Total Operating Expenditures	**129,215**	**156,727**	**133,655**	**161,878**	**166,652**

Parks - Community and Recreation Centers

10206240

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Mex-Am Center Rents	(1,920)	(1,280)	(1,920)	(1,920)	(1,920)
Rents/ Bergon Center	(8,905)	(6,235)	(5,043)	(6,000)	(5,000)
Lease/Colocator Lease	(11,330)	(7,368)	-	-	-
Rents and Leases	(29,015)	(41,325)	(31,486)	(31,000)	(31,000)
Rents/ Pan Am Center	(20,443)	(20,259)	(16,402)	(16,000)	(16,000)
Youth Program Leases	(713)	(388)	(415)	-	-
Rents/Youth Hut	(3,316)	(2,790)	(2,620)	(2,400)	(3,000)
Mex-Am Center Rents	-	(480)	-	-	-
Programs Fees	-	(313)	-	-	-
Donations	(3,004)	-	-	(500)	(1,000)
Fundraising	(1,122)	(352)	(1,061)	-	-
Grant	(8,000)	(8,000)	(16,000)	(8,000)	(8,000)
Miscellaneous Revenue	(6,903)	(7,978)	(7,149)	(51,000)	(6,000)
Total Revenue	**(94,671)**	**(96,768)**	**(82,096)**	**(116,820)**	**(71,920)**
Salaries and Benefits					
Salaries/Full-time	30,249	35,714	38,072	31,157	31,157
Salaries/Part-time	86,102	86,444	35,440	102,045	69,035
Salaries/Overtime	235	67	375	750	750
Public Employee Retirement Sys	13,909	16,286	13,411	9,897	8,372
Long Term Disability Insurance	91	104	112	112	112
Life Insurance Premiums	30	31	31	30	45
Workers Compensation Insurance	9,662	10,474	6,562	12,259	10,249
Medicare Tax- Employer's Share	1,740	1,830	1,106	2,017	1,505
Deferred Comp/Part-Time	3,061	3,035	1,230	3,827	1,574
Deferred Compensation/Full-tim	1,087	1,247	1,284	1,309	1,309
Unemployment Insurance	2,995	2,462	782	1,098	1,029
Section 125 Benefit Allow.	15,357	14,694	15,366	14,197	14,197
Total Salaries and Benefits	**164,519**	**172,388**	**113,771**	**178,698**	**139,334**
Maintenance and Operations					
Gas and Electric Utilities	114,584	120,280	126,061	130,000	130,000
Telephone/Fax Charges	4,434	7,617	21,670	19,200	18,000
Advertising/Other	-	-	-	750	750
Office Supplies/Expendable	599	655	22	200	150
Contracted Services	64,615	69,360	85,777	97,000	97,000
Field Trips	1,779	394	469	-	-
Program Expense	2,601	2,944	54	3,000	3,000
Conference/Training/Ed	-	3,881	125	1,500	500
Maintenance/Other Supplies	15,836	15,242	17,642	14,000	13,000
Interfund Charge - Fac. Maint.	85,892	85,892	127,957	134,734	139,922
Interfund Charges- Central Sup	1,352	1,310	1,689	1,600	2,000
Interfund Charges- Comp Maint	23,767	32,519	30,941	17,023	17,330
Interfund Charges - Computer R	4,857	4,857	4,857	3,664	3,664
Total Maintenance and Operations	**320,316**	**344,950**	**417,264**	**422,671**	**425,316**
Total Operating Expenditures	**484,835**	**517,338**	**531,035**	**601,369**	**564,650**

Parks - Special Events

10206270

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Rents/Youth Hut	-	(90)	-	-	-
Donations	(20,080)	(19,149)	(10,274)	-	(2,000)
Fundraising	(16,356)	(19,186)	(2,631)	(33,000)	(1,000)
Grant	-	-	-	(5,000)	(5,000)
Program Revenue	-	(62,735)	(80,000)	-	-
Total Revenue	**(36,437)**	**(101,160)**	**(92,905)**	**(38,000)**	**(8,000)**
Salaries and Benefits					
Salaries/Full-time	54,258	59,714	52,126	55,695	49,332
Salaries/Part-time	11,791	48,406	9,007	16,817	15,000
Salaries/Overtime	910	1,364	916	1,100	1,100
Salaries/Leave Payout	-	-	290	-	-
Public Employee Retirement Sys	12,224	12,768	12,668	15,730	18,384
Long Term Disability Insurance	187	212	187	201	175
Life Insurance Premiums	52	55	45	53	68
Workers Compensation Insurance	5,461	9,350	5,524	6,737	6,693
Medicare Tax- Employer's Share	1,022	1,660	957	1,137	1,000
Deferred Comp/Part-Time	310	1,512	449	631	-
Deferred Compensation/Full-tim	2,222	2,489	2,116	2,339	2,072
Unemployment Insurance	649	1,572	383	725	409
Section 125 Benefit Allow.	12,985	12,499	9,715	10,380	8,381
Total Salaries and Benefits	**102,070**	**151,601**	**94,382**	**111,545**	**102,614**
Maintenance and Operations					
Advertising/Other	1,000	75	-	500	500
Contracted Services	35,369	32,301	37,592	40,000	-
Other Supplies	-	1,227	-	-	-
Conference/Training/Ed	-	372	-	-	-
Maintenance/Other Supplies	8,372	9,952	7,410	7,000	7,000
Total Maintenance and Operations	**44,741**	**43,927**	**45,001**	**47,500**	**7,500**
Total Operating Expenditures	**146,812**	**195,528**	**139,383**	**159,045**	**110,114**

Department Summary

The Grants Department is part of the Finance Department.

The mission of the Grants Department is to provide exceptional grant administration, resources and development to advance the City's vision and mission.

The Department administers the City's portfolio of grants and pursues additional sources of funding from outside agencies. The Department administers several programs and one division. They include:

- The transit division operates three fixed routes within the City limits and a door-to-door service that extends into specific areas of the County (Madera Metro and Dial-a-Ride)
- The Community Development Block Grant (CDBG) program allocates funding to local agencies to carryout projects and services benefiting city residents
- Housing programs (Down Payment Assistance and Owner-Occupied Rehabilitation)
- Parking District Operations, which ensures that the downtown parking districts have reliable parking during key business hours
- The Madera Downtown Business Improvement Districts (BID), addressing the needs of the downtown businesses

Responsibility

Provides the administration, resources and support necessary to:

- Administer the City's portfolio of grant to ensure Federal, State and local regulation compliance and effective use of grant funds
- Coordinate activities with outside agencies, officials, other departments and commissions to support City's grant funding goals and/or to execute grant funded activities
- Ensure that the transit division's funding and activities align with Council's expectation and direction
- Manage entitlement program processes ensuring compliance and effective use of program funds
- Research new grant opportunities for various City departments and lead or support the grant application and submittal process
- Coordinate and participate in the Block Grant Commission, Transit Advisory Board and Loan Review Committee meetings
- Release relevant program information to the public through press releases, media advisories or by attending television or radio programs
- Provide parking enforcement oversight in the Parking District Operations geographic area
- Serve as the liaison to the Madera Downtown Business Improvement District

Key Accomplishments

The Department administers various programs within the department and supports the research, development, submittal, and partial grant administration; such as, reporting, project implementation and grant closeout for other departments. The following is a summary of the accomplishments of the Department:

- Secured $9.7M in funds for City during last calendar year (2018[1])
- Distributed $890,189 of CDBG funds to organizations and City departments to carry out 13 projects
- Transit - Provided bus transportation service to 143,788 Individuals on two fixed routes and Dial-a-Ride services[2]
- Continued operation of Route 3 to MCCC for a second year. Ridership during the first year was 10,321 (FY2017-18)
- Achieved ridership increase of 8.3 percent on fixed route and a decrease of 9.6 percent on Dial-a-Ride yielding a total ridership increase of 3.7 percent for the system (FY16/17-FY17/18)
- Initiated transit system rebranding efforts by adopting a new name for the transit system - Madera Metro
- Secured Federal Transit Administration grant in the amount of $3.2M to be used for the development of the Transit Center
- Broke ground on the Transit Center for the development of a new transit facility

[1] For accuracy, calendar year amount reflected, since second half of FY2018/19 grant awards have not been validated.

[2] Data for ridership is collected for one year prior. These numbers are totals for 2017/18.

estimated construction cost of $4M slated for completion by end of 2019

- Secured a California Housing and Community Department HOME grant in the amount of $500K to be used for first time down payment assistance for new homeowners
- Parking Enforcement Downtown District - issued 116 parking citations

Goals & Performance Measures

Grants

- Research new grant opportunities and make applications to expand the grants portfolio by diversifying the type of grants that are submitted, to include a minimum of six competitive applications for other departments; such as Planning, Parks, Engineering, and Public Works departments
- Submit ongoing applications to support the transit system, CDBG, and housing programs

Community Development Block Grant

- Carry out 2020/2024 Consolidated Plan, Analysis of impediments to Fair Housing Choice and 2020/2021 Action Plan input and coordination with consultant
- Work with CDBG-funded program and project applicants for timeliness
- Provide training to CDBG-funded non-profits

Housing

- Apply for HOME and CalHOME grants as notices are released to support residents with housing needs
- Continue to process and use HOME and CalHOME program and recaptured income to issue a minimum of 10 new loans
- Expand marketing efforts to enlist new homebuyer and home rehabilitation prospects as funding for projects allows

Transit

- Continue to monitor and secure Federal and State allocation grants as well as competitive grants as revenue sources to sustain and advance transit services
- Provide contract oversight to ensure the provision of high-quality, cost-effective, and customer-focused transit services
- Improve outreach and communication with the public regarding transit services availability, and opportunities for engagement.
- Aim to increase ridership by four percent system wide

Department Fund Summary

The Grants Department manages the multiple division and program budgets as follows:

General Grants Oversight

This budget will provide the general administration of the City's current grant awards and programs. It will also fund the City's efforts to pursue additional resources and develop new programs.

Transportation Dial-a-Ride

The Dial-a-Ride budget supports a door-to-door transportation system that provides service to all locations in the City and in some locations in the County.

Transportation Fixed Route

The fixed route system provides regular transportation within the City from bus stops along predefined routes. The City operates 2 fixed routes in the City and 1 to Madera Community College Center.

MAX Capital Outlay

The MAX Capital Outlay budget provides for the acquisition of long-term assets such as new buses, development of the transit center, bus stop amenities, etc.

CDBG Administration

This budget provides for the administration of the CDBG grant as well as efforts to promote affordable housing, reduce homelessness and to address impediments to fair housing.

CDBG Public Improvement

This budget provides for the projects that Council has allocated for through subgrantee awards to City departments or agencies to carryout capital projects identified in the 2019/2020 CDBG Action Plan.

CDBG Public Service

This budget provides for the programs and projects that Council has allocated for through subgrantee awards to local agencies to carryout priorities identified in the 2019/2020 CDBG Action Plan.

CalHOME and HOME

These budgets include grants received from the California Department of Housing and Community Development to carryout housing activities; such as, providing loans for first-time homebuyer down payment assistance or owner-occupied rehabilitation projects.

Parking District Operations

This budget supports the activities carried out by the Parking Enforcement Officer. This non-sworn officer patrols a designated area in downtown and issues citations to motorists who violate vehicle ordinances.

Downtown Business Improvement Districts

This budget accounts for the assessments received from participating businesses which are then used to promote commerce in downtown Madera.

Budget Summary

Grants Oversight Budget Overview	*Revised* **2018-19**	*Proposed* **2019-20**
Salaries & Benefits	436,555	474,750
Other Operating Expenditures	47,832	45,022
Total	**484,387**	**519,772**

CDBG Administration Budget Overview	*Revised* **2018-19**	*Proposed* **2019-20**
Other Operating Expenditures	174,413	156,000
Total	**174,413**	**156,000**

CDBG Public Improvement Budget Overview	*Revised* **2018-19**	*Proposed* **2019-20**
Other Operating Expenditures	0	181,500
Total	**0**	**181,500**

CDBG Public Service Budget Overview	*Revised* **2018-19**	*Proposed* **2019-20**
Other Operating Expenditures	130,810	124,000
Total	**130,810**	**124,000**

Housing Program Fund Overview	*Revised* **2018-19**	*Proposed* **2019-20**
Other Operating Expenditures	56,749	69,935
Total	**56,749**	**69,935**

MAX Budget Overview	*Revised* **2018-19**	*Proposed* **2019-20**
Salaries & Benefits	132,088	133,663
Other Operating Expenditures	1,003,261	1,049,605
Total	**1,135,349**	**1,183,268**

DAR Budget Overview	*Revised* **2018-19**	*Proposed* **2019-20**
Salaries & Benefits	132,091	133,667
Other Operating Expenditures	850,924	963,735
Total	**983,015**	**1,097,402**

Intermodal Building Budget Overview	*Revised* **2018-19**	*Proposed* **2019-20**
Salaries & Benefits	10,157	14,046
Other Operating Expenditures	76,999	96,484
Total	**87,156**	**110,530**

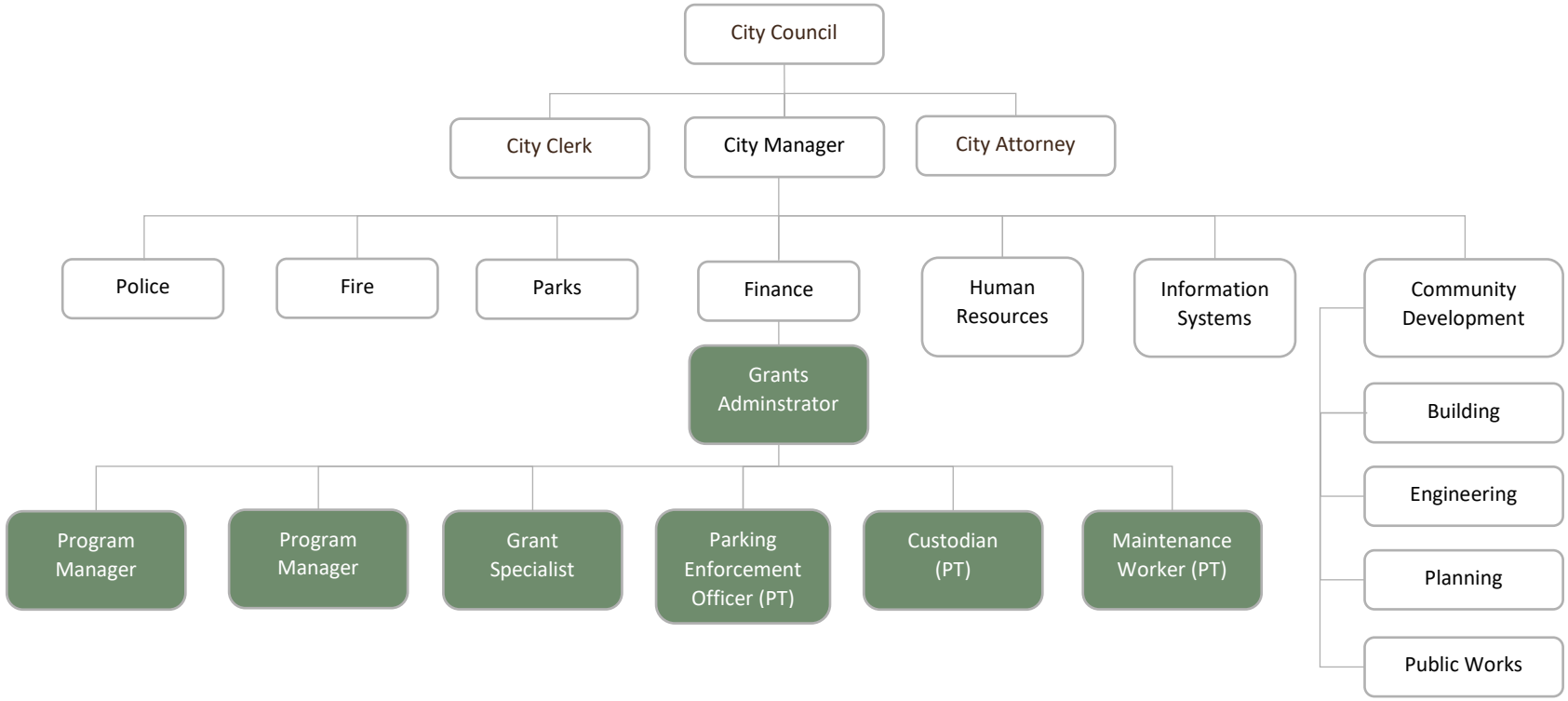
Parking District Budget Overview	*Revised* **2018-19**	*Proposed* **2019-20**
Salaries & Benefits	12,644	12,000
Other Operating Expenditures	27,636	28,470
Total	**40,280**	**40,470**

Downtown Business Improvement Districts Budget Overview	*Revised* **2018-19**	*Proposed* **2019-20**
Other Operating Expenditures	26,979	24,020
Total	**26,979**	**24,020**

Department Staffing & Structure

The Grant Department is staffed by a Grants Administrator, two Program Managers, a Grant Specialist, a Parking Enforcement Officer, an Intermodal Custodian (PT), and a Maintenance Worker III (PT). In addition, the department's budgets fund other City personnel costs at full time or a portion of their time, to carryout activities associated with the grants department's projects, which include two Mechanic I in Public Works, Fleet Operations Manager, and an Accountant II.

Grants Department



Grants - Oversight

10211300

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Interfund Charges/ CDBG	-	(130,519)	(117,047)	(126,818)	(89,700)
Interfund Charges/ DAR	-	(92,332)	(99,289)	(144,378)	(176,039)
Interfund Charges/ MAX	-	(92,332)	(99,288)	(144,378)	(176,039)
Interfund Charges/ Cal Home	-	(32,959)	(92,300)	(39,214)	(31,546)
Interfund Charges/ HOME	-	(15,000)	-	(15,856)	(38,739)
Transfer In	-	(7,709)	(7,709)	(7,709)	(7,709)
Miscellaneous Revenue	-	-	(2,500)	-	-
Total Revenue	**-**	**(370,851)**	**(418,133)**	**(478,353)**	**(519,772)**
Salaries and Benefits					
Salaries/Full-time	-	217,078	237,335	279,257	293,097
Salaries/Part-time	-	-	4,593	-	11,981
Salaries/Overtime	-	20	-	-	-
Salaries/Leave Payout	-	4,779	6,101	11,511	-
Salaries/Auto & Expense Allow	-	1,500	1,563	1,500	900
Public Employee Retirement Sys	-	60,534	51,380	65,023	83,082
Long Term Disability Insurance	-	790	836	1,005	943
Life Insurance Premiums	-	192	189	272	295
Workers Compensation Insurance	-	18,724	21,449	25,558	31,211
Medicare Tax- Employer's Share	-	3,645	3,327	4,398	4,545
Deferred Comp/Part-Time	-	-	172	-	449
Deferred Compensation/Full-tim	-	5,429	5,748	7,448	7,454
Unemployment Insurance	-	1,017	954	840	1,050
Section 125 Benefit Allow.	-	45,595	41,902	39,743	39,743
Total Salaries and Benefits	**-**	**359,301**	**375,548**	**436,555**	**474,750**

Grants - Oversight (Continued)

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Maintenance and Operations					
Telephone/Fax Charges	-	1,289	2,381	1,500	2,000
Office Supplies/Expendable	(15)	611	164	1,509	1,200
Software Costs	(541)	-	405	-	1,000
Contracted Services	-	3,669	5,264	11,034	5,000
Interfund Charge - Fac. Maint.	-	1,488	4,631	4,765	4,679
Interfund Charges- Central Sup	-	126	158	300	300
Interfund Chrg/Vehicle Replcmt	-	-	1,400	-	-
Interfund Chrg/Vehicle Maint.	-	-	2,240	-	-
Interfund Charges- Comp Maint	-	12,163	11,603	20,696	21,221
Interfund Charges - Computer R	-	1,106	1,106	4,875	4,875
Interfund Charges- Software	1,073	3,379	1,450	1,912	1,375
Interfund Charges- Motor Renta	-	-	-	1,241	3,372
Total Maintenance and Operations	**517**	**23,831**	**30,803**	**47,832**	**45,022**
Total Operational Expenditures	**517**	**383,133**	**406,352**	**484,387**	**519,772**

Grants Oversight Operating Budget Summary

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue	**-**	**(370,851)**	**(418,133)**	**(478,353)**	**(519,772)**
Salaries and Benefits	**-**	**359,301**	**375,548**	**436,555**	**474,750**
M & O	**517**	**23,831**	**30,803**	**47,832**	**45,022**
Net Operating Total	**517**	**12,282**	**(11,781)**	**6,034**	**-**

CDBG Administrative Costs

10218000

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
CDBG Carryover Entitlement	-	(97,593)	(594)	-	-
CDBG Current Year Entitlement	(39,492)	(197,367)	(110,103)	(174,413)	(156,000)
Total Revenue	**(39,492)**	**(294,960)**	**(110,697)**	**(174,413)**	**(156,000)**
Maintenance and Operations					
Telephone/Fax Charges	-	-	-	1,000	1,000
Advertising/Bids and Notices	2,329	653	2,753	2,000	1,500
Publications/Subscriptions	-	279	-	-	500
Office Supplies/Expendable	1,230	1,063	773	1,250	1,000
Mileage Reimbursements	-	-	-	-	-
Contracted Services	1,344	-	381	14,095	60,000
Audit Fees	-	-	-	-	-
Bad Debt Expense	-	-	-	-	-
Funding to Outside Agenices	13,511	16,000	16,950	26,950	-
Program Support - Mad. ADA Adv	-	-	-	-	-
Conference/Training/Ed	215	624	885	2,000	2,000
Liability / Property Insurance	-	-	-	-	-
Interfund Charges- Central Sup	-	-	160	300	300
Interfund Charges - Cost Distr	-	-	-	-	-
Interfund Charges - Grants	126,528	130,519	117,047	126,818	89,700
Total Maintenance and Operations	**145,157**	**149,139**	**138,948**	**174,413**	**156,000**
Total Operational Expenditures	**145,157**	**149,139**	**138,948**	**174,413**	**156,000**

CDBG Public Services

10218010

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
CDBG Carryover Entitlement	-	(81,892)	-	-	-
CDBG Current Year Entitlement	(60,806)	(124,936)	(76,947)	(130,810)	(124,238)
Total Revenue	**(60,806)**	**(206,828)**	**(76,947)**	**(130,810)**	**(124,238)**
Maintenance and Operations					
Funding to Outside Agenices	9,993	29,714	7,945	43,356	94,000
Prog Supp/MCCJ	13,000	-	7,944	-	-
Interfund Charge - Fac. Maint.	509,375	-	-	-	-
Total Maintenance and Operations	**532,368**	**29,714**	**15,889**	**43,356**	**94,000**
Transfers Out					
Transfer Out	111,633	95,227	103,503	87,454	30,000
Total Transfers Out	**111,633**	**95,227**	**103,503**	**87,454**	**30,000**
Total Operational Expenditures	**644,001**	**124,941**	**119,392**	**130,810**	**124,000**

CDBG Public Improvements

10218020

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Transfer In	-	-	-	-	-
Grant	-	-	-	-	-
CDBG Carryover Entitlement	-	(509,375)	(133)	-	-
CDBG Current Year Entitlement	-	(6,696)	(242,613)	(584,966)	(603,004)
Refunds and Reimbursements	-	-	-	-	-
Reimbursement/RDA to City	-	-	-	-	-
Total Revenue	**-**	**(516,071)**	**(242,746)**	**(584,966)**	**(603,004)**
Maintenance and Operations					
Funding to Outside Agencies	-	-	-	-	181,500
Total Maintenance and Operations	**-**	**-**	**-**	**-**	**181,500**
Total Operational Expenditures	**-**	**-**	**-**	**-**	**181,500**

Grants- CDBG Public Improvements Capital Outlay

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Vehicles and Equipment	-	2,494	3,092	-	-
Vehicles and Equipment	-	1,351	19,704	-	-
Vehicles and Equipment	-	4,736	80,791	-	-
Facilities And Improvements	-	47,071	181,074	706,396	-
Construction/Infrastructure	700,000	-	32,060	402,100	421,504
Total Capital Outlay	**700,000**	**55,652**	**316,721**	**1,108,496**	**421,504**

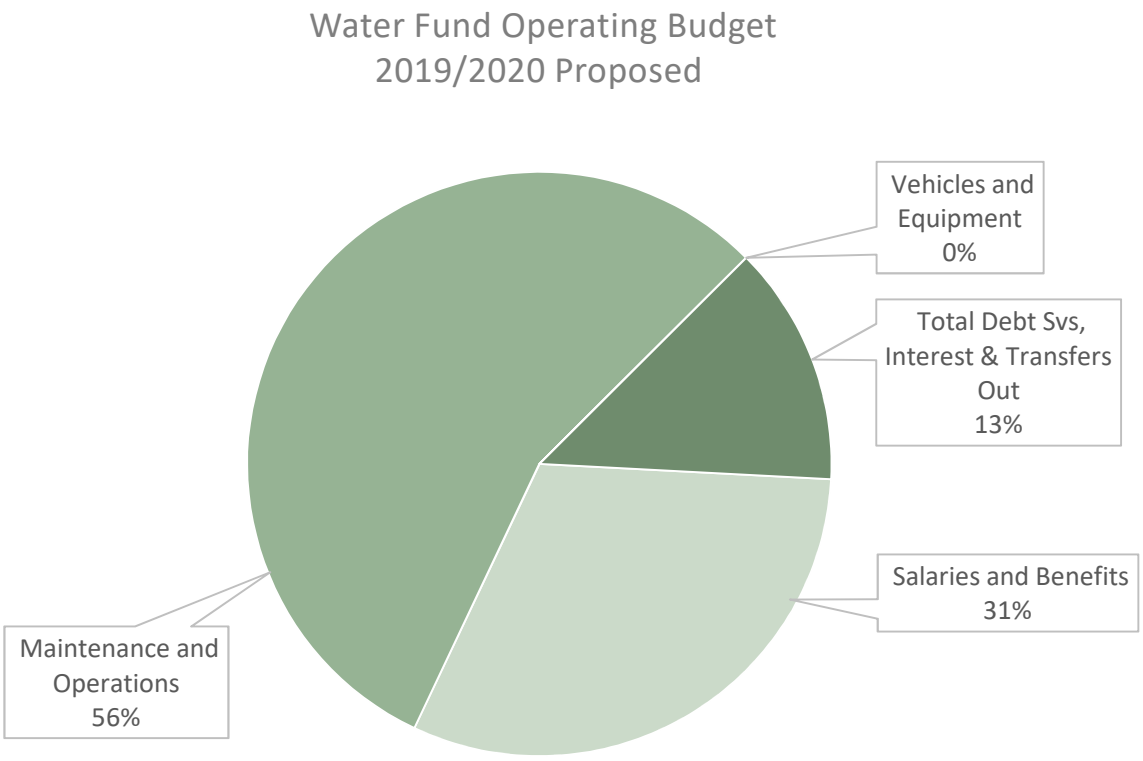
CDBG Budget Summary

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue	**(100,298)**	**(1,017,860)**	**(430,389)**	**(890,189)**	**(883,242)**
Salaries and Benefits					
M & O	**677,525**	**178,853**	**154,837**	**217,769**	**431,500**
Transfers Out	**111,633**	**95,227**	**103,503**	**87,454**	**30,000**
Capital Outlay	**700,000**	**55,652**	**316,721**	**1,108,496**	**421,504**
Net CDBG Budget	**1,388,860**	**(688,128)**	**144,671**	**523,530**	**(238)**

Water Fund Operating Budget Summary		
Description	***2018/2019 Revised***	***2019/2020 Proposed***
Revenues	(12,003,611)	(12,537,026)
Salaries and Benefits	2,462,654	2,405,197
Maintenance and Operations	4,231,953	4,277,358
Vehicles and Equipment	1,500	750
Total Debt Svs, Interest & Transfers Out	1,031,758	1,025,248
Net Operating Budget	(4,275,746)	(4,828,473)

Water Capital Outlay Summary		
Description	***2018/2019 Revised***	***2019/2020 Proposed***
Capital Outlay	10,531,633	6,882,000

*Water Debt Service/Revenue Bonds**		
Description	***2018/2019 Revised***	***2019/2020 Proposed***
Debt Service	931,478	940,448
**Included in Dept Debt Service totals above*		



Water Utility

20300000

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Interest Income	(91,803)	(123,118)	(148,175)	(70,000)	(70,000)
Application Fee	(37,429)	(40,668)	(36,547)	(35,000)	(35,000)
State Fees	(439)	(1,737)	(3,561)	-	-
Revenue/ Const Usage Fee	(5,620)	(6,462)	(2,860)	(6,000)	(4,500)
Late Payment/Other Penalty	(118,204)	(158,476)	(196,650)	(125,000)	(180,000)
Infrastructure Cost Payback	-	(8,242)	(5,937)	(5,000)	(5,000)
Meter Amortization	(6,282)	(8,179)	(3,539)	(9,000)	(6,000)
Meter Setup / Relocation Fee	(2,442)	(2,480)	(1,169)	(2,000)	(2,000)
Revenue/Water Patrol Fines	(67,344)	(86,550)	(49,983)	(50,000)	(50,000)
User Charges	(7,023,855)	(8,821,446)	(11,572,381)	(10,399,466)	(11,709,000)
Water Permits and Fees	(1,611)	(1,674)	(1,847)	(1,500)	(1,700)
Capital Contribution	(46,725)	-	-	-	-
Interfund Charges/ Cost Dist	(4,000)	(4,200)	(4,326)	(4,326)	(4,326)
Refunds and Reimbursements	(13,630)	(5,884)	(2,246)	(5,000)	-
Sale of Real and Personal Prop	(4,250)	(6,187)	(2,041)	-	-
Collection Recovery	(2,563)	(3,473)	(1,938)	(2,000)	(1,500)
Unrealized Gain/Loss on Invest	(3,122)	43,558	122,322	-	-
Realized Gain/Loss Sale of Inv	0	23,459	(16,554)	-	-
Total Revenue	**(7,429,319)**	**(9,211,758)**	**(11,927,434)**	**(10,714,292)**	**(12,069,026)**

Water - Utility Billing

20301220

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Refunds and Reimbursements	-	-	(841)	-	-
Total Revenue	**-**	**-**	**(841)**	**-**	**-**
Salaries and Benefits					
Salaries/Full-time	-	224,065	267,845	295,299	300,204
Salaries/Part-time	-	35,392	33,102	35,351	35,448
Salaries/Overtime	-	2,669	351	-	1,500
Salaries/Leave Payout	-	271	1,492	2,184	-
Salaries/Auto & Expense Allow	-	244	234	225	135
Public Employee Retirement Sys	-	224,355	125,080	76,931	80,902
Long Term Disability Insurance	-	850	867	1,042	934
Life Insurance Premiums	-	247	248	298	400
Workers Compensation Insurance	-	22,577	26,869	30,353	34,334
Medicare Tax- Employer's Share	-	4,061	4,450	5,029	5,072
Deferred Comp/Part-Time	-	1,177	944	1,326	1,330
Deferred Compensation/Full-tim	-	8,588	9,242	11,477	11,387
Unemployment Insurance	-	1,741	1,669	1,717	1,537
Section 125 Benefit Allow.	-	97,405	106,514	107,097	108,950
Total Salaries and Benefits	**-**	**623,642**	**578,909**	**568,329**	**582,133**
Maintenance and Operations					
Telephone/Fax Charges	-	3,905	7,736	8,000	8,000
Advertising/Bids and Notices	-	384	44	400	750
Office Supplies/Expendable	-	5,194	5,800	8,000	6,000
Postage / Other Mailing Charge	-	42,049	38,371	45,000	45,000
Vehicle Fuel, Supplies & Maint	-	2,567	1,717	3,250	1,625
Contracted Services	-	35,497	31,223	47,500	58,000
Bank Service Charges	-	22,917	26,050	27,000	35,000
Conference/Training/Ed	-	82	100	500	3,000
Maintenance/Other Supplies	-	(1,082)	-	-	-
OPEB Obligation Expense	-	1,422	-	1,650	1,650
Interfund Charges- Central Sup	-	97	118	150	150
Interfund Charges - Admin. Ove	-	25,959	26,356	40,760	40,760
Interfund Chrg/Vehicle Replcmt	-	-	2,473	-	-
Interfund Chrg/Vehicle Maint.	-	5,548	5,480	-	-
Interfund Charges- Comp Maint	-	26,354	25,138	33,211	33,810
Interfund Charges - Computer R	-	2,396	2,396	7,486	7,486
Interfund Charges- Software	-	5,751	-	4,143	2,978
Interfund Charges- Motor Renta	-	-	-	2,970	572
Total Maintenance and Operations	**-**	**179,038**	**173,000**	**230,020**	**244,781**
Vehicles and Equipment					
Vehicles and Equipment	-	359	-	1,500	750
Total Vehicles and Equipment	**-**	**359**	**-**	**1,500**	**750**

Water - Utility Billing (Continued)

20301220

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Interest Expense & Transfers Out					
Interest Expense	-	8,647	10,851	7,500	40,000
Transfer Out	670,397	-	-	-	-
Transfers Out - Insurance Rese	-	-	-	9,390	-
Total Interest Exp & Transfers Out	**670,397**	**8,647**	**10,851**	**16,890**	**40,000**
Total Operating Expenditures	**670,397**	**811,686**	**762,760**	**816,738**	**867,664**

Water Maintenance/Operations

20303800

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Salaries and Benefits					
Salaries/Full-time	512,527	660,040	696,644	654,137	630,012
Salaries/Part-time	22,189	9,900	5,676	14,395	36,384
Salaries/Overtime	38,274	40,472	38,511	35,000	40,500
Salaries/Leave Payout	13,519	15,798	40,079	7,155	-
Salaries/Uniform Pay	2,050	2,835	2,520	2,498	2,523
Salaries/Auto & Expense Allow	1,238	1,238	1,066	909	129
Public Employee Retirement Sys	127,030	716,199	93,581	171,088	186,307
Long Term Disability Insurance	1,711	2,234	2,244	2,258	1,859
Life Insurance Premiums	465	590	591	667	827
Workers Compensation Insurance	49,875	64,499	67,796	64,616	67,795
Medicare Tax- Employer's Share	9,253	12,112	11,590	10,913	10,811
Deferred Comp/Part-Time	512	359	213	540	1,365
Deferred Compensation/Full-tim	17,736	24,081	24,349	24,336	23,773
Unemployment Insurance	2,690	3,541	3,790	2,844	3,285
Section 125 Benefit Allow.	140,763	167,311	178,654	175,821	164,227
Total Salaries and Benefits	**939,833**	**1,721,208**	**1,167,304**	**1,167,177**	**1,169,797**
Maintenance and Operations					
Gas and Electric Utilities	1,064,872	1,334,641	1,496,262	1,535,000	1,483,200
Telephone/Fax Charges	4,005	13,192	8,626	8,500	8,500
Advertising/Bids and Notices	-	132	-	-	-
Advertising/Other	1,899	826	926	1,000	1,000
Professional Dues	2,503	1,657	2,103	5,700	-
Office Supplies/Expendable	1,502	1,836	1,571	1,500	1,500
Postage / Other Mailing Charge	693	539	798	1,200	1,200
Vehicle Fuel, Supplies & Maint	24,710	26,523	29,189	36,500	33,000
Contracted Services	45,820	100,304	68,932	225,610	290,410
Taxes and Assessments	10,151	5,676	8,800	12,000	10,000
Conference/Training/Ed	4,377	8,961	17,560	15,000	18,000
Maintenance/Other Supplies	219,648	191,060	277,875	125,000	115,000
Water Conservation Program	18,764	-	415	-	-
Liability / Property Insurance	82,508	99,391	106,574	139,926	123,105
Retiree Insurance Premiums	1,716	1,712	1,994	2,704	3,696
OPEB Obligation Expense	2,358	4,204	44,119	5,885	-
Pension Expense-GASB 68	(52,136)	-	-	-	-
Interfund Charge - Fac. Maint.	74,131	96,665	125,229	130,739	139,393
Interfund Charges- Central Sup	39,377	11,553	22,288	22,500	35,000
Interfund Charges - Cost Distr	201,097	214,917	214,917	214,917	214,917
Interfund Charges - Admin. Ove	278,866	321,972	324,417	303,081	303,081
Interfund Chrg/Vehicle Replcmt	95,733	88,833	86,667	85,000	90,783
Interfund Chrg/Vehicle Maint.	55,612	71,481	75,090	66,104	65,310
Interfund Charges- Comp Maint	47,535	80,573	61,882	88,411	90,005
Interfund Charges - Computer R	9,487	9,487	9,487	19,302	19,302
Interfund Charges- Software	5,743	18,038	7,763	10,199	7,331
Interfund Charges- Motor Renta	-	-	-	4,670	6,847
Total Maintenance and Operations	**2,240,971**	**2,704,172**	**2,993,484**	**3,060,448**	**3,060,580**

Water Maintenance/Operations (Continued)

20303800

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Vehicles and Equipment					
Vehicles and Equipment	-	1,246	-	-	-
Total Vehicles and Equipment	-	1,246	-	-	-
Transfers Out					
Transfer Out	-	60,000	60,000	60,000	60,000
Transfers Out - Insurance Rese	48,570	4,145	17,485	20,080	-
Total Transfers Out	**48,570**	**64,145**	**77,485**	**80,080**	**60,000**
Total Operating Expenditures	**3,229,374**	**4,490,771**	**4,238,273**	**4,307,706**	**4,290,377**

Water Quality Control

20303810

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Salaries and Benefits					
Salaries/Full-time	148,465	323,527	361,041	282,767	250,392
Salaries/Part-time	68,558	40,324	33,892	-	-
Salaries/Overtime	1,422	1,051	2,446	19,500	2,000
Salaries/Leave Payout	1,179	4,482	25,977	212	-
Salaries/Uniform Pay	750	1,875	2,000	1,750	1,500
Salaries/Auto & Expense Allow	510	510	255	-	-
Public Employee Retirement Sys	35,971	298,683	263,033	73,696	71,218
Long Term Disability Insurance	602	1,190	1,241	1,016	565
Life Insurance Premiums	200	346	345	367	397
Workers Compensation Insurance	17,955	31,718	35,528	27,824	24,695
Medicare Tax- Employer's Share	3,177	5,704	6,385	4,733	3,912
Deferred Comp/Part-Time	2,603	1,507	1,323	-	-
Deferred Compensation/Full-tim	5,281	12,826	14,757	11,405	9,589
Unemployment Insurance	2,472	2,798	2,576	1,491	1,491
Section 125 Benefit Allow.	89,737	94,903	104,469	93,031	73,478
Total Salaries and Benefits	**378,880**	**821,443**	**855,268**	**517,792**	**439,237**
Maintenance and Operations					
Telephone/Fax Charges	736	3,937	8,212	5,000	5,000
Advertising/Bids and Notices	-	1,254	331	6,000	500
Professional Dues	165	-	210	-	-
Office Supplies/Expendable	569	909	2,090	1,500	1,500
Postage / Other Mailing Charge	3,052	3,420	3,120	3,400	3,800
Vehicle Fuel, Supplies & Maint	2,066	3,791	4,267	3,000	5,000
Contracted Services	59,801	92,468	32,076	225,000	236,650
Taxes and Assessments	-	37,390	37,808	40,000	40,000
Conference/Training/Ed	713	5,385	8,401	6,500	6,000
Maintenance/Other Supplies	74,419	42,134	42,111	50,000	40,000
Retiree Insurance Premiums	-	-	-	932	-
OPEB Obligation Expense	-	2,060	22,865	1,604	-
Pension Expense-GASB 68	(114,336)	-	-	-	-
Interfund Charge - Fac. Maint.	74,131	96,665	83,486	85,497	88,789
Interfund Charges- Central Sup	1,557	4,615	2,170	4,000	2,500
Interfund Charges - Cost Distr	-	170,000	170,000	170,000	170,000
Interfund Charges - Admin. Ove	41,195	86,370	87,026	57,361	57,361
Interfund Chrg/Vehicle Replcmt	9,400	8,813	11,417	14,883	18,377
Interfund Chrg/Vehicle Maint.	7,669	8,826	10,959	15,219	18,586
Total Maintenance and Operations	**161,137**	**568,036**	**526,551**	**689,896**	**694,063**
Transfers Out					
Transfers Out - Insurance Reserve	25,462	2,173	9,166	8,490	-
Total Transfers Out	**25,462**	**2,173**	**9,166**	**8,490**	**-**
Total Operating Expenditures	**565,480**	**1,391,652**	**1,390,986**	**1,216,178**	**1,133,300**

Water Conservation Program

20303820

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Water Conservation Revenue	-	-	-	(1,289,319)	(468,000)
Total Revenue	**-**	**-**	**-**	**(1,289,319)**	**(468,000)**
Salaries and Benefits					
Salaries / Full-Time	-	-	18,400	101,853	104,126
Salaries / Part-time	-	-	333	29,093	29,100
Salaries/Uniform Pay	-	-	-	250	250
Public Employees Retirement Sy	-	-	309	32,355	33,020
Long Term Disability Insurance	-	-	6	367	355
Life Insurance Premiums	-	-	1	102	125
Workers Compensation Insurance	-	-	1,715	12,007	13,630
Medicare Tax- Employer's Share	-	-	273	1,980	1,979
Deferred Comp/Part-Time	-	-	12	1,091	1,092
Deferred Compensation/Full-tim	-	-	63	4,278	4,373
Unemployment Insurance	-	-	10	840	840
Section 125 Benefit Allow.	-	-	524	25,140	25,140
Total Salaries and Benefits	**-**	**-**	**21,647**	**209,356**	**214,030**
Maintenance and Operations					
Advertising/Other	-	-	-	25,000	25,000
Water Conservation Program	-	-	-	200,000	220,000
OPEB Obligation Expense	-	-	1,165	-	-
Pension Expense-GASB 68	-	-	-	-	-
Interfund Charges - Admin. Ove	-	-	-	17,734	17,734
Total Maintenance and Operations	**-**	**-**	**1,165**	**242,734**	**262,734**
Transfers Out					
Transfers Out - Insurance Reserve	-	-	-	3,675	-
Total Transfers Out	**-**	**-**	**-**	**3,675**	**-**
Total Operating Expenditures	**-**	**-**	**22,812**	**455,765**	**476,764**

Water Capital Outlay

20303830

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Capital Outlay					
Infrastructure Study	49,957	74,241	49,239	150,000	580,000
Vehicles and Equipment	-	-	28,578	-	525,000
Construction/Infrastructure	-	-	-	13,000	-
Facilities And Improvements	-	-	-	335,000	-
Construction/Infrastructure	415,353	1,861,881	1,640,867	10,183,633	6,357,000
Total Capital Outlay	**415,353**	**1,861,881**	**1,669,445**	**10,531,633**	**6,882,000**

Water Debt Service/Revenue Bonds

20303840

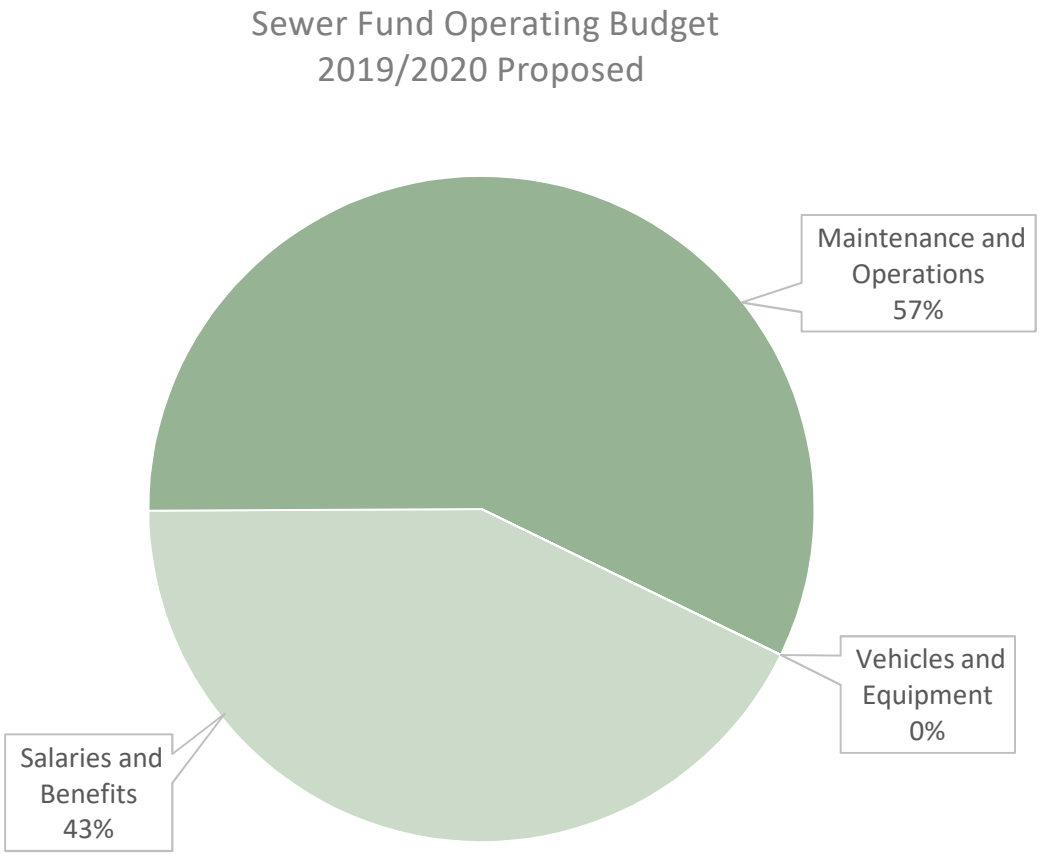
Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Interest Income	-	-	(8,325)	-	-
Total Revenue	**-**	**-**	**(8,325)**	**-**	**-**
Maintenance and Operations					
Contracted Services	1,500	2,655	4,212	-	5,712
Bond/Loan Admin Fees	1,902	3,354	4,134	4,134	4,767
Bond Cost of Issuance Fees	14,253	-	-	-	
Amortization	(1,038)	4,020	4,721	4,721	4,721
Total Maintenance and Operations	**16,617**	**10,029**	**13,067**	**8,855**	**15,200**
Debt Service and Interest Expense					
Interest Expense	593,654	549,389	535,649	527,623	515,248
Principal Payment	-	-	-	395,000	410,000
Total Debt Service and Interest Exp	**593,654**	**549,389**	**535,649**	**922,623**	**925,248**

Sewer Fund Operating Budget Summary		
Description	***2018/2019 Revised***	***2019/2020 Proposed***
Revenues	(9,763,257)	(10,663,951)
Salaries and Benefits	2,700,288	2,566,056
Maintenance and Operations	3,185,917	3,443,995
Vehicles and Equipment	750	375
Total Debt Svs, Interest and Transfers Out	2,637,776	2,565,656
Net Operating Budget	(1,238,526)	(2,087,869)

Sewer Capital Outlay		
Description	***2018/2019 Revised***	***2019/2020 Proposed***
Capital Outlay	9,601,846	1,095,000

*WWTP Bond Administration**		
Description	***2018/2019 Revised***	***2019/2020 Proposed***
Debt Service	2,590,561	2,565,656

*Included in Dept Debt Service totals above.



Sewer Fund

20400000

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Current Secured Property Tax	(80,582)	(81,721)	(85,337)	(90,000)	(85,000)
Prior Year Property Tax	-	-	-	-	-
Interest Income	(66,310)	(95,501)	(86,745)	(30,000)	(30,000)
Late Payment/Other Penalty	(118,720)	(133,137)	(145,734)	(110,000)	(140,000)
Infrastructure Cost Payback	-	(8,018)	-	(3,000)	(3,000)
Parksdale Sewer #3 User Fees	(185,341)	(205,521)	(229,825)	(229,267)	(262,627)
User Charges	(6,721,025)	(7,443,588)	(8,142,233)	(9,049,990)	(9,842,324)
Septic Dump Income	(298,658)	(263,900)	(265,133)	(250,000)	(300,000)
Waste Water Plant Capital Fee	(879)	(1,844)	(4,021)	-	-
Refunds and Reimbursements	-	(1,608)	-	-	-
Sale of Real and Personal Prop	-	(16,034)	(9,541)	-	-
Collection Recovery	(2,762)	(2,710)	(1,443)	(1,000)	(1,000)
Unrealized Gain/Loss on Invest	-	35,837	85,676	-	-
Realized Gain/Loss Sale of Inv	-	21,190	(8,768)	-	-
Total Revenue	**(7,474,276)**	**(8,196,555)**	**(8,893,104)**	**(9,763,257)**	**(10,663,951)**

Sewer - Utility Billing

20401230

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Refunds and Reimbursements	-	-	(421)	-	
Total Revenue	**-**	**-**	**(421)**	**-**	**-**
Salaries and Benefits					
Salaries/Full-time	-	112,033	133,199	147,649	149,662
Salaries/Part-time	-	17,696	16,551	17,675	17,724
Salaries/Overtime	-	1,334	176	-	750
Salaries/Leave Payout	-	1,064	746	1,092	-
Salaries/Auto & Expense Allow	-	103	117	113	68
Public Employee Retirement Sys	-	26,942	58,914	38,466	40,376
Long Term Disability Insurance	-	374	434	521	467
Life Insurance Premiums	-	108	124	149	202
Workers Compensation Insurance	-	11,289	13,371	15,176	17,125
Medicare Tax- Employer's Share	-	2,031	2,216	2,515	2,530
Deferred Comp/Part-Time	-	588	461	663	664
Deferred Compensation/Full-tim	-	4,294	4,611	5,739	5,676
Unemployment Insurance	-	871	827	858	783
Section 125 Benefit Allow.	-	42,951	53,257	53,549	54,391
Total Salaries and Benefits	**-**	**221,677**	**285,003**	**284,165**	**290,418**
Maintenance and Operations					
Telephone/Fax Charges	-	1,538	3,270	4,000	4,000
Advertising/Bids and Notices	-	192	22	200	375
Office Supplies/Expendable	-	3,134	2,283	4,000	3,000
Postage / Other Mailing Charge	-	20,162	18,241	22,500	22,500
Vehicle Fuel, Supplies & Maint	-	264	-	1,625	813
Contracted Services	-	16,305	14,017	23,750	29,000
Bank Service Charges	-	12,172	13,033	13,500	17,500
Conference/Training/Ed	-	41	50	250	1,500
OPEB Obligation Expense	-	1,007	6,998	825	825
Interfund Charges- Central Sup	-	9	-	75	75
Interfund Charges - Admin. Ove	-	13,178	13,178	19,977	19,977
Interfund Chrg/Vehicle Replcmt	-	-	1,237	-	-
Interfund Chrg/Vehicle Maint.	-	2,774	2,740	-	-
Interfund Charges- Comp Maint	-	13,177	12,570	16,606	16,905
Interfund Charges - Computer R	-	1,198	1,198	3,743	3,743
Interfund Charges- Software	-	2,875	-	2,072	1,489
Interfund Charges- Motor Renta	-	-	-	1,485	286
Total Maintenance and Operations	**-**	**88,023**	**88,836**	**114,608**	**121,988**

Sewer - Utility Billing (Continued)

20401230

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Vehicles and Equipment					
Vehicles and Equipment	-	179	-	750	375
Total Vehicles and Equipment	**-**	**179**	**-**	**750**	**375**
Interest Expense & Transfers Out					
Interest Expense	-	0	-	2,250	-
Transfer Out	335,198	-	-	-	-
Transfers Out - Insurance Rese	-	-	-	4,695	-
Total Interest Expense & Transfers Out	**335,198**	**0**	**-**	**6,945**	**-**
Total Operating Expenditures	**335,198**	**309,880**	**373,839**	**406,468**	**412,781**

Sewer Maintenance/Operations

20403400

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Salaries and Benefits					
Salaries/Full-time	355,048	401,756	432,012	420,974	415,208
Salaries/Part-time	15,914	31,680	24,599	58,187	61,842
Salaries/Overtime	8,830	10,516	11,264	15,000	15,000
Salaries/Leave Payout	4,643	7,519	8,145	3,905	-
Salaries/Uniform Pay	1,150	1,715	1,330	1,703	1,778
Salaries/Auto & Expense Allow	1,238	1,238	1,027	774	129
Public Employee Retirement Sys	95,442	89,431	193,226	117,834	126,143
Long Term Disability Insurance	1,202	1,351	1,427	1,459	1,385
Life Insurance Premiums	357	389	400	444	554
Workers Compensation Insurance	31,535	38,341	41,742	45,381	48,396
Medicare Tax- Employer's Share	5,793	7,195	6,814	7,970	7,998
Deferred Comp/Part-Time	452	1,150	977	1,637	2,321
Deferred Compensation/Full-tim	12,886	14,897	15,504	15,688	13,157
Unemployment Insurance	2,323	2,711	1,934	2,592	2,907
Section 125 Benefit Allow.	111,400	103,178	109,641	125,275	122,056
Total Salaries and Benefits	**648,212**	**713,068**	**850,040**	**818,823**	**818,874**
Maintenance and Operations					
Gas and Electric Utilities	27,698	31,761	33,654	34,778	30,900
Telephone/Fax Charges	5,130	5,122	4,690	5,500	5,500
Advertising/Bids and Notices	480	1,672	710	1,000	1,000
Professional Dues	235	-	-	2,000	-
Office Supplies/Expendable	2,509	3,973	2,846	3,000	3,500
Software Costs	182	-	-	-	-
Mileage Reimbursements	-	-	-	100	100
Vehicle Fuel, Supplies & Maint	15,813	16,176	18,739	20,000	20,000
Contracted Services	20,667	46,511	24,583	63,710	89,260
Taxes and Assessments	11,195	11,195	11,195	13,100	13,000
Conference/Training/Ed	3,838	2,836	4,341	4,500	6,000
Maintenance/Other Supplies	150,513	78,108	73,765	79,000	79,000
Liability / Property Insurance	15,052	18,132	19,443	25,527	22,458
Retiree Insurance Premiums	1,716	1,850	1,994	2,115	-
OPEB Obligation Expense	-	3,606	22,696	-	-
Pension Expense-GASB 68	(90,779)	-	-	-	-
Interfund Charge - Fac. Maint.	70,824	92,352	71,560	70,859	75,398
Interfund Charges- Central Sup	6,293	6,929	7,425	7,500	7,500
Interfund Charges - Cost Distr	107,903	112,903	112,903	112,903	112,903
Interfund Charges - Admin. Ove	69,198	88,587	89,260	75,406	75,406
Interfund Chrg/Vehicle Replcmt	100,133	94,238	96,425	95,025	96,413
Interfund Chrg/Vehicle Maint.	46,771	56,858	56,165	48,931	46,102
Interfund Charges- Comp Maint	2,971	5,036	3,868	28,277	28,787
Interfund Charges - Computer R	593	593	593	6,233	6,233
Interfund Charges- Software	361	1,129	487	637	458
Interfund Charges- Motor Renta	-	-	-	5,007	1,979
Total Maintenance and Operations	**569,297**	**679,566**	**657,341**	**705,108**	**721,897**

Sewer Maintenance/Operations (Continued)

20403400

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Debt Svs, Interest & Transfers Out					
Lease Payment	336	-	-	-	-
Transfer Out	21,983	-	-	-	-
Transfers Out/Debt Service	-	-	-	-	-
Transfers Out - Insurance Rese	44,740	3,818	16,106	14,001	-
Total Debt Svs, Interest & Transfers Out	**67,060**	**3,818**	**16,106**	**14,001**	**-**
Total Operating Expenditures	**1,284,569**	**1,396,453**	**1,523,487**	**1,537,932**	**1,540,771**

Wastewater Treatment Plant

20403410

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Salaries and Benefits					
Salaries/Full-time	447,735	390,947	545,843	896,187	818,473
Salaries/Part-time	-	5,532	1,036	14,547	35,950
Salaries/Overtime	27,622	175,344	96,147	25,000	15,000
Salaries/Leave Payout	15,133	22,516	72,341	212	-
Salaries/Uniform Pay	2,150	2,450	3,400	3,650	3,450
Salaries/Auto & Expense Allow	510	510	255	-	-
Public Employee Retirement Sys	116,527	92,451	348,561	211,640	225,849
Long Term Disability Insurance	1,627	1,390	1,723	3,189	2,089
Life Insurance Premiums	428	334	437	796	903
Workers Compensation Insurance	40,334	50,947	60,990	85,972	86,131
Medicare Tax- Employer's Share	7,475	9,050	10,664	14,521	13,129
Deferred Comp/Part-Time	-	-	39	546	1,349
Deferred Compensation/Full-tim	18,590	16,096	21,494	36,749	32,992
Unemployment Insurance	1,950	1,883	6,276	3,476	3,308
Section 125 Benefit Allow.	127,966	93,136	151,732	300,815	218,141
Total Salaries and Benefits	**808,048**	**862,584**	**1,320,937**	**1,597,300**	**1,456,764**
Maintenance and Operations					
Gas and Electric Utilities	655,589	660,117	671,410	625,715	922,000
Telephone/Fax Charges	8,452	9,579	7,224	12,000	8,000
Advertising/Other	2,277	3,657	12,510	2,500	1,000
Office Supplies/Expendable	1,334	1,573	2,971	9,480	27,500
Mileage Reimbursements	500	1,321	502	1,400	750
Vehicle Fuel, Supplies & Maint	10,485	13,223	21,698	30,000	15,000
Contracted Services	139,437	300,276	133,542	262,400	223,700
Taxes and Assessments	34,833	35,558	40,825	45,000	45,000
Conference/Training/Ed	4,981	14,843	17,278	12,500	15,000
Maintenance/Other Supplies	205,191	362,604	202,951	364,983	365,000
Liability / Property Insurance	165,016	198,782	213,148	279,853	246,209
OPEB Obligation Expense	(511)	3,509	28,676	-	-
Pension Expense-GASB 68	(126,955)	-	-	-	-
Interfund Charge - Fac. Maint.	144,128	187,938	172,936	180,641	187,597
Interfund Charges- Central Sup	1,796	1,894	3,184	2,500	2,500
Interfund Charges - Admin. Ove	273,763	320,750	323,186	365,815	365,815
Interfund Chrg/Vehicle Replcmt	77,533	60,804	81,583	70,708	76,330
Interfund Chrg/Vehicle Maint.	84,820	95,809	95,598	64,251	61,657
Interfund Charges- Comp Maint	17,825	30,470	23,206	26,810	27,293
Interfund Charges - Computer R	4,529	4,529	4,529	5,821	5,821
Interfund Charges- Software	2,155	6,764	2,913	3,825	2,749
Interfund Charges- Motor Renta	-	-	-	-	1,189
Total Maintenance and Operations	**1,707,177**	**2,314,000**	**2,059,869**	**2,366,201**	**2,600,110**
Transfers Out					
Transfers Out - Insurance Rese	42,426	3,620	15,273	26,269	-
Total Transfers Out	**42,426**	**3,620**	**15,273**	**26,269**	**-**
Total Operating Expenditures	**2,557,651**	**3,180,204**	**3,396,080**	**3,989,770**	**4,056,874**

Sewer Capital Outlay

20403420

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Capital Contribution	-	(19,411)	(2,896)	-	-
Total Revenue	-	(19,411)	(2,896)	-	-
Capital Outlay					
Infrastructure Study	84,020	155,585	227,937	169,383	720,000
Vehicles and Equipment	44,270	-	-	25,000	25,000
Facilities And Improvements	-	1,547	241,176	7,234,638	325,000
Construction/Infrastructure	543,515	1,331,756	(213,509)	2,172,825	25,000
Total Capital Outlay	**671,805**	**1,450,067**	**249,812**	**9,601,846**	**1,095,000**

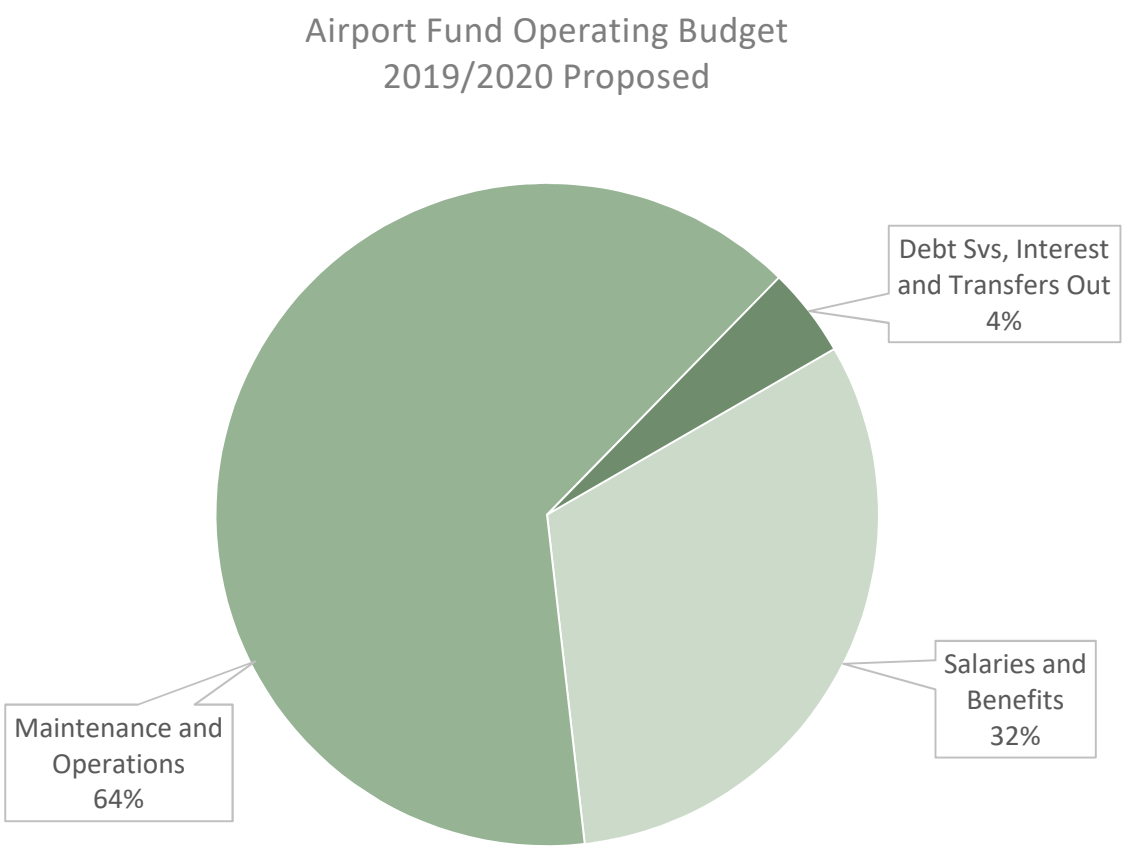
WWTP Bond Administration

20403430

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Transfer In	(225,000)	(225,000)	(225,000)	(250,000)	(250,000)
Total Revenue	(225,000)	(225,000)	(225,000)	(250,000)	(250,000)
Debt Service					
Bond/Loan Admin Fees	30,271	27,004	25,029	29,293	21,059
Bond Cost of Issuance Fees	206,816	-	-	-	-
Amortization	(9,416)	(19,504)	(9,752)	22,618	9,753
Interest Expense	1,714,229	1,256,476	1,211,034	1,180,773	1,132,549
Principal Payment	-	-	-	1,357,877	1,402,295
Total Debt Services	**1,941,900**	**1,263,975**	**1,226,310**	**2,590,561**	**2,565,656**

Airport Fund Operating Budget Summary		
Description	***2018/2019 Revised***	***2019/2020 Proposed***
Revenues	(626,400)	(668,400)
Salaries and Benefits	208,789	206,664
Maintenance and Operations	364,625	420,400
Debt Svs, Interest and Transfers Out	31,887	28,480
Net Operating Budget	(21,100)	(12,856)

Airport Capital Projects		
Description	***2018/2019 Revised***	***2019/2020 Proposed***
Non Operating Revenue		(107,730)
Capital Outlay	1,844,404	114,000



Airport Operations

20503270

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Current Unsecured Property Tax	(58,333)	(90,157)	(97,053)	(70,000)	(100,000)
Rents/Admin Building	(15,780)	(15,780)	(15,455)	(15,780)	(15,780)
Lease/Agricultural	(161,544)	(174,186)	(197,869)	(170,000)	(170,000)
Lease/Airport Land Area	(145,037)	(146,579)	(144,317)	(145,000)	(145,000)
Hangar Rentals	(179,471)	(183,473)	(184,346)	(180,000)	(185,000)
Commercial Op User Fees	(1,500)	(1,500)	(1,500)	(1,500)	(1,500)
F.B.O. Fuel Flowage Fees	(11,238)	(5,340)	(14,648)	(8,000)	(10,000)
Interest Income	(8,188)	(8,848)	(8,050)	(4,000)	(4,000)
Tiedown Rentals	(2,816)	(2,338)	(2,365)	(2,000)	(2,000)
Utility Reimbursement	(120)	(120)	(120)	(120)	(120)
CalTrans Aeronautic Grant	(20,000)	-	(20,000)	(10,000)	(10,000)
Refunds and Reimbursements	(17,257)	(18,436)	-	(20,000)	(25,000)
Unrealized Gain/Loss on Invest	-	2,890	8,382	-	-
Realized Gain/Loss Sale of Inv	-	1,709	(858)	-	-
Total Revenue	**(621,284)**	**(642,159)**	**(678,200)**	**(626,400)**	**(668,400)**
Salaries and Benefits					
Salaries/Full-time	77,758	94,143	83,835	106,264	105,728
Salaries/Part-time	22,163	17,490	-	14,395	14,550
Salaries/Overtime	103	95	87	500	500
Salaries/Leave Payout	1,179	3,069	80	212	-
Salaries/Uniform Pay	250	500	500	500	500
Salaries/Auto & Expense Allow	510	510	255	-	-
Public Employee Retirement Sys	18,096	53,210	9,262	32,843	30,538
Long Term Disability Insurance	259	316	288	381	325
Life Insurance Premiums	82	94	84	129	160
Workers Compensation Insurance	8,148	9,657	7,322	11,134	12,305
Medicare Tax- Employer's Share	1,472	1,809	1,140	1,841	1,838
Deferred Comp/Part-Time	842	335	-	-	546
Deferred Compensation/Full-tim	2,620	3,326	3,102	3,992	4,102
Unemployment Insurance	1,172	752	277	609	730
Section 125 Benefit Allow.	36,918	36,755	34,925	35,989	34,842
Total Salaries and Benefits	**171,572**	**222,062**	**141,156**	**208,789**	**206,664**

Airport Operations (Continued)

20503270

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Maintenance and Operations					
Gas and Electric Utilities	24,998	21,832	30,829	32,103	33,000
Telephone/Fax Charges	753	1,940	6,314	6,300	7,250
Office Supplies/Expendable	-	350	217	600	800
Postage / Other Mailing Charge	314	178	261	200	200
Vehicle Fuel, Supplies & Maint	7,463	5,427	5,550	7,000	7,000
Contracted Services	24,973	23,022	28,939	36,700	96,220
Taxes and Assessments	15,625	9,858	21,280	24,000	24,000
Conference/Training/Ed	2,836	3,892	2,441	4,000	4,200
Maintenance/Other Supplies	15,580	19,801	13,191	15,000	18,000
Liability / Property Insurance	41,932	64,248	60,797	69,018	60,721
Developer Reimbursement	19,898	17,566	-	25,000	25,000
Interfund Charge - Fac. Maint.	49,224	64,187	17,890	20,958	21,765
Interfund Charges- Central Sup	775	1,376	956	1,500	1,500
Interfund Charges - Cost Distr	64,083	-	64,083	-	-
Interfund Charges - Admin. Ove	63,890	76,995	77,580	74,613	74,613
Interfund Chrg/Vehicle Replcmt	13,400	12,617	12,617	11,917	11,917
Interfund Chrg/Vehicle Maint.	18,579	21,382	21,122	19,166	17,797
Interfund Charges- Comp Maint	5,942	8,160	7,735	12,528	12,754
Interfund Charges - Computer R	1,900	1,900	1,900	2,747	2,747
Interfund Charges- Software	721	2,256	975	1,275	916
Total Maintenance and Operations	**372,887**	**356,988**	**374,678**	**364,625**	**420,400**
Debt Svs, Interest & Transfers Out					
Interest Expense	8,100	7,126	11,062	5,933	4,855
Principal Payment	-	-	-	22,547	23,625
Transfers Out - Insurance Rese	9,149	781	3,294	3,407	-
Total Debt Svs, Interest & Transfers Out	**17,249**	**7,907**	**14,356**	**31,887**	**28,480**
Total Operating Expenditures	**561,709**	**586,956**	**530,191**	**605,300**	**655,544**

Airport Capital Projects

20503510

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
CalTrans Aeronautic Grant	-	-	(71,874)	-	(5,130)
Grant/ Capital Grant	(13,499)	(1,281,138)	(385,538)	-	(102,600)
Total Revenue	(13,499)	(1,281,138)	(457,412)	-	(107,730)
Capital Outlay					
Facilities And Improvements	99,500	1,393,963	46,280	1,844,404	114,000
Total Capital Outlay	**99,500**	**1,393,963**	**46,280**	**1,844,404**	**114,000**

Golf Course Fund Operating Budget

Golf Course Fund Operating Budget Summary		
Description	***2018/2019 Revised***	***2019/2020 Proposed***
Revenues	(423,804)	(394,151)
Maintenance and Operations	64,083	64,083
Vehicles and Equipment	31,000	-
Net Operating Budget	(328,721)	(330,068)

Golf Course Debt Service		
Description	***2018/2019 Revised***	***2019/2020 Proposed***
Total Debt Service	330,021	330,068

Golf Operations

20606290

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Rents/ Pro Shop	(39,667)	(40,000)	(40,000)	(40,000)	(40,000)
Green Fee User Charges	(56,874)	(53,797)	(60,469)	(85,000)	(56,000)
Transfer In	(191,583)	(191,583)	(247,083)	(298,804)	(298,151)
Total Revenue	**(288,124)**	**(285,380)**	**(347,552)**	**(423,804)**	**(394,151)**
Maintenance and Operations					
Interfund Charges - Land Rent	64,083	64,083	64,083	64,083	64,083
Total Maintenance and Operations	**64,083**	**64,083**	**64,083**	**64,083**	**64,083**
Vehicles and Equipment					
Vehicles and Equipment	-	26,592	35,135	31,000	-
Total Vehicles and Equipment	**-**	**26,592**	**35,135**	**31,000**	**-**
Total Operating Expenditures	**64,083**	**90,675**	**99,218**	**95,083**	**64,083**

Golf Course Debt Service

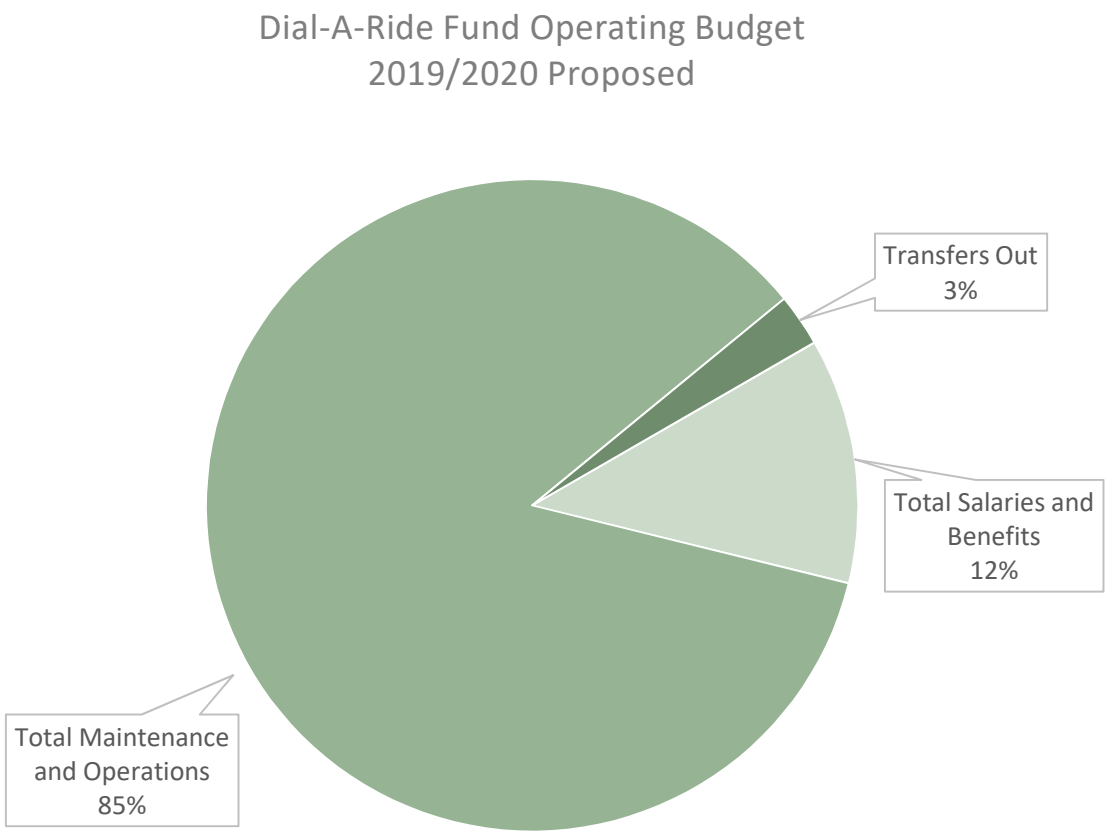
20606299

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Bond/Loan Admin Fees	9,091	7,369	22,244	1,300	1,300
Bond Cost of Issuance Fees	-	-	41,536	-	-
Interest Expense	1,423	17,839	36,014	50,321	41,368
Principal Payment	-	-	-	278,400	287,400
Total Debt Service	**10,514**	**25,207**	**99,794**	**330,021**	**330,068**

Dial-A-Ride Fund Operating Budget

Transportation - Dial-A-Ride Fund Operating Budget Summary		
Description	***2018/2019 Revised***	***2019/2020 Proposed***
Revenues	(983,014)	(1,120,668)
Salaries and Benefits	132,091	133,667
Maintenance and Operations	819,163	935,235
Vehicles and Equipment	1,000	-
Debt Svs, Interest and Transfers Out	30,761	28,500
Net Operating Budget	1	(23,266)

Transportation - Dial-A-Ride Fund Capital Outlay Summary		
Description	***2018/2019 Revised***	***2019/2020 Proposed***
Non Operating Revenue	(108,000)	(108,000)
Capital Outlay	108,000	108,000



Transportation- Dial-A-Ride

21285290

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Interest Income	(548)	(967)	(1,861)	-	(2,000)
Ticket Sales	(35,525)	(22,732)	(26,955)	(30,000)	(30,000)
Federal Grant Sec 5307	(378,636)	(415,706)	(430,348)	(443,518)	(544,334)
Local Transportation Allocatio	(212,987)	(240,170)	(198,996)	(259,496)	(544,334)
Local Transportation Allocatio	-	-	(296,843)	(250,000)	-
State Transit Assistance - Cou	(245,182)	(250,086)	-	-	-
Deposits Short/Over	99	115	(121)	-	-
Gain on Sale of Real Property	-	-	-	-	-
Total Revenue	**(872,779)**	**(929,546)**	**(955,124)**	**(983,014)**	**(1,120,668)**
Salaries and Benefits					
Salaries/Full-time	73,655	75,980	80,440	81,104	81,916
Salaries/Overtime	17	-	5	100	-
Salaries/Leave Payout	-	-	-	255	-
Salaries/Uniform Pay	-	573	573	573	573
Public Employee Retirement Sys	18,327	19,495	54,588	25,764	25,975
Long Term Disability Insurance	251	274	286	292	288
Life Insurance Premiums	58	57	58	69	90
Workers Compensation Insurance	6,223	6,536	7,237	7,484	8,380
Medicare Tax- Employer's Share	1,123	1,160	1,240	1,247	1,278
Deferred Compensation/Full-tim	2,995	3,223	3,288	3,406	3,369
Unemployment Insurance	320	282	283	284	285
Section 125 Benefit Allow.	23,892	21,611	18,590	11,513	11,513
Total Salaries and Benefits	**126,862**	**129,191**	**166,586**	**132,091**	**133,667**
Maintenance and Operations					
Advertising/Other	455	1,923	170	1,000	1,000
Office Supplies/Expendable	1,171	1,706	636	1,000	1,000
Postage / Other Mailing Charge	19	9	64	500	1,000
Vehicle Fuel, Supplies & Maint	82,627	119,463	153,191	100,000	110,000
Contracted Services	505,587	468,955	448,539	475,000	554,127
Contracted Services - OutR	-	-	-	30,000	27,056
Ticket Purchases	2,558	523	600	2,500	3,000
Conference/Training/Ed	3,263	291	1,828	4,000	4,000
OPEB Obligation Expense	1,390	917	-	-	-
Pension Expense-GASB 68	2,925	-	-	-	-
Interfund Charge - Fac. Maint.	-	-	-	-	-
Interfund Charges- Central Sup	11,236	17,675	13,651	12,000	-
Interfund Charges - Cost Distr	43,735	93,349	99,289	144,378	185,187
Interfund Charges - Admin. Ove	66,586	67,600	68,113	43,305	43,305
Interfund Charges- Comp Maint	-	-	-	4,435	4,515
Interfund Charges - Computer R	-	-	-	1,045	1,045
Total Maintenance and Operations	**721,551**	**772,411**	**786,081**	**819,163**	**935,235**

Transportation- Dial-A-Ride

21285290

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Vehicles and Equipment					
Vehicles and Equipment	-	-	-	1,000	-
Total Vehicles and Equipment	**-**	**-**	**-**	**1,000**	**-**
Transfers Out					
Transfer Out	25,000	25,000	28,500	28,500	28,500
Transfers Out - Insurance Rese	6,026	514	2,169	2,261	-
Total Transfers Out	**31,026**	**25,514**	**30,669**	**30,761**	**28,500**
Total Operating Expenditures	**879,438**	**927,116**	**983,336**	**850,924**	**1,097,402**

Dial-A-Ride Capital Outlay

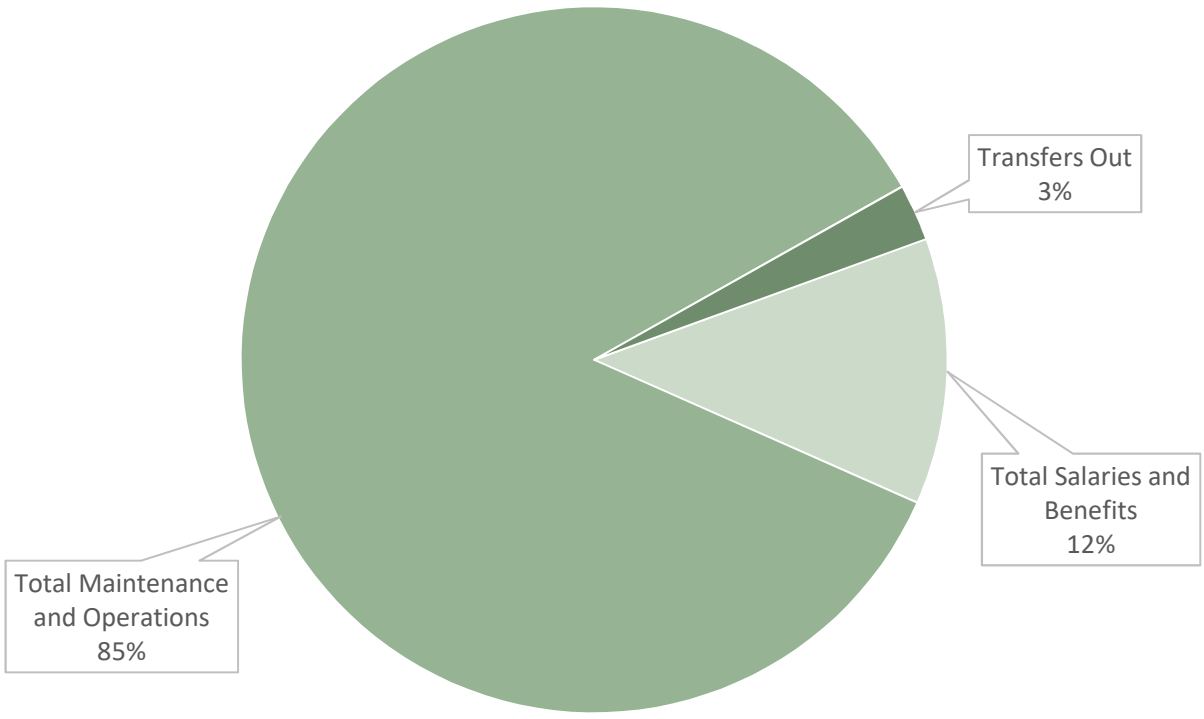
21285490

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Federal Grant Sec 5307	-	-	-	(108,000)	(108,000)
Total Revenue	**-**	**-**	**-**	**(108,000)**	**(108,000)**
Capital Outlay					
Vehicles and Equipment	-	-	-	108,000	108,000
Total Capital Outlay	**-**	**-**	**-**	**108,000**	**108,000**

Transportation - Fixed Route Fund Operating Budget Summary		
Description	***2018/2019 Revised***	***2019/2020 Proposed***
Total Revenues	(1,635,349)	(1,800,694)
Total Salaries and Benefits	132,088	133,663
Total Maintenance and Operations	971,500	1,021,105
Vehicles and Equipment	1,000	-
Transfers Out	30,761	28,500
Net Operating Budget	(500,000)	(617,426)

MAX - Capital Outlay		
Description	***2018/2019 Revised***	***2019/2020 Proposed***
Non Operating Revenue	(3,284,990)	(100,895)
Capital Outlay	4,948,772	100,895

Fixed Route Fund Operating Budget
2019/2020 Proposed



Transportation - Fixed Route

21295300

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Ticket Sales	(88,706)	(84,283)	(92,108)	(90,000)	(100,000)
Grant/FTA Section 5339	-	-	-	(329,000)	(329,000)
Federal Grant Sec 5307	(353,052)	(396,696)	(428,903)	(685,965)	(637,662)
Local Transportation Allocatio	(107,367)	(252,689)	(59,198)	(60,386)	(83,740)
State Transit Assistance - Cit	(319,362)	(222,556)	(397,740)	(469,998)	(650,292)
Deposits Short/Over	(324)	(190)	(327)	-	-
Total Revenue	**(868,811)**	**(956,413)**	**(978,276)**	**(1,635,349)**	**(1,800,694)**
Salaries and Benefits					
Salaries/Full-time	73,654	75,979	80,440	81,104	81,916
Salaries/Overtime	8,812	9,696	5,246	100	-
Salaries/Leave Payout	-	-	-	255	-
Salaries/Uniform Pay	-	572	573	573	573
Public Employee Retirement Sys	18,821	18,994	54,189	25,764	25,978
Long Term Disability Insurance	258	279	289	292	286
Life Insurance Premiums	59	59	59	69	89
Workers Compensation Insurance	7,123	7,502	7,777	7,482	8,379
Medicare Tax- Employer's Share	1,280	1,334	1,327	1,246	1,278
Deferred Compensation/Full-tim	3,081	3,281	3,319	3,406	3,369
Unemployment Insurance	366	329	284	284	282
Section 125 Benefit Allow.	23,892	21,611	18,589	11,513	11,513
Total Salaries and Benefits	**137,348**	**139,636**	**172,090**	**132,088**	**133,663**
Maintenance and Operations					
Advertising/Other	355	3,423	566	1,000	1,000
Office Supplies/Expendable	1,095	1,660	606	500	500
Postage / Other Mailing Charge	27	5	65	500	1,000
Vehicle Fuel, Supplies & Maint	114,257	121,304	128,207	120,000	140,000
Contracted Services	447,137	467,207	454,508	560,000	565,954
Contracted Services - OutR	-	-	-	30,000	27,056
Contracted Services - RT3	-	-	29,256	40,744	35,000
Ticket Purchases	1,974	1,670	2,910	2,500	3,500
Conference/Training/Ed	3,064	321	2,724	4,000	4,000
Maintenance/Other Supplies	97	60	47	150	100
OPEB Obligation Expense	1,390	-	-	-	-
Pension Expense-GASB 68	6,384	-	-	-	-
Interfund Charge - Fac. Maint.	15,115	15,115	-	-	-
Interfund Charges- Central Sup	5,297	6,137	10,372	10,000	-
Interfund Charges - Cost Distr	45,188	92,413	99,288	144,378	185,187
Interfund Charges - Admin. Ove	68,823	71,118	71,658	52,248	52,248
Interfund Charges- Comp Maint	-	-	-	4,435	4,515
Interfund Charges - Computer R	-	-	-	1,045	1,045
Total Maintenance and Operations	**710,202**	**780,432**	**800,207**	**971,500**	**1,021,105**

Transportation - Fixed Route

21295300

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Vehicles and Equipment					
Vehicles and Equipment	-	-	-	1,000	-
Total Vehicles and Equipment	**-**	**-**	**-**	**1,000**	**-**
Transfers Out					
Transfer Out	25,000	25,000	28,500	28,500	28,500
Transfers Out - Insurance Rese	6,026	514	2,169	2,261	-
Total Transfers Out	**31,026**	**25,514**	**30,669**	**30,761**	**28,500**
Total Operating Expenditures	**878,576**	**945,582**	**1,002,967**	**1,135,349**	**1,183,268**

MAX - Capital Outlay

21295500

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Interest Income	(214)	-	-	-	-
Federal Grant Sec 5307	-	-	-	(3,284,990)	-
Total Revenue	(214)	-	-	(3,284,990)	-
Capital Outlay					
Vehicles and Equipment	-	-	-	1,163,782	-
Facilities And Improvements	-	-	-	3,784,990	-
Total Capital Outlay	**-**	**-**	**-**	**4,948,772**	**-**

Low Carbon Transit Operation

21295491

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Interest Income	-	(377)	(255)	(1,949)	(358)
Low Carbon Transit Op Prog	-	-	(83,769)	(196,573)	(100,537)
Total Revenue	-	(377)	(84,024)	(198,522)	(100,895)
Capital Outlay					
Facilities And Improvements	-	-	-	96,036	-
Facilities & Improvements - LCT15	-	-	50,143	-	-
Facilities & Improvements - LCT16	-	-	67,160	1,591	-
Facilities & Improvements - LCT17	-	-	16,609	12,267	-
Facilities & Improvements - LCT18	-	-	-	94,895	100,895
Total Capital Outlay	**-**	**-**	**133,912**	**204,789**	**100,895**

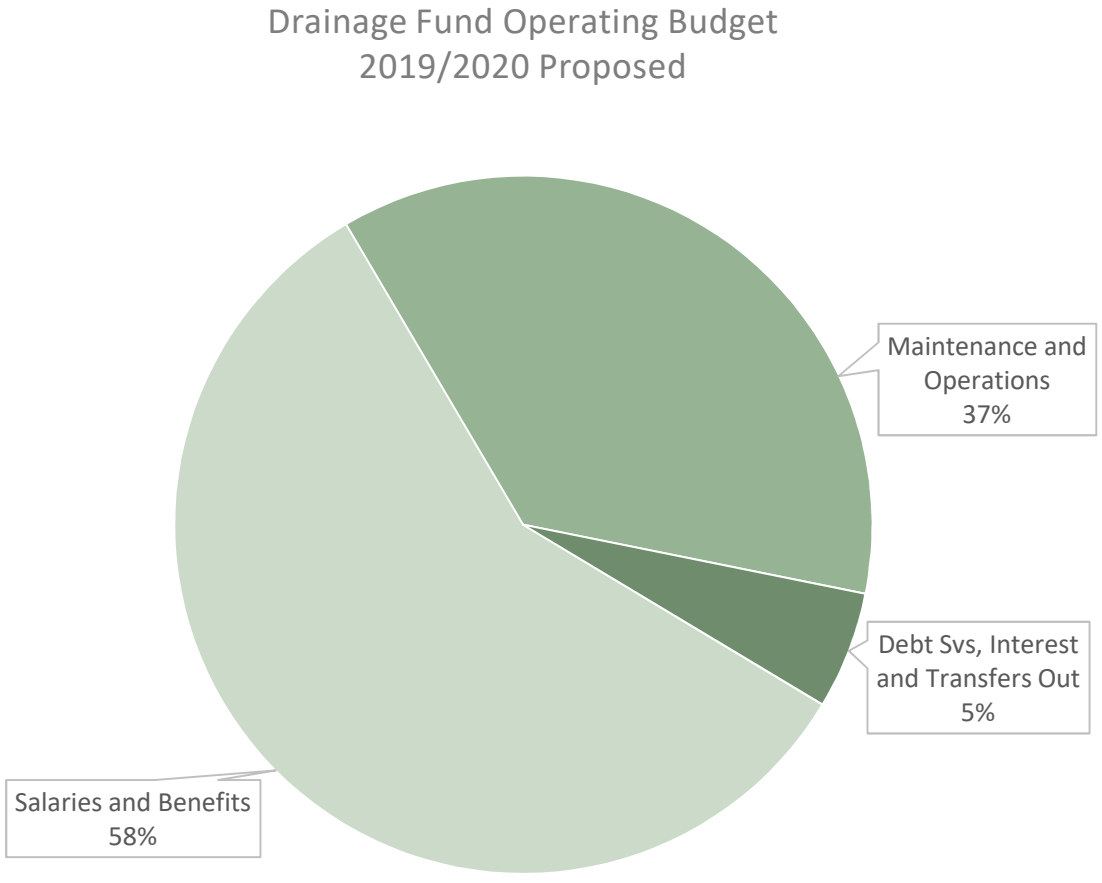
Prop 1B PTMISEA

21295590

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Proposition 1B PTMISEA	(12,210)	(224,460)	(105,617)	-	-
Total Revenue	(12,210)	(224,460)	(105,617)	-	-
Capital Outlay					
Facilities And Improvements	12,210	224,460	(103,673)	1,473,608	-
Total Capital Outlay	**12,210**	**224,460**	**(103,673)**	**1,473,608**	**-**

Drainage Fund Operating Budget Summary		
Description	***2018/2019 Revised***	***2019/2020 Proposed***
Revenues	(841,250)	(841,150)
Salaries and Benefits	520,505	478,735
Maintenance and Operations	307,936	302,983
Debt Svs, Interest and Transfers Out	53,244	45,000
Net Operating Budget	40,435	(14,432)

Drainage Capital Outlay		
Description	***2018/2019 Revised***	***2019/2020 Proposed***
Capital Outlay	-	50,000



Drainage Operations

45003080

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Interest Income	(3,447)	(3,147)	(4,541)	-	-
Late Payment/Other Penalty	(11,897)	(11,798)	(12,287)	(11,000)	(11,000)
Drainage User Fees	(655,243)	(663,637)	(668,935)	(660,000)	(660,000)
Interfund Charges/ Cost Dist	-	(170,000)	(170,000)	(170,000)	(170,000)
Transfer In	-	-	-	-	-
Collection Recovery	(290)	(277)	(155)	(250)	(150)
Unrealized Gain/Loss on Invest	-	1,033	4,777	-	-
Realized Gain/Loss Sale of Inv	-	611	(489)	-	-
Total Revenue	**(670,876)**	**(847,217)**	**(851,629)**	**(841,250)**	**(841,150)**
Maintenance and Operations					
Bank Service Charges	-	1	-	200	-
Taxes and Assessments	(346)	-	-	-	-
Maintenance/Other Supplies	-	(180)	-	-	-
Depreciation / Replacement	-	589	589	-	-
Intergov'l Charges	-	-	-	464	-
Interfund Charge - Fac. Maint.	66,846	87,165	47,706	47,905	49,750
Interfund Charges - Admin. Ove	3,604	5,942	5,987	2,084	2,084
Total Maintenance and Operations	**70,104**	**93,516**	**54,282**	**50,653**	**51,834**
Transfers Out					
Transfer Out	45,000	45,000	45,000	45,000	45,000
Total Transfers Out	**45,000**	**45,000**	**45,000**	**45,000**	**45,000**
Total Operating Expenditures	**115,104**	**138,516**	**99,282**	**95,653**	**96,834**

Drainage Flood Control

45003090

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Interfund Charges Revenue - Re	-	(2,323)	-	-	-
Transfer-In	(21,983)	-	-	-	-
Total Revenue	**(21,983)**	**(2,323)**	**-**	**-**	**-**
Salaries and Benefits					
Salaries/Full-time	207,187	216,337	227,968	283,159	258,235
Salaries/Part-time	-	-	-	-	-
Salaries/Overtime	6,704	9,650	7,736	7,000	10,000
Salaries/Leave Payout	3,530	3,674	2,901	2,822	-
Salaries/Uniform Pay	288	1,015	840	1,315	1,268
Salaries/Auto & Expense Allow	1,238	1,239	1,014	729	129
Public Employee Retirement Sys	54,698	96,256	68,874	77,627	78,958
Health Insurance Benefits	-	-	-	-	-
Long Term Disability Insurance	657	726	744	976	805
Life Insurance Premiums	206	222	226	308	404
Workers Compensation Insurance	17,563	19,336	20,879	26,676	26,296
Medicare Tax- Employer's Share	3,178	3,738	3,262	4,468	4,150
Deferred Comp/Part-Time	-	-	-	-	-
Deferred Compensation/Full-tim	6,713	7,485	7,770	10,281	9,940
Unemployment Insurance	1,024	932	880	1,206	1,373
Section 125 Benefit Allow.	53,572	66,686	78,995	103,938	87,177
Total Salaries and Benefits	**356,557**	**427,296**	**422,089**	**520,505**	**478,735**
Maintenance and Operations					
Gas and Electric Utilities	46,477	50,329	50,449	50,389	50,389
Telephone/Fax Charges	-	-	-	-	-
Vehicle Fuel, Supplies & Maint	9,012	11,859	12,465	13,000	13,000
Contracted Services	653	13,124	11,114	38,200	33,645
Taxes and Assessments	17,171	23,148	22,059	24,000	24,000
Maintenance/Other Supplies	35,651	30,346	22,839	32,000	30,000
Retiree Insurance Premiums	-	-	-	-	-
OPEB Obligation Expense	2,914	1,306	-	-	-
Depreciation / Replacement	-	19,141	15,493	-	-
Intergov'l Charges	-	-	-	-	-
Pension Expense-GASB 68	6,789	-	-	-	-
Interfund Charges- Central Sup	-	1,859	18	1,000	1,000
Interfund Charges - Admin. Ove	27,337	32,558	32,805	38,271	38,271
Interfund Chrg/Vehicle Replcmt	16,900	11,865	12,031	12,031	16,853
Interfund Chrg/Vehicle Maint.	38,634	36,792	36,343	32,978	28,729
Interfund Charges- Comp Maint	5,942	8,128	7,735	11,490	11,697
Interfund Charges - Computer R	1,186	1,186	1,186	2,649	2,649
Interfund Charges- Software	721	2,256	975	1,275	916
Interfund Charges- Motor Renta	-	-	-	-	-
Total Maintenance and Operations	**209,388**	**243,896**	**225,512**	**257,283**	**251,149**

Drainage Flood Control (Continued))

45003090

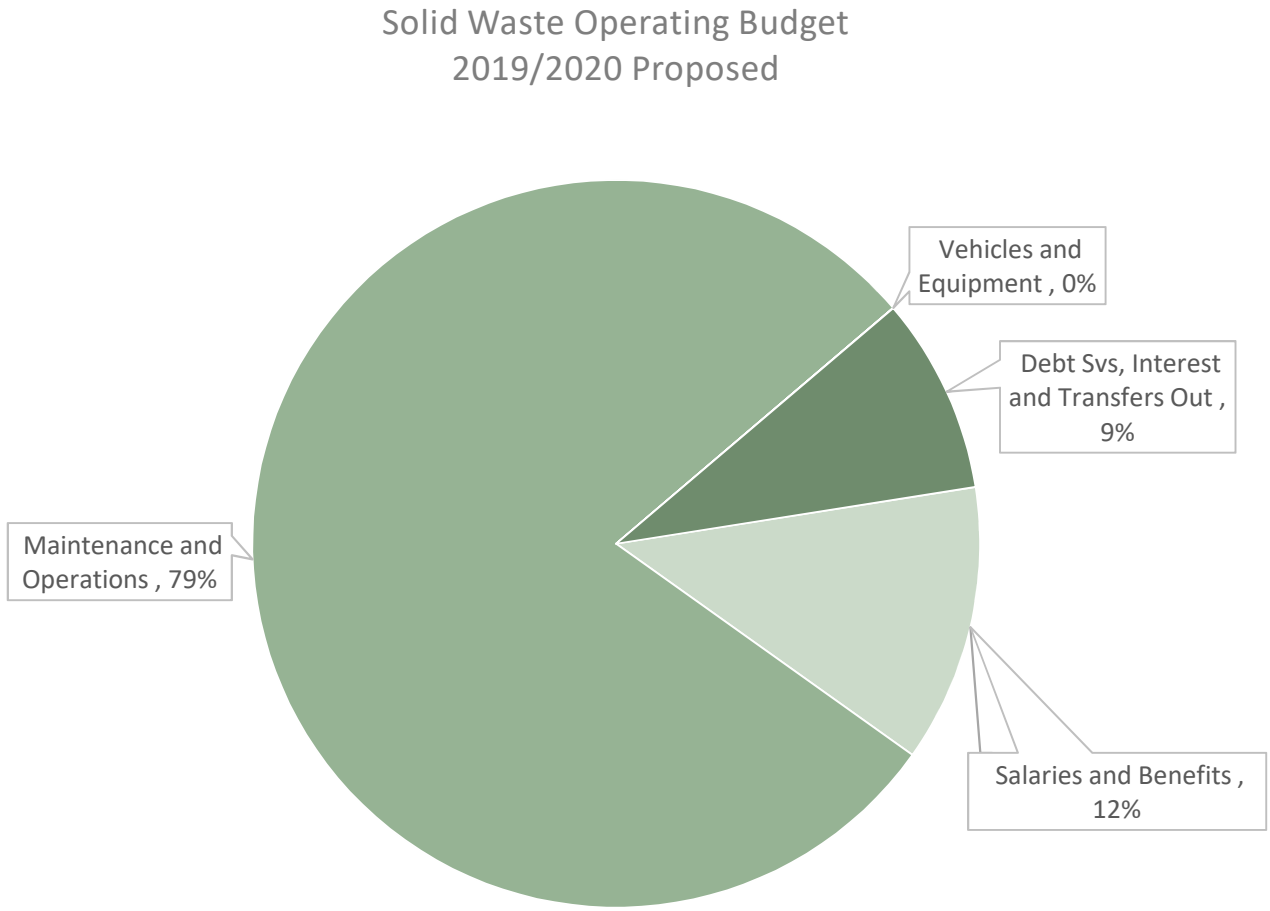
Transfers Out					
Transfers Out - Insurance Rese	27,163	2,318	9,779	8,244	-
Total Transfers Out	**27,163**	**2,318**	**9,779**	**8,244**	**-**
Total Operating Expenditures	**593,107**	**673,510**	**657,379**	**786,032**	**729,884**

Drainage Capital Outlay

45003040

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Construction/Infrastructure	-	-	-	-	50,000
Total Capital Outlay	**-**	**-**	**-**	**-**	**50,000**

Solid Waste Fund Operating Budget Summary		
Description	***2018/2019 Revised***	***2019/2020 Proposed***
Revenues	(6,010,674)	(5,853,113)
Salaries and Benefits	800,743	841,490
Maintenance and Operations	5,193,078	5,375,739
Vehicles and Equipment	750	375
Debt Svs, Interest and Transfers Out	787,828	593,857
Net Operating Budget	771,725	958,348



Solid Waste - Utility Billing/Garbage

47601235

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Refunds and Reimbursements	-	-	(421)	-	-
Collection Recovery	-	-	-	-	-
Total Revenue	**-**	**-**	**(421)**	**-**	**-**
Salaries and Benefits					
Salaries / Full-Time	-	112,033	133,199	147,649	272,817
Salaries / Part-time	-	17,696	16,551	17,675	17,724
Salaries / Overtime	-	1,334	176	-	750
Salaries - Leave Payout	-	1,064	746	1,092	-
Salaries/Uniform Pay	-	-	-	-	-
Salaries - Auto & Expense Allo	-	103	117	113	68
Public Employees Retirement Sy	-	155,413	61,917	38,466	40,376
Long Term Disability Insurance	-	374	434	521	467
Life Insurance Premiums	-	108	124	149	202
Workers Compensation Insurance	-	11,289	13,371	15,176	17,125
Medicare Tax- Employer's Share	-	2,031	2,216	2,515	2,530
Deferred Comp/Part-Time	-	588	461	663	664
Deferred Compensation/Full-tim	-	4,294	4,611	5,739	5,676
Unemployment Insurance	-	871	827	858	783
Section 125 Benefit Allow.	-	42,951	53,257	53,549	54,391
Total Salaries and Benefits	**-**	**350,148**	**288,006**	**284,165**	**413,573**
Maintenance and Operations					
Telephone/Fax Charges	-	1,528	3,271	4,000	4,000
Advertising/Bids and Notices	-	192	22	200	375
Office Supplies/Expendable	-	3,165	2,283	4,000	3,000
Postage / Other Mailing Charge	-	20,162	18,241	22,500	22,500
Vehicle Fuel, Supplies & Maint	-	264	-	1,625	813
Contracted Services	-	16,274	14,017	23,750	29,000
Bank Service Charges	-	12,065	13,025	13,500	17,500
Conference/Training/Ed	-	41	50	250	1,500
OPEB Obligation Expense	-	1,921	-	825	825
Interfund Charges- Central Sup	-	9	-	75	75
Interfund Charges - Admin. Ove	-	13,178	13,178	19,977	20,380
Interfund Chrg/Vehicle Replcmt	-	-	1,237	-	-
Interfund Chrg/Vehicle Maint.	-	2,774	2,740	-	-
Interfund Charges- Comp Maint	-	13,177	12,570	16,606	16,905
Interfund Charges - Computer R	-	1,198	1,198	3,743	3,743
Interfund Charges- Software	-	2,875	-	2,072	1,489
Interfund Charges- Motor Renta	-	-	-	1,485	286
Total Maintenance and Operations	**-**	**88,821**	**81,831**	**114,608**	**122,391**

Solid Waste - Utility Billing/Garbage (Continued)

47601235

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Vehicles and Equipment					
Vehicles and Equipment	-	179	-	750	375
Total Vehicles and Equipment	**-**	**179**	**-**	**750**	**375**
Interest Expense & Transfers Out					
Interest Expense	-	0	-	2,250	-
Transfers Out - Insurance Rese	-	-	-	4,695	-
Total Interest Expense & Transfers Out	**-**	**0**	**-**	**6,945**	**-**
Total Operating Expenditures	**-**	**439,149**	**369,837**	**406,468**	**536,339**

Solid Waste Disposal

47603600

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Interest Income	(36,812)	(43,160)	(32,519)	(15,000)	(15,000)
Late Payment/Other Penalty	(103,606)	(102,712)	(106,764)	(90,000)	(100,000)
Revenue/ Disp Collection Fees	(5,126,994)	(5,186,370)	(5,270,694)	(5,233,910)	(5,309,000)
Admin Fees	(13,998)	(29,857)	-	-	-
Collection Recovery	(2,771)	(2,544)	(1,613)	(2,000)	(1,000)
Unrealized Gain/Loss on Invest	-	15,773	31,917	-	-
Realized Gain/Loss Sale of Inv	-	9,326	(3,266)	-	-
Total Revenue	**(5,284,182)**	**(5,339,544)**	**(5,382,939)**	**(5,340,910)**	**(5,425,000)**
Salaries and Benefits					
Salaries/Full-time	150,304	172,707	146,060	20,520	49,730
Salaries/Part-time	-	10,350	14,546	29,093	-
Salaries/Overtime	451	954	2,174	2,500	-
Salaries/Leave Payout	3,530	4,811	34,910	3,905	-
Salaries/Uniform Pay	250	250	250	250	-
Salaries/Auto & Expense Allow	1,238	1,239	1,027	774	129
Public Employee Retirement Sys	32,506	206,501	23,407	32,950	16,170
Long Term Disability Insurance	483	531	437	373	154
Life Insurance Premiums	114	114	107	109	65
Workers Compensation Insurance	11,911	15,252	14,390	13,853	5,089
Medicare Tax- Employer's Share	2,170	3,069	2,507	2,377	709
Deferred Comp/Part-Time	-	404	556	1,091	-
Deferred Compensation/Full-tim	4,494	4,925	4,074	3,027	935
Unemployment Insurance	601	848	1,517	786	156
Section 125 Benefit Allow.	23,660	22,631	18,430	17,212	10,037
Total Salaries and Benefits	**231,713**	**444,585**	**264,394**	**128,820**	**83,174**

Solid Waste Disposal (Continued)

47603600

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Maintenance and Operations					
Gas and Electric Utilities	8,733	10,680	12,531	13,316	11,845
Advertising/Other	4,808	5,036	12,673	6,500	7,500
Office Supplies/Expendable	5,247	1,203	495	500	250
Postage / Other Mailing Charge	-	-	-	-	200
Vehicle Fuel, Supplies & Maint	1,815	4,432	5,002	4,500	-
Contracted Services	3,533,317	3,636,794	3,756,810	4,174,070	4,545,950
Bank Service Charges	-	-	5	-	-
Maintenance/Other Supplies	-	-	167	600	-
Liability / Property Insurance	5,017	6,044	6,481	8,509	14,972
Retiree Insurance Premiums	-	-	-	932	-
OPEB Obligation Expense	8,733	2,968	-	324	-
Depreciation/ Replacement	6,189	5,458	5,458	-	-
Pension Expense-GASB 68	(363,669)	-	-	-	-
Interfund Charge - Fac. Maint.	68,185	88,911	23,853	23,620	26,339
Interfund Charges- Central Sup	270	191	189	200	-
Interfund Charges - Cost Distr	4,000	4,200	4,326	4,326	4,326
Interfund Charges - Admin. Ove	318,749	286,315	288,489	235,562	243,939
Interfund Chrg/Vehicle Replcmt	6,600	5,138	10,716	10,717	-
Interfund Chrg/Vehicle Maint.	5,158	5,936	11,835	12,200	-
Interfund Chrg/ Route/Roll-Off	100,000	105,000	108,150	108,150	108,150
Interfund Charges- Comp Maint	5,941	10,071	7,735	16,150	16,441
Interfund Charges - Computer R	1,186	1,186	1,186	3,623	3,623
Interfund Charges- Software	721	2,256	975	1,275	916
Interfund Charges- Motor Renta	-	-	-	-	-
Total Maintenance and Operations	**3,721,002**	**4,181,819**	**4,257,075**	**4,625,074**	**4,984,451**
Vehicles and Equipment					
Vehicles and Equipment	149,866	122,090	135,183	-	-
Total Vehicles and Equipment	**149,866**	**122,090**	**135,183**	**-**	**-**
Transfers Out					
Transfer Out	797,699	481,396	671,438	770,288	593,857
Transfers Out - Insurance Rese	13,102	1,118	4,717	4,373	-
Total Transfers Out	**810,801**	**482,514**	**676,155**	**774,661**	**593,857**
Total Operating Expenditures	**4,913,382**	**5,231,007**	**5,332,806**	**5,528,555**	**5,661,482**

Hazardous Waste Disposal

47603610

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Transfer In	(2,582)	(2,676)	(2,676)	-	-
Total Revenue	**(2,582)**	**(2,676)**	**(2,676)**	**-**	**-**
Maintenance and Operations					
Interfund Charges - Admin. Ove	198	175	176	-	-
Total Maintenance and Operations	**198**	**175**	**176**	**-**	**-**
Total Operating Expenditures	**(2,384)**	**(2,501)**	**(2,500)**	**-**	**-**

Solid Waste Recycling

47603620

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Transfer In	(54,919)	(64,720)	(72,471)	(67,311)	-
Total Revenue	**(54,919)**	**(64,720)**	**(72,471)**	**(67,311)**	**-**
Salaries and Benefits					
Salaries / Full-Time	10,960	-	-	-	-
Salaries - Leave Payout	1,113	-	-	-	-
Public Employees Retirement Sy	2,188	-	123	-	-
Long Term Disability Insurance	17	-	-	-	-
Life Insurance Premiums	5	-	-	-	-
Workers Compensation Insurance	760	-	-	-	-
Medicare Tax- Employer's Share	125	-	-	-	-
Unemployment Insurance	11	-	-	-	-
Section 125 Benefit Allow.	2,862	-	-	-	-
Total Salaries and Benefits	**18,042**	**-**	**123**	**-**	**-**
Maintenance and Operations					
Telephone/Fax Charges	3,669	3,344	4,414	4,500	-
Advertising/Other	1,306	1,401	69	1,000	-
Office Supplies/Expendable	518	664	269	500	-
Postage / Other Mailing Charge	12	53	142	200	-
Contracted Services	20,320	30,561	31,512	28,794	-
Conference/Training/Ed	-	-	554	2,500	-
Maintenance/Other Supplies	459	1,415	270	500	-
Liability / Property Insurance	5,017	6,044	6,481	8,509	-
Pension Expense-GASB 68	224	-	-	-	-
Interfund Charges - Cost Distr	4,800	5,040	5,191	5,191	-
Interfund Charges - Admin. Ove	9,681	15,499	15,617	8,377	-
Interfund Charges- Comp Maint	-	-	-	-	-
Interfund Charges- Motor Renta	-	-	-	-	-
Total Maintenance and Operations	**46,007**	**64,021**	**64,519**	**60,071**	**-**
Total Operating Expenditures	**64,048**	**64,021**	**64,642**	**60,071**	**-**

Street Cleaning

47603630

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Late Payment/Other Penalty	(9,237)	(9,003)	(9,054)	(10,000)	(9,000)
Street Sweeping Fees	(387,513)	(393,468)	(397,135)	(398,717)	(402,500)
Interfund Charges Revenue - Re	-	(6,052)	-	-	-
Transfer In	-	-	-	(50,000)	-
Sale of Real and Personal Prop	-	(17,600)	(1,408)	-	-
Collection Recovery	(357)	(275)	(329)	(200)	(200)
Total Revenue	**(397,107)**	**(426,399)**	**(407,926)**	**(458,917)**	**(411,700)**
Salaries and Benefits					
Salaries/Full-time	212,429	213,819	204,384	160,965	161,313
Salaries/Part-time	2,865	7,453	10,772	14,976	14,976
Salaries/Overtime	12,683	14,948	9,469	5,000	11,100
Salaries/Leave Payout	5,077	1,918	2,175	212	-
Salaries/Uniform Pay	750	1,100	1,100	800	801
Salaries/Auto & Expense Allow	510	510	255	-	-
Public Employee Retirement Sys	61,386	342,075	65,643	51,132	50,913
Long Term Disability Insurance	710	749	677	578	528
Life Insurance Premiums	243	242	209	174	250
Workers Compensation Insurance	19,219	20,307	20,133	16,633	17,677
Medicare Tax- Employer's Share	3,554	3,734	3,316	2,790	2,868
Deferred Comp/Part-Time	110	437	424	562	562
Deferred Compensation/Full-tim	7,964	8,288	7,598	6,289	6,164
Unemployment Insurance	1,255	1,292	1,131	903	1,112
Section 125 Benefit Allow.	73,392	73,664	68,009	45,445	44,298
Total Salaries and Benefits	**402,147**	**690,536**	**395,294**	**306,459**	**312,562**
Maintenance and Operations					
Telephone/Fax Charges	3	3	3	50	50
Advertising/Other	-	-	-	500	-
Vehicle Fuel, Supplies & Maint	27,004	28,357	26,041	75,500	35,000
Contracted Services	-	-	-	50,000	-
Maintenance/Other Supplies	10,780	7,265	16,108	14,000	14,000
Liability / Property Insurance	2,787	3,358	3,600	4,727	4,159
Interfund Charge - Fac. Maint.	3,732	3,732	-	-	-
Interfund Charges- Central Sup	252	206	128	1,000	1,000
Interfund Charges - Admin. Ove	-	-	-	20,623	20,623
Interfund Chrg/Vehicle Replcmt	80,967	90,133	91,404	91,404	92,617
Interfund Chrg/Vehicle Maint.	71,882	82,727	82,328	74,705	70,035
Total Maintenance and Operations	**197,408**	**215,781**	**219,613**	**332,509**	**237,484**
Transfers Out					
Transfers Out - Insurance Rese	17,514	1,495	6,305	5,084	-
Total Transfers Out	**17,514**	**1,495**	**6,305**	**5,084**	**-**
Total Operating Expenditures	**617,069**	**907,811**	**621,212**	**644,053**	**550,046**

Beverage Container Recycling

47603640

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Grants	(37,562)	(1,095)	(591)	(16,500)	(16,413)
Total Revenue	**(37,562)**	**(1,095)**	**(591)**	**(16,500)**	**(16,413)**
Maintenance and Operations					
Advertising/Other	-	-	-	15,000	16,413
Office Supplies/Expendable	-	-	-	800	-
Postage / Other Mailing Charge	-	-	-	700	-
Conference/Training/Ed	-	1,095	591	-	-
Miscellaneous Expenses	37,562	-	-	-	-
Total Maintenance and Operations	**37,562**	**1,095**	**591**	**16,500**	**16,413**
Total Operating Expenditures	**37,562**	**1,095**	**591**	**16,500**	**16,413**

Used Oil Recycling

47603650

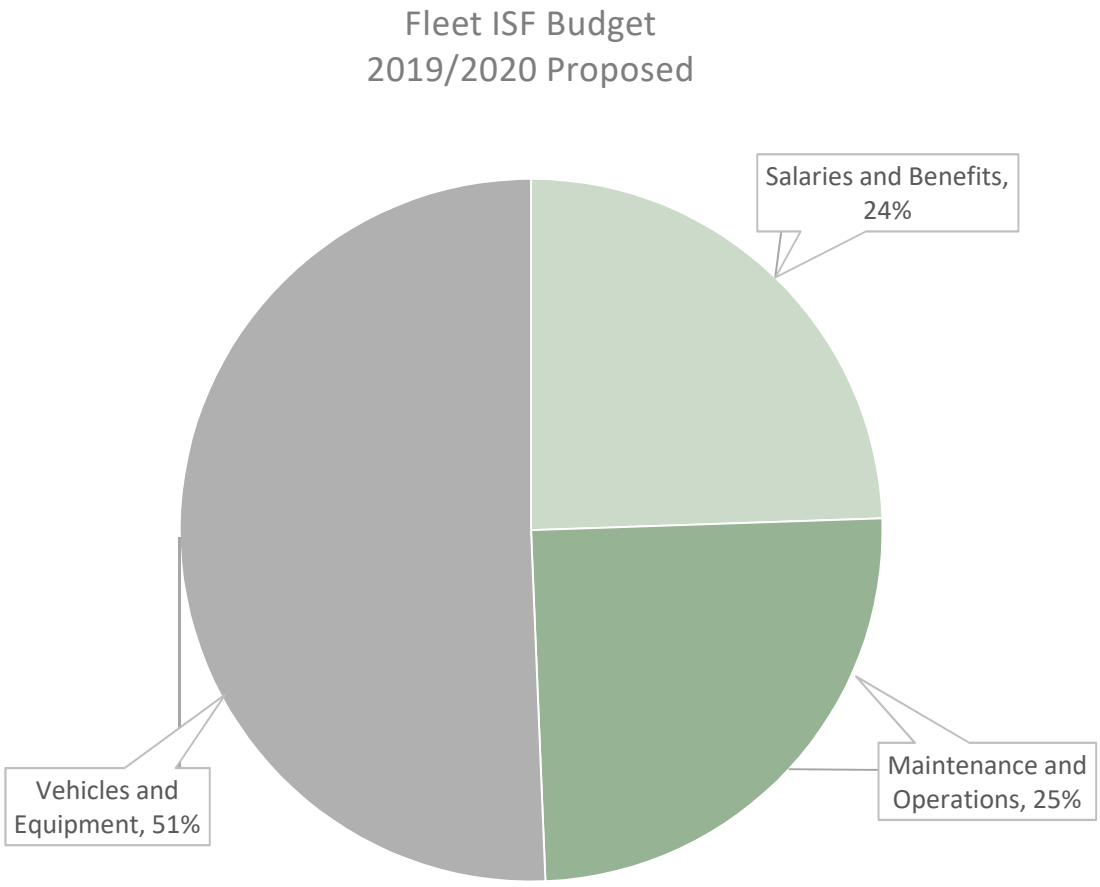
Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Grants	(13,203)	(14,851)	(9,939)	(17,916)	-
Total Revenue	**(13,203)**	**(14,851)**	**(9,939)**	**(17,916)**	**-**
Maintenance and Operations					
Advertising/Other	9,864	13,161	9,939	15,866	-
Office Supplies/Expendable	-	(5)	-	250	-
Postage / Other Mailing Charge	-	-	-	300	-
Contracted Services	3,339	-	-	-	-
Conference/Training/Ed	-	1,695	-	1,500	-
Total Maintenance and Operations	**13,203**	**14,851**	**9,939**	**17,916**	**-**
Total Operating Expenditures	**13,203**	**14,851**	**9,939**	**17,916**	**-**

Tire Clean Up

47603730

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Interfund Charges Revenue - Re	-	(292)	-	-	-
Transfer-In	-	-	-	(109,120)	-
Grants	-	(149,499)	(75,612)	-	-
Total Revenue	**-**	**(149,791)**	**(75,612)**	**(109,120)**	**-**
Salaries and Benefits					
Salaries / Full-Time	40,387	45,501	42,872	39,544	16,747
Salaries / Overtime	829	1,835	1,177	1,000	-
Salaries/Uniform Pay	-	312	313	250	125
Public Employees Retirement Sy	5,519	36,317	27,850	10,433	4,369
Long Term Disability Insurance	163	169	168	142	-
Life Insurance Premiums	65	63	56	51	27
Workers Compensation Insurance	3,544	4,303	4,083	3,733	1,713
Medicare Tax- Employer's Share	663	769	703	614	263
Deferred Compensation/Full-tim	1,767	2,009	1,898	1,661	703
Unemployment Insurance	314	357	233	210	105
Section 125 Benefit Allow.	19,524	17,168	26,089	23,661	8,129
Total Salaries and Benefits	**72,775**	**108,804**	**105,442**	**81,299**	**32,181**
Maintenance and Operations					
Vehicle Fuel, Supplies & Maint	-	432	-	-	-
Contracted Services	15,600	910	13,080	26,000	15,000
Maintenance/Other Supplies	-	1,946	282	400	-
Total Maintenance and Operations	**15,600**	**3,288**	**13,363**	**26,400**	**15,000**
Debt Svs, Interest & Transfers Out					
Transfers Out - Insurance Rese	-	-	-	1,138	-
Total Debt Svs, Interest & Transfers Out	**-**	**-**	**-**	**1,138**	**-**
Total Operating Expenditures	**88,375**	**112,092**	**118,805**	**108,837**	**47,181**

Fleet Internal Service Fund Budget Summary		
Description	***2018/2019 Revised***	***2019/2020 Proposed***
Revenues	(2,052,893)	(1,829,931)
Salaries and Benefits	453,171	455,757
Maintenance and Operations	464,032	464,037
Vehicles and Equipment	1,158,213	943,800
Debt Service, Interest and Transfers Out	57,724	-
Net Operating Budget	80,247	33,663



Fleet Maintenance

30701240

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Interfund Charges/ Vehicle Rep	(821,782)	(937,746)	(952,608)	(860,756)	(815,325)
Transfer In	(50,000)	(50,000)	(57,000)	(57,000)	(57,000)
Miscellaneous Revenue	(11,952)	(6,436)	(14,942)	(8,000)	(8,000)
Refunds and Reimbursements	(32)	(24,259)	(59,651)	(57,500)	(57,500)
Total Revenue	**(883,765)**	**(1,018,440)**	**(1,084,201)**	**(983,256)**	**(937,825)**
Salaries and Benefits					
Salaries/Full-time	244,276	264,811	278,838	276,630	276,629
Salaries/Part-time	-	-	-	-	-
Salaries/Overtime	664	373	57	350	350
Salaries/Leave Payout	-	-	-	-	-
Salaries/Uniform Pay	3,450	2,305	2,305	2,305	2,305
Public Employee Retirement Sys	62,271	83,733	178,709	87,874	87,721
Long Term Disability Insurance	855	966	983	996	986
Life Insurance Premiums	218	222	218	239	328
Workers Compensation Insurance	20,333	22,922	25,062	25,551	28,301
Medicare Tax- Employer's Share	3,793	4,111	4,346	4,358	4,333
Deferred Comp/Part-Time	-	-	-	-	-
Deferred Compensation/Full-tim	10,177	11,328	11,275	11,618	11,544
Unemployment Insurance	1,119	987	987	987	997
Section 125 Benefit Allow.	68,181	61,083	44,418	42,263	42,263
Total Salaries and Benefits	**415,338**	**452,842**	**547,199**	**453,171**	**455,757**

Fleet Maintenance (Continued)

30701240

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Maintenance and Operations					
Telephone/Fax Charges	897	924	774	1,000	1,000
Advertising/Other	-	-	-	250	250
Publications/Subscriptions	2,730	3,303	4,127	4,750	4,750
Office Supplies/Expendable	640	74	41	545	500
Vehicle Fuel	173,588	187,651	164,861	182,710	185,000
Major Repair Parts/Supplies	14,314	10,165	13,079	11,500	14,000
Contracted Services	8,932	8,405	8,520	8,000	8,500
Conference/Training/Ed	2,043	2,648	2,816	3,000	3,000
Maintenance/Other Supplies	5,560	7,909	5,261	8,486	8,500
Expense/ Damaged Vehicle Ins	-	30,727	44,742	50,000	50,000
Liability / Property Insurance	15,052	18,132	19,443	25,527	22,458
OPEB Obligation Expense	2,729	-	-	-	-
Pension Expense-GASB 68	(11,840)	-	-	-	-
Interfund Charge - Fac. Maint.	104,092	136,250	11,927	9,980	10,364
Interfund Charges- Central Sup	24,112	30,285	20,112	36,500	36,500
Interfund Charges - Central Su - HA	-	994	439	4,000	4,000
Interfund Charges - Admin. Ove	96,918	112,978	113,836	61,637	61,637
Interfund Chrg/Vehicle Replcmt	3,200	4,947	5,280	3,667	4,203
Interfund Chrg/Vehicle Maint.	7,613	7,884	7,813	6,274	6,752
Interfund Charges- Comp Maint	5,942	8,128	7,735	8,519	8,519
Interfund Charges - Computer R	1,186	1,186	1,186	1,834	1,834
Interfund Charges- Software	721	2,256	975	1,275	916
Interfund Charges- Motor Renta	-	-	-	2,029	96
Total Maintenance and Operations	**458,429**	**574,847**	**432,966**	**431,483**	**432,779**
Vehicles and Equipment					
Vehicles and Equipment	-	242	-	10,000	40,000
Total Vehicles and Equipment	**-**	**242**	**-**	**10,000**	**40,000**
Transfers Out					
Transfer Out	-	-	-	50,000	-
Transfers Out - Insurance Rese	26,084	2,226	9,390	7,724	-
Total Transfers Out	**26,084**	**2,226**	**9,390**	**57,724**	**-**
Total Operating Expenditures	**899,851**	**1,030,157**	**989,555**	**952,378**	**928,536**

Fleet Motor Pool

30701260

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Interfund Charges Revenue - Ve	-	-	-	(32,549)	(31,759)
Total Revenue	**-**	**-**	**-**	**(32,549)**	**(31,759)**
Maintenance and Operations					
Office Supplies/Expendable	-	-	-	-	50
Vehicle Fuel	-	-	65	2,290	1,590
Maintenance/Other Supplies	-	-	-	-	300
Interfund Chrg/Vehicle Replcmt	-	-	-	14,567	14,747
Interfund Chrg/Vehicle Maint.	-	-	-	15,692	14,571
Total Maintenance and Operations	**-**	**-**	**65**	**32,549**	**31,258**
Total Operating Expenditures	**-**	**-**	**65**	**32,549**	**31,258**

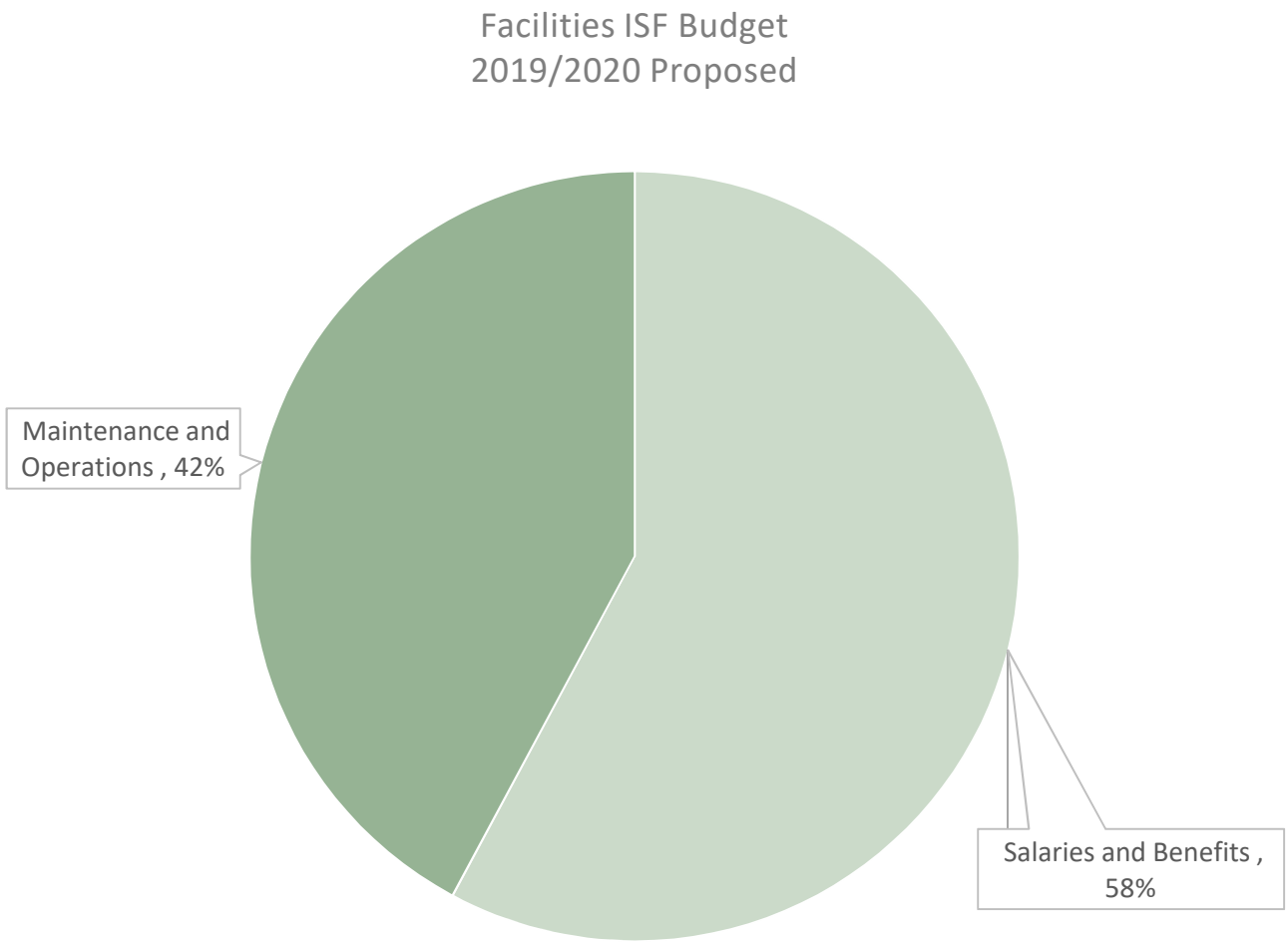
Fleet Acquisition

30701250

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Interfund Charges/ Vehicle Rep	(723,102)	(485,684)	(801,190)	(812,088)	(860,347)
C.M.A.Q. Revenue	-	-	-	(225,000)	-
Sale of Real and Personal Prop	-	(1,284)	30,383	-	-
Total Revenue	**(723,102)**	**(486,968)**	**(770,807)**	**(1,037,088)**	**(860,347)**
Vehicles and Equipment					
Vehicles and Equipment	804,866	808,579	444,948	1,148,213	903,800
Total Vehicles and Equipment	**804,866**	**808,579**	**444,948**	**1,148,213**	**903,800**

Facilities Internal Service Operating Budget

Facilities Internal Service Fund Budget Summary		
Description	***2018/2019 Revised***	***2019/2020 Proposed***
Revenues	(1,680,965)	(1,686,264)
Salaries and Benefits	933,029	975,473
Maintenance and Operations	730,229	710,791
Transfers Out	15,249	-
Net Operating Budget	(2,459)	-



Facilities Maintenance

30710000

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Interest Income	(2,317)	(2,390)	(1,956)	-	-
Interfund Charges/ Admin OH	(904,517)	(1,122,017)	(956,730)	(990,250)	(1,026,082)
Transfer In	(521,967)	(439,000)	(625,808)	(690,715)	(660,182)
Refunds and Reimbursements	(14,520)	(3,266)	(6,681)	-	-
Unrealized Gain/Loss on Invest	-	559	1,783	-	-
Realized Gain/Loss Sale of Inv	-	331	(182)	-	-
Total Revenue	**(1,443,321)**	**(1,565,783)**	**(1,589,574)**	**(1,680,965)**	**(1,686,264)**
Salaries and Benefits					
Salaries/Full-time	351,247	479,700	537,396	537,821	551,738
Salaries/Part-time	32,054	6,561	-	-	-
Salaries/Overtime	(894)	841	849	3,500	2,000
Salaries/Leave Payout	6,324	1,878	-	1,966	-
Salaries/Uniform Pay	1,650	1,900	2,150	2,150	2,150
Salaries/Auto & Expense Allow	512	511	255	-	-
Public Employee Retirement Sys	79,894	331,244	255,441	142,310	160,290
Long Term Disability Insurance	1,187	1,700	1,885	1,935	1,841
Life Insurance Premiums	329	427	470	474	686
Workers Compensation Insurance	32,418	42,436	48,308	49,738	56,444
Medicare Tax- Employer's Share	5,790	7,757	8,205	8,339	8,494
Deferred Comp/Part-Time	1,216	244	-	-	-
Deferred Compensation/Full-tim	13,895	19,601	21,484	22,117	22,835
Unemployment Insurance	2,130	2,206	1,921	1,932	1,992
Section 125 Benefit Allow.	110,108	145,126	173,614	160,747	167,003
Total Salaries and Benefits	**637,862**	**1,042,133**	**1,051,979**	**933,029**	**975,473**

Facilities Maintenance (Continued)

30710000

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Maintenance and Operations					
Gas and Electric Utilities	384,105	338,352	359,544	377,857	359,000
Telephone/Fax Charges	1,354	2,517	1,775	2,000	2,000
Office Supplies/Expendable	122	208	118	350	350
Vehicle Fuel, Supplies & Maint	6,781	7,241	9,199	8,000	9,000
Contracted Services	35,624	95,753	26,113	59,500	52,500
Conference/Training/Ed	4,699	8,372	1,533	7,500	7,500
Maintenance/Other Supplies	6,206	6,646	7,409	8,050	8,172
Street Lights/Traff Sig Parts	217,834	41,872	79,731	100,000	100,000
Retiree Insurance Premiums	-	-	-	832	-
OPEB Obligation Expense	2,435	2,767	-	-	-
Pension Expense-GASB 68	(85,526)	-	-	-	-
Interfund Charges- Central Sup	2,414	2,824	3,525	4,000	4,000
Interfund Charges - Admin. Ove	65,352	74,139	74,702	83,682	83,682
Interfund Chrg/Vehicle Replcmt	5,533	10,133	11,700	11,700	14,394
Interfund Chrg/Vehicle Maint.	15,863	19,037	20,278	18,400	20,902
Interfund Charges- Comp Maint	20,796	28,450	27,073	36,080	36,730
Interfund Charges - Computer R	4,150	4,150	4,150	7,816	7,816
Interfund Charges- Software	2,515	7,893	3,400	4,462	3,207
Interfund Charges- Motor Renta	-	-	-	-	1,538
Total Maintenance and Operations	**690,256**	**650,354**	**630,251**	**730,229**	**710,791**
Transfers Out					
Transfers Out - Insurance Rese	35,851	3,059	12,906	15,249	-
TotalTransfers Out	**35,851**	**3,059**	**12,906**	**15,249**	**-**
Total Operating Expenditures	**1,363,968**	**1,695,546**	**1,695,136**	**1,678,507**	**1,686,264**

Department Summary

The Information Services Department operates under the direct leadership of the City Manager. The Information Services Department centrally manages the Information and Technology assets, planning, support and alignment of the City's technology infrastructure with departmental business needs and requirements.

The mission of the Information Services Department (ISD) is to connect employees within the City government and to connect residents to their government. The department strives to promote the effectiveness and efficiency of government and build stronger connections through reliable and secure infrastructure and applications, responsive service delivery, and greater transparency of information.

Responsibility

The ISD provides the organizational support necessary to:

- Maintain the computer, network, and phone systems
- Build a strong, secure internal network
- Provide proactive infrastructure planning, replacement and upgrading
- Provide high level technical problem solving and trouble-shooting
- Provide digital resource management and security
- Ensure that everyone has the technical resources they need to do their job effectively
- Provide clear and concise information to the community, via public applications and customer portals

Hardware maintained by ISD:

- 10 Server Rooms
- 81 Servers/Virtual Servers
- 26 Network Switches
- 12 Phone Switches
- 25 Battery Backups
- 4 Firewalls
- 3 Routers
- 89 Mobile Devices
- 283 Workstations/Tablets
- 4 Large Data Storage Clusters
- 2 Tape Backups
- 247 Desk phones
- 29 Access Points

Software maintained by ISD:

- Munis Enterprise Resource Planning software
- Microsoft users accounts
- Office 365 accounts
- System backups
- Virus protection
- Public safety software support
- Multiple department specific applications.
- Network monitoring

Key Accomplishments

The ISD completed a series of key projects and activities, including:

- Completed the network fiber connection to the Waste Water Treatment Plant at no additional cost to the City
- Upgraded the Munis Enterprise Resource Planning system to the most recent version increasing functionality
- Installed dual monitors for most full-time computer users. This is conventionally thought to increase productivity by 17 percent
- Completed computer upgrade for 2/3 of full-time computer users, with the last 1/3 scheduled to be completed early in this year's budget cycle
- Currently finalizing the upgrade of the entire network to Windows 10 and Office 2016
- Streamlined the Computer Patch Management system to increase productivity and decrease impact on Personnel
- Finalized the lease on the Water Tower for AT&T, with a possible estimated revenue of $655,000 to the City over 25 years
- Obtained the Madera.Gov domain name and built a consistent brand using the new Madera.Gov website address, email signature lines, and social media

- Created a project plan and estimated the budget necessary for digitizing City documents for three departments

Goals & Performance Measures

The following ISD strategic projects are the main department goals for this year. They either enable better service delivery citywide, mitigate a potential critical failure, or create the potential for significant citywide savings.

- Replace the aging wireless backhaul system with a public safety frequency to better facilitate the communication between buildings and the addition of video policing cameras
- Finalize the desktop computer upgrade of full-time personnel, thereby increasing productivity and security
- Replace two aging core switches at City Hall and the Police Department and upgrade to a model that has built-in redundancy to avoid system failure
- Upgrade the battery backup system at City Hall and the batteries at the Police Department for better power failure protection
- Implement a geographic information system server throughout the city for use with the Munis ERP programs and enable staff to maximize use of the field worker apps that are part of the new ERP software
- Refresh the network monitoring system, critical network tool and help desk software systems to decrease response times for computer, server and network issues
- Research and implement best practices related to information services and innovation in both software and hardware
- Recommend new technology that will help support the City's service delivery and communication with the public
- Continue to support the City departments with the all aspects of their technology needs in a timely and effective manner
- Implement Munis Customer Self Service and Munis Incident Management to allow the public to interact directly with City departments to pay bills, report issues such as animal control complaints or pot holes and many more features
- Launch the Madera Transparency Portal which will provide the public current access to view the City's financial information
- Complete the implementation of the Munis ERP software to allow the final shutdown of the City's 25 year old legacy system and move Utility Billing into the Munis system

Department Fund Summary

The Information Services Manager is responsible for two distinct budgets:

- Computer Operations and Maintenance.
- Computer and Equipment Replacement

The following is a summary of each:

Computer Operations and Maintenance.

The Computer Operations and Maintenance budget provides for servicing and maintaining all the technology equipment owned by the

City. All City departments are supported by minimizing costs, maximizing uptime, the regular refreshing of equipment, updating of software, and the use of support tools.

Computer and Equipment Replacement

The Information Systems Computer and Equipment Replacement budget is a fully funded internal service fund. All current Information Services equipment has been inventoried, assigned a replacement value, and assigned a replacement life-cycle. This will ensure that costs are allocated to departments correctly and that all IS assets will be funded and regularly replaced. A replacement fund is maintained to ensure funds are available when needed. Pro-rated annual contributions are made by the departments to this fund based on capital cost and expected life of the equipment.

Methods of Maximizing City Funds

With the constantly changing nature of technology it is imperative that this Department focuses not only on new technology, but in maximizing the actual return of value for expenditure as that technology is implemented:

- Reusing old servers for non-critical applications. Approximate savings of $128,500
- Refreshing and repurposing desktops for computer labs and low-use computers. Approximate savings of $35,800
- In-house installation, repair, and upgrades. Approximate savings of $10,000-$25,000
- Self-warranties on serviceable and non-critical equipment. Approximate savings of $21,600
- Competitive bidding and individualized quotes. Approximate savings of $40,000
- Preventative maintenance. Savings undeterminable

Budget Summary

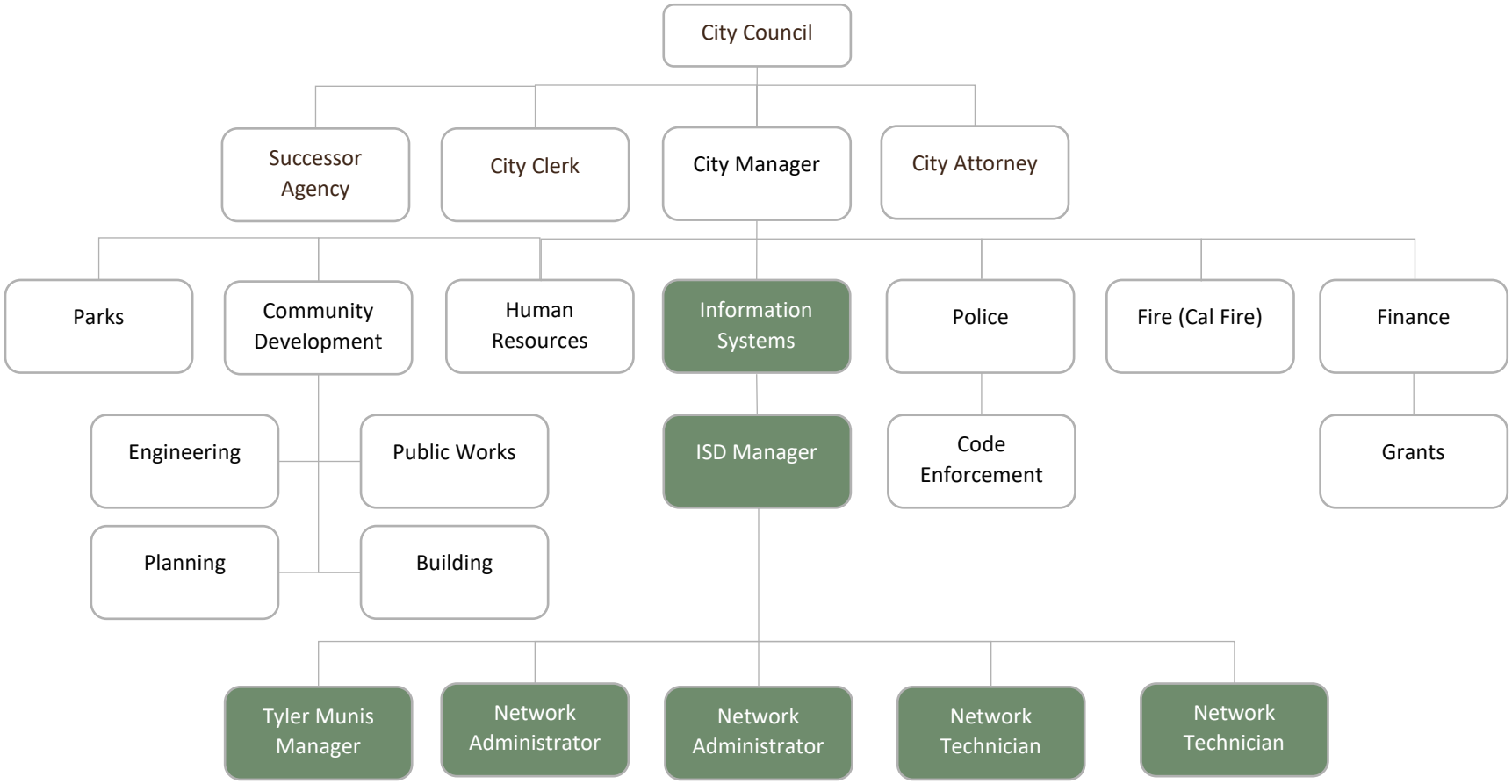
Information Services Budget Overview

	Revised **2018-19**	*Proposed* **2019-20**
Salaries and Benefits	570,250	580,380
Other Expenditures	736,217	732,530
Total	**1,306,467**	**1,312,910**

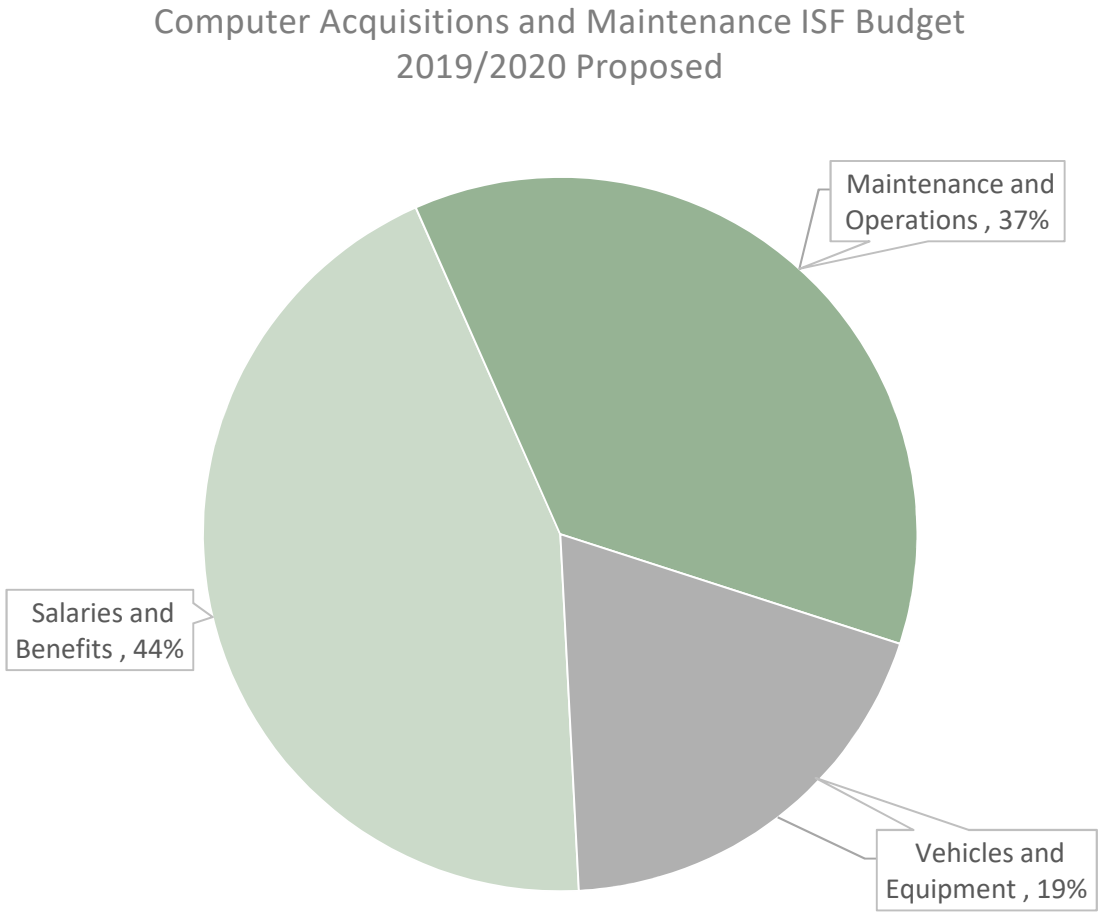
Department Staffing & Structure

The Information Services Manager is a Department head level position and reports directly to the City Manager. All other members of the Information Services Department report directly to the Information Services Manager. The other positions include the Tyler Munis Project Manager, two Network Administrators, and two Network Technicians.

Information Services Department's Organization Chart



Computer Acquisition and Maintenance Fund Budget Summary		
Description	***2018/2019 Revised***	***2019/2020 Proposed***
Revenues	(1,294,125)	(1,312,910)
Salaries and Benefits	570,250	580,380
Maintenance and Operations	474,318	480,530
Vehicles and Equipment	252,000	252,000
Transfers Out	9,899	
Net Operating Budget	12,342	



Computer Acquisition & Maintenance

30720000

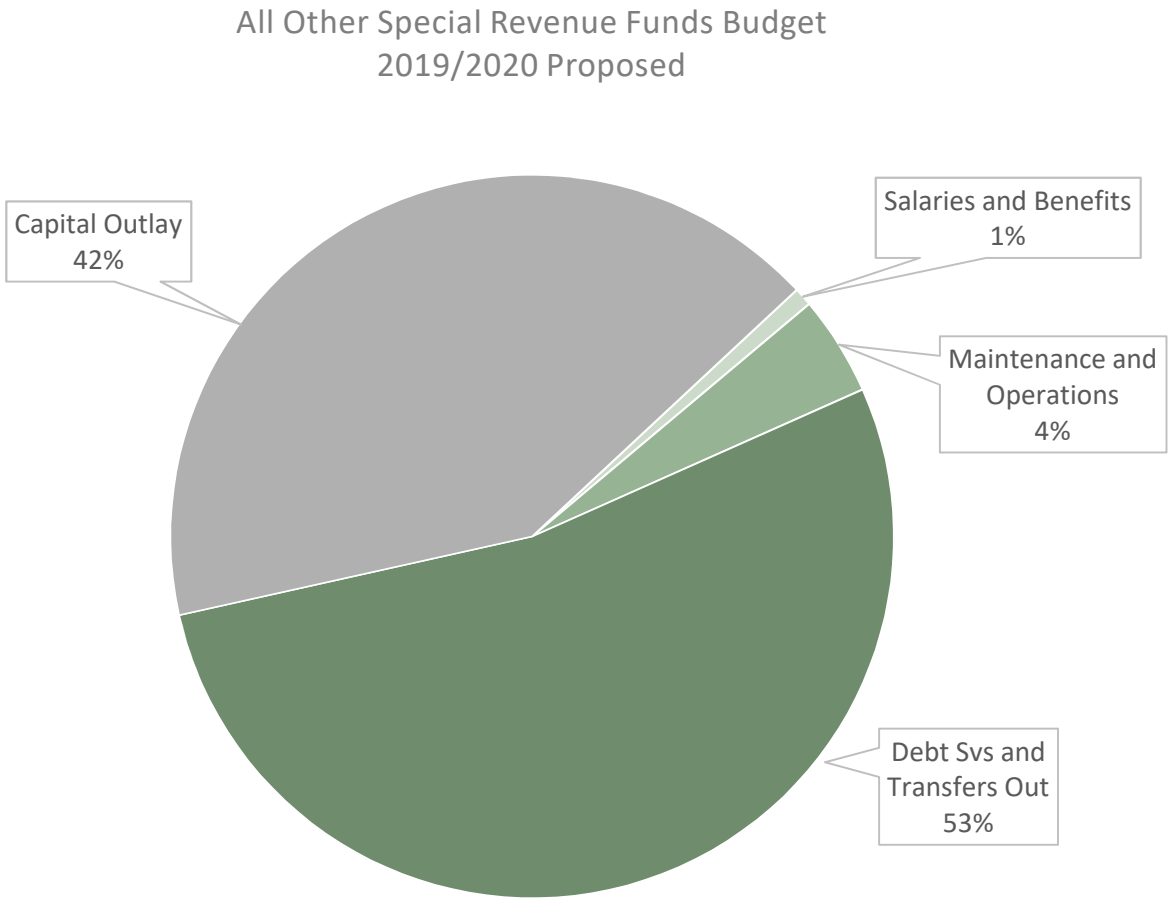
Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Interfund Charges/Computer Mai	(914,399)	(1,220,472)	(1,145,471)	(1,294,125)	(1,312,910)
Refunds and Reimbursements	-	(24)	-	-	-
Total Revenue	**(914,399)**	**(1,220,496)**	**(1,145,471)**	**(1,294,125)**	**(1,312,910)**
Salaries and Benefits					
Salaries/Full-time	293,615	262,448	327,547	324,452	335,102
Salaries/Part-time	-	-	-	-	-
Salaries/Overtime	5,634	11,940	5,616	15,000	5,000
Salaries/Leave Payout	8,111	18,777	8,882	11,749	-
Salaries/Auto & Expense Allow	1,500	875	1,563	1,500	900
Public Employee Retirement Sys	68,616	10,142	170,935	90,919	110,109
Health Insurance Benefits	-	-	-	-	-
Long Term Disability Insurance	1,015	910	1,061	1,184	1,136
Life Insurance Premiums	253	203	252	285	337
Workers Compensation Insurance	24,451	24,586	29,691	31,067	33,719
Medicare Tax- Employer's Share	4,457	4,707	4,760	5,280	5,129
Deferred Comp/Part-Time	-	-	-	-	-
Deferred Compensation/Full-tim	7,447	8,618	8,127	9,273	9,197
Unemployment Insurance	950	1,040	840	893	1,103
Section 125 Benefit Allow.	80,382	63,805	80,205	78,648	78,648
Total Salaries and Benefits	**496,432**	**408,050**	**639,481**	**570,250**	**580,380**
Maintenance and Operations					
Telephone/Fax Charges	8,600	8,012	7,342	7,500	7,500
Office Supplies/Expendable	792	1,017	577	750	750
Mileage Reimbursements	-	-	-	200	1,000
Vehicle Fuel, Supplies & Maint	35	49	47	2,500	2,500
Contracted Services	47,833	183,209	164,444	247,000	247,000
Lease and Rent Expense	62,365	62,215	71,975	-	-
Conference/Training/Ed	3,450	3,593	6,224	13,500	12,792
Maintenance/Other Supplies	3,106	(2,435)	349	2,775	2,775
OPEB Obligation Expense	3,031	1,656	-	-	-
Pension Expense-GASB 68	(21,166)	-	-	-	-
Interfund Charge - Fac. Maint.	4,545	6,478	11,927	13,972	14,510
Interfund Charges- Central Sup	-	76	-	500	500
Interfund Charges - Admin. Ove	17,058	50,307	50,689	64,485	64,485
Interfund Chrg/Vehicle Replcmt	2,800	2,800	2,800	1,400	1,400
Interfund Chrg/Vehicle Maint.	3,942	4,536	4,481	2,033	1,888
Interfund Charges- Comp Maint	32,680	44,598	42,544	21,297	21,681
Interfund Charges - Computer R	4,054	4,054	4,054	6,709	6,709
Interfund Charges- Software	3,949	12,401	5,338	7,012	5,040
Interfund Charges- Motor Renta	-	-	-	1,685	-
Software Cost	74,092	32,644	24,330	81,000	90,000
Total Maintenance and Operations	**251,166**	**415,210**	**397,120**	**474,318**	**480,530**

Computer Acquisition & Maintenance (Cont'd)

30720000

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Vehicles and Equipment					
Vehicles and Equipment	197,320	66,369	129,020	252,000	252,000
Total Vehicles and Equipment	**197,320**	**66,369**	**129,020**	**252,000**	**252,000**
Transfers Out					
Transfers Out - Insurance Rese	25,626	2,187	9,225	9,899	-
Total Transfers Out	**25,626**	**2,187**	**9,225**	**9,899**	**-**
Total Operating Expenditures	**970,543**	**891,816**	**1,174,846**	**1,306,467**	**1,312,910**

All Other Special Revenue Funds Summary		
Description	***2018/2019 Revised***	***2019/2020 Proposed***
Revenue	(11,587,934)	(9,518,630)
Salaries and Benefits	53,280	58,125
Maintenance and Operations	739,500	311,911
Debt Svs and Transfers Out	3,624,458	3,724,893
Capital Outlay	19,492,507	2,910,653



Fansler Foundation Grant

41096350

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Interest Income	(1,241)	-	-	-	-
Fansler Foundation Grant	-	-	-	-	-
Total Revenue	**(1,241)**	**-**	**-**	**-**	**-**
Capital Outlay					
Facilities And Improvements	63,969	3,700	-	-	-
Construction/Infrastructure	-	-	-	-	-
Total Capital Outlay	**63,969**	**3,700**	**-**	**-**	**-**

HRPP Grant

41096351

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
HRPP Grant	(731,250)	(95,275)	-	(134,000)	-
Total Revenue	**(731,250)**	**(95,275)**	**-**	**(134,000)**	**-**
Capital Outlay					
Facilities And Improvements	755,893	61,521	-	134,000	-
Total Capital Outlay	**755,893**	**61,521**	**-**	**134,000**	**-**

TDP 2014 (Tire Derived Product)

41096352

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
TDP Grant (Tire Derived Prod)	-	-	-	-	-
Total Revenue	**-**	**-**	**-**	**-**	**-**
Capital Outlay					
Facilities And Improvements	15,658	-	-	36,282	-
Total Capital Outlay	**15,658**	**-**	**-**	**36,282**	**-**

TDP 2016 (Tire Derived Product)

41096353

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
TDP Grant (Tire Derived Prod)	-	-	(54,314)	-	-
Total Revenue	**-**	**-**	**(54,314)**	**-**	**-**
Capital Outlay					
Facilities And Improvements	-	69,978	-	150,000	-
Total Capital Outlay	**-**	**69,978**	**-**	**150,000**	**-**

Chukchansi Grant

41096354

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Grants	-	(52,218)	-	-	-
Total Revenue	**-**	**(52,218)**	**-**	**-**	**-**
Capital Outlay					
Facilities And Improvements	-	-	-	52,218	-
Total Capital Outlay	**-**	**-**	**-**	**52,218**	**-**

Parks Development Fund Budget Summary

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenues	**(732,491)**	**(147,493)**	**(54,314)**	**(134,000)**	**-**
Capital Outlay	**835,521**	**135,199**	**-**	**372,500**	**-**
Net Fund Activity	**103,030**	**(12,294)**	**(54,314)**	**238,500**	**-**

Prop.1B CalOES

41105492

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Interest Income	-	-	-	-	-
Proposition 1B-Cal OES	-	(169,651)	(59,621)	-	-
Total Revenue	**-**	**(169,651)**	**(59,621)**	**-**	**-**
Capital Outlay					
Facilities And Improvements	-	-	-	-	-
Facilities And Improvements	-	32,752	5,742	-	-
Facilities And Improvements	-	42,129	5,531	-	-
Facilities And Improvements	-	42,226	5,544	-	-
Facilities And Improvements	-	42,749	4,574	-	-
Facilities And Improvements	-	9,794	37,487	-	-
Facilities And Improvements	-	-	-	38,998	-
Total Capital Outlay	**-**	**169,651**	**58,878**	**38,998**	**-**

Intermodal Building

41108060

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Interest Income	-	-	-	-	-
Rents and Leases	(21,120)	(21,503)	(21,894)	(21,000)	(13,163)
Utility Reimbursement	(12,183)	(10,747)	(12,210)	(7,000)	(13,431)
Federal Grant Sec 5307	(2,689)	(3,078)	(3,819)	(47,461)	(63,410)
Local Transportation Allocatio	(65,297)	(72,628)	(44,918)	(12,118)	(63,410)
Grant/ Federal Section 5310	-	-	-	-	-
Total Revenue	**(101,289)**	**(107,956)**	**(82,841)**	**(87,579)**	**(153,414)**
Salaries and Benefits					
Salaries/Full-time	-	30	32	-	-
Salaries/Part-time	7,716	7,965	8,241	8,694	11,981
Salaries/Overtime	-	-	-	-	-
Public Employees Retirement Sy	-	-	-	-	-
Workers Compensation Insurance	633	685	736	796	1,226
Medicare Tax- Employer's Share	116	120	124	131	180
Deferred Comp/Part-Time	290	293	316	326	449
Unemployment Insurance	271	229	214	210	210
Section 125 Benefit Allow.	-	-	-	-	-
Total Salaries and Benefits	**9,026**	**9,323**	**9,663**	**10,157**	**14,046**
Maintenance and Operations					
Gas and Electric Utilities	14,785	15,092	17,779	15,000	23,376
Contracted Services	9,035	9,820	10,254	17,561	24,500
Maintenance/Other Supplies	3,677	2,245	2,171	4,000	8,000
Liability / Property Insurance	1,115	1,343	1,440	1,891	1,664
OPEB Obligation Expense	-	-	-	-	-
Interfund Charge - Fac. Maint.	41,319	58,316	29,816	29,608	30,748
Interfund Charges- Central Sup	88	68	-	500	-
Interfund Charges - Admin. Ove	10,268	11,468	11,555	8,196	8,196
Total Maintenance and Operations	**80,287**	**98,352**	**73,016**	**76,755**	**96,484**

Intermodal Building (Continued)

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Transfers Out					
Transfers Out - Insurance Rese	450	38	162	244	-
Total Transfers Out	**450**	**38**	**162**	**244**	**-**

Intermodal Fund Budget Summary

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenues	(101,289)	(277,606)	(142,462)	(87,579)	(153,414)
Salaries and Benefits	9,026	9,323	9,663	10,157	14,046
Maintenance and Operations	80,287	98,352	73,016	76,755	96,484
Transfers Out	450	38	162	244	-
Capital Outlay	-	169,651	58,878	38,998	-
Net Intermodal Budget	(11,525)	(243)	(743)	38,575	(42,884)

Gas Tax - Street Maintenance

41303310

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Interest Income	-	-	-	-	-
Gas Tax/ Section 2105	(359,109)	(367,893)	(358,605)	(380,452)	(367,795)
Gas Tax/ Section 2106	(127,840)	(129,322)	(129,814)	(126,858)	(128,556)
Gas Tax/ Section 2107	(467,609)	(466,429)	(466,703)	(472,028)	(480,369)
Gas Tax/ Section 2107.5	(7,500)	(7,500)	(7,500)	(7,500)	(7,500)
Grants	-	-	-	-	-
Gas Tax/ Section 2103	(328,565)	(174,753)	(257,339)	(506,625)	(570,384)
Gas Tax -RMRA (Rd Maint & Reha	-	-	(387,211)	(1,097,361)	(1,088,400)
TrafficCongestRelief-LoanRepay	-	-	(75,124)	(75,124)	(74,682)
Miscellaneous Revenue	-	-	-	-	-
Total Revenue	**(1,290,623)**	**(1,145,897)**	**(1,682,297)**	**(2,665,948)**	**(2,717,686)**
Transfers Out					
Transfer Out	1,687,472	1,466,506	1,483,479	1,568,537	1,629,286
Total Transfers Out	**1,687,472**	**1,466,506**	**1,483,479**	**1,568,537**	**1,629,286**

Bicycle Transportation Act

41305420

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
BTA Program- Bicycle Transp. P	(10,866)	(1,732)	(35,350)	-	-
Safe Routes to School (SR2S)-S	-	-	-	-	-
Total Revenue	**(10,866)**	**(1,732)**	**(35,350)**	**-**	**-**
Capital Outlay					
Facilities And Improvements	2,296	-	-	-	-
Construction/Infrastructure	11,533	1,014	44,600	459,793	-
Total Capital Outlay	**13,830**	**1,014**	**44,600**	**459,793**	**-**

Safe Route to School - State

41305421

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Safe Routes to School (SR2S)-S	-	(276,613)	-	-	-
Total Revenue	**-**	**(276,613)**	**-**	**-**	**-**
Capital Outlay					
Construction/Infrastructure	12,016	277,780	-	1,944	-
Total Capital Outlay	**12,016**	**277,780**	**-**	**1,944**	**-**

REMOVE II - SJVAPCD

41305422

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
REMOVE II SJVAPCD Grant	-	(37,020)	-	-	-
SJVAPCD-Public Benefit Grnt	-	-	(6,783)	-	-
Total Revenue	**-**	**(37,020)**	**(6,783)**	**-**	**-**
Capital Outlay					
Facilities And Improvements	-	4,014	-	-	-
Construction/Infrastructure	39,204	571	19,500	57,162	-
Total Capital Outlay	**39,204**	**4,585**	**19,500**	**57,162**	**-**

STIP- UPRR Match Grant

41305423

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Union Pacific Railroad Grant	-	-	-	-	-
Total Revenue	**-**	**-**	**-**	**-**	**-**
Capital Outlay					
Construction/Infrastructure	-	2,196	-	75,000	-
Total Capital Outlay	**-**	**2,196**	**-**	**75,000**	**-**

SB1-LPP (Local Partnership Program)

41305424

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
SB1-LPP Grant (Local Partnersh	-	-	-	(180,000)	(180,000)
Total Revenue	**-**	**-**	**-**	**(180,000)**	**(180,000)**
Capital Outlay					
Construction/Infrastructure	-	-	-	397,000	-
Total Capital Outlay	**-**	**-**	**-**	**397,000**	**-**

State Gasoline Tax Budget Summary

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenues	**(1,301,489)**	**(1,461,262)**	**(1,724,430)**	**(2,845,948)**	**(2,897,686)**
Transfers Out	**1,687,472**	**1,466,506**	**1,483,479**	**1,568,537**	**1,629,286**
Capital Outlay	**65,050**	**285,575**	**64,100**	**990,898**	**-**
Net Fund Activity	**451,033**	**290,819**	**(176,850)**	**(286,513)**	**(1,268,400)**

RSTP - Fed Exchange

41315320

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Interest Income	(809)	(720)	-	-	-
Transfer In	(113,985)	-	-	-	-
RSTP - Federal Exchange	-	(91,355)	(115,633)	(680,000)	(797,111)
Total Revenue	**(114,794)**	**(92,075)**	**(115,633)**	**(680,000)**	**(797,111)**
Capital Outlay					
Facilities And Improvements	-	-	-	-	-
Construction/Infrastructure	242,277	186,781	76,973	1,844,095	-
Total Capital Outlay	**242,277**	**186,781**	**76,973**	**1,844,095**	**-**

RSTP - Federal Exchange Budget Summary

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenues	**(114,794)**	**(92,075)**	**(115,633)**	**(680,000)**	**(797,111)**
Capital Outlay	**242,277**	**186,781**	**76,973**	**1,844,095**	**-**
Net Fund Activity	**127,482**	**94,706**	**(38,660)**	**1,164,095**	**(797,111)**

Parking Dist Operations

41400000

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Parking Ticket Penalties	(20,530)	(15,703)	(10,530)	(18,000)	(10,000)
Assessments	(27,560)	(17,802)	(20,848)	(24,000)	(21,000)
Miscellaneous Revenue	-	-	-	-	-
Collection Recovery	(876)	(870)	-	-	-
Total Revenue	**(48,966)**	**(34,376)**	**(31,377)**	**(42,000)**	**(31,000)**
Salaries and Benefits					
Salaries / Full-Time	-	-	-	-	-
Salaries / Part-time	9,381	10,302	2,583	10,868	12,000
Workers Compensation Insurance	771	883	230	995	-
Medicare Tax- Employer's Share	141	155	39	163	-
Deferred Comp/Part-Time	352	384	99	408	-
Deferred Compensation/Full-tim	-	-	-	-	-
Unemployment Insurance	256	229	51	210	-
Section 125 Benefit Allow.	-	-	-	-	-
Total Salaries and Benefits	**10,902**	**11,951**	**3,002**	**12,644**	**12,000**
Maintenance and Operations					
Gas and Electric Utilities	2,675	5,367	5,449	2,800	3,000
Advertising/Bids and Notices	-	-	-	-	-
Office Supplies/Expendable	149	6	352	200	400
Contracted Services	7,267	7,808	7,499	12,061	13,000
Contracted Services/ Citations	672	699	192	-	-
Audit Fees	-	-	-	1,000	1,000
Other Supplies	268	102	1,859	1,000	1,000
Interfund Charges- Central Sup	-	24	-	200	-
Interfund Charges - Admin. Ove	4,973	6,809	6,861	2,361	2,361
Total Maintenance and Operations	**16,004**	**20,815**	**22,212**	**19,622**	**20,761**
Transfers Out					
Transfer Out	7,709	7,709	7,709	7,709	7,709
Transfers Out - Insurance Rese	539	46	194	305	-
Total Transfers Out	**8,248**	**7,755**	**7,903**	**8,014**	**7,709**

Parking District Operations Budget Summary

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenues	**(48,966)**	**(34,376)**	**(31,377)**	**(42,000)**	**(31,000)**
Salaries and Benefits	**10,902**	**11,951**	**3,002**	**12,644**	**12,000**
Maintenance and Operations	**16,004**	**20,815**	**22,212**	**19,622**	**20,761**
Transfers Out	**8,248**	**7,755**	**7,903**	**8,014**	**7,709**
Net Fund Activity	**(13,812)**	**6,146**	**1,740**	**(1,720)**	**9,470**

Measure A

41500000

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Measure A Revenue	-	-	-	-	-
Total Revenue	**-**	**-**	**-**	**-**	**-**
Capital Outlay					
Facilities And Improvements	-	-	-	-	-
Construction/Infrastructure	60,369	-	-	1,120,000	-
Total Capital Outlay	**60,369**	**-**	**-**	**1,120,000**	**-**

Measure A Budget Summary

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenues	**-**	**-**	**-**	**-**	**-**
Capital Outlay	**60,369**	**-**	**-**	**1,120,000**	**-**
Net Fund Activity	**60,369**	**-**	**-**	**1,120,000**	**-**

Measure T - RTP - Rehab/Reconstruction

41514470

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Measure T Revenue	(1,140,426)	(811,894)	(772,431)	(993,026)	(1,030,343)
Interest Income	(16,305)	(35,731)	(80,150)	-	-
Total Revenue	**(1,156,730)**	**(847,625)**	**(852,581)**	**(993,026)**	**(1,030,343)**
Capital Outlay					
Construction/Infrastructure	402,852	23,194	139,172	6,395,625	1,030,343
Total Capital Outlay	**402,852**	**23,194**	**139,172**	**6,395,625**	**1,030,343**

Measure T Regional Streets Project

41514480

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Interest Income	-	(5,166)	(9,945)	-	-
Refunds and Reimbursements	(877,914)	-	-	-	-
Total Revenue	**(877,914)**	**(5,166)**	**(9,945)**	**-**	**-**
Transfers Out					
Transfer Out	186,636	-	-	-	-
Total Transfers Out	**186,636**	**-**	**-**	**-**	**-**

Measure T - RTP - Rehab Budget Summary

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenues	**(2,034,644)**	**(852,791)**	**(862,526)**	**(993,026)**	**(1,030,343)**
Transfers Out	**186,636**	**-**	**-**	**-**	**-**
Capital Outlay	**402,852**	**23,194**	**139,172**	**6,395,625**	**1,030,343**
Net Fund Activity	**(1,445,157)**	**(829,597)**	**(723,354)**	**5,402,599**	**-**

Measure T- LTP Street Maintenance

41520000

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Measure T Revenue	(593,021)	(422,185)	(401,664)	(516,374)	(536,421)
Interest Income	(4,998)	(9,090)	(13,007)	-	-
Total Revenue	**(598,019)**	**(431,275)**	**(414,671)**	**(516,374)**	**(536,421)**
Transfers Out					
Transfer Out	471,015	504,114	888,573	516,374	536,421
Total Transfers Out	**471,015**	**504,114**	**888,573**	**516,374**	**536,421**

Measure T- LTP Street Budget Summary

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenues	**(598,019)**	**(431,275)**	**(414,671)**	**(516,374)**	**(536,421)**
Transfers Out	**471,015**	**504,114**	**888,573**	**516,374**	**536,421**
Net Fund Activity	**(127,004)**	**72,839**	**473,902**	**-**	**-**

Measure T -LTP Supplemental Streets Maintenance

41530000

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Measure T Revenue	(399,149)	(284,163)	(270,351)	(347,559)	(361,053)
Interest Income	(717)	(2,108)	(2,651)	-	-
Total Revenue	**(399,866)**	**(286,271)**	**(273,002)**	**(347,559)**	**(361,053)**
Transfers Out					
Transfer Out	317,029	84,827	551,382	347,559	361,053
Transfers Out	**317,029**	**84,827**	**551,382**	**347,559**	**361,053**

Measure T -LTP Suppl Streets Budget Summary

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenues	**(399,866)**	**(286,271)**	**(273,002)**	**(347,559)**	**(361,053)**
Transfers Out	**317,029**	**84,827**	**551,382**	**347,559**	**361,053**
Net Fund Activity	**(82,837)**	**(201,444)**	**278,380**	**-**	**-**

Measure T -LTP ADA Compliance

41540000

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Measure T Revenue	(22,808)	(16,238)	(15,449)	(19,861)	(20,607)
Interest Income	(182)	(431)	(1,040)	-	-
Total Revenue	**(22,990)**	**(16,669)**	**(16,489)**	**(19,861)**	**(20,607)**
Capital Outlay					
Facilities And Improvements	-	-	-	-	-
Construction/Infrastructure	5,196	3,060	1,534	104,126	20,607
Total Capital Outlay	**5,196**	**3,060**	**1,534**	**104,126**	**20,607**

Measure T -LTP ADA Compliance Budget Summary

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenues	**(22,990)**	**(16,669)**	**(16,489)**	**(19,861)**	**(20,607)**
Capital Outlay	**5,196**	**3,060**	**1,534**	**104,126**	**20,607**
Net Fund Activity	**(17,794)**	**(13,609)**	**(14,954)**	**84,265**	**-**

Measure T -Transit Enhancement

41550000

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Measure T Revenue	(83,484)	(59,435)	(56,543)	(72,685)	(75,418)
Interest Income	(851)	(1,883)	(2,022)	-	-
Total Revenue	**(84,335)**	**(61,318)**	**(58,564)**	**(72,685)**	**(75,418)**
Capital Outlay					
Facilities And Improvements	19,782	30,845	78,976	302,996	302,996
Total Capital Outlay	**19,782**	**30,845**	**78,976**	**302,996**	**302,996**

Measure T -Transit Enhancement Budget Summary

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenues	**(84,335)**	**(61,318)**	**(58,564)**	**(72,685)**	**(75,418)**
Capital Outlay	**19,782**	**30,845**	**78,976**	**302,996**	**302,996**
Net Fund Activity	**(64,553)**	**(30,472)**	**20,411**	**230,311**	**227,578**

Measure T -Transit Enhancement/ADA/Senior

41560000

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Measure T Revenue	(7,755)	(5,521)	(5,253)	(6,752)	(7,006)
Interest Income	(234)	(462)	(872)	-	-
Total Revenue	**(7,989)**	**(5,982)**	**(6,125)**	**(6,752)**	**(7,006)**
Capital Outlay					
Facilities And Improvements	-	5,230	5,317	26,003	-
Total Capital Outlay	**-**	**5,230**	**5,317**	**26,003**	**-**

Measure T -Transit Enhancement ADA/Senior

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenues	**(7,989)**	**(5,982)**	**(6,125)**	**(6,752)**	**(7,006)**
Capital Outlay	**-**	**5,230**	**5,317**	**26,003**	**-**
Net Fund Activity	**(7,989)**	**(752)**	**(808)**	**19,251**	**(7,006)**

Measure T-Enviro Enhancement/Bike/Pedestrian

41570000

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Measure T Revenue	(91,234)	(64,952)	(61,794)	(79,442)	(82,427)
Interest Income	(786)	(1,552)	(3,016)	-	-
Total Revenue	**(92,020)**	**(66,504)**	**(64,810)**	**(79,442)**	**(82,427)**
Capital Outlay					
Facilities And Improvements	-	3,115	-	20,000	-
Construction/Infrastructure	73,818	104,064	4,796	434,783	82,000
Total Capital Outlay	**73,818**	**107,179**	**4,796**	**454,783**	**82,000**

Measure T-Enviro Enhancement Bike/Pedestrain Budget Summary

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue	**(92,020)**	**(66,504)**	**(64,810)**	**(79,442)**	**(82,427)**
Capital Outlay	**73,818**	**107,179**	**4,796**	**454,783**	**82,000**
Net Fund Activity	**(18,202)**	**40,676**	**(60,014)**	**375,341**	**(427)**

Measure T -LTP- Flexible

41580000

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Measure T Revenue	-	-	-	(863,932)	-
Interest Income	-	(451)	(869)	-	-
Transfer-In	(60,477)	-	-	-	-
Total Revenue	**(60,477)**	**(451)**	**(869)**	**(863,932)**	**-**
Capital Outlay					
Construction/Infrastructure	-	-	-	60,500	1,500
Total Capital Outlay	**-**	**-**	**-**	**60,500**	**1,500**

Measure T -LTP- Flexible Budget Summary

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenues	**(60,477)**	**(451)**	**(869)**	**(863,932)**	**-**
Capital Outlay	**-**	**-**	**-**	**60,500**	**1,500**
Net Fund Activity	**(60,477)**	**(451)**	**(869)**	**(803,432)**	**1,500**

Measure T-Tier 1-Regional Streets

41590000

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Measure T Revenue	-	-	-	-	-
Interest Income	(273)	(482)	(928)	-	-
Total Revenue	**(273)**	**(482)**	**(928)**	**-**	**-**

Measure T-Tier 1-Regional Streets

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenues	**(273)**	**(482)**	**(928)**	**-**	**-**
Net Fund Activity	**(273)**	**(482)**	**(928)**	**-**	**-**

Madera Downtown BID

41600000

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Interest Income	(57)	(67)	(69)	(16)	(20)
Late Payment/Other Penalty	(2,430)	(492)	201	(3,000)	-
Assessments	(24,826)	(23,061)	(23,033)	(26,000)	(24,000)
Miscellaneous Revenue	-	-	-	-	-
Collection Recovery	(554)	(185)	-	(292)	-
Unrealized Gain/Loss on Invest	-	34	68	-	-
Realized Gain/Loss Sale of Inv	-	20	(7)	-	-
Total Revenue	**(27,866)**	**(23,751)**	**(22,840)**	**(29,308)**	**(24,020)**
Maintenance and Operations					
Office Supplies/Expendable	-	-	-	-	-
Postage / Other Mailing Charge	365	-	-	590	131
Contracted Services	164	35	20	-	-
Bad Debt Expense	-	-	-	-	-
Funding to Outside Agencies	21,576	22,098	19,312	25,000	22,500
Interfund Charges - Admin. Ove	2,990	3,754	3,783	1,389	1,389
Total Maintenance and Operations	**25,094**	**25,888**	**23,116**	**26,979**	**24,020**

Madera Downtown B.I.D. Budget Summary

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenues	**(27,866)**	**(23,751)**	**(22,840)**	**(29,308)**	**(24,020)**
Maintenance and Operations	**25,094**	**25,888**	**23,116**	**26,979**	**24,020**
Net Fund Activity	**(2,772)**	**2,137**	**276**	**(2,329)**	**-**

Sustainable Community Grant

41705010

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Sustainable Communities Grant	-	-	-	(272,672)	-
Total Revenue	**-**	**-**	**-**	**(272,672)**	**-**
Maintenance and Operations					
Contracted Services	-	-	-	272,672	-
Total Maintenance and Operations	**-**	**-**	**-**	**272,672**	**-**

FAU - CNG Projects

41705020

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
C.M.A.Q. Revenue	(35,846)	(235,091)	-	-	-
Total Revenue	**(35,846)**	**(235,091)**	**-**	**-**	**-**
Capital Outlay					
Vehicles and Equipment	173,472	40,460	-	-	-
Facilities And Improvements	-	-	-	-	-
Total Capital Outlay	173,472	40,460	-	-	-

FAU - Parks & Pedestrian Project

41705030

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
C.M.A.Q. Revenue	(180,795)	(163,341)	(48,692)	(298,000)	-
Total Revenue	**(180,795)**	**(163,341)**	**(48,692)**	**(298,000)**	**-**
Capital Outlay					
Facilities And Improvements	-	-	-	-	-
Construction/Infrastructure	382,275	6	-	298,000	-
Total Capital Outlay	382,275	6	-	298,000	-

FAU- Section 130

41705060

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Section 130	(267,862)	-	-	-	-
Total Revenue	**(267,862)**	**-**	**-**	**-**	**-**
Capital Outlay					
Construction/Infrastructure	227,384	-	-	-	-
Total Capital Outlay	**227,384**	**-**	**-**	**-**	**-**

FAU CMAQ

41705070

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
C.M.A.Q. Revenue	(203,539)	(10,943)	(89,718)	(1,815,700)	(534,000)
Total Revenue	**(203,539)**	**(10,943)**	**(89,718)**	**(1,815,700)**	**(534,000)**
Capital Outlay					
Facilities And Improvements	-	-	-	720,000	120,000
Construction/Infrastructure	37,056	71,898	35,709	1,852,132	154,000
Total Capital Outlay	**37,056**	**71,898**	**35,709**	**2,572,132**	**274,000**

Highway Safety Improvement Program

41705080

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
HSIP Grant	(248,699)	-	(20,415)	(310,590)	-
Total Revenue	**(248,699)**	**-**	**(20,415)**	**(310,590)**	**-**
Capital Outlay					
Construction/Infrastructure	248,699	-	21,382	310,590	-
Total Capital Outlay	**248,699**	**-**	**21,382**	**310,590**	**-**

Active Transportation Program

41705090

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Active Transporation Program	-	-	-	-	(379,000)
Total Revenue	**-**	**-**	**-**	**-**	**(379,000)**
Capital Outlay					
Construction/Infrastructure	-	-	-	379,000	-
Total Capital Outlay	**-**	**-**	**-**	**379,000**	**-**

Bridge Preventative Maintenance Program

41705730

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Bridge Preventive Maint. BPMP-	(2,608)	(1,099)	(17,900)	(146,000)	(12,000)
Total Revenue	**(2,608)**	**(1,099)**	**(17,900)**	**(146,000)**	**(12,000)**
Capital Outlay					
Construction/Infrastructure	2,251	13,306	7,590	157,236	-
Total Capital Outlay	**2,251**	**13,306**	**7,590**	**157,236**	**-**

Federal Aid-Urban Grants Budget Summary

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenues	**(939,350)**	**(410,474)**	**(176,725)**	**(2,842,962)**	**(925,000)**
Maintenance and Operations	**-**	**-**	**-**	**272,672**	**-**
Capital Outlay	**1,071,137**	**125,670**	**64,681**	**3,716,959**	**274,000**
Net Fund Activity	**131,787**	**(284,803)**	**(112,044)**	**1,146,669**	**(651,000)**

Local Transportation - Streets

42005330

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Transfer In	(126,159)	-	-	-	-
LTA/ Street	(1,119,653)	(1,264,107)	(657,481)	(1,055,890)	(1,045,511)
Total Revenue	**(1,245,812)**	**(1,264,107)**	**(657,481)**	**(1,055,890)**	**(1,045,511)**
Maintenance and Operations					
Contracted Services	-	-	-	25,000	-
Interfund Charges - Admin. Ove	-	-	-	-	-
Total Maintenance and Operations	**-**	**-**	**-**	**25,000**	**-**
Capital Outlay					
Vehicles and Equipment	115,133	41,249	-	-	-
Facilities And Improvements	-	-	-	-	15,000
Construction/Infrastructure	350,945	269,418	169,401	3,350,002	1,112,207
Total Capital Outlay	**466,078**	**310,667**	**169,401**	**3,350,002**	**1,127,207**
Transfers Out					
Transfer Out	525,985	465,000	488,000	512,000	512,000
Total Transfers Out	**525,985**	**465,000**	**488,000**	**512,000**	**512,000**

Local Transportation - Parks

42005410

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
LTA/ Bike Lanes	(50,181)	(58,730)	(32,039)	(34,580)	(36,748)
Total Revenue	**(50,181)**	**(58,730)**	**(32,039)**	**(34,580)**	**(36,748)**
Capital Outlay					
Facilities And Improvements	-	5,902	21,046	89,953	36,000
Construction/Infrastructure	23,790	51,820	10,993	180,159	-
Total Capital Outlay	**23,790**	**57,722**	**32,039**	**270,111**	**36,000**

Local Transportation - Transit

42005493

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Local Transportation Allocatio	-	-	-	-	(36,000)
Total Revenue	**-**	**-**	**-**	**-**	**(36,000)**
Capital Outlay					
Vehicles and Equipment	-	-	-	288,410	36,000
Facilities And Improvements	-	-	-	-	-
Total Capital Outlay	**-**	**-**	**-**	**288,410**	**36,000**

Local Transportation Funds Budget Summary

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenues	**(1,295,993)**	**(1,322,836)**	**(689,520)**	**(1,090,470)**	**(1,118,259)**
Maintenance and Operations	**-**	**-**	**-**	**25,000**	**-**
Transfers Out	**525,985**	**465,000**	**488,000**	**512,000**	**512,000**
Capital Outlay	**489,868**	**368,390**	**201,440**	**3,908,524**	**1,199,207**
Net Fund Activity	**(280,140)**	**(489,447)**	**(80)**	**3,355,054**	**592,948**

Economic Development Fund

4250

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Interest Income	(6,961)	-	-	-	-
Total Revenue	**(6,961)**	**-**	**-**	**-**	**-**

Economic Develop Fund U/A

42500000

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Interest Income	-	(6,192)	(4,194)	-	-
Unrealized Gain/Loss on Invest	-	2,118	4,176	-	-
Realized Gain/Loss Sale of Inv	-	1,252	(427)	-	-
Total Revenue	**-**	**(2,822)**	**(446)**	**-**	**-**
Maintenance and Operations					
Taxes and Assessments	-	-	1,857	-	-
Total Maintenance and Operations	**-**	**-**	**1,857**	**-**	**-**
Capital Outlay					
Facilities And Improvements	420,000	-	-	-	-
Construction/Infrastructure	-	156,500	-	156,500	-
Total Capital Outlay	**420,000**	**156,500**	**-**	**156,500**	**-**

Economic Development Fund Budget Summary

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenues	**(6,961)**	**(2,822)**	**(446)**	**-**	**-**
Maintenance and Operations	**-**	**-**	**1,857**	**-**	**-**
Capital Outlay	**420,000**	**156,500**	**-**	**156,500**	**-**
Net Fund Activity	**413,039**	**153,678**	**1,411**	**156,500**	**-**

NSP3 Program U/A

43600000

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Activity Delivery Fee	-	-	-	-	-
Admin Fees	-	-	-	-	-
Refunds and Reimbursements	(491,071)	-	(62,302)	-	-
Sale of Real and Personal Prop	-	-	-	-	-
Total Revenue	**(491,071)**	**-**	**(62,302)**	**-**	**-**
Maintenance and Operations					
Gas and Electric Utilities	646	-	-	-	-
Advertising/Other	-	-	-	-	-
Office Supplies/Expendable	11	-	-	-	-
Contracted Services	1,220	-	-	-	-
Funding to Outside Agencies	-	-	-	-	-
Rehabilitation Assistant	1,614	6,945	62,302	-	-
Down Payment Assistance	318,973	-	-	-	-
Conference/Training/Ed	-	-	-	-	-
Miscellaneous Expenses	-	-	-	-	-
Interfund Charge - Fac. Maint.	-	-	-	-	-
Interfund Charges - Cost Distr	7,696	-	-	-	-
Total Maintenance and Operations	**330,159**	**6,945**	**62,302**	**-**	**-**

NSP3 Program Budget Summary

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenues	**(491,071)**	**-**	**(62,302)**	**-**	**-**
Maintenance and Operations	**330,159**	**6,945**	**62,302**	**-**	**-**
Net Fund Activity	**(160,912)**	**6,945**	**(0)**	**-**	**-**

Home DAP

43800000

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Grants	-	-	-	-	(500,000)
Activity Delivery Fee	-	-	-	-	-
Admin Fees	-	(8,750)	-	-	-
Refunds and Reimbursements	(2,772)	(84,918)	(52,641)	-	(21,239)
Periodic Payment'Loan Pmt	(34,051)	-	-	-	-
Total Revenue	**(36,822)**	**(93,668)**	**(52,641)**	**-**	**(521,239)**
Maintenance and Operations					
Contracted Services	2,772	3,119	2,068	6,470	-
Down Payment Assistance	-	-	-	-	-
Total Maintenance and Operations	**2,772**	**3,119**	**2,068**	**6,470**	**-**

Home - Project Grants Budget Summary

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenues	**(36,822)**	**(93,668)**	**(52,641)**	**-**	**(521,239)**
Maintenance and Operations	**2,772**	**3,119**	**2,068**	**6,470**	**-**
Net Fund Activity	**(34,051)**	**(90,549)**	**(50,573)**	**6,470**	**(521,239)**

CalHome MH Rehab

44004432

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Interest Income	-	(1,661)	(187)	-	-
Grants	(114,663)	(413,218)	(186,512)	-	-
Admin Fees	(25,000)	(39,989)	(23,193)	-	-
Unrealized Gain/Loss on Invest	-	1,021	413	-	-
Realized Gain/Loss Sale of Inv	-	578	(42)	-	-
Periodic Payment'Loan Pmt	-	-	(1,000)	-	-
Total Revenue	**(139,663)**	**(453,270)**	**(210,521)**	**-**	**-**
Maintenance and Operations					
Office Supplies/Expendable	56	63	539	-	-
Contracted Services	-	-	6,889	-	-
Rehabilitation Assistant	390,854	139,899	108,967	1,025	-
Interfund Charges - Cost Distr	19,536	-	34,250	39,214	31,596
Total Maintenance and Operations	**410,446**	**139,962**	**150,646**	**40,239**	**31,596**

HOME OOR

44004450

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Interest Income	-	-	-	-	-
Grants	-	-	-	-	-
Activity Delivery Fee	-	(8,750)	-	-	-
Unrealized Gain/Loss on Invest	-	-	-	-	-
Realized Gain/Loss Sale of Inv	-	-	-	-	-
Proceeds from Loans	-	-	-	-	-
Total Revenue	**-**	**(8,750)**	**-**	**-**	**-**
Maintenance and Operations					
Office Supplies/Expendable	-	19	-	-	-
Contracted Services	-	2,800	-	-	-
Program Expense	-	-	-	-	-
Rehabilitation Assistant	-	-	-	-	-
Interfund Charges - Cost Distr	-	15,000	-	-	-
Total Maintenance and Operations	**-**	**17,819**	**-**	**-**	**-**
Transfers Out					
Transfer Out	-	-	-	-	-
Total Transfers Out					

HOME Program Income

44004460

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Interest Income	-	-	-	-	-
Interfund Charges Revenue - HO	-	-	-	-	-
Proceeds from Loans	(19,841)	(119,115)	(35,426)	(16,510)	-
Total Revenue	**(19,841)**	**(119,115)**	**(35,426)**	**(16,510)**	**-**
Maintenance and Operations					
Contracted Services	-	-	-	-	-
Down Payment Assistance	-	-	-	-	-
Interfund Charges - Cost Distr	-	-	-	16,510	38,339
Total Maintenance and Operations	**-**	**-**	**-**	**16,510**	**38,339**

CalHOME DAP

44004610

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Interest Income	-	-	(581)	-	-
Grants	(393,072)	-	(28,900)	-	-
Unrealized Gain/Loss on Invest	-	-	57	-	-
Realized Gain/Loss Sale of Inv	-	-	(6)	-	-
Total Revenue	**(393,072)**	**-**	**(29,430)**	**-**	**-**
Maintenance and Operations					
Office Supplies/Expendable	367	105	8	-	-
Contracted Services	2,075	-	-	-	-
Rehabilitation Assistant	370,380	75	25,550	-	-
Interfund Charges - Cost Distr	14,459	17,959	3,300	-	-
Total Maintenance and Operations	**387,281**	**18,139**	**28,858**	**-**	**-**

CalHOME Rehabilitation

44004620

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Interest Income	-	(453)	-	-	-
Grants	-	(116,867)	-	-	-
Activity Delivery Fee	-	(9,561)	-	-	(31,597)
Unrealized Gain/Loss on Invest	-	278	-	-	-
Realized Gain/Loss Sale of Inv	-	157	-	-	-
Total Revenue	**-**	**(126,445)**	**-**	**-**	**(31,597)**
Maintenance and Operations					
Office Supplies/Expendable	76	587	10	-	-
Contracted Services	7,231	650	12,605	-	-
Rehabilitation Assistant	18,815	94,930	249,045	-	-
Interfund Charges - Cost Distr	-	15,000	54,750	-	-
Total Maintenance and Operations	**26,123**	**111,166**	**316,410**	**-**	**-**

CalHome Program Income

44004630

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Interest Income	-	-	(0)	-	-
Interfund Charges Revenue - Ca	-	-	-	-	-
Activity Delivery Fee	-	-	-	-	-
Unrealized Gain/Loss on Invest	-	-	0	-	-
Realized Gain/Loss Sale of Inv	-	-	-	-	-
Periodic Payment'Loan Pmt	-	(31,000)	(100)	-	-
Total Revenue	**-**	**(31,000)**	**(100)**	**-**	**-**
Maintenance and Operations					
Office Supplies/Expendable	-	29	-	-	-
Contracted Services	-	-	-	-	-
Down Payment Assistance	-	-	29,450	-	-
Interfund Charges - Cost Distr	-	-	-	-	-
Total Maintenance and Operations	**-**	**29**	**29,450**	**-**	**-**

Housing Program Budget Summary

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenues	**(552,576)**	**(738,580)**	**(275,477)**	**(16,510)**	**(31,597)**
Maintenance and Operations	**823,849**	**287,116**	**525,364**	**56,749**	**69,935**
Net Fund Activity	**271,273**	**(451,465)**	**249,886**	**40,239**	**38,338**

Residential Rehab U/A

44900000

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Activity Delivery Fee	-	-	-	-	-
Refunds and Reimbursements	-	-	-	-	-
Proceeds from Loans	-	-	-	-	-
Periodic Payment Loan Pmt	(60,403)	(50,525)	(51,430)	-	-
Total Revenue	**(60,403)**	**(50,525)**	**(51,430)**	**-**	**-**

Residence Rehab Program Budget Summary

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue	**(60,403)**	**(50,525)**	**(51,430)**	**-**	**-**
Net Fund Activity	**(60,403)**	**(50,525)**	**(51,430)**	**-**	**-**

Supplemental Law Enforcement

47700000

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Interest Income	(301)	(1,195)	(1,181)	-	-
Grant/ Current Yr Allocation/L	(100,000)	(130,157)	(140,851)	(100,000)	(100,000)
Carryover Entitlement	-	-	-	-	-
Unrealized Gain/Loss on Invest	-	431	1,515	-	-
Realized Gain/Loss Sale of Inv	-	255	(155)	-	-
Total Revenue	**(100,301)**	**(130,665)**	**(140,673)**	**(100,000)**	**(100,000)**
Maintenance and Operations					
Office Supplies/Expendable	-	8	-	-	-
Contracted Services	-	-	1,279	-	-
Maintenance/Other Supplies	71,841	100,926	89,037	100,000	100,000
Interfund Chrg/Vehicle Replcmt	-	-	-	136,000	-
Total Maintenance and Operations	**71,841**	**100,934**	**90,316**	**236,000**	**100,000**
Capital Outlay					
Vehicles and Equipment	-	21,771	-	-	-
Total Capital Outlay	**-**	**21,771**	**-**	**-**	**-**

Supplemental Law Enforcement Budget Summary

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue	**(100,301)**	**(130,665)**	**(140,673)**	**(100,000)**	**(100,000)**
Maintenance and Operations	**71,841**	**100,934**	**90,316**	**236,000**	**100,000**
Capital Outlay	**-**	**21,771**	**-**	**-**	**-**
Net Fund Activity	**(28,460)**	**(7,960)**	**(50,357)**	**136,000**	**-**

Local Law Enforcement Block Grant

47800000

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Grants	-	(3,575)	-	-	-
Carryover Entitlement	-	-	(35,478)	-	(36,625)
Activity Delivery Fee	-	-	-	(34,000)	-
Total Revenue	**-**	**(3,575)**	**(35,478)**	**(34,000)**	**(36,625)**
Debt Service					
Lease Payment	34,854	-	-	34,000	36,625
Debt Service	**34,854**	**-**	**-**	**34,000**	**36,625**

Local Law Enforcement Block Grant Budget Summary

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenues	**-**	**(3,575)**	**(35,478)**	**(34,000)**	**(36,625)**
Debt Service	**34,854**	**-**	**-**	**34,000**	**36,625**
Net Fund Activity	**34,854**	**(3,575)**	**(35,478)**	**-**	**-**

DUI Enforcement & Awareness

47900000

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Transfer In	-	-	-	-	-
Grants	-	-	-	-	-
DUI Enf & Awarenessd Grant	(20,462)	-	-	-	-
Miscellaneous Revenue	-	-	-	-	-
Total Revenue	**(20,462)**	**-**	**-**	**-**	**-**

DUI Enforcement & Awareness Budget Summary

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenues	**(20,462)**	**-**	**-**	**-**	**-**
Net Fund Activity	**(20,462)**	**-**	**-**	**-**	**-**

Tobacco Law Enforcement Grant

47910000

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Transfer-In	-	-	-	-	-
Grants	-	-	-	(35,921)	(32,079)
Total Revenue	**-**	**-**	**-**	**(35,921)**	**(32,079)**
Salaries and Benefits					
Salaries / Full-Time	-	-	-	17,969	-
Salaries / Overtime	-	-	-	-	31,614
Public Employees Retirement Sy	-	-	-	6,898	-
Long Term Disability Insurance	-	-	-	121	-
Life Insurance Premiums	-	-	-	10	-
Workers Compensation Insurance	-	-	-	37	-
Medicare Tax- Employer's Share	-	-	-	489	465
Unemployment Insurance	-	-	-	1,012	-
Section 125 Benefit Allow.	-	-	-	3,943	-
Total Salaries and Benefits	**-**	**-**	**-**	**30,479**	**32,079**
Maintenance and Operations					
Office Supplies/Expendable	-	-	-	5,442	-
Other Supplies	-	-	-	-	-
Total Maintenance and Operations	**-**	**-**	**-**	**5,442**	**-**

Tobacco Law Enforcement Budget Summary

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenues	**-**	**-**	**-**	**(35,921)**	**(32,079)**
Salaries and Benefits	**-**	**-**	**-**	**30,479**	**32,079**
Maintenance and Operations	**-**	**-**	**-**	**5,442**	**-**
Net Fund Activity	**-**	**-**	**-**	**-**	**-**

CFD 2005-1, City-Wide Services

48000000

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Current Secured Property Tax	(308,996)	(348,297)	(350,025)	(390,000)	(390,000)
Interest Income	(7,680)	(3,544)	(671)	-	-
Interfund Charges/ Admin OH	-	-	-	-	-
F.M.A.A.A. Grant - Adult Day C	-	-	-	-	-
Unrealized Gain/Loss on Invest	-	1,078	756	-	-
Realized Gain/Loss Sale of Inv	-	638	(77)	-	-
Total Revenue	**(316,676)**	**(350,125)**	**(350,018)**	**(390,000)**	**(390,000)**
Maintenance and Operations					
Contracted Services	5,374	7,932	6,311	6,000	-
Interfund Charges - Admin. Ove	1,356	1,650	1,663	326	326
Total Maintenance and Operations	**6,730**	**9,582**	**7,974**	**6,326**	**326**
Transfers Out					
Transfer Out	500,000	800,000	500,000	300,000	300,000
Total Transfers Out	500,000	800,000	500,000	300,000	300,000

CFD 2005-1 City-Wide Services Budget Summary

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenues	**(316,676)**	**(350,125)**	**(350,018)**	**(390,000)**	**(390,000)**
Maintenance and Operations	**6,730**	**9,582**	**7,974**	**6,326**	**326**
Transfers Out	**500,000**	**800,000**	**500,000**	**300,000**	**300,000**
Net Fund Activity	**190,054**	**459,457**	**157,957**	**(83,674)**	**(89,674)**

CFD 2006-1, KB Home

48010000

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Current Secured Property Tax	(186,903)	(197,066)	(201,145)	(185,000)	(165,000)
Interest Income	-	-	(1,268)	-	-
Interfund Charges/ Admin OH	-	-	-	-	-
Total Revenue	**(186,903)**	**(197,066)**	**(202,413)**	**(185,000)**	**(165,000)**
Maintenance and Operations					
Contracted Services	7,838	7,166	5,753	7,100	-
Bond/Loan Admin Fees	-	-	1,274	-	-
Interfund Charges - Admin. Ove	561	497	501	385	385
Total Maintenance and Operations	**8,399**	**7,663**	**7,528**	**7,485**	**385**
Transfers Out					
Transfer Out	-	-	-	-	-
Transfers Out/Debt Service	172,970	176,120	179,030	164,725	164,725
Total Transfers Out	**172,970**	**176,120**	**179,030**	**164,725**	**164,725**

CFD 2006-1 KB Homes Budget Summary

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenues	**(186,903)**	**(197,066)**	**(202,413)**	**(185,000)**	**(165,000)**
Maintenance and Operations	**8,399**	**7,663**	**7,528**	**7,485**	**385**
Transfers Out	**172,970**	**176,120**	**179,030**	**164,725**	**164,725**
Net Fund Activity	**(5,533)**	**(13,282)**	**(15,855)**	**(12,790)**	**110**

CFD 2012-1, Public Service

48030000

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Current Secured Property Tax	(5,122)	-	-	-	(9,750)
Interest Income	-	-	-	-	-
Interfund Charges/ Admin OH	-	-	-	-	-
Total Revenue	**(5,122)**	**-**	**-**	**-**	**(9,750)**
Transfers Out					
Transfer Out	-	-	-	-	9,750
Total Transfers Out	**-**	**-**	**-**	**-**	**9,750**

CFD 2012-1 Public Service Budget Summary

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenues	**(5,122)**	**-**	**-**	**-**	**(9,750)**
Transfers Out	**-**	**-**	**-**	**-**	**9,750**
Net Fund Activity	**(5,122)**	**-**	**-**	**-**	**-**

CFD 2013-1 Madera Family Apt

48040000

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Current Secured Property Tax	(9,715)	(9,211)	(8,733)	(8,280)	(7,850)
Interest Income	-	-	-	-	-
Interfund Charges/ Admin OH	-	-	-	-	-
Total Revenue	(9,715)	(9,211)	(8,733)	(8,280)	(7,850)
Transfers Out					
Transfer Out	-	-	27,660	8,280	7,850
Total Transfers Out	**-**	**-**	**27,660**	**8,280**	**7,850**

CFD 2013-1 Madera Family Apartments Budget Summary

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue	**(9,715)**	**(9,211)**	**(8,733)**	**(8,280)**	**(7,850)**
Transfers Out	**-**	**-**	**27,660**	**8,280**	**7,850**
Net Fund Activity	(9,715)	(9,211)	18,927	-	-

CFD Debt Fund - 2006 Bonds

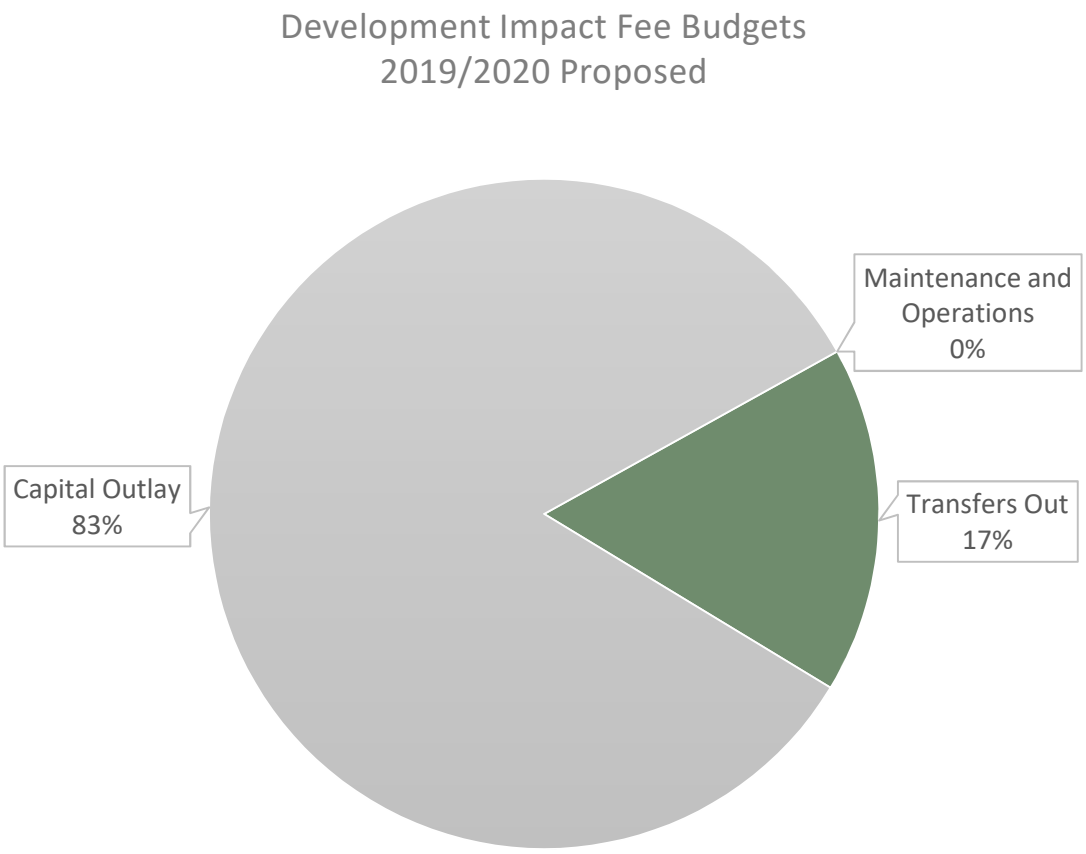
48500000

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Interest Income	(1,779)	(2,217)	(1,329)	(1,600)	-
Transfer In	(172,970)	(176,120)	(179,030)	(164,725)	(164,725)
Unrealized Gain/Loss on Invest	(1,227)	1,377	1,243	-	-
Realized Gain/Loss Sale of Inv	-	180	(1,506)	-	-
Total Revenue	**(175,976)**	**(176,780)**	**(180,622)**	**(166,325)**	**(164,725)**
Maintenance and Operations					
Bond/Loan Admin Fees	2,099	-	1,750	-	-
Bond Cost of Issuance Fees	-	-	68,769	-	-
Total Maintenance and Operations	**2,099**	**-**	**70,519**	**-**	**-**
Debt Service					
Interest Expense	132,970	131,120	129,030	102,113	90,196
Principal Payment	40,000	45,000	2,650,000	62,612	69,278
Total Debt Service	**172,970**	**176,120**	**2,779,030**	**164,725**	**159,474**

CFD Debt Fund-2006 Budget Summary

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue	**(175,976)**	**(176,780)**	**(180,622)**	**(166,325)**	**(164,725)**
Maintenance and Operations	**2,099**	**-**	**70,519**	**-**	**-**
Debt Service	**172,970**	**176,120**	**2,779,030**	**164,725**	**159,474**
Net Fund Activity	**(907)**	**(660)**	**2,668,926**	**(1,600)**	**(5,251)**

Development Impact Fee Budgets Summary		
Description	***2018/2019 Revised***	***2019/2020 Proposed***
Revenues	(1,991,030)	(2,258,162)
Maintenance and Operations	91,883	-
Transfers Out	588,277	394,020
Capital Outlay	7,582,141	1,960,723



Water Develop Impact Fee

40800000

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
A.B. 1600 Fees	-	-	-	-	-
Interest Income	(286)	(345)	(288)	(300)	(275)
Unrealized Gain/Loss on Invest	-	131	287	-	-
Realized Gain/Loss Sale of Inv	-	77	(29)	-	-
Total Revenue	**(286)**	**(137)**	**(30)**	**(300)**	**(275)**
Capital Outlay					
Construction/Infrastructure	-	-	-	31,000	-
Total Capital Outlay	**-**	**-**	**-**	**31,000**	**-**
Total Expenditures	**-**	**-**	**-**	**31,000**	**-**

Water Pipe Dev Impact Fee

40810000

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Commercial Impact Fee	(2,257)	(2,835)	(8,120)	-	(28,700)
SFR Impact Fee	-	-	-	-	-
Residential Impact Fee	(46,412)	(41,884)	(46,028)	(47,300)	(48,700)
Industrial Impact Fee	-	-	-	-	-
Interest Income	(5,318)	(1,973)	(1,418)	(500)	(1,359)
Transfer-In	-	-	-	-	-
Unrealized Gain/Loss on Invest	-	528	1,471	-	-
Realized Gain/Loss Sale of Inv	-	312	(151)	-	-
Total Revenue	**(53,987)**	**(45,852)**	**(54,245)**	**(47,800)**	**(78,759)**
Maintenance and Operations					
Developer Reimbursement	360,160	-	-	-	-
Total Maintenance and Operations	**360,160**	**-**	**-**	**-**	**-**
Capital Outlay					
Facilities And Improvements	-	-	-	-	-
Construction/Infrastructure	230,010	10,598	56,543	123,026	-
Total Capital Outlay	**230,010**	**10,598**	**56,543**	**123,026**	**-**
Total Expenditures	**590,170**	**10,598**	**56,543**	**123,026**	**-**

Water Well Impact Fee

40820000

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Commercial Impact Fee	(16,117)	(7,050)	(7,619)	-	(14,600)
Residential Impact Fee	(92,168)	(83,176)	(95,310)	(96,000)	(91,800)
Interest Income	(1,717)	(261)	(596)	(2,000)	(543)
Transfer-In	-	-	-	-	-
Unrealized Gain/Loss on Invest	-	74	656	-	-
Realized Gain/Loss Sale of Inv	-	44	(67)	-	-
Total Revenue	**(110,002)**	**(90,369)**	**(102,936)**	**(98,000)**	**(106,943)**
Maintenance and Operations					
Developer Reimbursement	392,654	-	-	88,000	-
Total Maintenance and Operations	**392,654**	**-**	**-**	**88,000**	**-**
Total Expenditures	**392,654**	**-**	**-**	**88,000**	**-**

Waste Water Dev Impact Fee

40830000

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Commercial Impact Fee	(83,723)	(125,579)	(43,317)	-	(69,400)
Residential Impact Fee	(215,496)	(215,496)	(236,156)	(262,000)	(204,800)
Industrial Impact Fee	-	-	-	-	-
Interest Income	(2,264)	(4,329)	(4,166)	(2,000)	(4,152)
Unrealized Gain/Loss on Invest	-	1,799	4,312	-	-
Realized Gain/Loss Sale of Inv	-	1,064	(441)	-	-
Total Revenue	**(301,483)**	**(342,540)**	**(279,768)**	**(264,000)**	**(278,352)**
Transfers Out					
Transfer Out	225,000	225,000	225,000	250,000	250,000
Total Transfers Out	**225,000**	**225,000**	**225,000**	**250,000**	**250,000**
Total Expenditures	**225,000**	**225,000**	**225,000**	**250,000**	**250,000**

Westberry Ellis Dev Impact Fee

40840000

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Commercial Impact Fee	-	-	(35)	-	(2,800)
SFR Impact Fee	(7,888)	(6,256)	(272)	(13,000)	(5,600)
Residential Impact Fee	(1,360)	(4,624)	(1,632)	-	-
Industrial Impact Fee	-	-	-	-	-
MFR Impact Fee	-	-	-	-	-
Interest Income	(1,175)	(1,556)	(1,337)	(1,000)	(1,280)
Unrealized Gain/Loss on Invest	-	596	1,330	-	-
Realized Gain/Loss Sale of Inv	-	352	(136)	-	-
Total Revenue	**(10,423)**	**(11,488)**	**(2,082)**	**(14,000)**	**(9,680)**
Maintenance and Operations					
Contracted Services	-	-	930	85	-
Total Maintenance and Operations	**-**	**-**	**930**	**85**	**-**
Total Expenditures	**-**	**-**	**930**	**85**	**-**

Rd 28 Sewer Int Dev Impact Fee

40850000

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Commercial Impact Fee	-	(180)	-	-	-
SFR Impact Fee	(2,148)	-	-	(3,000)	-
Industrial Impact Fee	-	-	-	-	-
Interest Income	(2,004)	(911)	(159)	(100)	(145)
Unrealized Gain/Loss on Invest	-	75	155	-	-
Realized Gain/Loss Sale of Inv	-	44	(16)	-	-
Total Revenue	**(4,152)**	**(972)**	**(20)**	**(3,100)**	**(145)**
Maintenance and Operations					
Contracted Services	-	-	1,349	124	-
Total Maintenance and Operations	**-**	**-**	**1,349**	**124**	**-**
Transfers Out					
Transfer Out	-	-	-	4,000	4,000
Total Transfers Out	**-**	**-**	**-**	**4,000**	**4,000**
Total Expenditures	**-**	**-**	**1,349**	**4,124**	**4,000**

Develop Impact Fee/Fire

40860000

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Commercial Impact Fee	(1,672)	(2,545)	(2,044)	(500)	(7,800)
Residential Impact Fee	(48,495)	(47,854)	(57,084)	(49,000)	(48,700)
Interest Income	(11,750)	(14,906)	(11,455)	(5,000)	(6,556)
Unrealized Gain/Loss on Invest	-	5,683	10,788	-	-
Realized Gain/Loss Sale of Inv	-	3,360	(1,104)	-	-
Total Revenue	**(61,916)**	**(56,262)**	**(60,899)**	**(54,500)**	**(63,056)**
Maintenance and Operations					
Contracted Services	-	-	-	-	-
Total Maintenance and Operations	**-**	**-**	**-**	**-**	**-**
Capital Outlay					
Vehicles and Equipment	-	-	266,389	1,229,699	-
Facilities And Improvements	-	440	-	-	-
Total Capital Outlay	**-**	**440**	**266,389**	**1,229,699**	**-**
Transfers Out					
Lease Payment	-	-	-	-	-
Total Transfers Out	**-**	**-**	**-**	**-**	**-**
Total Expenditures	**-**	**440**	**266,389**	**1,229,699**	**-**

Develop Impact Fee/Police

40870000

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Commercial Impact Fee	(3,914)	(5,834)	(4,088)	(3,700)	(15,000)
Residential Impact Fee	(88,346)	(76,964)	(91,422)	(90,000)	(78,400)
A.B. 1600 Fees	-	-	-	-	-
Interest Income	(1,641)	(1,501)	(835)	(1,500)	(573)
Unrealized Gain/Loss on Invest	-	510	770	-	-
Realized Gain/Loss Sale of Inv	-	302	(79)	-	-
Total Revenue	**(93,901)**	**(83,486)**	**(95,653)**	**(95,200)**	**(93,973)**
Maintenance and Operations					
Contracted Services	-	-	933	86	-
Total Maintenance and Operations	-	-	933	86	-
Transfers Out					
Transfer Out	130,497	130,497	130,497	125,020	125,020
Total Transfers Out	**130,497**	**130,497**	**130,497**	**125,020**	**125,020**
Total Expenditures	**130,497**	**130,497**	**131,430**	**125,106**	**125,020**

Develop Impact Fee/Parks

40880000

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
A.B. 1600 Fees	(432,439)	(376,726)	(429,040)	(441,000)	(398,900)
Interest Income	(10,890)	(14,188)	(13,875)	(12,500)	(14,153)
Transfer-In	-	(65,241)	-	-	-
Unrealized Gain/Loss on Invest	-	5,364	14,296	-	-
Realized Gain/Loss Sale of Inv	-	3,172	(1,463)	-	-
Total Revenue	**(443,329)**	**(447,619)**	**(430,082)**	**(453,500)**	**(413,053)**
Maintenance and Operations					
Contracted Services	-	-	4,722	232	-
Total Maintenance and Operations	**-**	**-**	**4,722**	**232**	**-**
Capital Outlay					
Facilities And Improvements	4,422	210,346	21,332	950,329	-
Construction/Infrastructure	-	-	-	25,000	-
Total Capital Outlay	**4,422**	**210,346**	**21,332**	**975,329**	**-**
Transfers Out					
Transfer Out	-	-	-	-	-
Transfers Out/Debt Service	194,257	194,257	194,257	194,257	-
Total Transfers Out	**194,257**	**194,257**	**194,257**	**194,257**	**-**
Total Expenditures	**198,679**	**404,603**	**220,311**	**1,169,818**	**-**

Develop Imp Fee/Public Works

40890000

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Impact Fee	-	(12,000)	-	-	-
Commercial Impact Fee	(6,576)	(3,864)	(7,551)	(7,200)	(27,800)
Residential Impact Fee	(52,812)	(46,008)	(54,501)	(53,800)	(46,700)
Industrial Impact Fee	-	(6,060)	-	-	-
Interest Income	(4,969)	(3,256)	(3,243)	(2,000)	(3,526)
Unrealized Gain/Loss on Invest	-	1,291	3,359	-	-
Realized Gain/Loss Sale of Inv	-	763	(344)	-	-
Total Revenue	**(64,356)**	**(69,134)**	**(62,279)**	**(63,000)**	**(78,026)**
Maintenance and Operations					
Contracted Services	-	-	1,979	181	-
Total Maintenance and Operations	**-**	**-**	**1,979**	**181**	**-**
Capital Outlay					
Facilities And Improvements	619,031	-	-	4,169	-
Construction/Infrastructure	152,527	-	-	-	-
Total Capital Outlay	**771,558**	**-**	**-**	**4,169**	**-**
Total Expenditures	**771,558**	**-**	**1,979**	**4,350**	**-**

Develop Impact Fee/Streets

40900000

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Interest Income	(416)	-	-	(400)	-
Unrealized Gain/Loss on Invest	-	-	-	-	-
Realized Gain/Loss Sale of Inv	-	-	-	-	-
Total Revenue	**(416)**	**-**	**-**	**(400)**	**-**
Maintenance and Operations					
Developer Reimbursement	325,440	-	-	-	-
Total Maintenance and Operations	**325,440**	**-**	**-**	**-**	**-**
Total Expenditures	**325,440**	**-**	**-**	**-**	**-**

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Interest Income	(16)	-	-	-	(16)
Total Revenue	**(16)**	**-**	**-**	**-**	**(16)**

General Government Impact Fee

40920000

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Commercial Impact Fee	(173)	(349)	(618)	-	(2,500)
Residential Impact Fee	(37,653)	(32,678)	(38,644)	(46,200)	(33,100)
Interest Income	(6,971)	(8,897)	(7,728)	(8,800)	(7,565)
Unrealized Gain/Loss on Invest	-	3,392	7,772	-	-
Realized Gain/Loss Sale of Inv	-	2,006	(795)	-	-
Total Revenue	**(44,797)**	**(36,525)**	**(40,013)**	**(55,000)**	**(43,165)**
Maintenance and Operations					
Contracted Services	-	-	5,270	483	-
Total Maintenance and Operations	**-**	**-**	**5,270**	**483**	**-**
Total Expenditures	**-**	**-**	**5,270**	**483**	**-**

Transportation Impact Fee

40930000

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Commercial Impact Fee	(3,666)	(7,379)	(13,087)	(4,000)	(53,100)
Residential Impact Fee	(155,013)	(135,042)	(160,388)	(158,000)	(137,700)
Industrial Impact Fee	(18,571)	(24,172)	-	(21,000)	-
Interest Income	(24,858)	(32,355)	(28,470)	(29,000)	(28,269)
Unrealized Gain/Loss on Invest	-	12,402	28,722	-	-
Realized Gain/Loss Sale of Inv	-	7,333	(2,939)	-	-
Total Revenue	**(202,108)**	**(179,212)**	**(176,162)**	**(212,000)**	**(219,069)**
Maintenance and Operations					
Contracted Services	-	-	9,079	832	-
Total Maintenance and Operations	**-**	**-**	**9,079**	**832**	**-**
Capital Outlay					
Construction/Infrastructure	-	-	-	1,090,000	-
Total Capital Outlay	**-**	**-**	**-**	**1,090,000**	**-**
Total Expenditures	**-**	**-**	**9,079**	**1,090,832**	**-**

Administrative Services

40940000

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Commercial Impact Fee	(346)	(697)	(1,237)	(300)	(5,000)
Residential Impact Fee	(15,134)	(12,690)	(15,823)	(12,000)	(13,700)
Interest Income	(182)	(171)	(103)	(30)	(75)
Unrealized Gain/Loss on Invest	-	60	85	-	-
Realized Gain/Loss Sale of Inv	-	36	(9)	-	-
Total Revenue	**(15,662)**	**(13,462)**	**(17,086)**	**(12,330)**	**(18,775)**
Maintenance and Operations					
Contracted Services	-	-	8,473	777	-
Bank Service Charges	-	-	-	-	-
Total Maintenance and Operations	**-**	**-**	**8,473**	**777**	**-**
Transfers Out					
Transfer Out	25,000	15,000	15,000	15,000	15,000
Total Transfers Out	**25,000**	**15,000**	**15,000**	**15,000**	**15,000**
Total Expenditures	**25,000**	**15,000**	**23,473**	**15,777**	**15,000**

Median Island

40950000

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Residential Impact Fee	(65,293)	(59,221)	(70,019)	(67,000)	(75,400)
Interest Income	(1,285)	(1,530)	(905)	(1,000)	(1,296)
Unrealized Gain/Loss on Invest	-	451	1,051	-	-
Realized Gain/Loss Sale of Inv	-	267	(108)	-	-
Total Revenue	**(66,579)**	**(60,033)**	**(69,981)**	**(68,000)**	**(76,696)**
Maintenance and Operations					
Developer Reimbursement	-	-	41,665	-	-
Total Maintenance and Operations	**-**	**-**	**41,665**	**-**	**-**
Capital Outlay					
Facilities And Improvements	-	-	-	-	-
Construction/Infrastructure	190,000	143,703	-	200,000	-
Total Capital Outlay	**190,000**	**143,703**	**-**	**200,000**	**-**
Total Expenditures	**-**	**-**	**41,665**	**-**	**-**

Arterial/Collector

40960000

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Impact Fee	(234,467)	(211,994)	(251,239)	(238,000)	(270,100)
Interest Income	(11,514)	(16,920)	(16,076)	(16,000)	(16,568)
Interfund Charges/ Admin OH	-	-	-	-	-
Transfer-In	-	-	-	-	-
Unrealized Gain/Loss on Invest	-	6,614	16,377	-	-
Realized Gain/Loss Sale of Inv	-	3,911	(1,676)	-	-
Total Revenue	**(245,982)**	**(218,388)**	**(252,614)**	**(254,000)**	**(286,668)**
Maintenance and Operations					
Contracted Services	-	-	1,588	146	-
Developer Reimbursement	-	-	53,237	-	-
Total Maintenance and Operations	**-**	**-**	**54,826**	**146**	**-**
Capital Outlay					
Facilities And Improvements	-	-	-	-	-
Construction/Infrastructure	215,063	11,059	86	1,093,500	1,516,705
Total Capital Outlay	**215,063**	**11,059**	**86**	**1,093,500**	**1,516,705**
Total Expenditures	**215,063**	**11,059**	**54,912**	**1,093,646**	**1,516,705**

Traffic Signal

40970000

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Impact Fee	(39,561)	(35,897)	(42,498)	(40,000)	(53,500)
Interest Income	(11,166)	(13,763)	(11,381)	(1,000)	(9,800)
Unrealized Gain/Loss on Invest	-	5,233	11,381	-	-
Realized Gain/Loss Sale of Inv	-	3,094	(1,165)	-	-
Total Revenue	**(50,727)**	**(41,334)**	**(43,663)**	**(41,000)**	**(63,300)**
Capital Outlay					
Facilities And Improvements	-	-	-	-	-
Construction/Infrastructure	76,999	50,976	21,697	1,684,103	38,500
Total Capital Outlay	**76,999**	**50,976**	**21,697**	**1,684,103**	**38,500**
Total Expenditures	**76,999**	**50,976**	**21,697**	**1,684,103**	**38,500**

Traffic Special Impact Fee

40980000

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Interest Income	(1,659)	(1,936)	(1,613)	(2,000)	(1,535)
Unrealized Gain/Loss on Invest	-	733	1,605	-	-
Realized Gain/Loss Sale of Inv	-	434	(164)	-	-
Total Revenue	**(1,659)**	**(769)**	**(172)**	**(2,000)**	**(1,535)**
Maintenance and Operations					
Contracted Services	-	-	1,139	104	-
Total Maintenance and Operations	**-**	**-**	**1,139**	**104**	**-**
Capital Outlay					
Construction/Infrastructure	10,992	-	-	-	-
Total Capital Outlay	**10,992**	**-**	**-**	**-**	**-**
Total Expenditures	**10,992**	**-**	**1,139**	**104**	**-**

Sewer New Req

40990000

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Commercial Impact Fee	(346)	(286)	(1,093)	-	(273)
SFR Impact Fee	(16,875)	(13,770)	(21,882)	(20,900)	(16,600)
MFR Impact Fee	-	-	(94)	-	(100)
Interest Income	(1,599)	(2,088)	(1,769)	(2,300)	(1,800)
Unrealized Gain/Loss on Invest	-	777	1,808	-	-
Realized Gain/Loss Sale of Inv	-	459	(185)	-	-
Total Revenue	**(18,820)**	**(14,909)**	**(23,216)**	**(23,200)**	**(18,773)**
Capital Outlay					
Facilities And Improvements	-	870	-	196,680	-
Construction/Infrastructure	-	18,540	2,896	228,496	224,518
Total Capital Outlay	**-**	**19,411**	**2,896**	**425,176**	**224,518**
Total Expenditures	**-**	**19,411**	**2,896**	**425,176**	**224,518**

Sewer NW Quad U/A

41000000

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Commercial Impact Fee	-	-	-	-	-
SFR Impact Fee	(5,365)	(4,255)	(185)	(2,200)	(3,800)
MFR Impact Fee	-	-	-	-	-
Interest Income	(557)	(736)	(622)	(600)	(592)
Unrealized Gain/Loss on Invest	-	282	619	-	-
Realized Gain/Loss Sale of Inv	-	167	(63)	-	-
Total Revenue	**(5,922)**	**(4,543)**	**(252)**	**(2,800)**	**(4,392)**
Maintenance and Operations					
Contracted Services	-	-	437	40	-
Total Maintenance and Operations	**-**	**-**	**437**	**40**	**-**
Total Expenditures	**-**	**-**	**437**	**40**	**-**

Sewer NE Quad U/A

41010000

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Commercial Impact Fee	-	-	(903)	-	(13,400)
SFR Impact Fee	-	-	-	-	-
MFR Impact Fee	-	-	-	-	-
Interest Income	(1,188)	(1,430)	(1,204)	(1,300)	(1,185)
Unrealized Gain/Loss on Invest	-	542	1,200	-	-
Realized Gain/Loss Sale of Inv	-	320	(123)	-	-
Total Revenue	**(1,188)**	**(568)**	**(1,030)**	**(1,300)**	**(14,585)**
Capital Outlay					
Construction/Infrastructure	-	-	-	131,000	131,000
Total Capital Outlay	**-**	**-**	**-**	**131,000**	**131,000**
Total Expenditures	**-**	**-**	**-**	**131,000**	**131,000**

Sewer SW Quad U/A

41020000

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Commercial Impact Fee	-	-	-	-	-
SFR Impact Fee	(2,850)	(9,690)	(3,420)	(3,100)	-
MFR Impact Fee	-	-	-	-	-
Interest Income	(3,292)	(4,055)	(3,436)	(3,800)	(3,271)
Unrealized Gain/Loss on Invest	-	1,542	3,420	-	-
Realized Gain/Loss Sale of Inv	-	912	(350)	-	-
Total Revenue	**(6,142)**	**(11,291)**	**(3,786)**	**(6,900)**	**(3,271)**
Maintenance and Operations					
Contracted Services	-	-	2,405	220	-
Total Maintenance and Operations	**-**	**-**	**2,405**	**220**	**-**
Total Expenditures	**-**	**-**	**2,405**	**220**	**-**

Sewer SE Quad U/A

41030000

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Commercial Impact Fee	-	(590)	-	-	-
SFR Impact Fee	(4,485)	-	-	(4,800)	-
MFR Impact Fee	-	-	-	-	-
Interest Income	(1,594)	(1,938)	(1,618)	(2,000)	(1,540)
Unrealized Gain/Loss on Invest	-	736	1,610	-	-
Realized Gain/Loss Sale of Inv	-	435	(165)	-	-
Total Revenue	**(6,079)**	**(1,358)**	**(173)**	**(6,800)**	**(1,540)**
Maintenance and Operations					
Contracted Services	-	-	1,143	105	-
Total Maintenance and Operations	**-**	**-**	**1,143**	**105**	**-**
Total Expenditures	**-**	**-**	**1,143**	**105**	**-**

Drainage Dev Imp U/A

41040000

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Impact Fee	-	(54)	-	-	-
Commercial Impact Fee	(35,800)	(42,263)	(28,795)	-	(78,000)
SFR Impact Fee	(140,368)	(113,200)	(174,355)	(169,000)	(149,400)
Industrial Impact Fee	-	-	-	-	-
MFR Impact Fee	-	-	(546)	-	(600)
Interest Income	(4,378)	(6,321)	(6,826)	(4,800)	(8,122)
Unrealized Gain/Loss on Invest	-	2,544	7,262	-	-
Realized Gain/Loss Sale of Inv	-	1,504	(743)	-	-
Total Revenue	**(180,546)**	**(157,791)**	**(204,003)**	**(173,800)**	**(236,122)**
Maintenance and Operations					
Contracted Services	-	-	3,681	337	-
Developer Reimbursement	42,948	-	-	-	-
Total Maintenance and Operations	**42,948**	**-**	**3,681**	**337**	**-**
Capital Outlay					
Facilities And Improvements	-	-	-	-	-
Construction/Infrastructure	469,999	-	-	20,000	20,000
Total Capital Outlay	**469,999**	**-**	**-**	**20,000**	**20,000**
Total Expenditures	**512,948**	**-**	**3,681**	**20,337**	**20,000**

Storm Drain NW Quad U/A

41050000

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Commercial Impact Fee	-	-	-	-	-
SFR Impact Fee	(58,812)	(46,644)	(2,028)	(10,000)	(42,300)
Industrial Impact Fee	-	-	-	-	-
MFR Impact Fee	-	-	-	-	-
Interest Income	(3,804)	(5,304)	(4,524)	(4,000)	(4,316)
Unrealized Gain/Loss on Invest	-	2,038	4,507	-	-
Realized Gain/Loss Sale of Inv	-	1,205	(461)	-	-
Total Revenue	**(62,616)**	**(48,705)**	**(2,506)**	**(14,000)**	**(46,616)**
Maintenance and Operations					
Contracted Services	-	-	983	90	-
Total Maintenance and Operations	**-**	**-**	**983**	**90**	**-**
Capital Outlay					
Facilities And Improvements	-	-	-	-	-
Construction/Infrastructure	-	-	-	130,000	10,000
Total Capital Outlay	**-**	**-**	**-**	**130,000**	**10,000**
Total Expenditures	**-**	**-**	**983**	**130,090**	**10,000**

Storm Drain NE Quad U/A

41060000

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Commercial Impact Fee	-	-	(7,514)	-	(96,300)
SFR Impact Fee	-	-	-	-	-
Industrial Impact Fee	-	-	-	-	-
MFR Impact Fee	-	-	-	-	-
Interest Income	(1,585)	(1,907)	(1,662)	(2,000)	(1,840)
Unrealized Gain/Loss on Invest	-	722	1,657	-	-
Realized Gain/Loss Sale of Inv	-	427	(170)	-	-
Total Revenue	**(1,585)**	**(757)**	**(7,689)**	**(2,000)**	**(98,140)**
Capital Outlay					
Facilities And Improvements	-	-	-	-	-
Construction/Infrastructure	**288**	**-**	**-**	**180,138**	**-**
Total Capital Outlay	**288**	**-**	**-**	**180,138**	**-**
Total Expenditures	**288**	**-**	**-**	**180,138**	**-**

Storm Drain SW Quad U/A

41070000

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Commercial Impact Fee	-	-	-	-	-
SFR Impact Fee	(6,464)	(21,250)	(7,500)	(7,000)	-
Industrial Impact Fee	-	-	-	-	-
MFR Impact Fee	-	-	-	-	-
Interest Income	(66)	(119)	(209)	(100)	(309)
Unrealized Gain/Loss on Invest	-	-	-	-	-
Realized Gain/Loss Sale of Inv	-	-	-	-	-
Total Revenue	**(6,530)**	**(21,369)**	**(7,709)**	**(7,100)**	**(309)**
Capital Outlay					
Facilities And Improvements	-	-	-	-	-
Construction/infrastructure	-	-	-	130,000	10,000
Total Capital Outlay	**-**	**-**	**-**	**130,000**	**10,000**
Total Expenditures	**-**	**-**	**-**	**130,000**	**10,000**

Storm Drain SE Quad U/A

41080000

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Commercial Impact Fee	-	(2,313)	-	-	-
SFR Impact Fee	(10,416)	-	-	(11,300)	-
Industrial Impact Fee	-	-	-	-	-
MFR Impact Fee	-	-	-	-	-
Interest Income	(3,118)	(3,802)	(3,127)	(3,700)	(2,928)
Unrealized Gain/Loss on Invest	-	1,444	3,116	-	-
Realized Gain/Loss Sale of Inv	-	854	(319)	-	-
Total Revenue	**(13,534)**	**(3,817)**	**(330)**	**(15,000)**	**(2,928)**
Maintenance and Operations					
Contracted Services	-	-	450	41	-
Total Maintenance and Operations	**-**	**-**	**450**	**41**	**-**
Capital Outlay					
Facilities And Improvements	-	-	-	20,000	-
Construction/Infrastructure	-	800	10,850	115,000	10,000
Total Capital Outlay	**-**	**800**	**10,850**	**135,000**	**10,000**
Total Expenditures	**-**	**800**	**11,300**	**135,041**	**10,000**

Landscape Maintenance District Budgets Summary		
Description	***2018/2019 Revised***	***2019/2020 Proposed***
Revenues	(399,532)	(424,467)
Maintenance & Operations	491,127	492,981

Zone 1 Activities

45010000

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Zone Assessments	(28)	(144)	(5,586)	(6,050)	(6,050)
Total Revenue	**(28)**	**(144)**	**(5,586)**	**(6,050)**	**(6,050)**
Maintenance and Operations					
Gas and Electric Utilities	-	298	625	298	307
Contracted Services	-	-	-	338	338
Lease and Rent Expense	-	224	224	224	224
Maintenance/Other Supplies	-	-	-	34	36
Intergovtal Chg-LAZ Admin	-	-	275	33	28
Interfund Charges - Parks Main	6,078	-	3,426	3,500	3,675
Interfund Charges - Admin. Ove	385	385	367	392	360
Interfund Charges - Legal Fees	31	31	30	32	29
Interfund Charges - Park Admin	434	713	777	777	737
Interfund Charges - Finance	83	83	80	85	78
Total Maintenance and Operations	**7,011**	**1,734**	**5,803**	**5,713**	**5,812**
Total Zone 1 Activities	**6,983**	**1,590**	**218**	**(337)**	**(238)**

Zone 2 Activities

45020000

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Zone Assessments	(33,452)	(34,126)	(31,669)	(31,983)	(31,983)
Total Revenue	**(33,452)**	**(34,126)**	**(31,669)**	**(31,983)**	**(31,983)**
Maintenance and Operations					
Gas and Electric Utilities	634	2,248	3,034	2,305	2,380
Contracted Services	-	-	-	2,880	2,880
Lease and Rent Expense	-	1,117	1,117	1,117	1,117
Maintenance/Other Supplies	388	33	682	66	70
Intergovtal Chg-LAZ Admin	-	242	-	242	203
Interfund Charges - Parks Main	17,094	16,797	17,577	16,200	19,917
Interfund Charges - Admin. Ove	2,438	2,438	2,325	2,486	2,262
Interfund Charges - Legal Fees	197	197	188	201	183
Interfund Charges - Park Admin	250	2,969	3,234	3,234	2,279
Interfund Charges - Finance	529	529	505	540	491
Total Maintenance and Operations	**21,531**	**26,571**	**28,662**	**29,271**	**31,782**
Total Zone 2 Activities	**(11,921)**	**(7,556)**	**(3,007)**	**(2,712)**	**(200)**

Zone 3 Activities

45030000

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Zone Assessments	(7,615)	(7,843)	(7,683)	(7,707)	(7,707)
Total Revenue	**(7,615)**	**(7,843)**	**(7,683)**	**(7,707)**	**(7,707)**
Maintenance and Operations					
Gas and Electric Utilities	503	1,081	1,737	1,120	1,158
Lease and Rent Expense	-	352	352	352	352
Intergovtal Chg-LAZ Admin	-	127	127	127	107
Interfund Charges - Parks Main	4,148	-	-	5,500	5,775
Interfund Charges - Admin. Ove	1,306	590	1,246	1,332	1,214
Interfund Charges - Legal Fees	106	48	101	108	98
Interfund Charges - Park Admin	1,194	1,382	1,506	1,506	1,195
Interfund Charges - Finance	283	128	270	289	263
Total Maintenance and Operations	**7,541**	**3,708**	**5,339**	**10,334**	**10,161**
Total Zone 3 Activities	**(74)**	**(4,134)**	**(2,344)**	**2,627**	**2,454**

Zone 4 Activities

45040000

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Zone Assessments	(18,811)	(19,395)	(17,235)	(17,517)	(17,517)
Total Revenue	**(18,811)**	**(19,395)**	**(17,235)**	**(17,517)**	**(17,517)**
Maintenance and Operations					
Gas and Electric Utilities	128	1,208	1,888	1,220	1,258
Contracted Services	4,200	-	-	3,555	3,555
Lease and Rent Expense	-	375	375	375	375
Maintenance/Other Supplies	229	56	56	112	119
Intergovtal Chg-LAZ Admin	-	185	185	185	159
Interfund Charges - Parks Main	6,052	9,635	7,720	8,039	8,253
Interfund Charges - Admin. Ove	1,879	1,879	1,792	1,916	1,778
Interfund Charges - Legal Fees	152	152	145	155	144
Interfund Charges - Park Admin	1,302	1,988	2,166	2,166	1,609
Interfund Charges - Finance	409	408	389	416	386
Total Maintenance and Operations	**14,351**	**15,886**	**14,716**	**18,139**	**17,635**
Total Zone 4 Activities	**(4,461)**	**(3,509)**	**(2,519)**	**622**	**118**

Zone 6A Activities

45060000

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Zone Assessments	(17,350)	(17,876)	(17,442)	(17,602)	(17,602)
Total Revenue	**(17,350)**	**(17,876)**	**(17,442)**	**(17,602)**	**(17,602)**
Maintenance and Operations					
Gas and Electric Utilities	722	1,808	2,546	1,875	1,941
Contracted Services	-	-	1,337	5,000	5,000
Lease and Rent Expense	-	489	489	489	489
Maintenance/Other Supplies	54	56	56	112	119
Intergovtal Chg-LAZ Admin	-	81	81	81	68
Interfund Charges - Parks Main	7,645	7,350	7,652	7,958	8,026
Interfund Charges - Admin. Ove	856	856	817	873	797
Interfund Charges - Legal Fees	69	69	66	71	64
Interfund Charges - Park Admin	1,627	986	2,164	2,164	1,608
Interfund Charges - Finance	186	186	177	190	173
Total Maintenance and Operations	**11,160**	**11,880**	**15,385**	**18,813**	**18,285**
Total Zone 6A Activities	**(6,190)**	**(5,995)**	**(2,057)**	**1,211**	**683**

Zone 6B Activities

45070000

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Zone Assessments	(8,095)	(8,329)	(8,092)	(8,240)	(8,240)
Total Revenue	**(8,095)**	**(8,329)**	**(8,092)**	**(8,240)**	**(8,240)**
Maintenance and Operations					
Gas and Electric Utilities	-	535	865	535	551
Advertising/Bids and Notices	-	-	-	-	-
Deferred Maintenance	-	-	-	-	-
Contracted Services	-	-	-	833	833
Lease and Rent Expense	-	242	242	242	242
Maintenance/Other Supplies	314	22	22	45	48
Intergovtal Chg-LAZ Admin	-	103	103	103	86
Interfund Charges - Parks Main	3,967	6,643	4,784	4,976	5,028
Interfund Charges - Admin. Ove	1,067	1,067	1,017	1,088	992
Interfund Charges - Legal Fees	86	86	82	88	80
Interfund Charges - Park Admin	1,302	917	1,074	1,074	924
Interfund Charges - Finance	232	232	221	236	215
L A Zone Fees	-	-	-	-	-
Transfer Out	-	-	-	-	-
Total Maintenance and Operations	**6,968**	**9,847**	**8,411**	**9,220**	**8,999**
Total Zone 6B Activities	**(1,127)**	**1,518**	**319**	**980**	**760**

Zone 7 Activities

45080000

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Zone Assessments	(3,484)	(3,526)	(3,711)	(3,472)	(3,472)
Total Revenue	**(3,484)**	**(3,526)**	**(3,711)**	**(3,472)**	**(3,472)**
Maintenance and Operations					
Gas and Electric Utilities	-	498	805	498	513
Deferred Maintenance	-	-	-	-	-
Contracted Services	-	-	-	-	-
Lease and Rent Expense	-	109	109	109	109
Maintenance/Other Supplies	-	56	56	112	118
Intergovtal Chg-LAZ Admin	-	103	103	-	87
Interfund Charges - Parks Main	1,622	1,631	1,581	1,700	1,785
Interfund Charges- Central Sup	-	-	-	-	-
Interfund Charges - Admin. Ove	1,074	337	1,024	1,095	998
Interfund Charges - Legal Fees	87	27	83	89	81
Interfund Charges - Park Admin	760	686	999	999	877
Interfund Charges - Finance	233	73	222	238	217
Total Maintenance and Operations	**3,775**	**3,520**	**4,983**	**4,840**	**4,785**
Total Zone 7 Activities	**291**	**(6)**	**1,271**	**1,368**	**1,313**

Zone 8 Activities

45090000

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Zone Assessments	(4,621)	(4,721)	(4,686)	(4,702)	(4,702)
Total Revenue	**(4,621)**	**(4,721)**	**(4,686)**	**(4,702)**	**(4,702)**
Maintenance and Operations					
Gas and Electric Utilities	739	1,033	1,431	1,102	1,152
Lease and Rent Expense	-	109	109	109	109
Maintenance/Other Supplies	-	22	22	45	48
Intergovtal Chg-LAZ Admin	-	151	151	151	127
Interfund Charges - Parks Main	1,468	738	843	1,700	525
Interfund Charges - Admin. Ove	1,546	654	1,474	1,576	1,435
Interfund Charges - Legal Fees	125	53	119	127	116
Interfund Charges - Park Admin	760	267	747	747	719
Interfund Charges - Finance	335	142	320	342	312
Total Maintenance and Operations	**4,973**	**3,170**	**5,217**	**5,899**	**4,542**
Total Zone 8 Activities	**352**	**(1,551)**	**531**	**1,197**	**(160)**

Zone 9 Activities

45100000

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Zone Assessments	(2,234)	(2,251)	(2,273)	(2,251)	(2,251)
Total Revenue	**(2,234)**	**(2,251)**	**(2,273)**	**(2,251)**	**(2,251)**
Maintenance and Operations					
Gas and Electric Utilities	-	145	234	145	149
Lease and Rent Expense	-	105	105	105	105
Maintenance/Other Supplies	-	34	34	67	71
Intergovtal Chg-LAZ Admin	-	50	50	50	42
Interfund Charges - Parks Main	1,046	1,108	1,001	1,488	1,307
Interfund Charges - Admin. Ove	552	394	526	562	514
Interfund Charges - Legal Fees	45	32	43	45	42
Interfund Charges - Park Admin	434	290	291	291	433
Interfund Charges - Finance	120	86	114	122	112
Total Maintenance and Operations	**2,196**	**2,243**	**2,398**	**2,875**	**2,776**
Total Zone 9 Activities	**(38)**	**(7)**	**125**	**624**	**525**

Zone 10A Activities

45110000

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Zone Assessments	(321)	(321)	(359)	(321)	(321)
Total Revenue	**(321)**	**(321)**	**(359)**	**(321)**	**(321)**
Maintenance and Operations					
Gas and Electric Utilities	-	157	254	157	162
Contracted Services	-	-	-	135	135
Lease and Rent Expense	-	128	128	128	128
Intergovtal Chg-LAZ Admin	-	9	9	9	7
Interfund Charges - Parks Main	-	-	-	2,000	-
Interfund Charges - Admin. Ove	145	-	139	148	138
Interfund Charges - Legal Fees	12	-	11	12	11
Interfund Charges - Park Admin	434	14	316	316	448
Interfund Charges - Finance	32	-	30	32	30
Total Maintenance and Operations	**623**	**308**	**886**	**2,937**	**1,059**
Total Zone 10A Activities	**302**	**(13)**	**527**	**2,616**	**739**

Zone 10B Activities

45120000

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Zone Assessments	(893)	(919)	(903)	(912)	(915)
Total Revenue	**(893)**	**(919)**	**(903)**	**(912)**	**(915)**
Maintenance and Operations					
Gas and Electric Utilities	-	2	12	2	2
Contracted Services	-	-	-	13	13
Lease and Rent Expense	-	2	2	2	2
Maintenance/Other Supplies	-	1	1	3	3
Intergovtal Chg-LAZ Admin	-	35	35	35	30
Interfund Charges - Parks Main	30	33	34	35	32
Interfund Charges - Admin. Ove	406	406	388	414	380
Interfund Charges - Legal Fees	33	33	31	34	31
Interfund Charges - Park Admin	109	44	15	15	260
Interfund Charges - Finance	88	88	84	90	82
Total Maintenance and Operations	**666**	**647**	**603**	**643**	**835**
Total Zone 10B Activities	**(227)**	**(273)**	**(300)**	**(269)**	**(80)**

Zone 10C Activities

45130000

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Zone Assessments	(1,222)	(1,246)	(1,234)	(1,234)	(1,234)
Total Revenue	**(1,222)**	**(1,246)**	**(1,234)**	**(1,234)**	**(1,234)**
Maintenance and Operations					
Gas and Electric Utilities	-	22	39	22	23
Contracted Services	-	-	-	122	122
Lease and Rent Expense	-	29	29	29	29
Maintenance/Other Supplies	-	12	12	25	26
Intergovtal Chg-LAZ Admin	-	37	37	37	31
Interfund Charges - Parks Main	444	132	455	631	315
Interfund Charges - Admin. Ove	421	322	401	429	393
Interfund Charges - Legal Fees	34	26	32	35	32
Interfund Charges - Park Admin	326	22	48	48	280
Interfund Charges - Finance	91	70	87	93	85
Total Maintenance and Operations	**1,316**	**673**	**1,142**	**1,471**	**1,337**
Total Zone 10C Activities	**94**	**(574)**	**(92)**	**237**	**103**

Zone 10D Activities

45140000

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Zone Assessments	(601)	(579)	(579)	(595)	(595)
Total Revenue	**(601)**	**(579)**	**(579)**	**(595)**	**(595)**
Maintenance and Operations					
Gas and Electric Utilities	-	13	20	13	14
Contracted Services	-	-	-	73	73
Lease and Rent Expense	-	14	14	14	14
Maintenance/Other Supplies	-	7	7	15	16
Intergovtal Chg-LAZ Admin	-	22	22	22	19
Interfund Charges - Parks Main	70	129	218	379	189
Interfund Charges - Admin. Ove	276	167	263	281	259
Interfund Charges - Legal Fees	22	14	21	23	21
Interfund Charges - Park Admin	326	38	24	24	265
Interfund Charges - Finance	60	36	57	61	56
Total Maintenance and Operations	**753**	**442**	**648**	**905**	**926**
Total Zone 10D Activities	**152**	**(138)**	**69**	**310**	**331**

Zone 10E Activities

45150000

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Zone Assessments	(678)	(796)	(715)	(846)	(884)
Total Revenue	**(678)**	**(796)**	**(715)**	**(846)**	**(884)**
Maintenance and Operations					
Gas and Electric Utilities	-	15	34	15	16
Contracted Services	-	-	-	84	84
Lease and Rent Expense	-	25	25	25	25
Maintenance/Other Supplies	-	9	9	17	18
Intergovtal Chg-LAZ Admin	-	23	23	23	19
Interfund Charges - Parks Main	311	227	214	370	216
Interfund Charges - Admin. Ove	283	176	270	289	266
Interfund Charges - Legal Fees	23	14	22	23	21
Interfund Charges - Park Admin	434	49	42	42	276
Interfund Charges - Finance	61	38	59	63	58
Total Maintenance and Operations	**1,112**	**577**	**697**	**951**	**999**
Total Zone 10E Activities	**434**	**(219)**	**(18)**	**105**	**115**

Zone 10F Activities

45160000

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Zone Assessments	(1,768)	(1,812)	(2,151)	(1,811)	(1,087)
Total Revenue	**(1,768)**	**(1,812)**	**(2,151)**	**(1,811)**	**(1,087)**
Maintenance and Operations					
Gas and Electric Utilities	-	20	43	20	21
Contracted Services	-	-	-	111	111
Lease and Rent Expense	-	20	20	20	20
Maintenance/Other Supplies	-	11	11	22	24
Intergovtal Chg-LAZ Admin	-	30	30	30	25
Interfund Charges - Parks Main	544	301	249	259	285
Interfund Charges - Admin. Ove	356	356	339	363	333
Interfund Charges - Legal Fees	29	29	27	29	27
Interfund Charges - Park Admin	434	49	53	53	283
Interfund Charges - Finance	77	77	74	79	72
Total Maintenance and Operations	**1,440**	**893**	**847**	**986**	**1,202**
Total Zone 10F Activities	**(328)**	**(919)**	**(1,304)**	**(825)**	**115**

Zone 10G Activities

45170000

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Zone Assessments	(1,135)	(1,196)	(1,196)	(1,256)	(1,312)
Total Revenue	**(1,135)**	**(1,196)**	**(1,196)**	**(1,256)**	**(1,312)**
Maintenance and Operations					
Gas and Electric Utilities	-	46	43	46	48
Contracted Services	-	-	-	255	255
Lease and Rent Expense	-	40	40	40	40
Maintenance/Other Supplies	-	26	26	52	55
Intergovtal Chg-LAZ Admin	-	34	34	34	29
Interfund Charges - Parks Main	604	598	588	611	630
Interfund Charges - Admin. Ove	392	392	374	400	366
Interfund Charges - Legal Fees	32	32	30	32	30
Interfund Charges - Park Admin	434	72	53	53	283
Interfund Charges - Finance	85	85	81	87	80
Total Maintenance and Operations	**1,547**	**1,324**	**1,269**	**1,610**	**1,816**
Total Zone 10G Activities	**412**	**128**	**73**	**354**	**503**

Zone 10H Activities

45180000

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Zone Assessments	(1,295)	(1,352)	(1,365)	(1,447)	(1,512)
Total Revenue	**(1,295)**	**(1,352)**	**(1,365)**	**(1,447)**	**(1,512)**
Maintenance and Operations					
Gas and Electric Utilities	-	67	63	67	69
Contracted Services	-	-	-	367	367
Lease and Rent Expense	-	112	112	112	112
Maintenance/Other Supplies	-	37	37	74	79
Intergovtal Chg-LAZ Admin	-	39	39	39	33
Interfund Charges - Parks Main	852	758	1,645	3,803	899
Interfund Charges - Admin. Ove	443	199	422	451	413
Interfund Charges - Legal Fees	36	16	34	37	33
Interfund Charges - Park Admin	434	54	79	79	299
Interfund Charges - Finance	96	43	92	98	90
Total Maintenance and Operations	**1,861**	**1,326**	**2,523**	**5,127**	**2,395**
Total Zone 10H Activities	**566**	**(26)**	**1,158**	**3,680**	**883**

Zone 10I Activities

45190000

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Zone Assessments	(841)	(886)	(886)	(886)	(665)
Total Revenue	**(841)**	**(886)**	**(886)**	**(886)**	**(665)**
Maintenance and Operations					
Gas and Electric Utilities	-	10	48	10	10
Contracted Services	-	-	-	54	54
Lease and Rent Expense	-	13	13	13	13
Maintenance/Other Supplies	-	5	5	11	12
Intergovtal Chg-LAZ Admin	-	16	16	16	14
Interfund Charges - Parks Main	-	-	-	200	-
Interfund Charges - Admin. Ove	218	218	208	222	205
Interfund Charges - Legal Fees	18	18	17	18	17
Interfund Charges - Park Admin	434	2,195	59	59	287
Interfund Charges - Finance	47	47	45	48	45
Total Maintenance and Operations	**717**	**2,522**	**411**	**651**	**655**
Total Zone 10I Activities	**(124)**	**1,636**	**(475)**	**(235)**	**(10)**

Zone 12 Activities

45200000

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Zone Assessments	(28,244)	(28,046)	(26,057)	(26,024)	(26,024)
Total Revenue	**(28,244)**	**(28,046)**	**(26,057)**	**(26,024)**	**(26,024)**
Maintenance and Operations					
Gas and Electric Utilities	-	1,192	1,925	1,192	1,228
Contracted Services	2,970	-	5,400	3,848	3,848
Lease and Rent Expense	-	873	873	873	873
Maintenance/Other Supplies	588	22	682	45	48
Intergovtal Chg-LAZ Admin	-	58	58	58	49
Interfund Charges - Parks Main	13,165	17,128	18,452	19,294	19,691
Interfund Charges - Admin. Ove	631	631	602	644	588
Interfund Charges - Legal Fees	51	51	49	52	48
Interfund Charges - Park Admin	1,624	843	2,392	2,392	1,750
Interfund Charges - Finance	137	137	131	140	128
Total Maintenance and Operations	**19,167**	**20,936**	**30,563**	**28,538**	**28,249**
Total Zone 12 Activities	**(9,077)**	**(7,110)**	**4,506**	**2,514**	**2,226**

Zone 13 Activities

45210000

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Zone Assessments	(5,779)	(5,934)	(5,736)	(5,866)	(5,866)
Total Revenue	**(5,779)**	**(5,934)**	**(5,736)**	**(5,866)**	**(5,866)**
Maintenance and Operations					
Gas and Electric Utilities	1,105	1,603	1,811	1,700	1,795
Contracted Services	-	-	-	225	225
Lease and Rent Expense	-	141	141	141	141
Maintenance/Other Supplies	-	34	34	67	71
Intergovtal Chg-LAZ Admin	-	50	50	50	42
Interfund Charges - Parks Main	2,252	2,252	2,821	2,200	3,124
Interfund Charges - Admin. Ove	552	247	526	562	514
Interfund Charges - Legal Fees	45	20	43	45	42
Interfund Charges - Park Admin	651	330	919	919	826
Interfund Charges - Finance	120	54	114	122	112
Total Maintenance and Operations	**4,724**	**4,730**	**6,458**	**6,031**	**6,892**
Total Zone 13 Activities	**(1,056)**	**(1,204)**	**721**	**165**	**1,027**

Zone 14 Activities

45220000

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Zone Assessments	(2,900)	(2,925)	(3,132)	(2,951)	(2,951)
Total Revenue	**(2,900)**	**(2,925)**	**(3,132)**	**(2,951)**	**(2,951)**
Maintenance and Operations					
Gas and Electric Utilities	-	179	290	179	185
Contracted Services	-	-	-	540	540
Lease and Rent Expense	-	109	109	109	109
Maintenance/Other Supplies	-	14	14	28	29
Intergovtal Chg-LAZ Admin	-	85	85	85	71
Interfund Charges - Parks Main	1,337	1,232	1,050	1,456	1,111
Interfund Charges - Admin. Ove	893	661	851	910	830
Interfund Charges - Legal Fees	72	53	69	74	67
Interfund Charges - Park Admin	651	56	360	360	476
Interfund Charges - Finance	194	143	185	198	180
Total Maintenance and Operations	**3,146**	**2,533**	**3,013**	**3,939**	**3,599**
Total Zone 14 Activities	**247**	**(393)**	**(119)**	**988**	**648**

Zone 15 Activities

45230000

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Zone Assessments	(1,020)	(1,020)	(1,020)	(3,595)	(3,595)
Total Revenue	**(1,020)**	**(1,020)**	**(1,020)**	**(3,595)**	**(3,595)**
Maintenance and Operations					
Gas and Electric Utilities	553	603	0	216	229
Lease and Rent Expense	-	121	121	121	121
Maintenance/Other Supplies	-	25	25	50	53
Intergovtal Chg-LAZ Admin	-	14	14	14	12
Interfund Charges - Parks Main	283	363	357	1,859	1,106
Interfund Charges - Admin. Ove	196	35	187	200	185
Interfund Charges - Legal Fees	16	3	15	16	15
Interfund Charges - Park Admin	326	56	61	61	288
Interfund Charges - Finance	43	8	41	43	40
Total Maintenance and Operations	**1,416**	**1,228**	**821**	**2,580**	**2,048**
Total Zone 15 Activities	**396**	**208**	**(199)**	**(1,015)**	**(1,547)**

Zone 15B Activities

45240000

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Zone Assessments	-	-	(280)	(280)	(280)
Total Revenue	**-**	**-**	**(280)**	**(280)**	**(280)**
Gas and Electric Utilities	-	30	-	30	31
Lease and Rent Expense	-	13	13	13	13
Maintenance/Other Supplies	-	13	13	26	28
Intergovtal Chg-LAZ Admin	-	-	7	7	6
Interfund Charges - Parks Main	213	191	198	206	263
Interfund Charges - Admin. Ove	131	131	125	133	124
Interfund Charges - Legal Fees	11	11	10	11	10
Interfund Charges - Park Admin	326	56	61	61	288
Interfund Charges - Finance	28	28	27	29	27
Total Maintenance and Operations	**709**	**473**	**454**	**516**	**791**
Total Zone 15B Activities	**709**	**473**	**174**	**236**	**511**

Zone 15C Activities

45250000

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Zone Assessments	(440)	(464)	(580)	(609)	(636)
Total Revenue	**(440)**	**(464)**	**(580)**	**(609)**	**(636)**
Maintenance and Operations					
Gas and Electric Utilities	-	30	-	30	31
Advertising/Bids and Notices	-	-	-	-	-
Deferred Maintenance	-	-	-	-	-
Contracted Services	-	-	-	-	-
Lease and Rent Expense	-	14	14	14	14
Maintenance/Other Supplies	-	15	15	29	31
Intergovtal Chg-LAZ Admin	-	8	8	8	7
Interfund Charges - Parks Main	222	210	218	227	236
Interfund Charges - Admin. Ove	138	138	132	141	131
Interfund Charges - Legal Fees	11	11	11	11	11
Interfund Charges - Park Admin	326	381	61	61	288
Interfund Charges - Finance	30	30	29	31	28
Total Maintenance and Operations	**727**	**838**	**486**	**552**	**778**
Total Zone 15C Activities	**287**	**374**	**(93)**	**(57)**	**142**

Zone 16 Activities

45260000

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Zone Assessments	(840)	(840)	(4,360)	(4,360)	(4,360)
Total Revenue	**(840)**	**(840)**	**(4,360)**	**(4,360)**	**(4,360)**
Maintenance and Operations					
Gas and Electric Utilities	255	336	629	361	371
Lease and Rent Expense	-	128	128	128	128
Maintenance/Other Supplies	-	310	31	620	658
Intergovtal Chg-LAZ Admin	-	18	18	18	15
Interfund Charges - Parks Main	-	-	1,954	2,000	1,680
Interfund Charges - Admin. Ove	232	3	222	237	218
Interfund Charges - Legal Fees	19	0	18	19	18
Interfund Charges - Park Admin	326	404	416	416	511
Interfund Charges - Finance	50	1	48	51	47
Total Maintenance and Operations	**882**	**1,199**	**3,463**	**3,850**	**3,645**
Total Zone 16 Activities	**42**	**359**	**(897)**	**(510)**	**(715)**

Zone 17A Activities

45270000

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Zone Assessments	(7,092)	(7,522)	(5,900)	(5,962)	(5,962)
Total Revenue	**(7,092)**	**(7,522)**	**(5,900)**	**(5,962)**	**(5,962)**
Maintenance and Operations					
Gas and Electric Utilities	-	219	354	219	226
Contracted Services	600	-	-	675	675
Lease and Rent Expense	-	196	196	196	196
Maintenance/Other Supplies	-	32	32	63	67
Intergovtal Chg-LAZ Admin	-	72	72	72	61
Interfund Charges - Parks Main	3,123	2,949	4,998	5,198	6,418
Interfund Charges - Admin. Ove	769	769	734	784	716
Interfund Charges - Legal Fees	62	62	59	63	58
Interfund Charges - Park Admin	868	90	440	440	526
Interfund Charges - Finance	167	167	159	170	155
Total Maintenance and Operations	**5,589**	**4,556**	**7,044**	**7,880**	**9,098**
Total Zone 17A Activities	**(1,503)**	**(2,966)**	**1,144**	**1,918**	**3,136**

Zone 17B Activities

45280000

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Zone Assessments	(3,740)	(3,740)	(2,700)	(2,700)	(2,700)
Total Revenue	**(3,740)**	**(3,740)**	**(2,700)**	**(2,700)**	**(2,700)**
Maintenance and Operations					
Gas and Electric Utilities	-	49	79	49	50
Contracted Services	-	-	-	1,193	1,193
Lease and Rent Expense	-	59	59	59	59
Maintenance/Other Supplies	-	5	5	10	10
Intergovtal Chg-LAZ Admin	-	24	24	24	20
Interfund Charges - Parks Main	998	890	2,317	2,409	1,160
Interfund Charges - Admin. Ove	290	290	277	296	272
Interfund Charges - Legal Fees	23	23	22	24	22
Interfund Charges - Park Admin	434	231	98	98	311
Interfund Charges - Finance	63	63	60	64	59
Total Maintenance and Operations	**1,809**	**1,635**	**2,941**	**4,226**	**3,157**
Total Zone 17B Activities	**(1,931)**	**(2,104)**	**241**	**1,526**	**457**

Zone 17C Activities

45290000

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Zone Assessments	(3,602)	(3,814)	(3,039)	(3,040)	(3,040)
Total Revenue	**(3,602)**	**(3,814)**	**(3,039)**	**(3,040)**	**(3,040)**
Maintenance and Operations					
Gas and Electric Utilities	-	126	203	126	129
Contracted Services	-	-	-	540	540
Lease and Rent Expense	-	80	80	80	80
Maintenance/Other Supplies	83	12	12	23	25
Intergovtal Chg-LAZ Admin	-	26	26	26	22
Interfund Charges - Parks Main	1,089	1,209	3,111	3,235	2,756
Interfund Charges - Admin. Ove	312	312	298	318	292
Interfund Charges - Legal Fees	25	25	24	26	24
Interfund Charges - Park Admin	760	90	252	252	408
Interfund Charges - Finance	68	68	65	69	63
Total Maintenance and Operations	**2,336**	**1,948**	**4,070**	**4,695**	**4,340**
Total Zone 17C Activities	**(1,266)**	**(1,866)**	**1,031**	**1,655**	**1,300**

Zone 17D Activities

45300000

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Zone Assessments	(1,540)	(1,604)	(1,734)	(1,725)	(1,803)
Total Revenue	**(1,540)**	**(1,604)**	**(1,734)**	**(1,725)**	**(1,803)**
Maintenance and Operations					
Gas and Electric Utilities	-	49	79	49	50
Contracted Services	-	-	-	400	400
Lease and Rent Expense	-	48	48	48	48
Maintenance/Other Supplies	-	7	7	14	15
Intergovtal Chg-LAZ Admin	-	33	33	33	28
Interfund Charges - Parks Main	706	715	1,140	1,186	1,631
Interfund Charges - Admin. Ove	385	385	367	392	360
Interfund Charges - Legal Fees	31	31	30	32	29
Interfund Charges - Park Admin	760	1,228	98	98	311
Interfund Charges - Finance	83	83	80	85	78
Total Maintenance and Operations	**1,965**	**2,579**	**1,881**	**2,337**	**2,949**
Total Zone 17D Activities	**425**	**975**	**147**	**612**	**1,147**

Zone 18 Activities

45310000

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Zone Assessments	(4,134)	(4,134)	(4,134)	(4,134)	(4,134)
Total Revenue	**(4,134)**	**(4,134)**	**(4,134)**	**(4,134)**	**(4,134)**
Maintenance and Operations					
Gas and Electric Utilities	-	256	1,077	256	264
Contracted Services	-	-	-	923	923
Lease and Rent Expense	-	53	53	53	53
Maintenance/Other Supplies	-	22	22	45	48
Intergovtal Chg-LAZ Admin	-	40	40	40	33
Interfund Charges - Parks Main	4,793	797	808	840	869
Interfund Charges - Admin. Ove	450	450	429	459	420
Interfund Charges - Legal Fees	36	36	35	37	34
Interfund Charges - Park Admin	1,194	35	1,338	1,338	1,089
Interfund Charges - Finance	98	98	93	100	91
Total Maintenance and Operations	**6,571**	**1,788**	**3,895**	**4,091**	**3,825**
Total Zone 18 Activities	**2,436**	**(2,347)**	**(239)**	**(43)**	**(309)**

Zone 20A Activities

45320000

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Zone Assessments	(1,299)	(1,321)	(1,295)	(1,321)	(1,321)
Total Revenue	**(1,299)**	**(1,321)**	**(1,295)**	**(1,321)**	**(1,321)**
Maintenance and Operations					
Gas and Electric Utilities	-	19	31	19	20
Contracted Services	-	-	-	68	68
Lease and Rent Expense	-	33	33	33	33
Maintenance/Other Supplies	-	27	27	53	56
Intergovtal Chg-LAZ Admin	-	25	25	25	21
Interfund Charges - Parks Main	676	493	211	323	298
Interfund Charges - Admin. Ove	305	305	291	311	286
Interfund Charges - Legal Fees	25	25	24	25	23
Interfund Charges - Park Admin	109	86	38	38	274
Interfund Charges - Finance	66	66	63	67	62
Total Maintenance and Operations	**1,180**	**1,078**	**742**	**962**	**1,141**
Total Zone 20A Activities	**(119)**	**(243)**	**(553)**	**(359)**	**(180)**

Zone 20B Activities

45330000

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Zone Assessments	-	-	-	-	-
Total Revenue	**-**	**-**	**-**	**-**	**-**
Maintenance and Operations					
Gas and Electric Utilities	120	166	75	178	179
Contracted Services	-	-	-	180	180
Lease and Rent Expense	-	45	45	45	45
Maintenance/Other Supplies	-	6	6	12	13
Intergovtal Chg-LAZ Admin	-	-	23	23	19
Interfund Charges - Parks Main	579	592	282	700	621
Interfund Charges - Admin. Ove	283	173	270	289	266
Interfund Charges - Legal Fees	23	14	22	23	21
Interfund Charges - Park Admin	109	31	93	93	309
Interfund Charges - Finance	61	37	59	63	58
Total Maintenance and Operations	**1,175**	**1,063**	**874**	**1,606**	**1,709**
Total Zone 20B Activities	**1,175**	**1,063**	**874**	**1,606**	**1,709**

Zone 20C Activities

45340000

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Zone Assessments	(600)	(632)	(1,210)	(1,311)	(1,087)
Total Revenue	**(600)**	**(632)**	**(1,210)**	**(1,311)**	**(1,087)**
Maintenance and Operations					
Gas and Electric Utilities	-	17	27	17	17
Contracted Services	-	-	-	68	68
Lease and Rent Expense	-	36	36	36	36
Maintenance/Other Supplies	-	4	4	7	7
Intergovtal Chg-LAZ Admin	-	12	12	12	10
Interfund Charges - Parks Main	602	542	460	478	441
Interfund Charges - Admin. Ove	174	174	166	178	165
Interfund Charges - Legal Fees	14	14	13	14	13
Interfund Charges - Park Admin	109	750	33	33	271
Interfund Charges - Finance	38	38	36	39	36
Total Maintenance and Operations	**936**	**1,586**	**787**	**882**	**1,065**
Total Zone 20C Activities	**336**	**954**	**(423)**	**(429)**	**(23)**

Zone 21A Activities

45350000

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Zone Assessments	-	-	-	-	-
Total Revenue	**-**	**-**	**-**	**-**	**-**
Maintenance and Operations					
Gas and Electric Utilities	-	-	658	-	419
Contracted Services	-	-	-	1,710	1,710
Lease and Rent Expense	-	246	246	246	246
Maintenance/Other Supplies	-	7	7	14	15
Intergovtal Chg-LAZ Admin	-	-	32	32	27
Interfund Charges - Parks Main	-	2,510	4,796	3,848	4,323
Interfund Charges - Admin. Ove	377	-	360	385	353
Interfund Charges - Legal Fees	31	-	29	31	29
Interfund Charges - Park Admin	1,302	215	817	817	762
Interfund Charges - Finance	82	-	78	84	77
Total Maintenance and Operations	**1,792**	**2,978**	**7,023**	**7,167**	**7,960**
Total Zone 21A Activities	**1,792**	**2,978**	**7,023**	**7,167**	**7,960**

Zone 21B Activities

45360000

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Zone Assessments	(3,554)	(3,604)	(2,852)	(2,968)	(2,968)
Total Revenue	**(3,554)**	**(3,604)**	**(2,852)**	**(2,968)**	**(2,968)**
Maintenance and Operations					
Gas and Electric Utilities	-	117	189	117	120
Contracted Services	-	-	-	293	293
Lease and Rent Expense	-	73	73	73	73
Maintenance/Other Supplies	-	2	2	4	4
Intergovtal Chg-LAZ Admin	-	53	53	53	45
Interfund Charges - Parks Main	1,194	1,092	2,108	2,192	1,375
Interfund Charges - Admin. Ove	581	581	554	592	541
Interfund Charges - Legal Fees	47	47	45	48	44
Interfund Charges - Park Admin	651	989	234	234	397
Interfund Charges - Finance	126	126	120	128	117
Total Maintenance and Operations	**2,598**	**3,080**	**3,377**	**3,734**	**3,010**
Total Zone 21B Activities	**(956)**	**(524)**	**525**	**766**	**41**

Zone 21C Activities

45370000

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Zone Assessments	-	-	-	(9,869)	(4,935)
Total Revenue	**-**	**-**	**-**	**(9,869)**	**(4,935)**
Maintenance and Operations					
Gas and Electric Utilities	-	537	868	537	553
Contracted Services	-	-	-	765	765
Lease and Rent Expense	-	323	323	322	323
Maintenance/Other Supplies	131	9	9	18	19
Intergovtal Chg-LAZ Admin	-	-	63	63	53
Interfund Charges - Parks Main	5,118	4,850	5,018	5,218	6,107
Interfund Charges - Admin. Ove	682	682	651	696	635
Interfund Charges - Legal Fees	55	55	53	56	51
Interfund Charges - Park Admin	1,194	486	1,078	1,078	926
Interfund Charges - Finance	148	148	141	151	138
Total Maintenance and Operations	**7,328**	**7,091**	**8,203**	**8,904**	**9,571**
Total Zone 21C Activities	**7,328**	**7,091**	**8,203**	**(965)**	**4,637**

Zone 21D Activities

45380000

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Zone Assessments	(2,420)	-	(12,085)	(12,690)	(3,173)
Total Revenue	**(2,420)**	**-**	**(12,085)**	**(12,690)**	**(3,173)**
Maintenance and Operations					
Gas and Electric Utilities	-	264	426	264	272
Contracted Services	-	-	-	833	833
Lease and Rent Expense	-	161	161	161	161
Maintenance/Other Supplies	152	4	4	9	9
Intergovtal Chg-LAZ Admin	-	-	40	40	67
Interfund Charges - Parks Main	2,623	2,417	2,513	2,613	3,044
Interfund Charges - Admin. Ove	450	450	429	459	783
Interfund Charges - Legal Fees	36	36	35	37	63
Interfund Charges - Park Admin	1,194	40	530	530	582
Interfund Charges - Finance	98	98	93	100	170
Total Maintenance and Operations	**4,553**	**3,471**	**4,230**	**5,046**	**5,985**
Total Zone 21D Activities	**2,133**	**3,471**	**(7,855)**	**(7,644)**	**2,812**

Zone 23 Activities

45390000

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Zone Assessments	(322)	(322)	(338)	(322)	(322)
Total Revenue	**(322)**	**(322)**	**(338)**	**(322)**	**(322)**
Maintenance and Operations					
Gas and Electric Utilities	-	10	35	10	10
Contracted Services	-	-	-	68	68
Intergovtal Chg-LAZ Admin	-	-	-	-	6
Interfund Charges - Admin. Ove	123	-	118	126	118
Interfund Charges - Legal Fees	10	-	10	10	10
Interfund Charges - Park Admin	109	1,362	44	44	278
Interfund Charges - Finance	27	-	26	27	26
Total Maintenance and Operations	**269**	**1,373**	**232**	**285**	**514**
Total Zone 23 Activities	**(53)**	**1,051**	**(106)**	**(37)**	**192**

Zone 24 Activities

45400000

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Zone Assessments	(10,826)	(11,701)	(11,920)	(12,783)	(11,504)
Total Revenue	**(10,826)**	**(11,701)**	**(11,920)**	**(12,783)**	**(11,504)**
Maintenance and Operations					
Gas and Electric Utilities	390	1,238	1,195	1,171	1,257
Contracted Services	-	-	-	1,643	1,643
Lease and Rent Expense	-	500	500	500	500
Maintenance/Other Supplies	462	64	64	128	136
Intergovtal Chg-LAZ Admin	-	35	35	35	30
Interfund Charges - Parks Main	7,709	7,527	7,302	7,594	6,854
Interfund Charges - Admin. Ove	406	406	388	414	380
Interfund Charges - Legal Fees	33	33	31	34	31
Interfund Charges - Park Admin	434	253	1,484	1,484	1,181
Interfund Charges - Finance	88	88	84	90	82
Total Maintenance and Operations	**9,523**	**10,146**	**11,084**	**13,093**	**12,095**
Total Zone 24 Activities	**(1,302)**	**(1,555)**	**(836)**	**310**	**591**

Zone 25C Activities

45410000

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Zone Assessments	(1,489)	(1,530)	(1,530)	(1,606)	(1,678)
Total Revenue	**(1,489)**	**(1,530)**	**(1,530)**	**(1,606)**	**(1,678)**
Maintenance and Operations					
Gas and Electric Utilities	-	137	222	137	142
Contracted Services	-	-	-	360	360
Lease and Rent Expense	-	64	64	64	64
Maintenance/Other Supplies	118	9	9	17	18
Intergovtal Chg-LAZ Admin	-	31	31	31	26
Interfund Charges - Parks Main	697	724	826	1,000	1,048
Interfund Charges - Admin. Ove	363	174	346	370	340
Interfund Charges - Legal Fees	29	14	28	30	27
Interfund Charges - Park Admin	651	253	276	276	423
Interfund Charges - Finance	79	38	75	80	74
Total Maintenance and Operations	**1,937**	**1,444**	**1,877**	**2,365**	**2,522**
Total Zone 25C Activities	**448**	**(85)**	**347**	**759**	**843**

Zone 25D Activities

45420000

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Zone Assessments	(3,128)	(3,559)	(3,089)	(2,440)	(2,196)
Total Revenue	**(3,128)**	**(3,559)**	**(3,089)**	**(2,440)**	**(2,196)**
Maintenance and Operations					
Gas and Electric Utilities	-	137	222	137	142
Contracted Services	-	-	-	360	360
Lease and Rent Expense	-	69	69	69	69
Maintenance/Other Supplies	87	8	8	16	17
Intergovtal Chg-LAZ Admin	-	29	29	29	24
Interfund Charges - Parks Main	1,045	1,034	1,064	1,107	973
Interfund Charges - Admin. Ove	341	341	325	348	319
Interfund Charges - Legal Fees	28	28	26	28	26
Interfund Charges - Park Admin	651	41	276	276	423
Interfund Charges - Finance	74	74	71	75	69
Total Maintenance and Operations	**2,226**	**1,760**	**2,090**	**2,445**	**2,422**
Total Zone 25D Activities	**(902)**	**(1,799)**	**(999)**	**5**	**226**

Zone 26 Activities

45430000

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Zone Assessments	(1,068)	(1,149)	(1,491)	(1,305)	(1,364)
Total Revenue	**(1,068)**	**(1,149)**	**(1,491)**	**(1,305)**	**(1,364)**
Maintenance and Operations					
Gas and Electric Utilities	109	152	36	142	139
Lease and Rent Expense	-	24	24	24	24
Maintenance/Other Supplies	-	10	10	21	22
Intergovtal Chg-LAZ Admin	-	58	58	58	48
Interfund Charges - Parks Main	271	163	376	870	914
Interfund Charges - Admin. Ove	624	278	595	636	582
Interfund Charges - Legal Fees	50	22	48	51	47
Interfund Charges - Park Admin	326	108	44	44	278
Interfund Charges - Finance	135	60	129	138	126
Total Maintenance and Operations	**1,516**	**877**	**1,321**	**1,984**	**2,180**
Total Zone 26 Activities	**448**	**(272)**	**(169)**	**679**	**816**

Zone 26B Activities

45440000

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Zone Assessments	(1,433)	(1,534)	(1,615)	(1,696)	(1,773)
Total Revenue	**(1,433)**	**(1,534)**	**(1,615)**	**(1,696)**	**(1,773)**
Maintenance and Operations					
Gas and Electric Utilities	-	59	95	59	61
Contracted Services	-	-	-	225	225
Lease and Rent Expense	-	96	96	96	96
Maintenance/Other Supplies	-	43	43	85	91
Intergovtal Chg-LAZ Admin	-	45	45	45	38
Interfund Charges - Parks Main	973	792	1,266	2,395	326
Interfund Charges - Admin. Ove	501	284	478	511	467
Interfund Charges - Legal Fees	41	23	39	41	38
Interfund Charges - Park Admin	326	41	118	118	324
Interfund Charges - Finance	109	62	104	111	101
Total Maintenance and Operations	**1,948**	**1,443**	**2,283**	**3,686**	**1,766**
Total Zone 26B Activities	**515**	**(91)**	**668**	**1,990**	**(7)**

Zone 26C Activities

45450000

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Zone Assessments	(858)	(905)	(905)	(950)	(993)
Total Revenue	**(858)**	**(905)**	**(905)**	**(950)**	**(993)**
Maintenance and Operations					
Gas and Electric Utilities	-	22	36	22	23
Contracted Services	-	-	-	113	113
Lease and Rent Expense	-	10	10	10	10
Maintenance/Other Supplies	-	7	7	14	15
Intergovtal Chg-LAZ Admin	-	38	38	38	32
Interfund Charges - Parks Main	241	128	253	310	326
Interfund Charges - Admin. Ove	435	368	415	444	407
Interfund Charges - Legal Fees	35	30	34	36	33
Interfund Charges - Park Admin	326	108	44	44	278
Interfund Charges - Finance	95	80	90	96	88
Total Maintenance and Operations	**1,131**	**792**	**928**	**1,127**	**1,324**
Total Zone 26C Activities	**273**	**(113)**	**23**	**177**	**331**

Zone 26D Activities

45460000

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Zone Assessments	(579)	(610)	(648)	(680)	(711)
Total Revenue	**(579)**	**(610)**	**(648)**	**(680)**	**(711)**
Maintenance and Operations					
Gas and Electric Utilities	-	59	95	59	61
Lease and Rent Expense	-	37	37	37	37
Maintenance/Other Supplies	-	16	16	32	34
Intergovtal Chg-LAZ Admin	-	17	17	17	14
Interfund Charges - Parks Main	364	224	577	1,499	1,350
Interfund Charges - Admin. Ove	225	92	215	229	212
Interfund Charges - Legal Fees	18	7	17	19	17
Interfund Charges - Park Admin	326	76	118	118	324
Interfund Charges - Finance	49	20	47	50	46
Total Maintenance and Operations	**981**	**549**	**1,139**	**2,060**	**2,096**
Total Zone 26D Activities	**402**	**(62)**	**491**	**1,380**	**1,385**

Zone 27 Activities

45470000

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Zone Assessments	(1,609)	(1,609)	(1,393)	(1,451)	(1,494)
Total Revenue	**(1,609)**	**(1,609)**	**(1,393)**	**(1,451)**	**(1,494)**
Maintenance and Operations					
Gas and Electric Utilities	-	41	67	41	42
Contracted Services	-	-	-	203	203
Lease and Rent Expense	-	31	31	31	31
Maintenance/Other Supplies	60	3	3	5	5
Intergovtal Chg-LAZ Admin	-	34	34	34	29
Interfund Charges - Parks Main	452	467	764	795	513
Interfund Charges - Admin. Ove	392	392	374	400	366
Interfund Charges - Legal Fees	32	32	30	32	30
Interfund Charges - Park Admin	326	315	83	83	302
Interfund Charges - Finance	85	85	81	87	80
Total Maintenance and Operations	**1,346**	**1,400**	**1,467**	**1,711**	**1,601**
Total Zone 27 Activities	**(264)**	**(210)**	**74**	**260**	**107**

Zone 27B Activities

45480000

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Zone Assessments	(3,533)	(3,491)	(1,446)	(1,267)	(1,324)
Total Revenue	**(3,533)**	**(3,491)**	**(1,446)**	**(1,267)**	**(1,324)**
Maintenance and Operations					
Gas and Electric Utilities	120	291	277	288	312
Contracted Services	-	-	-	315	315
Lease and Rent Expense	-	54	54	54	54
Maintenance/Other Supplies	-	9	9	17	18
Intergovtal Chg-LAZ Admin	-	32	32	32	27
Interfund Charges - Parks Main	1,749	1,817	1,321	1,374	1,728
Interfund Charges - Admin. Ove	377	377	360	385	353
Interfund Charges - Legal Fees	31	31	29	31	29
Interfund Charges - Park Admin	326	332	344	344	466
Interfund Charges - Finance	82	82	78	84	77
Total Maintenance and Operations	**2,684**	**3,026**	**2,504**	**2,924**	**3,379**
Total Zone 27B Activities	**(848)**	**(466)**	**1,058**	**1,657**	**2,055**

Zone 28 Activities

45490000

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Zone Assessments	-	-	-	(880)	(5,186)
Total Revenue	**-**	**-**	**-**	**(880)**	**(5,186)**
Maintenance and Operations					
Gas and Electric Utilities	-	180	291	180	186
Contracted Services	-	-	-	833	833
Lease and Rent Expense	-	120	120	120	120
Maintenance/Other Supplies	-	46	46	93	98
Intergovtal Chg-LAZ Admin	-	-	108	108	91
Interfund Charges - Parks Main	1,671	1,805	1,671	1,738	1,784
Interfund Charges - Admin. Ove	1,118	1,118	1,066	1,140	1,039
Interfund Charges - Legal Fees	90	90	86	92	84
Interfund Charges - Park Admin	760	81	362	362	477
Interfund Charges - Finance	243	243	231	247	225
Total Maintenance and Operations	**3,881**	**3,683**	**3,981**	**4,913**	**4,937**
Total Zone 28 Activities	**3,881**	**3,683**	**3,981**	**4,033**	**(249)**

Zone 28B Activities

45500000

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Zone Assessments	-	(112)	(1,160)	(1,218)	(1,273)
Total Revenue	**-**	**(112)**	**(1,160)**	**(1,218)**	**(1,273)**
Maintenance and Operations					
Gas and Electric Utilities	-	44	71	44	45
Contracted Services	-	-	-	180	180
Lease and Rent Expense	-	17	17	17	17
Maintenance/Other Supplies	-	8	8	15	16
Intergovtal Chg-LAZ Admin	-	-	55	55	47
Interfund Charges - Parks Main	218	253	251	261	223
Interfund Charges - Admin. Ove	602	602	574	614	561
Interfund Charges - Legal Fees	49	49	46	50	45
Interfund Charges - Park Admin	326	208	88	88	305
Interfund Charges - Finance	131	131	125	133	122
Total Maintenance and Operations	**1,326**	**1,311**	**1,235**	**1,457**	**1,561**
Total Zone 28B Activities	**1,326**	**1,199**	**76**	**239**	**288**

Zone 29 Activities

45510000

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Zone Assessments	(5,636)	(5,902)	(5,296)	(5,407)	(5,650)
Total Revenue	**(5,636)**	**(5,902)**	**(5,296)**	**(5,407)**	**(5,650)**
Maintenance and Operations					
Gas and Electric Utilities	-	113	182	113	116
Contracted Services	-	-	-	495	495
Lease and Rent Expense	-	187	187	187	187
Maintenance/Other Supplies	-	10	10	21	22
Intergovtal Chg-LAZ Admin	-	52	52	52	43
Interfund Charges - Parks Main	2,983	2,809	3,400	3,536	4,523
Interfund Charges - Admin. Ove	566	566	540	577	528
Interfund Charges - Legal Fees	46	46	44	47	43
Interfund Charges - Park Admin	868	208	226	226	392
Interfund Charges - Finance	123	123	117	125	115
Total Maintenance and Operations	**4,586**	**4,113**	**4,758**	**5,379**	**6,463**
Total Zone 29 Activities	**(1,050)**	**(1,789)**	**(538)**	**(28)**	**813**

Zone 29B Activities

45520000

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Zone Assessments	(3,605)	(3,510)	(1,316)	(1,437)	(1,502)
Total Revenue	**(3,605)**	**(3,510)**	**(1,316)**	**(1,437)**	**(1,502)**
Maintenance and Operations					
Gas and Electric Utilities	-	113	182	113	116
Contracted Services	-	-	-	495	495
Lease and Rent Expense	-	75	75	75	75
Maintenance/Other Supplies	-	6	6	12	12
Intergovtal Chg-LAZ Admin	-	29	29	29	24
Interfund Charges - Parks Main	1,180	1,135	2,345	2,439	2,519
Interfund Charges - Admin. Ove	341	341	325	348	319
Interfund Charges - Legal Fees	28	28	26	28	26
Interfund Charges - Park Admin	1,194	116	226	226	392
Interfund Charges - Finance	74	74	71	75	69
Total Maintenance and Operations	**2,817**	**1,917**	**3,286**	**3,840**	**4,049**
Total Zone 29B Activities	**(788)**	**(1,593)**	**1,970**	**2,403**	**2,547**

Zone 29C Activities

45530000

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Zone Assessments	(1,748)	(1,842)	(1,221)	(1,615)	(1,687)
Total Revenue	**(1,748)**	**(1,842)**	**(1,221)**	**(1,615)**	**(1,687)**
Maintenance and Operations					
Gas and Electric Utilities	120	173	102	194	212
Contracted Services	-	-	-	495	495
Lease and Rent Expense	-	20	20	20	20
Maintenance/Other Supplies	-	1	1	3	3
Intergovtal Chg-LAZ Admin	-	14	14	14	12
Interfund Charges - Parks Main	336	302	1,001	1,054	620
Interfund Charges - Admin. Ove	196	196	187	200	185
Interfund Charges - Legal Fees	16	16	15	16	15
Interfund Charges - Park Admin	1,194	208	127	127	330
Interfund Charges - Finance	43	43	41	43	40
Total Maintenance and Operations	**1,903**	**972**	**1,508**	**2,166**	**1,931**
Total Zone 29C Activities	**155**	**(870)**	**287**	**551**	**244**

Zone 29D Activities

45540000

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Zone Assessments	(3,291)	(3,174)	(2,239)	(2,351)	(2,456)
Total Revenue	**(3,291)**	**(3,174)**	**(2,239)**	**(2,351)**	**(2,456)**
Maintenance and Operations					
Gas and Electric Utilities	-	113	182	113	116
Contracted Services	-	-	-	495	495
Lease and Rent Expense	-	70	70	70	70
Maintenance/Other Supplies	-	5	5	10	11
Intergovtal Chg-LAZ Admin	-	26	26	26	22
Interfund Charges - Parks Main	1,094	1,046	1,735	1,804	2,261
Interfund Charges - Admin. Ove	312	312	298	318	292
Interfund Charges - Legal Fees	25	25	24	26	24
Interfund Charges - Park Admin	1,194	139	226	226	392
Interfund Charges - Finance	68	68	65	69	63
Total Maintenance and Operations	**2,693**	**1,804**	**2,630**	**3,157**	**3,746**
Total Zone 29D Activities	**(598)**	**(1,370)**	**391**	**806**	**1,290**

Zone 29E Activities

45550000

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Zone Assessments	(2,268)	(2,689)	(1,528)	(2,039)	(1,937)
Total Revenue	**(2,268)**	**(2,689)**	**(1,528)**	**(2,039)**	**(1,937)**
Maintenance and Operations					
Gas and Electric Utilities	-	75	122	75	78
Contracted Services	-	-	-	495	495
Lease and Rent Expense	-	35	35	35	35
Maintenance/Other Supplies	-	2	2	4	5
Intergovtal Chg-LAZ Admin	-	18	18	18	15
Interfund Charges - Parks Main	567	533	1,704	1,772	952
Interfund Charges - Admin. Ove	232	232	222	237	218
Interfund Charges - Legal Fees	19	19	18	19	18
Interfund Charges - Park Admin	1,194	58	151	151	345
Interfund Charges - Finance	50	50	48	51	47
Total Maintenance and Operations	**2,062**	**1,023**	**2,320**	**2,857**	**2,208**
Total Zone 29E Activities	**(206)**	**(1,665)**	**792**	**818**	**271**

Zone 30 Activities

45560000

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Zone Assessments	(1,606)	(1,664)	(1,397)	(2,230)	(2,252)
Total Revenue	**(1,606)**	**(1,664)**	**(1,397)**	**(2,230)**	**(2,252)**
Maintenance and Operations					
Gas and Electric Utilities	-	31	51	31	32
Contracted Services	-	-	-	135	135
Lease and Rent Expense	-	52	52	52	52
Maintenance/Other Supplies	-	3	3	6	6
Intergovtal Chg-LAZ Admin	-	22	22	22	19
Interfund Charges - Parks Main	764	776	962	1,052	1,057
Interfund Charges - Admin. Ove	276	276	263	281	259
Interfund Charges - Legal Fees	22	22	21	23	21
Interfund Charges - Park Admin	109	2,286	63	63	290
Interfund Charges - Finance	60	60	57	61	56
Total Maintenance and Operations	**1,231**	**3,529**	**1,494**	**1,726**	**1,926**
Total Zone 30 Activities	**(375)**	**1,865**	**98**	**(504)**	**(326)**

Zone 31A Activities

45570000

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Zone Assessments	(11,041)	(11,636)	(11,761)	(11,761)	(12,291)
Total Revenue	**(11,041)**	**(11,636)**	**(11,761)**	**(11,761)**	**(12,291)**
Maintenance and Operations					
Gas and Electric Utilities	578	1,663	2,137	1,041	1,072
Contracted Services	-	-	-	1,604	1,604
Lease and Rent Expense	-	775	775	775	775
Maintenance/Other Supplies	194	27	27	54	57
Intergovtal Chg-LAZ Admin	-	69	69	69	58
Interfund Charges - Parks Main	15,041	11,661	5,969	7,700	8,332
Interfund Charges - Admin. Ove	740	740	706	755	689
Interfund Charges - Legal Fees	60	60	57	61	56
Interfund Charges - Park Admin	1,302	2,988	2,491	2,491	1,812
Interfund Charges - Finance	161	161	153	164	150
Total Maintenance and Operations	**18,076**	**18,145**	**12,385**	**14,714**	**14,606**
Total Zone 31A Activities	**7,035**	**6,509**	**623**	**2,953**	**2,315**

Zone 31B Activities

45580000

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Zone Assessments	(22,010)	(23,987)	(31,188)	(31,304)	(25,043)
Total Revenue	**(22,010)**	**(23,987)**	**(31,188)**	**(31,304)**	**(25,043)**
Maintenance and Operations					
Gas and Electric Utilities	359	2,497	2,747	-	2,201
Contracted Services	-	-	-	2,852	2,852
Lease and Rent Expense	-	773	773	773	773
Maintenance/Other Supplies	-	23	1,272	45	48
Intergovtal Chg-LAZ Admin	-	182	182	182	153
Interfund Charges - Parks Main	9,429	11,621	12,245	15,797	17,093
Interfund Charges - Admin. Ove	1,850	1,850	1,765	1,887	1,718
Interfund Charges - Legal Fees	150	150	143	153	139
Interfund Charges - Park Admin	1,844	435	3,255	3,255	2,292
Interfund Charges - Finance	402	402	383	409	373
Total Maintenance and Operations	**14,034**	**17,931**	**22,765**	**25,353**	**27,642**
Total Zone 31B Activities	**(7,976)**	**(6,056)**	**(8,423)**	**(5,951)**	**2,598**

Zone 32A Activities

45590000

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Zone Assessments	(4,165)	(4,389)	(4,248)	(4,295)	(4,488)
Total Revenue	**(4,165)**	**(4,389)**	**(4,248)**	**(4,295)**	**(4,488)**
Maintenance and Operations					
Gas and Electric Utilities	-	236	381	236	243
Contracted Services	-	-	-	698	698
Lease and Rent Expense	-	153	153	153	153
Maintenance/Other Supplies	-	47	47	93	99
Intergovtal Chg-LAZ Admin	-	34	34	34	29
Interfund Charges - Parks Main	2,197	2,305	3,350	3,483	3,447
Interfund Charges - Admin. Ove	392	392	374	400	366
Interfund Charges - Legal Fees	32	32	30	32	30
Interfund Charges - Park Admin	760	289	473	473	547
Interfund Charges - Finance	85	85	81	87	80
Total Maintenance and Operations	**3,465**	**3,572**	**4,923**	**5,689**	**5,691**
Total Zone 32A Activities	**(701)**	**(817)**	**675**	**1,394**	**1,203**

Zone 32B Activities

45600000

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Zone Assessments	(4,016)	(4,155)	(3,602)	(3,812)	(3,812)
Total Revenue	**(4,016)**	**(4,155)**	**(3,602)**	**(3,812)**	**(3,812)**
Maintenance and Operations					
Gas and Electric Utilities	-	157	253	157	161
Contracted Services	-	-	-	743	743
Lease and Rent Expense	-	114	114	114	114
Maintenance/Other Supplies	-	79	79	159	168
Intergovtal Chg-LAZ Admin	-	35	35	35	29
Interfund Charges - Parks Main	1,753	1,717	2,469	2,568	2,591
Interfund Charges - Admin. Ove	399	399	381	407	373
Interfund Charges - Legal Fees	32	32	31	33	30
Interfund Charges - Park Admin	760	455	314	314	447
Interfund Charges - Finance	87	87	83	88	81
Total Maintenance and Operations	**3,030**	**3,075**	**3,758**	**4,618**	**4,739**
Total Zone 32B Activities	**(985)**	**(1,080)**	**156**	**806**	**927**

Zone 33 Activities

45610000

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Zone Assessments	(5,622)	(5,768)	(4,844)	(4,870)	(5,089)
Total Revenue	**(5,622)**	**(5,768)**	**(4,844)**	**(4,870)**	**(5,089)**
Maintenance and Operations					
Gas and Electric Utilities	-	247	399	247	254
Contracted Services	-	-	-	630	630
Lease and Rent Expense	-	171	171	171	171
Maintenance/Other Supplies	-	8	8	17	18
Intergovtal Chg-LAZ Admin	-	45	45	45	38
Interfund Charges - Parks Main	2,595	2,567	3,652	3,798	3,853
Interfund Charges - Admin. Ove	501	501	478	511	467
Interfund Charges - Legal Fees	41	41	39	41	38
Interfund Charges - Park Admin	651	546	496	496	561
Interfund Charges - Finance	109	109	104	111	101
Total Maintenance and Operations	**3,896**	**4,234**	**5,391**	**6,067**	**6,131**
Total Zone 33 Activities	**(1,726)**	**(1,534)**	**547**	**1,197**	**1,042**

Zone 34 Activities

45620000

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Zone Assessments	(6,862)	(6,965)	(39)	-	(16,100)
Total Revenue	**(6,862)**	**(6,965)**	**(39)**	**-**	**(16,100)**
Maintenance and Operations					
Gas and Electric Utilities	-	296	479	296	305
Contracted Services	-	-	-	743	743
Lease and Rent Expense	-	200	200	200	200
Maintenance/Other Supplies	-	37	37	73	78
Intergovtal Chg-LAZ Admin	-	75	75	75	63
Interfund Charges - Parks Main	2,962	3,015	5,109	5,314	5,370
Interfund Charges - Admin. Ove	791	791	754	807	736
Interfund Charges - Legal Fees	64	64	61	65	60
Interfund Charges - Park Admin	868	560	595	595	623
Interfund Charges - Finance	172	172	164	175	160
Total Maintenance and Operations	**4,857**	**5,210**	**7,474**	**8,343**	**8,337**
Total Zone 34 Activities	**(2,005)**	**(1,755)**	**7,435**	**8,343**	**(7,763)**

Zone 34B Activities

45630000

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Zone Assessments	-	-	(9,068)	(9,068)	-
Total Revenue	**-**	**-**	**(9,068)**	**(9,068)**	**-**
Maintenance and Operations					
Gas and Electric Utilities	-	304	492	304	505
Contracted Services	-	-	-	383	383
Lease and Rent Expense	-	109	109	109	109
Maintenance/Other Supplies	-	30	30	59	63
Intergovtal Chg-LAZ Admin	-	-	38	38	32
Interfund Charges - Parks Main	1,509	1,639	1,698	1,766	1,634
Interfund Charges - Admin. Ove	428	428	408	437	400
Interfund Charges - Legal Fees	35	35	33	35	32
Interfund Charges - Park Admin	868	560	611	611	633
Interfund Charges - Finance	93	93	89	95	87
Total Maintenance and Operations	**2,933**	**3,198**	**3,507**	**3,837**	**3,878**
Total Zone 34B Activities	**2,933**	**3,198**	**(5,561)**	**(5,231)**	**3,878**

Zone 34C Activities

45640000

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Zone Assessments	-	(3,029)	(9,068)	(8,342)	-
Total Revenue	**-**	**(3,029)**	**(9,068)**	**(8,342)**	**-**
Maintenance and Operations					
Gas and Electric Utilities	-	304	492	304	313
Contracted Services	-	-	-	383	383
Lease and Rent Expense	-	109	109	109	109
Maintenance/Other Supplies	-	30	30	59	63
Intergovtal Chg-LAZ Admin	-	38	38	38	32
Interfund Charges - Parks Main	1,509	1,639	1,698	1,766	5
Interfund Charges - Admin. Ove	428	428	408	437	400
Interfund Charges - Legal Fees	35	35	33	35	32
Interfund Charges - Park Admin	868	169	611	611	633
Interfund Charges - Finance	93	93	89	95	87
Total Maintenance and Operations	**2,933**	**2,844**	**3,507**	**3,837**	**2,057**
Total Zone 34C Activities	**2,933**	**(186)**	**(5,561)**	**(4,505)**	**2,057**

Zone 35 Activities

45650000

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Zone Assessments	-	-	-	(2,200)	(2,508)
Total Revenue	**-**	**-**	**-**	**(2,200)**	**(2,508)**
Maintenance and Operations					
Gas and Electric Utilities	-	92	148	92	94
Contracted Services	-	-	-	203	203
Lease and Rent Expense	-	62	62	62	62
Maintenance/Other Supplies	-	6	6	11	12
Intergovtal Chg-LAZ Admin	-	-	66	66	56
Interfund Charges - Parks Main	952	925	937	996	1,010
Interfund Charges - Admin. Ove	711	711	678	725	662
Interfund Charges - Legal Fees	58	58	55	59	54
Interfund Charges - Park Admin	434	372	184	184	365
Interfund Charges - Finance	154	154	147	157	144
Total Maintenance and Operations	**2,309**	**2,379**	**2,283**	**2,555**	**2,662**
Total Zone 35 Activities	**2,309**	**2,379**	**2,283**	**355**	**154**

Zone 36A Activities

45660000

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Zone Assessments	-	(2,218)	(5,489)	(6,723)	(6,723)
Total Revenue	**-**	**(2,218)**	**(5,489)**	**(6,723)**	**(6,723)**
Maintenance and Operations					
Gas and Electric Utilities	-	202	610	202	208
Contracted Services	-	-	-	1,850	1,850
Lease and Rent Expense	-	256	256	256	256
Maintenance/Other Supplies	34	30	30	60	63
Intergovtal Chg-LAZ Admin	-	105	105	105	88
Interfund Charges - Parks Main	4,207	3,857	4,000	4,160	4,158
Interfund Charges - Admin. Ove	1,089	1,089	1,038	1,110	1,012
Interfund Charges - Legal Fees	88	88	84	90	82
Interfund Charges - Park Admin	1,622	372	406	406	504
Interfund Charges - Finance	236	236	225	241	220
Total Maintenance and Operations	**7,276**	**6,236**	**6,754**	**8,480**	**8,442**
Total Zone 36A Activities	**7,276**	**4,018**	**1,265**	**1,757**	**1,719**

Zone 36B Activities

45670000

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Zone Assessments	(102)	(973)	(1,032)	(1,084)	(1,132)
Total Revenue	**(102)**	**(973)**	**(1,032)**	**(1,084)**	**(1,132)**
Maintenance and Operations					
Gas and Electric Utilities	-	202	43	202	208
Lease and Rent Expense	-	15	15	15	15
Maintenance/Other Supplies	-	1	1	3	3
Intergovtal Chg-LAZ Admin	-	7	7	7	6
Interfund Charges - Parks Main	257	226	223	232	244
Interfund Charges - Admin. Ove	131	131	125	133	124
Interfund Charges - Legal Fees	11	11	10	11	10
Interfund Charges - Park Admin	114	200	406	406	504
Interfund Charges - Finance	28	28	27	29	27
Total Maintenance and Operations	**540**	**822**	**857**	**1,038**	**1,142**
Total Zone 36B Activities	**438**	**(151)**	**(174)**	**(46)**	**10**

Zone 36C Activities

45680000

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Zone Assessments	(1,501)	(2,460)	(735)	(787)	(4,558)
Total Revenue	**(1,501)**	**(2,460)**	**(735)**	**(787)**	**(4,558)**
Maintenance and Operations					
Gas and Electric Utilities	-	109	175	109	112
Contracted Services	-	-	-	293	293
Lease and Rent Expense	-	73	73	73	73
Maintenance/Other Supplies	-	13	13	26	27
Intergovtal Chg-LAZ Admin	-	34	34	34	29
Interfund Charges - Parks Main	1,158	1,102	1,625	1,690	1,617
Interfund Charges - Admin. Ove	392	392	374	400	366
Interfund Charges - Legal Fees	32	32	30	32	30
Interfund Charges - Park Admin	651	162	218	218	387
Interfund Charges - Finance	85	85	81	87	80
Total Maintenance and Operations	**2,317**	**2,001**	**2,623**	**2,962**	**3,013**
Total Zone 36C Activities	**817**	**(459)**	**1,888**	**2,175**	**(1,545)**

Zone 37 Activities

45690000

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Zone Assessments	-	(1,440)	(1,440)	(2,405)	(2,513)
Total Revenue	**-**	**(1,440)**	**(1,440)**	**(2,405)**	**(2,513)**
Maintenance and Operations					
Gas and Electric Utilities	-	88	135	88	91
Contracted Services	-	-	-	383	383
Lease and Rent Expense	-	59	59	59	59
Maintenance/Other Supplies	-	8	8	17	18
Intergovtal Chg-LAZ Admin	-	74	74	74	62
Interfund Charges - Parks Main	812	891	914	950	972
Interfund Charges - Admin. Ove	784	784	747	799	729
Interfund Charges - Legal Fees	63	63	60	65	59
Interfund Charges - Park Admin	434	527	176	176	361
Interfund Charges - Finance	170	170	162	173	158
Total Maintenance and Operations	**2,263**	**2,664**	**2,337**	**2,784**	**2,892**
Total Zone 37 Activities	**2,263**	**1,224**	**897**	**379**	**379**

Zone 39 Activities

45700000

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Zone Assessments	-	-	(1,670)	(3,056)	(4,309)
Total Revenue	**-**	**-**	**(1,670)**	**(3,056)**	**(4,309)**
Maintenance and Operations					
Gas and Electric Utilities	-	286	440	286	295
Contracted Services	-	-	-	473	473
Lease and Rent Expense	-	83	83	83	83
Maintenance/Other Supplies	-	6	6	11	12
Intergovtal Chg-LAZ Admin	-	-	61	61	51
Interfund Charges - Parks Main	1,251	1,248	1,293	1,345	2,186
Interfund Charges - Admin. Ove	653	653	623	666	608
Interfund Charges - Legal Fees	53	53	50	54	49
Interfund Charges - Park Admin	760	365	574	574	610
Interfund Charges - Finance	142	142	135	145	132
Total Maintenance and Operations	**2,858**	**2,835**	**3,265**	**3,698**	**4,500**
Total Zone 39 Activities	**2,858**	**2,835**	**1,595**	**642**	**191**

Zone 40 Activities

45710000

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Zone Assessments	-	(2,649)	(2,649)	(3,179)	(3,322)
Total Revenue	**-**	**(2,649)**	**(2,649)**	**(3,179)**	**(3,322)**
Maintenance and Operations					
Gas and Electric Utilities	-	198	305	198	204
Contracted Services	-	-	-	788	788
Lease and Rent Expense	-	138	138	138	138
Maintenance/Other Supplies	-	11	11	22	24
Intergovtal Chg-LAZ Admin	-	58	58	58	48
Interfund Charges - Parks Main	2,025	2,080	2,152	2,238	2,271
Interfund Charges - Admin. Ove	624	624	595	636	582
Interfund Charges - Legal Fees	50	50	48	51	47
Interfund Charges - Park Admin	434	255	397	397	499
Interfund Charges - Finance	135	135	129	138	126
Total Maintenance and Operations	**3,269**	**3,550**	**3,834**	**4,664**	**4,728**
Total Zone 40 Activities	**3,269**	**901**	**1,185**	**1,485**	**1,406**

Zone 41 Activities

45720000

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Zone Assessments	-	-	-	-	(2,730)
Total Revenue	**-**	**-**	**-**	**-**	**(2,730)**
Maintenance and Operations					
Gas and Electric Utilities	-	138	213	138	142
Contracted Services	-	-	-	248	248
Lease and Rent Expense	-	93	93	93	93
Maintenance/Other Supplies	-	3	3	6	6
Intergovtal Chg-LAZ Admin	-	-	21	21	18
Interfund Charges - Parks Main	1,428	2,396	2,449	2,547	2,574
Interfund Charges - Admin. Ove	269	269	256	274	252
Interfund Charges - Legal Fees	22	22	21	22	20
Interfund Charges - Park Admin	434	7,308	277	277	424
Interfund Charges - Finance	58	58	56	59	55
Total Maintenance and Operations	**2,211**	**10,286**	**3,389**	**3,685**	**3,832**
Total Zone 41 Activities	**2,211**	**10,286**	**3,389**	**3,685**	**1,102**

Zone 43A Activities

45730000

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Zone Assessments	(34,650)	(578)	(128)	(8,000)	(38,800)
Total Revenue	**(34,650)**	**(578)**	**(128)**	**(8,000)**	**(38,800)**
Maintenance and Operations					
Gas and Electric Utilities	-	3,766	6,084	3,766	3,879
Contracted Services	-	-	-	2,385	2,385
Lease and Rent Expense	-	2,108	2,108	2,108	2,108
Maintenance/Other Supplies	391	154	701	308	327
Intergovtal Chg-LAZ Admin	-	-	226	226	190
Interfund Charges - Parks Main	29,122	31,703	32,887	34,202	33,146
Interfund Charges - Admin. Ove	2,279	2,279	2,173	2,323	2,115
Interfund Charges - Legal Fees	184	184	176	188	171
Interfund Charges - Park Admin	2,170	1,740	7,962	7,962	5,244
Interfund Charges - Finance	495	495	472	504	459
Total Maintenance and Operations	**34,640**	**42,429**	**52,789**	**53,972**	**50,024**
Total Zone 43A Activities	**(10)**	**41,851**	**52,660**	**45,972**	**11,224**

Zone 43C Activities

45750000

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Zone Assessments	(11,943)	(16,258)	(24,460)	(22,701)	(20,430)
Total Revenue	**(11,943)**	**(16,258)**	**(24,460)**	**(22,701)**	**(20,430)**
Maintenance and Operations					
Gas and Electric Utilities	-	945	-	945	973
Contracted Services	-	-	-	3,690	3,690
Lease and Rent Expense	-	739	739	739	739
Maintenance/Other Supplies	483	59	59	118	125
Intergovtal Chg-LAZ Admin	-	152	152	152	128
Interfund Charges - Parks Main	11,690	10,107	11,534	11,995	12,130
Interfund Charges - Admin. Ove	1,553	1,553	1,481	1,583	1,442
Interfund Charges - Legal Fees	126	126	120	128	117
Interfund Charges - Park Admin	1,627	668	1,896	1,896	1,439
Interfund Charges - Finance	337	337	321	344	313
Total Maintenance and Operations	**15,816**	**14,686**	**16,301**	**21,590**	**21,095**
Total Zone 43C Activities	**3,873**	**(1,572)**	**(8,159)**	**(1,111)**	**665**

Zone 43D Activities

45760000

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Zone Assessments	(8,023)	(8,455)	(7,609)	(7,610)	(7,610)
Total Revenue	**(8,023)**	**(8,455)**	**(7,609)**	**(7,610)**	**(7,610)**
Maintenance and Operations					
Gas and Electric Utilities	-	363	1,526	363	374
Contracted Services	-	-	-	1,395	1,395
Lease and Rent Expense	-	248	248	248	248
Maintenance/Other Supplies	-	20	20	40	43
Intergovtal Chg-LAZ Admin	-	77	77	77	64
Interfund Charges - Parks Main	3,600	5,726	3,870	4,025	4,069
Interfund Charges - Admin. Ove	813	813	775	829	756
Interfund Charges - Legal Fees	66	66	63	67	61
Interfund Charges - Park Admin	1,194	90	728	728	707
Interfund Charges - Finance	176	176	168	180	164
Total Maintenance and Operations	**5,849**	**7,579**	**7,475**	**7,952**	**7,881**
Total Zone 43D Activities	**(2,174)**	**(877)**	**(134)**	**342**	**271**

Zone 43E Activities

45770000

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Zone Assessments	-	-	-	-	-
Total Revenue	**-**	**-**	**-**	**-**	**-**
Maintenance and Operations					
Gas and Electric Utilities	-	49	586	49	50
Lease and Rent Expense	-	59	59	59	59
Maintenance/Other Supplies	-	8	8	17	18
Intergovtal Chg-LAZ Admin	-	-	15	15	12
Interfund Charges - Parks Main	899	94	428	445	452
Interfund Charges - Admin. Ove	203	203	194	207	192
Interfund Charges - Legal Fees	16	16	16	17	16
Interfund Charges - Park Admin	109	222	98	98	311
Interfund Charges - Finance	44	44	42	45	42
Total Maintenance and Operations	**1,271**	**697**	**1,446**	**952**	**1,152**
Total Zone 43E Activities	**1,271**	**697**	**1,446**	**952**	**1,152**

Zone 44 Activities

45780000

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Zone Assessments	(2,538)	(2,538)	(2,175)	(2,958)	(3,091)
Total Revenue	**(2,538)**	**(2,538)**	**(2,175)**	**(2,958)**	**(3,091)**
Maintenance and Operations					
Gas and Electric Utilities	-	121	79	121	124
Lease and Rent Expense	-	86	86	86	86
Maintenance/Other Supplies	-	8	8	17	18
Intergovtal Chg-LAZ Admin	-	7	7	7	8
Interfund Charges - Parks Main	1,263	2,287	2,739	2,849	2,875
Interfund Charges - Admin. Ove	123	123	118	126	145
Interfund Charges - Legal Fees	10	10	10	10	12
Interfund Charges - Park Admin	651	695	242	242	402
Interfund Charges - Finance	27	27	26	27	31
Total Maintenance and Operations	**2,074**	**3,363**	**3,314**	**3,485**	**3,700**
Total Zone 44 Activities	**(464)**	**825**	**1,139**	**527**	**609**

Zone 45A Activities

45790000

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Zone Assessments	(7,494)	(8,491)	(6,906)	(6,906)	(6,906)
Total Revenue	**(7,494)**	**(8,491)**	**(6,906)**	**(6,906)**	**(6,906)**
Maintenance and Operations					
Gas and Electric Utilities	-	377	195	377	389
Contracted Services	-	-	-	743	743
Lease and Rent Expense	-	263	263	263	263
Maintenance/Other Supplies	-	4	4	8	9
Intergovtal Chg-LAZ Admin	-	77	77	77	64
Interfund Charges - Parks Main	2,511	3,954	4,107	4,271	4,318
Interfund Charges - Admin. Ove	813	813	775	829	756
Interfund Charges - Legal Fees	66	66	63	67	61
Interfund Charges - Park Admin	434	910	757	757	725
Interfund Charges - Finance	176	176	168	180	164
Total Maintenance and Operations	**4,000**	**6,640**	**6,409**	**7,572**	**7,492**
Total Zone 45A Activities	**(3,494)**	**(1,851)**	**(497)**	**666**	**586**

Zone 46 Activities

45800000

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Zone Assessments	(6,389)	(6,576)	(6,637)	(9,094)	(9,094)
Total Revenue	**(6,389)**	**(6,576)**	**(6,637)**	**(9,094)**	**(9,094)**
Maintenance and Operations					
Gas and Electric Utilities	-	494	610	494	509
Contracted Services	-	-	-	795	795
Lease and Rent Expense	-	187	187	187	187
Maintenance/Other Supplies	-	6	6	11	12
Intergovtal Chg-LAZ Admin	-	75	75	75	63
Interfund Charges - Parks Main	2,529	2,818	5,637	5,966	6,017
Interfund Charges - Admin. Ove	798	798	761	814	743
Interfund Charges - Legal Fees	65	65	80	66	60
Interfund Charges - Park Admin	83	64	992	992	872
Interfund Charges - Finance	173	173	165	177	161
Total Maintenance and Operations	**3,648**	**4,680**	**8,513**	**9,577**	**9,419**
Total Zone 46 Activities	**(2,741)**	**(1,896)**	**1,876**	**483**	**325**

Zone 50 Activities

45810000

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Zone Assessments	(884)	(1,061)	(1,030)	(2,204)	(3,416)
Total Revenue	**(884)**	**(1,061)**	**(1,030)**	**(2,204)**	**(3,416)**
Maintenance and Operations					
Gas and Electric Utilities	-	36	798	36	37
Contracted Services	-	1	-	90	90
Lease and Rent Expense	-	23	23	23	23
Maintenance/Other Supplies	-	4	4	8	9
Intergovtal Chg-LAZ Admin	-	18	18	18	16
Interfund Charges - Parks Main	-	343	1,205	1,253	1,266
Interfund Charges - Admin. Ove	240	240	228	244	225
Interfund Charges - Legal Fees	19	19	18	20	18
Interfund Charges - Park Admin	165	1,253	69	69	293
Interfund Charges - Finance	52	52	50	53	49
Total Maintenance and Operations	**476**	**1,989**	**2,414**	**1,814**	**2,026**
Total Zone 50 Activities	**(408)**	**928**	**1,384**	**(390)**	**(1,390)**

Zone 51 Activities

45820000

Description	2015/2016 Actuals	2016/2017 Actuals	2017/2018 Actuals	2018/2019 Revised	2019/2020 Proposed
Revenue					
Zone Assessments	(4,432)	(4,620)	(6,450)	(7,259)	(12,319)
Total Revenue	**(4,432)**	**(4,620)**	**(6,450)**	**(7,259)**	**(12,319)**
Maintenance and Operations					
Gas and Electric Utilities	-	7	58	7	7
Contracted Services	-	-	-	270	270
Lease and Rent Expense	-	289	289	289	289
Maintenance/Other Supplies	-	3,506	6	11	12
Intergovtal Chg-LAZ Admin	-	16	18	18	188
Interfund Charges - Parks Main	3,466	3,697	4,521	4,525	7,514
Interfund Charges - Admin. Ove	218	218	222	237	2,101
Interfund Charges - Legal Fees	18	18	-	19	170
Interfund Charges - Park Admin	423	-	1,366	1,366	2,361
Interfund Charges - Finance	47	47	48	51	456
Total Maintenance and Operations	**4,171**	**7,798**	**6,526**	**6,793**	**13,368**
Total Zone 51 Activities	**(261)**	**3,177**	**76**	**(466)**	**1,049**

CAPITAL IMPROVEMENT PROGRAM 2019/20 – 2023/24

The City of
MADERA

Capital Improvement Plan Fiscal Years 2019-20 to 2023-24

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Capital Improvement Plan Fiscal Years 2019-20 to 2023-24

As part of the City of Madera's budget funding for the Capital Improvement Plan (CIP), the five-year plan is prepared and organized by staff from the Engineering Department and presented to the Planning Commission for conformity.

The following criteria were followed in creating the CIP:

1. **Projects represent improvements, studies or tasks that may advance a physical or operational improvement**
2. **Projects cycle through five-year timeline**
3. **Projects budget a minimum of $5,000**

The CIP is composed of departmental needs that focus on City objectives and fiscal capacity, a coordination of efforts to increase efficiencies, and as an information source for the public.

Projects included in the CIP involve the Airport, Community Development, Engineering, Fire, Parks and Community services, Police, Water, Sewer and Drainage (Public Works), Successor Agency, and Transit departments within the City.

The CIP is a progressive and continuous plan that is updated annually and presented to City Council for input, direction, and approval. The CIP is a useful planning tool to match projects with programmed funds and ultimately, be included in the annual budget proposals.

The Engineering Division enters the information needed to generate the attached report utilizing the software program, PlanIt.

City of Madera, California

Capital Plan

'19/'20 thru '23/'24

PROJECTS BY DEPARTMENT

Department	Project #	Priority	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
Airport								
AIP-0028 T-Hangar Development Phase 1	*AIP-0028*	1			730,000			*730,000*
AIP-0029 Tee Hangar Development Const-II	*AIP-0029*	1				799,000		*799,000*
AIP-0031 Apron & Taxiway Drainage	*AIP-0031*	1	1,235,000					*1,235,000*
AIP-0034 Commercial Hangar Develp Extend-III	*AIP-0034*	1					155,000	*155,000*
AIP-0035 Extend Runway 12-30 & Taxiway P	*AIP-0035*	1					500,000	*500,000*
AIP-0039 Obstruction Removal	*AIP-0039*	2		320,000				*320,000*
Airport Total			1,235,000	320,000	730,000	799,000	655,000	*3,739,000*
Community Development								
CD-00001 City Hall Relocation & Expansion	*CD-00001*	1				0	19,883,000	*19,883,000*
Community Development Total						0	19,883,000	*19,883,000*
Engineering								
ALY-0001 Torres Way Alley Paving	*ALY-0001*	1	15,000	185,000				*200,000*
B-000002 Westberry Bridge Construction	*B-000002*	3					2,500,000	*2,500,000*
B-000004 BPMP Rehab/Repair of 3 Bridges	*B-000004*	1	213,000					*213,000*
B-000005 Granada Pedestrian Bridge	*B-000005*	n/a		210,000	120,000	1,370,400		*1,700,400*
ENG-000C Traffic Warrants	*ENG-000C*	1	25,000	25,000	25,000	25,000	25,000	*125,000*
ENG-000G Micro-Paver Distress Survey	*ENG-000G*	1	60,000					*60,000*
MUP-UDII Master Utility Plan Update, II	*MUP-UDII*	1					475,000	*475,000*
R-000010 Olive Ave Widening-Gateway to Knox	*R-000010*	1	7,106,000					*7,106,000*
R-000031 Contingency / Project Administration	*R-000031*	1	160,000	160,000	160,000	160,000	160,000	*800,000*
R-000032 UPPR Crossing - Street Approach	*R-000032*	1	80,000	80,000	80,000	80,000	80,000	*400,000*
R-000037 Raymond Rd Shoulder-n/o Cleveland	*R-000037*	1	77,500	260,100	5,700			*343,300*
R-000038 Gateway/Central/3rd/E St Sidewalks	*R-000038*	1	546,000					*546,000*
R-000041 Concrete Projects - Share Program	*R-000041*	1	20,000	20,000	20,000	20,000	20,000	*100,000*
R-000046 Lake St Widening-Fourth to Cleveland	*R-000046*	1	100,000			1,350,000	5,750,000	*7,200,000*
R-000049 Olive Ave Concept Plan	*R-000049*	1	12,000					*12,000*
R-000050 Pine St Reconstr-Howard to Fourth St	*R-000050*	1		515,000				*515,000*
R-000054 Cleveland Ave Widen-Schnoor to SR99	*R-000054*	1	0				300,000	*300,000*
R-000057 Lake-Fourth-Central Intersection	*R-000057*	1	80,500	1,212,500	20,500			*1,313,500*
R-000058 Schnoor Ave Sidewalk-Sunset to River	*R-000058*	1		22,000	128,000			*150,000*
R-000060 Storey Rd Shoulder Paving	*R-000060*	1	33,500	295,000	4,500			*333,000*
R-000064 ADA Walkability Sidewalks Program	*R-000064*	1	40,000	120,000	80,000	80,000	80,000	*400,000*
R-000066 Sunset Ave Sidewalk,Granada-Foster	*R-000066*	1	568,796					*568,796*
R-000067 Pecan Ave Shoulder Paving	*R-000067*	1	144,000	530,900				*674,900*
R-000070 2018-19 City Streets 3R & ADA Project	*R-000070*	1	530,000					*530,000*
R-000071 2020-21 City Streets 3R & ADA Project	*R-000071*	1	30,000	970,000				*1,000,000*
R-000072 Ave 17/Sharon Blvd Improvements	*R-000072*	4	5,310,910					*5,310,910*
R-000073 Washington School Sidewalks	*R-000073*	1	432,449					*432,449*
R-000076 RMRA Seals/Overlays 2018-19	*R-000076*	2	1,014,616					*1,014,616*
R-000077 RMRA Seals/Overlays 2019-20	*R-000077*	2	1,088,400					*1,088,400*
R-000078 RMRA Seals/Overlays 2020-21	*R-000078*	2		1,100,000				*1,100,000*
R-000079 RMRA Seals/Overlays 2021-22	*R-000079*	2			1,100,000			*1,100,000*

Department	Project #	Priority	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
R-000080 RMRA Seals/Overlays 2022-23	*R-000080*	2				1,100,000		*1,100,000*
R-000081 2022-23 City Streets 3R & ADA Project	*R-000081*	2				600,000		*600,000*
R-000082 Almond Ave Extension - Pine to Stadium	*R-000082*	1		225,000	320,000	6,100,000		*6,645,000*
R-000083 Almond Ave/Schnoor Ave Intersection	*R-000083*	1	40,000					*40,000*
R-000084 Pedestrian Facilities, Various Locations	*R-000084*	2	353,889					*353,889*
R-000085 Lilly St & Vineyard Pedestrian Facilities	*R-000085*	2	17,522	210,268				*227,790*
R-000086 Sidewalk Repairs at Various Locations	*R-000086*	2	100,000					*100,000*
R-000087 Almond/Pine/Stadium Traffic Study	*R-000087*	3	130,000					*130,000*
R-0025X Fourth St Tree Replacemt-Pine to K	*R-0025X*	1	25,000					*25,000*
S-000012 Schnoor Ave Trunk Sewer Rehab	*S-000012*	1	46,000	489,000				*535,000*
S-000995 Road 28 Sewer Loan Repayment	*S-000995*	3	4,000	4,000	4,000	4,000	4,000	*20,000*
S-000996 Southeast Quad Sewer Improvement	*S-000996*	4					464,000	*464,000*
S-000997 Northeast Quad Sewer Improvement	*S-000997*	4					210,000	*210,000*
S-000998 Northwest Quad Sewer Improvement	*S-000998*	4					250,000	*250,000*
S-000999 Reimbursements - Sewer Construction	*S-000999*	1					100,000	*100,000*
SD-00014 NW Quad Storm Drain Improvement	*SD-00014*	4					7,400,000	*7,400,000*
SD-00015 SE Quad Storm Drain Improvements	*SD-00015*	4					17,500,000	*17,500,000*
SD-00016 Knox/Olive Storm Drain Repair	*SD-00016*	2	50,000					*50,000*
SD-13-PX Retention Basin Land Acquisition	*SD-13-PX*	1	50,000	40,000	40,000	10,000		*140,000*
SD-14-P11 Granada Dr/Ave 12.5 Retention Basin	*SD-14-P11*	1	100,000					*100,000*
SD-15-P7 Ellis St/Krohn St Retention Basin	*SD-15-P7*	1	100,000					*100,000*
SD-P18 Sienna Basin	*SD-P18*	1	115,000					*115,000*
SS-00006 Fairgrounds Liftstation-VFD	*SS-00006*	n/a	575,582					*575,582*
SS-00011 Mainberry Sewer - Howard to Sunset	*SS-00011*	2	450,000					*450,000*
S-STDY-1 Sewer System Assess/Rehab	*S-STDY-1*	1	188,800					*188,800*
S-STDY-2 Sewer Asset Mgmt Software	*S-STDY-2*	1	75,000					*75,000*
S-VI-002 Sewer Main Video Inspection	*S-VI-002*	1	780,000					*780,000*
Trans-09 RMRA Sustainable Communities 145/Main	*Trans-09*	n/a	209,390					*209,390*
TS-00017 Granada Dr/Howard Rd Traffic Signal	*TS-00017*	1	541,118					*541,118*
TS-00019 Howard Rd/Westberry Traffic Signal	*TS-00019*	3	464,500					*464,500*
TS-00023 HOPYQ Intersection Traffic Signals	*TS-00023*	1	135,000					*135,000*
TS-00024 Cleveland/Granada Dr Traffic Signal	*TS-00024*	1					550,000	*550,000*
TS-00029 Stadium Rd/Gary Ln Hawk Pedestrian Signal	*TS-00029*	3	135,600					*135,600*
TS-00030 Miscellaneous Traffic Safety Items	*TS-00030*	2	20,000	20,000	20,000	20,000	20,000	*100,000*
W-000003 Water Main Upgrades - Locations 1-12	*W-000003*	1		100,000	750,000			*850,000*
W-000004 Water Main Upgrades - Locations 13-23	*W-000004*	1		120,000	1,380,000			*1,500,000*
W-000006 H St-Water Main Upgrades	*W-000006*	1	10,000	255,000				*265,000*
W-000008 10th St-Water Main Upgrades	*W-000008*	1	10,000	770,000				*780,000*
W-000009 Gateway-Riverside River Crossing	*W-000009*	1	282,288					*282,288*
W-000026 Water Tower Demolition	*W-000026*	1	480,000					*480,000*
W-000032 2018-19 New Water Meter Installations	*W-000032*	2	370,000					*370,000*
W-000037 Northeast Water Transmission Main	*W-000037*	2	430,000	3,025,200				*3,455,200*
W-000999 Reimbursements - Water Mains	*W-000999*	n/a		47,200		178,763		*225,963*
W-GW-002 Water Well 35-Ellis w/o Chapin	*W-GW-002*	4					2,011,000	*2,011,000*
W-GW-0024 Sharon Blvd. S/O Ave 17 - Well	*W-GW-0024*	1	2,000,000					*2,000,000*
W-GW-003 Water Well 36- SR145/Indigo	*W-GW-003*	4				121,000	1,890,000	*2,011,000*
W-PNE-04 Lake St Water Main-Ellis to Ave 17	*W-PNE-04*	2	0	615,000				*615,000*
W-PS-001 Ave 17 & Lake Pump Station/Tank	*W-PS-001*	2	377,000	5,893,000				*6,270,000*
W-PSW-45 Almond Ave Water Main, Pine-Stadium	*W-PSW-45*	3			88,000	188,000		*276,000*
W-STDY-1 Water Feasibility & New Water Supply	*W-STDY-1*	1	150,000	150,000	150,000	150,000	150,000	*750,000*
W-STDY-2 Water System Condition Assess/Rehab	*W-STDY-2*	1	370,000					*370,000*
W-STDY-3 Water Asset Mgmt Software	*W-STDY-3*	1		150,000				*150,000*
W-T-0001 Water Storage Tank Installation	*W-T-0001*	2	558,000	4,180,000	4,820,000			*9,558,000*
Engineering Total			27,431,360	21,999,168	9,315,700	11,557,163	39,939,000	*110,242,391*

Fire Department

Department	Project #	Priority	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
FD-00001 Fire Station 7 - Parking Lot Paving	*FD-00001*	1	74,000					*74,000*
FD-00002 Fire Station Constr, Northwest	*FD-00002*	1	4,820,000					*4,820,000*
FD-00003 Fire Station 6 Parking Lot	*FD-00003*	1	3,000	109,000				*112,000*
Fire Department Total			4,897,000	109,000				*5,006,000*
Parks & Community Services								
PK-00001 Ped/Bike Facilities	*PK-00001*	1	36,000	37,000	38,000	39,000	39,000	*189,000*
PK-00008 FRT-Gateway/UPRR Undercrossing	*PK-00008*	1	1,054,000					*1,054,000*
Laurel Bike Path, Sunset to FRT	*PK-00012*	1	10,000					*10,000*
PK-00013 Sunrise Rotary Sports Complex	*PK-00013*	1	80,000	1,510,500				*1,590,500*
PK-00048 Tulare/Cleveland/Raymond Bike Path	*PK-00048*	1	10,000	315,000				*325,000*
PK-00056 Bike/Ped Path, FRT-Cleveland Ave	*PK-00056*	1				45,000	339,000	*384,000*
PK-00058 FRT-Granada to MID, North Bank	*PK-00058*	1				40,000	156,000	*196,000*
PK-00062 ADA Improvements at Pan-Am and Bergon	*PK-00062*	1	60,000					*60,000*
PK-00063 Centennial Park Rehab - Lighting	*PK-00063*	1	295,773					*295,773*
PK-00064 India Park	*PK-00064*	2	14,300					*14,300*
PK-00065 Centennial Park Amenities	*PK-00065*	3					250,000	*250,000*
Parks & Community Services Total			1,560,073	1,862,500	38,000	124,000	784,000	*4,368,573*
Police Department								
PD-00001 Police Station Parking Lot	*PD-00001*	2		300,000				*300,000*
Police Department Total				300,000				*300,000*
Public Works								
RM-00001 Rtne Maint City Bridges Fresno RVR	*RM-00001*	1	20,000					*20,000*
SS-00010 Airport Lift Station Pumps Replacement	*SS-00010*	2	150,000					*150,000*
SS-00012 Doubletree Sewer - Westberry to Liberty	*SS-00012*	2	325,000					*325,000*
W-000017 Well 27 Pipe Outfall Extension	*W-000017*	1	140,000	152,000				*292,000*
W-000022 Water Tower Recoating	*W-000022*	1	20,000	1,370,000				*1,390,000*
W-000029 Downtown Valve Replacement	*W-000029*	1	130,000					*130,000*
W-000031 Manual Read Water Meter Replacements/AMR	*W-000031*	n/a	570,000	300,000	300,000	300,000	300,000	*1,770,000*
W-000033 Residential AMR Water Meter Replacements	*W-000033*	1	500,000	500,000	510,000	520,000	530,000	*2,560,000*
W-000034 South St Water Tower Exterior Rehab	*W-000034*	2	35,000	265,000				*300,000*
W-000035 Chlorinators - Water Wells	*W-000035*	2	525,000					*525,000*
W-000036 4th/Gateway Line and Valve	*W-000036*	1	60,000	440,000				*500,000*
W-GW-001 Water Well 37-Install Pump	*W-GW-001*	3		1,012,000				*1,012,000*
W-GW-005 VFD Retrofit 4 Wells	*W-GW-005*	1	160,000					*160,000*
Public Works Total			2,635,000	4,039,000	810,000	820,000	830,000	*9,134,000*
RDA Successor Agency								
RDA-16-01 Adell St Utility Project	*RDA-16-01*	1	1,735,000					*1,735,000*
RDA-16-07 Adelaide Subdivision	*RDA-16-07*	2	1,510,565					*1,510,565*
RDA-17-02 Yosemite Lot Development	*RDA-17-02*	1	550,970					*550,970*
RDA-18-02 Adell St Interconnect, Kennedy & Adell	*RDA-18-02*	1	265,000					*265,000*
RDA Successor Agency Total			4,061,535					*4,061,535*
Transit Program								
TRANS-01 Madera Transit Center	*Trans-01*	1	4,631,200					*4,631,200*
Transit Program Total			4,631,200					*4,631,200*

Department	Project #	Priority	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
GRAND TOTAL			46,451,168	28,629,668	10,893,700	13,300,163	62,091,000	*161,365,699*

City of Madera, California

Capital Plan

'19/'20 thru '23/'24

SOURCES AND USES OF FUNDS

Source		'19/'20	'20/'21	'21/'22	'22/'23	'23/'24
Airport Fund Balance: 2053510						
Beginning Balance		751,220	744,950	665,695	625,545	581,600
Expenditures and Uses						
Capital Projects & Equipment						
Airport						
AIP-0028 T-Hangar Development Phase 1	AIP-0028	*0*	*0*	*(40,150)*	*0*	*0*
AIP-0029 Tee Hangar Development Const-II	AIP-0029	*0*	*0*	*0*	*(43,945)*	*0*
AIP-0031 Apron & Taxiway Drainage	AIP-0031	*(6,270)*	*(61,655)*	*0*	*0*	*0*
AIP-0034 Commercial Hangar Develp Extend-III	AIP-0034	*0*	*0*	*0*	*0*	*(8,525)*
AIP-0035 Extend Runway 12-30 & Taxiway P	AIP-0035	*0*	*0*	*0*	*0*	*(27,500)*
AIP-0039 Obstruction Removal	AIP-0039	*0*	*(17,600)*	*0*	*0*	*0*
	Total	(6,270)	(79,255)	(40,150)	(43,945)	(36,025)
Total Expenditures and Uses		(6,270)	(79,255)	(40,150)	(43,945)	(36,025)
Change in Fund Balance		(6,270)	(79,255)	(40,150)	(43,945)	(36,025)
Ending Balance		744,950	665,695	625,545	581,600	545,575

Source		'19/'20	'20/'21	'21/'22	'22/'23	'23/'24
ATP Grant: 41705090						
Beginning Balance		0	0	0	0	0
Revenues and Other Fund Sources						
Revenue						
ATP Grant Funds		*379,000*	*0*	*0*	*0*	*0*
	Total	379,000	0	0	0	0
Total Revenues and Other Fund Sources		379,000	0	0	0	0
Total Funds Available		379,000	0	0	0	0
Expenditures and Uses						
Capital Projects & Equipment						
Parks & Community Services						
PK-00008 FRT-Gateway/UPRR Undercrossing	PK-00008	*(379,000)*	*0*	*0*	*0*	*0*
	Total	(379,000)	0	0	0	0
Total Expenditures and Uses		(379,000)	0	0	0	0
Change in Fund Balance		0	0	0	0	0
Ending Balance		0	0	0	0	0

Source		'19/'20	'20/'21	'21/'22	'22/'23	'23/'24
BPMP: 41705730						
Beginning Balance		0	0	0	0	0
Revenues and Other Fund Sources						
Revenue						
BPMP Grant Funds		*151,000*	*0*	*0*	*0*	*0*
	Total	151,000	0	0	0	0
Total Revenues and Other Fund Sources		151,000	0	0	0	0
Total Funds Available		151,000	0	0	0	0
Expenditures and Uses						
Capital Projects & Equipment						
Engineering						
B-000004 BPMP Rehab/Repair of 3 Bridges	B-000004	*(151,000)*	*0*	*0*	*0*	*0*
	Total	(151,000)	0	0	0	0
Total Expenditures and Uses		(151,000)	0	0	0	0
Change in Fund Balance		0	0	0	0	0
Ending Balance		0	0	0	0	0

Source		'19/'20	'20/'21	'21/'22	'22/'23	'23/'24
California State University Fresno Foundation						
Beginning Balance		0	0	0	0	0
Revenues and Other Fund Sources						
No Funds		*0*	*0*	*0*	*0*	*0*
	Total	0	0	0	0	0
Total Revenues and Other Fund Sources		0	0	0	0	0
Total Funds Available		0	0	0	0	0
Change in Fund Balance		0	0	0	0	0
Ending Balance		0	0	0	0	0

Source		'19/'20	'20/'21	'21/'22	'22/'23	'23/'24
Caltrans Aeronautic Grant: 20500-355						
Beginning Balance		0	45,315	(5,130)	(5,130)	(5,130)
Revenues and Other Fund Sources						
Revenue						
Caltrans Aeronautic Grant Funds		*50,445*	*14,400*	*32,850*	*35,955*	*29,475*
	Total	50,445	14,400	32,850	35,955	29,475
Total Revenues and Other Fund Sources		50,445	14,400	32,850	35,955	29,475
Total Funds Available		50,445	59,715	27,720	30,825	24,345
Expenditures and Uses						
Capital Projects & Equipment						
Airport						
AIP-0028 T-Hangar Development Phase 1	AIP-0028	*0*	*0*	*(32,850)*	*0*	*0*
AIP-0029 Tee Hangar Development Const-II	AIP-0029	*0*	*0*	*0*	*(35,955)*	*0*
AIP-0031 Apron & Taxiway Drainage	AIP-0031	*(5,130)*	*(50,445)*	*0*	*0*	*0*
AIP-0034 Commercial Hangar Develp Extend-III	AIP-0034	*0*	*0*	*0*	*0*	*(6,975)*
AIP-0035 Extend Runway 12-30 & Taxiway P	AIP-0035	*0*	*0*	*0*	*0*	*(22,500)*
AIP-0039 Obstruction Removal	AIP-0039	*0*	*(14,400)*	*0*	*0*	*0*
	Total	(5,130)	(64,845)	(32,850)	(35,955)	(29,475)
Total Expenditures and Uses		(5,130)	(64,845)	(32,850)	(35,955)	(29,475)
Change in Fund Balance		45,315	(50,445)	0	0	0
Ending Balance		45,315	(5,130)	(5,130)	(5,130)	(5,130)

Source		'19/'20	'20/'21	'21/'22	'22/'23	'23/'24
CDBG - Public Impr. Parks: 10218020						
Beginning Balance		0	0	0	0	0
Revenues and Other Fund Sources						
Revenue						
CDBG Grant Funds		*295,773*	*0*	*0*	*0*	*0*
	Total	295,773	0	0	0	0
Total Revenues and Other Fund Sources		295,773	0	0	0	0
Total Funds Available		295,773	0	0	0	0
Expenditures and Uses						
Capital Projects & Equipment						
Parks & Community Services						
PK-00063 Centennial Park Rehab - Lighting	PK-00063	*(295,773)*	*0*	*0*	*0*	*0*
	Total	(295,773)	0	0	0	0
Total Expenditures and Uses		(295,773)	0	0	0	0
Change in Fund Balance		0	0	0	0	0
Ending Balance		0	0	0	0	0

Source		'19/'20	'20/'21	'21/'22	'22/'23	'23/'24
CDBG - Public Impr. Streets: 10218020						
Beginning Balance		0	0	0	0	0
Revenues and Other Fund Sources						
Revenue						
CDBG Grant Funds		*704,983*	*0*	*0*	*0*	*0*
	Total	704,983	0	0	0	0
Total Revenues and Other Fund Sources		704,983	0	0	0	0
Total Funds Available		704,983	0	0	0	0
Expenditures and Uses						
Capital Projects & Equipment						
Engineering						
R-000073 Washington School Sidewalks	R-000073	*(162,429)*	*0*	*0*	*0*	*0*
R-000084 Pedestrian Facilities, Various Locations	R-000084	*(317,889)*	*0*	*0*	*0*	*0*
R-000085 Lilly St & Vineyard Pedestrian Facilities	R-000085	*(103,615)*	*0*	*0*	*0*	*0*
TS-00029 Stadium Rd/Gary Ln Hawk Pedestrian Signal	TS-00029	*(121,050)*	*0*	*0*	*0*	*0*
	Total	(704,983)	0	0	0	0
Total Expenditures and Uses		(704,983)	0	0	0	0
Change in Fund Balance		0	0	0	0	0
Ending Balance		0	0	0	0	0

Source		'19/'20	'20/'21	'21/'22	'22/'23	'23/'24
Chukchansi Community Benefit Grant: 41096354						
Beginning Balance		15,059	0	0	0	0
Revenues and Other Fund Sources						
No Funds		*0*	*0*	*0*	*0*	*0*
	Total	0	0	0	0	0
Total Revenues and Other Fund Sources		0	0	0	0	0
Total Funds Available		15,059	0	0	0	0
Expenditures and Uses						
Capital Projects & Equipment						
Parks & Community Services						
PK-00013 Sunrise Rotary Sports Complex	PK-00013	*(15,059)*	*0*	*0*	*0*	*0*
	Total	(15,059)	0	0	0	0
Total Expenditures and Uses		(15,059)	0	0	0	0
Change in Fund Balance		(15,059)	0	0	0	0
Ending Balance		0	0	0	0	0

Source		'19/'20	'20/'21	'21/'22	'22/'23	'23/'24
CMAQ - Parks: 41705030						
Beginning Balance		(115,000)	0	0	0	0
Revenues and Other Fund Sources						
Revenue						
CMAQ Funds		*298,000*	*275,000*	*0*	*0*	*335,000*
	Total	298,000	275,000	0	0	335,000
Total Revenues and Other Fund Sources		298,000	275,000	0	0	335,000
Total Funds Available		183,000	275,000	0	0	335,000
Expenditures and Uses						
Capital Projects & Equipment						
Parks & Community Services						
PK-00008 FRT-Gateway/UPRR Undercrossing	PK-00008	*(183,000)*	*0*	*0*	*0*	*0*
PK-00048 Tulare/Cleveland/Raymond Bike Path	PK-00048	*0*	*(275,000)*	*0*	*0*	*0*
PK-00056 Bike/Ped Path, FRT-Cleveland Ave	PK-00056	*0*	*0*	*0*	*0*	*(300,000)*
PK-00058 FRT-Granada to MID, North Bank	PK-00058	*0*	*0*	*0*	*0*	*(35,000)*
	Total	(183,000)	(275,000)	0	0	(335,000)
Total Expenditures and Uses		(183,000)	(275,000)	0	0	(335,000)
Change in Fund Balance		115,000	0	0	0	0
Ending Balance		0	0	0	0	0

Source		'19/'20	'20/'21	'21/'22	'22/'23	'23/'24
CMAQ - Streets: 41705070						
Beginning Balance		0	0	0	0	0
Revenues and Other Fund Sources						
Revenue						
CMAQ Funding		*0*	*0*	*0*	*0*	*0*
CMAQ Funds		*980,975*	*1,535,000*	*113,000*	*0*	*0*
	Total	980,975	1,535,000	113,000	0	0
Total Revenues and Other Fund Sources		980,975	1,535,000	113,000	0	0
Total Funds Available		980,975	1,535,000	113,000	0	0
Expenditures and Uses						
Capital Projects & Equipment						
Engineering						
ALY-0001 Torres Way Alley Paving	ALY-0001	*0*	*(165,000)*	*0*	*0*	*0*
R-000037 Raymond Rd Shoulder-n/o Cleveland	R-000037	*(27,975)*	*(214,000)*	*0*	*0*	*0*
R-000038 Gateway/Central/3rd/E St Sidewalks	R-000038	*(324,000)*	*0*	*0*	*0*	*0*
R-000057 Lake-Fourth-Central Intersection	R-000057	*(26,000)*	*(434,000)*	*0*	*0*	*0*
R-000058 Schnoor Ave Sidewalk-Sunset to River	R-000058	*0*	*(19,000)*	*(113,000)*	*0*	*0*
R-000060 Storey Rd Shoulder Paving	R-000060	*(27,000)*	*(244,000)*	*0*	*0*	*0*
R-000067 Pecan Ave Shoulder Paving	R-000067	*(128,000)*	*(459,000)*	*0*	*0*	*0*
TS-00019 Howard Rd/Westberry Traffic Signal	TS-00019	*(328,000)*	*0*	*0*	*0*	*0*
TS-00023 HOPYQ Intersection Traffic Signals	TS-00023	*(120,000)*	*0*	*0*	*0*	*0*
	Total	(980,975)	(1,535,000)	(113,000)	0	0
Total Expenditures and Uses		(980,975)	(1,535,000)	(113,000)	0	0
Change in Fund Balance		0	0	0	0	0
Ending Balance		0	0	0	0	0

Source		'19/'20	'20/'21	'21/'22	'22/'23	'23/'24
DIF:4080 Water Development Impact Fee						
Beginning Balance		31,800	800	800	800	(300)
Expenditures and Uses						
Capital Projects & Equipment						
Engineering						
ENGINEERING No Project at This Time	Engineering	*0*	*0*	*0*	*0*	*0*
R-000072 Ave 17/Sharon Blvd Improvements	R-000072	*(31,000)*	*0*	*0*	*0*	*0*
	Total	(31,000)	0	0	0	0
Other Uses						
Due to Developers		*0*	*0*	*0*	*(1,100)*	*0*
	Total	0	0	0	(1,100)	0
Total Expenditures and Uses		(31,000)	0	0	(1,100)	0
Change in Fund Balance		(31,000)	0	0	(1,100)	0
Ending Balance		800	800	800	(300)	(300)

Source		'19/'20	'20/'21	'21/'22	'22/'23	'23/'24
DIF:4081 Water Pipes Impact Fee						
Beginning Balance		231,200	253,500	271,500	283,000	66,237
Revenues and Other Fund Sources						
Revenue						
Development Impact Fees		*60,000*	*60,000*	*50,000*	*50,000*	*0*
Interest/Other 0500-8163		*5,000*	*5,200*	*5,500*	*6,000*	*0*
	Total	65,000	65,200	55,500	56,000	0
Total Revenues and Other Fund Sources		65,000	65,200	55,500	56,000	0
Total Funds Available		296,200	318,700	327,000	339,000	66,237
Expenditures and Uses						
Capital Projects & Equipment						
Engineering						
R-000072 Ave 17/Sharon Blvd Improvements	R-000072	*(42,700)*	*0*	*0*	*0*	*0*
W-000999 Reimbursements - Water Mains	W-000999	*0*	*(47,200)*	*0*	*(178,763)*	*0*
W-PSW-45 Almond Ave Water Main, Pine-Stadium	W-PSW-45	*0*	*0*	*(44,000)*	*(94,000)*	*0*
	Total	(42,700)	(47,200)	(44,000)	(272,763)	0
Total Expenditures and Uses		(42,700)	(47,200)	(44,000)	(272,763)	0
Change in Fund Balance		22,300	18,000	11,500	(216,763)	0
Ending Balance		253,500	271,500	283,000	66,237	66,237

Source		'19/'20	'20/'21	'21/'22	'22/'23	'23/'24
DIF:4082/4051 Water Wells Impact Fee						
Beginning Balance		49,465	161,465	(738,535)	(638,535)	(1,014,535)
Revenues and Other Fund Sources						
Revenue						
Development Impact Fees		*110,000*	*110,000*	*97,000*	*97,000*	*0*
Interest Income/Other		*2,000*	*2,000*	*3,000*	*4,000*	*0*
	Total	112,000	112,000	100,000	101,000	0
Total Revenues and Other Fund Sources		112,000	112,000	100,000	101,000	0
Total Funds Available		161,465	273,465	(638,535)	(537,535)	(1,014,535)
Expenditures and Uses						
Capital Projects & Equipment						
Engineering						
ENGINEERING No Project at This Time	Engineering	*0*	*0*	*0*	*0*	*0*
	Total	0	0	0	0	0
Public Works						
W-GW-001 Water Well 37-Install Pump	W-GW-001	*0*	*(1,012,000)*	*0*	*0*	*0*
	Total	0	(1,012,000)	0	0	0
Other Uses						
Due to Developers		*0*	*0*	*0*	*(477,000)*	*0*
	Total	0	0	0	(477,000)	0
Total Expenditures and Uses		0	(1,012,000)	0	(477,000)	0
Change in Fund Balance		112,000	(900,000)	100,000	(376,000)	0
Ending Balance		161,465	(738,535)	(638,535)	(1,014,535)	(1,014,535)

Source		'19/'20	'20/'21	'21/'22	'22/'23	'23/'24
DIF:4083 Waste Water Treatment Plant Impact F						
Beginning Balance		531,782	583,782	635,782	687,782	347,782
Revenues and Other Fund Sources						
Revenue						
Development Impact Fees		*300,000*	*300,000*	*300,000*	*300,000*	*300,000*
Interest Income/Other		*2,000*	*2,000*	*2,000*	*2,000*	*2,000*
	Total	302,000	302,000	302,000	302,000	302,000
Total Revenues and Other Fund Sources		302,000	302,000	302,000	302,000	302,000
Total Funds Available		833,782	885,782	937,782	989,782	649,782
Expenditures and Uses						
Capital Projects & Equipment						
Engineering						
ENGINEERING No Project at This Time	Engineering	*0*	*0*	*0*	*0*	*0*
	Total	0	0	0	0	0
Other Uses						
4990-7000 Operating Transfer to Other Funds		*(250,000)*	*(250,000)*	*(250,000)*	*(250,000)*	*0*
Due to Developers		*0*	*0*	*0*	*(392,000)*	*0*
	Total	(250,000)	(250,000)	(250,000)	(642,000)	0
Total Expenditures and Uses		(250,000)	(250,000)	(250,000)	(642,000)	0
Change in Fund Balance		52,000	52,000	52,000	(340,000)	302,000
Ending Balance		583,782	635,782	687,782	347,782	649,782

Source		'19/'20	'20/'21	'21/'22	'22/'23	'23/'24
DIF:4084 Westberry/Ellis Sewer Impact Fee						
Beginning Balance		151,741	162,741	171,741	181,241	(28,495)
Revenues and Other Fund Sources						
Revenue						
Development Impact Fees		*10,000*	*8,000*	*8,000*	*8,000*	*8,000*
Interest/Other		*1,000*	*1,000*	*1,500*	*1,700*	*1,700*
	Total	11,000	9,000	9,500	9,700	9,700
Total Revenues and Other Fund Sources		11,000	9,000	9,500	9,700	9,700
Total Funds Available		162,741	171,741	181,241	190,941	(18,795)
Expenditures and Uses						
Other Uses						
Due to Developers		*0*	*0*	*0*	*(219,436)*	*0*
	Total	0	0	0	(219,436)	0
Total Expenditures and Uses		0	0	0	(219,436)	0
Change in Fund Balance		11,000	9,000	9,500	(209,736)	9,700
Ending Balance		162,741	171,741	181,241	(28,495)	(18,795)

Source		'19/'20	'20/'21	'21/'22	'22/'23	'23/'24
DIF:4085 Road 28 Sewer Intercept Impact Fee						
Beginning Balance		13,920	11,920	9,920	7,920	5,920
Revenues and Other Fund Sources						
Revenue						
Development Impact Fees		*1,000*	*1,000*	*1,000*	*1,000*	*1,000*
Interest/Other		*1,000*	*1,000*	*1,000*	*1,000*	*1,000*
	Total	2,000	2,000	2,000	2,000	2,000
Total Revenues and Other Fund Sources		2,000	2,000	2,000	2,000	2,000
Total Funds Available		15,920	13,920	11,920	9,920	7,920
Expenditures and Uses						
Capital Projects & Equipment						
Engineering						
S-000995 Road 28 Sewer Loan Repayment	S-000995	*(4,000)*	*(4,000)*	*(4,000)*	*(4,000)*	*(4,000)*
	Total	(4,000)	(4,000)	(4,000)	(4,000)	(4,000)
Total Expenditures and Uses		(4,000)	(4,000)	(4,000)	(4,000)	(4,000)
Change in Fund Balance		(2,000)	(2,000)	(2,000)	(2,000)	(2,000)
Ending Balance		11,920	9,920	7,920	5,920	3,920

Source		'19/'20	'20/'21	'21/'22	'22/'23	'23/'24
DIF:4086 Fire Department Impact Fee						
Beginning Balance		1,247,872	1,315,572	(18,428)	48,772	117,172
Revenues and Other Fund Sources						
Revenue						
Comm/Fire Development Impact Fees		*3,000*	*500*	*500*	*500*	*500*
Interest/Other		*14,000*	*14,500*	*14,700*	*14,900*	*15,100*
Res/Fire Development Impact Fees		*50,700*	*51,000*	*52,000*	*53,000*	*54,000*
	Total	67,700	66,000	67,200	68,400	69,600
Total Revenues and Other Fund Sources		67,700	66,000	67,200	68,400	69,600
Total Funds Available		1,315,572	1,381,572	48,772	117,172	186,772
Expenditures and Uses						
Capital Projects & Equipment						
Engineering						
ENGINEERING No Project at This Time	Engineering	*0*	*0*	*0*	*0*	*0*
	Total	0	0	0	0	0
Other Uses						
Ladder Truck Purchase		*0*	*(1,400,000)*	*0*	*0*	*0*
	Total	0	(1,400,000)	0	0	0
Total Expenditures and Uses		0	(1,400,000)	0	0	0
Change in Fund Balance		67,700	(1,334,000)	67,200	68,400	69,600
Ending Balance		1,315,572	(18,428)	48,772	117,172	186,772

Source		'19/'20	'20/'21	'21/'22	'22/'23	'23/'24
DIF:4087 Police Department Impact Fee						
Beginning Balance		52,515	100,615	101,715	102,815	(96,085)
Revenues and Other Fund Sources						
Revenue						
Development Impact Fees		*96,400*	*99,100*	*99,100*	*99,100*	*99,100*
Interest/Other		*1,700*	*2,000*	*2,000*	*2,000*	*2,000*
	Total	98,100	101,100	101,100	101,100	101,100
Total Revenues and Other Fund Sources		98,100	101,100	101,100	101,100	101,100
Total Funds Available		150,615	201,715	202,815	203,915	5,015
Expenditures and Uses						
Capital Projects & Equipment						
Engineering						
ENGINEERING No Project at This Time	Engineering	*0*	*0*	*0*	*0*	*0*
	Total	0	0	0	0	0
Other Uses						
Due to Developers		*0*	*0*	*0*	*0*	*0*
Police Department Facility Expenditures		*(50,000)*	*(100,000)*	*(100,000)*	*(300,000)*	*0*
	Total	(50,000)	(100,000)	(100,000)	(300,000)	0
Total Expenditures and Uses		(50,000)	(100,000)	(100,000)	(300,000)	0
Change in Fund Balance		48,100	1,100	1,100	(198,900)	101,100
Ending Balance		100,615	101,715	102,815	(96,085)	5,015

Source		'19/'20	'20/'21	'21/'22	'22/'23	'23/'24
DIF:4088 Parks Impact Fee						
Beginning Balance		1,505,560	1,893,319	2,102,688	2,585,188	80,527
Revenues and Other Fund Sources						
Revenue						
AB1600 Parks Impact Fees		*454,000*	*467,000*	*469,000*	*472,000*	*475,000*
Interest/Other		*13,000*	*13,300*	*13,500*	*13,700*	*13,900*
	Total	467,000	480,300	482,500	485,700	488,900
Total Revenues and Other Fund Sources		467,000	480,300	482,500	485,700	488,900
Total Funds Available		1,972,560	2,373,619	2,585,188	3,070,888	569,427
Expenditures and Uses						
Capital Projects & Equipment						
Parks & Community Services						
PK-00013 Sunrise Rotary Sports Complex	PK-00013	*(64,941)*	*(270,931)*	*0*	*0*	*0*
PK-00064 India Park	PK-00064	*(14,300)*	*0*	*0*	*0*	*0*
	Total	(79,241)	(270,931)	0	0	0
Other Uses						
Parks Expansion		*0*	*0*	*0*	*(2,990,361)*	*0*
	Total	0	0	0	(2,990,361)	0
Total Expenditures and Uses		(79,241)	(270,931)	0	(2,990,361)	0
Change in Fund Balance		387,759	209,369	482,500	(2,504,661)	488,900
Ending Balance		1,893,319	2,102,688	2,585,188	80,527	569,427

Source		'19/'20	'20/'21	'21/'22	'22/'23	'23/'24
DIF:4089 Public Works Impact Fee						
Beginning Balance		457,000	529,200	603,200	677,800	(4,247,000)
Revenues and Other Fund Sources						
Revenue						
Commercial Impact Fees		*10,000*	*10,000*	*10,000*	*10,000*	*10,000*
Interest/Other		*6,800*	*7,000*	*7,100*	*7,200*	*7,300*
Residential Impact Fees		*55,400*	*57,000*	*57,500*	*58,000*	*58,500*
	Total	72,200	74,000	74,600	75,200	75,800
Total Revenues and Other Fund Sources		72,200	74,000	74,600	75,200	75,800
Total Funds Available		529,200	603,200	677,800	753,000	(4,171,200)
Expenditures and Uses						
Capital Projects & Equipment						
Engineering						
ENGINEERING No Project at This Time	Engineering	*0*	*0*	*0*	*0*	*0*
	Total	0	0	0	0	0
Other Uses						
Due to Developers		*0*	*0*	*0*	*0*	*0*
Public Works City Yard Expansion/Relocation		*0*	*0*	*0*	*(5,000,000)*	*0*
	Total	0	0	0	(5,000,000)	0
Total Expenditures and Uses		0	0	0	(5,000,000)	0
Change in Fund Balance		72,200	74,000	74,600	(4,924,800)	75,800
Ending Balance		529,200	603,200	677,800	(4,247,000)	(4,171,200)

Source		'19/'20	'20/'21	'21/'22	'22/'23	'23/'24
DIF:4090 Streets Impact Fee						
Beginning Balance		(157,805)	(157,805)	(157,805)	(157,805)	(157,805)
Revenues and Other Fund Sources						
Revenue						
Development Impact Fees		*0*	*0*	*0*	*0*	*0*
Interest/Other		*0*	*0*	*0*	*0*	*0*
	Total	0	0	0	0	0
Total Revenues and Other Fund Sources		0	0	0	0	0
Total Funds Available		(157,805)	(157,805)	(157,805)	(157,805)	(157,805)
Expenditures and Uses						
Capital Projects & Equipment						
Engineering						
ENGINEERING No Project at This Time	Engineering	*0*	*0*	*0*	*0*	*0*
	Total	0	0	0	0	0
Total Expenditures and Uses		0	0	0	0	0
Change in Fund Balance		0	0	0	0	0
Ending Balance		(157,805)	(157,805)	(157,805)	(157,805)	(157,805)

Source		'19/'20	'20/'21	'21/'22	'22/'23	'23/'24
DIF:4092 General Government Impact Fee						
Beginning Balance		905,000	950,400	997,800	1,046,200	1,095,000
Revenues and Other Fund Sources						
Revenue						
Developer Impact Fees		*37,200*	*38,200*	*39,200*	*39,500*	*39,500*
Interest/Other		*8,200*	*9,200*	*9,200*	*9,300*	*9,400*
	Total	45,400	47,400	48,400	48,800	48,900
Total Revenues and Other Fund Sources		45,400	47,400	48,400	48,800	48,900
Total Funds Available		950,400	997,800	1,046,200	1,095,000	1,143,900
Expenditures and Uses						
Capital Projects & Equipment						
Community Development						
CD-00001 City Hall Relocation & Expansion	CD-00001	*0*	*0*	*0*	*0*	*(1,100,000)*
	Total	0	0	0	0	(1,100,000)
Other Uses						
Due to Developers		*0*	*0*	*0*	*0*	*0*
	Total	0	0	0	0	0
Total Expenditures and Uses		0	0	0	0	(1,100,000)
Change in Fund Balance		45,400	47,400	48,400	48,800	(1,051,100)
Ending Balance		950,400	997,800	1,046,200	1,095,000	43,900

Source		'19/'20	'20/'21	'21/'22	'22/'23	'23/'24
DIF:4093 Transportation Impact Fee						
Beginning Balance		3,397,600	2,526,600	2,752,600	2,979,600	2,761,354
Revenues and Other Fund Sources						
Revenue						
Comm Development Impact Fees		*4,000*	*4,000*	*4,000*	*4,000*	*4,000*
Ind Development Impact Fees		*22,000*	*23,000*	*23,500*	*24,000*	*25,000*
Interest/Other		*30,000*	*31,000*	*31,500*	*32,000*	*33,000*
Res Development Impact Fees		*163,000*	*168,000*	*168,000*	*169,000*	*169,000*
	Total	219,000	226,000	227,000	229,000	231,000
Total Revenues and Other Fund Sources		219,000	226,000	227,000	229,000	231,000
Total Funds Available		3,616,600	2,752,600	2,979,600	3,208,600	2,992,354
Expenditures and Uses						
Capital Projects & Equipment						
Engineering						
B-000002 Westberry Bridge Construction	B-000002	*0*	*0*	*0*	*0*	*(2,500,000)*
R-000072 Ave 17/Sharon Blvd Improvements	R-000072	*(1,090,000)*	*0*	*0*	*0*	*0*
	Total	(1,090,000)	0	0	0	(2,500,000)
Other Uses						
Due to Developers		*0*	*0*	*0*	*(447,246)*	*0*
	Total	0	0	0	(447,246)	0
Total Expenditures and Uses		(1,090,000)	0	0	(447,246)	(2,500,000)
Change in Fund Balance		(871,000)	226,000	227,000	(218,246)	(2,269,000)
Ending Balance		2,526,600	2,752,600	2,979,600	2,761,354	492,354

Source		'19/'20	'20/'21	'21/'22	'22/'23	'23/'24
DIF:4095 Median Island Impact Fee						
Beginning Balance		191,062	261,062	146,087	218,587	130,984
Revenues and Other Fund Sources						
Revenue						
Development Impact Fees		*69,000*	*71,000*	*71,500*	*72,000*	*73,000*
Interest/Other		*1,000*	*1,000*	*1,000*	*1,000*	*1,000*
	Total	70,000	72,000	72,500	73,000	74,000
Total Revenues and Other Fund Sources		70,000	72,000	72,500	73,000	74,000
Total Funds Available		261,062	333,062	218,587	291,587	204,984
Expenditures and Uses						
Other Uses						
Due to Developers		*0*	*(186,975)*	*0*	*(160,603)*	*0*
	Total	0	(186,975)	0	(160,603)	0
Total Expenditures and Uses		0	(186,975)	0	(160,603)	0
Change in Fund Balance		70,000	(114,975)	72,500	(87,603)	74,000
Ending Balance		261,062	146,087	218,587	130,984	204,984

Source		'19/'20	'20/'21	'21/'22	'22/'23	'23/'24
DIF:4096 Arterial/Collector St. Impact Fee						
Beginning Balance		2,069,296	1,223,296	845,114	1,096,614	865,864
Revenues and Other Fund Sources						
Revenue						
Arterial Street Impact Fee		*120,000*	*121,000*	*122,000*	*123,000*	*124,000*
Collector Street Impact Fee		*120,000*	*121,000*	*122,000*	*123,000*	*124,000*
Interest/Other		*6,000*	*7,000*	*7,500*	*8,000*	*9,000*
	Total	246,000	249,000	251,500	254,000	257,000
Total Revenues and Other Fund Sources		246,000	249,000	251,500	254,000	257,000
Total Funds Available		2,315,296	1,472,296	1,096,614	1,350,614	1,122,864
Expenditures and Uses						
Capital Projects & Equipment						
Engineering						
R-000010 Olive Ave Widening-Gateway to Knox	R-000010	*(500,000)*	*0*	*0*	*0*	*0*
R-000049 Olive Ave Concept Plan	R-000049	*(12,000)*	*0*	*0*	*0*	*0*
R-000072 Ave 17/Sharon Blvd Improvements	R-000072	*(580,000)*	*0*	*0*	*0*	*0*
R-000082 Almond Ave Extension - Pine to Stadium	R-000082	*0*	*0*	*0*	*(484,750)*	*0*
	Total	(1,092,000)	0	0	(484,750)	0
Other Uses						
Due to Developers		*0*	*(627,182)*	*0*	*0*	*0*
	Total	0	(627,182)	0	0	0
Total Expenditures and Uses		(1,092,000)	(627,182)	0	(484,750)	0
Change in Fund Balance		(846,000)	(378,182)	251,500	(230,750)	257,000
Ending Balance		1,223,296	845,114	1,096,614	865,864	1,122,864

Source		'19/'20	'20/'21	'21/'22	'22/'23	'23/'24
DIF:4097 Traffic Signal Impact Fee						
Beginning Balance		900,000	55,965	113,965	169,965	225,965
Revenues and Other Fund Sources						
Revenue						
Development Impact Fees		*58,000*	*57,000*	*55,000*	*55,000*	*55,000*
Interest/Other		*1,000*	*1,000*	*1,000*	*1,000*	*1,000*
	Total	59,000	58,000	56,000	56,000	56,000
Total Revenues and Other Fund Sources		59,000	58,000	56,000	56,000	56,000
Total Funds Available		959,000	113,965	169,965	225,965	281,965
Expenditures and Uses						
Capital Projects & Equipment						
Engineering						
R-000072 Ave 17/Sharon Blvd Improvements	R-000072	*(403,000)*	*0*	*0*	*0*	*0*
TS-00017 Granada Dr/Howard Rd Traffic Signal	TS-00017	*(376,118)*	*0*	*0*	*0*	*0*
TS-00019 Howard Rd/Westberry Traffic Signal	TS-00019	*(123,917)*	*0*	*0*	*0*	*0*
TS-00024 Cleveland/Granada Dr Traffic Signal	TS-00024	*0*	*0*	*0*	*0*	*(550,000)*
	Total	(903,035)	0	0	0	(550,000)
Other Uses						
Due to Developers		*0*	*0*	*0*	*0*	*0*
	Total	0	0	0	0	0
Total Expenditures and Uses		(903,035)	0	0	0	(550,000)
Change in Fund Balance		(844,035)	58,000	56,000	56,000	(494,000)
Ending Balance		55,965	113,965	169,965	225,965	(268,035)

Source	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24
DIF:4098 Traffic Special Impact Fee					
Beginning Balance	179,033	181,033	183,033	185,033	187,033
Revenues and Other Fund Sources					
Revenue					
Interest/Other	*2,000*	*2,000*	*2,000*	*2,000*	*2,000*
Total	2,000	2,000	2,000	2,000	2,000
Total Revenues and Other Fund Sources	2,000	2,000	2,000	2,000	2,000
Total Funds Available	181,033	183,033	185,033	187,033	189,033
Change in Fund Balance	2,000	2,000	2,000	2,000	2,000
Ending Balance	181,033	183,033	185,033	187,033	189,033

Source		'19/'20	'20/'21	'21/'22	'22/'23	'23/'24
DIF:4099 Sewer Existing Area Impact Fee						
Beginning Balance		26,202	(111,427)	(87,627)	(63,727)	(39,727)
Revenues and Other Fund Sources						
Revenue						
Development Impact Fees		*21,000*	*21,000*	*21,000*	*21,000*	*21,000*
Interest/Other		*2,500*	*2,800*	*2,900*	*3,000*	*3,100*
	Total	23,500	23,800	23,900	24,000	24,100
Total Revenues and Other Fund Sources		23,500	23,800	23,900	24,000	24,100
Total Funds Available		49,702	(87,627)	(63,727)	(39,727)	(15,627)
Expenditures and Uses						
Capital Projects & Equipment						
Engineering						
ENGINEERING No Project at This Time	Engineering	*0*	*0*	*0*	*0*	*0*
S-000998 Northwest Quad Sewer Improvement	S-000998	*0*	*0*	*0*	*0*	*(125,000)*
S-000999 Reimbursements - Sewer Construction	S-000999	*0*	*0*	*0*	*0*	*(100,000)*
SS-00006 Fairgrounds Liftstation-VFD	SS-00006	*(161,129)*	*0*	*0*	*0*	*0*
	Total	(161,129)	0	0	0	(225,000)
Other Uses						
Due to Developers		*0*	*0*	*0*	*0*	*0*
	Total	0	0	0	0	0
Total Expenditures and Uses		(161,129)	0	0	0	(225,000)
Change in Fund Balance		(137,629)	23,800	23,900	24,000	(200,900)
Ending Balance		(111,427)	(87,627)	(63,727)	(39,727)	(240,627)

Source		'19/'20	'20/'21	'21/'22	'22/'23	'23/'24
DIF:4100 Sewer NW Quadrant Impact Fee						
Beginning Balance		71,100	74,000	77,000	80,000	83,100
Revenues and Other Fund Sources						
Revenue						
Development Impact Fees		*2,300*	*2,400*	*2,400*	*2,500*	*2,500*
Interest/Other		*600*	*600*	*600*	*600*	*600*
	Total	2,900	3,000	3,000	3,100	3,100
Total Revenues and Other Fund Sources		2,900	3,000	3,000	3,100	3,100
Total Funds Available		74,000	77,000	80,000	83,100	86,200
Expenditures and Uses						
Capital Projects & Equipment						
Engineering						
ENGINEERING No Project at This Time	Engineering	*0*	*0*	*0*	*0*	*0*
S-000998 Northwest Quad Sewer Improvement	S-000998	*0*	*0*	*0*	*0*	*(125,000)*
	Total	0	0	0	0	(125,000)
Other Uses						
Due to Developers		*0*	*0*	*0*	*0*	*0*
	Total	0	0	0	0	0
Total Expenditures and Uses		0	0	0	0	(125,000)
Change in Fund Balance		2,900	3,000	3,000	3,100	(121,900)
Ending Balance		74,000	77,000	80,000	83,100	(38,800)

Source		'19/'20	'20/'21	'21/'22	'22/'23	'23/'24
DIF:4101 Sewer NE Quadrant Impact Fee						
Beginning Balance		144,300	15,300	17,300	19,300	21,300
Revenues and Other Fund Sources						
Revenue						
Development Impact Fees		*1,000*	*1,000*	*1,000*	*1,000*	*1,000*
Interest/Other		*1,000*	*1,000*	*1,000*	*1,000*	*1,000*
	Total	2,000	2,000	2,000	2,000	2,000
Total Revenues and Other Fund Sources		2,000	2,000	2,000	2,000	2,000
Total Funds Available		146,300	17,300	19,300	21,300	23,300
Expenditures and Uses						
Capital Projects & Equipment						
Engineering						
ENGINEERING No Project at This Time	Engineering	*0*	*0*	*0*	*0*	*0*
R-000072 Ave 17/Sharon Blvd Improvements	R-000072	*(131,000)*	*0*	*0*	*0*	*0*
S-000997 Northeast Quad Sewer Improvement	S-000997	*0*	*0*	*0*	*0*	*(210,000)*
	Total	(131,000)	0	0	0	(210,000)
Other Uses						
Due to Developers		*0*	*0*	*0*	*0*	*0*
	Total	0	0	0	0	0
Total Expenditures and Uses		(131,000)	0	0	0	(210,000)
Change in Fund Balance		(129,000)	2,000	2,000	2,000	(208,000)
Ending Balance		15,300	17,300	19,300	21,300	(186,700)

Source		'19/'20	'20/'21	'21/'22	'22/'23	'23/'24
DIF:4102 Sewer SW Quadrant Impact Fee						
Beginning Balance		377,400	384,500	391,800	399,200	0
Revenues and Other Fund Sources						
Revenue						
Development Impact Fees		*3,200*	*3,300*	*3,400*	*3,500*	*3,600*
Interest/Other		*3,900*	*4,000*	*4,000*	*4,000*	*4,000*
	Total	7,100	7,300	7,400	7,500	7,600
Total Revenues and Other Fund Sources		7,100	7,300	7,400	7,500	7,600
Total Funds Available		384,500	391,800	399,200	406,700	7,600
Expenditures and Uses						
Capital Projects & Equipment						
Engineering						
ENGINEERING No Project at This Time	Engineering	*0*	*0*	*0*	*0*	*0*
	Total	0	0	0	0	0
Other Uses						
Due to Developers		*0*	*0*	*0*	*(406,700)*	*0*
	Total	0	0	0	(406,700)	0
Total Expenditures and Uses		0	0	0	(406,700)	0
Change in Fund Balance		7,100	7,300	7,400	(399,200)	7,600
Ending Balance		384,500	391,800	399,200	0	7,600

Source		'19/'20	'20/'21	'21/'22	'22/'23	'23/'24
DIF:4103 Sewer SE Quadrant Impact Fee						
Beginning Balance		184,646	187,646	190,646	193,646	196,646
Revenues and Other Fund Sources						
Revenue						
Development Impact Fees		*2,000*	*2,000*	*2,000*	*2,000*	*2,000*
Interest/Other		*1,000*	*1,000*	*1,000*	*1,000*	*1,000*
	Total	3,000	3,000	3,000	3,000	3,000
Total Revenues and Other Fund Sources		3,000	3,000	3,000	3,000	3,000
Total Funds Available		187,646	190,646	193,646	196,646	199,646
Expenditures and Uses						
Capital Projects & Equipment						
Engineering						
ENGINEERING No Project at This Time	Engineering	*0*	*0*	*0*	*0*	*0*
S-000996 Southeast Quad Sewer Improvement	S-000996	*0*	*0*	*0*	*0*	*(464,000)*
	Total	0	0	0	0	(464,000)
Other Uses						
Due to Developers		*0*	*0*	*0*	*0*	*0*
	Total	0	0	0	0	0
Total Expenditures and Uses		0	0	0	0	(464,000)
Change in Fund Balance		3,000	3,000	3,000	3,000	(461,000)
Ending Balance		187,646	190,646	193,646	196,646	(264,354)

Source		'19/'20	'20/'21	'21/'22	'22/'23	'23/'24
DIF:4104 Drainage System Existing Area Impact						
Beginning Balance		1,049,300	1,244,200	1,230,809	1,405,909	1,592,109
Revenues and Other Fund Sources						
Revenue						
Development Impact Fees		*210,000*	*200,000*	*180,000*	*181,000*	*180,000*
Interest/Other		*4,900*	*5,000*	*5,100*	*5,200*	*6,000*
	Total	214,900	205,000	185,100	186,200	186,000
Total Revenues and Other Fund Sources		214,900	205,000	185,100	186,200	186,000
Total Funds Available		1,264,200	1,449,200	1,415,909	1,592,109	1,778,109
Expenditures and Uses						
Capital Projects & Equipment						
Engineering						
SD-13-PX Retention Basin Land Acquisition	SD-13-PX	*(20,000)*	*(10,000)*	*(10,000)*	*0*	*0*
	Total	(20,000)	(10,000)	(10,000)	0	0
Other Uses						
Due to Developers		*0*	*(208,391)*	*0*	*0*	*0*
	Total	0	(208,391)	0	0	0
Total Expenditures and Uses		(20,000)	(218,391)	(10,000)	0	0
Change in Fund Balance		194,900	(13,391)	175,100	186,200	186,000
Ending Balance		1,244,200	1,230,809	1,405,909	1,592,109	1,778,109

Source		'19/'20	'20/'21	'21/'22	'22/'23	'23/'24
DIF:4105 Storm Drain NW Quadrant Impact Fee						
Beginning Balance		503,000	499,000	503,000	497,100	511,300
Revenues and Other Fund Sources						
Revenue						
Development Impact Fees		*2,000*	*10,000*	*10,000*	*10,000*	*0*
Interest/Other		*4,000*	*4,000*	*4,100*	*4,200*	*0*
	Total	6,000	14,000	14,100	14,200	0
Total Revenues and Other Fund Sources		6,000	14,000	14,100	14,200	0
Total Funds Available		509,000	513,000	517,100	511,300	511,300
Expenditures and Uses						
Capital Projects & Equipment						
Engineering						
SD-00014 NW Quad Storm Drain Improvement	SD-00014	*0*	*0*	*0*	*0*	*(7,400,000)*
SD-13-PX Retention Basin Land Acquisition	SD-13-PX	*(10,000)*	*(10,000)*	*(20,000)*	*0*	*0*
	Total	(10,000)	(10,000)	(20,000)	0	(7,400,000)
Other Uses						
Due to Developers		*0*	*0*	*0*	*0*	*0*
	Total	0	0	0	0	0
Total Expenditures and Uses		(10,000)	(10,000)	(20,000)	0	(7,400,000)
Change in Fund Balance		(4,000)	4,000	(5,900)	14,200	(7,400,000)
Ending Balance		499,000	503,000	497,100	511,300	(6,888,700)

Source		'19/'20	'20/'21	'21/'22	'22/'23	'23/'24
DIF:4106 Storm Drain NE Quadrant Impact Fee						
Beginning Balance		432,913	266,803	266,803	266,803	266,803
Revenues and Other Fund Sources						
Revenue						
Development Impact Fees		*0*	*0*	*0*	*0*	*0*
Interest/Other		*2,100*	*0*	*0*	*0*	*0*
	Total	2,100	0	0	0	0
Total Revenues and Other Fund Sources		2,100	0	0	0	0
Total Funds Available		435,013	266,803	266,803	266,803	266,803
Expenditures and Uses						
Capital Projects & Equipment						
Engineering						
R-000072 Ave 17/Sharon Blvd Improvements	R-000072	*(68,210)*	*0*	*0*	*0*	*0*
SD-15-P7 Ellis St/Krohn St Retention Basin	SD-15-P7	*(100,000)*	*0*	*0*	*0*	*0*
	Total	(168,210)	0	0	0	0
Total Expenditures and Uses		(168,210)	0	0	0	0
Change in Fund Balance		(166,110)	0	0	0	0
Ending Balance		266,803	266,803	266,803	266,803	266,803

Source		'19/'20	'20/'21	'21/'22	'22/'23	'23/'24
DIF:4107 Storm Drain SW Quadrant Impact Fee						
Beginning Balance		5,884	(96,716)	(99,116)	(91,416)	(447,212)
Revenues and Other Fund Sources						
Revenue						
Development Impact Fees		*7,300*	*7,500*	*7,600*	*7,700*	*7,800*
Interest/Other		*100*	*100*	*100*	*100*	*100*
	Total	7,400	7,600	7,700	7,800	7,900
Total Revenues and Other Fund Sources		7,400	7,600	7,700	7,800	7,900
Total Funds Available		13,284	(89,116)	(91,416)	(83,616)	(439,312)
Expenditures and Uses						
Capital Projects & Equipment						
Engineering						
ENGINEERING No Project at This Time	Engineering	*0*	*0*	*0*	*0*	*0*
SD-13-PX Retention Basin Land Acquisition	SD-13-PX	*(10,000)*	*(10,000)*	*0*	*0*	*0*
SD-14-P11 Granada Dr/Ave 12.5 Retention Basin	SD-14-P11	*(100,000)*	*0*	*0*	*0*	*0*
	Total	(110,000)	(10,000)	0	0	0
Other Uses						
Due to Developers		*0*	*0*	*0*	*(363,596)*	*0*
	Total	0	0	0	(363,596)	0
Total Expenditures and Uses		(110,000)	(10,000)	0	(363,596)	0
Change in Fund Balance		(102,600)	(2,400)	7,700	(355,796)	7,900
Ending Balance		(96,716)	(99,116)	(91,416)	(447,212)	(439,312)

Source		'19/'20	'20/'21	'21/'22	'22/'23	'23/'24
DIF:4108 Storm Drain SE Quadrant Impact Fee						
Beginning Balance		344,700	229,500	229,500	235,700	242,400
Revenues and Other Fund Sources						
Revenue						
Development Impact Fees		*6,000*	*6,000*	*12,100*	*12,500*	*0*
Interest/Other		*3,800*	*4,000*	*4,100*	*4,200*	*0*
	Total	9,800	10,000	16,200	16,700	0
Total Revenues and Other Fund Sources		9,800	10,000	16,200	16,700	0
Total Funds Available		354,500	239,500	245,700	252,400	242,400
Expenditures and Uses						
Capital Projects & Equipment						
Engineering						
SD-00015 SE Quad Storm Drain Improvements	SD-00015	*0*	*0*	*0*	*0*	*(17,500,000)*
SD-13-PX Retention Basin Land Acquisition	SD-13-PX	*(10,000)*	*(10,000)*	*(10,000)*	*(10,000)*	*0*
SD-P18 Sienna Basin	SD-P18	*(115,000)*	*0*	*0*	*0*	*0*
	Total	(125,000)	(10,000)	(10,000)	(10,000)	(17,500,000)
Other Uses						
Due to Developers		*0*	*0*	*0*	*0*	*0*
	Total	0	0	0	0	0
Total Expenditures and Uses		(125,000)	(10,000)	(10,000)	(10,000)	(17,500,000)
Change in Fund Balance		(115,200)	0	6,200	6,700	(17,500,000)
Ending Balance		229,500	229,500	235,700	242,400	(17,257,600)

Source		'19/'20	'20/'21	'21/'22	'22/'23	'23/'24
Economic Development Fund						
Beginning Balance		458,987	302,487	302,487	302,487	302,487
Revenues and Other Fund Sources						
Revenue						
No Funds		*0*	*0*	*0*	*0*	*0*
	Total	0	0	0	0	0
Total Revenues and Other Fund Sources		0	0	0	0	0
Total Funds Available		458,987	302,487	302,487	302,487	302,487
Expenditures and Uses						
Capital Projects & Equipment						
Engineering						
R-000072 Ave 17/Sharon Blvd Improvements	R-000072	*(156,500)*	*0*	*0*	*0*	*0*
	Total	(156,500)	0	0	0	0
Total Expenditures and Uses		(156,500)	0	0	0	0
Change in Fund Balance		(156,500)	0	0	0	0
Ending Balance		302,487	302,487	302,487	302,487	302,487

Source		'19/'20	'20/'21	'21/'22	'22/'23	'23/'24
EECBG - Parks: 41700-303						
Beginning Balance		0	0	0	0	0
Revenues and Other Fund Sources						
No Funds		*0*	*0*	*0*	*0*	*0*
	Total	0	0	0	0	0
Total Revenues and Other Fund Sources		0	0	0	0	0
Total Funds Available		0	0	0	0	0
Change in Fund Balance		0	0	0	0	0
Ending Balance		0	0	0	0	0

Source		'19/'20	'20/'21	'21/'22	'22/'23	'23/'24
FAA Grant: 20503750 Airport Operations Funds						
Beginning Balance		0	906,300	(102,600)	(102,600)	(102,600)
Revenues and Other Fund Sources						
Revenue						
FAA AIP Grant Funds		*1,008,900*	*288,000*	*657,000*	*719,100*	*589,500*
	Total	1,008,900	288,000	657,000	719,100	589,500
Total Revenues and Other Fund Sources		1,008,900	288,000	657,000	719,100	589,500
Total Funds Available		1,008,900	1,194,300	554,400	616,500	486,900
Expenditures and Uses						
Capital Projects & Equipment						
Airport						
AIP-0028 T-Hangar Development Phase 1	AIP-0028	*0*	*0*	*(657,000)*	*0*	*0*
AIP-0029 Tee Hangar Development Const-II	AIP-0029	*0*	*0*	*0*	*(719,100)*	*0*
AIP-0031 Apron & Taxiway Drainage	AIP-0031	*(102,600)*	*(1,008,900)*	*0*	*0*	*0*
AIP-0034 Commercial Hangar Develp Extend-III	AIP-0034	*0*	*0*	*0*	*0*	*(139,500)*
AIP-0035 Extend Runway 12-30 & Taxiway P	AIP-0035	*0*	*0*	*0*	*0*	*(450,000)*
AIP-0039 Obstruction Removal	AIP-0039	*0*	*(288,000)*	*0*	*0*	*0*
	Total	(102,600)	(1,296,900)	(657,000)	(719,100)	(589,500)
Total Expenditures and Uses		(102,600)	(1,296,900)	(657,000)	(719,100)	(589,500)
Change in Fund Balance		906,300	(1,008,900)	0	0	0
Ending Balance		906,300	(102,600)	(102,600)	(102,600)	(102,600)

Source		'19/'20	'20/'21	'21/'22	'22/'23	'23/'24
Fansler Grant: 41096350						
Beginning Balance		0	0	0	0	0
Revenues and Other Fund Sources						
No Funds		*0*	*0*	*0*	*0*	*0*
	Total	0	0	0	0	0
Total Revenues and Other Fund Sources		0	0	0	0	0
Total Funds Available		0	0	0	0	0
Change in Fund Balance		0	0	0	0	0
Ending Balance		0	0	0	0	0

Source		'19/'20	'20/'21	'21/'22	'22/'23	'23/'24
FTA 21228-399						
Beginning Balance		0	0	0	0	0
Revenues and Other Fund Sources						
Revenue						
FTA Grant Funds		*3,585,000*	*0*	*0*	*0*	*0*
	Total	3,585,000	0	0	0	0
Total Revenues and Other Fund Sources		3,585,000	0	0	0	0
Total Funds Available		3,585,000	0	0	0	0
Expenditures and Uses						
Capital Projects & Equipment						
Transit Program						
TRANS-01 Madera Transit Center	Trans-01	*(3,585,000)*	*0*	*0*	*0*	*0*
	Total	(3,585,000)	0	0	0	0
Total Expenditures and Uses		(3,585,000)	0	0	0	0
Change in Fund Balance		0	0	0	0	0
Ending Balance		0	0	0	0	0

Source		'19/'20	'20/'21	'21/'22	'22/'23	'23/'24
FTA Section 5307 - Operations: 21229						
Beginning Balance		0	0	0	0	0
Revenues and Other Fund Sources						
Revenue						
Federal Grant - 5307		*1,735,178*	*1,648,345*	*1,876,547*	*1,916,236*	*1,518,000*
	Total	1,735,178	1,648,345	1,876,547	1,916,236	1,518,000
Total Revenues and Other Fund Sources		1,735,178	1,648,345	1,876,547	1,916,236	1,518,000
Total Funds Available		1,735,178	1,648,345	1,876,547	1,916,236	1,518,000
Expenditures and Uses						
Other Uses						
Dial-A-Ride Operation		*(538,526)*	*(512,463)*	*(527,837)*	*(543,672)*	*(545,000)*
Fixed Route Operation		*(860,242)*	*(854,020)*	*(867,352)*	*(889,665)*	*(890,000)*
Fleet Capital		*(273,000)*	*(202,000)*	*(400,000)*	*(400,000)*	*0*
Intermodal & Transit Facility		*(63,410)*	*(79,862)*	*(81,358)*	*(82,899)*	*(83,000)*
	Total	(1,735,178)	(1,648,345)	(1,876,547)	(1,916,236)	(1,518,000)
Total Expenditures and Uses		(1,735,178)	(1,648,345)	(1,876,547)	(1,916,236)	(1,518,000)
Change in Fund Balance		0	0	0	0	0
Ending Balance		0	0	0	0	0

Source		'19/'20	'20/'21	'21/'22	'22/'23	'23/'24
Gas Tax: HUTA: 41300-331						
Beginning Balance		44,613	119,159	169,019	194,548	213,035
Revenues and Other Fund Sources						
Revenue						
Loan Repayment		*74,600*	*0*	*0*	*0*	*0*
Section 2103		*570,380*	*602,320*	*587,865*	*587,865*	*611,380*
Section 2105		*367,800*	*385,822*	*391,223*	*397,874*	*403,842*
Section 2106		*128,500*	*135,310*	*137,475*	*140,087*	*142,068*
Section 2107		*480,370*	*503,908*	*511,466*	*520,161*	*527,964*
Section 2107.5		*7,500*	*7,500*	*7,500*	*7,500*	*7,500*
	Total	1,629,150	1,634,860	1,635,529	1,653,487	1,692,754
Total Revenues and Other Fund Sources		1,629,150	1,634,860	1,635,529	1,653,487	1,692,754
Total Funds Available		1,673,763	1,754,019	1,804,548	1,848,035	1,905,789
Expenditures and Uses						
Other Uses						
Engineering		*(43,000)*	*(45,000)*	*(45,000)*	*(45,000)*	*(45,000)*
Graffiti Removal Dept. 531		*(40,000)*	*(50,000)*	*(50,000)*	*(50,000)*	*(50,000)*
Medians		*(119,100)*	*(120,000)*	*(125,000)*	*(130,000)*	*(135,000)*
Street Lighting Dept. 801		*(660,182)*	*(670,000)*	*(680,000)*	*(690,000)*	*(700,000)*
Street Maintenance Dept. 328		*(692,322)*	*(700,000)*	*(710,000)*	*(720,000)*	*(730,000)*
	Total	(1,554,604)	(1,585,000)	(1,610,000)	(1,635,000)	(1,660,000)
Total Expenditures and Uses		(1,554,604)	(1,585,000)	(1,610,000)	(1,635,000)	(1,660,000)
Change in Fund Balance		74,546	49,860	25,529	18,487	32,754
Ending Balance		119,159	169,019	194,548	213,035	245,789

Source		'19/'20	'20/'21	'21/'22	'22/'23	'23/'24
HSIP Grant: 41700000						
Beginning Balance		0	0	0	0	0
Revenues and Other Fund Sources						
Revenue						
HSIP Grant Funds		*282,937*	*0*	*0*	*0*	*0*
	Total	282,937	0	0	0	0
Total Revenues and Other Fund Sources		282,937	0	0	0	0
Total Funds Available		282,937	0	0	0	0
Expenditures and Uses						
Capital Projects & Equipment						
Engineering						
R-000066 Sunset Ave Sidewalk,Granada-Foster	R-000066	*(282,937)*	*0*	*0*	*0*	*0*
	Total	(282,937)	0	0	0	0
Total Expenditures and Uses		(282,937)	0	0	0	0
Change in Fund Balance		0	0	0	0	0
Ending Balance		0	0	0	0	0

Source		'19/'20	'20/'21	'21/'22	'22/'23	'23/'24
LPP						
Beginning Balance		0	0	0	0	0
Revenues and Other Fund Sources						
Revenue						
LPP Reimbursement		*180,000*	*345,000*	*0*	*0*	*0*
	Total	180,000	345,000	0	0	0
Total Revenues and Other Fund Sources		180,000	345,000	0	0	0
Total Funds Available		180,000	345,000	0	0	0
Expenditures and Uses						
Capital Projects & Equipment						
Engineering						
R-000070 2018-19 City Streets 3R & ADA Project	R-000070	*(180,000)*	*0*	*0*	*0*	*0*
R-000071 2020-21 City Streets 3R & ADA Project	R-000071	*0*	*(345,000)*	*0*	*0*	*0*
	Total	(180,000)	(345,000)	0	0	0
Total Expenditures and Uses		(180,000)	(345,000)	0	0	0
Change in Fund Balance		0	0	0	0	0
Ending Balance		0	0	0	0	0

Source		'19/'20	'20/'21	'21/'22	'22/'23	'23/'24
LTF - Parks: 42005410						
Beginning Balance		80,000	788	788	788	788
Revenues and Other Fund Sources						
Revenue						
LTF Article 3		*36,788*	*37,000*	*38,000*	*39,000*	*39,000*
	Total	36,788	37,000	38,000	39,000	39,000
Total Revenues and Other Fund Sources		36,788	37,000	38,000	39,000	39,000
Total Funds Available		116,788	37,788	38,788	39,788	39,788
Expenditures and Uses						
Capital Projects & Equipment						
Parks & Community Services						
PK-00001 Ped/Bike Facilities	PK-00001	*(36,000)*	*(37,000)*	*(38,000)*	*(39,000)*	*(39,000)*
PK-00008 FRT-Gateway/UPRR Undercrossing	PK-00008	*(70,000)*	*0*	*0*	*0*	*0*
Laurel Bike Path, Sunset to FRT	PK-00012	*(10,000)*	*0*	*0*	*0*	*0*
	Total	(116,000)	(37,000)	(38,000)	(39,000)	(39,000)
Total Expenditures and Uses		(116,000)	(37,000)	(38,000)	(39,000)	(39,000)
Change in Fund Balance		(79,212)	0	0	0	0
Ending Balance		788	788	788	788	788

Source		'19/'20	'20/'21	'21/'22	'22/'23	'23/'24
LTF - Streets: 42005330						
Beginning Balance		2,909,475	254,926	110,518	87,049	54,070
Revenues and Other Fund Sources						
Revenue						
Local Transportation Funds; Article 3, 4, 8		*1,782,259*	*1,817,904*	*1,854,262*	*1,891,347*	*1,929,174*
Ped/Bike Allocation; Article 3		*(36,748)*	*(37,000)*	*(38,000)*	*(39,000)*	*(39,000)*
Transit Allocation		*(750,281)*	*(796,812)*	*(854,031)*	*(892,826)*	*(823,072)*
	Total	995,230	984,092	962,231	959,521	1,067,102
Total Revenues and Other Fund Sources		995,230	984,092	962,231	959,521	1,067,102
Total Funds Available		3,904,705	1,239,018	1,072,749	1,046,570	1,121,172
Expenditures and Uses						
Capital Projects & Equipment						
Engineering						
B-000004 BPMP Rehab/Repair of 3 Bridges	B-000004	*(62,000)*	*0*	*0*	*0*	*0*
ENG A Federal/State-Local Match	ENG A	*(20,000)*	*(80,000)*	*(80,000)*	*(80,000)*	*(80,000)*
ENG F CIP Engineering	ENG F	*(512,000)*	*(527,000)*	*(543,000)*	*(560,000)*	*(576,000)*
ENG-000C Traffic Warrants	ENG-000C	*(25,000)*	*(25,000)*	*(25,000)*	*(25,000)*	*(25,000)*
ENG-000G Micro-Paver Distress Survey	ENG-000G	*(60,000)*	*0*	*0*	*0*	*0*
R-000010 Olive Ave Widening-Gateway to Knox	R-000010	*(26,000)*	*0*	*0*	*0*	*0*
R-000031 Contingency / Project Administration	R-000031	*(160,000)*	*(160,000)*	*(160,000)*	*(160,000)*	*(160,000)*
R-000032 UPPR Crossing - Street Approach	R-000032	*(80,000)*	*(80,000)*	*(80,000)*	*(80,000)*	*(80,000)*
R-000037 Raymond Rd Shoulder-n/o Cleveland	R-000037	*(49,525)*	*(46,100)*	*(5,700)*	*0*	*0*
R-000038 Gateway/Central/3rd/E St Sidewalks	R-000038	*(222,000)*	*0*	*0*	*0*	*0*
R-000041 Concrete Projects - Share Program	R-000041	*(20,000)*	*(20,000)*	*(20,000)*	*(20,000)*	*(20,000)*
R-000057 Lake-Fourth-Central Intersection	R-000057	*(4,000)*	*0*	*0*	*0*	*0*
R-000060 Storey Rd Shoulder Paving	R-000060	*(6,500)*	*(51,000)*	*(4,500)*	*0*	*0*
R-000064 ADA Walkability Sidewalks Program	R-000064	*(60,000)*	*(40,000)*	*(40,000)*	*(40,000)*	*(40,000)*
R-000066 Sunset Ave Sidewalk,Granada-Foster	R-000066	*(275,859)*	*0*	*0*	*0*	*0*
R-000067 Pecan Ave Shoulder Paving	R-000067	*(16,000)*	*(71,900)*	*0*	*0*	*0*
R-000072 Ave 17/Sharon Blvd Improvements	R-000072	*(1,640,000)*	*0*	*0*	*0*	*0*
R-000073 Washington School Sidewalks	R-000073	*(196,245)*	*0*	*0*	*0*	*0*
R-000083 Almond Ave/Schnoor Ave Intersection	R-000083	*(40,000)*	*0*	*0*	*0*	*0*
R-000084 Pedestrian Facilities, Various Locations	R-000084	*(36,000)*	*0*	*0*	*0*	*0*
R-000085 Lilly St & Vineyard Pedestrian Facilities	R-000085	*(25,000)*	*0*	*0*	*0*	*0*
Trans-09 RMRA Sustainable Communities 145/Main	Trans-09	*(24,017)*	*0*	*0*	*0*	*0*
TS-00019 Howard Rd/Westberry Traffic Signal	TS-00019	*(12,583)*	*0*	*0*	*0*	*0*
TS-00023 HOPYQ Intersection Traffic Signals	TS-00023	*(15,000)*	*0*	*0*	*0*	*0*
TS-00029 Stadium Rd/Gary Ln Hawk Pedestrian Signal	TS-00029	*(14,550)*	*0*	*0*	*0*	*0*
TS-00030 Miscellaneous Traffic Safety Items	TS-00030	*(20,000)*	*(20,000)*	*(20,000)*	*(20,000)*	*(20,000)*
	Total	(3,622,279)	(1,121,000)	(978,200)	(985,000)	(1,001,000)
Public Works						

Source		'19/'20	'20/'21	'21/'22	'22/'23	'23/'24
LTF - Streets: 42005330						
RM-00001 Rtne Maint City Bridges Fresno RVR	RM-00001	*(20,000)*	*0*	*0*	*0*	*0*
	Total	(20,000)	0	0	0	0
Other Uses						
Amtrak Station Maintenance (50% of Costs)		*(7,500)*	*(7,500)*	*(7,500)*	*(7,500)*	*(7,500)*
	Total	(7,500)	(7,500)	(7,500)	(7,500)	(7,500)
Total Expenditures and Uses		(3,649,779)	(1,128,500)	(985,700)	(992,500)	(1,008,500)
Change in Fund Balance		(2,654,549)	(144,408)	(23,469)	(32,979)	58,602
Ending Balance		254,926	110,518	87,049	54,070	112,672

Source		'19/'20	'20/'21	'21/'22	'22/'23	'23/'24
LTF - Transit: 42000-						
Beginning Balance		0	0	0	0	0
Revenues and Other Fund Sources						
Revenue						
Transit Capital		*36,000*	*51,000*	*100,000*	*100,000*	*0*
Transit Operations		*714,281*	*745,812*	*754,031*	*792,826*	*823,072*
	Total	750,281	796,812	854,031	892,826	823,072
Total Revenues and Other Fund Sources		750,281	796,812	854,031	892,826	823,072
Total Funds Available		750,281	796,812	854,031	892,826	823,072
Expenditures and Uses						
Other Uses						
Dial-A-Ride Operation		*(538,526)*	*(512,463)*	*(527,837)*	*(543,672)*	*(558,672)*
Fixed Route Operation		*(112,345)*	*(153,487)*	*(144,836)*	*(166,254)*	*(180,000)*
Intermodal & Transit Facility		*(63,410)*	*(79,862)*	*(81,358)*	*(82,900)*	*(84,400)*
Transit Fleet Capital		*(36,000)*	*(51,000)*	*(100,000)*	*(100,000)*	*0*
	Total	(750,281)	(796,812)	(854,031)	(892,826)	(823,072)
Total Expenditures and Uses		(750,281)	(796,812)	(854,031)	(892,826)	(823,072)
Change in Fund Balance		0	0	0	0	0
Ending Balance		0	0	0	0	0

Source		'19/'20	'20/'21	'21/'22	'22/'23	'23/'24
Measure A City: 41500000						
Beginning Balance		1,233,000	113,000	113,000	113,000	113,000
Expenditures and Uses						
Capital Projects & Equipment						
Engineering						
R-000072 Ave 17/Sharon Blvd Improvements	R-000072	*(1,120,000)*	*0*	*0*	*0*	*0*
	Total	(1,120,000)	0	0	0	0
Total Expenditures and Uses		(1,120,000)	0	0	0	0
Change in Fund Balance		(1,120,000)	0	0	0	0
Ending Balance		113,000	113,000	113,000	113,000	113,000

Source		'19/'20	'20/'21	'21/'22	'22/'23	'23/'24
Measure K Sales Tax: 10252500						
Beginning Balance		0	300,000	0	0	0
Revenues and Other Fund Sources						
Revenue						
Measure K Sales Tax for Capital		*677,000*	*409,000*	*4,220,000*	*0*	*0*
	Total	677,000	409,000	4,220,000	0	0
Total Revenues and Other Fund Sources		677,000	409,000	4,220,000	0	0
Total Funds Available		677,000	709,000	4,220,000	0	0
Expenditures and Uses						
Capital Projects & Equipment						
Fire Department						
FD-00001 Fire Station 7 - Parking Lot Paving	FD-00001	*(74,000)*	*0*	*0*	*0*	*0*
FD-00002 Fire Station Constr, Northwest	FD-00002	*(300,000)*	*(300,000)*	*(4,220,000)*	*0*	*0*
FD-00003 Fire Station 6 Parking Lot	FD-00003	*(3,000)*	*(109,000)*	*0*	*0*	*0*
	Total	(377,000)	(409,000)	(4,220,000)	0	0
Police Department						
PD-00001 Police Station Parking Lot	PD-00001	*0*	*(300,000)*	*0*	*0*	*0*
	Total	0	(300,000)	0	0	0
Total Expenditures and Uses		(377,000)	(709,000)	(4,220,000)	0	0
Change in Fund Balance		300,000	(300,000)	0	0	0
Ending Balance		300,000	0	0	0	0

Source		'19/'20	'20/'21	'21/'22	'22/'23	'23/'24
Measure T - Enviromental Enhancement: 4157000						
Beginning Balance		225,049	96,476	95,476	142,476	119,476
Revenues and Other Fund Sources						
Revenue						
Environmental Enhancement Bike/Sidewalks		*82,427*	*82,000*	*82,000*	*82,000*	*82,000*
	Total	82,427	82,000	82,000	82,000	82,000
Total Revenues and Other Fund Sources		82,427	82,000	82,000	82,000	82,000
Total Funds Available		307,476	178,476	177,476	224,476	201,476
Expenditures and Uses						
Capital Projects & Equipment						
Engineering						
ALY-0001 Torres Way Alley Paving	ALY-0001	*(15,000)*	*(20,000)*	*0*	*0*	*0*
R-000058 Schnoor Ave Sidewalk-Sunset to River	R-000058	*0*	*(3,000)*	*(15,000)*	*0*	*0*
R-000064 ADA Walkability Sidewalks Program	R-000064	*0*	*(20,000)*	*(20,000)*	*(20,000)*	*(20,000)*
R-000066 Sunset Ave Sidewalk,Granada-Foster	R-000066	*(10,000)*	*0*	*0*	*0*	*0*
	Total	(25,000)	(43,000)	(35,000)	(20,000)	(20,000)
Parks & Community Services						
PK-00008 FRT-Gateway/UPRR Undercrossing	PK-00008	*(176,000)*	*0*	*0*	*0*	*0*
PK-00048 Tulare/Cleveland/Raymond Bike Path	PK-00048	*(10,000)*	*(40,000)*	*0*	*0*	*0*
PK-00056 Bike/Ped Path, FRT-Cleveland Ave	PK-00056	*0*	*0*	*0*	*(45,000)*	*(39,000)*
PK-00058 FRT-Granada to MID, North Bank	PK-00058	*0*	*0*	*0*	*(40,000)*	*(121,000)*
	Total	(186,000)	(40,000)	0	(85,000)	(160,000)
Total Expenditures and Uses		(211,000)	(83,000)	(35,000)	(105,000)	(180,000)
Change in Fund Balance		(128,573)	(1,000)	47,000	(23,000)	(98,000)
Ending Balance		96,476	95,476	142,476	119,476	21,476

Source		'19/'20	'20/'21	'21/'22	'22/'23	'23/'24
Measure T - Flex: 41580000						
Beginning Balance		62,000	0	0	0	0
Expenditures and Uses						
Capital Projects & Equipment						
Engineering						
R-000010 Olive Ave Widening-Gateway to Knox	R-000010	*(62,000)*	*0*	*0*	*0*	*0*
R-000054 Cleveland Ave Widen-Schnoor to SR99	R-000054	*0*	*0*	*0*	*0*	*0*
	Total	(62,000)	0	0	0	0
Total Expenditures and Uses		(62,000)	0	0	0	0
Change in Fund Balance		(62,000)	0	0	0	0
Ending Balance		0	0	0	0	0

Source		'19/'20	'20/'21	'21/'22	'22/'23	'23/'24
Measure T - LTP ADA: 41540000						
Beginning Balance		78,056	4,881	4,881	4,881	4,881
Revenues and Other Fund Sources						
Revenue						
Measure T/ADA		*20,600*	*20,000*	*20,000*	*20,000*	*20,000*
	Total	20,600	20,000	20,000	20,000	20,000
Total Revenues and Other Fund Sources		20,600	20,000	20,000	20,000	20,000
Total Funds Available		98,656	24,881	24,881	24,881	24,881
Expenditures and Uses						
Capital Projects & Equipment						
Engineering						
R-000064 ADA Walkability Sidewalks Program	R-000064	*(20,000)*	*(20,000)*	*(20,000)*	*(20,000)*	*(20,000)*
R-000073 Washington School Sidewalks	R-000073	*(73,775)*	*0*	*0*	*0*	*0*
	Total	(93,775)	(20,000)	(20,000)	(20,000)	(20,000)
Total Expenditures and Uses		(93,775)	(20,000)	(20,000)	(20,000)	(20,000)
Change in Fund Balance		(73,175)	0	0	0	0
Ending Balance		4,881	4,881	4,881	4,881	4,881

Source		'19/'20	'20/'21	'21/'22	'22/'23	'23/'24
Measure T - LTP Street Maintenance: 41520						
Beginning Balance		732,154	568,154	408,154	248,154	98,154
Revenues and Other Fund Sources						
Revenue						
LTP-Street Maintenance		*536,000*	*540,000*	*540,000*	*550,000*	*550,000*
	Total	536,000	540,000	540,000	550,000	550,000
Total Revenues and Other Fund Sources		536,000	540,000	540,000	550,000	550,000
Total Funds Available		1,268,154	1,108,154	948,154	798,154	648,154
Expenditures and Uses						
Other Uses						
PW Chip Seals		*(600,000)*	*(600,000)*	*(600,000)*	*(600,000)*	*(600,000)*
PW Street Maintenance - Dept. 328		*(100,000)*	*(100,000)*	*(100,000)*	*(100,000)*	*(100,000)*
	Total	(700,000)	(700,000)	(700,000)	(700,000)	(700,000)
Total Expenditures and Uses		(700,000)	(700,000)	(700,000)	(700,000)	(700,000)
Change in Fund Balance		(164,000)	(160,000)	(160,000)	(150,000)	(150,000)
Ending Balance		568,154	408,154	248,154	98,154	(51,846)

Source		'19/'20	'20/'21	'21/'22	'22/'23	'23/'24
Measure T - LTP Supplemental Street Mai: 41530						
Beginning Balance		164,000	124,600	94,600	74,600	64,600
Revenues and Other Fund Sources						
Revenue						
LTP Supplemental Street Maintenance		*360,600*	*370,000*	*380,000*	*390,000*	*390,000*
	Total	360,600	370,000	380,000	390,000	390,000
Total Revenues and Other Fund Sources		360,600	370,000	380,000	390,000	390,000
Total Funds Available		524,600	494,600	474,600	464,600	454,600
Expenditures and Uses						
Other Uses						
PW Street Maintenance - Dept. 328		*(400,000)*	*(400,000)*	*(400,000)*	*(400,000)*	*(400,000)*
	Total	(400,000)	(400,000)	(400,000)	(400,000)	(400,000)
Total Expenditures and Uses		(400,000)	(400,000)	(400,000)	(400,000)	(400,000)
Change in Fund Balance		(39,400)	(30,000)	(20,000)	(10,000)	(10,000)
Ending Balance		124,600	94,600	74,600	64,600	54,600

Source		'19/'20	'20/'21	'21/'22	'22/'23	'23/'24
Measure T - RTP/3R: 41514470						
Beginning Balance		6,868,200	1,953,260	47,260	(863,240)	(1,879,990)
Revenues and Other Fund Sources						
Revenue						
Measure T- RTP		*1,030,000*	*1,030,000*	*1,030,000*	*1,030,000*	*1,030,000*
	Total	1,030,000	1,030,000	1,030,000	1,030,000	1,030,000
Total Revenues and Other Fund Sources		1,030,000	1,030,000	1,030,000	1,030,000	1,030,000
Total Funds Available		7,898,200	2,983,260	1,077,260	166,760	(849,990)
Expenditures and Uses						
Capital Projects & Equipment						
Engineering						
R-000010 Olive Ave Widening-Gateway to Knox	R-000010	*(4,874,940)*	*0*	*0*	*0*	*0*
R-000046 Lake St Widening-Fourth to Cleveland	R-000046	*(100,000)*	*0*	*0*	*(300,000)*	*0*
R-000050 Pine St Reconstr-Howard to Fourth St	R-000050	*0*	*(515,000)*	*0*	*0*	*0*
R-000054 Cleveland Ave Widen-Schnoor to SR99	R-000054	*0*	*0*	*0*	*0*	*(300,000)*
R-000057 Lake-Fourth-Central Intersection	R-000057	*0*	*(141,000)*	*(20,500)*	*0*	*0*
R-000070 2018-19 City Streets 3R & ADA Project	R-000070	*(350,000)*	*0*	*0*	*0*	*0*
R-000071 2020-21 City Streets 3R & ADA Project	R-000071	*(300,000)*	*(355,000)*	*0*	*0*	*0*
R-000081 2022-23 City Streets 3R & ADA Project	R-000081	*0*	*0*	*0*	*(600,000)*	*0*
R-000082 Almond Ave Extension - Pine to Stadium	R-000082	*0*	*(1,925,000)*	*(1,920,000)*	*(1,146,750)*	*0*
R-000087 Almond/Pine/Stadium Traffic Study	R-000087	*(130,000)*	*0*	*0*	*0*	*0*
R-0025X Fourth St Tree Replacemt-Pine to K	R-0025X	*(25,000)*	*0*	*0*	*0*	*0*
TS-00017 Granada Dr/Howard Rd Traffic Signal	TS-00017	*(165,000)*	*0*	*0*	*0*	*0*
	Total	(5,944,940)	(2,936,000)	(1,940,500)	(2,046,750)	(300,000)
Total Expenditures and Uses		(5,944,940)	(2,936,000)	(1,940,500)	(2,046,750)	(300,000)
Change in Fund Balance		(4,914,940)	(1,906,000)	(910,500)	(1,016,750)	730,000
Ending Balance		1,953,260	47,260	(863,240)	(1,879,990)	(1,149,990)

Source		'19/'20	'20/'21	'21/'22	'22/'23	'23/'24
Measure T - Tier 1: 41590000						
Beginning Balance		0	0	0	0	0
Revenues and Other Fund Sources						
Revenue						
No Funds		*0*	*0*	*0*	*0*	*0*
	Total	0	0	0	0	0
Total Revenues and Other Fund Sources		0	0	0	0	0
Total Funds Available		0	0	0	0	0
Expenditures and Uses						
Capital Projects & Equipment						
Engineering						
ENGINEERING No Project at This Time	Engineering	*0*	*0*	*0*	*0*	*0*
	Total	0	0	0	0	0
Total Expenditures and Uses		0	0	0	0	0
Change in Fund Balance		0	0	0	0	0
Ending Balance		0	0	0	0	0

Source		'19/'20	'20/'21	'21/'22	'22/'23	'23/'24
Measure T - Transit Enhan. Sr.: 41560000						
Beginning Balance		67,500	74,500	81,500	88,500	95,500
Revenues and Other Fund Sources						
Revenue						
Transit Enhancement/ADA		*7,000*	*7,000*	*7,000*	*7,000*	*7,000*
	Total	7,000	7,000	7,000	7,000	7,000
Total Revenues and Other Fund Sources		7,000	7,000	7,000	7,000	7,000
Total Funds Available		74,500	81,500	88,500	95,500	102,500
Change in Fund Balance		7,000	7,000	7,000	7,000	7,000
Ending Balance		74,500	81,500	88,500	95,500	102,500

Source		'19/'20	'20/'21	'21/'22	'22/'23	'23/'24
Measure T - Transit Enhan.: 41550000						
Beginning Balance		309,900	384,900	460,900	538,900	618,900
Revenues and Other Fund Sources						
Revenue						
Measure T - Transit Enhancement		*75,000*	*76,000*	*78,000*	*80,000*	*80,000*
	Total	75,000	76,000	78,000	80,000	80,000
Total Revenues and Other Fund Sources		75,000	76,000	78,000	80,000	80,000
Total Funds Available		384,900	460,900	538,900	618,900	698,900
Change in Fund Balance		75,000	76,000	78,000	80,000	80,000
Ending Balance		384,900	460,900	538,900	618,900	698,900

Source		'19/'20	'20/'21	'21/'22	'22/'23	'23/'24
Prop 1B LSR: 41300-448						
Beginning Balance		0	0	0	0	0
Revenues and Other Fund Sources						
Revenue						
No Funds		*0*	*0*	*0*	*0*	*0*
	Total	0	0	0	0	0
Total Revenues and Other Fund Sources		0	0	0	0	0
Total Funds Available		0	0	0	0	0
Change in Fund Balance		0	0	0	0	0
Ending Balance		0	0	0	0	0

Source		'19/'20	'20/'21	'21/'22	'22/'23	'23/'24
Prop 1B PTMISEA: 21295590						
Beginning Balance		1,493,000	446,800	446,800	446,800	446,800
Expenditures and Uses						
Capital Projects & Equipment						
Transit Program						
TRANS-01 Madera Transit Center	Trans-01	*(1,046,200)*	*0*	*0*	*0*	*0*
	Total	(1,046,200)	0	0	0	0
Total Expenditures and Uses		(1,046,200)	0	0	0	0
Change in Fund Balance		(1,046,200)	0	0	0	0
Ending Balance		446,800	446,800	446,800	446,800	446,800

Source		'19/'20	'20/'21	'21/'22	'22/'23	'23/'24
RMRA						
Beginning Balance		1,064,440	49,824	152,506	312,916	509,878
Revenues and Other Fund Sources						
Revenue						
RMRA Funds		*1,088,400*	*1,202,682*	*1,260,410*	*1,296,962*	*1,347,544*
	Total	1,088,400	1,202,682	1,260,410	1,296,962	1,347,544
Total Revenues and Other Fund Sources		1,088,400	1,202,682	1,260,410	1,296,962	1,347,544
Total Funds Available		2,152,840	1,252,506	1,412,916	1,609,878	1,857,422
Expenditures and Uses						
Capital Projects & Equipment						
Engineering						
R-000076 RMRA Seals/Overlays 2018-19	R-000076	*(1,014,616)*	*0*	*0*	*0*	*0*
R-000077 RMRA Seals/Overlays 2019-20	R-000077	*(1,088,400)*	*0*	*0*	*0*	*0*
R-000078 RMRA Seals/Overlays 2020-21	R-000078	*0*	*(1,100,000)*	*0*	*0*	*0*
R-000079 RMRA Seals/Overlays 2021-22	R-000079	*0*	*0*	*(1,100,000)*	*0*	*0*
R-000080 RMRA Seals/Overlays 2022-23	R-000080	*0*	*0*	*0*	*(1,100,000)*	*0*
	Total	(2,103,016)	(1,100,000)	(1,100,000)	(1,100,000)	0
Total Expenditures and Uses		(2,103,016)	(1,100,000)	(1,100,000)	(1,100,000)	0
Change in Fund Balance		(1,014,616)	102,682	160,410	196,962	1,347,544
Ending Balance		49,824	152,506	312,916	509,878	1,857,422

Source		'19/'20	'20/'21	'21/'22	'22/'23	'23/'24
RMRA Sustainable Communities Grants						
Beginning Balance		0	0	0	0	0
Revenues and Other Fund Sources						
Revenue						
RMRA Sustainable Communities Grant Funds		*185,373*	*0*	*0*	*0*	*0*
	Total	185,373	0	0	0	0
Total Revenues and Other Fund Sources		185,373	0	0	0	0
Total Funds Available		185,373	0	0	0	0
Expenditures and Uses						
Capital Projects & Equipment						
Engineering						
Trans-09 RMRA Sustainable Communities 145/Main	Trans-09	*(185,373)*	*0*	*0*	*0*	*0*
	Total	(185,373)	0	0	0	0
Total Expenditures and Uses		(185,373)	0	0	0	0
Change in Fund Balance		0	0	0	0	0
Ending Balance		0	0	0	0	0

Source		'19/'20	'20/'21	'21/'22	'22/'23	'23/'24
RSTP Federal Exchange: 41315320						
Beginning Balance		963,560	67,000	0	50,500	(359,000)
Revenues and Other Fund Sources						
Revenue						
5230-8429 RSTP-Fed. Exch.		*797,000*	*800,000*	*810,000*	*820,000*	*830,000*
	Total	797,000	800,000	810,000	820,000	830,000
Total Revenues and Other Fund Sources		797,000	800,000	810,000	820,000	830,000
Total Funds Available		1,760,560	867,000	810,000	870,500	471,000
Expenditures and Uses						
Capital Projects & Equipment						
Engineering						
R-000010 Olive Ave Widening-Gateway to Knox	R-000010	*(1,643,060)*	*0*	*0*	*0*	*0*
R-000046 Lake St Widening-Fourth to Cleveland	R-000046	*0*	*0*	*0*	*(1,050,000)*	*(750,000)*
R-000057 Lake-Fourth-Central Intersection	R-000057	*(50,500)*	*(637,500)*	*0*	*0*	*0*
R-000082 Almond Ave Extension - Pine to Stadium	R-000082	*0*	*(229,500)*	*(759,500)*	*(179,500)*	*0*
	Total	(1,693,560)	(867,000)	(759,500)	(1,229,500)	(750,000)
Total Expenditures and Uses		(1,693,560)	(867,000)	(759,500)	(1,229,500)	(750,000)
Change in Fund Balance		(896,560)	(67,000)	50,500	(409,500)	80,000
Ending Balance		67,000	0	50,500	(359,000)	(279,000)

Source		'19/'20	'20/'21	'21/'22	'22/'23	'23/'24
Section 130: 41700-306						
Beginning Balance		0	0	0	0	0
Revenues and Other Fund Sources						
No Funds		*0*	*0*	*0*	*0*	*0*
	Total	0	0	0	0	0
Total Revenues and Other Fund Sources		0	0	0	0	0
Total Funds Available		0	0	0	0	0
Change in Fund Balance		0	0	0	0	0
Ending Balance		0	0	0	0	0

Source		'19/'20	'20/'21	'21/'22	'22/'23	'23/'24
Sewer Utility Fund: 20403420						
Beginning Balance		3,290,280	3,559,027	4,770,027	6,470,027	8,170,027
Revenues and Other Fund Sources						
Revenue						
Sewer System Capital Outlay		*1,943,000*	*1,700,000*	*1,700,000*	*1,700,000*	*0*
	Total	1,943,000	1,700,000	1,700,000	1,700,000	0
Total Revenues and Other Fund Sources		1,943,000	1,700,000	1,700,000	1,700,000	0
Total Funds Available		5,233,280	5,259,027	6,470,027	8,170,027	8,170,027
Expenditures and Uses						
Capital Projects & Equipment						
Engineering						
MUP-UDII Master Utility Plan Update, II	MUP-UDII	*0*	*0*	*0*	*0*	*(475,000)*
S-000012 Schnoor Ave Trunk Sewer Rehab	S-000012	*(46,000)*	*(489,000)*	*0*	*0*	*0*
SS-00006 Fairgrounds Liftstation-VFD	SS-00006	*(414,453)*	*0*	*0*	*0*	*0*
SS-00011 Mainberry Sewer - Howard to Sunset	SS-00011	*(450,000)*	*0*	*0*	*0*	*0*
S-STDY-1 Sewer System Assess/Rehab	S-STDY-1	*(188,800)*	*0*	*0*	*0*	*0*
S-STDY-2 Sewer Asset Mgmt Software	S-STDY-2	*(75,000)*	*0*	*0*	*0*	*0*
	Total	(1,174,253)	(489,000)	0	0	(475,000)
Public Works						
SS-00000 Engineering Support for Sewer Projects	SS-00000	*(25,000)*	*0*	*0*	*0*	*0*
SS-00010 Airport Lift Station Pumps Replacement	SS-00010	*(150,000)*	*0*	*0*	*0*	*0*
SS-00012 Doubletree Sewer - Westberry to Liberty	SS-00012	*(325,000)*	*0*	*0*	*0*	*0*
	Total	(500,000)	0	0	0	0
Total Expenditures and Uses		(1,674,253)	(489,000)	0	0	(475,000)
Change in Fund Balance		268,747	1,211,000	1,700,000	1,700,000	(475,000)
Ending Balance		3,559,027	4,770,027	6,470,027	8,170,027	7,695,027

Source		'19/'20	'20/'21	'21/'22	'22/'23	'23/'24
SJVAPCD - Remove II Grant: 41305422						
Beginning Balance		0	0	0	0	0
Revenues and Other Fund Sources						
Revenue						
SJAPCD - Remove II Grant Funds		*35,500*	*0*	*0*	*0*	*0*
	Total	35,500	0	0	0	0
Total Revenues and Other Fund Sources		35,500	0	0	0	0
Total Funds Available		35,500	0	0	0	0
Expenditures and Uses						
Capital Projects & Equipment						
Parks & Community Services						
PK-00008 FRT-Gateway/UPRR Undercrossing	PK-00008	*(35,500)*	*0*	*0*	*0*	*0*
	Total	(35,500)	0	0	0	0
Total Expenditures and Uses		(35,500)	0	0	0	0
Change in Fund Balance		0	0	0	0	0
Ending Balance		0	0	0	0	0

Source		'19/'20	'20/'21	'21/'22	'22/'23	'23/'24
State Transit Assistance: 21229						
Beginning Balance		0	0	0	0	0
Revenues and Other Fund Sources						
Revenue						
City - STA 21228-330		*650,292*	*600,000*	*600,000*	*600,000*	*600,000*
	Total	650,292	600,000	600,000	600,000	600,000
Total Revenues and Other Fund Sources		650,292	600,000	600,000	600,000	600,000
Total Funds Available		650,292	600,000	600,000	600,000	600,000
Expenditures and Uses						
Other Uses						
Fixed Route Operation		*(650,292)*	*(600,000)*	*(600,000)*	*(600,000)*	*(600,000)*
	Total	(650,292)	(600,000)	(600,000)	(600,000)	(600,000)
Total Expenditures and Uses		(650,292)	(600,000)	(600,000)	(600,000)	(600,000)
Change in Fund Balance		0	0	0	0	0
Ending Balance		0	0	0	0	0

Source		'19/'20	'20/'21	'21/'22	'22/'23	'23/'24
STIP: 41305423						
Beginning Balance		0	0	0	0	0
Expenditures and Uses						
Capital Projects & Equipment						
Engineering						
ENGINEERING No Project at This Time	Engineering	*0*	*0*	*0*	*0*	*0*
	Total	0	0	0	0	0
Total Expenditures and Uses		0	0	0	0	0
Change in Fund Balance		0	0	0	0	0
Ending Balance		0	0	0	0	0

Source		'19/'20	'20/'21	'21/'22	'22/'23	'23/'24
Storm Drain Capital Outlay: 45003040						
Beginning Balance		547,606	497,606	497,606	497,606	497,606
Expenditures and Uses						
Capital Projects & Equipment						
Engineering						
ENGINEERING No Project at This Time	Engineering	*0*	*0*	*0*	*0*	*0*
SD-00016 Knox/Olive Storm Drain Repair	SD-00016	*(50,000)*	*0*	*0*	*0*	*0*
	Total	(50,000)	0	0	0	0
Total Expenditures and Uses		(50,000)	0	0	0	0
Change in Fund Balance		(50,000)	0	0	0	0
Ending Balance		497,606	497,606	497,606	497,606	497,606

Source		'19/'20	'20/'21	'21/'22	'22/'23	'23/'24
TARB Funds (Formerly RDA)						
Beginning Balance		0	0	0	0	0
Revenues and Other Fund Sources						
Revenue						
TARB Funds		*4,061,535*	*0*	*0*	*0*	*0*
	Total	4,061,535	0	0	0	0
Total Revenues and Other Fund Sources		4,061,535	0	0	0	0
Total Funds Available		4,061,535	0	0	0	0
Expenditures and Uses						
Capital Projects & Equipment						
RDA Successor Agency						
RDA-16-01 Adell St Utility Project	RDA-16-01	*(1,735,000)*	*0*	*0*	*0*	*0*
RDA-16-07 Adelaide Subdivision	RDA-16-07	*(1,510,565)*	*0*	*0*	*0*	*0*
RDA-17-02 Yosemite Lot Development	RDA-17-02	*(550,970)*	*0*	*0*	*0*	*0*
RDA-18-02 Adell St Interconnect, Kennedy & Adell	RDA-18-02	*(265,000)*	*0*	*0*	*0*	*0*
	Total	(4,061,535)	0	0	0	0
Total Expenditures and Uses		(4,061,535)	0	0	0	0
Change in Fund Balance		0	0	0	0	0
Ending Balance		0	0	0	0	0

Source		'19/'20	'20/'21	'21/'22	'22/'23	'23/'24
UNDETERMINED						
Beginning Balance		0	(310,000)	(1,858,744)	(1,978,744)	(3,349,144)
Revenues and Other Fund Sources						
Revenue						
No Funds		*0*	*0*	*0*	*0*	*0*
	Total	0	0	0	0	0
Total Revenues and Other Fund Sources		0	0	0	0	0
Total Funds Available		0	(310,000)	(1,858,744)	(1,978,744)	(3,349,144)
Expenditures and Uses						
Capital Projects & Equipment						
Community Development						
CD-00001 City Hall Relocation & Expansion	CD-00001	*0*	*0*	*0*	*0*	*(18,783,000)*
	Total	0	0	0	0	(18,783,000)
Engineering						
B-000005 Granada Pedestrian Bridge	B-000005	*0*	*(210,000)*	*(120,000)*	*(1,370,400)*	*0*
R-000046 Lake St Widening-Fourth to Cleveland	R-000046	*0*	*0*	*0*	*0*	*(5,000,000)*
R-000054 Cleveland Ave Widen-Schnoor to SR99	R-000054	*0*	*0*	*0*	*0*	*0*
R-000085 Lilly St & Vineyard Pedestrian Facilities	R-000085	*0*	*(99,175)*	*0*	*0*	*0*
R-000086 Sidewalk Repairs at Various Locations	R-000086	*(100,000)*	*0*	*0*	*0*	*0*
	Total	(100,000)	(309,175)	(120,000)	(1,370,400)	(5,000,000)
Parks & Community Services						
PK-00008 FRT-Gateway/UPRR Undercrossing	PK-00008	*(210,000)*	*0*	*0*	*0*	*0*
PK-00013 Sunrise Rotary Sports Complex	PK-00013	*0*	*(1,239,569)*	*0*	*0*	*0*
PK-00065 Centennial Park Amenities	PK-00065	*0*	*0*	*0*	*0*	*(250,000)*
	Total	(210,000)	(1,239,569)	0	0	(250,000)
Total Expenditures and Uses		(310,000)	(1,548,744)	(120,000)	(1,370,400)	(24,033,000)
Change in Fund Balance		(310,000)	(1,548,744)	(120,000)	(1,370,400)	(24,033,000)
Ending Balance		(310,000)	(1,858,744)	(1,978,744)	(3,349,144)	(27,382,144)

Source		'19/'20	'20/'21	'21/'22	'22/'23	'23/'24
Water Fund - Conservation Program: 20300-712						
Beginning Balance		(142,000)	358,000	1,869,000	1,869,000	1,869,000
Revenues and Other Fund Sources						
Revenue						
Water Fund		*500,000*	*1,511,000*	*0*	*0*	*0*
	Total	500,000	1,511,000	0	0	0
Total Revenues and Other Fund Sources		500,000	1,511,000	0	0	0
Total Funds Available		358,000	1,869,000	1,869,000	1,869,000	1,869,000
Change in Fund Balance		500,000	1,511,000	0	0	0
Ending Balance		358,000	1,869,000	1,869,000	1,869,000	1,869,000

Source		'19/'20	'20/'21	'21/'22	'22/'23	'23/'24
Water Utility Fund: 20303830						
Beginning Balance		13,906,359	4,785,571	5,500,371	(683,629)	(1,868,629)
Revenues and Other Fund Sources						
Revenue						
Water Utility Fund Capital Outlay		*2,000,000*	*19,000,000*	*2,000,000*	*2,000,000*	*2,000,000*
	Total	2,000,000	19,000,000	2,000,000	2,000,000	2,000,000
Total Revenues and Other Fund Sources		2,000,000	19,000,000	2,000,000	2,000,000	2,000,000
Total Funds Available		15,906,359	23,785,571	7,500,371	1,316,371	131,371
Expenditures and Uses						
Capital Projects & Equipment						
Engineering						
R-000072 Ave 17/Sharon Blvd Improvements	R-000072	*(48,500)*	*0*	*0*	*0*	*0*
W-000003 Water Main Upgrades - Locations 1-12	W-000003	*0*	*(100,000)*	*(750,000)*	*0*	*0*
W-000004 Water Main Upgrades - Locations 13-23	W-000004	*0*	*(120,000)*	*(1,380,000)*	*0*	*0*
W-000006 H St-Water Main Upgrades	W-000006	*(10,000)*	*(255,000)*	*0*	*0*	*0*
W-000008 10th St-Water Main Upgrades	W-000008	*(10,000)*	*(770,000)*	*0*	*0*	*0*
W-000009 Gateway-Riverside River Crossing	W-000009	*(282,288)*	*0*	*0*	*0*	*0*
W-000026 Water Tower Demolition	W-000026	*(480,000)*	*0*	*0*	*0*	*0*
W-000032 2018-19 New Water Meter Installations	W-000032	*(370,000)*	*0*	*0*	*0*	*0*
W-000037 Northeast Water Transmission Main	W-000037	*(430,000)*	*(3,025,200)*	*0*	*0*	*0*
W-GW-002 Water Well 35-Ellis w/o Chapin	W-GW-002	*0*	*0*	*0*	*0*	*(2,011,000)*
W-GW-0024 Sharon Blvd. S/O Ave 17 - Well	W-GW-0024	*(2,000,000)*	*0*	*0*	*0*	*0*
W-GW-003 Water Well 36- SR145/Indigo	W-GW-003	*0*	*0*	*0*	*(121,000)*	*(1,890,000)*
W-PNE-04 Lake St Water Main-Ellis to Ave 17	W-PNE-04	*0*	*(615,000)*	*0*	*0*	*0*
W-PS-001 Ave 17 & Lake Pump Station/Tank	W-PS-001	*(4,147,000)*	*(2,123,000)*	*0*	*0*	*0*
W-PSW-45 Almond Ave Water Main, Pine-Stadium	W-PSW-45	*0*	*0*	*(44,000)*	*(94,000)*	*0*
W-STDY-1 Water Feasibility & New Water Supply	W-STDY-1	*(150,000)*	*(150,000)*	*(150,000)*	*(150,000)*	*(150,000)*
W-STDY-2 Water System Condition Assess/Rehab	W-STDY-2	*(370,000)*	*0*	*0*	*0*	*0*
W-STDY-3 Water Asset Mgmt Software	W-STDY-3	*0*	*(150,000)*	*0*	*0*	*0*
W-T-0001 Water Storage Tank Installation	W-T-0001	*(558,000)*	*(5,950,000)*	*(3,050,000)*	*0*	*0*
	Total	(8,855,788)	(13,258,200)	(5,374,000)	(365,000)	(4,051,000)
Public Works						
W-000000 Engineering Support for Water Projects	W-000000	*(25,000)*	*0*	*0*	*0*	*0*
W-000017 Well 27 Pipe Outfall Extension	W-000017	*(140,000)*	*(152,000)*	*0*	*0*	*0*
W-000022 Water Tower Recoating	W-000022	*(120,000)*	*(1,370,000)*	*0*	*0*	*0*
W-000029 Downtown Valve Replacement	W-000029	*(130,000)*	*0*	*0*	*0*	*0*
W-000031 Manual Read Water Meter Replacements/AMR	W-000031	*(570,000)*	*(300,000)*	*(300,000)*	*(300,000)*	*(300,000)*
W-000033 Residential AMR Water Meter Replacements	W-000033	*(500,000)*	*(500,000)*	*(510,000)*	*(520,000)*	*(530,000)*
W-000034 South St Water Tower Exterior Rehab	W-000034	*(35,000)*	*(265,000)*	*0*	*0*	*0*
W-000035 Chlorinators - Water Wells	W-000035	*(525,000)*	*0*	*0*	*0*	*0*
W-000036 4th/Gateway Line and Valve	W-000036	*(60,000)*	*(440,000)*	*0*	*0*	*0*

Source		'19/'20	'20/'21	'21/'22	'22/'23	'23/'24
Water Utility Fund: 20303830						
W-GW-005 VFD Retrofit 4 Wells	W-GW-005	*(160,000)*	*0*	*0*	*0*	*0*
	Total	(2,265,000)	(3,027,000)	(810,000)	(820,000)	(830,000)
Other Uses						
Average Annual R&R		*0*	*(2,000,000)*	*(2,000,000)*	*(2,000,000)*	*(2,000,000)*
	Total	0	(2,000,000)	(2,000,000)	(2,000,000)	(2,000,000)
Total Expenditures and Uses		(11,120,788)	(18,285,200)	(8,184,000)	(3,185,000)	(6,881,000)
Change in Fund Balance		(9,120,788)	714,800	(6,184,000)	(1,185,000)	(4,881,000)
Ending Balance		4,785,571	5,500,371	(683,629)	(1,868,629)	(6,749,629)

CITY OF MADERA

PROJECT DETAILS

Airport

AIP-0028 T-Hangar Development Phase 1 — **Project Number: AIP-0028**

Project Cost: $730,000
Project Manager: John Scarborough
Category: Airport
Phase: DESIGN

Description: Construct pavement and infrastructure appurtances to support new Tee hangars.
Collector Taxiway (35' x 355')
Tee Hangar Taxiway (25' x 1,015')

Justification: Construction of additional taxiway and apron to facilitate the development of additional Tee hangars to accommodate additional aircraft at the airport.

Expenditures	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
Design-Consultant Engineering			75,000			75,000
Construction-Contract			550,000			550,000
Construction Management-Staff			105,000			105,000
Total			730,000			730,000

Funding Sources	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
Airport Fund Balance: 2053510			40,150			40,150
Caltrans Aeronautic Grant: 20500-355			32,850			32,850
FAA Grant: 20503750 Airport Operations Funds			657,000			657,000
Total			730,000			730,000

PROJECT DETAILS

AIP-0029 Tee Hangar Development Const-II **Project Number: AIP-0029**

Project Cost: $799,000 **Project Manager:** John Scarborough

Category: Airport **Phase:**

Description: Construct pavement and infrastructure appurtances to support new Tee hangars.
Collector Taxiway (35' x 845')
Tee Hangar Taxiway (25' x 800')

Justification: Construction of additional taxiway and apron to facilitate the development of additional Tee hangars to accommodate additional aircraft at the airport.

Expenditures	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
Design-Consultant Engineering				70,000		70,000
Construction-Contract				613,000		613,000
Construction Management-Staff				116,000		116,000
Total				799,000		799,000

Funding Sources	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
Airport Fund Balance: 2053510				43,945		43,945
Caltrans Aeronautic Grant: 20500-355				35,955		35,955
FAA Grant: 20503750 Airport Operations Funds				719,100		719,100
Total				799,000		799,000

PROJECT DETAILS

Airport

AIP-0031 Apron & Taxiway Drainage — Project Number: AIP-0031

Project Cost: $1,235,000
Project Manager: John Scarborough
Category: Airport
Phase:

Description: Engineering Design and construction for apron and taxiway drainage.

Justification: Drainage between the apron and taxiway is insufficient and needs to be upgraded.

Expenditures	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
Design-Consultant Engineering	114,000					114,000
Construction-Contract	990,000					990,000
Construction Management-Staff	131,000					131,000
Total	1,235,000					1,235,000

Funding Sources	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
Airport Fund Balance: 2053510	6,270	61,655				67,925
Caltrans Aeronautic Grant: 20500-355	5,130	50,445				55,575
FAA Grant: 20503750 Airport Operations Funds	102,600	1,008,900				1,111,500
Total	114,000	1,121,000				1,235,000

PROJECT DETAILS

AIP-0034 Commercial Hangar Develp Extend-III **Project Number: AIP-0034**

Project Cost: $2,705,600 **Project Manager:** John Scarborough

Category: Airport **Phase:**

Description: Construct pavement and infrastructure appurtances to support future commercial hangars (201,000 sq.ft.)

Justification: Construction of additional taxiway and apron to facilitate the development of additional commercial hangars to accommodate additional aircraft and Fixed Based Operators at the airport.

Expenditures	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total	Future
Design-Consultant Engineering					155,000	155,000	2,550,600
Total					155,000	155,000	Total

Funding Sources	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total	Future
Airport Fund Balance: 2053510					8,525	8,525	2,550,600
Caltrans Aeronautic Grant: 20500-355					6,975	6,975	Total
FAA Grant: 20503750 Airport Operations Funds					139,500	139,500	
Total					155,000	155,000	

PROJECT DETAILS

AIP-0035 Extend Runway 12-30 & Taxiway P — **Project Number: AIP-0035**

Project Cost: $500,000
Project Manager: John Scarborough
Category: Airport
Phase:

Description: Rehabilitate existing Runway 12-30 pavement, extend the runway and taxiway P.

Justification: Extending the runway will allow the Airport to support larger aircraft and allow the airport to grow.

Expenditures	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
Design-Consultant Engineering					500,000	500,000
Total					500,000	500,000

Funding Sources	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
Airport Fund Balance: 2053510					27,500	27,500
Caltrans Aeronautic Grant: 20500-355					22,500	22,500
FAA Grant: 20503750 Airport Operations Funds					450,000	450,000
Total					500,000	500,000

PROJECT DETAILS

Airport

AIP-0039 Obstruction Removal

Project Number: AIP-0039

Project Cost: $320,000

Project Manager: Mary Church

Category: Airport

Phase:

Description: Mitigation and/or removal of orchard on the west side of Runway 12-30.

Justification: FAA and Caltrans Division of Aeronautics have idnetified a potential obstruction in the existing orchard on leased property located on the west side of Runway 12-30 of numberous trees that are 12 to 25 feet above ground level. They have a potential impact on the 7:1 transitional surface of FAR Part 77.

Expenditures	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
Design-Consultant Engineering		20,000				20,000
Construction-Contract		300,000				300,000
Total		320,000				320,000

Funding Sources	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
Airport Fund Balance: 2053510		17,600				17,600
Caltrans Aeronautic Grant: 20500-355		14,400				14,400
FAA Grant: 20503750 Airport Operations Funds		288,000				288,000
Total		320,000				320,000

PROJECT DETAILS

Community Development

CD-00001 City Hall Relocation & Expansion — Project Number: CD-00001

Project Cost: $19,883,000
Project Manager: David Merchen
Category: Buildings
Phase:

Description: Relocation and expansion of City Hall to accommodate medium-to long term projected growth.

5.4 Acres of Land for Buildings and Parking
53,000 Square Feet of Building Area
Fixtures, Furniture & Equipment

The relocation and expansion of City Hall will occur in conjunction with community growth as demands for service exceed the capacity of existing facilities.

Justification: Additional City Hall space is required to accommodate medium to long-term projected growth.

Expenditures	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
Other				0	883,000	883,000
Land Acquisition/Right of Way				0	1,000,000	1,000,000
Construction-Contract				0	17,000,000	17,000,000
Construction Management-Staff				0	1,000,000	1,000,000
Total				0	19,883,000	19,883,000

Funding Sources	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
DIF:4092 General Government Impact Fee				0	1,100,000	1,100,000
UNDETERMINED				0	18,783,000	18,783,000
Total				0	19,883,000	19,883,000

CITY OF MADERA

PROJECT DETAILS

Engineering

ALY-0001 Torres Way Alley Paving — Project Number: ALY-0001

Project Cost: $200,000
Project Manager: Ellen Bitter
Category: Alleys
Phase: DESIGN

Description: Construct AC pavement along Torres Way and at various locations.

Justification: Mitigation measures to reduce PM-10.

Expenditures	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
Design-Consultant Engineering	14,000					14,000
Construction-Contract		150,000				150,000
Environmental	1,000					1,000
Construction Management-Staff		35,000				35,000
Total	15,000	185,000				200,000

Funding Sources	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
CMAQ - Streets: 41705070		165,000				165,000
Measure T - Enviromental Enhancement: 41570000	15,000	20,000				35,000
Total	15,000	185,000				200,000

CITY OF MADERA

PROJECT DETAILS

Engineering

B-000002 Westberry Bridge Construction — **Project Number: B-000002**

Project Cost: $7,500,000
Project Manager: Keith Helmuth
Category: Bridges
Phase: FUTURE

Description: Construct Westberry Bridge over the Fresno River

Justification: Efficient circulation and maintenance of acceptable levels of service at various local intersections dictate the need for this bride with the next 5 to 10 years

Expenditures	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total	Future
Planning/Design					2,500,000	2,500,000	5,000,000
Total					2,500,000	2,500,000	Total

Funding Sources	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total	Future
DIF:4093 Transportation Impact Fee					2,500,000	2,500,000	5,000,000
Total					2,500,000	2,500,000	Total

PROJECT DETAILS

Engineering

B-000004 BPMP Rehab/Repair of 3 Bridges — **Project Number: B-000004**

Project Cost: $246,182
Project Manager: Jose Aguilar
Category: Bridges
Phase: DESIGN

Description: Rehabilitation on Fresno River bridges at Cleveland Avenue, Gateway Drive and Clark Street.

Justification: Deficiency on City bridges based from the bridge inspection report performed by Caltrans need to be scheduled for repair. The City prepares a list of deficient bridges and submits it to Caltrans for funding the repair work.

Prior	Expenditures	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
33,182	Design-Consultant Engineering	44,000					44,000
	Construction-Contract	114,000					114,000
	Environmental	25,000					25,000
	Construction Management-Staff	30,000					30,000
Total	Total	213,000					213,000

Prior	Funding Sources	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
33,182	BPMP: 41705730	151,000					151,000
	LTF - Streets: 42005330	62,000					62,000
Total	Total	213,000					213,000

PROJECT DETAILS

Engineering

B-000005 Granada Pedestrian Bridge — Project Number: B-000005

Project Cost: $1,700,400
Project Manager:
Category: Bridges
Phase:

Description: construct a pedestrian bridge across the Fresno River upstream of Granada Avenue, north of Riverside Drive across the Fresno River. The bridge will connect existing and planned portions of the Fresno River Trail system.

Justification:

Expenditures	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
Design-Consultant Engineering		120,000				120,000
Construction-Contract				1,245,400		1,245,400
Right of Way Costs			50,000			50,000
Environmental		20,000				20,000
Construction Management-Staff				100,000		100,000
Design-Staff		50,000	50,000			100,000
CMCINSP				25,000		25,000
Design - 3rd Party Administrative Costs		20,000	20,000			40,000
Total		210,000	120,000	1,370,400		1,700,400

Funding Sources	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
UNDETERMINED		210,000	120,000	1,370,400		1,700,400
Total		210,000	120,000	1,370,400		1,700,400

PROJECT DETAILS

Engineering

ENG-000C Traffic Warrants — Project Number: ENG-000C

Project Cost: $270,000
Project Manager: Keith Helmuth
Category: Administrative
Phase: DESIGN

Description: Traffic Signal and Intersection Studies. This item is not typically seen as a project. It is set up as a project so that it will show up on the sources and uses of funds report.

Justification: Required to justify funding and installation of traffic signals and various traffic/pedestrian safety projects.

Prior	Expenditures	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
145,000	Design-Consultant Engineering	25,000	25,000	25,000	25,000	25,000	125,000
Total	Total	25,000	25,000	25,000	25,000	25,000	125,000

Prior	Funding Sources	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
145,000	LTF - Streets: 42005330	25,000	25,000	25,000	25,000	25,000	125,000
Total	Total	25,000	25,000	25,000	25,000	25,000	125,000

CITY OF MADERA

PROJECT DETAILS

Engineering

ENG-000G Micro-Paver Distress Survey — **Project Number: ENG-000G**

Project Cost: $140,345
Project Manager: Jose Aguilar
Category: Street 3R
Phase: DESIGN

Description: Professional consultant services to perform the pavement distress analysis of City streets.

Justification: Develop a comprehensive database of information related to the pavement condition of City streets.

Prior	Expenditures	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
80,345	Design-Consultant Engineering	52,000					52,000
	Design-Staff	8,000					8,000
Total	Total	60,000					60,000

Prior	Funding Sources	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
80,345	LTF - Streets: 42005330	60,000					60,000
Total	Total	60,000					60,000

PROJECT DETAILS

Engineering

MUP-UDII Master Utility Plan Update, II — **Project Number: MUP-UDII**

Project Cost: $475,000
Project Manager: Keith Helmuth
Category: Study/Report
Phase: DESIGN

Description: Sanitary Sewer, Water and Storm Drain Master Plan Updates

Justification: Master utility plans should typically be updated every 5 years at a minimum to account for changes in assumed development patterns from previous updates.

Expenditures	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
Planning/Design					475,000	475,000
Total					475,000	475,000

Funding Sources	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
Sewer Utility Fund: 20403420					475,000	475,000
Total					475,000	475,000

CITY OF MADERA

PROJECT DETAILS

Engineering

R-000010 Olive Ave Widening-Gateway to Knox — Project Number: R-000010

Project Cost: $9,094,228 **Project Manager:** Jose Aguilar

Category: Street Reconstruction **Phase:** DESIGN

Description: Widen street to 4 lanes for Arterial Street Standards, acquire right-of-way and construct sidewalks. Widen UPRR crossing at SW corner of Olive Avenue and Knox Street

Justification: Project reduces traffic delays at Gateway / Olive Intersection by providing 4 travel lanes. Complies with City approved traffic circulation element. Provide pedestrian access and safety by constructing a missing of a concrete sidewalk.

Prior	Expenditures	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
1,988,228	Design-Consultant Engineering	150,000					150,000
Total	Construction-Contract	4,430,000					4,430,000
	Environmental	5,000					5,000
	Construction Management-Staff	571,000					571,000
	UPRR	1,300,000					1,300,000
	Utility Conversion	650,000					650,000
	Total	7,106,000					7,106,000

Prior	Funding Sources	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
1,988,228	DIF:4096 Arterial/Collector St. Impact Fee	500,000					500,000
Total	LTF - Streets: 42005330	26,000					26,000
	Measure T - Flex: 41580000	62,000					62,000
	Measure T - RTP/3R: 41514470	4,874,940					4,874,940
	RSTP Federal Exchange: 41315320	1,643,060					1,643,060
	Total	7,106,000					7,106,000

PROJECT DETAILS

Engineering

R-000031 Contingency / Project Administration — **Project Number: R-000031**

Project Cost: $1,900,000
Project Manager: Keith Helmuth
Category: Street Construction/Admin
Phase: CONSTRUCTION

Description: Miscellaneous Capital Improvement Projects and Transportation Programs Administration.

Justification: Ongoing annual Local, State & Federal Programs.

Prior	Expenditures	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
1,100,000	Engineering/Administration	160,000	160,000	160,000	160,000	160,000	800,000
Total	Total	160,000	160,000	160,000	160,000	160,000	800,000

Prior	Funding Sources	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
1,100,000	LTF - Streets: 42005330	160,000	160,000	160,000	160,000	160,000	800,000
Total	Total	160,000	160,000	160,000	160,000	160,000	800,000

PROJECT DETAILS

Engineering

R-000032 UPPR Crossing - Street Approach — **Project Number:** R-000032

Project Cost: $894,000
Project Manager: Frank Holguin
Category: Street 3R
Phase: CONSTRUCTION

Description: Railroad approach paving

Justification: Improve safety and riding comfort

Prior	Expenditures	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
494,000	Construction-Contract	68,000	68,000	68,000	68,000	68,000	340,000
Total	Construction Management-Staff	12,000	12,000	12,000	12,000	12,000	60,000
	Total	80,000	80,000	80,000	80,000	80,000	400,000

Prior	Funding Sources	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
494,000	LTF - Streets: 42005330	80,000	80,000	80,000	80,000	80,000	400,000
Total	Total	80,000	80,000	80,000	80,000	80,000	400,000

PROJECT DETAILS

Engineering

R-000037 Raymond Rd Shoulder-n/o Cleveland — **Project Number: R-000037**

Project Cost: $403,116 **Project Manager:** Randy Bell

Category: Street Construction **Phase:** DESIGN

Description: Construct paved shoulders with curb and gutter on Raymond Road north of Cleveland Avenue.

Justification: Improve traffic and pedestrian circulation and safety.

Prior	Expenditures	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
59,816	Design-Consultant Engineering	33,400					33,400
Total	Construction-Contract		236,600				236,600
	Right of Way Costs	34,100					34,100
	Construction Management-Staff		15,000	5,700			20,700
	Design-Staff	10,000	5,500				15,500
	CMCINSP		3,000				3,000
	Total	77,500	260,100	5,700			343,300

Prior	Funding Sources	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
59,816	CMAQ - Streets: 41705070	27,975	214,000				241,975
Total	LTF - Streets: 42005330	49,525	46,100	5,700			101,325
	Total	77,500	260,100	5,700			343,300

PROJECT DETAILS

Engineering

R-000038 Gateway/Central/3rd/E St Sidewalks — **Project Number: R-000038**

Project Cost: $590,787
Project Manager: Ellen Bitter
Category: Street Reconstruction
Phase: DESIGN/CONSTRUCTION

Description: Sidewalks on Central Avenue, Gateway to Lake Street: E Street, Central Avenue to 3rd Street: 3rd Street, E Street to Central Avenue.

Justification: Sidewalks don't exist in many locations along this residential neighborhood that are needed for access to the Rotary Park.

Prior	Expenditures	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
44,787	Construction-Contract	486,600					486,600
Total	Construction Management-Staff	22,000					22,000
	CMCINSP	37,400					37,400
	Total	546,000					546,000

Prior	Funding Sources	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
44,787	CMAQ - Streets: 41705070	324,000					324,000
Total	LTF - Streets: 42005330	222,000					222,000
	Total	546,000					546,000

CITY OF MADERA

PROJECT DETAILS

Engineering

R-000041 Concrete Projects - Share Program **Project Number: R-000041**

Project Cost: $176,000 **Project Manager:** Jose Aguilar

Category: Street Reconstruction **Phase:** CONSTRUCTION

Description: Construct ADA curb returns and sidewalks Citywide. 50/50 City/property owner shared cost as requested by the property owner.

Justification: Improve pedestrian and wheelchair accessibility

Prior	Expenditures	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
76,000	Construction-Contract	20,000	20,000	20,000	20,000	20,000	100,000
Total	Total	20,000	20,000	20,000	20,000	20,000	100,000

Prior	Funding Sources	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
76,000	LTF - Streets: 42005330	20,000	20,000	20,000	20,000	20,000	100,000
Total	Total	20,000	20,000	20,000	20,000	20,000	100,000

CITY OF MADERA

PROJECT DETAILS

Engineering

R-000046 Lake St Widening-Fourth to Cleveland — **Project Number: R-000046**

Project Cost: $7,242,370

Project Manager: Keith Helmuth

Category: Street Reconstruction

Phase: DESIGN

Description: Widen Lake Street to 4 lanes with median for Arterial Street Standards.

Justification: Providing 4 travel lanes will be needed to handle traffic volume. Complies with City approved traffic circulation element.

Prior	Expenditures	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
42,370	Design-Consultant Engineering	50,000					50,000
Total	Land Acquisition/Right of Way				1,000,000	1,000,000	2,000,000
	Construction-Contract					4,250,000	4,250,000
	Right of Way Costs	50,000					50,000
	Construction Management-Staff					250,000	250,000
	Utility Undergrounding				350,000	250,000	600,000
	Total	100,000			1,350,000	5,750,000	7,200,000

Prior	Funding Sources	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
42,370	Measure T - RTP/3R: 41514470	100,000			300,000		400,000
Total	RSTP Federal Exchange: 41315320				1,050,000	750,000	1,800,000
	UNDETERMINED					5,000,000	5,000,000
	Total	100,000			1,350,000	5,750,000	7,200,000

PROJECT DETAILS

Engineering

R-000049 Olive Ave Concept Plan — **Project Number:** R-000049

Project Cost: $24,000
Project Manager: Jose Aguilar
Category: Administrative
Phase: DESIGN

Description: Prepare concept plan for street alignment and right-of-way on Olive Avenue between Tozer and 1,300' east of Tozer..

Justification: Facilitate the completion of the County Jail Expansion project per Memorandum of Understanding, Madera County Contract No. 9518-C-2012

Prior	Expenditures	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
12,000	Design-Consultant Engineering	12,000					12,000
Total	Total	12,000					12,000

Prior	Funding Sources	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
12,000	DIF:4096 Arterial/Collector St. Impact Fee	12,000					12,000
Total	Total	12,000					12,000

CITY OF MADERA

PROJECT DETAILS

Engineering

R-000050 Pine St Reconstr-Howard to Fourth St **Project Number: R-000050**

Project Cost: $515,000 **Project Manager:** Keith Helmuth

Category: Street Reconstruction **Phase:** DESIGN

Description: Reconstruction asphalt paving on Pine street from Howard to Fourth Street and widen road way. Install missing street lights.

Justification: Project identified in Public Works Pavement Management Plan as asphalt requiring replacement and improves traffic flow.

Expenditures	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
Design-Consultant Engineering		20,600				20,600
Land Acquisition/Right of Way		10,300				10,300
Construction-Contract		442,900				442,900
Construction Management-Staff		41,200				41,200
Total		515,000				515,000

Funding Sources	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
Measure T - RTP/3R: 41514470		515,000				515,000
Total		515,000				515,000

CITY OF MADERA

PROJECT DETAILS

Engineering

R-000054 Cleveland Ave Widen-Schnoor to SR99 **Project Number: R-000054**

Project Cost: $4,360,000 **Project Manager:** Keith Helmuth

Category: Street Reconstruction **Phase:** DESIGN

Description: Reconstruct and widen from 4 lanes to 6 lanes.

Justification: Requires 6 travel lanes to reduce traffic congestion. This project is included as a Tier 1 improvement in the Measure T program.

Expenditures	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total	Future
Design-Consultant Engineering					300,000	300,000	4,060,000
Construction-Contract	0					0	Total
Total	0				300,000	300,000	

Funding Sources	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total	Future
Measure T - Flex: 41580000	0					0	4,060,000
Measure T - RTP/3R: 41514470					300,000	300,000	Total
UNDETERMINED	0					0	
Total	0				300,000	300,000	

PROJECT DETAILS

Engineering

R-000057 Lake-Fourth-Central Intersection **Project Number: R-000057**

Project Cost: $1,402,657 **Project Manager:** Randy Bell

Category: Street Construction **Phase:** DESIGN

Description: Evaluate intersection for either Traffic signal or round-about. Install selected method of traffic control.

Justification: Relieve traffic congestion and reduce delay

Prior	Expenditures	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
89,157	Design-Consultant Engineering	15,000					15,000
Total	Construction-Contract		1,050,000				1,050,000
	Right of Way Costs	50,000					50,000
	Construction Management-Staff		145,000	12,500			157,500
	Design-Staff	15,000	5,000	5,000			25,000
	CMCINSP		12,000	3,000			15,000
	Design - 3rd Party Administrative Costs	500	500				1,000
	Total	80,500	1,212,500	20,500			1,313,500

Prior	Funding Sources	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
89,157	CMAQ - Streets: 41705070	26,000	434,000				460,000
Total	LTF - Streets: 42005330	4,000					4,000
	Measure T - RTP/3R: 41514470		141,000	20,500			161,500
	RSTP Federal Exchange: 41315320	50,500	637,500				688,000
	Total	80,500	1,212,500	20,500			1,313,500

CITY OF MADERA

PROJECT DETAILS

Engineering

R-000058 Schnoor Ave Sidewalk-Sunset to River — Project Number: R-000058

Project Cost: $150,000
Project Manager: Ellen Bitter
Category: Street/Sidewalk
Phase: DESIGN

Description: Construct sidewalks on Schnoor Ave. from Sunset Ave. to Riverside Dr.

Justification: Pedestrian safety.

Expenditures	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
Land Acquisition		8,000				8,000
Design-Consultant Engineering		12,000				12,000
Construction-Contract			105,000			105,000
Environmental		2,000				2,000
Construction Management-Staff			23,000			23,000
Total		22,000	128,000			150,000

Funding Sources	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
CMAQ - Streets: 41705070		19,000	113,000			132,000
Measure T - Enviromental Enhancement: 41570000		3,000	15,000			18,000
Total		22,000	128,000			150,000

CITY OF MADERA

PROJECT DETAILS

Engineering

R-000060 Storey Rd Shoulder Paving — Project Number: R-000060

Project Cost: $335,000
Project Manager: Randy Bell
Category: Street Reconstruction
Phase: DESIGN

Description: Construct paved shoulders, curb and gutter along frontage of Millview Sports Complex south side of Store Road.

Justification: Reduce PM-10 dust and provide public safety.

Prior	Expenditures	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
2,000	Design-Consultant Engineering	26,500					26,500
	Construction-Contract		265,000				265,000
	Construction Management-Staff		23,000	3,500			26,500
	Design-Staff	7,000	4,000				11,000
	CMCINSP		3,000	1,000			4,000
Total	Total	33,500	295,000	4,500			333,000

Prior	Funding Sources	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
2,000	CMAQ - Streets: 41705070	27,000	244,000				271,000
	LTF - Streets: 42005330	6,500	51,000	4,500			62,000
Total	Total	33,500	295,000	4,500			333,000

PROJECT DETAILS

Engineering

R-000064 ADA Walkability Sidewalks Program — Project Number: R-000064

Project Cost: $400,000
Project Manager: Jose Aguilar
Category: Street Reconstruction
Phase: DESIGN/CONSTRUCTION

Description: Project adds missing wheel chair ramps City-wide and miscellaneous pedestrian facilities. It serves as a placeholder for sidewalks projects in general.

Justification: Construction of ADA facilities enhances mobility and access within City and shows good faith effort toward that goal.

Expenditures	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
Design-Consultant Engineering	30,000					30,000
Construction-Contract		105,000	70,000	70,000	70,000	315,000
Construction Management-Staff		10,000	5,000	5,000	5,000	25,000
Design-Staff	10,000	5,000	5,000	5,000	5,000	30,000
Total	40,000	120,000	80,000	80,000	80,000	400,000

Funding Sources	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
LTF - Streets: 42005330	60,000	40,000	40,000	40,000	40,000	220,000
Measure T - Enviromental Enhancement: 41570000		20,000	20,000	20,000	20,000	80,000
Measure T - LTP ADA: 41540000	20,000	20,000	20,000	20,000	20,000	100,000
Total	80,000	80,000	80,000	80,000	80,000	400,000

CITY OF MADERA

PROJECT DETAILS

Engineering

R-000066 Sunset Ave Sidewalk,Granada-Foster **Project Number: R-000066**

Project Cost: $602,854 **Project Manager:** Victor Aldama

Category: Street Construction **Phase:** DESIGN

Description: HSIP Cycle 7 project to install pedestrian refuge median and ADA compliant sidewalks along Sunset Avenue between Granada Drive and Foster Avenue.

Justification: Improve traffic and pedestrian safety.

Prior	Expenditures	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
34,058	Construction-Contract	503,760					503,760
Total	Construction Management-Staff	65,036					65,036
	Total	568,796					568,796

Prior	Funding Sources	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
34,058	HSIP Grant: 41700000	282,937					282,937
Total	LTF - Streets: 42005330	275,859					275,859
	Measure T - Enviromental Enhancement: 41570000	10,000					10,000
	Total	568,796					568,796

PROJECT DETAILS

Engineering

R-000067 Pecan Ave Shoulder Paving — **Project Number: R-000067**

Project Cost: $681,900
Project Manager: Randy Bell
Category: Street Construction
Phase: DESIGN

Description: CMAQ project to pave 4' to 8' wide shoulders between Pine Street and Golden State Blvd. where missing. (Does not include segment along north side between Stadium Road and Monterey Street because of utility conflicts).

Justification: Air District Reg VIII requires local agencies to stabilize unpaved road shoulders to prevent PM-10 fugitive dust emissions. Added safety benefit of paved shoulders on roadway serving high school and commercial/industrial areas.

Prior	Expenditures	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
7,000	Design-Consultant Engineering	54,000					54,000
Total	Construction-Contract		489,900				489,900
	Right of Way Costs	80,000					80,000
	Construction Management-Staff		41,000				41,000
	Design-Staff	10,000					10,000
	Total	144,000	530,900				674,900

Prior	Funding Sources	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
7,000	CMAQ - Streets: 41705070	128,000	459,000				587,000
Total	LTF - Streets: 42005330	16,000	71,900				87,900
	Total	144,000	530,900				674,900

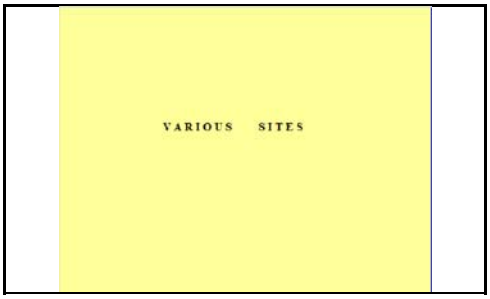
CITY OF MADERA

PROJECT DETAILS

Engineering

R-000070 2018-19 City Streets 3R & ADA Project — Project Number: R-000070

Project Cost: $570,000
Project Manager: Victor Aldama
Category: Street 3R
Phase: CONSTRUCTION



Description: Pavement rehabilitation with various types of seal coats and AC overlays on various arterial and collector streets.

Justification: Project is identified in Public Works Pavement Management Plan as needing surface seals or overlays.

Prior	Expenditures	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
40,000	Construction-Contract	472,000					472,000
Total	Construction Management-Staff	58,000					58,000
	Total	530,000					530,000

Prior	Funding Sources	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
40,000	LPP	180,000					180,000
Total	Measure T - RTP/3R: 41514470	350,000					350,000
	Total	530,000					530,000

PROJECT DETAILS

Engineering

R-000071 2020-21 City Streets 3R & ADA Project

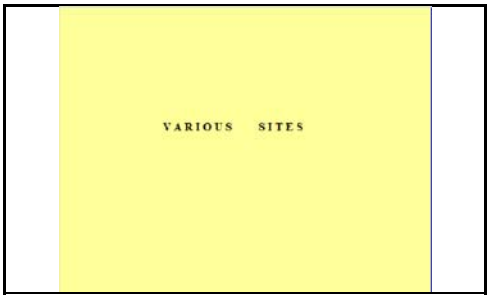
Project Number: R-000071

Project Cost: $1,000,000

Project Manager: Jose Aguilar

Category: Street 3R

Phase: CONSTRUCTION



Description: Pavement rehabilitation with various types of seal coats and AC overlays on various arterial and collector streets.

Justification: Project is identified in Public Works Pavement Management Plan as needing surface seals or overlays.

Expenditures	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
Design-Consultant Engineering	20,000					20,000
Construction-Contract		880,000				880,000
Environmental	10,000					10,000
Construction Management-Staff		90,000				90,000
Total	30,000	970,000				1,000,000

Funding Sources	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
LPP		345,000				345,000
Measure T - RTP/3R: 41514470	300,000	355,000				655,000
Total	300,000	700,000				1,000,000

PROJECT DETAILS

Engineering

R-000072 Ave 17/Sharon Blvd Improvements — Project Number: R-000072

Project Cost: $5,310,910 **Project Manager:** Keith Helmuth

Category: Reimbursements **Phase:**

Description: Infrastructure project to include construction and installation of streets, water, sanitary sewer and storm drainage system by private developer in conjunction with an approved Development Agreement (DA). When complete and accepted, the developer will receive reimbursements as specified in the agreement.

Justification: To support logical expansion of City transportation and utility infrastructure.

Expenditures	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
Land Acquisition	205,000					205,000
Developer Reimbursement	5,105,910					5,105,910
Total	5,310,910					5,310,910

Funding Sources	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
DIF:4080 Water Development Impact Fee	31,000					31,000
DIF:4081 Water Pipes Impact Fee	42,700					42,700
DIF:4093 Transportation Impact Fee	1,090,000					1,090,000
DIF:4096 Arterial/Collector St. Impact Fee	580,000					580,000
DIF:4097 Traffic Signal Impact Fee	403,000					403,000
DIF:4101 Sewer NE Quadrant Impact Fee	131,000					131,000
DIF:4106 Storm Drain NE Quadrant Impact Fee	68,210					68,210
Economic Development Fund	156,500					156,500
LTF - Streets: 42005330	1,640,000					1,640,000
Measure A City: 41500000	1,120,000					1,120,000
Water Utility Fund: 20303830	48,500					48,500
Total	5,310,910					5,310,910

CITY OF MADERA

PROJECT DETAILS

Engineering

R-000073 Washington School Sidewalks **Project Number: R-000073**

Project Cost: $470,775 **Project Manager:** Victor Aldama

Category: Street/Sidewalk **Phase:** DESIGN

Description: The project consists of the installation of concrete sidewalks with ADA compliant corner ramps and drive approaches, clearing and grubbing, and relocation of power poles. The project is located on Lincoln Avenue, South Street, and Austin Street adjacent to George Washington Elementary School.

Justification: Heavy pedestrian traffic volumes using the proposed improvement areas. There are currently no sidewalks installed at the proposed locations. The improvements would provide ADA accessibility to pedestrians using this routes to get to George Washington Elementary School.

Prior	Expenditures	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
38,326	Construction-Contract	357,403					357,403
Total	Right of Way Costs	26,775					26,775
	Construction Management-Staff	38,271					38,271
	CMCINSP	10,000					10,000
	Total	432,449					432,449

Prior	Funding Sources	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
38,326	CDBG - Public Impr. Streets: 10218020	162,429					162,429
Total	LTF - Streets: 42005330	196,245					196,245
	Measure T - LTP ADA: 41540000	73,775					73,775
	Total	432,449					432,449

PROJECT DETAILS

Engineering

R-000076 RMRA Seals/Overlays 2018-19 — Project Number: R-000076

Project Cost: $1,047,516 **Project Manager:** Jose Sandoval

Category: Street Reconstruction **Phase:**

Description: Pavement rehabilitation with various types of seal coats and AC overlays for City Arterial, Collector and Local Streets.

Justification: The project is identified and listed in the Maintenance and Repair plan generated from the Pavement Management System (PMS).

Prior	Expenditures	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
32,900	Construction-Contract	946,000					946,000
Total	Construction Management-Staff	47,516					47,516
	CMCINSP	21,100					21,100
	Total	1,014,616					1,014,616

Prior	Funding Sources	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
32,900	RMRA	1,014,616					1,014,616
Total	Total	1,014,616					1,014,616

PROJECT DETAILS

Engineering

R-000077 RMRA Seals/Overlays 2019-20 — **Project Number: R-000077**

Project Cost: $1,088,400 **Project Manager:** Jose Sandoval

Category: Street Reconstruction **Phase:**

Description: Pavement rehabilitation with various types of seal coats and AC overlays for City Arterial, Collector and Local Streets.

Justification: The project is identified and listed in the Maintenance and Repair plan generated from the Pavement Management System (PMS).

Expenditures	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
Construction-Contract	970,000					970,000
Construction Management-Staff	50,000					50,000
Design-Staff	50,000					50,000
CMCINSP	18,400					18,400
Total	1,088,400					1,088,400

Funding Sources	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
RMRA	1,088,400					1,088,400
Total	1,088,400					1,088,400

PROJECT DETAILS

Engineering

R-000078 RMRA Seals/Overlays 2020-21 — Project Number: R-000078

Project Cost: $1,100,000 **Project Manager:** Jose Aguilar

Category: Street Reconstruction **Phase:**

Description: Pavement rehabilitation with various types of seal coats and AC overlays for City Arterial, Collector and Local Streets.

Justification: The project is identified and listed in the Maintenance and Repair plan generated from the Pavement Management System (PMS).

Expenditures	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
Construction-Contract		980,000				980,000
Construction Management-Staff		50,000				50,000
Design-Staff		50,000				50,000
CMCINSP		20,000				20,000
Total		1,100,000				1,100,000

Funding Sources	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
RMRA		1,100,000				1,100,000
Total		1,100,000				1,100,000

PROJECT DETAILS

Engineering

R-000079 RMRA Seals/Overlays 2021-22 — **Project Number: R-000079**

Project Cost: $1,100,000 **Project Manager:** Jose Aguilar

Category: Street Reconstruction **Phase:**

Description: Pavement rehabilitation with various types of seal coats and AC overlays for City Arterial, Collector and Local Streets.

Justification: The project is identified and listed in the Maintenance and Repair plan generated from the Pavement Management System (PMS).

Expenditures	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
Design-Consultant Engineering			50,000			50,000
Construction-Contract			980,000			980,000
Construction Management-Staff			50,000			50,000
CMCINSP			20,000			20,000
Total			1,100,000			1,100,000

Funding Sources	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
RMRA			1,100,000			1,100,000
Total			1,100,000			1,100,000

R-000080 RMRA Seals/Overlays 2022-23

Project Number: R-000080

Project Cost: $1,100,000

Project Manager: Jose Aguilar

Category: Street Reconstruction

Phase:

Description: Pavement rehabilitation with various types of seal coats and AC overlays for City Arterial, Collector and Local Streets.

Justification: The project is identified and listed in the Maintenance and Repair plan generated from the Pavement Management System (PMS).

Expenditures	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
Design-Consultant Engineering				50,000		50,000
Construction-Contract				980,000		980,000
Construction Management-Staff				50,000		50,000
CMCINSP				20,000		20,000
Total				1,100,000		1,100,000

Funding Sources	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
RMRA				1,100,000		1,100,000
Total				1,100,000		1,100,000

PROJECT DETAILS

Engineering

R-000081 2022-23 City Streets 3R & ADA Project — **Project Number: R-000081**

Project Cost: $600,000
Project Manager: Jose Aguilar
Category: Street 3R
Phase:

Description: Pavement rehabilitation with various types of seal coats and AC overlays on various arterial and collector streets.

Justification: Project is identified in Public Works Pavement Management Plan as needing surface seals or overlays.

Expenditures	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
Design-Consultant Engineering				50,000		50,000
Construction-Contract				440,000		440,000
Construction Management-Staff				80,000		80,000
CMCINSP				30,000		30,000
Total				600,000		600,000

Funding Sources	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
Measure T - RTP/3R: 41514470				600,000		600,000
Total				600,000		600,000

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PROJECT DETAILS

Engineering

R-000082 Almond Ave Extension - Pine to Stadium — Project Number: R-000082

Project Cost: $6,645,000 **Project Manager:** Jose Aguilar

Category: Street Reconstruction **Phase:**

Description: Construct the Almond Avenue alignment to a collector street standards from Pine Street to Stadium Road.

Justification: Connects the missing section of Almond Avenue from Pine Street to Stadium Road.

Expenditures	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
Design-Consultant Engineering		150,000				150,000
Construction-Contract				5,700,000		5,700,000
Right of Way Costs		60,000	200,000			260,000
Environmental			15,000			15,000
Construction Management-Staff				150,000		150,000
Design-Staff		15,000	35,000			50,000
CMCINSP				250,000		250,000
Design - 3rd Party Administrative Costs			70,000			70,000
Total		225,000	320,000	6,100,000		6,645,000

Funding Sources	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
DIF:4096 Arterial/Collector St. Impact Fee				484,750		484,750
Measure T - RTP/3R: 41514470		1,925,000	1,920,000	1,146,750		4,991,750
RSTP Federal Exchange: 41315320		229,500	759,500	179,500		1,168,500
Total		2,154,500	2,679,500	1,811,000		6,645,000

PROJECT DETAILS

Engineering

R-000083 Almond Ave/Schnoor Ave Intersection — **Project Number: R-000083**

Project Cost: $40,000
Project Manager:
Category: Traffic Signal
Phase:

Description: Install flashing beacons at the intersection of Almond Avenue and Schnoor Avenue.

Justification: Improve traffic safety.

Expenditures	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
Design-Consultant Engineering	2,000					2,000
Construction-Contract	25,000					25,000
Right of Way Costs	1,500					1,500
Environmental	500					500
Construction Management-Staff	5,000					5,000
Design-Staff	5,000					5,000
CMCINSP	1,000					1,000
Total	40,000					40,000

Funding Sources	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
LTF - Streets: 42005330	40,000					40,000
Total	40,000					40,000

PROJECT DETAILS

Engineering

R-000084 Pedestrian Facilities, Various Locations — Project Number: R-000084

Project Cost: $353,889 **Project Manager:** Jose Sandoval

Category: Street Reconstruction **Phase:**

Description: Construction of pedestrian facilites such as sidewalk, access curb ramps and drive approaches on Stadium Road, Maple Street, Santa Cruz Street & Monterey Street.

Justification: New pedestrian facilities to increase pedestrian safety and promote active transportation .

Expenditures	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
Construction-Contract	298,589					298,589
Right of Way Costs	4,000					4,000
Construction Management-Staff	22,000					22,000
Design-Staff	21,000					21,000
CMCINSP	5,500					5,500
Design - 3rd Party Administrative Costs	2,800					2,800
Total	353,889					353,889

Funding Sources	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
CDBG - Public Impr. Streets: 10218020	317,889					317,889
LTF - Streets: 42005330	36,000					36,000
Total	353,889					353,889

PROJECT DETAILS

Engineering

R-000085 Lilly St & Vineyard Pedestrian Facilities — **Project Number: R-000085**

Project Cost: $227,790 **Project Manager:** Jose Sandoval

Category: Street Reconstruction **Phase:**

Description: Construction of pedestrian facilites such as sidewalk, access curb ramps and drive approaches on Lilly Street, Vineyard Avenue.

Justification: New pedestrian facilities to increase pedestrian safety and promote active transportation .

Expenditures	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
Construction-Contract		192,746				192,746
Right of Way Costs	2,628					2,628
Construction Management-Staff		14,018				14,018
Design-Staff	13,142					13,142
CMCINSP		3,504				3,504
Design - 3rd Party Administrative Costs	1,752					1,752
Total	17,522	210,268				227,790

Funding Sources	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
CDBG - Public Impr. Streets: 10218020	103,615					103,615
LTF - Streets: 42005330	25,000					25,000
UNDETERMINED		99,175				99,175
Total	128,615	99,175				227,790

PROJECT DETAILS

Engineering

R-000086 Sidewalk Repairs at Various Locations — **Project Number: R-000086**

Project Cost: $100,000
Project Manager: Jose Aguilar
Category: Street/Sidewalk
Phase:

Description: Repair of damaged or unsafe concrete sidewalks around the City.

Justification: Damaged or displaced sidewalks need to be repaired to provide safe and comfortable access and mobility for pedestrians walking to schools,parks, bus stops, and commercial/shopping areas.

Expenditures	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
Construction-Contract	90,000					90,000
Design-Staff	5,000					5,000
CMCINSP	5,000					5,000
Total	100,000					100,000

Funding Sources	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
UNDETERMINED	100,000					100,000
Total	100,000					100,000

PROJECT DETAILS

Engineering

R-000087 Almond/Pine/Stadium Traffic Study — **Project Number: R-000087**

Project Cost: $130,000
Project Manager: Ellen Bitter
Category: Study/Report
Phase:

Description: NEED DESCRIPTION

Justification: NEED JUSTIFICATION

Expenditures	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
Study/Report	130,000					130,000
Total	130,000					130,000

Funding Sources	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
Measure T - RTP/3R: 41514470	130,000					130,000
Total	130,000					130,000

CITY OF MADERA

PROJECT DETAILS

Engineering

R-0025X Fourth St Tree Replacemt-Pine to K — **Project Number: R-0025X**

Project Cost: $25,000

Project Manager: Ellen Bitter

Category: Street 3R

Phase: CONSTRUCTION

Description: Tree planting for Park Street areas as part of project R-25, Fourth St. Reconstruction - Pine to K.

Justification: Environmental enhancement to replace trees removed in project R-25, Fourth St. Reconstruction - Pine to K.

Expenditures	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
Design-Consultant Engineering	20,000					20,000
Design-Staff	5,000					5,000
Total	25,000					25,000

Funding Sources	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
Measure T - RTP/3R: 41514470	25,000					25,000
Total	25,000					25,000

PROJECT DETAILS

Engineering

S-000012 Schnoor Ave Trunk Sewer Rehab — **Project Number: S-000012**

Project Cost: $1,713,000
Project Manager: Ellen Bitter
Category: Sewer
Phase: DESIGN

Description: Rehabilitate the Schnoor Ave. Trunk Sewer System beginning at sewage pump station on Cleveland Avenue and going south, crossing the Fresno River, and ending at 4th Street. Technical memo prepared October 2013 by Akel Engineering in conjunction with Master Plan Update presented as Appendix D contains detailed information and recommendations. NOTE: Segment across river has not been evaluated. 4th Street to Industrial completed in 2016.

Justification: Extend useful life of sewer trunk main.

Prior	Expenditures	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
1,178,000	Design-Consultant Engineering	46,000					46,000
Total	Construction-Contract		445,000				445,000
	Construction Management-Staff		44,000				44,000
	Total	46,000	489,000				535,000

Prior	Funding Sources	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
1,178,000	Sewer Utility Fund: 20403420	46,000	489,000				535,000
Total	Total	46,000	489,000				535,000

PROJECT DETAILS

Engineering

S-000995 Road 28 Sewer Loan Repayment — Project Number: S-000995

Project Cost: $572,676
Project Manager: Keith Helmuth
Category: Reimbursements
Phase: N/A

Description: Reimburse the sewer fund for construction of Road 28 Interceptor. Expenditures include $57,380 (Resolution 99-203) for engineering and $507,296 (Resolution 00-243) for construction for a total cost of $564,676. Collection of Road 28 Sewer Interceptor DIF will continue until balance of loan is repaid.

Justification: Sewer funds used to construct the Road 28 Interceptor were taken as a loan. They must be repaid.

Prior	Expenditures	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total	Future
225,000	Loan Repayment	4,000	4,000	4,000	4,000	4,000	20,000	327,676
Total	Total	4,000	4,000	4,000	4,000	4,000	20,000	Total

Prior	Funding Sources	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
225,000	DIF:4085 Road 28 Sewer Intercept Impact Fee	4,000	4,000	4,000	4,000	4,000	20,000
Total	Total	4,000	4,000	4,000	4,000	4,000	20,000

PROJECT DETAILS

Engineering

S-000996 Southeast Quad Sewer Improvement — Project Number: S-000996

Project Cost: $464,000
Project Manager: Keith Helmuth
Category: Reimbursements
Phase: N/A

Description: Construct sewer improvements within the Southeast quadrant in response to need and as identified in the Sewer Master Plan for that Area and/or reimburse developers for those same improvements if constructed as part of a development project.

Partial list includes: Road 28 1/2 (13 3/4 to 15 -15") - $211,200; Tozer Street (Storey to Ave 15 -12") - $71,250, Ave 15 (Rd 28 1/2 to Rd 28 - 15") - $76,000, Road 28 (Ave 15 to Ave 14 1/2 - 18") - $99,750

Justification: Planned growth in this quadrant of the City requires construction of various sewer improvements as are identified in the Sewer Master Plan.

Expenditures	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
Construction-Contract					464,000	464,000
Total					464,000	464,000

Funding Sources	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
DIF:4103 Sewer SE Quadrant Impact Fee					464,000	464,000
Total					464,000	464,000

S-000997 Northeast Quad Sewer Improvement — Project Number: S-000997

Project Cost: $210,000

Project Manager: Keith Helmuth

Category: Reimbursements

Phase: N/A

Description: Construct sewer improvements within the northeast quadrant in response to need and as identified in the Sewer Master Plan for that Area and/or reimburse developers for those same improvements if constructed as part of a development project.

Partial list includes: Road 28 (North of Ellis -12") - $45,000; Lake Street (North of Ellis -12") - $64,440, Lake Street (North of Ellis 10") - $34,722, D Street (North of Ellis - 12") - $64,440

Justification: Planned growth in this quadrant of the City requires construction of various sewer improvements as are identified in the Sewer Master Plan.

Expenditures	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
Construction-Contract					210,000	210,000
Total					210,000	210,000

Funding Sources	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
DIF:4101 Sewer NE Quadrant Impact Fee					210,000	210,000
Total					210,000	210,000

PROJECT DETAILS

S-000998 Northwest Quad Sewer Improvement **Project Number: S-000998**

Project Cost: $250,000 **Project Manager:** Keith Helmuth

Category: Reimbursements **Phase:** N/A

Description: Construct sewer improvements within the northwest quadrant in response to need and as identified in the Sewer Master Plan for that Area and/or reimburse developers for those same improvements if constructed as part of a development project.

Partial list includes: North of River (10") - $82,700; North of River (12") - $189,300, North of River (15") - $80,000

Justification: Planned growth in this quadrant of the City requires construction of various sewer improvements as are identified in the Sewer Master Plan.

Expenditures	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
Construction-Contract					250,000	250,000
Total					250,000	250,000

Funding Sources	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
DIF:4099 Sewer Existing Area Impact Fee					125,000	125,000
DIF:4100 Sewer NW Quadrant Impact Fee					125,000	125,000
Total					250,000	250,000

PROJECT DETAILS

Engineering

S-000999 Reimbursements - Sewer Construction — Project Number: S-000999

Project Cost: $100,000
Project Manager: Keith Helmuth
Category: Reimbursements
Phase: N/A

Description: Reimbursements to various developers for previously constructed sewer pipe related improvements that have either not been requested for reimbursement by the developer or not paid due to inadequate funding.

Justification: Improvements have been constructed and are included within the list of improvements eligible for reimbursements.

Expenditures	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
Developer Reimbursement					100,000	100,000
Total					100,000	100,000

Funding Sources	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
DIF:4099 Sewer Existing Area Impact Fee					100,000	100,000
Total					100,000	100,000

PROJECT DETAILS

Engineering

S-STDY-1 Sewer System Assess/Rehab — **Project Number: S-STDY-1**

Project Cost: $518,281 **Project Manager:** Ellen Bitter

Category: Study/Report **Phase:**

Description: Assessment of City sanitary sewer conditions to determine if they require repair or rehabilitation.

Justification: City-wide sanitary sewer facilities have been observed to be deteriorating and in need of repair, rehabilitation or even replacement.

Prior	Expenditures	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
329,481	Design-Staff	45,800					45,800
	Study/Report	143,000					143,000
Total	Total	188,800					188,800

Prior	Funding Sources	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
329,481	Sewer Utility Fund: 20403420	188,800					188,800
Total	Total	188,800					188,800

PROJECT DETAILS

Engineering

S-STDY-2 Sewer Asset Mgmt Software — Project Number: S-STDY-2

Project Cost: $75,000
Project Manager: Ellen Bitter
Category: Study/Report
Phase:

Description: Purchase asset management software to compile condition assessment data and track improvements and work orders.

Justification: Moving forward to a platform readily accessible to all staff and for efficient management and planning activities.

Expenditures	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
Design-Consultant Engineering	70,000					70,000
Design-Staff	5,000					5,000
Total	75,000					75,000

Funding Sources	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
Sewer Utility Fund: 20403420	75,000					75,000
Total	75,000					75,000

PROJECT DETAILS

Engineering

S-VI-002 Sewer Main Video Inspection — Project Number: S-VI-002

Project Cost: $1,267,081 **Project Manager:** Ellen Bitter

Category: Study/Report **Phase:**

Description: Retain a consultant(s) to conduct sewer main video inspection and condition assessment for existing sewer system facilities to include inventory of age, size, type, condition, etc.; non-destructive testing; GIS integration; computer analysis; rehab and replacement strategies; prioritization; cost estimates and support. Funded through the rate increase.

Justification: A condition assessment including development of an asset management program is needed to properly prioritize, schedule and justify funding expenditures for rehabilitation and replacement to extend the life of the system and prevent breaks that could disrupt service and/or cause significant damage.

Prior	Expenditures	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
487,081	Design-Consultant Engineering	140,000					140,000
	Construction-Contract	640,000					640,000
Total	Total	780,000					780,000

Prior
1,267,081
Total

PROJECT DETAILS

Engineering

SD-00014 NW Quad Storm Drain Improvement — Project Number: SD-00014

Project Cost: $7,400,000
Project Manager: Keith Helmuth
Category: Storm Drain
Phase: CONSTRUCTION

Description: Construct storm drain improvements within the Northwest quadrant in response to need and as identified in the Storm Drain Master Plan for that Area and/or reimburse developers for those same improvements if constructed as part of a development project.

Includes 3 basins and 16 pipes of various sizes and lengths - $7,400,000

Justification: Planned growth in this quadrant of the City requires construction of various storm drain improvements as are identified in the Storm Drain Master Plan.

Expenditures	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
Construction-Contract					7,400,000	7,400,000
Total					7,400,000	7,400,000

Funding Sources	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
DIF:4105 Storm Drain NW Quadrant Impact Fee					7,400,000	7,400,000
Total					7,400,000	7,400,000

PROJECT DETAILS

Engineering

SD-00015 SE Quad Storm Drain Improvements — Project Number: SD-00015

Project Cost: $17,500,000
Project Manager: Keith Helmuth
Category: Storm Drain
Phase: CONSTRUCTION

Description: Construct storm drain improvements within the Southeast quadrant in response to need and as identified in the Storm Drain Master Plan for that Area and/or reimburse developers for those same improvements if constructed as part of a development project.

Includes 10 basins and 48 pipes of various sizes and lengths - $17,500,000

Justification: Planned growth in this quadrant of the City requires construction of various storm drain improvements as are identified in the Storm Drain Master Plan.

Expenditures	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
Construction-Contract					17,500,000	17,500,000
Total					17,500,000	17,500,000

Funding Sources	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
DIF:4108 Storm Drain SE Quadrant Impact Fee					17,500,000	17,500,000
Total					17,500,000	17,500,000

PROJECT DETAILS

Engineering

SD-00016 Knox/Olive Storm Drain Repair — **Project Number: SD-00016**

Project Cost: $50,000
Project Manager: Victor Aldama
Category: Storm Drain
Phase:

Description: Make repairs to pipeline, manholes, and roadway due to pipe and trench failures on Knox Street between Olive Avenue and the Las Palmas Basin.

Justification: Installed storm drain facilities are experiencing failures resulting in pavement failures.

Expenditures	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
Design-Consultant Engineering	5,000					5,000
Construction-Contract	25,000					25,000
Construction Management-Staff	15,000					15,000
Design-Staff	2,000					2,000
CMCINSP	3,000					3,000
Total	50,000					50,000

Funding Sources	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
Storm Drain Capital Outlay: 45003040	50,000					50,000
Total	50,000					50,000

SD-13-PX Retention Basin Land Acquisition

Project Number: SD-13-PX

Project Cost: $154,900

Project Manager: Keith Helmuth

Category: Storm Drain

Phase: DESIGN

Description: Identify, prioritize and purchase land at locations where development is anticipated to occur in the near term.

This task will only proceed to the degree funding is available.

Justification: Advance planning and purchase of right-of-way reduces the potential for a series of temporary basins as part of individual development project.

Prior	Expenditures	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
14,900	Land Acquisition	40,000	30,000	30,000			100,000
	Design-Consultant Engineering	10,000	10,000	10,000	10,000		40,000
Total	Total	50,000	40,000	40,000	10,000		140,000

Prior	Funding Sources	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
14,900	DIF:4104 Drainage System Existing Area Impact Fee	20,000	10,000	10,000			40,000
	DIF:4105 Storm Drain NW Quadrant Impact Fee	10,000	10,000	20,000			40,000
	DIF:4107 Storm Drain SW Quadrant Impact Fee	10,000	10,000				20,000
	DIF:4108 Storm Drain SE Quadrant Impact Fee	10,000	10,000	10,000	10,000		40,000
Total	Total	50,000	40,000	40,000	10,000		140,000

PROJECT DETAILS

Engineering

SD-14-P11 Granada Dr/Ave 12.5 Retention Basin — **Project Number:** SD-14-P11

Project Cost: $105,000
Project Manager: Keith Helmuth
Category: Storm Drain
Phase: DESIGN

Description: Identify location, acquire land and prepare preliminary estimates of costs in advance of engineering and construction.

This task will only proceed to the degree funding is available and may be moved up in priority based on availability of funds.

Justification: Advance planning and purchase of right-of-way reduces the potential for a series of temporary basins as part of individual development project.

Prior	Expenditures	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
5,000	Land Acquisition	80,000					80,000
	Design-Consultant Engineering	20,000					20,000
Total	Total	100,000					100,000

Prior	Funding Sources	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
5,000	DIF:4107 Storm Drain SW Quadrant Impact Fee	100,000					100,000
Total	Total	100,000					100,000

PROJECT DETAILS

Engineering

SD-15-P7 Ellis St/Krohn St Retention Basin — Project Number: SD-15-P7

Project Cost: $105,000
Project Manager: Keith Helmuth
Category: Storm Drain
Phase: DESIGN

Description: Identify location, acquire land and prepare preliminary estimates of costs in advance of engineering and construction.

This task will only proceed to the degree funding is available.

Justification: Advance planning and purchase of right-of-way reduces the potential for a series of temporary basins as part of individual development project.

Prior	Expenditures	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
5,000	Land Acquisition	80,000					80,000
	Design-Consultant Engineering	20,000					20,000
Total	Total	100,000					100,000

Prior	Funding Sources	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
5,000	DIF:4106 Storm Drain NE Quadrant Impact Fee	100,000					100,000
Total	Total	100,000					100,000

SD-P18 Sienna Basin

Project Number: SD-P18

Project Cost: $240,000

Project Manager: Keith Helmuth

Category: Storm Drain

Phase:

Description: Purchase basin or reimburse basin purchase from developer and expand as required per storm drain master plan.

Justification: Required for existing demands.

Prior	Expenditures	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
125,000	Design-Consultant Engineering	20,000					20,000
	Construction-Contract	95,000					95,000
Total	Total	115,000					115,000

Prior	Funding Sources	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
125,000	DIF:4108 Storm Drain SE Quadrant Impact Fee	115,000					115,000
Total	Total	115,000					115,000

PROJECT DETAILS

Engineering

SS-00006 Fairgrounds Liftstation-VFD — **Project Number: SS-00006**

Project Cost: $578,082
Project Manager: Victor Aldama
Category: Sewer
Phase: CONSTRUCTION

Description: Install new pumps equipped with variable frequency drives (VFD's) to include electrical work and appurtenances.

Justification: Improve the performance of the pumps at the lift station resulting in a more efficient and economical system.

Prior	Expenditures	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
2,500	Construction-Contract	510,582					510,582
Total	Construction Management-Staff	65,000					65,000
	Total	575,582					575,582

Prior	Funding Sources	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
2,500	DIF:4099 Sewer Existing Area Impact Fee	161,129					161,129
Total	Sewer Utility Fund: 20403420	414,453					414,453
	Total	575,582					575,582

PROJECT DETAILS

Engineering

SS-00011 Mainberry Sewer - Howard to Sunset | **Project Number: SS-00011**

Project Cost: $450,000 **Project Manager:** Ellen Bitter

Category: Sewer **Phase:**

Description: Mainberry Blvd. sewer between Howard Road and Sunset Avenue

Justification: Identified in the CIP portion of the 2015 Utility Rate Study Report. Attempts to video camera the line indicate major root damage to clay pipe. City called out often to make lateral repairs due to root damage. Portion from Sunset to Camden replaced in January 2016.

Expenditures	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
Design-Consultant Engineering	30,000					30,000
Construction-Contract	385,000					385,000
Construction Management-Staff	30,000					30,000
Design-Staff	5,000					5,000
Total	450,000					450,000

Funding Sources	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
Sewer Utility Fund: 20403420	450,000					450,000
Total	450,000					450,000

PROJECT DETAILS

Engineering

Trans-09 RMRA Sustainable Communities 145/Main — **Project Number: Trans-09**

Project Cost: $297,990 **Project Manager:** Randy Bell

Category: Study/Report **Phase:**

Description: Evaluation of SR145 and conversion to downtown Main street.

Justification: Create plan to increase multi-modal options/access to downtown core.

Prior	Expenditures	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
88,600	Design-Consultant Engineering	154,340					154,340
	Design-Staff	55,050					55,050
Total	Total	209,390					209,390

Prior	Funding Sources	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
88,600	LTF - Streets: 42005330	24,017					24,017
	RMRA Sustainable Communities Grants	185,373					185,373
Total	Total	209,390					209,390

PROJECT DETAILS

Engineering

TS-00017 Granada Dr/Howard Rd Traffic Signal — **Project Number: TS-00017**

Project Cost: $597,022
Project Manager: Victor Aldama
Category: Traffic Signal
Phase: DESIGN

Description: Add traffic signal at Granada Drive and Howard Road.

Justification: Traffic safety.

Prior	Expenditures	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
55,904	Construction-Contract	470,118					470,118
	Right of Way Costs	11,000					11,000
	Construction Management-Staff	60,000					60,000
Total	Total	541,118					541,118

Prior	Funding Sources	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
55,904	DIF:4097 Traffic Signal Impact Fee	376,118					376,118
	Measure T - RTP/3R: 41514470	165,000					165,000
Total	Total	541,118					541,118

CITY OF MADERA

PROJECT DETAILS

Engineering

TS-00019 Howard Rd/Westberry Traffic Signal — Project Number: TS-00019

Project Cost: $543,388

Project Manager: Les Jorgensen

Category: Traffic Signal

Phase: DESIGN/CONSTRUCTION

Description: Install a traffic signal at the intersection of Westberry Blvd. and Howard Rd.

Justification: Emission reduction for CMAQ project and traffic safety.

Prior	Expenditures	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
78,888	Construction-Contract	420,000					420,000
Total	Construction Management-Staff	42,000					42,000
	CMCINSP	2,500					2,500
	Total	464,500					464,500

Prior	Funding Sources	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
78,888	CMAQ - Streets: 41705070	328,000					328,000
Total	DIF:4097 Traffic Signal Impact Fee	123,917					123,917
	LTF - Streets: 42005330	12,583					12,583
	Total	464,500					464,500

PROJECT DETAILS

Engineering

TS-00023 HOPYQ Intersection Traffic Signals — **Project Number: TS-00023**

Project Cost: $135,000 **Project Manager:** Ellen Bitter

Category: Traffic Signal **Phase:**

Description: Traffic signal modifications and intersection improvements at Howard Road, Olive Avenue, Pine Street, Yosemite Avenue & Q Street intersection.

Justification: Emission reduction for CMAQ project and traffic safety.

Expenditures	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
Design-Consultant Engineering	15,000					15,000
Construction-Contract	110,000					110,000
Construction Management-Staff	10,000					10,000
Total	135,000					135,000

Funding Sources	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
CMAQ - Streets: 41705070	120,000					120,000
LTF - Streets: 42005330	15,000					15,000
Total	135,000					135,000

PROJECT DETAILS

Engineering

TS-00024 Cleveland/Granada Dr Traffic Signal — **Project Number: TS-00024**

Project Cost: $550,000
Project Manager: Keith Helmuth
Category: Traffic Signal
Phase:

Description: Install traffic signal at Cleveland Ave. and Granada Dr.

Justification: Traffic and pedestrian safety.

Expenditures	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
Design-Consultant Engineering					50,000	50,000
Construction-Contract					450,000	450,000
Construction Management-Staff					50,000	50,000
Total					550,000	550,000

Funding Sources	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
DIF:4097 Traffic Signal Impact Fee					550,000	550,000
Total					550,000	550,000

PROJECT DETAILS

Engineering

TS-00029 Stadium Rd/Gary Ln Hawk Pedestrian Signal — **Project Number: TS-00029**

Project Cost: $154,550 **Project Manager:** Victor Aldama

Category: Traffic Signal **Phase:**

Description: Installation of Hawk pedestrian signal at intersection of Stadium Road and Gary Lane.

Justification: Stadium road currently consists of two lane roadway, but is planned for a four lane roadway in the future. The road already includes two lanes southbound south of this location. Four lane roadways are inherently less safe than two lane roadways when it comes to crosswalks. Currently, the crosswalk at Stadium Road and Gary Street is experiencing heavy traffic volumes from multiple schools between Pecan and Olive with similar scheduleof protection than what a lesser form of protection such as Rectangular Flashing Beacons might provide because of the factors discussed previously. The proposed Hawk Pedestrian Signal represents the next level of pedestrian control and is believed to be the most appropriate measure for pedestrian safety at this loction.

Prior	Expenditures	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
18,950	Construction-Contract	124,300					124,300
Total	Construction Management-Staff	11,300					11,300
	Total	135,600					135,600

Prior	Funding Sources	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
18,950	CDBG - Public Impr. Streets: 10218020	121,050					121,050
Total	LTF - Streets: 42005330	14,550					14,550
	Total	135,600					135,600

PROJECT DETAILS

Engineering

TS-00030 Miscellaneous Traffic Safety Items — Project Number: TS-00030

Project Cost: $150,000 **Project Manager:** Keith Helmuth

Category: Traffic Signal **Phase:**

Description: Annual program to provide funds for minor traffic safety improvements such as signs, striping, barriers, warning devices, channelizers, or other devices. One such near term improvement is traffic circle upgrades on Caitlan Drive at Isla Vista Court.

Justification: Installation of certain traffic control devices is often recommended after a traffic engineering study.

Prior	Expenditures	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
50,000	Construction-Contract	20,000	20,000	20,000	20,000	20,000	100,000
Total	Total	20,000	20,000	20,000	20,000	20,000	100,000

Prior	Funding Sources	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
50,000	LTF - Streets: 42005330	20,000	20,000	20,000	20,000	20,000	100,000
Total	Total	20,000	20,000	20,000	20,000	20,000	100,000

CITY OF MADERA

PROJECT DETAILS

Engineering

W-000003 Water Main Upgrades - Locations 1-12 **Project Number: W-000003**

Project Cost: $850,000 **Project Manager:** Ellen Bitter

Category: Water **Phase:** DESIGN

Description: Replace undersize 4" pipes with larger PVC to include valves & appurtenances at the following locations:
Oak Street - Pine to Cypress
Olive Ave. - P to Q Street
P Street - 4th to 5th
O/P Alley - 6th to Olive
10th - D to UPRR
12th - E to D Alley
14th - D to Olive
5th - Gateway to G
2nd - C to E
B St.- Central to River
6th - Lake St. to Vineyard

Justification: Undersize pipes need to be upgraded to provide sufficient supply of potable water. These need to be re-evaluated as have carried over for many years.

Expenditures	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
Design-Consultant Engineering		100,000				100,000
Construction-Contract			640,000			640,000
Construction Management-Staff			110,000			110,000
Total		100,000	750,000			850,000

Funding Sources	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
Water Utility Fund: 20303830		100,000	750,000			850,000
Total		100,000	750,000			850,000

PROJECT DETAILS

Engineering

W-000004 Water Main Upgrades - Locations 13-23 **Project Number: W-000004**

Project Cost: $1,500,000 **Project Manager:** Ellen Bitter

Category: Water **Phase:** DESIGN

Description: Replace undersize pipes with larger PVC to include valve & appurtenance at the following locations:

Fresno Street - Riverside to Dalton
Riverside Alley @ Dalton
Merced St. - Dalton to Riverside
B Street - 10th to 13th
11th Street - A to 200ft E/O A Street
Nebraska - Cleveland to James Way
Wilson - Owens to Sharon
Adell - Lake to Merced
Harding - Davis to Torres Way
Wallace - Sunrise to Sierra Vista School
Lake - Wallace to Hull
Lincoln - Tulare to 2 blks east

Justification: Undersize pipes need to be upgraded to provide sufficient supply of potable water.

Expenditures	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
Design-Consultant Engineering		120,000				120,000
Construction-Contract			1,180,000			1,180,000
Construction Management-Staff			200,000			200,000
Total		120,000	1,380,000			1,500,000

Funding Sources	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
Water Utility Fund: 20303830		120,000	1,380,000			1,500,000
Total		120,000	1,380,000			1,500,000

PROJECT DETAILS

Engineering

W-000006 H St-Water Main Upgrades — **Project Number:** W-000006

Project Cost: $265,000
Project Manager: Ellen Bitter
Category: Water
Phase: DESIGN

Description: Water projects system upgrades at H Street - 11th to Madera Avenue. Install new 12" main from existing 12" crossing SR99 at 10th Street alignment, southerly on "H" Street, across Madera Avenue to 11th Street. Bore under Madera Avenue (SR145).

Project is 90% design by CDM as part of 2010 Water System Improvements - Bid Pack 2 along with W-07 and W-08. Shelved due to lack of funding.

Should be constructed in conjunction with W-08.

Justification: Project identified in 1997 Master Plan to provide pipeline reinforcements between South and East Madera as "Improvements No. 1.2" that includes W-06 and W-08

Expenditures	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
Design-Consultant Engineering	8,000					8,000
Construction-Contract		230,000				230,000
Construction Management-Staff		25,000				25,000
Design-Staff	2,000					2,000
Total	10,000	255,000				265,000

Funding Sources	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
Water Utility Fund: 20303830	10,000	255,000				265,000
Total	10,000	255,000				265,000

W-000008 10th St-Water Main Upgrades

Project Number: W-000008

Project Cost: $780,000

Project Manager: Ellen Bitter

Category: Water

Phase: DESIGN

Description: New 12" from W-06 (12" installed "H" Street and 11th), east on 11th, under UPRR to east. North on "E" Street to 10th Street, east on 10th Street to "D" Street. Connect to existing 10".

Part of 2010 Water Improvements - Bid Package 2. 90% design. Shelved due to lack of funding.

Should be constructed in conjunction with W-06.

Justification: Project identified in 1997 Master Plan to provide pipeline reinforcements between South and East Madera as "Improvements No. 1.2" that includes W-06 and W-08

Expenditures	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
Design-Consultant Engineering	10,000					10,000
Construction-Contract		700,000				700,000
Construction Management-Staff		70,000				70,000
Total	10,000	770,000				780,000

Funding Sources	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
Water Utility Fund: 20303830	10,000	770,000				780,000
Total	10,000	770,000				780,000

PROJECT DETAILS

Engineering

W-000009 Gateway-Riverside River Crossing — **Project Number: W-000009**

Project Cost: $315,000
Project Manager: Victor Aldama
Category: Water
Phase: DESIGN/CONSTRUCTION

Description: Water main replacement at River Crossing@ Gateway, Riverside/Sonora to Water Well No. 18 at Gateway.

Justification: Water main beneath river is deteriorating and in need of replacement.

Prior	Expenditures	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
32,712	Construction-Contract	267,000					267,000
Total	Construction Management-Staff	15,288					15,288
	Total	282,288					282,288

Prior	Funding Sources	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
32,712	Water Utility Fund: 20303830	282,288					282,288
Total	Total	282,288					282,288

PROJECT DETAILS

Engineering

W-000026 Water Tower Demolition — **Project Number: W-000026**

Project Cost: $595,000 **Project Manager:** Victor Aldama

Category: Water **Phase:**

Description: Remove existing water tower located at the Frank Bergon Senior Center (238 S. "D" Street) and perform environmental remediation of the dismantled pieces for proper disposal.

Justification: The expense of restoring the water tower structurally and environmentally has been estimated by the Public Works Department to be in a ballpark area of $1,000,000 - well over the estimated removal costs. These funds do not presently exist which would leave the current safety concerns in place until such fund could be secured, if ever.

Prior	Expenditures	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
115,000	Design-Consultant Engineering	40,000					40,000
	Construction-Contract	400,000					400,000
	Construction Management-Staff	30,000					30,000
	Design-Staff	10,000					10,000
Total	Total	480,000					480,000

Prior	Funding Sources	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
115,000	Water Utility Fund: 20303830	480,000					480,000
Total	Total	480,000					480,000

PROJECT DETAILS

Engineering

W-000032 2018-19 New Water Meter Installations — Project Number: W-000032

Project Cost: $400,000
Project Manager: Ellen Bitter
Category: Water
Phase:

Description: 2018-19 New water meter installations.

Justification: Install water meters at unmetered locations including landscape districts.

Prior	Expenditures	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
30,000	Construction-Contract	320,000					320,000
Total	Construction Management-Staff	50,000					50,000
	Total	370,000					370,000

Prior	Funding Sources	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
30,000	Water Utility Fund: 20303830	370,000					370,000
Total	Total	370,000					370,000

PROJECT DETAILS

Engineering

W-000037 Northeast Water Transmission Main — Project Number: W-000037

Project Cost: $3,455,200 **Project Manager:** Ellen Bitter

Category: Water **Phase:**

Description: Installation of six (6) segments identified in the Water Master Plan as PNE-2, PNW-55, PNW-56, PNW-61, and PNW-64 from New Love's Well to Lake Street. AKA Segments 1, 2A, and 3 in Tank Preliminary Studies.

Justification: Transmission mains necessary to meet pressure needs in northeast Madera and to required for new Northeast Water Storage Tank.

Expenditures	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
Design-Consultant Engineering	300,000					300,000
Construction-Contract		3,025,200				3,025,200
Right of Way Costs	100,000					100,000
Design-Staff	30,000					30,000
Total	430,000	3,025,200				3,455,200

Funding Sources	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
Water Utility Fund: 20303830	430,000	3,025,200				3,455,200
Total	430,000	3,025,200				3,455,200

PROJECT DETAILS

Engineering

W-000999 Reimbursements - Water Mains — Project Number: W-000999

Project Cost: $225,963
Project Manager: Keith Helmuth
Category: Reimbursements
Phase: N/A

Description: Reimbursements to various developers for previously constructed water pipe related improvements that have either not been requested for reimbursement by the developer or not paid due to inadequate funding.

Justification: Improvements have been constructed and are included within the list of improvements eligible for reimbursement

Expenditures	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
Developer Reimbursement		47,200		178,763		225,963
Total		47,200		178,763		225,963

Funding Sources	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
DIF:4081 Water Pipes Impact Fee		47,200		178,763		225,963
Total		47,200		178,763		225,963

PROJECT DETAILS

W-GW-002 Water Well 35-Ellis w/o Chapin — **Project Number: W-GW-002**

Project Cost: $2,011,000
Project Manager: Keith Helmuth
Category: Water
Phase: CONSTRUCTION

Description: Construct water well in accordance with the Water System Master Plan. Design is complete. The site has been improved and the shaft has been drilled. Site is not currently owned by the City. This site will require water treatment for manganese.

Justification: Represents a well that will be needed per analysis contained in the Water System Master Plan to serve existing development.

Expenditures	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
Construction-Contract					1,911,000	1,911,000
Construction Management-Staff					100,000	100,000
Total					2,011,000	2,011,000

Funding Sources	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
Water Utility Fund: 20303830					2,011,000	2,011,000
Total					2,011,000	2,011,000

PROJECT DETAILS

W-GW-0024 Sharon Blvd. S/O Ave 17 - Well **Project Number: W-GW-0024**

Project Cost: $2,000,000 **Project Manager:** Keith Helmuth

Category: Water **Phase:**

Description: Construct water well in accordance with the Water System Master Plan in conjunction with an approved development agreement. When complete and accepted, the developer will receive reimbursements as specified in the agreement.

Justification: Represents a well that will be needed per analysis contained in the Water System Master Plan to serve existing and proposed development.

Expenditures	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
Developer Reimbursement	2,000,000					2,000,000
Total	2,000,000					2,000,000

Funding Sources	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
Water Utility Fund: 20303830	2,000,000					2,000,000
Total	2,000,000					2,000,000

PROJECT DETAILS

Engineering

W-GW-003 Water Well 36- SR145/Indigo — **Project Number: W-GW-003**

Project Cost: $2,011,000
Project Manager: Keith Helmuth
Category: Water
Phase: DESIGN

Description: Construct water well in accordance with the Water System Master Plan.

Justification: Represents a well that will be needed per analysis contained in the Water System Master Plan to serve existing development.

Expenditures	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
Design-Consultant Engineering				121,000	1,890,000	2,011,000
Total				121,000	1,890,000	2,011,000

Funding Sources	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
Water Utility Fund: 20303830				121,000	1,890,000	2,011,000
Total				121,000	1,890,000	2,011,000

CITY OF MADERA

PROJECT DETAILS

Engineering

W-PNE-04 Lake St Water Main-Ellis to Ave 17 — **Project Number: W-PNE-04**

Project Cost: $700,000
Project Manager: Ellen Bitter
Category: Water
Phase: DESIGN

Description: Construct 24-inch water line in Lake Street conjunction with a 6.75 million gallon tank at or near Avenue 17 and Road 27

Justification: Near Term - .Tank and pump offset impacts of drought conditions when municipal wells exhibit reduced capacity during peak hours. Pipe is necessary to convey flow to and from tank
Long Term - Provide storage on east side of city given majority of pumping is proposed to occur on the west side of the City per the Water System Master Plan.

Prior	Expenditures	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
85,000	Construction-Contract		565,000				565,000
	Right of Way Costs	0	0				0
Total	Construction Management-Staff		50,000				50,000
	Total	0	615,000				615,000

Prior	Funding Sources	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
85,000	Water Utility Fund: 20303830		615,000				615,000
Total	Total		615,000				615,000

PROJECT DETAILS

Engineering

W-PS-001 Ave 17 & Lake Pump Station/Tank — **Project Number: W-PS-001**

Project Cost: $6,732,000
Project Manager: Ellen Bitter
Category: Water
Phase: DESIGN

Description: Construct 4,300 GPM pump station in conjunction with a 6.75 million gallon tank at or near Avenue 17 and Lake Street (Road 27)

Justification: Near Term - .Tank and pump offsets impacts of drought conditions when municipal wells exhibit reduced capacity during peak hours Long Term - Provide storage and pumping capacity on east side of city given majority of pumping is proposed to occur on the west side of the City per the Water System Master Plan.

Prior	Expenditures	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
462,000	Construction-Contract		5,700,000				5,700,000
Total	Construction Management-Staff	377,000	193,000				570,000
	Total	377,000	5,893,000				6,270,000

Prior	Funding Sources	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
462,000	Water Utility Fund: 20303830	4,147,000	2,123,000				6,270,000
Total	Total	4,147,000	2,123,000				6,270,000

W-PSW-45 Almond Ave Water Main, Pine-Stadium

Project Number: W-PSW-45

Project Cost: $276,000

Project Manager: Ellen Bitter

Category: Water

Phase:

Description: Install 2,600-feet of new 12-inch water line to connect to an existing 12-inch water lines to the east and west

Justification: This segment is designated as missing in the Water System Master Plan. Missing lines typically provide redundancy should one line need to be turned off. They also increase efficiency resulting in higher pressure.

Expenditures	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
Land Acquisition			62,000			62,000
Design-Consultant Engineering			26,000			26,000
Construction-Contract				171,000		171,000
Construction Management-Staff				17,000		17,000
Total			88,000	188,000		276,000

Funding Sources	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
DIF:4081 Water Pipes Impact Fee			44,000	94,000		138,000
Water Utility Fund: 20303830			44,000	94,000		138,000
Total			88,000	188,000		276,000

PROJECT DETAILS

Engineering

W-STDY-1 Water Feasibility & New Water Supply — **Project Number: W-STDY-1**

Project Cost: $750,000
Project Manager: Ellen Bitter
Category: Study/Report
Phase:

Description: Conduct a feasibility study to determine demands that may require new water supply.

Justification: Due to increase in water usage the City needs to determine if the need of increasing the capacity of its existing water supply.

Expenditures	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
Study/Report	150,000	150,000	150,000	150,000	150,000	750,000
Total	150,000	150,000	150,000	150,000	150,000	750,000

Funding Sources	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
Water Utility Fund: 20303830	150,000	150,000	150,000	150,000	150,000	750,000
Total	150,000	150,000	150,000	150,000	150,000	750,000

PROJECT DETAILS

Engineering

W-STDY-2 Water System Condition Assess/Rehab — **Project Number: W-STDY-2**

Project Cost: $550,000 **Project Manager:** Ellen Bitter

Category: Study/Report **Phase:**

Description: Retain a consultant(s) to prepare a condition assessment for existing water system facilities to include inventory of age, size, type, condition, etc.; non-destructive testing; GIS integration; computer analysis; Rehab and replacement strategies; prioritization; cost estimates and support. Funded through rate increases.

Justification: A condition assessment including development of an asset management program is needed to properly prioritize, schedule and justify funding expenditures for rehabilitation and replacement to extend the life of the system and prevent breaks that could disrupt service and/or cause significant damage.

Prior	Expenditures	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
180,000	Design-Consultant Engineering	370,000					370,000
Total	Total	370,000					370,000

Prior	Funding Sources	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
180,000	Water Utility Fund: 20303830	370,000					370,000
Total	Total	370,000					370,000

PROJECT DETAILS

Engineering

W-STDY-3 Water Asset Mgmt Software — **Project Number: W-STDY-3**

Project Cost: $150,000
Project Manager: Ellen Bitter
Category: Study/Report
Phase:

Description: Purchase asset management software to compile condition assessment data and track improvements and work orders.

Justification: Moving forward to a platform readily accessible to all staff and for efficient management and planning activities.

Expenditures	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
Study/Report		150,000				150,000
Total		150,000				150,000

Funding Sources	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
Water Utility Fund: 20303830		150,000				150,000
Total		150,000				150,000

PROJECT DETAILS

Engineering

W-T-0001 Water Storage Tank Installation — **Project Number: W-T-0001**

Project Cost: $10,521,000
Project Manager: Ellen Bitter
Category: Water
Phase: DESIGN

Description: Construct 6.75 million gallon tank at or near Avenue 17 and Lake Street (Road 27) as identified in the 2014 Master Plan.

Justification: Near Term - .Offset impacts of drought conditions when municipal wells exhibit reduced capacity during peak hours
Long Term - Provide storage on east side of city given majority of pumping is proposed to occur on the west side of the City per the Water System Master Plan.

Prior	Expenditures	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
963,000	Design-Consultant Engineering	148,000					148,000
Total	Construction-Contract		4,000,000	4,720,000			8,720,000
	Right of Way Costs	350,000					350,000
	Construction Management-Staff		180,000	100,000			280,000
	Design-Staff	60,000					60,000
	Total	558,000	4,180,000	4,820,000			9,558,000

Prior	Funding Sources	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
963,000	Water Utility Fund: 20303830	558,000	5,950,000	3,050,000			9,558,000
Total	Total	558,000	5,950,000	3,050,000			9,558,000

CITY OF MADERA

PROJECT DETAILS

Fire Department

FD-00001 Fire Station 7 - Parking Lot Paving — **Project Number: FD-00001**

Project Cost: $74,000 **Project Manager:** Keith Helmuth

Category: Public Facility **Phase:**

Description: Repave parking lot of Fire Station No. 7 on Schoor Avenue

Justification:

Expenditures	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
Design-Consultant Engineering	3,000					3,000
Construction-Contract	63,000					63,000
Construction Management-Staff	3,000					3,000
Contingency	5,000					5,000
Total	74,000					74,000

Funding Sources	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
Measure K Sales Tax: 10252500	74,000					74,000
Total	74,000					74,000

CITY OF MADERA

PROJECT DETAILS

Fire Department

FD-00002 Fire Station Constr, Northwest — **Project Number: FD-00002**

Project Cost: $9,142,522 **Project Manager:** Jerry Martinez

Category: Public Facility **Phase:**

Description: Construction of a Fire Station in the northwest quadrant of the City to accommodate new growth.

3 to 5 Acres of Land
10,000 Square Foot Building
Apparatus, Vehicles & Equipment

Justification: The addition of new Fire Station is required to accommodate new growth.

Prior	Expenditures	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
4,322,522	Construction-Contract	4,240,000					4,240,000
Total	Construction Management-Staff	180,000					180,000
	Contingency	400,000					400,000
	Total	4,820,000					4,820,000

Prior	Funding Sources	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
4,322,522	Measure K Sales Tax: 10252500	300,000	300,000	4,220,000			4,820,000
Total	Total	300,000	300,000	4,220,000			4,820,000

CITY OF MADERA

PROJECT DETAILS

Fire Department

FD-00003 Fire Station 6 Parking Lot — **Project Number: FD-00003**

Project Cost: $112,000 **Project Manager:** Keith Helmuth

Category: Public Facility **Phase:** DESIGN

Description: Repave the parking lot of Fire Station 6 on Lake Street

Justification:

Expenditures	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
Design-Consultant Engineering	3,000					3,000
Construction-Contract		101,000				101,000
Construction Management-Staff		3,000				3,000
Contingency		5,000				5,000
Total	3,000	109,000				112,000

Funding Sources	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
Measure K Sales Tax: 10252500	3,000	109,000				112,000
Total	3,000	109,000				112,000

CITY OF MADERA

PROJECT DETAILS

Parks & Community Services

Laurel Bike Path, Sunset to FRT — **Project Number: PK-00012**

Project Cost: $825,800

Project Manager:

Category: Parks

Phase:

Description: Phase 1 of this project will construct an asphalt concrete path with concrete landing and install irrigation facilities and trees along an existing MID easement corridor (Laurel Street) that connects to the Fresno River Trail.

Justification:

Prior	Expenditures	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
815,800	Construction-Contract	10,000					10,000
Total	Total	10,000					10,000

Prior	Funding Sources	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
815,800	LTF - Parks: 42005410	10,000					10,000
Total	Total	10,000					10,000

PROJECT DETAILS

Parks & Community Services

PK-00001 Ped/Bike Facilities — Project Number: PK-00001

Project Cost: $209,000
Project Manager: Mary Anne Seay
Category: Parks
Phase: CONSTRUCTION

Description: Maintain bike/pedestrian trails and construct new bike lanes and paths.

Justification: Maintenance and operational safety and matching funds for improvement projects.

Prior	Expenditures	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
20,000	Construction-Contract	36,000	37,000	38,000	39,000	39,000	189,000
Total	Total	36,000	37,000	38,000	39,000	39,000	189,000

Prior	Funding Sources	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
20,000	LTF - Parks: 42005410	36,000	37,000	38,000	39,000	39,000	189,000
Total	Total	36,000	37,000	38,000	39,000	39,000	189,000

PROJECT DETAILS

Parks & Community Services

PK-00008 FRT-Gateway/UPRR Undercrossing — **Project Number: PK-00008**

Project Cost: $1,343,500
Project Manager: Ellen Bitter
Category: Parks
Phase: CONSTRUCTION

Description: This previously approved and designed project includes engineering, environmental permits and construction for a trail undercrossing at Gateway Drive and the Union Pacific Railroad trestle.

Justification: This project fills the gap in the Fresno River Trail from west side Gateway Drive, easterly to Riverside Drive, east of UPRR bridge.

Prior	Expenditures	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
289,500	Construction-Contract	931,000					931,000
Total	Construction Management-Staff	65,000					65,000
	UPRR	27,500					27,500
	CMCINSP	30,500					30,500
	Total	1,054,000					1,054,000

Prior	Funding Sources	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
290,000	ATP Grant: 41705090	379,000					379,000
Total	CMAQ - Parks: 41705030	183,000					183,000
	LTF - Parks: 42005410	70,000					70,000
	Measure T - Enviromental Enhancement: 41570000	176,000					176,000
	SJVAPCD - Remove II Grant: 41305422	35,500					35,500
	UNDETERMINED	210,000					210,000
	Total	1,053,500					1,053,500

PROJECT DETAILS

PK-00013 Sunrise Rotary Sports Complex — Project Number: PK-00013

Project Cost: $1,711,763 **Project Manager:** Ellen Bitter

Category: Parks **Phase:** DESIGN

Description: This is a multi-phase project. Phase 1 completed. Phase 2 is conduit, wiring and connections and coordination for installation of new soccer field lights. Phase 3 is construction of concrete curb & gutter, chain link fence and re-grading to improve drainage. Planned improvements also include paving dirt access roads and parking areas; providing landscaping, irrigation and lighting.

Justification: Eliminate dust problem, all season access for parking.

Prior	Expenditures	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
121,263	Design-Consultant Engineering	70,000					70,000
Total	Construction-Contract		1,372,500				1,372,500
	Construction Management-Staff		100,000				100,000
	Design-Staff	10,000	3,000				13,000
	CMCINSP		35,000				35,000
	Total	80,000	1,510,500				1,590,500

Prior	Funding Sources	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
121,263	Chukchansi Community Benefit Grant: 41096354	15,059					15,059
Total	DIF:4088 Parks Impact Fee	64,941	270,931				335,872
	UNDETERMINED		1,239,569				1,239,569
	Total	80,000	1,510,500				1,590,500

PK-00048 Tulare/Cleveland/Raymond Bike Path — Project Number: PK-00048

Project Cost: $325,000 **Project Manager:** Ellen Bitter

Category: Parks **Phase:** DESIGN

Description: From the current eastern end of the trail this project would create a Class II bike lane and street crossings to take trail to intersection of Raymond Road and Cleveland Avenue. A new Class I Bike Trail would be constructed running east between the River and Raymond Road to end at the eastern Madera City Limits.

Justification: Construction of Fresno River Trail master plan per Vision 2025.

Expenditures	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
Design-Consultant Engineering	10,000					10,000
Construction-Contract		285,000				285,000
Construction Management-Staff		30,000				30,000
Total	10,000	315,000				325,000

Funding Sources	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
CMAQ - Parks: 41705030		275,000				275,000
Measure T - Enviromental Enhancement: 41570000	10,000	40,000				50,000
Total	10,000	315,000				325,000

CITY OF MADERA

PROJECT DETAILS

Parks & Community Services

PK-00056 Bike/Ped Path, FRT-Cleveland Ave **Project Number: PK-00056**

Project Cost: $384,000

Project Manager: Ellen Bitter

Category: Parks

Phase: DESIGN

Description: Construct bike/pedestrian path in MID alignment north of Fresno River to Cleveland Avenue between Granada Dr. and Schnoor Ave.

Justification: Provide multi-modal pathway connecting Fresno River and commercial areas to the northwest area of Madera.

Expenditures	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
Design-Consultant Engineering				35,000		35,000
Construction-Contract					310,000	310,000
Environmental				10,000		10,000
Construction Management-Staff					29,000	29,000
Total				45,000	339,000	384,000

Funding Sources	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
CMAQ - Parks: 41705030					300,000	300,000
Measure T - Enviromental Enhancement: 41570000				45,000	39,000	84,000
Total				45,000	339,000	384,000

CITY OF MADERA

PROJECT DETAILS

Parks & Community Services

PK-00058 FRT-Granada to MID, North Bank — **Project Number: PK-00058**

Project Cost: $196,000

Project Manager: Ellen Bitter

Category: Parks

Phase: DESIGN

Description: Construct Vern McCullough River bike path - north bank of Fresno River Trail from Granada Drive to MID alignment.

Justification: Continuance of recreational and commuter multi-modal trail connecting northwest Madera to existing facilities.

Expenditures	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
Land Acquisition					21,000	21,000
Design-Consultant Engineering				30,000		30,000
Construction-Contract					120,000	120,000
Environmental				10,000		10,000
Construction Management-Staff					15,000	15,000
Total				40,000	156,000	196,000

Funding Sources	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
CMAQ - Parks: 41705030					35,000	35,000
Measure T - Enviromental Enhancement: 41570000				40,000	121,000	161,000
Total				40,000	156,000	196,000

CITY OF MADERA

PROJECT DETAILS

Parks & Community Services

PK-00062 ADA Improvements at Pan-Am and Bergon **Project Number: PK-00062**

Project Cost: $65,000 **Project Manager:** Mark Ethridge

Category: Parks **Phase:**

Description: Accessibility improvements at Pan-Am and Bergon centers in accordance with recommendation from the City of Madera's Americans with Disabilities Act (ADA) Self Evaluation and Transition Plan.

Justification: Both facilities are not 100% ADA compliant. This project will address some of the higher priority non-compliance items found in the self-evaluation.

Prior	Expenditures	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
5,000	Construction-Contract	45,000					45,000
	Construction Management-Staff	15,000					15,000
Total	Total	60,000					60,000

Prior
65,000
Total

PROJECT DETAILS

Parks & Community Services

PK-00063 Centennial Park Rehab - Lighting — Project Number: PK-00063

Project Cost: $430,000 **Project Manager:** Mark Ethridge

Category: Parks **Phase:**

Description: Installation of security lighting and other improvements at the John Wells Youth Center

Justification: Centennial Park is inadequately lit in consideration of public safety and protection of property.

Prior	Expenditures	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
134,227	Construction-Contract	257,534					257,534
	Construction Management-Staff	28,039					28,039
	CMCINSP	10,200					10,200
Total	Total	295,773					295,773

Prior	Funding Sources	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
134,227	CDBG - Public Impr. Parks: 10218020	295,773					295,773
Total	Total	295,773					295,773

CITY OF MADERA

PROJECT DETAILS

Parks & Community Services

PK-00064 India Park — Project Number: PK-00064

Project Cost: $25,000

Project Manager: Mary Anne Seay

Category: Parks

Phase:

Description: Proposed private party donation of just over 8 acres with the provision that the land only be used for a future municipal park to be named India Park. This project is limited to activities related to determining suitability of property for acquisition by the City.

Justification: The City is deficient in park space, if this project is successful in determing the feasibility and benefit of accepting the land donation, the City will be able to bank land in an area within the City's sphere of influence that is currently park deficient.

Prior	Expenditures	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
10,700	Right of Way Costs	14,300					14,300
Total	Total	14,300					14,300

Prior	Funding Sources	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
10,700	DIF:4088 Parks Impact Fee	14,300					14,300
Total	Total	14,300					14,300

PROJECT DETAILS

Parks & Community Services

PK-00065 Centennial Park Amenities — **Project Number: PK-00065**

Project Cost: $250,000 **Project Manager:** TBD

Category: Parks **Phase:**

Description: Add a small picnic shelter, BBQ, and picnic tables on a concrete slab that adjoins to the parking lot north-east of the swimming pool and andd shade sails to the playground area.

Justification: Provide protection from harmful ultravoilet rays and amenities to enhance the park facilities and experience.

Expenditures	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
Construction-Contract					250,000	250,000
Total					250,000	250,000

Funding Sources	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
UNDETERMINED					250,000	250,000
Total					250,000	250,000

PROJECT DETAILS

Police Department

PD-00001 Police Station Parking Lot **Project Number: PD-00001**

Project Cost: $300,000 **Project Manager:**

Category: Public Facility **Phase:**

Description: Police station parking lot reconfiguration at the SW corner of C Street and 7th Street.

Justification: The police department has purchased the vacant lot next door and just north of the PD. The PD has also purchased the Madera Radio Dispatch building behind the PD. We need maximize the use of the land, even if that means moving gates eliminating existing landscaping and paving those areas.

Expenditures	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
Design-Consultant Engineering		9,000				9,000
Construction-Contract		230,000				230,000
Environmental		3,000				3,000
Construction Management-Staff		30,000				30,000
Design-Staff		17,000				17,000
CMCINSP		9,000				9,000
Design - 3rd Party Administrative Costs		2,000				2,000
Total		300,000				300,000

Funding Sources	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
Measure K Sales Tax: 10252500		300,000				300,000
Total		300,000				300,000

CITY OF MADERA

PROJECT DETAILS

Public Works

RM-00001 Rtne Maint City Bridges Fresno RVR **Project Number: RM-00001**

Project Cost: $24,000 **Project Manager:** Jose Aguilar

Category: Maintenance **Phase:**

Description: Routine maintenance of various City bridges along the Fresno River to include vegetation removal, debris and obstruction removal and bridge footing and erosion protection.

Justification: Work is based on the bridge inspection report submitted by Caltrans to the City. Performing routine maintenance work will also prevent further damage to the bridges.

Prior	Expenditures	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
4,000	Engineering/Administration	20,000					20,000
Total	Total	20,000					20,000

Prior	Funding Sources	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
4,000	LTF - Streets: 42005330	20,000					20,000
Total	Total	20,000					20,000

PROJECT DETAILS

Public Works

SS-00010 Airport Lift Station Pumps Replacement — Project Number: SS-00010

Project Cost: $150,000 **Project Manager:** Ellen Bitter

Category: Sewer **Phase:**

Description: Replace Airport lift station pumps.

Justification: Identified in the CIP portion of the 2015 Utility Rate Study Report. April 2018 Draft Condition Assessment confirms that mechanical equipment is at end of useful life and at high risk of failure.

Expenditures	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
Construction-Contract	120,000					120,000
Construction Management-Staff	30,000					30,000
Total	150,000					150,000

Funding Sources	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
Sewer Utility Fund: 20403420	150,000					150,000
Total	150,000					150,000

PROJECT DETAILS

Public Works

SS-00012 Doubletree Sewer - Westberry to Liberty **Project Number: SS-00012**

Project Cost: $325,000 **Project Manager:** Ellen Bitter

Category: Sewer **Phase:**

Description: Replace sewer laterals damaged or collapsed by tree intrusion on Doubletree way, west of Westberry Blvd. to Liberty Lane.

Justification: Sewer system servicing neighborhood is in a state of disrepair.

Expenditures	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
Design-Consultant Engineering	30,000					30,000
Construction-Contract	245,000					245,000
Construction Management-Staff	10,000					10,000
Design-Staff	10,000					10,000
CMCINSP	30,000					30,000
Total	325,000					325,000

Funding Sources	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
Sewer Utility Fund: 20403420	325,000					325,000
Total	325,000					325,000

PROJECT DETAILS

Public Works

W-000017 Well 27 Pipe Outfall Extension — Project Number: W-000017

Project Cost: $575,000
Project Manager: Victor Aldama
Category: Water
Phase: DESIGN

Description: Pipeline outfall extension - Well No. 27. Install a pipeline 200 feet down Almond to provide relief line

Justification: Granulated Activated Carbon filter system is backflushed twice a year. Currently, the well water floods the street. System will install a pipeline 200 feet down Almond to provide for relief line.

Prior	Expenditures	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
283,000	Construction-Contract	125,000	152,000				277,000
	Construction Management-Staff	15,000					15,000
Total	Total	140,000	152,000				292,000

Prior	Funding Sources	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
283,000	Water Utility Fund: 20303830	140,000	152,000				292,000
Total	Total	140,000	152,000				292,000

PROJECT DETAILS

Public Works

W-000022 Water Tower Recoating — **Project Number: W-000022**

Project Cost: $1,490,000
Project Manager: Keith Helmuth
Category: Water
Phase: DESIGN

Description: Recoating of the water tower interior lining

Justification: Recoating to prevent rust and deterioration of interior lining of the water tower

Prior	Expenditures	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
100,000	Construction-Contract		1,270,000				1,270,000
Total	Construction Management-Staff		100,000				100,000
	Design-Staff	20,000					20,000
	Total	20,000	1,370,000				1,390,000

Funding Sources	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
Water Utility Fund: 20303830	120,000	1,370,000				1,490,000
Total	120,000	1,370,000				1,490,000

PROJECT DETAILS

Public Works

W-000029 Downtown Valve Replacement — **Project Number: W-000029**

Project Cost: $130,000
Project Manager: John Scarborough
Category: Water
Phase: CONSTRUCTION

Description: Replace 26 valves in the downtown area.

Justification: This project was submitted from Public Works into the CIP plan for the water rate increases.

Expenditures	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
Construction-Contract	130,000					130,000
Total	130,000					130,000

Funding Sources	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
Water Utility Fund: 20303830	130,000					130,000
Total	130,000					130,000

PROJECT DETAILS

Public Works

W-000031 Manual Read Water Meter Replacements/AMR — Project Number: W-000031

Project Cost: $1,800,000 **Project Manager:** Ellen Bitter

Category: Water **Phase:**

Description: Replacement of over 600 manual read commercial, multi-family and residential meters of various sizes with automatic read meter.

Justification: Current meters are over 20 years old. The average life expectancy of a meter is approximately 20-years depending on amount of water usage. The majority of these meters are commercial and multi-family with some residential in gated communities. Due to the age of the meters, it is probable that the meters do not read accurately, therefore the City is not receiving the full potential of revenues for water consumption. The registers on some of the meters have become worn and damaged making it difficult or impossible to obtain accurate readings.

Prior	Expenditures	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
30,000	Design-Consultant Engineering	60,000					60,000
Total	Construction-Contract	440,000	270,000	270,000	270,000	270,000	1,520,000
	Construction Management-Staff	60,000	30,000	30,000	30,000	30,000	180,000
	Design-Staff	10,000					10,000
	Total	570,000	300,000	300,000	300,000	300,000	1,770,000

Prior	Funding Sources	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
30,000	Water Utility Fund: 20303830	570,000	300,000	300,000	300,000	300,000	1,770,000
Total	Total	570,000	300,000	300,000	300,000	300,000	1,770,000

PROJECT DETAILS

Public Works

W-000033 Residential AMR Water Meter Replacements — Project Number: W-000033

Project Cost: $2,560,000 **Project Manager:** Ellen Bitter

Category: Water **Phase:**

Description: Replacement of approximately 4,000 residential meters that were retrofit to read to the automatic read system during initial installation project.

Justification: The meters that were existing are at least 20 years old and were retro fit in order to enable them to read to the automatic read system during the initial AMR project in 2008/2009. These meters are beginning to fail and are currently being replaced as needed.

Expenditures	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
Design-Consultant Engineering	50,000	40,000				90,000
Construction-Contract	385,000	410,000	450,000	460,000	470,000	2,175,000
Construction Management-Staff	50,000	40,000	30,000	30,000	30,000	180,000
Design-Staff	15,000	10,000				25,000
CMCINSP			30,000	30,000	30,000	90,000
Total	500,000	500,000	510,000	520,000	530,000	2,560,000

Funding Sources	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
Water Utility Fund: 20303830	500,000	500,000	510,000	520,000	530,000	2,560,000
Total	500,000	500,000	510,000	520,000	530,000	2,560,000

PROJECT DETAILS

Public Works

W-000034 South St Water Tower Exterior Rehab **Project Number: W-000034**

Project Cost: $300,000 **Project Manager:** John Scarborough

Category: Water **Phase:**

Description: NEED DESCRIPTION

Justification: NEED DESCRIPTION

Expenditures	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
Design-Consultant Engineering	30,000					30,000
Construction-Contract		250,000				250,000
Construction Management-Staff		15,000				15,000
Design-Staff	5,000					5,000
Total	35,000	265,000				300,000

Funding Sources	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
Water Utility Fund: 20303830	35,000	265,000				300,000
Total	35,000	265,000				300,000

PROJECT DETAILS

Public Works

W-000035 Chlorinators - Water Wells — Project Number: W-000035

Project Cost: $525,000
Project Manager: John Scarborough
Category: Water
Phase:

Description: Replace well chlorine generating equipment at Wells 15, 30 and 22.

Justification: Existing chlorine generating equipment is antiquated and failing.

Expenditures	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
Design-Consultant Engineering	50,000					50,000
Construction-Contract	475,000					475,000
Total	525,000					525,000

Funding Sources	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
Water Utility Fund: 20303830	525,000					525,000
Total	525,000					525,000

PROJECT DETAILS

Public Works

W-000036 4th/Gateway Line and Valve — **Project Number: W-000036**

Project Cost: $500,000
Project Manager: John Scarborough
Category: Water
Phase:

Description: Replace valve and pipe encased in concrete on 4th Street at Gateway Avenue.

Justification: Water service pipe is antiquated and requires replacement/update.

Expenditures	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
Design-Consultant Engineering	55,000					55,000
Construction-Contract		440,000				440,000
Design-Staff	5,000					5,000
Total	60,000	440,000				500,000

Funding Sources	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
Water Utility Fund: 20303830	60,000	440,000				500,000
Total	60,000	440,000				500,000

W-GW-001 Water Well 37-Install Pump

Project Number: W-GW-001

Project Cost: $1,012,000

Project Manager: Ellen Bitter

Category: Water

Phase: CONSTRUCTION

Description: Install pump and electrical equipment at previously drilled well subject to ability to fund with impact fees. Design drawings are complete.

Justification: Water system analysis indicates the City requires additional well capacity to meet peak hour demand and or redundancy.

Expenditures	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
Construction-Contract		942,000				942,000
Construction Management-Staff		70,000				70,000
Total		1,012,000				1,012,000

Funding Sources	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
DIF:4082/4051 Water Wells Impact Fee		1,012,000				1,012,000
Total		1,012,000				1,012,000

PROJECT DETAILS

Public Works

W-GW-005 VFD Retrofit 4 Wells — **Project Number: W-GW-005**

Project Cost: $160,000
Project Manager: Ellen Bitter
Category: Water
Phase:

Description: NEED INFO

Justification: NEED INFO

Expenditures	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
Construction-Contract	160,000					160,000
Total	160,000					160,000

Funding Sources	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
Water Utility Fund: 20303830	160,000					160,000
Total	160,000					160,000

CITY OF MADERA

PROJECT DETAILS

RDA Successor Agency

RDA-16-01 Adell St Utility Project **Project Number: RDA-16-01**

Project Cost: $1,735,000
Project Manager: Bob Wilson
Category: Street Reconstruction
Phase: CONSTRUCTION

Description: Construction of sidewalks, street lights, curb, gutters, storm drainage, water & sewer mains, and widening of street along Adell Street.

Justification: Improvement of City neighborhoods for the betterment of the whole community.

Expenditures	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
Construction-Contract	1,568,922					1,568,922
Construction Management-Staff	166,078					166,078
Total	1,735,000					1,735,000

Funding Sources	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
TARB Funds (Formerly RDA)	1,735,000					1,735,000
Total	1,735,000					1,735,000

CITY OF MADERA

PROJECT DETAILS

RDA Successor Agency

RDA-16-07 Adelaide Subdivision — **Project Number: RDA-16-07**

Project Cost: $1,557,565 **Project Manager:** Bob Wilson

Category: Street Reconstruction **Phase:**

Description: Construct street, water & sewer, joint trench and PG&E undergrounding on Lilly Street.

Justification: Blight elimination.

Prior	Expenditures	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
47,000	Design-Consultant Engineering	62,000					62,000
	Construction-Contract	1,338,565					1,338,565
	Construction Management-Staff	110,000					110,000
Total	Total	1,510,565					1,510,565

Prior	Funding Sources	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
47,000	TARB Funds (Formerly RDA)	1,510,565					1,510,565
Total	Total	1,510,565					1,510,565

CITY OF MADERA

PROJECT DETAILS

RDA Successor Agency

RDA-17-02 Yosemite Lot Development — **Project Number: RDA-17-02**

Project Cost: $600,970 **Project Manager:** Bob Wilson

Category: Administrative **Phase:**

Description: Plan review, water & sewer, PG&E, develop a sellable lot or lots.

1321,1399,1401,1403,1405,1407 E Yosemite

Justification: Blight elimination.

Prior	Expenditures	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
50,000	Construction-Contract	500,970					500,970
Total	Construction Management-Staff	50,000					50,000
	Total	550,970					550,970

Prior	Funding Sources	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
50,000	TARB Funds (Formerly RDA)	550,970					550,970
Total	Total	550,970					550,970

PROJECT DETAILS

RDA Successor Agency

RDA-18-02 Adell St Interconnect, Kennedy & Adell **Project Number: RDA-18-02**

Project Cost: $265,000 **Project Manager:** Keith Helmuth

Category: Street Reconstruction **Phase:**

Description: Construct portion of interconnect between Kennedy & Adell through participation with a private developer.

Justification: Use of Successor Agency to RDA funds designed to develop geographic area near Adell Street re-alignment.

Expenditures	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
Developer Reimbursement	265,000					265,000
Total	265,000					265,000

Funding Sources	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
TARB Funds (Formerly RDA)	265,000					265,000
Total	265,000					265,000

PROJECT DETAILS

Transit Program

TRANS-01 Madera Transit Center — Project Number: Trans-01

Project Cost: $5,404,200
Project Manager: Jerry Martinez
Category: Buildings
Phase: DESIGN/CONSTRUCTION

Description: This project includes the design & construction of the Transit Operations & Administration Facility to accommodate long term projected growth.

Justification: To provide facilities to accommodate City of Madera Transit System consistent with Vision 2025 Strategy 121.

Prior	Expenditures	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
773,000	Construction-Contract	4,235,350					4,235,350
Total	Construction Management-Staff	395,850					395,850
	Total	4,631,200					4,631,200

Prior	Funding Sources	'19/'20	'20/'21	'21/'22	'22/'23	'23/'24	Total
773,000	FTA 21228-399	3,585,000					3,585,000
Total	Prop 1B PTMISEA: 21295590	1,046,200					1,046,200
	Total	4,631,200					4,631,200

REPORT TO CITY COUNCIL

RETURN TO AGENDA

Approved by:

Department Director

City Manager

Council Meeting of: July 3, 2019

Agenda Number: C-4

SUBJECT: Consideration of a Resolution accepting proceeds from the sale of bond financing for the construction of Fire Station #58 and a budget amendment to the City of Madera Fiscal Year 2018/2019 Capital Projects budget adding $4,500,000 to capital project F-000002 and $108,696.40 to the Bond Cost of Issuance.

RECOMMENDATION:

Staff recommends that the City Council (Council) accept the resolution approving an amendment to the City's Fiscal Year (FY) 2018/2019 Budget to accept bond proceeds and approve their expenditure for the construction of Fire Station No. 58 and the cost of bond issuance in the amount of $4,608,696.40.

DISCUSSION:

As Council is aware, the City determined the need for a third fire station. As part of this process, staff identified a gap of $4.5 million between funds that had been collected via Measure K and additional monies needed to complete the construction of the station. Measure K is a Sales Tax adopted by the residents of Madera to support Public Safety. The revenue generated by this ½ cent sales tax is split equally between the Police and Fire Departments and funds are used for both operations and capital improvements.

In order to secure financing, the City retained in independent consultant to assess various scenarios. The following is a synopsis of the process:

- On June 6, 2018, Council discussed obtaining a loan to construct the fire station.
- On April 3, 2019, staff recommended, and the Council concurred, that the City sell lease revenue bonds to finance the station's construction.
- Based on the City's needs, budget, etc., a 20-year loan would be more favorable for the City and noted that the preferred sale type was via a public offering. A public offering is the marketing and sale of bonds by an underwriter to both retail and institutional investors in a public sale. Another option would have been a direct placement which is the purchase of bonds by a single institution, primarily a commercial bank. Public offerings generally have lower interest

rates in comparison to direct placements, however they take longer and cost more to prepare. Under current market conditions the public offering was overall less costly to the City.

- On April 17, 2019, the Council approved the sale of the bonds via public offering.
- On Tuesday, June 4, 2019, the bonds were marketed and sold to investors and all but approximately $420,000 sold. The remaining bonds, which equated to approximately 10 percent of the issue, were purchased by the City's underwriter. Based on the very favorable market conditions, the City will have an average annual debt service of $305,000.

Staff obtained a 20-year bond in the amount of $4,608,696.40, of which, $108,696.40 will be used to pay for the bond cost of issuance and the remaining $4,500,000 is designated for the construction of the facility. The City received the bond proceeds on June 26, 2019, and therefore, a budget amendment for the prior fiscal year (e.g. FY 2018/19) needs to be approved. Had the funds been received on or after July 1, 2019, the City could have included it in the current fiscal budget.

FINANCIAL IMPACT:

If approved, the impact of the amendment would allow additional expenditures within Measure K – Fire for the FY 2018/2019 bond proceeds in the amount of $4,608,696.40. Additionally, the City will make semi-annual payments over a 20-year term to repay the debt, per the previously approved agreement.

CONSISTENCY WITH THE VISION MADERA 2025 PLAN: Approval of this item is consistent with Strategy 115 of the Vision Plan – Economic Resource Provision: Ensure sufficient economic resources to provide adequate City services and prepare for future growth.

ALTERNATIVES: Reject the budget amendment and provide staff with alternative direction.

ATTACHMENTS:

1. Resolution
2. Exhibit AA – FY 2018/19 Budget Amendment

ATTACHMENT 1

RESOLUTION NO. 19-_____

RESOLUTION OF THE COUNCIL OF THE CITY OF MADERAACCEPTING PROCEEDS FROM THE SALE OF BOND FINANCING FOR THE CONSTRUCTION OF FIRE STATION #58 AND A BUDGET AMENDMENT TO THE CITY OF MADERA FISCAL YEAR 2018/2019 CAPITAL PROJECTS BUDGET ADDING $4,500,000 TO CAPITAL PROJECT F-000002 AND $108,696.40 TO THE BOND COST OF ISSUANCE

WHEREAS, City staff was directed to pursue bond financing to fund construction of Fire Station No. 58; and

WHEREAS, staff was able to obtain a bond in the amount of $4,608,696.40 of which $4,500,000 is designated for construction and $108,696.40 is designated for the bond cost of issuance; and

WHEREAS, the funds were received on June 26, 2019, within FY 2018/19; and

WHEREAS, in order to receive and spend these funds Council must approve an amendment to the FY 2018/19 Budget as noted in Exhibit “AA”,

NOW, THEREFORE, THE COUNCIL OF THE CITY OF MADERA hereby resolves, finds, determines and orders as follows:

1. The above recitals are true and correct.
2. This resolution shall be effective immediately upon adoption.
3. Council accepts the bond proceeds for the construction of Fire Station No. 58 and the bond cost of issuance.
4. The amendment to the FY 2018/19 budget for the appropriation of the bond proceeds in the amount of $4,608,696.40 is in accordance with Exhibit "AA" is hereby approved.
5. The budget amendment as shown in Exhibit “AA” is hereby approved and the Finance Director is authorized to take any steps necessary to effectuate the budget amendment.
6. This resolution is effective immediately upon adoption.

* * * * * * * *

ATTACHMENT 2

Exhibit AA - Budget Amendment
City of Madera

Resolution 19-

Acceptance of Series 2019 Bond Proceeds and the appropriation of those funds for the construction of Fire Station No. 58.

Org Code	Object Code	Project Code	Description	(+)	(+)
Measure K – Fire (10252500)					
10252500	4753		Proceeds from sale of bond		4,608,696.40
10252500	6449		Bond Cost of Issuance	108,696.40	
10252500	7030	FD-000002	Facilities & Improvements	4,500,000.00	